

WASSA AMENFI EAST MUNICIPAL ASSEMBLY

IMPLEMENTATION OF THE DISTRICT MEDIUM TERM DEVELOPMENT PLAN 2018-2021

2020 ANNUAL PROGRESS REPORT

MUNICIPAL PLANNING AND COORDINATING UNIT February, 2020

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ACRONYMS

AC - Area Council

AIDS - Acquired Immune Deficiency Syndrome

AM - Assembly Member

APR - Annual Progress Report

CSF - Capacity Support Fund

DA - District Assembly

DACF - District Assembly Common Fund

GETFUND - Ghana Education Trust Fund

GHS - Ghana Health Service

GSGDA - Ghana Shared Growth and Development Agenda

HIV - Human Immune Deficiency Virus

IGF - Internally Generated Funds

JHS - Junior High School

M and E - Monitoring and Evaluation

MTDP - Medium Term Development Plan

NDPC - National Development Planning Commission

NGO - Non-Governmental Organization

NRD - No Reliable Data

NYEP - National Youth Employment Programme

RCC - Regional Coordinating Council

REP - Rural Enterprises Project/Programme

RPCU - Regional Planning and Coordinating Unit

SHS - Senior High School

TB - Tuberculosis

WATSAN - Water and Sanitation Committee

EXECUTIVE SUMMARY

The 2020 Annual Progress Report (APR) presents a performance assessment of the implementation of activities outlined in the 2020 Annual Action Plan (AAP) and Budget of the Wassa Amenfi East Municipal Assembly. The Annual Action Plan was prepared based on the National Development Policy Framework; *Agenda for Jobs: Creating Prosperity and Equal Opportunity for all, 2018-2021*.

The report uses the 20 core indicators and the Municipal set of performance indicators as the basis for assessing the implementation progress of the 2020 Annual Action Plan towards the achievement of the development goal and objectives outlined in the MTDP 2018 - 2021 of the Assembly. The objective of the report is to provide a single-source information on the Municipal Assembly's performance towards the implementation of its planned activities; to identify challenges that are likely to hinder the achievement of the goals for the MTDP 2018 - 2021 and to outline recommendations for addressing the challenges identified. The following presents the summary of the Assembly's performance under the various indicators;

Programme/ Project Status of the Year

The Wassa Amenfi East Municipal Assembly during the year under review devoted its resources to completing the numerous physical projects that were ongoing from the previous years. Five(5) new projects that cut across the education, health, sanitation and administrative sector of the Assembly were initiated within the period in addition to the routine maintenance of various roads in the Municipality. A major challenge that was encountered in the execution of the physical projects was the untimely release of funds available to the Assembly. The performance of the Assembly in the implementation of programme/ non - physical activities was also excuted without any hindrance. Various departments of the Assembly carried out their routine activities amidst the challenges that pertains to the release of funds and other resources.

Update on funding Sources and disbursement

The District Assemblies Common Fund (DACF) continues to be the major source of funding for the Municipality. It constituted about 60 percent of the overall resources for funding the activities of the Municipal Assembly in 2020. The other sources of funding for the activities of the Assembly in 2020 were, DDF, MP's Common Fund, Stool Lands and Other source

of revenue available. The Revenue sources of the Assembly increased marginally in 2020 as compared to 2019.

Update on Critical Development and Poverty Issues

The National Health Insurance Scheme (NHIS), the Youth Employment Programme, the Ghana School Feeding Programme, and the Livelihood Empowerment against Poverty (LEAP) and other intervention Programmes continued to be implemented by the Assembly in 2020. The review of relevant reports indicates that there was an increase in NHIS coverage in 2020 as compared to 2019. The enrolment under the School Feeding Programme also recorded an increase over the 2018/ 2019 academic year.

Participatory Monitoring and Evaluation Undertaken and their Results

The Assembly relies on the Municipal Planning Coordinating Unit (MPCU) for the monitoring of projects in the Municipality. The Project monitoring team visits all project sites every quarter with the Assembly Member and other available opinion leaders to inspect the projects. The various contractors are made to meet the team on each visit.

The Works Department with its three units, namely roads, water and sanitation as well as buildings undertake regular inspections of physical projects being executed in the Municipality. The Works Sub-Committee also undertakes regular visits of all projects in the Municipality. The various departments also have their Monitoring Teams that monitor projects that fall within their respective sectors.

CHAPTER ONE GENERAL INTRODUCTION

1.0 Introduction

The 2020 Annual Progress Report (APR) of Wassa Amenfi East Municipal Assembly presents an assessment of the Municipal Assembly's performance in the implementation of its 2020 Annual Action Plan (AAP) of the Assembly. The Annual progress Report(APR) is an output of a number of monitoring exercises, review meetings and other consultative processes. The report uses a set of indicators as the basis for assessing progress of implementation of activities undertaken in 2020 towards the achievement of the development goals and objectives outlined in the MTDP of the Assembly.

The objective of the report is to provide a single source information on the progress the Wassa Amenfi East Municipal Assembly is making in the implementation of its 2020 Annual Action Plan. It also seeks to identify challenges that are likely to hinder the achievement of the goal for the MTDP and to outline recommendations for addressing these challenges

The report is presented in three chapters; Chapter One presents the status of implementation of the 2018 – 2021 MTDP of the Assembly, the purpose of the project monitoring and evaluation and the processes involved in the preparation of the report. The Chapter Two presents information on the Monitoring and Evaluation Activities, whiles Chapter Three outlines the way forward towards addressing challenges identified as affecting the implementation process of the 2018 – 2021 MTDP.

1.1 Status of Implementation of the Medium Term Development Plan 2018 - 2021

The status of implementation of the MTDP 2018 – 2021 was determined based on the progress made by the Assembly and its development partners towards implementing the aggregrated number of activities (i.e. projects/ programmes) outlined in the four annual action plans (2018 – 2021) of the MTDP. A four set criteria was also used to determine the status of implementation of the 2020 annual action plan. These were; percentage of activities completed, percentage of activities ongoing, percentage of activities started but abandoned and percentage of activities yet to start.

The MTDP 2018 - 2021 had a total of 364 activities outlined for implementation. As at the end of 2020, 196 of the activities representing 53 percent had been initiated and were at various stages of implementation. This level of implementation represent 21 percent increase over

level of implementation recorded in the previous year. The overall progress made in the implementation of the MTDP could therefore be concluded as average. Details of the proportion of the MTDP of the Assembly implemented has been presented in Table 1.1

Table 1.1 - Proportion of the DMTDP Implemented

Indicators	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
Proportion of the annual action plan implemented by the end of the year	83.5%	96%	86.%	96%	79%
(a) Percentage of interventions Completed	64.6%	82.4%	66.7	83%	77.5%
(b) Percentage of interventions Ongoing	18.9%	13.6%	8.6	12.6%	9.2%
(c) Percentage of interventions abandoned	0.0%	0.0%	0.0%	0.0%	0.0%
(d) Percentage of interventions yet to start	16.5%	4%	24.7	6%	4%
(e) Percentage of interventions executed outside the plan	0.0%	0.0%	0.02%		
Proportion of the overall DMTDP implemented by the end of the year	19%	48%	32%	60%	53%

Source: Computed by the Planning Unit – WAEMA, 2020

A total of 101 activities were captured in the 2020 Annual Action Plan(AAP) to be implemented. At the end of the planning period , the Assembly had implemented 80 activities representing 79 percent . These was a decrease as compared to 83 percent implemeted in the 2019 AAP.

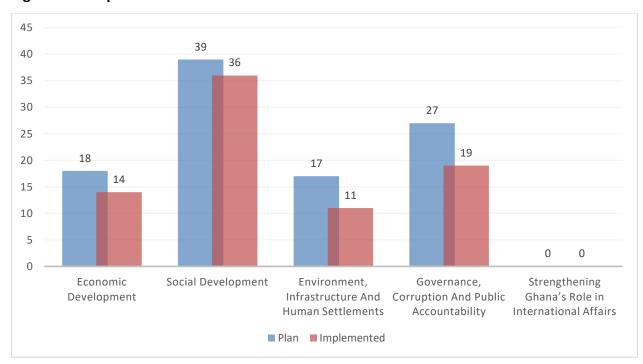
The number of activities which had not been implemented and may be rolled over into the 2021 planning phase was 20.8 percent. Table 1.2 presents the details on the status of implementation of the 2020 Annual Action Plan of the Assembly

Table 1.2 - Details on the 2019 Annual Action Plan Implemented

S/N	Development Dimension	20	19	20	20
3/19	Development dimension	Plan	Exec	Plan	Exec
1.	Economic Development	27	25	18	14
2.	Social Development	48	40	39	36
3.	Environment, Infrastructure And Human Settlements	24	21	17	11
4.	Governance, Corruption And Public Accountability	25	21	27	19
5.	Strengthening Ghana's Role in International Affairs	N/A	N/A	N/A	N/A
	Total	93	107	101	80

Source: Computed by the Planning Unit – WAEMA, 2020

Figure 1.1 - Implementation Status of the 2020 Annual Action Plan



Source: Planning Unit - WAEDA, 2020

1.2 Purpose of Project Monitoring and Evaluation For 2020

The purpose of the project monitoring and evaluation exercise was to present report on the progress made towards the implementation of the MTDP and 2020 Annual Action Plan of the Municipal Assembly. Specifically, the exercise was aimed at;

- Ensuring accountability between resources obtained by the Assembly and level of projects and programmes implementation for the year
- Ensuring that projects and programmes are implemented according to the plan of the Assembly
- Providing information on the progress made in achieving the goals and objectives of MTDP of the Assembly
- 4. Providing information on the progress made in achieving the African Union Agenda 2063 and the Sustainable Development Goals within the context of the Assembly
- 5. Identifying the challenges which are likely to affect the achievement of the Municipality's adopted goals and objectives outlined in the MTDP of the Assembly
- 6. Ensuring informed decisions are taken on the future of projects based on the outcome of the Monitoring and Evaluation process
- Providing the Embassay of Japan in Ghana and other stakeholders of the Assembly information on the implementation of the donor funded and development partners supported projects in the Municipality.

