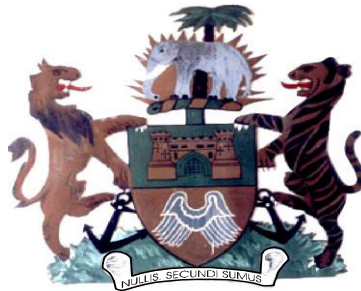


SEKONDI-TAKORADI METROPOLITAN ASSEMBLY (STMA)

ANNUAL PROGRESS REPORT

[JANUARY-DECEMBER 2020]



JANUARY 29, 2021
SEKONDI-TAKORADI METROPOLITAN A
P. O. BOX 74, SEKONDI. WESTERN REGION

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LIST OF ACRONYMS

AAP	-	Annual Action Plan
AEAs	-	Agriculture Extension Agents
AFD	-	Agence Française de Développement
AfDB	-	African Development Bank
AIDs	-	Acquired Immune Deficiency Syndrome
ANC	-	Ante Natal Care
APR	-	Annual Progress Report
BECE	-	Basic Education Certificate Examinations
CBO	-	Community Based Organization
CBRDP	-	Community Based Rural Development Project
CHAG	-	Christian Health Association of Ghana
CIDA	-	Canadian International Development Agency
CoST	-	Infrastructure Transparency Initiative
DACF	-	District Assemblies Common Fund
DDF	-	District Development Facility
EHU	-	Environmental Health Unit
EKMA	-	Effia-Kwesimintsim Municipal Assembly
EPZ	-	Export Processing Zone
FASDEP	-	Food and Agriculture Sector Development Policy
FAW	-	Fall Army Worm
GES	-	Ghana Education Service
GETFUND	-	Ghana Education Trust Fund
GHS	-	Ghana Health Service
GoG	-	Government of Ghana
GPHA	-	Ghana Ports and Harbours Authority
GPRS	-	Ghana Poverty Reduction Strategy
GSGDA	-	Ghana Shared Growth and Development Agenda
GUMPP	-	Ghana Urban Management Pilot Project
GWCL	-	Ghana Water Company Limited

IGF	-	Internally Generated Funds
M & E	-	Monitoring and Evaluation
MAC	-	Metro AIDS Committee
MESEC	-	Metro Security Committee
MLGRD	-	Ministry of Local Government and Rural Development
MPCU	-	Metro Planning Coordinating Unit
MSHAP	-	Multi-Sectoral HIV/AIDS Programme
MTDP	-	Medium-Term Development Plan
NABCO	-	Nations Builders Corps
NDPC	-	National Development Planning Commission
NGO	-	Non-Governmental Organization
NMTPF	-	National Medium-Term Policy Framework
NYA	-	National Youth Agency
OGP	-	Open Government Partnership
PFJ	-	Planting for Food and Jobs
PIP	-	Priority Investment Project
PLWHA	-	People Living with HIV & AIDS
PNC	-	Post Natal Care
PPP	-	Public-Private Partnership
SHEP	-	Self-Help Electrification Programme
STMA	-	Sekondi Takoradi Metropolitan Assembly
SWD	-	Social Welfare Department
UDG	-	Urban Development Grant
WMD	-	Waste Management Department
WRCC	-	Western Regional Coordinating Council
YIEDIE	-	Youth Inclusive Entrepreneurial Initiative for Employment

EXECUTIVE SUMMARY

The Annual Progress Report (APR) 2020 was prepared in response to the National Development Planning System Act, 1994 (Act 480) and the National Development Planning System Regulations 2016, L.I. 2232 which require all MMDAs to prepare Medium-Term Development Plan and submit Annual Progress Report. This Annual Progress Report (APR) thus, assesses the status of implementation of the 2018-2021 Medium-Term Development Plan and the Annual Action Plan for 2020 fiscal year. The 2020 APR is the third assessment of the implementation of the Medium-Term National Development Policy Framework dubbed- “Agenda for Jobs: Creating Prosperity and Equal Opportunity for All (2018-2021)” under the following development dimensions.

1. Economic Development
2. Social Development
3. Environment, Infrastructure and Human Settlements
4. Governance, Corruption and Public Accountability
5. Ghana’s role in international affairs

In light of this, the APR serves as a critical monitoring tool for determining achievements and progress of implementation of the national development agenda with respect to the district development direction.

The report highlights the following:

- **Annual Action Plan Project implementation:** As at the end of the year 2020, 73.6% as compared to 84.7% in 2019 of the planned projects and programmes in the Annual Action Plan have been implemented and 100% of the projects and programmes were budgeted for in the Annual Composite Budget of the Assembly. The overall projects and programmes implementation were good despite the COVID-19 challenges encountered as the Assembly recorded the proportion of 17.1% out of a target of 25% of the overall medium-term development plan implemented in 2020 as against 21.1% in 2019.
- **Revenue:** The total revenues generated from all sources was Fourteen Million, Five Hundred and Thirty Thousand Three Hundred and Seven Ghana Cedis, Eighteen Pesewas (GHS 14,530,307.18) representing 59.09% of the projected revenue (GHS 24,590,966.74) for 2020 as a result of the negative impact of COVID-19. The total

revenue received in 2020 is 19.62% (GHS 354,770,160.00) lesser than the actuals realized in 2019 (GHS 18,078,007.30).

- **The Assembly's Internally Generated Fund (IGF)** saw a decrease in 2020 as compared to 2019, i.e 1.0% increment in 2019 and 2% declined in 2020. The Assembly also did not achieve its IGF target of GHS **9,108,477.84** for 2020 but realized GHS **8,799,528.78** (96.00%), due to the emergence of COVID-19 that slowed economic activities in the Metropolis. Again, the IGF generation in 2020 (GHC **8,799,528.78**) is higher than 2017 (GHC **8,244,433.23**) even though much of the revenue items were cut off after Effia-Kwesiminstim was elevated to Municipal status in 2018. This accentuates the effect of the Revenue Improvement Action Plan (RIAP) and its rigorous implementation.
- Programmes/projects were implemented under various funding sources which included District Assembly Common Fund (DACF), Internally Generated Fund (IGF), Ghana Urban Management Pilot Project (GUMPP), Urban Development Grant (UDG) Projects, District Development Facility Fund (DDF), Planting for Food & Jobs, Modernizing Agriculture.
- Unfortunately, with the emergence of COVID-19 pandemic, the total central government transfers fell short of 41% because there was urgent need to re-allocate several central government funds to tackle the pandemic. The backlog of funds transferred experienced in 2020 is the worst since the implementation of the MTDP from 2018.
- Only 37.7% of the total allocation from DACF was released by central government in 2020 as compared to 49.8% in 2019.
- **Stakeholders Participation:** Twelve (12) community durbars and engagement were organized as against the thirty (30) targets. This was 53% reduction in the engagement held in 2019 (twenty-six). The reduction in the number of engagements was a result of the COVID-19 restrictions. Additionally, two town hall meetings were organized of which the meeting in the first quarter was about the annual budget performance reporting and the third quarter was on budget/planning. A total of 1,200 (made up of 37.7% males and 62.3% female) people and 487 people of which 57.3% were males and 42.7% females participated in the community engagements/durbars and town hall meetings respectively. Number of participants are community engagements decreased by 48.7% in 2020 due to the COVID-19 restrictions as compared to 950 participants

recorded in 2019. These community engagements have gradually won the interest of more since there were more women participation than men. These meetings allow citizens to question the use of funds in the metro and made constructive suggestions as to how the Assembly could effectively manage community needs with scarce resources.

- **Local Economic Development:** The Business Advisory Centre (BAC) supported individuals to start-up 68 new small-scale industries under agriculture (5), industry (11) and services (52). A total of 79 new jobs were created under agriculture (11), industry (27) and services (41). About 6,200 micro and small-scale businesses were assisted by the Assembly through the BAC to apply for the micro loans under the government COVID-19 stimulus package for businesses. The amount ranges between GHC 500 to GHC 2,000 and more than 900 businesses received funds above GHC 2,000.
- **Agriculture:** The Agriculture sector did not see much increment in all the indicators with the exception of poultry that increased from 94,481 in 2019 to 132,000 in 2020; this is an indication of increase in local consumption. The reduction in targets achieved were due to the effects of COVID-19 on the sector.
- **Education:** Organised two successful mock exams for the 5,134 pupils of the 2020 BECE candidates made up of 2,495 (48.6%) males and 2,639 (51.4%) females. A total of 20,937 pcs. of hand sanitizers, 26,211 pcs nose masks. 349 pieces of thermometer guns 430 pieces veronica buckets, 6,738 rolls tissues and 1,750 gallons liquid soap were received and distributed to JHS in the metropolis during the return to school to prepare for the BECE examination after easing of COVID-19 restrictions by government.
- By the end of 2020, a total of 25,353 students were benefiting from the Free Senior High School policy which is 4.1% higher than the 2019 figure; an indication that effort towards achieving government policy to ensure that every child gets at least senior high school education is on course. This is also in line with efforts towards achieving the SDG 4, target 4.1 “to ensure free, equitable and quality education for all by 2030”. The implication is that more people are being educated which will increase the literacy level thereby impacting positively on the economy and standard of living of the people in the Metropolis.
- The number of pupils benefiting from the School Feeding Programme has increased from 26,864 in 2019 to 34,652 in 2020.
- **Health:** Nurse-to-population ratio reduced from 1:587 to 1:487. This is as a result of government employing more nurses. Under five malaria admission increased from 587

in 2019 to 1,225 in 2020. Still birth rate also increased from 2.4 in 2019 to 2.7 in 2020. However, HIV prevalence rate reduced from 3.8 in 2019 to 1.6 in 2020. This means effort to end HIV & AIDS by 2030 is on course. Another significant milestone is exclusive breastfeeding at 3 months which increased from 81.5 % in 2019 to 90.57% in 2020.

- **Social Protection, Vulnerability and Gender:** Seventy-two (72) persons with disabilities who have applied for the 3% Common Fund were assisted. Out of the Seventy-two (72) PWDs, forty-four (44) were males and twenty-eight (28) were females. An amount of One Hundred and Thirty-Two Thousand and Eight Hundred and Twenty-Six Ghana Cedis, Forty-Six Pesewas (GHC132,826.46) were disbursed to persons with disabilities in the form of vocational items/tools and to setup income generating ventures. Items such as Deep Freezers, Fufu pounding Machine, Sewing Machine, Sewing Materials, second hand Clothing's, Cooking Utensils and Ice Chests among others. Again, 2,909 people made up of 1,250 males and 1,659 females from 499 households received a total of GHS 211,741.00 under the Livelihood Empowerment Against Poverty Programme (LEAP). Four (4) cases of abuse of children (Sexual and Physical) were managed under the period under review. Three out of the four children have been reunified with their parents after the parents have been counselled and cautioned. The children are being monitored closely to avoid reoccurrence of the situation.
- Another significant milestone achieved by the Assembly was the Number of abandoned babies identified which decreased significantly from 15 (8 males and 7 females) babies in 2019 to 5 (3 males and 2 females) babies in 2020.
- Nations Builders Corps (NABCO) and Youth Employment Agency (YEA): - NABCO has employed 1,075 unemployed young graduates made up of 638 males and 437 females, and YEA has also employed 807 made up of 219 males and 588 females. This has help reduced the unemployment rate in the metropolis and it is a clear effort by the Government towards achieving SDG Goal 8, Target 8.6; substantially reduce the proportion of youth not in employment, education or training by 2020 and Target 8.5 achieve full and productive employment and decent work for all women and men, including for young people, persons with disabilities, and equal pay for work of equal value by 2030

CHAPTER ONE

INTRODUCTION

1.1 Introduction

The preparation of Annual Progress Report (APR) is a requirement on the Assembly to account on the state of implementation of programmes and projects within the year. This APR is a compilation of various Annual Progress Reports from the Departments and Units of the Assembly and the achievement of progress made by the Assembly in the implementation of the 2020 Annual Action Plan.

1.2 Purpose of Monitoring and Evaluation for 2020

The Sekondi-Takoradi Metropolitan Assembly Monitoring and Evaluation was carried out on the bases of Evidence-based information on the performance core indicators and the metro specific indicators with the intention to achieve the following;

- i. Help measure progress towards the achievement of targets of indicators and to demonstrate results to all stakeholders as part of public Accountability and Transparency.
- ii. Provide management and other key stakeholders information regarding policy, programme and project performance, while determining the weaknesses and strengths of the said interventions for improvements in future planning of the Assembly;
- iii. Give more insight on how the Sekondi-Takoradi Assembly has progressed in the implementation of the MTDP to key stakeholders to build their capacity by learning from live-experiences, increase transparency and accountability and to make more informed decisions and increase service delivery which will improve general standard of living and socio-economic development of the entire metropolis.
- iv. Examine the state of developmental projects and programmes and point out the various drawbacks that are likely to hinder the achievement of the goals and objectives set in the MTDP (2018-2021) and make appropriate recommendations for addressing them.
- v. The involvement of the local people in the M & E encourages participation among the local people in the provision of socio-economic services and ownership of development projects and programmes.
- vi. It also seeks to determine whether the inputs in the projects are well utilized and ensure that the right activities are carried out by the right people at the right time.
- vii. It helps to determine whether the planned projects and programmes were the most appropriate way of solving the problems.

- viii. To identify the various weaknesses/ bottlenecks that are likely to hinder the achievement of the goals and objectives set in the MTDP (2018-2021) and makes recommendations for addressing them.

1.3 Process Involved in Conducting M & E

The monitoring and evaluation exercises as presented in this report, were planned and carried out by the MPCU and other stakeholders. The planning revolved around the determining of projects to be monitored, logistics needed, formulation of teams for surveys and methodology to be employed. Consequently, data sources and stakeholders were identified and the monitoring activity was set in place. Monitoring and Evaluation data were collected and collated from both primary and secondary sources and a report was written with stakeholders' validation.

The primary data were gathered through questionnaires, interviews, focus group discussions, observations, transect walking at project sites and interview guides or checklist. To ensure uniformity in data and facilitate primary data collection and analysis, standard reporting templates were developed for all the departments under the Assembly, government agencies/institutions and the District Substructures.

The secondary data were collated through the following;

- i. The 2020 Annual composite Action Plan.
- ii. Quarterly and annual reports of Departments, Agencies, NGOs/CSOs and the District Substructures.
- iii. Monthly projects site inspection reports from the project monitoring team comprising Works Department, Budget and Rating Department, Finance Department, Internal Audit Unit, Development Planning Unit, Development Planning and Works Sub Committee Members, Contractors and other stakeholders such as Traditional Leaders, Members of Parliament representatives, Markets women Associations, CSOs, Media and representatives of marginalized groups (eg. Persons with Disabilities, People Living with HIV & AIDS)

The primary and secondary data collected were first reviewed by the Metropolitan Planning Coordinating Unit (MPCU) at the MPCU review meeting where departmental heads also do power point presentations on the progress of implementation of their departmental plans. Data were collated, analyzed and interpreted by the MPCU.

The draft 2020 APR was validated first by the Metropolitan Planning Coordinating Unit with comments incorporated and later at a one-day stakeholders' meeting held taking into account COVID-19 protocols which limited the number of participants at Takoradi Library Complex Auditorium. Notwithstanding the limited number of 50 participants as compared to 120 in 2019, there were equal representation from the following stakeholders; Traditional Leaders, Police, Fire Service, Prisons Services, Domestic Violence and Victim Support Unit, Youth Groups, People with Disability, People Living with HIV & AIDS, Christians Leaders, Muslims Leaders, Market Women, Butches Association, Fishermen Association, Fish Mongers Association, Media, Association of Ghana Industries, Sekondi-Takoradi Chamber of Commerce, Non-governmental Organisation and Landlords Associations. Comments and suggestions emerged from the meeting had been incorporated in this final report.

1.4 Status of Implementation of DMTDP

1.4.1 Proportion of the DMTDP Implemented in 2020

A total of 577 projects and programmes have been planned and budgeted for in the Assembly's MTDP (2018-2021) for implementation within the 4-year period. A total of one hundred and eighty-two (182) programmes and projects were earmarked for implementation in 2020 and by the end of the year, 134 had been implemented but only 42.3% of projects and programmes were completed. The **Proportion of the overall medium-term development plan implemented in 2020** was 23% as against a target of 31.5%. The table below depicts the proportions of projects and programmes implemented.