1.3 Processes Involved and Difficulties Encountered

1.3.1 The Process

The Monitoring and Evaluation (M&E) activities and preparation of the 2020 Annual Progress Report were done in a participatory manner, involving departments and units of the Assembly as well as agencies, sub vented institutions and other stakeholders within the Municipality.

Templates and forms were distributed among Heads of departments, units and other non decentralised agencies to collect useful information particularly on district specific indicators and the district core indicators. The involvement of these departments, units, institutions and other agencies within the Municipality was considered as essential in ensuring that the report reflects the actual progress of implementation of the MTDP of the Assembly.

The Municipal Planning Coordinating Unit (MPCU) of the Assembly coordinates the preparation of the report which involves the inspection of ongoing and completed projects initiated by the Assembly and its development partners.

The Assembly, with the assistance of United Civil Society for National Development (UCSOND) under the Ghana Strengthening Accountability Mechanism (GSAM) project, also conducted participatory monitoring and evaluation on the projects and programmes implemented within the reporting period. The Community Score Card tool was used for Participatory Monitoring and Evaluation process and the findings were incorporated in the Report.

The Assembly organised a number of workshops and meetings to validate and internally review the information gathered for the preparation of the report as well as the draft report before the final report was printed. The meeting involved members of the MPCU and officers of other non decentralised agencies such as the Ghana Police Service and National Health Insurance Authority among others.

1.3.2 The Difficulties Encountered

The difficulties encountered during the implementation, monitoring and evaluation of the 2020 Annual Action Plan remains relatively the same as the previous year. Among such difficulties encountered in the year are as follows:

(a) Inadequacy and Untimely release of funds for projects and programme implementation. The Assembly's major difficulty encountered in the year was the Untimely and inadequacy of funds for project and programme implementation. The District Assembly common fund (DACF) and the Mineral Development Fund(MDF) which form a major part of the Assembly's revenue was not release on time thereby stalling the execution of the projects and programmes earmarked to be implemented with that fund.

(b) Inadequacy of Vehicles for Project Monitoring and Evaluation Exercise

The Assembly has limited number of vehicles for administrative and other activities. This put a lot of pressure on the few vehicles available which are assigned for revenue mobilisation, development control and other official assignment leads to postponedment of project monitoring and evaluation exercise due to non-availability of the vehicle.

(c) Difference in reporting format and cycles

Most departments (particularly health, education, agriculture and finance) have format that do not conform to reporting formatting of the progress report on the implementation of the MTDP of the Assembly. Again these departments have different timelines for submitting their reports to their stakeholders. This often result in a delay in the submission of reports to the Assembly for incorporation into the Progress Report of the Assembly.

CHAPTER TWO

MONITORING AND EVALUATION ACTIVITIES REPORT

2.0 Introduction

The section outlines the programme and project status for the year and presents updates on funding sources of the Assembly and their disbursements. It also presents updates on the 20 District Level Core Indicators being monitored in the Municipality and the district specific indicators and targets set out in the 2020 Annual Action Plan of the Assembly. It also considers update on critical development and poverty issues and provides information on evaluations conducted, their findings and recommendations. The concluding section, presents the participatory monitoring and evaluation approaches used and the results.

2.1 Programme/ Project Status for the Year

2.1.1 Physical Projects

A substantial number physical projects were implemented in the year under review. The contract sum and implementation status among other details of these projects have been presented in a register/ matrix as Appendix 1.

A total of 23 physical projects in the 2020 Annual Action Plan were implemented by the Assembly and its development partners in the reporting year. Out of that number, 18 projects were at various level of completion which some were rolled over from previous years with the aim of ensuring that the Municipality's goals and objectives were achieved.

In terms of project status, fifteen (15) of the implemented projects in the 2020 AAP representing 65 percent were completed and handed to target beneficiaries of the projects. The remaining 35 percent of the projects were ongoing with various level/ stages (in percentage) of work done. None of the projects initiated in the reporting year or rolled over from previous years were abandoned or stalling at the time of reporting. Work on all ongoing projects were in progress at the time of monitoring.

A major challenge encountered during the execution of the physical projects was the untimely release of funds particularly the District Assemblies Common Fund (DACF) for the completion of the projects. This gave contractors the leverage to delay the projects unduly. Adequacy of vehicles to accommodate and convey all members of the MPCU for monitoring of work progress on the projects was also a challenge.

2.1.2 Programmes/Non - physical Activities

A total of 36 programmes captured in 2020 AAP were implemented in the reporting year. The programmes cut across the development dimensions of the National Medium Term Development Policy Frameworks: *Agenda for Jobs: Creating Prosperity and Equal Opportunity for all, 2018-2021.* The total number of beneficiaries among other details of the programmes have been captured in a matrix at Appendix 2.

The challenges encountered during the implementation of these programmes include the limited commitment of the populace to the programmes, the poor participation of women in the gender and social protection programmes and the delay in the release of funds for the programme implementation.

2.2 Update on Disbursements from Funding Sources

2.2.1 Update on Funding Sources

The Assembly's major sources of funds has been the Central Government transfers to MMDAs (GOG Grants), the District Assemblies Common Fund (DACF), the District Development Facility (DDF), the Minerals Development Fund, Donor Grants and the Assembly's own Internally Generated Funds (IGF). Others are the Member of Parliament's Common Fund (MP's Fund) and in recent times, the Sanitation Fund for the organisation of the National Sanitation Day in the Municipality. The Donor Grants include the IDA credit for the implementation of the Sustainable Rural Water and Sanitation Project (SRWSP) and the support received from the Non-governmental organisations (NGOs) working in the Municipality.

Funds such us Livelihood Empowmerment against Poverty (LEAP) programme and the Ghana School Feeding Programme (GSFP). are disbursed at the national level with no reliable data of their releases.

Funding sources that recorded significant outturn in the reporting year were the Assembly's Internally Generated Funds (IGF), the District Assemblies Common Fund (DACF) and the Member Parliament's Common Fund (MP's CF) and the District Development Facility (DDF). Table 2.1 shows the updates from the various funding sources of the Assembly

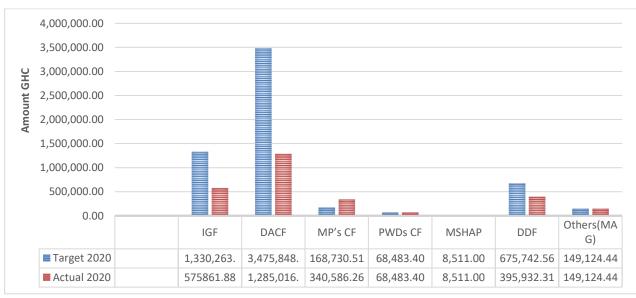
Table 2.1 - Update on Funding by Sources (GH¢) of WAEMA

SOURCE	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
IGF	1,038,651.69	1,200,067.55	911,724.00	1,330,263.89	575861.88
DACF	1,401,005.13	3,539,719.74	1,487,385.70	3,475,848.45	1,285,016.95
MP's CF	199,918.34	167,797.08	165,574.09	168,730.51	340,586.26
PWDs CF	151,507.42	0.00	173,879.47	0.00	68,483.40
MSHAP	9,620.00	0.00	5,915.02	0.00	8,511.00
GSFP	0.00	0.00	0.00	0.00	0.00
SRWSP	0.00	0.00	0.00	0.00	0.00
DDF	557,323.00	1,682,121.00	1,098,439.77	675,742.56	395,932.31
GSOP	0.00	0.00	0.00	0.00	0.00
LEAP	0.00	0.00	0.00	0.00	0.00
GOG Transfers	0.00	1,659,710.47	0.00	0.00	0.00
Others(MAG)	1,598,976.43	593,700.00	1,653,716.53	0.00	149,124.44
Total Revenue	4,957,002.01	8,843,115.84	5,496,634.58	5,650,585.41	2,823,516.24

Source: Department of Finance - WAEMA, 2020

The total revenue received in the reporting period shows that revenue generated from all funding sources of the Assembly was GH¢2,832,516.24 representing 50 percent of the annual budgeted revenue. Figure 2.1 shows a bar chart of the budgeted and actual receipt of sources of funding of the Assembly in the year 2020

Figure 2. 1 - Update on Major Funding Sources of WAEMA



Source: Constructed with Data from Department of Finance - WAEMA, 2020

2.2.2 Efforts to Generate Funds

The Municipal Assembly in 2020 was able to generated GH¢575,861.88 from rates, fees, land and concession, fines, penalties and forfeits as well as licenses, permits, rents of land and buildings and other unidentified sources (miscellaneous).

Efforts made by the Municipal Assembly towards the generation of the internally generated funds included:

- (a) Recruitment and training of revenue staff and commission collectors to improve their revenue collection and engagement skills;
- (b) Provision of basic logistic such as protective clothing;
- (c) Assigning of dedicated vehicle for revenue collection;
- (d) Some revenue items have been ceded (such as the collection of property rates) to private collector to ease collection.
- (e) The Assembly also embark on a number of tax education using the local radio

Figure 2.2 presents details of IGF revenue generated by the Municipal Assembly.



Figure 2.1 – Update on Internally Generated Funds (IGF) Collected in 2020

Source: Constructed with Data from Department of Finance - WAEMA, 2020

2.2.3 Challenges with Regards to Generating Funds

a) The absence of property valuation list was a major challenge that confronted the Municipal Assembly's effort towards generating funds in the reporting year. These has affected the generation of property rate revenue

- b) The unwillingness of the citizens to pay rates and levies was also a challenge for the Municipal Assembly. The absence of a permanent prosecutor for the Assembly also affect the prosecution of defaulters to serve as deterrent for others.
- c) The inadequacy of vehicle for revenue mobilisation was another challenge that confronted the Municipal Assembly in its effort to generate funds internally. Closely related to this challenges was the non functionality of the Zonal councils in the Municipality. The communities are generally scattered and the limited number of the dedicated vehicles for revenue mobilisation coupled with the limited number of revenue collectors and non functioning of some Zonal councils made it extremely difficult for the Municipal Assembly to cover all revenues areas in the year.

2.2.5 Update on Disbursements

The expenditure items of the Assembly comprise of; (1) Compensation of employees include payment of salaries of Controller and District Assembly Direct Staff, Employees Social Security Fund contribution by the Assembly, Assembly members' allowances and other allowances; (2) Goods and Services which consists of Assembly's payments for utilities, office consumables and maintenance allowance, travel and transport and general activities among others; (3) Non-Financial Assets which also consist of payments for works on dwellings, other structures and infrastructure assets among others; and (4) other expenses such Interest incurred on certain kinds of liabilities and Social benefits which are transfers in cash or in kind to protect the entire population or specific segments of it against certain social risks.

The Assembly disbursed 91 percent of its planned expenditure for compensation in the reporting year. With good and services, the Assembly was able to disbursed 90 percent of the budgeted expenditure. With Investment/Asset 61 percent of the budgeted expenditure was disburses whiles other expenses 35 percent of the budgeted expenditure was disbursed. Figure 2.3 shows a graphical presentation of Assembly's disbursement in 2020.

Table 2.2 presents an update on funds disbursement on expenditure items of the Assembly

Table 2.2 - Update on Disbursements of WAEMA (GH¢)

EXPENDITURE ITEM	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
Compensation	1,624,363.00	1,750,220.52	1,340,659.89	1,923,491.45	1,756,850.00
Goods And Service	2,556,758.00	3,858,752.87	1,826,891.74	3,066,041.80	2,770,123.47
Investment/Assets	3,779,261.00	3,234,142.45	1,336,149.14	2,637,567.31	1,612,015.12
Others	541,192.00	0.00	596,938.54	185,201.48	527,033.98
TOTAL	8,506,574.00	8,843,115.84	5,100,639.31	7,645,660.59	6,305,630.04

Source: Department of Finance - WAEMA, 2020

2.2.6 Challenges with Regards to Disbursement

a) Adequacy of Funds

Inadequacy of funds accrued by the Assembly for the implementation of development programmes was a major challenge to fund disbursement in the Assembly in 2020. These inadequacies were as a result of late transfers of funds by the Central Government Agencies, poor performance at internally revenue generation and numerous deductions made at source from particularly the District Assemblies Common fund. These inadequacies affected not only the timely disbursement of funds but also the amount disbursed for the implementation of development programmes in the Municipality.

Figure 2.2 - Update on Disbursements of WAEMA



Source: Constructed with Data from Department of Finance - WAEMA, 2020

b) Delays in the Disbursement of Funds

There are often delays in the disbursement of funds for the execution or implementation of planned activities. The registration of suppliers and service providers on the Ghana Integrated Financial Management Information System (GIFMIS) before funds are release to them for either before or after services are provided is an example of such regulations that often delay disbursement of funds in the Municipal Assembly.

c) Counterpart Funding Constraints

Delays in the release of counterpart funding by the Assembly posed a challenge for the disbursement of funds for some projects being implemented in the Municipality. For instance, the disbursement of Counterpart Funding under the Grant for Grassroots Human Security Projects (GGHSP) by the Assembly has led to the delay of the Completion of the 10 No. mechanized boreholes.

2.3 Update on Indicators and Targets

2.3.1 Update on the Core District Indicators and Targets

The core district indicators and targets were selected by NDPC in collaboration with MDAs, RPCUs, DPCUs, CSOs and DPs to be monitored in all MMDAs. Each of the 20 set of indicators have been categorised under the development dimension of the National Medium Term Development Policy Framework – **Agenda for Jobs**

Assessment of the performance of the indicators in the year under review was an improvement over the previous year. Appendix 2 shows the performance of these indicators in the Wassa Amenfi East Municipality.

2.3.2 Update on District Specific Indicators and Targets

The Municipal specific indicators measures the implementation of activities set out in the 2018 -2021 MTDP of the Assembly. Appendix 4 shows performance on the Municipal specific indicators set based on the objectives of the 2018 – 2021 MTDP. The Matrix provides indicators, the baseline for 2019 and the actual progress made in achieving the indicator target for 2020. Others are the targets level for the plan period.

2.4 Update on Critical Development and Poverty Issues

The Wassa Amenfi East Municipal Assembly implemented a number of critical development and poverty reduction interventions includes the National Health Insurance Scheme (NHIS), the Ghana School Feeding Programme (GSFP), Rural Enterprise Programme (REP), the Livelihood Empowerment against Poverty (LEAP) and the Youth Employment Programme (YEP) and others have been assessed below:

2.4.1 Ghana School Feeding Programme

The Ghana School Feeding Programme, with the mandate to provide one hot meal to every school child during school periods has contributed to enrolment and retention in the basic schools in the Municipality. The Municipality had 37 schools benefitting from the intervention during the period. The number of beneficiary pupils in the period year were 16,902. The represent an increase of over the targeted beneficiary pupils of 16,902 in the same year. There are no reliable data (NRD) on amount allocated and actual receipts for the implementation of the interventions. Table 2.3 presents details on the interventions.

Table 2.3 - Critical Development and Poverty Reduction Interventions in the WAEMA

Critical Development and Poverty	Allocation GH¢	Actual receipt	No of benefic	iaries in 2020
Issues		GH¢	Targets	Actuals
Ghana School Feeding Programme	NRD	NRD	16,902	16,902
Capitation Grants	336,009.72	336,009.72	32,996	32,996
National Health Insurance Scheme	3,624,208.36	NRD	0	44,322
Livelihood Empowerment Against Poverty (LEAP) programme	275,856.00	275,856.00	752	629
National Youth Employment Program	245,000.00	152,321.00	700	385
One District-One Factory Programme	0.00	0.00	0	0
One Village-One Dam Programme	0.00	0.00	0	0
One Constituency-One Million Dollars Programme	0.00	0.00	0	0
Planting for Food and Jobs Programme	167,797.08	117,457.96	1000	671
Free SHS Programme	325,106.28	NRD	1,501	1,501
National Entrepreneurship and Innovation Plan (NEIP)	0.00	0.00	0	0
Implementation of Infrastructural for Poverty Eradication Prog. (IPEP)	0.00	0.00	0	0

Source: Collated from Departments - WAEMA, 2020

2.4.2 Capitation Grant

The Wassa Amenfi Municipal Assembly continue to benefit from the Capitation Grant. Details of the allocation and actual receipts for the 2019/2020 academic year have been presented in Table 2.3

2.4.3 National Health Insurance Scheme

The National Health Insurance Scheme (N1HIS) continues to improve upon its activities and functions in the Municipality. The number of active members in 2020 shows a coverage of 41 percent as compared to 55 percent in 2019 percent representing a decrease of 14 percent. The subscribers are categorized into informal, SSNIT contributors, pensioners, people aged 70 years and above, Under 18 years, indigents and pregnant women/ mothers. Apart from the informal group and SSNIT Contributors, all others are considered as exempt group and are therefore, exempted from premium payment.