Table 1.1: Proportion of the DMTDP Implemented

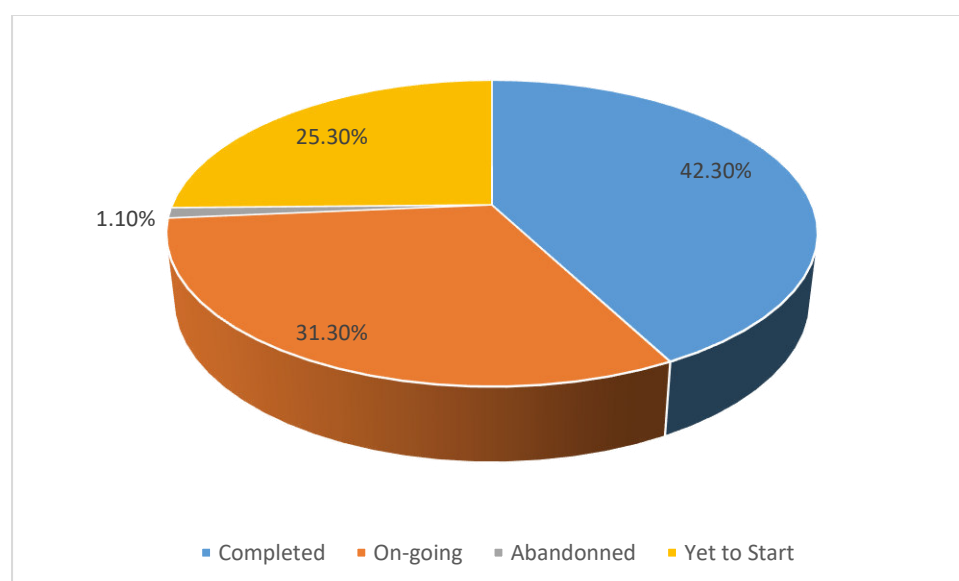
Indicators	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
<i>Number of Activities in the AAP</i>	174	121	101	144	122	182	134
1a. Proportion of the annual action plans implemented by the end of the year	81.6%	85%	85.2%	85%	84.72%	85%	73.6%
i. Percentage completed	53.4%	75%	62.8%	60%	47.2%	60%	42.3%
ii. Percentage of ongoing interventions	28.2%	10%	20.7%	25%	38.9%	25%	31.3%

iii. Percentage of interventions abandoned	0%	0%	1.7%	0%	1.4%	0	1.1%
1b. Percentage of interventions yet to start	18.4%	15%	14.8%	15%	13.8%	15%	25.3%
2. Proportion of the overall medium-term development plan implemented	26%	21.7%	17.5%	25%	21.1%	31.5%	23%

Source: STMA's MPCU 2020

It can be observed from table 1.1 that the Metropolis targets achieving 85% of its annual action plans since 2018. This target is based on the trend of release of central government transfers over previous years which usually makes it impossible to fully realize the targets of a particular year. From 2017 to 2020 however, it can be observed that the Metropolis was able to achieve at least 80% of its annual programmes and projects except 2020 that recorded 73.6%. The 2020 decline is largely due to the emergence of COVID-19 pandemic that largely distorted the plan. 25.3% projects and programmes planned for 2020 could not start at all due to COVID-19 pandemic which has largely affected funding and thereby have been rolled over to 2021. 1.1% of the projects which had been abandoned since 2017 contract had been terminated and being repackaged. Below is a pictorial view of the achievement of the planned programmes and projects in 2020.

Figure 1.2 Status of 2020 Programmes and Projects



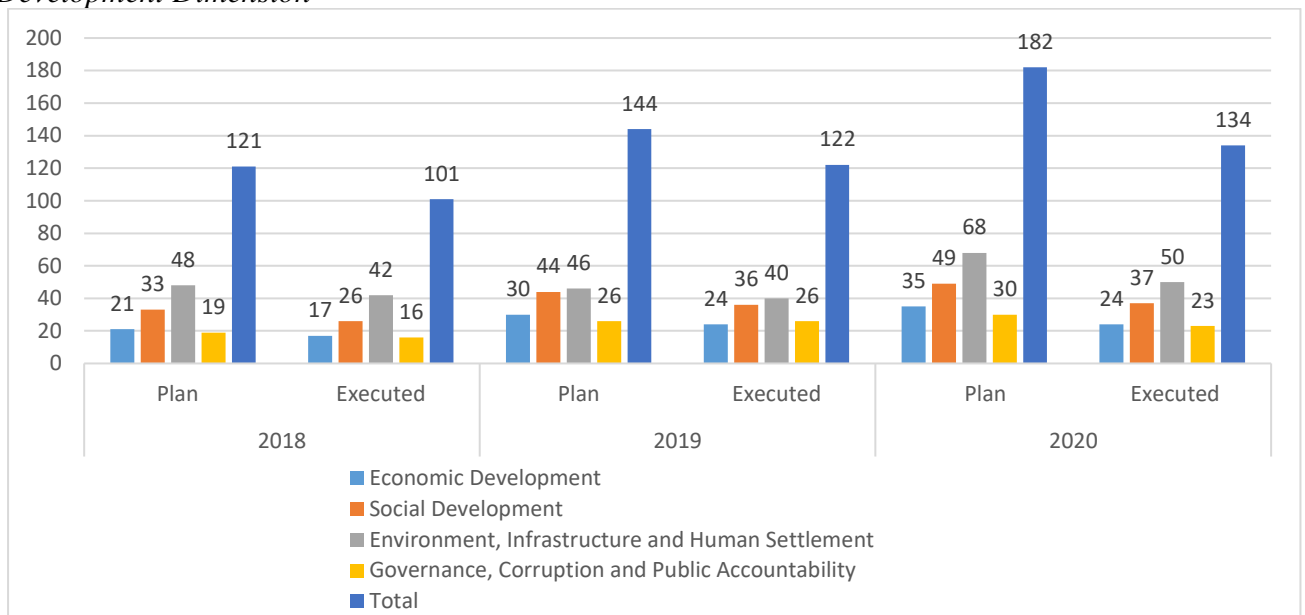
Source: STMA's MPCU 2020

Table 1.2: Proportion of Projects Implemented Under Development Dimension

S/N	Development Dimension	2018		2019		2020	
		Plan	Executed	Plan	Executed	Plan	Executed
1	Economic Development	21	17	30	24	35	24
2	Social Development	33	26	44	36	49	37
3	Environment, Infrastructure and Human Settlement	48	42	46	40	68	50
4	Governance, Corruption and Public Accountability	19	16	26	26	30	23
5	Ghana's role in international affairs	N/A	N/A	N/A	N/A	N/A	N/A
Total		121	101	144	122	182	134

Source: STMA's MPCU 2020

Figure 1.3 Proportions of Projects and Programmes Planned and Executed under the Development Dimension



Source: STMA’s MPCU Construct, 2020

It can be observed from figure 1.3 that the proportions of projects and programmes planned and executed under the various development dimensions have followed a particular order since the last three years. That is, the highest planned programmes and projects have been under Environment, Infrastructure and Human Settlement, followed by Social Development, then Economic Development and Governance, Corruption and Public Accountability. This underscores the pressing needs of the Assembly in order of priority since these programmes and projects were determined from popular participation of the citizenry of the Metropolis. This is an indication that going forward, planning at the national level should be less restrictive especially with regards to earmark of funds so that the district level can have the liberty to utilize funds based on district level specific priorities.

1.4.1.1 Implication of the Results on Attainments of Metro Goals and Objectives

The various development dimensions experienced the following achievements under the Agenda for Jobs Development Dimensions during 2020; Environment, Infrastructure and Human Settlement recorded the highest number of projects and programmes 50 (37.31%), followed by Social Development 37 (27.61%), the Economic Development 24 (17.91%) and Governance, Corruption and Public Accountability 23 (17.16%). These achievements show the efforts of the Metropolis to reach the overall national Development Agenda to build a prosperous society, create opportunities for all, safeguard the natural environment and ensure a resilient built environment and maintain a stable, united and safe society by the end of the plan period (2018-2021) was made.

Some of the key achievements under each of the development dimensions and the impacts that the proportions of activities implemented in the DMTDP on the people of the Metropolis are highlighted below:

Implication of the results on attainments of metro goals and objectives under Economic Development Dimension

- Increase in job creation due to implementation of Government flagship programmes. For example, NABCO employed 1,075 unemployed graduates made up of 638 males and 437 females. Another 807 youths, consisting of 219 males and 588 females were also employed under the Youth Employment Agency. This has help reduced the unemployment rate among the youth in the metropolis and also the dependency ratio; this demonstrates the efforts by the Assembly towards achieving SDG Goal 8, Target 8.6 “substantially reduce the proportion of youth not in employment, education or training by 2020 and Target 8.5 achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value by 2030”.
- Local economic development: The Business Advisory Centre (BAC) supported individuals to start-up 68 new small-scale industries under agriculture (5), industry (11) and services (52). A total of 79 new jobs were created under agriculture (11), industry (27) and services (41). About 6,200 micro and small-scale businesses were assisted by the Assembly through the BAC to apply for the micro loans under the government COVID-19 stimulus package for businesses. The amount ranges between GHC 500 to GHC 2,000 and more than 900 businesses received funds above GHC 2,000.
- Construction of 33no. Lockable Stores at Kojokrom with Metal Handrail, Pavement Works and Entrance Gate (16-unit Ground Floor and 17unit at the top) as part of strategies towards the realization of SDG 8.
- The Agriculture sector did not see much increment in all the indicators with the exception of poultry that increased from 94,481 in 2019 to 132,000 in 2020; this is an indication of increase in local consumption. The reduction in targets achieved were due to the effects of COVID-19 on the sector. Agricultural directorate amidst COVID-19 has put in tireless effort to achieve food security and hence the achievement of SDG 2 targets 2.3 by 2030 is on course.
- Out of 500 development applications the Assembly received, 47.19% met all the requirements and were approved which was lower as compared to the number of

application approvals (59.2%) that met all the requirements in 2019. This shortfall of approved development applications was mainly due to failure on the part of applicants to follow up with the remaining requirements due to COVID-19 pandemic.

Implication of the results on attainments of metro goals and objectives under Social Development Dimension

- Organised two successful mock exams for the 5,134 pupils of the 2020 BECE candidates made up of 2,495 (48.6%) males and 2,639 (51.4%) females.
- A total of hand sanitizers 20,937 pcs., nose masks 26,211 pcs., thermometer guns 349 pcs., veronica buckets 430 pcs., tissues 6,738 rolls and liquid soap 1,750 gallons were received and distributed to JHS in the metropolis during the return to school to prepare for the BECE examination after easing of COVID-19 restrictions by government. This is also in line with efforts towards achieving the SDG 4, target 4.1 “to ensure free, equitable and quality education for all by 2030”. The implication is that more people are being educated which will increase the literacy level thereby impacting positively on the economy and standard of living of the Metropolis.
- Nurse-to-population ratio reduced from 1:587 to 1:487. This is as a result of government employing more nurses.
- Under five malaria admission increased from 587 in 2019 to 1,225 in 2020. Still birth rate also increased from 2.4 in 2019 to 2.7 in 2020.
- However, HIV prevalence rate reduced from 3.8 in 2019 to 1.6 in 2020. This means effort to end HIV & AIDS by 2030 is on course.
- Another significant milestone is exclusive breastfeeding at 3 months which increased from 81.5 % in 2019 to 90.57% in 2020.
- 63.1% of the population now have access to improved sanitation services as against 52.1% in 2017.
- Another significant milestone achieved by the Assembly was the Number of abandoned babies identified which decreased significantly from 15 (8 males and 7 females) babies in 2019 to 5 (3 males and 2 females) babies in 2020.

Implication of the results on attainments of metro goals and objectives under Environment, Infrastructure and Human Settlements Dimension

- 76.1% of feeder road network is now in good condition as against 60% in 2017 thereby increase access to farming communities and rural communities to access basic services such as banking, Senior High Schools, markets, etc in the urban areas.

- Major urban roads within the metropolis were asphalted during the year.
- Upgraded Roads in Essikado-Ketan Sub-Metropolitan Area (Nkroful-Diabene-Agric road).
- Upgraded Kansaworado-Manpong road

Implication of the results on attainments of metro goals and objectives under Governance, Corruption and Public Accountability Dimension

- Only 37.7% of the total allocation from DACF was released by central government in 2020 as compared to 49.8% in 2019.
- Twelve (12) community durbars and engagements were organized as against the thirty (30) targets. This was 53% reduction in the engagement held in 2019 (twenty-six). The reduction in the number of engagements was a result of the COVID-19 restrictions. Additionally, two town hall meetings were organized of which the meeting in the first quarter was about the annual budget performance reporting and the third quarter was on budget/planning. A total of 1,200 (made up of 37.7% males and 62.3% female) people and 487 people of which 57.3% were males and 42.7% females participated in the community engagements/durbars and town hall meetings respectively.
- Number of participants are community engagements decreased by 48.7% in 2020 due to the COVID-19 restrictions as compared to 950 participants recorded in 2019. These community engagements have gradually won the interest of more since there were more women participation than men. These meetings allow citizens to critique the use of funds in the metro and made constructive suggestions as to how the Assembly could effectively manage community needs with scarce resources.

1.5 Challenges encountered in Implementing, Monitoring and Evaluating the Plan

The following are the challenges were encountered

- The emergence of COVID-19 pandemic had greatly affected the implementation of projects and programmes, generation of IGF as most businesses were shut down during the year.
- Failure to report in the required unit of measurement of the indicators by some decentralized departments.
- Inadequate funds for data collection.

- Different reporting cycles and formats of the decentralized departments which make compilation challenging. For example, most of the Department use formats from their mother Ministry.
- Inconsistency in data which always requires editing.
- Untimely submission of reports from some of the Decentralized Departments.
- Inadequate logistics (computers and laptops, vehicles for some key departments such as Statistical Department, Social Welfare and Community Development, NADMO and Budget and Rating Department).
- Difficulty and delays in obtaining data from some decentralized governmental agencies who report to their regional and national offices. For instance, agencies such as DOVSU, Police and others hardly respond to requests for data from DA.
- Inadequate and untimely release of funds for implementation of activities.
- Delay in the release of DACF and the unplanned deductions of the fund at source.

CHAPTER TWO

MONITORING AND EVALUATION ACTIVITIES REPORT

2.0 Introduction

This section highlights the 2020 projects and programme register (programmes and projects or activities carried out through the year), the funding sources and disbursements, update on indicators and targets, update on critical development and poverty issues, evaluations conducted, their findings and recommendations and participatory monitoring and evaluations conducted and their results. It discusses the financial inflows and outflows for the year as compared to that of previous year.

2.1 Programmes/Projects for 2020

A total of 182 projects and programmes were earmarked for 2020. Out of the 182 projects, 134 were implemented with twenty-five rolled over to be implemented in 2021 due to inadequate funds. With the 134 programmes and projects implemented, 52 % were completed, 48% are on-going. Two projects (1.4%) rolled over from 2016 through to 2020 have been abandoned under DACF. The two projects contract have now been terminated and being repackaged. Appendix A and B contains the details of the projects and programmes implemented in 2020.

2.2 Funding Sources

The Assembly received and generated funds externally and internally in the execution of its projects. The internal generated fund (IGF) contributed the highest revenue source (61%) of the total revenues received followed by DACF, then GUMPP, then MP's CF and DDF. At the end of the fiscal year the Assembly's balance sheet recorded a debt of GH¢11,745,499.60 to be settled in the next year. The details of the funding sources and trends follows.

Update on Funding Sources

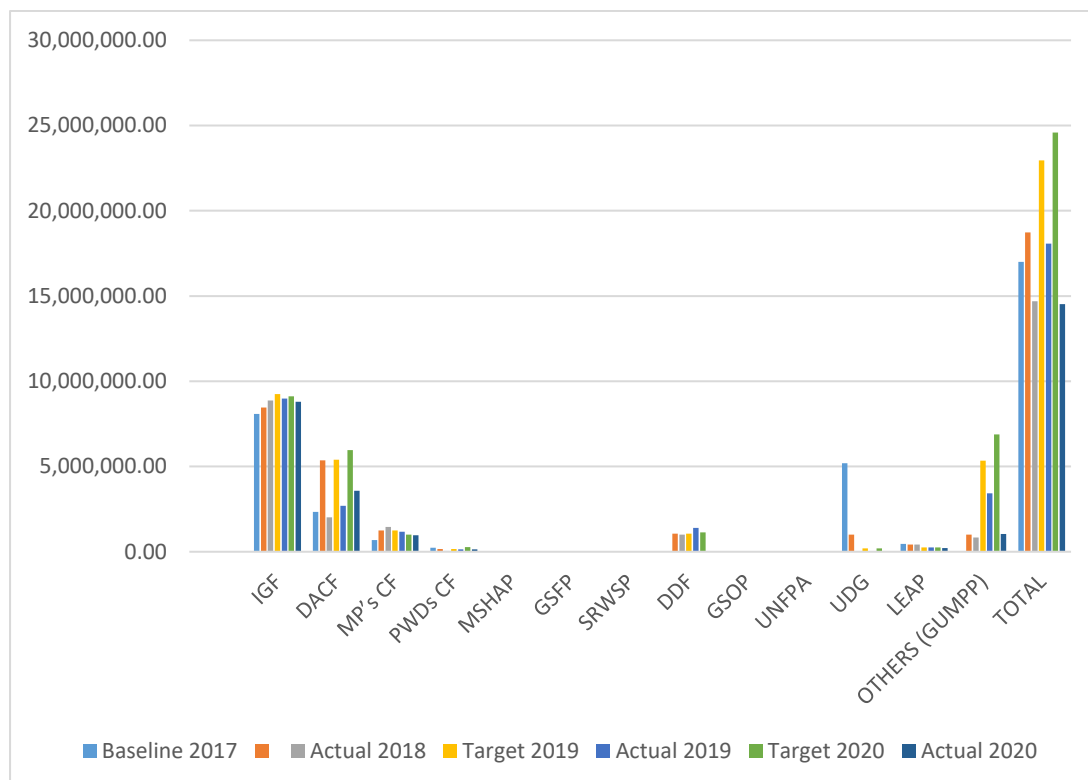
Table 2.1 Update on funding Sources

ITEM	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021
IGF	8,083,664.04	8,466,491.44	8,879,754.33	9,243,976.60	8,984,987.62	9,108,477.84	8,799,528.78	11,525,177.22
DACF	2,343,901.60	5,352,946.00	2,018,079.09	5,403,755.17	2,694,278.32	5,961,129.25	3,579,710.79	6,627,562.65
MP's CF	678,232.82	1,250,000.00	1,460,660.80	1,250,000.00	1,180,041.22	1,000,000.00	964,236.81	1,000,000.00
PWDs CF	234,860.37	160,000.00	52,875.25	165,000.00	133,666.48	265,000.00	132,790.40	165,000.00
MSHAP	0.00	15,000.00	15,638.85	35,000.00	17,990.32	35,000.00	-	35,000.00
GSFP	N/A	N	N/A	N/A	N/A	N/A	N/A	-
SRWSP	N/A	N/A	N/A	N/A	N/A	N/A	N/A	-
DDF	0.00	1,066,673.00	1,009,458.00	1,066,673.00	1,390,640.24	1,133,065.40	20,000.00	688,061.26
GSOP	N/A	N/A	N/A	N/A	N/A	N/A	N/A	10,001,207.19
UNFPA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	-
UDG	5,189,965.32	1,000,000.00	0	200,000.00	0	200,000.00	-	-
LEAP	461,244.00	424,636.00	424,636.00	244,428.00	244,728.00	244,728.00	211,741.00	-
OTHERS (GUMPP)	10,300.00	1,000,000.00	826,660.00	5,337,722.87	3,431,675.10	6,888,294.25	1,034,040.40	1,397,817.82
TOTAL	17,002,168.15	18,735,746.44	14,687,762.32	22,946,555.64	18,078,007.30	24,590,966.74	14,530,307.18	31,439,826.14

Source: Metro Budget Unit, 2020

The Sekondi-Takoradi Metropolitan Assembly (STMA) have multiple sources of revenue necessary for carrying out its duties and functions of providing development to meet the needs of the people within the Sekondi-Takoradi Metropolis. By the end of 2017(base year upon which projections were made) the Assembly received a total of GH¢17,002,168.15 as direct central government transfers. In 2018 however, total revenues generated reduced to GH¢14,687,762.32 against the target C18,735,746.44. The Assembly therefore fell short by 21.6% because the total approved budgets from central governments were not released, especially the DACF which saw only 37.7% being released. This led to delay in project execution. Also, in 2019 the total expected revenue fell short by 21%. Only 49.8% of the 2019 DACF allocation was received. Unfortunately, with the emergence of COVID-19, the total central government transfers fell short of 41% because there was urgent need to reallocate several central government funds to tackle the disease. The backlog of funds transferred experienced in 2020 is the worst since the implementation of the plan from 2018. With the growing attention paid to the development of a vaccine against COVID-19 it is hoped that backlog transfers from 2020 will be released and followed by 2021 allocations in 2021.

Figure 2.1 Various Revenue Sources Performance.



Source: MPCU Construct, 2020

The pictorial representation of the revenue sources indicates that the IGF has been the highest source of revenue for the Metropolitan Assembly since 2017, followed by DACF, then GUMPP, MP's CF and DDF. It can however be observed that in 2017, UDG received exceeded DACF and in 2019, DDF exceeded MP's CF. From this observation, it can generally be concluded that since IGF is the strongest revenue source to the Assembly, there is the need to strengthen it so that the Assembly can fall on it largely to undertake development interventions. There is the need for a comprehensive Local Economic Development Plan that clearly outlines strategies to boost the local economy so that citizens are willing to pay taxes levied on them.

2.2.1. Internally Generated Fund –Revenue Items Performance over the Past Three Years

Table 2.2: Internally Generated Fund –Revenue Items Performance over the Past Three Years

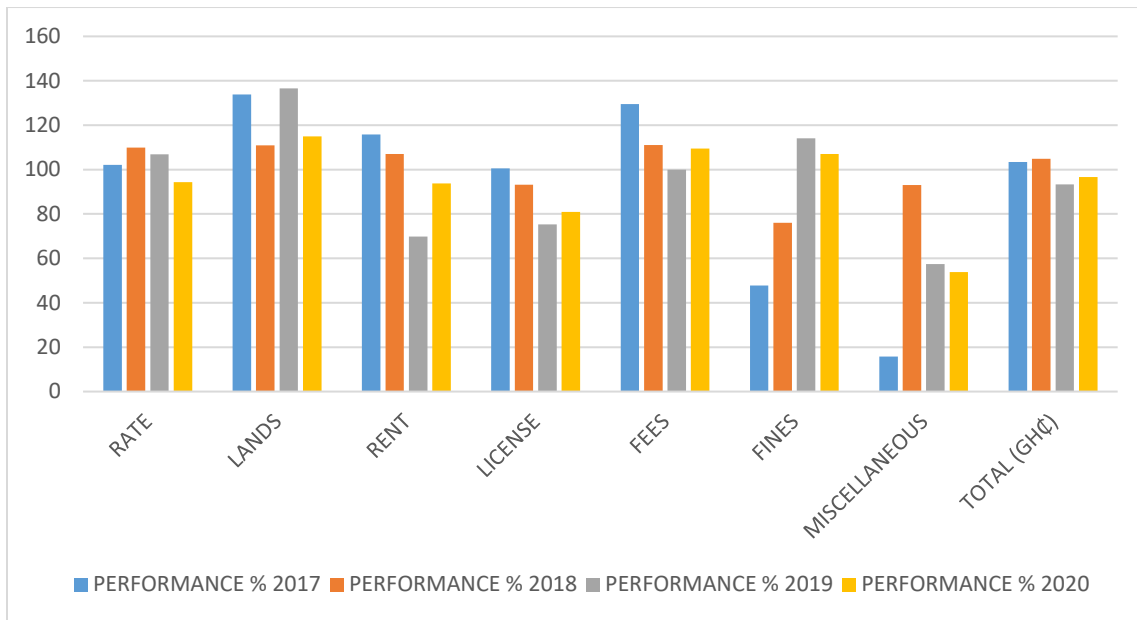
REVENUE ITEMS	BUDGET 2017	ACTUAL 2017	PERFORMANCE % 2017	BUDGET 2018	ACTUAL 2018	PERFORMANCE % 2018	BUDGET 2019	ACTUAL 2019	PERFORMANCE % 2019	BUDGET 2020	ACTUAL 2020	PERFORMANCE % 2020	TARGET 2021
RATE	2,256,000.00	2,302,914.77	102.08	2,176,000.00	2,391,627.56	109.91	2,256,000.00	2,412,530.01	106.9	2,491,382.48	2,349,008.07	94.28	3,213,655.86
LANDS	565,000.00	756,121.91	133.83	900,000.00	998,320.12	110.92	750,000.00	1,023,989.41	136.5	950,000.00	1,091,661.14	114.91	1,150,000.00
RENT	438,600.00	507,728.10	115.76	695,558.44	744,393.95	107.02	1,043,374.20	729,098.60	69.87	768,046.16	720,046.99	93.75	815,787.36
LICENSE	2,211,516.00	2,223,162.89	100.53	2,177,601.00	2,029,530.38	93.20	2,682,205.20	2,020,135.17	75.32	2,295,017.20	1,857,985.98	80.95	3,605,350.00
FEES	1,792,000.00	2,321,536.80	129.55	2,167,832.00	2,406,768.79	111.02	2,647,200.00	2,631,953.58	100	2,424,032.00	2,652,049.12	109.40	2,591,384.00
FINES	65,000.00	31,004.00	47.70	95,500.00	72,637.00	76.06	42,000.00	47,899.00	114.05	60,000.00	64,215.00	107.02	108,000.00
MISCELLANEOUS	647,000.00	101,964.76	15.76	254,000.00	236,476.53	93.10	208,000.00	119,381.85	57.4	120,000.00	64,562.48	53.80	41,000.00
TOTAL (GHC)	7,975,116.00	8,244,433.23	103.38	8,466,491.44	8,879,754.33	104.88	9,628,779.40	8,984,987.62	93.31	9,108,477.84	8,799,528.78	96.60	11,525,177.22

Source: Metro Budget and Rating Dept, 2020

Over the past three years, the Assembly has seen improvements in the total amount of IGF generated annually. In 2017, total IGF was GHC8,244,433.23, 2018 was GHC 8,879,754.33 and 2019 was GHC8,984,987.62. IGF has therefore seen a steady improvement but these improvements are marginal (8% increment from 2017 and 1.0% increment in 2019) and 2% decrement in 2020 due to the emergence of COVID-19 that slowed a lot of economic activities and absence of tax payers. The difference in actual revenues collected against the target in 2020 is however an improvement from the previous years. The Metropolis saw a high achievement in 2020 because there was an update of the Assets Register, revision of Fees Fixed and training given to environmental and sanitation officers on prosecution procedures. The marginal increment in 2018 and 2019 however is associated with the re-demarcation of the district boundaries which caused some revenue sources to be located in the EKMA district and hence the district not able to achieve its target for the years. It can however be observed that when the physical demarcation issues are finally resolved, the difference of expected revenue and actuals have improved even amidst COVID-19. This suggests that going-forward there is the need for careful planning to ensure smooth demarcation at the district level since it can have a toll on the revenues that are generated and thus affecting development.

It is envisaged that since much restrictions on businesses have been lifted and economic operations are gradually returning to normal, the citizens will generally be willing to pay their obligations and the revenue targets for 2021 will be achieved fully.

Figure 2.2 Analysis of IGF Performance over the Past Three Years (2017-2020)



Source: MPCU Construct, 2020

From figure 2.2 it can be observed that;

Revenues generated from rates for the past three years exceeded the targets (marginally) and is commendable. The rates generated in 2019 was 3% less than that of 2018.

Lands underscored the highest increment with respect to its target over the years with an all-time peak of 137% over the past 3 years.

The totals expected revenue from rent in 2017 and 2018 exceeded the targets while 2019 experienced a drop of 30% from the expected.

The amounts received from licensing in 2017 was just as expected but has reduced to 75% by the closure of 2019.

The amounts received from fees over the past years have exceeded the target but have decreased from 2017 to 2019.

It can be observed that rates, lands, fines and miscellaneous decreased in 2020 while rent, license and fees increased in 2020.

2.3 Update on Expenditure

The table below highlights the expenditure of the Assembly for the year 2019

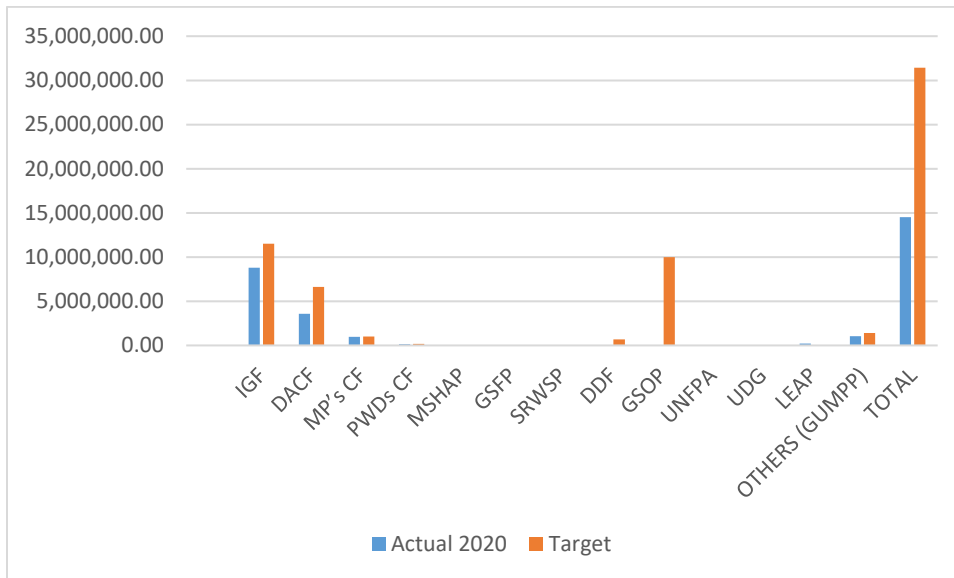
Table 2.3 Update on Expenditure

EXPENDITURE ITEM	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actuals 2019	Target 2020	Actuals 2020	Target 2021
Compensation	9,044,456.42	10,947,207.21	12,206,698.14	10,313,460.76	7,936,636.74	10,078,977.10	14,356,228.17	12,363,485.69
Goods and Service	7,821,562.36	9,141,375.00	9,202,588.42	9,545,441.90	9,241,875.02	9,492,334.19	9,452,196.33	9,411,543.64
Investment/Assets	12,664,321.76	7,137,264.00	4,574,466.73	11,154,670.65	4,929,180.06	12,813,370.62	2,467,332.28	9,664,796.81
Others	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL (GHC)	29,530,340.54	27,225,846.29	25,983,753.29	31,013,573.31	22,107,691.82	32,384,681.91	26,275,756.78	31,439,826.14

Source: Metro Budget and Rating Dept, 2020

It can be observed that in 2018 the Assembly spent within its targeted expenditure of GHC 27,225,846.29 for 2018. This suggests that the Assembly was prudent in its spending. The Assembly incurred a total cost of GHC 22,107,691.82 during the 2019 fiscal year which is 15% less than the total cost incurred during 2018. The total revenues generated/received in 2019 is GHC 17,017,554.28 leaving a deficit of GHC 5,090,137.54 for the 2019 fiscal year. The Assembly does not start the fiscal year with a deficit of which is not recommended. The total expenditure for 2020 exceeded the total revenues generated by 81%. This is largely due to the emergence of COVID-19 that necessitated borrowing to control it. The Assembly therefore starts the 2021 fiscal year with a debt of GHC 11,745,499.60.

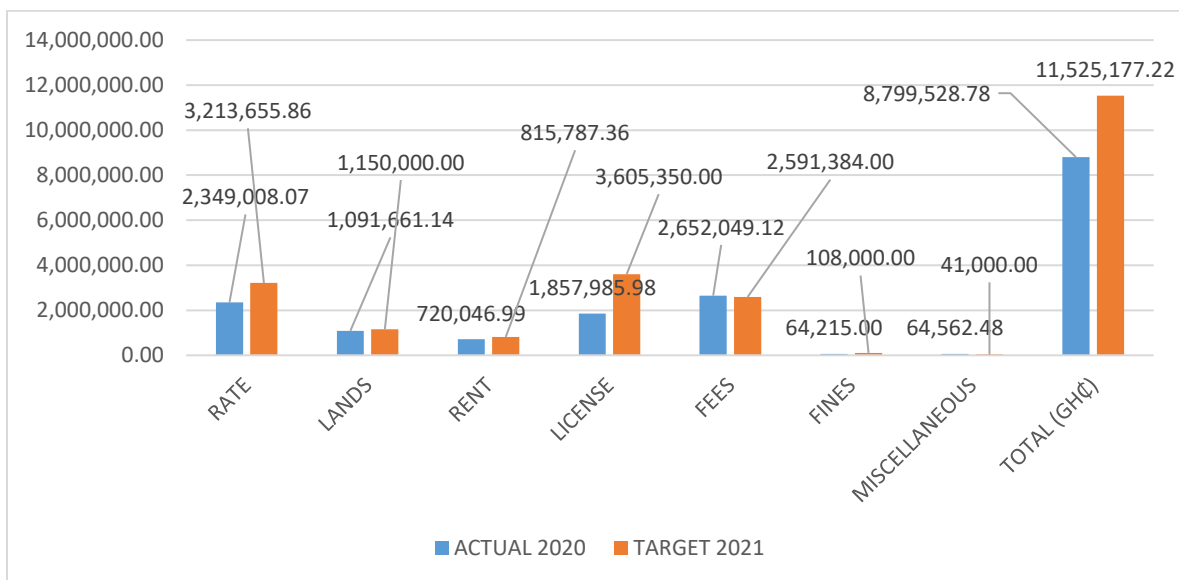
Figure 2.3: 2021 Revenue Targets



Source: MPCU Construct, 2021

It can be observed that the expected revenues in 2021 is more than double the totals received in 2020. This is because several government transfers were not received because the general national coffers were largely used to combat COVID-19 which was not expected. As the disease has become the new normal, provisions are made for it in 2021 so it is expected the central government in-flows to the Metropolis will continue smoothly again. The projections are therefore based on the trend of normal inflows since 2018.

Figure 2.4: 2021 IGF Targets

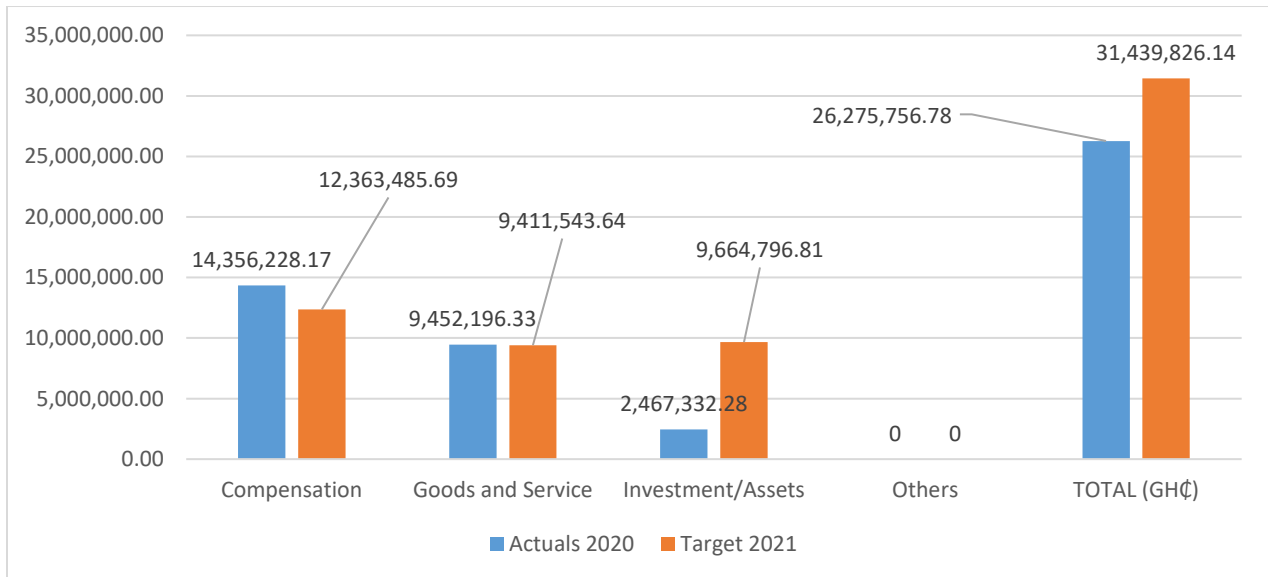


Source: MPCU Construct, 2021

From table 2.4 it can be observed that all the internally generated revenue items are expected to greater revenues than the actuals in 2019 with the exception of fees. This is because the fees are collected as a result of breaking rules and the Metropolis envisions a more disciplined and law-abiding citizenry with on-going sensitization to improve attitudes. Rate is expected to receive the highest increment with the new register which has captured more new business coupled with training and target set for revenue collectors. The total revenues are expected to improve due to the following reasons;

- Updating revenue register
- Re-classification and re-categorization of properties and businesses.
- Continuous involvement of IGF revenue strategy group on pertinent revenue issues.
- Continuous update of ratepayer details.
- Setting of revenue targets for revenue collectors.
- Minimise human interventions by involving the ‘telcos’.
- Award scheme for all the revenue sectors.
- Engage in massive public education and bonding of NABCO personnel

Figure 2.5: 2021 Expected Expenditures



Source: MPCU Construct, 2021

It can be observed that total expenditure in 2021 is expected to be 16% less than the actual expenditure in 2020. This is because the Assembly started the 2021 with a deficit of 81% less than the expected expenditure in 2020. Also, with more people taking COVID-19 seriously, it is expected that less will be spent on controlling the disease in 2021.