2.4.4 Livelihood Empowerment against Poverty (LEAP)

The Livelihood Empowerment against Poverty (LEAP) programme which was piloted in the Municipality in 2008 has seen expension to cover many households. The monthly subsistence grant which is between GH¢60.00 and GH¢140.0 per month has been bencifical to a lot of household benecificiaries. The number of poor households benefiting from LEAP has increased to 629 (Male-199 and Female-430), though falling short of the target of 750 beneficiaries set for 2020.

2.4.5 National Youth Employment Programme (NYEP)

Youth Employment Agency/ Programme was established to streamline recruitment and skills development under self-employment modules. This intervention was implemented by the government and nongovernmental agencies to provide skills training to the youth in order to enhance their potential for self-employment, entrepreneurship, and employability. In 2019, a total number of 320 youths were employed under seven (7) modules being implemented at the Municipality.

Generally, assessing the government allocations for the poverty reduction interventions to the Municipality against the actual receipt and the Municipality's target beneficiaries against its actual beneficiaries form a major factor for determining the performance of the Municipality in reducing poverty. However, the absence of reliable data on these poverty reduction interventions makes it difficulty in assessing progress made in reducing poverty in the Municipality.

2.4.6 Free Senior High School Programme

The Municipality continues benefit from the Free Senior High School Programme which was introduced by Government. In the year under review, 1,501 students (759 females and 742males) were benefitting from the programme in the Municipality. This represent 27 percent decrease over the targeted beneficiaries of the programme in the same year. Details have been presented in Table 2.3.

2.4.7 Gender

The Municipal Assembly in collaboration an NGO solilardad organized gender mainstreaming workshop for all Heads of Department and Units of the Assembly. Community sensitization on gender and gender based violence was undertaken at Wassa Akropong, Marfo and

Nyamebekyere. The total number of people sensitized were 249 comprising 69 males and 180 females.

2.4.8 Disaster resilience and Climate Change

To manage disaster effectively, the NADMO and Fire Service during the year under review sensitized some selected communities on domestic and bush fire prevention as well as other disaster prevention at Oponkrom, Wassa kumasi, Wassa manpong, Senchem, Wassa Ajumanko and Subiriso. Community disaster volunteer groups were formed in Aesu, Adiembra, Wassa Japa and Wassa Saa .

2.4.9 Social Protection and Vulnerability

a) Child Welfare and protection

623 people were sensitised on child exploitation with 156 males, 286 females, 86 boys and 95 girls. The communities were: Akatreka Mehame, Adukrom, Opon Valley, Opponkrom, Marfo, Wassa Kumasi. Community Child Protection Committee (CCPC) were formed in these communities. Five (5) adolescent clubs have also been formed in 5 beneficiary schools under the programme.

On case management a total of Fifty-One (51) cases including child maintenance (30), paternity (8) and Child Custody (13)

(b) Organisation of public education on gender governanace and business development of persons living with disability. A total number of 32 people living with disability were trained on local governance and enterpriural skills these comprise 20 males and 12 female

2.4.9 Planting For Food and Jobs Programme

A total of Six Hundred and Seventy-One (671) Comprising of 384 Males and 287 Females were registered to participate in the Planting for Food and Jobs Programme.

2.5 Evaluation Conducted, Findings and Recommendations

The Assembly conducted evaluation on 16 completed and nearing completion projects within the period under review. The evaluation was conducted based on the planning cycle of the projects. Considering the characteristics of the funding sources of the projects being implemented, the Assembly conducted evaluation at each stage (planning, implementation, post implementation and feedback stage) within a consistent framework. By evaluating the projects at each stage of the project cycle, the evaluation was aimed at improving the development effects of projects. Details of the evaluation conducted, major findings identified and recommendation made have been presented in the Appendix 5.

Predominant among the findings was that, most of the projects based on which the evaluation was conducted were consistent with the development needs of the project communities or target population. The projects were also consistent with the objectives of the medium term development plan of the Assembly. Based on the findings of the evaluation, it was recommended that projects that had delayed due to inadquate release of funds should be reviewed and given the necessary attention.

2.6 Participatory Monitoring and Evaluation

The involvement of primary stakeholders in the monitoring and evaluation of projects and programmes is considered key to implementation of the plan. In 2020 a Participatory Monitoring and Evaluation (PM&E) was conducted on 23 physical projects being implemented in the Municipality. The PM&E exercise was conducted in collaboration with UCSOND, a civil society organisation, under the USAID-funded Ghana's Strengthening Accountability Mechanisms (GSAM) project.

The PM&E tool that was the Community Score Card (CSC) developed by CARE International, IBIS and ISODEC. The tool has four main component; that is; the input tracking scorecard, the community generated performance scorecard, self-evaluation scorecard by the Assembly and an interface meeting between the project beneficiary communities and the Municipal Assembly Management Staff. Details of the participatory monitoring and evaluation conducted in the Municipality has been presented in Appendix 6.

In line with objectives of the process it was revealed that most of the projects in the Municipality did not have project sign board detailing out information like project cost and funding source. It also identified that though the projects and programmes consistent with the

needs of the communities, the delay in the execution and handing over of the projects had adversely affected the achievement of the project objectives. It was revealed that poor supervision and monitoring of the projects had also affected the quality of project delivery among other things.

The general recommendation emanating from the process included the need for the Municipality to intensify the supervision, monitoring and evaluation of projects to ensure quality delivery. Project information such as contract sum, duration of implementation and scope of the project should be known to project community members to ensure accountability.

CHAPTER THREE THE WAY FORWARD

3.0 Introduction

The chapter presents key issues addressed, yet to be address and recommendations made towards the improvement of monitoring and evaluation of programmes and projects in the Municipality.

3.1 Key Issues Addressed and Those Yet To Be Addressed

3.1.1 Issues Addressed

(a) Payment of Certificates

The issue of delay in the payment of the interim payment certificates (IPCs) raised on physical/construction projects by the Works Department have been addressed. IPCs from works department received promote attention from Management and the Finance Department of the Assembly.

3.1.2 Issues yet to be addressed

(a) Delay in the Release of Funds

The delay in the release of funds and the deductions from source are yet to be addressed. However, the Assembly has made strides in improving the Internally Generated Funds. their performance.

(b) Absence of Dedicated Vehicle for Project Monitoring

The Absence of Dedicated Vehicle for Project Monitoring for the MPCU to enable it embark on the monitoring and evaluation of projects is also yet to be addressed by the Assembly.

3.2 Recommendations

The monitoring and inspection exercises conducted by the Municipal Planning and Coordinating Unit and the Municipal Works Department respectively, revealed a number of challenges with the implementation of planned programmes and projects in the Municipality. These challenges included the provision social services/ facilities by development partner without recourse to the plan of the Assembly, inadequate supervision of project implementation, delay in the execution projects particularly funded by the District Assemblies Common Fund and poor sustainability of the handed over projects. The following recommendations were therefore made on the basis of the challenges identified for the consideration of the Management of the Assembly.

1. Improve collaboration between the Assembly and Development Partner

As part of efforts to reduce the sporadic and uncoordinated provision of socio-economic facilities by development partners without inadequate consultation of the Assembly, It is recommended that the Management of the Assembly should improve / strength its stakeholder engagement in order to keep its development partner abreast with the plans of the Assembly. It is also recommended that the sub district structures of the Assembly are strengthened and the capacities of staff built to take cognizance, monitor and report on the provision of socio economic facilities by development partner of the Assembly.

2. Provision of dedicated vehicle(s) for project inspection and monitoring

It is recommended that the Assembly take steps to procure a vehicle for project inspection and monitoring. This is expected to resolve the issue of limited inspection or supervision of projects being implemented in the Municipality.

3. Timely of the District Assemblies Common Fund (DACF)

The completion of most of the Assembly's projects funded with the District Assemblies Common Fund have delayed due to untimely release of the fund. It is therefore recommended that the Administrator of District Assemblies Common Fund expedite efforts to release the fund on timely basis to ensure that projects and other activities of the Assembly are implemented on time.