2.4 Update on Indicators and Targets

The Assembly's core mandate is to ensure total development of its area of jurisdiction and in the course of executing such function; there is the need for effective monitoring and evaluation. This serves as a drive to good governance, accountability, value for money, production of quality reliable data. As the main objective of monitoring is to track implementation and outputs and measure the effectiveness of programmes and projects, the critical indicators both the national and the district core indicators are to provide snap shot of progress made in achieving the NMTDPF broad thematic objectives at the district level and augment the National Annual Progress Report. The table below gives details of various indicators grouped under the Development Dimension of Agenda for Jobs and their level of achievement in 2020. There are also ninety-six (96) district specific indicators developed by the Assembly to track progress of implementation of development interventions and some critical development indicators.

Table 2.4 Update on Indicators and Targets

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
	ECONOMIC DEVELOPMENT							
1.	Total output in agricultural production							
i	Maize	935.609 Mt	10,000M Mt	956.599 Mt	11,000 Mt	11,107MT	11,000MT	10,051MT
ii	Rice (milled),	N/A	N/A	N/A	N/A	N/A	N/A	N/A
iii	Millet	N/A	N/A	N/A	N/A	N/A	N/A	N/A
iv	Sorghum	N/A	N/A	N/A	N/A	N/A	N/A	N/A
v	Cassava	20,296.98 Mt	20,300.55 Mt	20,211 Mt	20,350 Mt	20,400Mt	18,000MT	18,772MT
vi	Yam	N/A	N/A	N/A	N/A	N/A	N/A	N/A
vii	Cocoyam	140 Mt	140 Mt	140 Mt	140 Mt	138Mt	140MT	130MT
viii	Plantain	3,525Mt	3,535Mt	3,630Mt	3,600Mt	3,845Mt	3,600MT	3,452MT
ix	Groundnut	N/A	N/A	N/A	N/A	N/A	N/A	N/A
x	Cowpea	N/A	N/A	N/A	N/A	N/A	N/A	N/A
xi	Soybean	N/A	N/A	N/A	N/A	N/A	N/A	N/A
xii	Cocoa	N/A	N/A	N/A	N/A	N/A	N/A	N/A
xiii	Shea butter	N/A	N/A	N/A	N/A	N/A	N/A	N/A
xiv	Oil palm	N/A	N/A	N/A	N/A	N/A	N/A	N/A
xv	Cashew nut	N/A	N/A	N/A	N/A	N/A	N/A	N/A
xvi	Cotton	N/A	N/A	N/A	N/A	N/A	N/A	N/A
xvii	Cattle	150	160	139	160	1,167	200	1,161
xviii	Sheep	2,500	2,400	2,307	2,500	10,179	2,500	10,214
xix	Goat	3,500	3,600	3,517	3,650	29,344	4,000	28,564
xx	Pig	1,400	1,450	1,388	1,450	2,148	1,450	2,036
Xix	Poultry	250,000	300,000	275,000	300,000	94,481	300,000	132,000

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
2.	Percentage of arable land under cultivation	Data not Available	Data not Available	Data not Available	Data not Available	Data not Available	Data not Available	Data not Available
3.	Number of new industries established							
	i. Agriculture,	2	2	2	10	0	10	5
	ii. Industry,	35	43	49	75	15	20	12
	iii. Service	68	85	87	110	68	60	52
4.	Number of new jobs created							
	iv. Agriculture	5	8	4	10	0	15	11
	v. Industry	29	45	52	65	43	40	27
	vi. Service	41	77	99	110	87	80	41
	SOCIAL DEVELOPMENT							
5.	Net enrolment ratio							
	i. Kindergarten	37.3	35.2	42.0	33.2	43.8	45	N/A ²
	ii. Primary	52.1	50.7	57.4	48.8	60.4	62	N/A ²
	iii. JHS	40.6	39.9	35.5	39.6	37.1	40	N/A ²
6.	Gender Parity Index		0.96	1.04	0.96		1.05	N/A ²
		0.96						
	i. Kindergarten		1.01	0.98	1.01	1.01	1.01	N/A ²
		1.02						
	ii. Primary		1.05	0.96	1.05	0.99	1.05	N/A ²
		1.06						
	iii. JHS		1.00	1.05	1.01	0.98	1.05	N/A ²
		1.08						
	iv. SHS		0.96	1.04	0.96	0.94	0.96	N/A ²
		0.96						
7.	Completion rate							
	i. Kindergarten	N/A	N/A	N/A	50.0	55.0	50.0	N/A ²
	ii. Primary		67.9	67.2	68	69.3	70.0	N/A ²
		67.7						
	iii. JHS		75.1	56.4	85.3	58.9	60.0	N/A ²
		57.8						

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
	iv. SHS	16.8	16.4	54.2	16.0	57.2	60.0	N/A ²
8.	Number of operational health facilities							
	i. CHP Compound	22	25	22	25	25	25	25
	ii. Clinic	38	39	38	40	25	27	27
	iii. Health Centre	6	6	6	6	6	4	4
	iv. Hospital	6	6	6	6	6	7	7
9.	Proportion of population with valid NHIS card							
	i. Total (STMA 2019 Projected population = 436,046)	109,260	104,516:4 22,314	117,417: 422,314	200,756:4 36,046	189,559:4 36,046	281,950: 450,226	182,076: 450,226
	Ia. Male (48.9%)	53,428	51,108	57,417	98,170	92,694	137,873.5 5	89,035.653
	Ib. Female (51.1%)	55,832	53,408	60,000	102,586	101,264	144.07645	93,041.347
	ii. Indigents	898	316	374	1,151	433	15,857	7,055
	iii. Informal	62,463	65,621	70,528	32,388	75,803	113,610	70,771
	iv. Aged	3,284	1,100	3,473	6,839	7,733	16,445	11,776
	v. Under 18years	28,169	38,720	31,779	46,562	38,834	103,824	70,262
	vi. pregnant women	3,431	4,305	2,914	2,620	6,840	8,507	6,460
10.	Number of births and deaths registered							
	i. Birth (total)	7,015	17,925	6,852	17,457	7368(42% covergae)	17,614	7,776 (44.1%)
	ii. Male	3,552	9,142	3,480	8,903	3,682	8,798	3,844
	iii. Female	3,463	8,783	3,372	8,554	3,686	8,816	3,932
	iv. Death (total)	835(14% coverage)	6051	650(11% coverage)	6106	1328(22% coverage)	6,131	1,144(18.7%)
	v. Male	426	3,174	341	3175	743	3,467	647
	vi. Female	409	2,877	309	2,931	585	2,264	497

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
11.	Percent of population with sustainable access to safe drinking water sources¹							
	I. District	92.5	95	95.9	97	96.2	98	96.9
	II. Urban	93.2	95	96.1	98	97.1	98.5	98
	III. Rural	88.1	90	92.7	95	93	95	93.5
12.	Proportion of population with access to improved sanitation services							
	i. District (STMA 2020 Projected population = 450,226)	52.1	55	55.4	58% (252,906)	60% (261,628)	65%	63.1% (284,093)
	ii. Urban 95.6% (430,416)	51.6	55	54.9	65% (270,959)	62% (258,453)	65%	64.5% (277,618)
	vii. Rural 4.4% (19,810)	39.4	42	43.5	55% (10,552)	49.4% (9,478)	50%	49.8% ((9,865)
13.	Maternal mortality ratio (Institutional)	410/100,000LB	250	416/100,000LB	250	315/100,000LB	310/100,000LB	N/A ²
14.	Malaria case fatality (Institutional)							
	i. Sex	0.13	0.12	0.6	0.2	0.2	0.2	N/A ²
	ii. Age group	>5years	>5years	>5years	>5years	>5years	>5years	N/A ²
15.	Number of recorded cases of child trafficking and abuse							
	i. Child trafficking (sex)	3	0	1	0	0	0	0
	ii. Child abuse (sex)	32	30	66	40	1	0	0
SAFEGUARD THE NATURAL ENVIRONMENT AND ENSURE A RESILIENT, BUILT ENVIRONMENT								

¹ N/A means that is not available/applicable in the Sekondi-Takoradi Metropolis

² N/A² means data was not ready by the time report was finalized

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
16.	Percentage of road network in good condition							
	Total (200%)	114.6%	125.4%	121.4%	133.9%	136.46%	140%	N/A ²
	Urban	54.6%	57.4%	57.2%	59.7%	62.66%	65%	N/A ²
	Feeder	60%	68%	64.2%	74.2%	73.80%	75%	76.1%
17.	Percentage of communities covered by electricity							
	District	95.5	98	97.3	98	97.5	98.5	98
	Urban	95.2	98	98.1	98.5	98.3	99	98.6
	Rural	88.2	90	90.6	94	91	94	92
GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY								
18.	Reported cases of crime							
	Total	N/A	400	486	400	324	450	478
	i. Men,	N/A	200	266	250	190	250	277
	ii. Women	N/A	150	210	150	120	160	185
	iii. Children	N/A	50	10	50	14	40	16
19.	Percentage of annual action plan implemented	81.6	85	85.2	85	84.7	85	73.6
20.	Number of communities affected by disaster							
	i. Bushfire	0	0	0	0	0	0	0
	ii. Floods	12	18	15	10	5	10	4
	iii. Domestic fire	0	12	10	5	11	15	8
DISTRICT SPECIFIC INDICATORS								
ECONOMIC DEVELOPMENT								
21.	Number of AEAs in the Districts	N/A	N/A	N/A	N/A	N/A	8	6
22.	Number of Farm/Home visits conducted by AEAs	N/A	N/A	N/A	2,160	1,752	2,160	1,800

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
23.	Number of Farmer/FBOs Trainings Held	N/A	N/A	N/A	2	2	2	2
24.	Number of Yield Studies conducted	N/A	N/A	N/A	20	20	20	20
25.	Number of businesses supported	187	176	200	200	207	500	564
26.	Number of `businesses linked to financial institutions	10	10	15	15	11	50	78
27.	Number of people supported to start-up a business	10	10	10	10	0	30	46
28.	Number of people that received skill training	120	150	150	50	46	150	250
SOCIAL DEVELOPMENT								
29.	Examination Pass Rate							
	i. BECE Pass Rate	75	80	95	95	95.90	97	N/A ²
	ii. WASSCE Pass Rate	85.52	89.54	88.54	90.01	73.28	80	N/A ²
30.	Pupils-to-trained teacher ratio in basic schools	21:1	20:1	25:1	18:1	23:1	22:1	N/A ²
31.	Proficiency rate							
	iii. English P3	45	50	54.63	55	56.2	58	N/A ²
	ii. Math P3	40	45	49.18	50.1	55.3	57	N/A ²
	iii. English P6	50	55	58.39	60	63.1	65	N/A ²
	iv. Math P6	48	49	49.24	50	53.5	55	N/A ²
32.	JHS3-SHS1 Transition Rate	40.1	55	83.49	60	97.5	98.5	N/A ²
33.	SHS Retention Rate	42.3	51.6	72.05	67.2	62.4	65	N/A ²
34.	Under-5 Malaria case fatality Rate	0.5	0	(4) 0.6	0	0.2	0.1	0.3
35.	Doctor-to-population ratio	1:9,671	1:9,000	1:8,334	1:7,500	1:7,965	1:5,000	1:6,718

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
36.	Exclusive breastfeeding at 3 months	79.6	82.0	83.19	85	81.3	100	90.57
37.	OPD attendance	638,895	650,00	692,284	700,000	462,161	750,000	382,079
38.	Under five malaria admission	1,537	1,300	1,252	1,100	587	900	1,225
39.	Nurse-to-population ratio	1:188	1:200	1:695	1:200	1:587	1:400	1:487
40.	Per capita expenditure on health	7.96	11.2	10.2	11.2	2.5	4.5	2.6
41.	Still birth rate	2.3	2	2.6	1.8	2.4	2.0	2.7
42.	HIV prevalence rate	3.0	2.8	1.6	1.5	3.8	1.9	2.6
43.	Percentage of PLHIV who received anti-retroviral therapy	100	100	100	100	100	100	100
44.	Number of staff trained on social enquiry reports and probation services	3	3	1	3	3 M=0 F=3	3	3 M=0 F=3
45.	Number of case management services provided to children (including family tracing and reunification of children in Residential Home Care (RHC) and probation services to children in conflict with law	266	150	179	600	737 M=310 F=427	600	850 M=400 F=450
46.	Number of abandoned babies identified	5	10	2	10	15 M=7 F= 8	10	5 M=3 F= 2
47.	Number of abandoned babies cared for and supported.	5	10	2	10	15 M=7 F= 8	10	5 M=3 F= 2

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
48.	Number of missing children	10	15	3	10	16 M=5 F=11	10	1 M=1
49.	Number of missing children identified, cared for and supported	10	15	3	10	16 M=5 F=11	10	1 M=1
50.	Number of hospitals with social services	3	3	3	3	3	3	3
51.	Number of hospitals without social services	10	10	10	10	10	10	10
52.	Number of people that received social services at the hospitals	NIL	20	26	40	38 M=14 F=24	50	50 M=26 F=24
53.	Number of communities benefiting from LEAP	42	42	42	33	33	33	33
54.	Number of LEAP beneficiaries' households	953	952	952	499	499	499	499
55.	Total number of LEAP beneficiaries'	N/A	N/A	N/A	N/A	2909	2909 M=1250 F=1659	2909 M=1250 F=1659
56.	Number of NGOs Monitored	6	10	8	5	4	5	5
57.	Number of child protection practitioners who are equipped to use the child protection case management system	N/A	N/A	N/A	N/A	N/A	14	14
58.	Number of child protection practitioners who were trained on Inter Sectoral Case Management SOP	N/A	N/A	N/A	N/A	N/A	30	30
59.	Number of NGO's including RHC trained on the Case Management SOPs	N/A	N/A	N/A	N/A	N/A	3	3

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
60.	Number of girls and boys who have suffered from violence benefiting from supported social welfare/social services	N/A	N/A	N/A	N/A	N/A	M=300 F=300	M=211 F=280
61.	How many of the children reached by MMDAs social work/social services were children with disabilities? (M/F)	N/A	N/A	N/A	N/A	N/A	30	20
62.	Number of girls and boys who have suffered from violence benefitting from supported social welfare/social services (by protection concerns/typology)	N/A	N/A	N/A	N/A	N/A	Maintenance=300 Custody=20 Access=80 Abandoned Children=0 Welfare=200 Missing Children=0 Child Neglect=0	Maintenance=243 Custody=15 Access=53 Abandoned Children=1 Welfare=162 Missing Children=12 Child Neglect=5
63.	Number of girls and boys who are referred to health, justice, police and other services	N/A	N/A	N/A	N/A	N/A	Health F=5 M=3 Justice F=0 M=2 Police F=0 M=0 Other Service M=1	12

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
							F=1	
64.	Number of cases received from police (Type and Sex)	N/A	N/A	N/A	N/A	N/A	Missing CHN Females=8 Males=7 Abandoned CHN Females=10 Males=4	Missing CHN Females=7 Males=4 Abandoned Female=0 Males=1
65.	Number of people reached with child protection and SGBV information (Child Protection Toolkit) (Male/Female/Boy/Girl)	N/A	N/A	N/A	N/A	N/A	2000	0
66.	Number of LEAP household members on NHIS (Form Registered/Renewed)	N/A	N/A	N/A	N/A	N/A	Pregnant Mothers=6 Adolescent Girls (10-19) =51	51
67.	Type (Pregnant Mother, Adolescent Girls- 10 to 19) Sex	N/A	N/A	N/A	N/A	N/A		
68.	Number of households with adolescent girls benefitting from LEAP Programme	N/A	N/A	N/A	N/A	N/A	8	8
69.	Number of outreach visits to communities with LEAP households	N/A	N/A	N/A	N/A	N/A	NHIS= Yes GHS=No	NHIS= Yes GHS=No
70.	Number of regional intersectoral monitoring visits	N/A	N/A	N/A	N/A	N/A	0	0
71.	Number of meetings to discuss integrated services (Type Subcommittee, etc)	N/A	N/A	N/A	N/A	N/A	1	1

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
72.	Number of boys and girls in RHCs profiled (Sex)	N/A	N/A	N/A	N/A	N/A	Males= 18 Females=12	Males=7 Females=4
73.	Number of boys and girls reunified with their families (Sex)	N/A	N/A	N/A	N/A	N/A	Females=8 Males =7	Males =7 Females=4
74.	Number sub-standard RHCs closed	N/A	N/A	N/A	N/A	N/A	0	0
75.	Number of children placed in foster care (Sex)	N/A	N/A	N/A	N/A	N/A	Females=7	Females=3
SAFEGUARD THE NATURAL ENVIRONMENT AND ENSURE A RESILIENT, BUILT ENVIRONMENT								
76.	Proportion / length of roads maintained Urban Roads (in km)							
i.	Total length of roads	N/A	N/A	N/A	700	700	700	N/A ²
ii.	Total length of roads paved	N/A	N/A	N/A	400	389	400	N/A ²
iii.	Total length of road unpaved	N/A	N/A	N/A	300	311	300	N/A ²
77.	Feeder roads in km							
i.	Total length of roads	N/A	N/A	N/A	28	28	28	N/A ²
ii.	Total length of roads paved	N/A	N/A	N/A	2	1.7	2	N/A ²
iii.	Total length of road unpaved	N/A	N/A	N/A	30	26.3	25	N/A ²
78.	Number of communities trained in disaster prevention and management (especially bush fires and flooding)	8	9	6	10	9	3	0
79.	Number of development applications received	300	400	651	500	353	500	428
80.	Number of applicants that met all the requirement and received permit	137	180	325	400	209	500	202

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
81.	Total number of Spatial Planning Committee Meetings Held	2	12	14	12	9	12	10
82.	Number of deaths, missing persons and persons affected by disaster per 100,00 people							
	i. Death	0	0	1	0	7	10	0
	ii. Missing	0	0	0	0	0	5	0
	iii. Affected Persons	832	530	631	450	2,261	300	235
GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY								
83.	Reported cases/confirmed of Kidnapping							
	i. Men,	0	0	0	0	0	0	0
	ii. Women	0	0	3	0	0	0	0
	iii. Children	0	0	1	0	0	0	0
84.	Number of disaster-prone communities	15	15	14	10	8	15	0
85.	Number of drought cases recorded	10	5	0	5	0	5	0
86.	Number of rainstorms cases recorded	20	20	14	25	23	20	0
87.	Number of disaster related projects							
	i. Physical	5	5	0	5	0	5	0
	ii. Non-physical	10	10	6	10	5	10	4
88.	Number of disaster risk reduction strategies	20	15	10	15	12	10	5
89.	Number of NGOs disaster relief projects	5	5	0	5	0	5	0
90.	Number of FIRE cases recorded							
	i. Domestic	34	0	30	0	27	0	32
	ii. Industrial	2	0	6	0	9	0	1
	iii. Vehicular	14	0	12	0	7	0	9

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
	iv. Commercial vehicles	11	0	11	0	13	0	20
	v. Electrical fires	5	0	8	0	10	0	4
	vi. Institutional	0	0	0	0	0	0	3
	vii. False alarms	1	0	1	0	6	0	3
	viii. Bush fires	6	0	14	0	12	0	14
	ix. Others	13	0	11	0	4	0	11
	TOTAL	86	0	93	0	88	0	97
91.	Number of deaths, missing persons and persons affected by FIRE per 100,00 people							
	i. Death	3	0	0	0	0	0	6
	ii. Missing	0	0	0	0	0	0	0
	iii. Injuries						0	6
	iv. Affected Persons	208	0	10	0	16	0	65
	v. Road Traffic Collision (RTC) Incidents Attended	-	-	-	-	-	0	13
92.	Number of town hall meetings held	3	2	2	2	2	3	2
93.	Number of participants at Town hall meetings (Male and Female)	Total =1,072 Males = 697 Females = 375	Total=1,200 Males =795 Females= 405	Total=830 Males=543 Females= 287	800	905 M=646 F=259	700 M=400 F=300	487 M=279 F=208
94.	Number of community durbars organized	30	30	28	25	26	30	12
95.	Total number of participants present at community durbars (Male/Female)	Total = 2850 Males = 1,452 Females =1,398	3000	Total =3,194 Males= 1343 Females= 1881	2500	T =2,650 M=1,145 F=1,505	T=3,500 M=2,000 F=1,500	T=1,200 M=452 F=748

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
96.	Police-citizen ratio (2019 Total police force in STMA 909) 909:436,046	1:2739	1:500	1:1450	1:500	1: 1500	1:500	1: 1500

Economic development

There has been an improvement in the economic development of the Metropolis since 2017. For instance, production levels of all crops under the core indicators have seen an increment with the exception of cocoyam that recorded a decrease of 2Mt by the end of 2019. Animal production has also increased since the implementation of the plan with the exception of Poultry(birds) which decreased from 275,000 in 2018 to 94,481 in 2019. This decrement in poultry production is as a result of the carving of EKMA that took some poultry farms with large production levels. The Agricultural Directorate embarked on 1,800 farm visits, trained 2FBOs and 20 yield studies to promote Agriculture in the Metropolis. This accounts for the increase in production levels that have been recorded in the agricultural sector just discussed. These shows that efforts towards achieving food security for that matter SDG 2 targets 2.3 by 2030 is on course. Some crops reported Not Applicable (N/A) are crops that do not thrive in the Metropolis and therefore farmers do not engage themselves in their production.

The Business Advisory Centre in its attempts to promote economic development within the Metropolis supported 5,624 businesses to continue operation, 78 business linked to receive financial support, and 79 new businesses established. The 79 new businesses established consist of 25 people who were trained in trading skills and given the necessary logistics to start operations. This has help reduced the unemployment rate in the metropolis and is a clear effort by the Government towards achieving SDG Goal 8, Target 8.6; substantially reduce the proportion of youth not in employment, education or training by 2020 and Target 8.5-achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value by 2030.

All these successes in the economic dimension underscores the fact that the Metropolis development direction is in line with the overall national development agenda to create jobs for the people.

Social Development

To achieve the social development goal of equity opportunities for all Ghanaians, the metropolis improved its educational and health services in diverse ways.

Educationally, there have been improvement in the BECE pass rate from 75% to 95.90% (2017-2019) due to the General Mock Examination organized by the Assembly to adequately prepare the candidates for the examination. Again, the net enrolment ratio and completion rate in the basic schools have improved since 2017 with the exception of J.H.S enrolment ratio which has decreased. The pupils-to-trained teacher ratio in the basic schools have decreased from 25:1(2018) to 23:1(2019) as result of support given to pupil teachers in the Metropolis to acquire training. The JHS3-SH1 transition rate has also improved to 97.5% from 40.1 in 2017 due to the introduction of free SHS. This is also in line with efforts towards achieving the SDG 4, target 4.1 “to ensure free, equitable and quality education for all by 2030”. The implication is that more people are being educated which will increase the literacy level thereby impacting positively on the economy and standard of living of the Metropolis.

The Assembly had a target of maintaining the 25 CHPs compound in the Metropolis and this it was able to achieve by the end of the year. Two new Clinics were constructed and one Health Centre was upgraded into a hospital. Maternal mortality ratio increased by 399/100,000LB in 2018 but reduced to 315/100,000LB in 2019 due to increased sensitization natal care and continual free distribution of treated mosquito nets. Again, as a result of sensitization and distribution of treated mosquito nets, malaria fatality rate reduced from 0.6 in 2018 to 0.2 in 2019. Which is a good step towards achieving SDG Goal 3, target 3.1 “reduce the global maternal mortality ratio to less than 70 per 100,000 live births by 2030”.

The proportion of population with valid NHIS card has increased since the past 2years but the targets of each year are not met. It is commendable though that there was an increment of 33% from 2019 to 2020 with regards to valid NHIS cards. It is hoped that with the introduction of electronic renewal of NHIS cards subscribers who feel reluctant to renew their cards because of long queueing will renew and that subscribers in 2021 will increase.

The percentage of population with sustainable access to safe drinking water sources in the district has increased from 92.5% (2017) to 96.9% in 2020 as a result of the construction of more water facilities and extension of pipelines. Proportion of population with access to improved sanitation services has increased from 52.1% (2017) to 63.1% (2020) due to intensification of sanitation bye-laws and extension of services offered. It is envisaged that by

the end of 2021 65% of the population will have access to improved sanitation and 98% will access safe drinking water.

With regards to the birth registration, the data is not exclusively of new born babies but rather all categories of age groups who are doing their birth registration for the very first time. The number of births registered each year from 2017 has increased by 10%. It is believed that with more and more sensitization more people are gradually registering their births which was not the case in previous years. It is however believed that more births are still not registered and hence birth registration should be made free and popularized. The number of deaths experienced each year also keeps reducing and this can be attributed to the increase in CHPS compounds and clinics which brings health services closer to the citizens.

Nurse-to-population ratio reduced from 1:587 to 1:487. This is as a result of government employing more nurses. Under five malaria admission increased from 587 in 2019 to 1,225 in 2020. Still birth rate also increased from 2.4 in 2019 to 2.7 in 2020. However, HIV prevalence rate reduced from 3.8 in 2019 to 1.6 in 2020. This means effort to end HIV & AIDS by 2030 is on course. Another significant milestone is exclusive breastfeeding at 3 months which increased from 81.5 % in 2019 to 90.57% in 2020.

Safeguard the Natural Environment and Ensure a Resilient, Built Environment

The Assembly has put in much effort to ensure that about 97.3%, 98.1% and 90.6% of District, Urban and Rural communities respectively are covered with electricity. There was also an increase in good condition of urban roads from 57.4% (2018) to 62.66% (2019). Assembly was within the target set in 2019; 57.4% as target and achieved 57.2%. Additionally, due to intense sensitization on disaster management strategies over the years by NADMO, the following were seen at the end of 2020; disaster leading to death still recorded 0 just like in 2019, person affected by disaster decreased drastically from 2,261 to 234 and finally missing persons as a result of disaster recorded 0.

Out of development applications the Assembly received, 47.19% met all the requirements and were approved which was lower as compared to the number of application approvals (59.2%) that met all the requirements in 2019. This shortfall of approved development applications was mainly due to failure on the part of applicants to follow up with the remaining requirements due to COVID-19. The technical errors that were noticed from the applications that did not meet the requirements included;

- Application without lands comments
- Applications without indenture
- Applications whose plot numbers on site does not conform to that on indenture
- Those that needed comprehensive Geo-Technical Reports
- Those that needed comprehensive structure integrity reports
- Applications having pending court issues, etc

The Assembly however hopes that with the introduction of STMA360.org which features applying for building permits and following up online, the number of approved permits will increase in 2021.

Governance, Corruption and Public Accountability

The Assembly is putting in much effort to ensure good governance, transparency and public accountability as well security of the people of Sekondi-Takoradi. Under reported cases of crime, there was a decrease of seven cases. The DOVSU recorded one case of child abuse where prosecution was made and offender has been jailed. In 2020, two town hall meetings and twelve community durbars were organized. A total of 1,200 people attended these town hall meetings and community durbars. This allowed for participation and accountability to these people who in-turn informed members of their communities concerning the dealings of the Assembly. The town hall meetings and community durbars featured update of programmes and projects of the Assembly as well as the enabling works necessary for the redevelopment of the Takoradi Market Circle. The Assembly could not meet its targeted community durbars/engagement meetings because of COVID-19 pandemic that necessitated the prevention of physical contact as much as possible to prevent the spread of the disease.

2.5 Update on Critical Development and Poverty Issues for 2020

Table 2.6: Update on Critical Development and Poverty Issues for 2020

Critical development issue	Allocation (GH¢)	Actual Receipt (GH¢)	Number of Beneficiaries					
			Target			Actual		
			Male	Female	Total	Male	Female	Total
Free Senior High School (SHS)	N/A	N/A	11,800	13,000	24,800	10,659	13,694	25,353
Capitation Grant	414,375.00	0	24,800	25,200	50,000	24,402	24,624	49,026
School Feeding Programme	2,460,292.00	N ¹	15,000	15,000	30,000	17,257	17,395	34,652
National Health Insurance Scheme (NHIS)	N ²	N ²	101,264	144,076	281,950	89,035	93,041	182,076
Livelihood Empowerment Against Poverty Programme (LEAP)	244,728.00	211,741.00	1,250	1,659	2,909	1,250	1,659	2,909
Youth Employment Agency (YEA)	3,303,600.00	2,424,240.00	338	741	1,079	219	588	805
NABCO	7,211,000	7,188,740	500	400	900	638	437	1,075
Planting for Food and Jobs (PFJ)	Maize 20775kg Cabbage- 200sachets	Maize 20775kg Cabbage- 200sachets	240	120	360	861 87	504 46	1,365 133
	NPK-14,945bags Urea-1400	NPK-14,945bags Urea-1400	N/A	N/A	N/A	1,073 119	406 41	1,479 160
	Organic Liquid Fertilizer- 1000litres	Organic Liquid Fertilizer- 1000litres				342	56	398
Fall Army Worm	Adepa-60litres	Adepa-60litres	N/A	N/A	N/A	117	51	168

	Eradicot T-60litres	Eradicot T-60litres						
	Agoo BT-800	Agoo BT-800						
Modernizing Agriculture in Ghana (MAG)	GHC114,000	106,879.39	900	400	1,300	986	321	1307
Planting for Export and Rural Development (PERD)	5,260	N/A	N/A	N/A	N/A	27	3	30

N¹ The Ministry of Gender and Social Protection make direct payment to the caterers through mobile money. Records of payment do not come to the Assembly. The Assembly only monitors the caterers to ensure adherence to the required menu and standards.

N²: Claims submission and payments is currently centralized by the Ministry of Health hence there is no allocation for claims payments to the Assembly. Claims are made directly to the various accredited health facilities under the NHIA

N/A Data not Available in the Metropolis as at the time of reporting.

The table above gives the Assembly's critical development and poverty issues, funds received and the records of beneficiaries of such initiatives during the year 2020. To enhance inclusive and equitable access to and participation in quality education at all levels, the implementation of Free SHS has been initiated and by the end of 2020, a total of 25,353 students were benefiting from the policy which is 4.1% higher than the 2019 figure which is an indication that effort towards achieving government policy to ensure that every child get least senior high school education is on course. This is also in line with efforts towards achieving the SDG 4, target 4.1 "to ensure free, equitable and quality education for all by 2030". The implication is that more people are being educated which will increase the literacy level thereby impacting positively on the economy and standard of living of the Metropolis.

The number of pupils benefiting from the School Feeding Programme has increased from 26,864 in 2019 to 34,652 in 2020.

LEAP received a total of GHC211741.00 as against the target of GHC244,728.00.

Under the NHIS beneficiaries reduced by 7, 483 in 2020 which is an improvement 11,197 people from 2018-2019. This improvement can be attributed to the electronic way of renewing the card. However, claims submission and payments is currently centralized by the Ministry of Health hence there is no allocation for claims payments to the Assembly and this has been a challenge at the District level. The number of youths targeted to be on the Youth Employment Agency (YEA) decreased over 100 because of non-payment issues of those already enrolled making it less lucrative for upcoming youths who are done with basic education. NABCO on the other hand enrolled 1,075 graduates who are paid every month with no arrears. Planting for food and jobs saw 2,205 farmers receiving agro-chemicals of various kinds and some 1,498 farmers receiving various seedlings. An amount of GHC106,879.39 was received for Modernization Agriculture in Ghana (MAG). Thirty farmers also benefited from Planting for Export and Rural Development (PERD).

2.6 Evaluations conducted; their findings and recommendations

Monitoring has been defined as a continuous process of collecting and analyzing information to compare how well a project, programme or policy is being implemented against expected results. Monitoring aims at providing managers and major stakeholders with regular feedback and early indications of progress or lack thereof in the achievement of intended results (IFRC, 2007).

Evaluation is the systematic and objective assessment of an on-going or completed project, programme or policy, its design, implementation and results. It determines the relevance and fulfilment of objectives, efficiency, effectiveness, impact and sustainability. It should provide information that is credible and useful, enabling incorporation of lessons learned into the decision-making process of both recipients and donors (IFRC, 2007).

The Assembly therefore undertook an exercise during 2020 to evaluate some specific projects. The methods employed in the evaluation and the findings are tabulated in table 2.6

Table 2.6 Evaluations conducted; their findings and recommendations

NAME OF EVALUATION	POLICY/ PROGRAMME	CONSULTANT OR RESOURCE PERSONS INVOLVED	METHOD- OLOGY	FINDINGS	RECOMMENDATION(S)
TERMINAL	Construction of 25 No. Block of Garages and a Two-Storey Skills and Training Centre Block at Kokompe (Commissioned March 2019)	Matthew Kwaw Somiah (PhD) lead consultant, Frank Kissi-Asare and Isaac Quainoo (Faculty of Built and Natural Environment, Takoradi Technical University)	Focus Group discussion Interviews Observation Questionnaire	<p>1. Vehicles are not able to drive into some of the garages for maintenance because the garages do not have ramps to assist vehicles to drive in, some beneficiaries are improvising ramps</p> <p>2. The design did not make provision for fire safety gadgets such as smoke detectors, etc. to give early signals to fire</p> <p>3. None of the garages has fire extinguisher to extinguish a fire in case of a fire outbreak</p> <p>4. The garages lacked change rooms, baths and toilets. This negatively impacts on hygienic conditions at the Kokompe enclave</p> <p>5. Some beneficiaries of the garages are modifying the garages to fit their trade use; this suggests inadequate</p>	<p>Design deficiency, STMA should make provide ramps for the garages without ramps</p> <p>STMA and Ghana National Fire Service should educate garage owners and ensure compliance</p> <p>Design deficiency, future garages ought to incorporate urinal, bath and a change room</p> <p>Design deficiency. Standardisation of future garages should be informed by the trade-use of the beneficiary.</p> <p>Design and construction deficiency, the design and construction of future garages ought to factor recommendations emerging from the feasibility studies</p>

			<p>beneficiaries’ engagement at the design stage of the project</p> <p>6.Though a feasibility study was conducted before the project initiation, the recommendations from the feasibility study appear not to have been incorporated during the design and construction of the garages. The evidence is the presence of dampness on walls and regular increasing of underground water into the services pits of the garages</p> <p>7.Beneficiaries’ security is compromised because there is a lack of police post and frequent police patrol, Though Kokompe is an economic hub and a lot of money moves in and out every day</p> <p>8.The activities of the garage owners and activities within the Kokompe enclave are generally susceptible to fire thus a fire station ought to provide for quick response to extinguishing a fire in case of any fire outbreak</p> <p>9.Some beneficiaries are not able to work at their garages because the</p>	<p>STMA/government ought to provide 24 hours security for the Kokompe enclave</p> <p>The Assembly should provide urinal and water for the garages</p> <p>STMA ought to provide Waste collection containers at vantage points for waste collection and segregation at Kokompe</p> <p>Design deficiency, STMA ought to liaise with garage owners and fix ramps to the garages to make them accessible by vehicles;</p> <p>STMA should to ensure that the garages are connected to a power source</p>
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garages are not connected to a power source

10. Though an amount was provided for the supply of power and water to the two-storey skills and training centre, and power to the 25 block garages, the 25 block garages are yet to be supplied with power though the project has been handed over and commissioned

11. Because the garages do not have urinal, a number of the beneficiaries use the back of their garages as a ‘urinal of convenience’ leaving a stench around the garages since there is no water to ‘flush’

12. Improper disposal of waste (both liquid and solid) at the Kokompe enclave poses a threat to life and the environment

3. Some of the garage owners have abandoned their garages because the garages are not connected to a power source. Also, some garage owners have turned their garages to a different use like hair salon because vehicles are not able to access their garages

2.7 Participatory M&E undertaken and their results

Participatory monitoring & evaluation (PM&E) is a process through which stakeholders at various levels engage in monitoring or evaluating a particular project, program or policy, share control over the content, the process and the results of the monitoring and evaluation (M&E) activity and engage in taking or identifying corrective actions. PM&E focuses on the active engagement of primary stakeholders (WORLD BANK 2010a).