4. Preparation and Implementation of Facility Sustainability Plans

It was revealed during monitoring exercise that a number of facilities provided and handed over by the Assembly to beneficiary communities were deteriorating or have deteriorated. It became clear that the menace was due to inadequate sustainability planning for those facilities. It is therefore recommended that adequate plans are made to commit resources to effective sustainability of facilities (such as schools buildings; water facilities, toilet facilities etc) handed over to communities.

3.3 Conclusion

The preparation of the Monitoring and Evaluation (M&E) Plan for the Municipal Assembly has gone a long way to improve upon M & E over the years. These include regular inspection of projects by the Works Department, the MPCUs quarterly monitoring as well as improving stakeholder's involvement through public hearings/ meetings which happen bi-annually.

The Municipal Assembly in recent times has provided lots of training programmes to build capacities of staff directly involved in project management with the assistance of consultants. It is hoped that the other training programmes required by staff as spelt out in the M&E Plan would be provided to enhance effective Monitoring and Evaluation within the Municipality.

APPENDICES

Appendix 1 – Register on Physical Projects of Wassa Amenfi East Municipal

No.	Project Name	Development Dimension	Location	Contractor/ Consultant	Contract Sum	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implemen tation Status (%)	
1.	Construction of 3- unit classroom block with Ancillary Facilities	Social Development	Ntowkrom	M/s Global House Company Limited	232,111.64	DACF	01/09/15	15/09/15	01/01/16	232,058.00	53.64	100%	Completed and Inuse
2.		Social Development	Wassa Ajumako	M/s Mbangya Enterprise	199,475.12	DACF	29/12/15	20/01/16	29/12/16	80,173.89	119,301.23	50%	 Project Terminated and was reawarded
3.	Construction of 1 No. Community Centre	Social Development	Wassa Ajumako	M/s Mbangya Enterprise	194,045.15	DACF	29/12/15	20/01/16	29/12/16	95,579.27	98,465.88	50%	 Project Terminated To be repackaged and re awarded
4.	Rehabilitation of Nkonya Police Post	Governance, Corruption And Public Accountability	Nkonya	M/S Sabfex Enterprise	72,562.08	DACF	12/03/18	13/12/18	13/04/19	63,280.00	9,282.08	100%	Completed iin use
5.		Social Development	Abreshia	M/S Berkamp	179,344.20	IGF/MDF	12/03/18	13/12/18	13/04/19	160,923.60	18,420.60	100%	Completed and In Use
6.	Construction of 1 No. 6-Unit Classroom Block at Marfo	Social Development	Marfo	M/S Boahen Construction	451,878.15	DACF	20/11/18	26/11/18	26/05/19	361,060.22	90,817.93	99%	Completed in use
7.		Social Development	Nsuopun			DDF	28/10/202 0	28/10/202 0	29/04/2021			35%	On-going

No.	Project Name	Development Dimension	Location	Contractor/ Consultant	Contract Sum	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implemen tation Status (%)	
8.	Supply and Delivery of 10 No. Refuse Containers	Environment, Infrastructure And Human Settlements	, ,	M/S Sabfex Enterprise	148,956.50	DACF/ DDF	20/11/18	26/11/18	26/03/19	148,956.50	0.00	100%	Containers Delivered
9.	Construction of 1 No. Ultra-Modern Maternity Block for Wassa Akropong Government Hospital	Social Development	Wassa Akropong	M/s Joethur Company Limited	410,410.35	DDF	16/12/15	04/01/16	16/06/16	371,122.00	39,288.35	100%	Completed and in use
10.		Environment, Infrastructure And Human Settlements	Wassa Akropong, Japa and Bawdie		165,406.12	DDF	12-03-18	13/12/18	13/05/19	86,928.04	78,478.08		Two out of Three Refuse Collection Point constructed
11.	1 ' '	Environment, Infrastructure And Human Settlements	manie;	M/s Joissam Company Limited	NRD	Rotary	11/09/19	14/11/19	11/01/19	NRD	NRD	100%	Completed and In Use
12.	Completion of 10 No. Limited Mechanised Boreholes	Environment, Infrastructure And Human Settlements	Selected	M/s Seritech Limited	179,500.00	GGHSP	02/03/18	23/03/18	08/01/19	61,668.00	117,832.00	100%	Completed and in use
13.	Rehabilitation of 1 No. Slaughter House at Wassa Akropong	Economic Development	, , ,	M/S Sabfex Enterprise	192,406.33	IGF	12/03/18	13/12/18	13/04/19	116,339.29	76,067.04	75%	Ongoing
14.	Rehabilitation of Wassa Amenfi East Municipal Assembly Block	Governance, Corruption And Public Accountability		M/S Bremmed Co. Ltd	136,063.11	IGF	12/03/18	13/12/18	13/04/19	50,873.88	85,189.23	53%	Ongoing

No.	Project Name	Development Dimension	Location	Contractor/ Consultant	Contract Sum	Source of Funding	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implemen tation Status (%)	
15.	Supply and Delivery of 1000 No. Dual Desk	Social Development	W/Akropong	M/S Solid Accord	222,000.00	DACF	20/11/18	26/11/18	20/02/18	0.00	222,000.00	100%	Dual Desk Delivered
16.	Supply and Delivery of 600 No. Dual Desk	Social Development	W/Akropong	M/S Solid Accord		DDF				0.00		100%	Dual Desk Delivered
17.	Supply and Delivery of 30 KVA Generator Set	Governance, Corruption And Public Accountability	W/Akropong	M/S Annointed Electrical Limited	83,006.94	DACF	26/11/19	26/11/19	26/01/20	83,006.94	0.00	100%	Generator Set Delivered and In Use
18.	Rehabilitation of 15 No. Broken Down Boreholes	Environment, Infrastructure And Human Settlements	Selected Communities	M/S Sabfex Enterprise	59,494.90	DDF	28/09/19	11/01/20	26/01/20	8,924.23	50,570.67	100%	Borehole rehabilitated and in use
19.	Construction of 3No. Mechanizes Boreholes	Environment, Infrastructure And Human Settlements	Bawdie, Wassa Akropong , Nananko						27/08/2020	27/12/2020		85%	On-going
20.	Construction of 1 No. 6 Unit Classroom Block	Social Development	Moseaso	M/s EAK Company Limited	480,654.30	DACF – RFG	22/11/19	13/01/20	22/05/20	72,098.15	408,556.15	75%	Ongoing
21.	Reshaping of 4.2 KM Feeder Road (Lot 1)	Environment, Infrastructure And Human Settlements	Japa – Abesewa Gyemang	Feeder Roads Unit of the Assembly	9,456.00	IGF/ MDF	22/11/19	13/01/20	22/05/20	9,456.00	0.00	100%	Completed
22.	Reshaping of 12.6 KM Feeder Roads (Lot 2)	Environment, Infrastructure And Human Settlements	Afransie – Wantram	Feeder Roads Unit of the Assembly	11,497.00	IGF/MDF	22/11/19	13/01/20	22/05/20	11,497.00	0.00	100%	Completed
23.	Reshaping of 6.2 KM Feeder Roads	Environment, Infrastructure And Human Settlements	Afransie – Asuogya Krobo	Feeder Roads Unit of the Assembly	12,114.31	IGF	22/11/19	13/01/20	22/05/20	12,114.31	0.00	100%	Completed

Appendix 2 - Report on Non-Physical Projects of Wassa Amenfi East Municipal

	PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUT STANDING BALANCE	IMPLEMEN TATION STATUS (%)	TOTAL BENEFICIARIES	REMARKS
AGR	ICULTURE DEVELOPMENT										
1.	Support the Planting for Food and Jobs Programme	Economic Development	NRD	GoG/ MAG Funds	NRD	NRD	NRD	0.00	100	671	Completed
2.	Organisation of RELC Planning Sessions	Economic Development	NRD	GOG	NRD	NRD	NRD	0.00	100	23	Completed
3.	Training of DDOs, AEAs and FBOs on crop/ livestock integration and husbandry practises	Economic Development	NRD	NRD	NRD	NRD	NRD	NRD	NRD	22	Completed
4.	Organisation of National Farmers' Day Activities	Economic Development	NRD	DACF	NRD	NRD	NRD	0.00	100	16	Completed
5.	Training of staff on improve livestock management systems using improved breeds	Economic Development	NRD	GOD	NRD	NRD	NRD	0.00	100	52	Completed
6.	Organisation of field Monitoring and supervision	Economic Development	NRD	GOG	NRD	NRD	NRD	0.00	1000	68	Completed
7.	Organisation of review meeting with staff	Economic Development	NRD	GoG/ MAG Funds	NRD	NRD	NRD	0.00	100	22	Completed
8.	Training of DDOs and AEAS on surveillance on the seed and Fertilizer.	Economic Development	NRD	GoG/ MAG Funds	NRD	NRD	NRD	0.00	100	45	Completed
9.	Establishment of cocoa nursery under DCACT programme	Economic Development	NRD	GoG/ MAG Funds	08/01/2020	1006/2020	NRD	NRD	100	NRD	Completed

	PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUT STANDING BALANCE	IMPLEMEN TATION STATUS (%)	TOTAL BENEFICIARIES	REMARKS
10.	Organisation of STMIE Clinics	Social Development	NRD	IGF	NRD	NRD	NRD	0.00	100	200	Completed
11.	No' of Participating student in the Annual mock	Social Development	NRD	IGF	NRD	NRD	NRD	0.00	100	2786	Completed
12.	No' of Participating student in the BECE	Social Development	NRD	IGF	NRD	NRD	NRD	0.00	100	2786	Completed
13.	N. of student at my first Day at school	Social Development	NRD	IGF	NRD	NRD	NRD	0.00	100	2000	Completed
14.	Provision of support for env'tal health programmes	Social Development	NRD	IGF	NRD	NRD	NRD	0.00	100	NRD	Completed
15.	Organisation of public education on poor sanitation	Social Development	NRD	NRD	NRD	NRD	0.00	0.00	100	NRD	Completed
16.	Provision of support for malaria control programmes	Social Development	NRD	NRD	NRD	NRD	NRD	0.00	100	NRD	Completed
17.	Celebration of world health events (such as Malaria Day, Breast Cancer Day etc.)	Social Development	6,301.00	IPAS	NRD	NRD	NRD	NRD	100	NRD	Completed
18.	Support national immunization programme	Social Development	NRD	NRD	NRD	NRD	NRD	NRD	100	4,233	Completed
19.	Organisation of behavioural change campaign against HIV/AIDS	Social Development	1,942.00	DACF/ MSHAP	09/12/2020	11/12/2020	1,942.00	0.00	100	4,000	Completed

	PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUT STANDING BALANCE	IMPLEMEN TATION STATUS (%)	TOTAL BENEFICIARIES	REMARKS
20.	Provision of support of PLWHAs and OVCs	Social Development	NRD	DACF/ MSHAP	09/12/2020	11/12/2020	1,942.00	0.00	100	168	Completed
21.	Celebration of World AIDS Day	Social Development	NRD	NRD	NRD	NRD	NRD	NRD	NRD	NRD	Completed
22.	Organisation of public education against child labour	Social Development	NRD	NRD	NRD	NRD	NRD	NRD	NRD	NRD	Completed
23.	Celebration of World Child Labour Day	Social Development	0.00	N/A	09/07/2020	09/07/2020	0.00	0.00	100	NRD	Completed
24.	Formation and training of women groups on economic empowerment	Social Development	NRD	NRD	NRD	NRD	NRD	NRD	100	162	Completed
25.	Provision of start-up capital for PWDs	Social Development	NRD	NRD	DACF	NRD	NRD	NRD	100	562	Completed
26.	Training of farmers on climate smart agriculture techniques	Environment, Infrastructure And Human Settlements	0.00	NRD	NRD	NRD	0.00	0.00	100	424	Completed
27.	Organisation of public education on climate change	Environment, Infrastructure And Human Settlements	NRD	NRD	NRD	NRD	0.00	0.00	100	425	Completed
28.	Organisation of public education on agroforestry	Environment, Infrastructure And Human Settlements	NRD	NRD	NRD	NRD	NRD	NRD	NRD	NRD	Completed
29.	Preparation of Revenue Improvement Action Plan	Governance, Corruption And Public Accountability	0.00	DACF/ IGF	NRD	NRD	0.00	0.00	100	NRD	Completed

	PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUT STANDING BALANCE	IMPLEMEN TATION STATUS (%)	TOTAL BENEFICIARIES	REMARKS
30.	Provision of assistance for the implementation of CIPs	Governance, Corruption And Public Accountability	NRD	NRD	NRD	NRD	NRD	NRD	100	NRD	Completed
31.	Organisation of training for staff at all levels	Governance, Corruption And Public Accountability	NRD	DDF	5/2020	5/2020	34,151.00	0.00	100	NRD	Completed
32.	Organisation of training for Assembly members	Governance, Corruption And Public Accountability	NRD	DDF	5/2020	/2020	19,857.00	0.00	100	NRD	Completed
33.	Preparation of plans, budget and other reports of the Assembly	Governance, Corruption And Public Accountability	NRD	DACF/ IGF	09/2020	11/2020	NRD	NRD	100	NRD	Completed
34.	Organisation of M&E activities	Governance, Corruption And Public Accountability	17,600.00	NRD	NRD	NRD	17600.00	NRD	100	NRD	Completed
35.	Organisation of statutory meetings of the Assembly	Governance, Corruption And Public Accountability	59,438.00	IGF/ DACF	01/01/2020	31/12/2020	NRD	NRD	100	NRD	Completed
36.	Provision of support for National celebrations	Governance, Corruption And Public Accountability	NRD	NRD	NRD	NRD	NRD	NRD	100	865	Completed

Appendix 3 - Performance of 20 Core Indicators of WAEMA

No	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2018)	Target 2019	Actual 2019	Target 2020	Actual 2020
ECO	NOMIC DEVELOPMENT					
1.	Total output in agricultural production					
	i. Maize (mt¹)	180	170	182	35,000.00	30,095.70
	ii. Rice (milled),(mt)	150	75	54	3,000.00	2,714.00
	iii. Millet (mt)	N/A	N/A	N/A		
	iv. Sorghum (mt)	N/A	N/A	N/A		
	v. Cassava (mt)	3,000	1,850	2,215	90,000.00	89,111.62
	vi. Yam (mt)	200	200	15	7,500.00	7,147.62
	vii. Cocoyam (mt)	200	190	96	13,000.00	12,362.00
	viii. Plantain (mt)	2,500	2,452	1,967	100,000.00	96,605.12
	ix. Groundnut (mt)	N/A	N/A	N/A	N/A	N/A
	x. Cowpea (mt)	N/A	N/A	N/A	N/A	N/A
	xi. Soybean (mt	N/A	N/A	N/A	N/A	N/A
	xii. Cocoa (mt)	4,900	6,542	8,360	400,000.00	305,964.00
	xiii. Shea butter (mt)	N/A	N/A	N/A	N/A	N/A
	xiv. Oil palm (mt)	860	950	1,006	5,900.00	5,580.00
	xv. Cashew nut (mt)	N/A	N/A	N/A		
	xvi. Cotton (mt)	N/A	N/A	N/A		
	xvii. Cattle (No.²)	162	205	345		
	xviii. Sheep (No.)	70,124	53,235	43,147		
	xix. Goat (No.)	18,100	11,623	9,512		
	xx. Pig (No.)	6,900	4,521	954		
2.	Percentage of arable land under cultivation	NRD	63	46	40%	38
3.	Number of new industries established					
	i. Agriculture,	6	120	154	2	1
	ii. Industry,	15	25	33	0.00	0.00
	iii. Service	50	69	62	0.00	0.00
4.	Number of new jobs created					

¹ Mt – Metric tonnes

² No. – Number/ Count

No	Indicator (Categori Development Dime for Jobs)	•	Baseline (2018)	Target 2019	Actual 2019	Target 2020	Actual 2020
	i. Agriculture		85	138	253	10000	671
	ii. Industry		55	90	56	40	15
	iii. Service		84	90	142	5	4
5.	Net enrolment rati	o (Percentage)					
	Kindergarten		125.1	131.2	141.1	130.0	135.6
	Primary		142.3	141.2	140.1	129.2	137.2
	JHS		67.6	66.1	68.9	74.3	67.1
6.	Gender Parity Inde	х					
	Kindergarten		1.11	1.09	1.12	1	0.96
	Primary		1.02	1.03	1.04	1	0.95
	JHS		1.06	1.05	1.05	1	0.98
	SHS		1.20	1.21	1.25	1	1.14
7.	Completion rate (P	ercentage)					
	Kindergarten		174.1	167.1	166.6	145.2	166.6
	Primary		161.4	138.4	148.8	133.6	148.8
	JHS		114.6	114.6	106.2	100.0	106.2
	SHS		4.9	22.5	20.2	24.2	20.2
8.	Proportion of popu NHIS card	lation with valid					
	Total (by sex)	Male	46.21	5.02	17.28		38.10
		Female	54.84	7.82	29.41		61.89
	Indigents	'	0.10	0.10	0.02		
	Informal		18.01	18.01	4.82		
	Aged		3.00	3.00	0.32		
	Under 18years		33.02	31.22	6.02		
	pregnant women		8.00	9.24	1.02		
9.	Number of operation facilities	onal health					
	CHP Compound		42	42	43	42	43
	Clinic		5	5	5	5	5
	Health Centre		9	9	5	9	5
	Hospital		2	2	2	2	2
10.	Number of births registered	and deaths					