Participatory Monitoring and Evaluation is one of many approaches to ensure that the implementation of the different projects within the action plan — or smaller individual projects — leads to the expected outcomes. As with all other monitoring and evaluation elements, the process for PM&E has to be prepared prior to project implementation (PHILIP et al. 2008). In order to achieve this, the Assembly undertook a participatory monitoring and evaluation on specific programmes and projects with the result summarized in table 2.7.

Table 2.7 Participatory M&E undertaken and their results

NAME OF TOOL (S)	POLICY/PROGRAM ME	CONSULTANT OR RESOURCE PERSONS INVOLVED	METHODOLOGY	FINDINGS	RECOMMENDATION(S)
<p>Interview</p> <p>Questionnaires</p> <p>Personnel appraisal</p>	<p>School Feeding Programme in STMA</p>	<p>Metro Education Directorate/ Budget & Rating Department Environmental Health Unit</p>	<p>Interviews</p> <p>Visits</p> <p>Observation</p> <p>Questionnaire</p>	<ol style="list-style-type: none"> 1. Cooking environment were not hygienic as expected and some cooks left their hair uncovered. 2. It was identified in some schools that the students were left to go hungry and look disturbed due to delay or the timing of food serving. 	<p>The head teachers were tasked to monitor the hygienic conditions</p> <p>The cooks were advised to adopt hair covering ethics to avoid dropping of hair particles into the food.</p> <p>The school feeding programme secretariat should meet with all the caterers to put in measures to avoid delay in food serving</p>

<p>Interview Questionnaires</p>	<p>Planting for Food and Jobs (PFJ) Planting for Export and Rural Development (PERD)</p>	<p>Department of Agric/Central Administration</p>	<p>Interviews Visits Observation Questionnaire</p>	<ol style="list-style-type: none"> 1. Infestation of Fall Army Worms (FAW) of 164HA of maize farms of which 3.5HA destroyed due to farmer reporting late. 2. Many farmers had small acres of farm land due to financial constrain. 3. Some farmers have little knowledge of the programmes. 4. 40% of the coconut seeds at the nursery had not germinated 	<p>Farmers were tasked to report Fall Army Worms incidents as soon as possible to avoid spreading.</p> <p>Timely release of funds to facilitate extension delivery services</p> <p>The government should provide financial support and crop seedlings to the farmers in order to expand their farms and increase production</p> <p>Intensify farmer registration and campaign on the programme</p> <p>Coconut seedlings should be bought rather than seeds</p>
<p>Permit Application Site Visit</p>	<p>Development Control</p>	<p>Physical Planning Department/ Spatial Planning Technical Sub Committee</p>	<p>Interviews Visits Observation</p>	<p>Most site owners start development before applying for building permit.</p>	<p>Educate the public on the Land Use and Spatial Planning Act, 2016 (Act 925)- Intensify the need for acquiring building permit before the commencement of building projects</p> <p>Increase the amount being collected as penalty. This new amount should scare them from developing before applying for permit.</p>

Source: MPCU Construct, 2020

CHAPTER THREE

THE WAY FORWARD

3.1 Key Issues Addressed and those Yet to Be Addressed

3.3.1 Key issues addressed include;

- Outdated revenue database: with support from GIZ, a new revenue data on businesses and properties had been collected to build up to date revenue database. This will help the Assembly to generate the needed IGF in the coming years.
- Poor access to the farming areas: Construction of Kansawurado-Mampong road which has helped farmers to transport their product easily from the various farms to the market centres.
- Upgrading of Selected Roads in Essikado-Ketan Sub-Metropolitan Area (Nkroful-Diabene-Agric road): The Essikado-Ketan sub-metro of STMA is regarded as the growth pole of the metropolis due to the availability of land for housing and farming. The road linking the three communities were in very bad state which resulted in frequent demonstrations and refusal to pay property rates by the inhabitants. The Assembly in collaboration with the central government has fixed the road
- Fumigation exercise carried out at different vantage point especially market places to help fight the spread of covid-19 pandemic in the metropolis.
- Relocation sites for traders at Takoradi market circle to pave way for the redevelopment of the Takoradi market circle have been addressed.
- Promote access to online infrastructure data: Development of Online Disclosure Portal/Data Disclosure Platform (on-going) to publish data relating to public infrastructure projects to enhance transparency and accountability and ensure value for money in the delivery of public infrastructure through increasing access to project data to the general public using the Infrastructure Data Standard.
- National Digital Property Addressing and Tagging exercise for all properties both public and private in the metropolis have been completed.
- Assisted over 1,200 applicants to access the coronavirus alleviation fund to support private businesses within the metropolis.
- Two projects (1.4%) rolled over from 2016 through to 2020 which have been abandoned under DACF contract have now been terminated and being repackage
- Creation of isolation centers in the SHS and the Naval Base to contain the COVID-19

3.1.2 Key issues yet to be addressed;

- The Essikado-Ketan Street Name Signage project is still outstanding after completion of Sekondi and Takoradi
- The boundary issues between Sekondi-Takoradi Metropolitan Assembly and Shama District Assembly is yet to be resolved
- Re-location of second clothing and shoe sellers at Ebrewfum-Takoradi to pave way for the construction of multi-purpose car park
- Cable theft: The street lighting system in the Metropolis has been greatly enhanced. While it is a fact that the bulbs and other accessories have their life span, it is worrying to note that some
- Management of STMA's Engineering Land file; since 2019, the Assembly has been managing its landfill using its own IGF to the day-to-day running which has been a drain on the Assembly finances. The private contractor moved from sites since 2019 after the central government has not been able to pay the contractor through the DACF.

3.2 Recommendations

A number of important issues, which need to be addressed by key stakeholders (MLGRD, OHLGS, WRCC, NDPC and the Assembly) include the following;

- **Development Control:** The issue of building on roads and waterways still persists in the metropolis. Effective measures need to be put in place to prevent people from going into such act. Moreover, people also start their development before applying for building permit. Penalty for such offence should be increased to put people off as far as this act is concern.
- **Boundary Issues:** Efforts must be made to resolve the boundary issues between Sekondi-Takoradi Metropolitan Assembly and Shama District Assembly as the building inspectors and revenue collectors always have confrontations with those from Shama.
- **Revenue sensitization campaigns** should be organized periodically for the populace to know the significance of paying rate and fees. Also, the Revenue team should work closely with the Legal department of the Assembly to ensure successful prosecution of rate defaulters to serve as a deterrent to other defaulters.

- Sanitation: The Assembly has the objective of improving the sanitation condition in the Metropolis. In spite of this, measures must be put in place to ensure Premises/Households without toilet facilities to comply with housing regulations, intensify Hygiene Education (Public and private Schools), control of noise pollution to the barest minimum, Control of pest infestation (vectors) and intensify the enforcement of the Assembly's Bye-Laws on environmental health issues,
- Staff Development: There is the need to build the capacity of staff in the area of capital investment, project management, contract management, database management, records keeping and filing. Capacity building programmes should be tailored towards all categories of staff. In developing an organizational structure within a dynamic environment, the traditional practices of working conditions need to be modified. All the cleaners need training as well as the labourers have to shift paradigms in order for the Assembly to achieve the objectives and goals.
- Agriculture: Agriculture mechanization should be strengthened and encouraged to move farmers from subsistence agriculture to commercial. This is as a result of high demand and consumption experienced under the year of review. Most farmer usually complain of low capita to extend their farms and increase their output. In spite of this, farmers should be granted with access credit facilities with low interest which will help farmers to increase production. Field and extension officer should be deployed to embark on effective education and dissemination of appropriate agricultural technologies to farmers, for instance use of extension delivery alternatives such as mass and social media.
- M & E: Harmonisation of M&E reporting formats and calendar for all MMDAs'/ Development Partners, NGO, s and setting up of M&E units/focal persons in all MMDA's for effective capacity building to ensure efficient tracking and reporting on progress of indicators
- Sub District Structures: Strengthening of substructures through capacity building and ceding of a specified percentage of IGF and DACF to fund Area Council approved plans.
- The Assembly should liaise with the Police to embark on night monitoring of street lights within the Metropolis.

- Education: The current overcrowding conditions in some schools impede adherence to COVID-19 protocols. There is immediate need to expand education infrastructure in the metropolis.
- Furthermore, with the gender parity index at the basic level there has been some improvement. Currently, many parents are now aware to send their female children to go school hence the parity index has been encouraged. However, there is still the need to educate more females at the secondary level to accelerate development in the Metropolis.
- Health: The holistic health care services delivery to the populace is of significance to the overall development in the Metropolis. With the low coverage of Antenatal Care, resulting in the high mortality rate, there is the need to accelerate primary health care at the community level through the provision of Community-Based Health and Planning Systems (CHPS) and qualified health assistants to cater for the health needs of the populace especially the pregnant women and children under 5. The provision made in the DACF allocation for the provision of two CHPS must be enhanced to support quality health care in the Metropolis.

APPENDIX A: PHYSICAL PROJECTS REGISTER

**SEKONDI-TAKORADI METROPOLITAN ASSEMBLY
PROJECT REGISTER, 2020**

N O	DESCRIPTION OF PROJECT	DIMENSION	LOCATI ON	CONTRACTO R	CONTRACT SUM GH¢	SOURC E OF FUNDIN G	DATE OF AWARD	START DATE	EXPECTE D COMPLE TION DATE	EXPENDITU RE TO DATE GH¢	OUTSTANDI NG BALANCE	IMPLEMEN TATION STATUS	REMARKS
1.	Construction of proposed community-based health planning and services (CHPS) compound at Kojokrom	Health Infrastructure	Kojokrom	M/S Soghabisco Company Ltd.	751,856.99	DACF	26-06-16	4 -7 -16	28 – 02 -17	258,551.45	493,305.54	55%	Project terminated
2.	Construction of 6-Unit Classroom Block with Ancillary Facilities at Kansaworodo STMA School	Educational Development	Kansaworodo	M/S Aniko Construction Ltd.	628,808.14	DACF	26-06-16	4 -7 -16	30– 09 - 17	200,677.78	428,130.36	45%	Project terminated
3	Construction of Ino. Fish Smoking Facility, Pedestrian Walkway and Retaining Wall at Sekondi Beach Area	Economic Development	Sekondi Beach Area	Richtech Enterprise Limited	398,933.73	DDF	10/7/18	2/8/18	7/3/19	398,735.06	0.00	100%	Completed and handed over finally
4	Construction of Ino. 32 Bay Partitioned Market Shed and External Works at Mpintsin	Economic Development	Mpintsin	Standard Construction & Engineering Company Limited	192,861.54	DDF	10/7/18	2/8/18	30/11/19	192,785.52	0.00	100%	Completed and handed over finally
5	Construction of Ino. 40 Bay Partitioned Market Shed and External Works at Kojokrom	Economic Development	Kojokrom	Seahoms Company Limited	230,122.60	DDF	10/7/18	20/8/19	20/12/19	228,381.60	1,741.6	100%	Completed handover.
6	Construction of Ino. 32 Bay Partitioned Market Shed and External Works at Diebenkorn	Economic Development	Diabene	Soloclem Company Limited	199,042.30	DDF	10/7/18	2/8/18	30/11/19	218,826.90	(19,784.6)	100%	Completed handover and yet to be used.

													Allocation ongoing
7	Construction of (a) 600mm U-drain with Slab, 70m long and (b) 1.5m×1.5m Storm Drain, 40m and 1.5m×2.0m Double Cell Box Culvert 12m at Effiakuma Integrated Social - Sekondi Takoradi	Sanitation/Environmental infrastructure	Effiakuma	M/S Richtech Enterprise Ltd	646,235.37	GUMPP	5/2/2019	12/2/2019	15/5/19	642,418.00	0.00	100%	Completed and handed over
8	Construction of (a) 900mm U drain with Slab, and (b) 1.5×1.5m Rectangular Drain at Takoradi Kokompe	Sanitation/Environmental infrastructure	Kokompe	M/S Dagbene Borns Company Ltd	941,737.50	GUMPP	5/2/2019	12/2/2019	15/5/19	941,737.50	0.00	100%	Completed handed over
9	Construction of Additional 10 Block of Garages at Kansaworodo Kokompe	Economic Development	Kansaworodo	M/S Jasoung Ltd	1,476,455.75	GUMPP	24/12/2018	5/2/2019	15/5/19	1,475,183.20	0.00	100%	Completed handed over
10	Rehabilitation and Completion of 2 – Storey 8– Unit Classroom block with Ancillary Facilities at Essikado Junior High School – Sekondi	Educational Infrastructure	Sekondi	M/S Leon’s Contractors Limited	398,563.24	GETFund	19.09-15	29-5-15	20 – 06 - 16	396,450.19	0.00	100%	Completed and handed over finally
11	Construction of Proposed Two (2) Storey 30 bed ward for New Takoradi Health Centre (Phase I)	Health Infrastructure	New Takoradi	M/S Nakwaric Company Ltd	455,171.90	MPCF (Takoradi Constituency)	2-8-18	20-8-18	30-08-19	284,677.70	170,494.20	63%	Project halted due to funds.
12	Continuation and Completion of the final floor of 2 Storey with basement for St. Paul’s Catholic JHS at Sekondi.	Educational Infrastructure	Sekondi.	M/S Jubidu Enterprise Limited	264,496.98	GETFund	19-05-15	29-5-15	15 – 06 - 16	233,224.79	23,112.37	100%	Completed and handed over. Due to irregular release of funds, the project was rolled over from 2016 to 2017 and completed in 2018

13	Demolishing of Dilapidated structure at Lands Commission	Social Development	Sekondi	M/S Zim Verosh Ventures	42,371.00	IGF	20/01/20	27/01/20	27/02/20	42,371.00	N/A	100%	Work Completed
14	Provision of polytank with stand in various Communities & Markets	Social Development	Metro – Wide	M/S PS Square Ltd	164,465.00	Sanitation challenge	07/05/20	14/05/20	06/06/20	163,691.00	774.00	100%	All works completed and handed over
15	Emergency ceiling works at NADMO, NCCE & NLC Office at STMA	Social Development	STMA main office Sekondi	M/S Ami – Ike Const. Works	24,923.00	IGF	16/10/19	Oct, 2019	Nov, 2019	24,923.00	0.00	100%	Completed and handed over
16	Construction of 2 – Unit Classroom Block with Dining Hall, Office, Kitchen, Toilet/Bath and External Works for Kojokrom M/A Kindergarten	Educational Infrastructure	Kojokrom	M/S Framework Enterprise	284,377.18	DDF	12/05/20	29/05/20	31/08/20	116,042.60	168,334.58	38%	Project is halted due to Land dispute
17	Construction of 10 seater WC, 4 Bay Cubicle Showers, 2 Bay Urinals and Mechanized Borehole, Polytank with stand at Sekondi Kokompe	Sanitation/Environmental infrastructure	Sekondi	M/S Opo – Max Enterprise Limited	183,450.13	DDF	06/11/20	10/11/20	26/02/21	27,517.51	155,932.62	14%	Ongoing
18	Rehabilitation of Six (6) Unit Classroom Block with Office and Store at Rev. St. Peters Catholic Primary School	Educational Infrastructure	Sekondi	M/S Dreavian Enterprise	200,000.00	GETFund	18-08-15	28-8-15	30 – 06 -16	190,000.00	10,000	100%	Completed and Handed Over Practically. Due to irregular release of funds, the project was rolled over from 2016 to 2017 and completed in 2018
19	Construction of 6-Unit Classroom Block with Office and Store for Ketan Catholic Primary School - Ketan	Educational Infrastructure	Ketan	M/S Nakopong Company Limited	348,518.53	GETFund	24-09-16	6-10-16	30 – 04 -17	107,025.75	241,492.78	100%	Completed and yet to be handed over