No	Indicator (Categorised b Development Dimension for Jobs)	•	Baseline (2018)	Target 2019	Actual 2019	Target 2020	Actual 2020
	Birth (sex)	Male	1,651	1,667	2,061	1682	1377
		Female	1,790	1,808	1,912	1824	1597
		Total	3,441	3,475	3,973	3506	2974
	Death (sex, age group)	Male	101	19	14	370	6
	group /	Female	89	7	10	345	9
		Total	190	26	24		15
		Under 15	NRD	0	1		2
		15 - 59	NRD	14	12		11
		60 Above	NRD	12	11		2
		Total	NRD	26	24	715	15
11.	Percent of population w sustainable access to sa water sources						
	i. District		58		85	100	87
	ii. Urban		40		82	100	85
	iii. Rural	24		60	100	65	
12.	Proportion of population to improved sanitation s						
	iv. District		45		70	55	49.13
	v. Urban		57		80	35	27
	vi. Rural		31		55	25	23.06
13.	Maternal mortality ratio (Institutional)	1	42/100,0 00 LB		0/100,00 0 LB	0	1/(28/1000)
14.	Malaria case fatality (II	nstitutional)					
	sex	Male =	0	0	0	0	1
		Female =	0	0	1	1	1
		Total =	0	0	1	1	2
	Age group	Under 15 =	0	0	1	1	3
		15 - 59 =	0	0	0	0	0
		60 Above =	0	0	0	0	0
		Total =	0	0	1	1	3
15.	Number of recorded cas trafficking and abuse	ses of child					
	Child trafficking	Male =	0	0	0	2	0

No	Indicator (Categorised by Development Dimension for Jobs)		Baseline (2018)	Target 2019	Actual 2019	Target 2020	Actual 2020
		Female =	0	0	0	1	0
		Total =	0	0	0	3	0
	Child abuse	Male =	0	0	0	0	0
		Female =	0	0	0	0	0
		Total =	0	0	0	0	0
Safe	reguard the Natural Environment and Ens		ure a Resilien	t, Built Enviro	nment		
16.	Percentage of road netw condition	ork in good					
	i. Total		85	82	65	50	35
	ii. Urban		100	100	92	30	0
	iii. Feeder		70	70	34	70	70
17.	Percentage of communit	ies covered					
	i. District		85	85	68	100	100
	ii. Rural		85	85	61	80	65
	iii. Urban		100	100	100	100	100
Gov	ernance, Corruption and P	ublic Accounta	ability				
18.	Reported cases of crime						
	i. Men		50	100	56	100	50
	ii. Women		30	60	25	60	30
	iii. Children		5	20	12	20	15
19.	Percentage of annual act implemented	tion plan	90	96	75.3	96	79
20.	Number of communities disaster	affected by	0	0	3	10	3

Appendix 4 - Performance of Municipal Specific Indicators of WAEMA

No	Policy Objective	Indicators	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020					
ECON	ECONOMIC DEVELOPMENT (Goal: Build Prosperous Society)											
1.		No. of farmers enrolled on the PFJ programme	374	900	1702	1000	671					
2.		No. of demonstration farms established	7	5	3	7	4					
	Improve production efficiency and yield	No of AEAs and farmers trained on Agric technologies										
3.		i. AEAs	28	70	17	9	9					
		ii. Farmers	413	900	1702	75	65					
4.	Improve Post-Harvest Management	% change in post-harvest losses in selected crop production	9	4	3.95	4	2.5					
5.	Promote livestock and poultry development for food security and income generation	No. of farmers engaged in poultry and other livestock production	85	300	70	1600	1077					
6.		No of SMEs trained on business development	9	25	16	100	173					
7.	Support Entrepreneurship and SME Development	No of people trained on non-farm product development	96	150	49	60	56					
8.		No of REP activities implemented	9	30	17	15	13					
9.	Enhance Domestic Trade	No of functional markets facilities	8	13	8	13	9					

No	Policy Objective	Indicators	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
10.	Diversify and expand the tourism industry for economic dev't	Number of ecotourism potentials developed	0	1	0	1	0
11.		No of operational health facilities					
12.		i. CHPS Compound	41	42	43	42	43
13.		ii. Clinic	5	5	5	5	5
14.	Ensure affordable, equitable, easily accessible and Universal Health Coverage	iii. Health Centre	5	9	5	9	5
15.	(UHC)	iv. Hospital	2	2	2	2	2
16.		No of maternity blocks constructed	0	1	1	1	0
17.		Proportion of health staff accomm. in public staff quarters		13		10	4
		No of classroom block with ancillary facilities constructed					
18.	Enhance inclusive and equitable access to, and participation in quality education at all	□ 6 Unit	1	3	1	5	2
10.	levels	□ 3 Unit	1	3	0	5	4
		□ 2 Unit	0	2	0	0	0
19.		No of classroom block rehabilitated	0	4	1	2	2
20.		No of school furniture procured	1000	500	0	1000	600
21.		No of community library and ICT centre constructed	0	1	0	1	1

No	Policy Objective	Indicators	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
22.		No of Student that participated in the Mock Exams	2087	2660	2787	2786	2786
23.		No of My First Day School programme organised	1	1	1	1	1
24.		No of pupils participating in STMIE	360	185	49	200	200
25.		% coverage of access to potable water	53	85%	58	85%	59
	Improve access to safe and reliable water	Number of functional water facilities					
26.	supply services for all	□ Boreholes	105	200	115	200	139
		□ Small town water systems	6	8	6	8	6
		% coverage of improved sanitation					
		Number of functional sanitation facilities					
27		□ Public toilet	9	25	13	11	11
27.		□ Institutional latrines	38	50	42	3	3
	Improve access to improved and reliable environmental sanitation services	□ Communal refuse bays	7	15	9	12	12
	environmental sanitation services	Communal refuse containers	7	25	17	13	13
28.		No of env'tal health programmes organised	3	4	2	15	12
29.		No of public education organised	5	4	2	15	13
30.		No of sanitation cases prosecuted	6	0	9	100	86

No	Policy Objective	Indicators	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
31.		No. of health outreach programmes organised	7	18	10	121	923
32.	Reduce disability, morbidity, and mortality	No of malaria control programmes organised	7	4	4	0	1
33.		No of children immunized	4,233	4,331	4,191	650	3744
34.		No of public education against child labour organised	1	4	1	3	1
35.	Ensure the rights and entitlements of children	No of World Child labour's Day celebrated	1	1	0	1	1
36.		No of child welfare cases prosecuted	4	0	2	30	30
37.		No. of women groups formed and trained on governance issues	0	5	0	4	1
38.		Proportion of women in the Municipal Assembly	6	30	6	30	6
39.		No of women groups formed and trained	3	5	3	5	3
40.		No of public education on gender and governance organised	1	4	2	4	4
41.	Promote full participation of PWDs in social	No. of PWDs enrolled on the Disability Fund	256	450	10	135	135
42.	and economic development of the country	No of PWDs trained on business development	13	150	0	50	50
43.	Promote effective participation of the youth	No of youth enrolled in training programmes	0	25	14	50	21
44.	in socioeconomic development	No of youth engaged in NABCO	147	300	168	129	129

No	Policy Objective	Indicators	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
45.	Enhance sports and recreational infrastructure	No of communities with recreational facilities	4	5	4	4	5
46.	Improve efficiency and effectiveness of road transport infrastructure and services	Km of roads in good condition	49	85	56	472.3	142
47.		No of public education on climate change organised	2	4	6	6	3
48.	Enhance climate change resilience	No of public education on agroforestry organised	4	4	4	5	4
49.		Hectares of degraded forest rehabilitated	1.7	25	3.1	25	4.1
50.	Promote a sustainable, spatially integrated, balanced and orderly dev't of human settlements	No of spatial plans prepared	1	5	0	3	3
51.		Number of flood cases recorded	2	0	6	10	3
52.	Address recurrent devastating floods	Km of town drains desilted	0.24	4	1.85	.50	0
53.		Km of streams/ rivers dredged	0	14	3.5	7	3
54.		No of offices/ block rehabilitated	0	1	1	1	1
55.	Promote proper maintenance culture	No of staff quarters/ bungalows rehabilitated	0	4	1	4	1
56.	Strengthen fiscal decentralization	% Change in internally generated funds	15	27	-13	20	12

No	Policy Objective	Indicators	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
57.		No of revenue collectors trained	7	15	6	15	7
58.		No of ratable properties valued	0	6,584	0	5	0
59.		Proportion of functional substructures	3	7	4	7	4
60.	Deepen political and administrative	No of staff trained	96	158	102	180	180
61.	decentralization	No of vehicle repaired/ maintained	4	5	5	6	5
62.		No of Assembly members trained	0	45	35	45	41
63.	Improve popular participation at regional	No of town hall meetings organised	2	2	2	3	2
64.	and district levels	No of statutory/ adhoc committee meetings held	24	26	18	98	44
65.	Enhance security service delivery	No of operational police facilities in the Municipality	1	2	1	3	2

Appendix 5 - Update on Evaluations Conducted

No.	Name of the Evaluation	Policy/Programme/ Project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
1.	Environmental Impact Assessment	Construction of 3-unit classroom block with Ancillary Facilities at Ntowkrom	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	environmental safeguard	The project should be Licenced by the EPA.
1.	Environmental Impact Assessment	Construction of 1 No. CHPS Compound at Wassa Ajumako	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	environmental safeguard	The project should be Licenced by the EPA.
2.	Environmental Impact Assessment	Construction of 1 No. Community Centre at Wassa Ajumako	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	environmental safeguard	The project should be Licenced by the EPA.
3.	Environmental Impact Assessment	Rehabilitation of Nkonya Police Post	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	environmental safeguard	The project should be Licenced by the EPA.