20	Construction of 3-Unit Classroom Block with Office and Store for Ketan Catholic JHS - Ketan	Educational Infrastructure	Ketan	M/S Nakopong Company Limited	179,520.98	GETFund	24-09-16	6-10-16	30-01-17	54,546.80	124,974.18	100%	Completed and yet to be handed over
21	Rehabilitate and Refurbish STMA's Chamber and some Offices at STMA	Governance, Corruption and Public Accountability	STMA main Office	M/S Soloclem Company Limited	395,300.53	DACF	6-11-18	17-6-18	30-07-19	265,839.75	129,460.78	75%	Supply of Furniture ongoing
22	Construction of 16no. Lockable stores at Kojokrom Market Phase I (ground floor only) with the following: site preparation, substructure works, concrete frame work, suspended Slabbing, finishing and external works.	Economic Development	Kojokrom	M/S Joerica Company Limited	438,499.84	DDF	20-05-19	28-05-19	31-10-19	438,202.00	0.00	100%	Finally, handed over
23	Construction of 20no. Lockable stores at Kojokrom (concrete roof) with the following: site preparation, substructure works, concrete frame work, suspended Slabbing, finishing and external works.	Economic Development	Kojokrom	M/S Jobs Engineering & Construction Works	521,702.55	DDF	03-08-19	05-11-19	April 2020	462,775.05	58,927.50	99%	Entrance gate Surface finish ongoing
24	Construction of 2-Unit Classroom block with Dining Hall, Office, Kitchen Toilet/Bath for Ntaamakrom Kindergarten	Educational Infrastructure	Ntaamakrom	M/S Franconer Enterprise	278,738.39	DDF	06/11/20	10/11/20	26/02/21	80,272.35	190,466.04	31%	Super structure Works Ongoing

25	Supply and Installation of Street Lights and accessories within the Metropolis with the following: 650 bulbs and accessories, cables to replace unserviceable cables in the Metropolis	Security	Metro-Wide	M/S Agenda Commercial Limited	371,818.75	DDF	03-08-19	20-08-19	31-10-19	371,450.00	0.00	100%	Completed and Handed Over Finally
26	Dislodging of pond 1A and 1B of septic tank treatment facility at sofokrom landfill site	Environment, Infrastructure and Human Settlement	sofokrom	M/S K. Benyah Comp. Ltd	189,840.00	Sanitation challenge	10/02/20	17/02/2020	11-03-2020	189,840.00	0.00	100%	Completed
27	Reconstruction of median path for liquid waste at sofokrom landfill site	Environment, Infrastructure and Human Settlement	sofokrom	M/S PS square Ltd	170,964.89	Sanitation challenge	10/03/20	17/02/2020	13-04-2020	170,964.89	0.00	100%	Completed
28	Construction of 6-unit dormitory block with technical instructor room (ground floor only) at essipong	Educational facility	Essipong	M/S PS square Ltd	666,433.40	DACF	12/05/20	22.05/2020	31-12-2020	133,286.68	533,146.72	0%	Yet to start
29	Construction of Open Shed with Workers Sitting Area, Tools Storage Room, Mechanized Borehole with Overhead Stand and Polytank and Extension of light to liquid waste ponds at Sofokrom Landfill site	Social Development	Sofokrom	M/S PS square Ltd	196,077.40	Sanitation challenge	26/06/20	3/07/2020	31-12-2020	29,411.61	166,665.79	17%	Extension of light to ponds completed
30	Construction of open shed with concrete roof at kojokrom market	Social Development	Kojokrom	M/S Jobs Engineering & Construction Works	86,773.56	IGF	26/06/20	31-12-20	Oct,2020	20,000	66,773.56	46%	ongoing
31	Construction of container storage room and shed for Physical Planning dept. at STMA	Social Development	STMA	Ami-Ike construction works	45,374.60	IGF	23/10/19	30/10/2020	Dec,2019	35,028.60	10,346.00	100%	Completed

32	Grading Works and Patching on Selected Roads in Enoe And Kojokrom Newsites	Environment, Infrastructure and Human Settlement	Enoe & Kojokrom Newsite	Kkeka David	70,000.00	Road Fund	8-5-20	8-5-20	11-20-20	20,300.00	60,700.00	29%	Contractor not on site
33	Grading Works and Patching on Selected Roads in Agric And North Arhinkofi Newsites	Environment, Infrastructure and Human Settlement	Agric & North Arhinkofi Newsite	Ibralat Ent.	70,000.00	Road Fund	8-5-20	8-6-20	11-20-20	0.00	70,000.00	-	Contractor not on site
34	Desilting of Earth Channel Drain at Bompeh S.H.S. At Takoradi	Environment, Infrastructure and Human Settlement	Takoradi, Axim Road Area	Niisamard Co. Ltd.	10,000.00	Road Fund	8-5-20	8-6-20	11-20-20	9,976.00	24	100%	Handed over
35	Desilting Of 1.2m Storm Drain, 0.6m U-Drain and Earth Channel Drain at Adiembra Lot 1	Environment, Infrastructure and Human Settlement	Adiembra	Zoe Engineering Service	10,000.00	Road Fund	8-5-20	8-6-20	11-20-20	10,000.00	0.00	100%	Handed over
36	Desilting Of 1.2m Storm Drain, 0.6m U-Drain and Earth Channel Drain at Adiembra Lot 2	Environment, Infrastructure and Human Settlement	Adiembra	Ibmu-Adam Ventures	10,000.00	Road Fund	8-5-20	8-6-20	11-20-20	9,971.00	29	100%	Handed over
37	Desilting Of 1.2m Storm Drain, 0.6m U-Drain and Earth Channel Drain at Adiembra Lot 3	Environment, Infrastructure and Human Settlement	Adiembra	El'dor Delivery Services	10,000.00	Road Fund	8-5-20	8-6-20	11-20-20	9,982.50	17.5	100%	Handed over
38	Desilting of Earth Channel Drain at Water Works Area in Fijai	Environment, Infrastructure and Human Settlement	Fijai	Lady Moniq Enterprise	20,000.00	Road Fund	8-5-20	8-6-20	11-20-20	20,000.00	0.00	100%	Handed over
39	Desilting of Earth Channel Drain at B.U. Near the Palace Lot 1	Environment, Infrastructure and Human Settlement	B.U.	Value Chain Supply & Const.	7,500.00	Road Fund	8-5-20	8-6-20	11-20-20	7,475.50	23.5	100%	Handed over
	Desilting of Earth Channel Drain at Airforce Base	Environment, Infrastructure and Human Settlement	Airforce Base	Zoe Engineering Services	7,500.00	Road Fund	8-5-20	8-6-20	11-20-20	7,452.00	0.00	100%	Handed over
40	Desilting of Earth Channel Drain and Storm Drain Behind Fire Service at Fijai	Environment, Infrastructure	Fijai	Deripples Ent.	20,000.00	Road Fund	8-5-20	8-6-20	11-20-20	20,000.00	0.00	100%	Handed over

		and Human Settlement											
41	Grading and Regravelling Of Fijai Ghana Water Company Limited Area	Environment, Infrastructure and Human Settlement	Fijai	Asorba Const.	100,000.00	Road Fund	8-5-20	8-6-20	11-20-20	50,000.00	50,000.00	50%	Contractor not on site
42	Grading and Regravelling Of Ketan Town Roads, Agric Newsite Area Road, Bankyease Ridge and Greater Heights School Area Roads	Environment, Infrastructure and Human Settlement	Ketan, Agric Newsite,	Stephen const	100,000.00	Road Fund	8-5-20	8-6-20	11-20-20	-	100,000.00	-	Contractor not on site
43	Pothole Patching and Sectional Repairs of Enoe And Kojokrom Market Roads	Environment, Infrastructure and Human Settlement	Enoe & Kojokrom Junction	Standard Eng.	200,000.00	Road Fund	8-5-20	8-6-20	11-20-20	80,000.00	120,000.00	40%	Contractor not on site
44	Pothole Patching and Resealing of Enoe Road From 0+000 - 1+255	Environment, Infrastructure and Human Settlement	Anoe	Frankett Goc	200,000.00	Road Fund	8-5-20	8-6-20	11-20-20	80,000.00	120,000.00	40%	Contractor not on site
45	Pothole Patching and Resealing of Enoe Road From 1+255 - 2+255	Environment, Infrastructure and Human Settlement	Anoe	Sethews	200,000.00	Road Fund	8-5-20	8-6-20	11-20-20	127,615.00	72,385.00	63%	Contractor not on site
46	Pothole Patching and Resealing of Fijai Holy Child Education College Area Road	Environment, Infrastructure and Human Settlement	Fijai	Crystal Plus	200,000.00	Road Fund	8-5-20	8-6-20	11-20-20	200,000.00	-	100%	Handed over
47	Pothole Patching of Selected Roads in Sekondi Zongo	Environment, Infrastructure and Human Settlement	Sekondi Zongo	Mic-cee Const.	50,000.00	Road Fund	8-5-20	8-6-20	11-20-20	0.00	50,000.00	N/A	Contractor not on site
48	Construction Of 1.2m Pipe Culvert and Approach Filling at Ntankoful Newsite	Environment, Infrastructure and Human Settlement	Ntankoful Newsite	Zimpaba	47,500.00	Road Fund	8-5-20	8-6-20	11-20-20	47,500.00	47,500.00	100%	Handed over

49	Grass cutting And Drain Cleaning of Landfill Site Road and Stadium to St. Benedict Hospital Road	Environment, Infrastructure and Human Settlement	Essipon	Guines Power	8,000.00	Road Fund	8-5-20	8-6-20	11-20-20	8,000.00	0.00	100%	Handed over
50	Grass cutting And Drain Cleaning at Palm Lands Area	Environment, Infrastructure and Human Settlement	Palm Lands	Maxxymax K1 Enterprise	7,900.00	Road Fund	8-5-20	8-6-20	11-20-20	7,878.00	22.00	100%	Handed over
51	Grass cutting And Drain Cleaning at Mempeasem Area	Environment, Infrastructure and Human Settlement	Mempeasem	B2K Company Ltd.	7,900.00	Road Fund	8-5-20	8-6-20	11-20-20	7,900.00	0.00	100%	Handed over
52	Grass cutting And Drain Cleaning of Essikado To Kojokrom Road	Environment, Infrastructure and Human Settlement	Essikado	Za-East Enterprise	7,950.00	Road Fund	8-5-20	8-6-20	11-20-20	7,950.00	0.00	100%	Handed over
53	Grass cutting And Drain Cleaning of Ketan Road	Environment, Infrastructure and Human Settlement	Ketan	Sabaidoo Enterprise	8,000.00	Road Fund	8-5-20	8-6-20	11-20-20	7,994.00	6.00	100%	Handed over
54	Grass cutting And Drain Cleaning Glazier Road at Nurses Quarters	Environment, Infrastructure and Human Settlement	Fijai	Romen Construction Works	8,000.00	Road Fund	8-5-20	8-6-20	11-20-20	8,000.00	0.00	100%	Handed over
55	Grass cutting And Drain Cleaning from Inchaban Nkwanta Town to Wang Kang Factory	Environment, Infrastructure and Human Settlement	Inchaban Nkwanta	Jel Nasaja Co.	13,500.00	Road Fund	8-5-20	8-6-20	11-20-20	13,480.00	20.00	100%	Handed over
56	Grass cutting Of Diabene Newsite Lot 1	Environment, Infrastructure and Human Settlement	Diabene	Ruilak Co. Ltd.	7,950.00	Road Fund	8-5-20	8-6-20	11-20-20	7,950.00	0.00	100%	Handed over
57	Grass cutting Of Diabene Newsite Lot 2	Environment, Infrastructure and Human Settlement	Diabene	Tomkoomson Ventures	7,900.00	Road Fund	8-5-20	8-6-20	11-20-20	7,900.00	0.00	100%	Handed over

58	Grass cutting Of Diabene Newsite Lot 3	Environment, Infrastructure and Human Settlement	Diabene	Zoe Engineering Services	7,900.00	Road Fund	8-5-20	8-6-20	11-20-20	7,900.00	0.00	100%	Handed over
59	Guardrails Maintenance of Selected Roads in Sekondi - Takoradi Metropolis	Environment, Infrastructure and Human Settlement	Sekondi	Dee Ripple Ent.	155,000.00	Road Fund	8-5-20	8-6-20	11-20-20	N/A	155,000.00	N/A	Contractor not on site
60	Road Sign Cleaning and Road Line Marking in Sekondi - Takoradi Metropolis	Environment, Infrastructure and Human Settlement	Sekondi, Takoradi	Zimpaba	100,000.00	Road Fund	8-5-20	8-6-20	11-20-20	34,000.00	66,000.00	34%	Contractor not on site.
61	Replacement of Metal Grating in Sekondi - Takoradi Metropolis	Environment, Infrastructure and Human Settlement	Sekondi, Takoradi	Forgh Enterprise	37,500.00	Road Fund	8-5-20	8-6-20	11-20-20	37,500.00	0.00	100%	Handed over

THE PROJECTS BELOW ARE EXECUTED BY THE REGIONAL URBAN ROADS (RUR) WITHIN STMA. DATA TAKEN FROM RUR

1	Dualisation of Kansawurodo By-Pass, Phase 3	Environment, Infrastructure and Human Settlement	Kansaworadu	Justmoh Construction Ltd	61,029,737.35	GoG	12/20/2016	2/13/2017	2/12/2019	N/A	N/A	95%	Substantially Completed Contract (installation of traffic signals ongoing)
2	Emergency Asphalt Overlay of Selected Roads in Sekondi Takoradi Phase 3	Environment, Infrastructure and Human Settlement	Takoradi	Justmoh Construction Ltd	48,654,533.18	GRF	4/22/2016	5/2/2016	5/1/2017	N/A	N/A	94%	Substantially Completed Contract (Road line Marking outstanding)
2	Upgrading of West Tanokrom Critical Collectors	Environment, Infrastructure and Human Settlement	Tanokrom	Asabea Eng. Ltd	4,982,820.24	GRF	8/15/2016	10/3/2016	10/2/2017	N/A	N/A	93%	Substantially Completed Contract (minor repairs outstanding)
4	Reconstruction of Fijai Bypass Dual Carriageway and Accra Road-Sekondi Takoradi	Environment, Infrastructure and Human Settlement	Fijai	Asabea Eng. Ltd	27,361,681.82	GRF	9/26/2016	10/3/2016	10/2/2017	N/A	N/A	77%	Contractor is not on-site

5	Upgrading of Esipon Critical Collectors- Sekondi takoradi	Environment, Infrastructure and Human Settlement	Essipon	Ari Company Limited	5,621,842.76	GRF	8/15/2016	10/3/2016	10/2/2017	N/A	N/A	25%	Contractor has abandoned site again, recommendation for termination issued
6	Rehabilitation of Selected Roads in Takoradi Lot 1	Environment, Infrastructure and Human Settlement	Takoradi	Justmoh Construction Ltd	14,943,045.17	GRF	12/20/2018	5/20/2019	5/19/2021	N/A	N/A	12%	Contract On-going, Contractor not on site
7	Rehabilitation of Selected Roads in Takoradi Lot 2	Environment, Infrastructure and Human Settlement	Takoradi	Afadzy Construction Works	6,723,090.17	GRF	12/20/2018	10/2/2019	10/1/2021	N/A	N/A	N/A	Contract On-going, Contractor not on site
8	Upgrading of Selected Roads in Essikado-Ketan Sub-Metropolitan Area Lot 1	Environment, Infrastructure and Human Settlement	Mpintsin	Justmoh Construction Ltd	25,565,754.81	GRF	2/5/2019	4/23/2019	10/22/2020	N/A	N/A	27%	Contractor is back on site (drainage works and paving works on-going)
9	Upgrading of Selected Roads in Essikado-Ketan Sub-Metropolitan Area Lot 2	Environment, Infrastructure and Human Settlement	Nkroful-Agric-Diabene	Kingspok Company Limited	24,800,062.96	GRF	2/5/2019	4/23/2019	10/22/2020	N/A	N/A	17%	Contract On-going, Contractor on site (drainage works, paving and binder works on-going)
10	Emergency Asphaltic Overlay of Selected Arterial & Collector Roads in Takoradi lot 1	Environment, Infrastructure and Human Settlement	Takoradi	Justmoh Construction Ltd	19,857,187.55	GRF	6/13/2019	10/31/2019	10/30/2020	N/A	N/A	98%	Substantially completed
11	Emergency Asphaltic Overlay of Selected Arterial & Collector Roads in Takoradi lot 2	Environment, Infrastructure and Human Settlement	Takoradi	Justmoh Construction Ltd	21,109,189.00	GRF	6/13/2019	10/31/2019	10/30/2020	N/A	N/A	58%	Contract On-going, Contractor not on site
12	Upgrading of Selected Arterial and Collector Roads in Sekondi	Environment, Infrastructure and Human Settlement	Sekondi	Justmoh Construction Ltd	31,776,973.40	GRF	7/2/2020	N/A	N/A	N/A	N/A	N/A	Contract Signing Stage

13	Rehabilitation of CDH Road, Takoradi	Environment, Infrastructure and Human Settlement	Takoradi	Asabea Eng. Ltd	11,893,896.00	GRF	8/13/2020	N/A	N/A	N/A	N/A	N/A	Contract Signing Stage
14	Upgrading of Selected Roads in Kojokrom in Essikado-Ketan Sub-Metropolitan Area	Environment, Infrastructure and Human Settlement	Kojokrom	Justmoh Construction Ltd	25,811,210.90	GRF	8/13/2020	N/A	N/A	N/A	N/A	N/A	Contract Signing Stage
15	Upgrading of Selected Roads in Ntankoful in Essikado-ketan sub-Metropolitan Area	Environment, Infrastructure and Human Settlement	Ntankoful	Justmoh Construction Ltd	14,738,446.90	GRF	8/13/2020	N/A	N/A	N/A	N/A	N/A	Contract Signing Stage
16	Upgrading of Selected Roads in Apollo Area, Takoradi	Environment, Infrastructure and Human Settlement	Apollo	N/A	N/A	GRF	N/A	N/A	N/A	N/A	N/A	N/A	Procurement Stage