No.	Name of the Evaluation	Policy/Programme/ Project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
4.	Impact	Rehabilitation of 1 No. 3- Unit Classroom Block at Abreshia	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.
5.	Environmental Impact Assessment	Construction of 1 No. 6-Unit Classroom Block at Marfo	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.
6.	Environmental Impact Assessment	Construction of 1 No. 6-Unit Classroom Block at Nsuopun	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.
7.	Environmental Impact Assessment	Supply and Delivery of 10 No. Refuse Containers at Wassa Akropong	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.
8.	Environmental Impact Assessment	Construction of 1 No. Ultra- Modern Maternity Block for Wassa Akropong Government Hospital	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	 The project had met all the environmental safeguard requirements 	The project should be Licenced by the EPA.

No.	Name of the Evaluation	Policy/Programme/ Project involved	Consultant or resource persons involved	Methodology used		Findings	Recommendations
					_	The project had met all the social safeguard requirements	
9.	Environmental Impact Assessment	Construction of 3 No. Refuse Collection Point at W/Akropong, Japa and Bawdie	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing		The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements	The project should be Licenced by the EPA.
10.	Environmental Impact Assessment	Construction of 4 No. Boreholes fitted with pump at Nhyiase; Kofi Manie, Ntowkrom; Nyametease	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing		The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements	The project should be Licenced by the EPA.
11.	Environmental Impact Assessment	Completion of 10 No. Limited Mechanised Boreholes at selected areas.	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing		The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements	The project should be Licenced by the EPA.
12.	Environmental Impact Assessment	Rehabilitation of 1 No. Slaughter House at Wassa Akropong	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing		The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements	The project should be Licenced by the EPA.

No.	Name of the Evaluation	Policy/Programme/ Project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
13.	Environmental Impact Assessment	Rehabilitation of Wassa Amenfi East Municipal Assembly Block	Planning Unit/ EPA	 Project Screening Impact Assesment Impact Managemt/ Recommendations Licencing 	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.
14.	Environmental Impact Assessment	Supply and Delivery of 1000 No. Dual Desk at W/Akropong	Planning Unit/ EPA	 Project Screening Impact Assesment Impact Managemt/ Recommendations Licencing 	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.
15.	Environmental Impact Assessment	Supply and Delivery of 30 KVA Generator Set at Wassa Akropong	Planning Unit/ EPA	 Project Screening Impact Assesment Impact Managemt/ Recommendations Licencing 	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.
16.	Environmental Impact Assessment	Rehabilitation of 15 No. Broken Down Boreholes at selected communities	Planning Unit/ EPA	 Project Screening Impact Assesment Impact Managemt/ Recommendations Licencing 	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.
17.	Environmental Impact Assessment	Construction of 3 No mechanized borehole at Wassa Akropong, Bawdie and Nananko	Planning Unit/ EPA	 Project Screening Impact Assesment Impact Managemt/ Recommendations Licencing 	 The project had met all the environmental safeguard requirements The project had met all the social safeguard requirements 	The project should be Licenced by the EPA.

No.	Name of the Evaluation	Policy/Programme/ Project involved	Consultant or resource persons involved	Methodology used	Findings Recommendations
18.	Environmental Impact Assessment	Construction of 1 No. 6 Unit Classroom Block at Moseaso	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	 The project had met all the environmental safeguard requirements The project should be Licenced by the EPA. The project had met all the social safeguard requirements
19.	Environmental Impact Assessment	Reshaping of 4.2 KM Feeder Road (Lot 1) at Japa – Abesewa Gyemang	Planning Unit/ EPA	 Project Screening Impact Assesment Impact Managemt/ Recommendations Licencing 	 The project had met all the environmental safeguard requirements The project should be Licenced by the EPA. The project had met all the social safeguard requirements
20.	Environmental Impact Assessment	Reshaping of 12.6 KM Feeder Roads (Lot 2) at Afransie – Wantram	Planning Unit/ EPA	 Project Screening Impact Assesment Impact Managemt/ Recommendations Licencing 	 The project had met all the environmental safeguard requirements The project should be Licenced by the EPA. The project had met all the social safeguard requirements
21.	Environmental Impact Assessment	Reshaping of 6.2 KM Feeder Roads at Afransie – Asuogya Krobo	Planning Unit/ EPA	Project ScreeningImpact AssesmentImpact Managemt/ RecommendationsLicencing	 The project had met all the environmental safeguard requirements The project should be Licenced by the EPA. The project had met all the social safeguard requirements

Appendix 6 – Update on Participatory M&E Conducted

Name of the PM&E Tool	Policy/ programme/ project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
Community Score Card (CSC)	 Construction of 3-unit classroom block with Ancillary Facilities at Ntowkrom Construction of 1 No. CHPS Compound at Wassa Ajumako Construction of 1 No. Community Centre at Wassa Ajumako Rehabilitation of Nkonya Police Post Rehabilitation of 1 No. 3-Unit Classroom Block at Abreshia Construction of 1 No. 6-Unit Classroom Block at Marfo Supply and Delivery of 10 No. Refuse Containers at Wassa Akropong 	UCSOND	 Preparatory Ground work Development of input tracking scorecard Generation of the community performance scorecard Generation of the service provider scorecard The interface meeting between community and Assembly 	 Initiation and Planning – 50% Projects were included in the MTDP and AAP. Some of the project communities wasn't informed before the commencement of the project. The hospital staffs to use the maternity ward feels the maternity ward is not up to standard, since there are a lot of structures left of the building Procurement and Contracting – 100% All processes and procedures were followed as per the rules and laws governing procurement and contracting. 	 Projects should be given project signboards that details out project cost and duration. Project monitoring should be intensified to ensure quality project delivery. Project monitoring vehicle should be procured to facilitate monitoring

Name of the PM&E Tool	Policy/ programme/ project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
	8. Construction of 1 No. Ultra-Modern Maternity Block for Wassa Akropong Government Hospital			 The two projects were bided and qualified contractors were given the projects for their implementations 	
	 Construction of 3 No. Refuse Collection Point at W/Akropong, Japa and Bawdie 			 Project Execution— 26% There is no routine monitoring of the projects 	
	10. Construction of 4 No. Boreholes fitted with pump at Nhyiase; Kofi Manie, Ntowkrom; Nyametease			 by community members Community concerns on both projects are being addressed by the DA 	
	11. Completion of 10 No. Limited Mechanised Boreholes at selected			 Communities were not given information about the project. 	
	areas. 12. Rehabilitation of 1 No. Slaughter House			 Contractors of both projects were not officially introduced to the communities. 	
	at Wassa Akropong 13. Rehabilitation of Wassa Amenfi East Municipal Assembly Block			 Communities of both projects are not happy about the progress of work. 	
	DIUCK			Community members are not aware and were not	

Name of the PM&E Tool	Policy/ programme/ project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
	14. Supply and Delivery of 1000 No. Dual Desk at W/Akropong			also involved in the periodic monitoring of the project.	
	 15. Supply and Delivery of 30 KVA Generator Set at Wassa Akropong 16. Rehabilitation of 15 No. Broken Down Boreholes at selected communities 17. Construction of 1 No. 6 Unit Classroom Block at Moseaso 18. Reshaping of 4.2 KM Feeder Road (Lot 1) at Japa – Abesewa Gyemang 19. Reshaping of 12.6 KM Feeder Roads (Lot 2) at Afransie – Wantram 			 Citizens' Perception of Benefits – 81% Communities believe the projects will be beneficial to them, when completed. Communities once again believe the most marginalized people will benefit when the project is completed. The maternity ward building is too short and not spacious enough. The building also lacks certain facilities e.g. Pharmacy 	
	20. Reshaping of 6.2 KM Feeder Roads at Afransie – Asuogya Krobo				

Name of the PM&E	Policy/ programme/ project involved	Consultant or resource persons	Methodology used	Findings	Recommendations
Tool	21. Construction of 1 No. 6-unit classroom block at Nsuopun 22. Construction of 3No. Mechanizes Boreholes At Wassa Akropong, Nanako & Bawdie	involved			