PROJECTS EXECUTED BY COASTAL DEVELOPMENT AUTHORITY (CODA) IN STMA. DATA TAKEN FROM CODA

1	Construction Of Ino. 20-Seater Disability Friendly Wc Toilet with Ancillary Facilities at Ngyinamoabakam Contract Id: Coda/Wr/Sek/20wct/Ss/Wks/002/19	Environment, Infrastructure and Human Settlement	Ngyinamo abakam	N/A	364,266.69	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	yet to start
2	Construction Of Ino. 20-Seater Disability Friendly Wc Toilet with Ancillary Facilities at Essaman Contract Id: Coda/Wr/Sek/20wct/Ss/Wks/001/19	Environment, Infrastructure and Human Settlement	Essaman	N/A	364,266.69	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	yet to start
3	Construction of Community Center at Ekuase Sekondi Contract Id: Coda/Wr/Sek/Cc/Ss/Wks/004/19	Social development	Ekuase	N/A	415,051.35	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing

4	Construction Of 1no. Chps Compound at Adiembra Contract Id: Coda/Wr/Sek/Chps/Ss/Wks/005/19	Social Development	Adiembra	N/A	745,039.23	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
5	Paving of Lorry Park and Social Gathering Center at Adiembra Contract Id: Coda/Wr/Sek/Lp/Ss/Wks/008/19	Social development	Adiembra	N/A	350,295.88	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
6	Construction Of 1no. 20-Seater Disability Friendly Wc Toilet with Ancillary Facilities at Sekondi Contract Id: Coda/Wr/Sek/20wct/Ss/Wks/003/19	Environment, Infrastructure and Human Settlement	Sekondi	N/A	364,266.69	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
7	Construction of Community Center at Nkotompo	Social Development	Nkotompo	N/A	N/A	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
8	Construction Of 60-Bed Ward at New Takoradi in the Takoradi Constituency. Contract Id No. Coda/Wr/Tak/Ward/Ss/Wks/003/19	Social Development	New Takoradi	N/A	570,000.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
9	Construction Of 1no. Incubation Hub in the Takoradi Constituency. Contract Id No. Coda/Wr/Tak/Inh/Ss/Wks/002/19	Economic Development	Takoradi	N/A	2,850,000.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
10	Paving Nkwanta Street Funeral Grounds Phase II in the Sekondi Contract Id: Coda/Wr/Sek/Fg/Ss/Wks/005/19	Social Development	Sekondi	N/A	210,073.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	completed

11	Construction of Community Center at Sofokrom in the Essikado-Ketan Constituency. Contract Id No. Coda/Wr/Esk/Cc/Ss/Wks/001/19	Social Development	Sofokrom	N/A	250,000.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	95%	ongoing
12	Construction of Community Center at Mpentsemnsrew in the Essikado-Ketan Constituency. Contract Id No. Coda/Wr/Esk/Cc/Ss/Wks/001/19	Social Development	Mpentsemnsrew	N/A	200,000.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
13	Construction Of 2no. Community Center at Kojokrom And Butumagyebu In the Essikadketan Constituency. Contract Id No. Coda/Wr/Esk/Cc/S/Wks/003/19	Social Development	Kojokrom And Butumagyebu	N/A	500,000.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
14	Construction of Community Center at Kojokrom And Butumagyebu In the Essikado-Ketan Constituency. Contract Id No. Coda/Wr/Esk/Cc/Ss/Wks/004/19	Social Development	Kojokrom And Butumagyebu	N/A	500,000.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing
15	Construction Of 2no. Market Sheds at Ahenkofikrom And Kansaworwdo in the Essikado-Ketan Constituency. Contract Id No. Coda/Wr/Esk/Cc/Ss/Wks/004/19	Economic Infrastructure	Ahenkofikrom		500,000.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	yet to start
16	Construction of Astro Turf at Fijai in the Essikado-Ketan Constituency. Contract Id No. Coda/Wr/Esk/Cc/Ss/Wks/006/19	Social Development	Fijai	N/A	1,500,000.00	CODA	N/A	2019/2020	6 Months	N/A	N/A	N/A	ongoing

17	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	Holychild College @ Sekondi Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	ongoing
18	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	St. John Senior High School @ Sekondi Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	ongoing
19	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	Fijai Senior High School @ Sekondi Constituency	N/A	N/A	CODA	N/A	2017	N/A			100%	completed
20	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	Kwesimintsim Police Staff Quarters @ Takoradi Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	ongoing
21	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	Pwd @ Takoradi Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	ongoing
22	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	No.2 Bethel Methodist School	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	ongoing
23	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	Esikado Hospital Junction @ Essikado-Ketan Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	ongoing

24	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	Anoe @ Essikado-Ketan Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	ongoing
25	Construction of Water Closet with Mechanized Boreholes and Solar Panel	Environment, Infrastructure and Human Settlement	Agric @ Essikado-Ketan Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	ongoing
26	Construction of Solar Powered Mechanized Borehole (Water Project)	Environment, Infrastructure and Human Settlement	New Takoradi Health Clinic @ Takoradi Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	100% complete solar panel yet to be installed
27	Construction of Solar Powered Mechanized Borehole (Water Project)	Environment, Infrastructure and Human Settlement	Amanful Gomango @ Takoradi Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	100% civil works complete solar panel yet to be installed
28	Construction of Solar Powered Mechanized Borehole (Water Project)	Environment, Infrastructure and Human Settlement	Mpintsin @ Essikado-Ketan Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	100% civil works complete solar panel yet to be installed
29	Construction of Solar Powered Mechanized Borehole (Water Project)	Environment, Infrastructure and Human Settlement	Kansaworodo @ Essikado-Ketan Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	100% civil works complete solar panel installed
30	Construction of Solar Powered Mechanized Borehole (Water Project)	Environment, Infrastructure and Human Settlement	Effia Nkwanta Hospital @ Sekondi Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	100% civil works complete solar panel installed
31	Construction of Solar Powered Mechanized Borehole (Water Project)	Environment, Infrastructure and Human Settlement	Kweikuma @ Sekondi Constituency	N/A	N/A	CODA	N/A	2017	N/A	N/A	N/A	N/A	100% civil works complete solar panel yet to be installed

APPENDIX B: NON-PHYSICAL PROJECTS REGISTER

S/No.	Name of Project/ Programme	Dimension	Location	No. of Beneficiaries	Implementation Status	Program Cost GH¢	Source Funding	Outstanding balance	Implementing Departments/ Agency
1.	Management of Child right and Protection	Social development	Metro wide	Total = 485 Male = 225 Female = 260	Four Hundred and Eighty-five (485) Child Protection Cases were managed out of which One Hundred and Ninety-nine were closed, during the period under review. Out of the above cases, twelve (12) were referred to the Family Tribunal and Fifty were successfully managed at the three Family Tribunals. One Hundred and Thirty-two (132) cases are pending, Three Hundred and Ten (310) were closed, and Four Hundred and Thirteen (485) cases were successfully managed.	15,650	IGF/ UNICEF	4,350	Social Welfare Department, DOVSU,
2.	Registration and supervision of daycares	Social development	Metro wide	4	During the year under review, four (4) Day Care Centers were registered. The Day Cares are within Takoradi Sub-Metro and Essikado Sub-Metro.	2,000	IGF/ UNICEF	0	Social Welfare Department
3.	Training of Care Givers	Social development	Metro wide	36	Thirty-six care givers were trained during the period under review	3,500	IGF	0	Social Welfare Department/ Regional Social Welfare Office
4.	Registration of PWDs	Social development	Metro wide	Total = 119 Male = 59 Female = 60	The Departments registered One Hundred and Nineteen (119) Persons with Disabilities. Below are the breakdowns Blind (20) Intellectual disability (34) Physical (55) Deaf (10)	3,000	DACF	0	Social Welfare Department, MIS-STMA
5.	Livelihood Empowerment Programme-	Social development	Metro wide	Total=2909 Male = 1659 Female = 1250	This LEAP programme is ongoing, beneficiaries Ezwich cards have been credited, and payment has been done at designated centers instructed by	171,091	DACF	40,650	Social Welfare Department

	Disbursements, monitoring and reporting			representing 499 households	GHIPPS for cash out due to the ban on social gathering. An amount of Two Hundred and Eleven Thousand Seven Hundred and Forty-one Ghana Cedis (GH¢211,741.00) was allocated to be disbursed to four hundred and ninety-nine (499) house hold beneficiaries in thirty-three (33) communities of which 171,091.00 was disbursed Five payment cycles were carried out during the period under review				
6.	Support for Persons with Disabilities (PWDs) - Purchase of Petty Tools/Implement, Scholarships & Bursaries, Refund of Medical Expenses, Donations and Grants to Households	Social development	Metro wide	Total = 72 Male = 44 Female = 28	An amount of One Hundred and Eight Thousand and Fifty-five Ghana Cedis (GHC132,826.46) were disbursed to persons with disabilities. Items such as Deep Freezers, Fufu pounding Machine, Sewing Machine, Sewing Materials, second hand Clothing, Cooking Utensils and Ice Chest among others have been requested to be procured for the beneficiaries.	132,826.46	DACF	32,173.54	Social Welfare Department
7.	Monitoring of people with PWDs	Social development	Metro wide	Total=45 Male = 22 Female = 13	Forty-five (45) Persons with Disabilities who had benefited from the 3% Common Fund were monitored, most of them have put the items into good use. Those whose school fees and medical bills were paid have all used it for the purpose of which the assistance was given. Monitoring will be done on the remaining Twenty-seven (27) beneficiaries during the first quarter of 2021.	2,000	DACF	0	Social Welfare Department

8.	Registration of NGOs	Social development	Metro wide	4	Four (4) Non – Governmental Organizations (NGOs) were registered during the quarter, namely Grace and Comforting Angels and The Covenant.	500	IGF	0	Social Welfare Department
9.	Organization of Inter Sectorial Standard Operational Procedure Training	Social development	Metro wide	Total=30 Male = 6 Female = 24	A Two-Day training on ISSOP for Thirty participants from various child protection agencies.	6250	UNICEF	0	Social Welfare Department/ UNICEF
10.	Child Right Promotion and Protection - embark on social education on social issues and create awareness against child labour, child abuse, child prostitution etc	Social development	Spice FM, Skyy Power FM, Twin City and Empire FM	N/A	Education on Gender Based Violence and Child Protection was discussed on the Radio Stations in the Metropolis. (Spice FM, Skyy Power FM, Twin City and Empire FM).	4,000.00	IGF	0	Social Welfare Department
11.	Organization of adult education programme	Social development	Nkontompo and New Takoradi	Total=93 Male = 36 Female = 57	Six (6) adult educations were organized during the second quarter. The education focused on symptoms of corona virus and the reasons for adhering to the safety protocols. These topics were treated in five (5) income generating groups in two communities.	1,500	IGF	0	Social Welfare Department/ Non-Formal Education/ NCCE
12.	Visitation and assessment of transports situations.	Economic Development	Metro wide	N/A	The head of Department of Transport together with the other staff of the department visited all the lorry terminals and stations in the metropolis to assess the transport activities in the metropolis. The visits were done on Sub-Metro basis to involve the Sub-	3,000	IGF	0	Transport Department

					Metro Administrators to be abreast with issues discussed with the operators.				
13.	Organize data collection on transport terminals	Economic Development	Metro wide	N/A	During the period under review, data on transport information were collected for effective transport planning. The data collection covered operational routes for transport operators, stations/terminals, type of service they are providing and number of vehicles per each union on specific route.	3,000	IGF	0	Transport Department, Urban Roads Department
14.	Sensitization meetings for transport operators on the introduction of route operating permit.	Economic Development	Metro wide	Total=150 Male = 139 Female = 11	The meeting was organized in three clusters at STMA Conference Room, Kojokrom and Takoradi Sub-Metro office. The rationale for the cluster-based sensitization meeting was to get closer to the transport executives and also reduce long travel time from Takoradi to Sekondi.	1,000	IGF	0	Transport Department Urban Roads Department ISD
15.	Implementation of Bus Rapid Transit System in STMA	Economic Development	Metro wide	N/A	The Minister of Transport on 1 st October, 2020 launched the operations of the Quality Bus Service in the Metropolis. Ten buses were brought to Takoradi from Accra to kick start the operations of the buses.	1,000	IGF	0	Transport Department
16.	Development control/management	Economic Development	Metro wide	N/A	A total number of Two Hundred and Thirty-nine (239) applications were submitted to the technical Sub-Planning Committee (TSC), Two Hundred and Twenty-One (221) to the Spatial Planning Committee (SPC) and Two Hundred and Two (202) applications qualified to be issued with permit after thorough vetting from Joint Site Inspections, TSC through to SPC meetings.	24,000	IGF	6,000	Physical Planning Department

17.	Organize joint Site Inspection Exercises.	Economic Development	Metro wide	N/A	A total of about ten (10) joint site inspections were conducted in 2020. Photos of individual sites of applicants were taken and uploaded on the Assembly's geo spatial platform which is the stma360.org for records keeping as well as monitor development. In addition, it facilitates presentation during Planning Committee meetings and to enable members of the SPC appreciate ground conditions and location of respective sites of applicants.	20,000	IGF	0	Physical Planning Department
18.	Organize Technical Sub-Committee / Spatial Planning Committee Meetings	Economic Development	Metro wide	N/A	At the end of the year, a total of eight (8) Spatial Planning Committee and ten (10) Technical Sub- Planning Committee meetings were held amidst the COVID-19 PANDEMIC. The department ensured that Planning and management was effective and also generated revenue for the Assembly amidst the pandemic while observing the necessary safety protocols. The Assembly realised about 726,415.66 (Seven Hundred and Twenty-Six Thousand, Four Hundred and Fifteen Ghana Cedis Sixty-Six Pesewas)	24,000	IGF	6,000	Physical Planning Department

19.	Support for Development and Promotion of Agriculture	Economic Development	Metro Wide	Certified Seed Distribution Total =1528 Male = 966 Female = 562 Chemicals Distribution Total =168 Male = 117 Female = 51 Fertilizers Distribution Total = 1639 Male = 1192 Female = 447	<p>The period under review witnessed early delivery of certified seeds. In view of this some farmers occupying low land areas planted maize early. Also, farmers upland could access maize seeds to plant at the onset of the rains. The early planting offered most farmers to plant the same field in the minor season thereby increasing production.</p> <p>In the year 2020, the department received 60 litres each of Adepa and Eradicot T together with 800 sachets of Agoo. Regarding Eradicot T and Agoo BT, 14 litres and 138 sachets respectively were distributed. Concerning Adepa no distributions were made from 2020 allocations, rather old stock of 25 litres (from 2019) were given out.</p> <p>A total of 1,4945 (bags of NPK) and 1,400 (bags of urea) were supplied to the metropolis out of which all were distributed to 1,639 beneficiaries. The figure is made up of 1,192 males and 447 females. The subsidy of these products had led to low production cost, increase in yield and therefore income.</p>	3,360.00	DACF/IGF/MAG	0	Agric department
20.	Organize 4 zonal ad one district planning session by June, 2020	Economic Development	Metro Wide	N/A	Ongoing	1,500.00	DACF/IGF/MAG	3,000	Agric department
21.	Establish 26 yield plots in 10 location annually	Economic Development	Metro Wide	N/A	Ongoing	2,400.00	DACF/IGF/MAG	1,000	Agric department

22.	Organize Farm/House visits for 11AEAs& Market Enumerators for Extension Service Delivery and Market Data Collection	Economic Development	Metro Wide	Total =7521 Male = 4540 Female = 2981	Six (6) AEAs and ten (10) NABCo Personnel under took 9,257 visits during the year 2020. Total farmers met were 7,521. Out of this figure, 4,540 and 2,981 were males and females respectively. Visitation and farmers met were move in 2020 than in 2019. The visitation afforded the AEAs to disseminate improved technologies to farmers as well as get firsthand information from them. Increased in visitation and number of farmers visited could be accredited to provision of motor bikes which facilitated the work of the AEAs.	8,200.00	DACF/ IGF/MAG	5000	Agric department
23.	Organize Monitoring Supervising Visits by 3 MAOs annually	Economic Development	Metro Wide	N/A	On-going	4,200.00	DACF/ IGF/MAG	3,000	Agric department
24.	Organise Disease Surveillance and control by Vet staff	Economic Development	Metro Wide	Total = 14 Male = 10 Female = 4	On-going	3,000.00	DACF/ IGF/MAG	1,000	Agric department
25.	Organize Monitoring visit, on Agric programmes and Submission of MAG Financial report by MDA and Accountant annually	Economic Development	Metro Wide	N/A	On-going	,5400.00	DACF/ IGF/MAG	3,000	Agric department, Central Administration

26.	Promotion of the Planting for Food and Jobs (PEJs) in the Metropolis by December 2020	Economic Development	Metro Wide	N/A	On-going	80,000.00	DACF/IGF/MAG	30,000	Agric department
27.	Promotion of Planting for Export and Rural Development (PERD) in the Metropolis by December 2020	Economic Development	Metro Wide	Total = 30 Male = 27 Female = 3	The Department of Agric. (STMA), at the beginning of the year (2020) established 10,000 Coconut Nursery at land fill site, Essipon. A total of 5,270 seedlings were distributed to 30 farmers, comprising 27 males and 3 females	30,000	DACF/IGF/MAG	15,000	Agric department
28.	Organize Anti-Rabies campaign in 5 selected communities in the Metropolis by June 2020	Economic Development	Metro Wide	N/A	Ongoing	2,000.00	DACF/IGF/MAG	2,000	Agric department
29.	Organize 2 Training for 20 Women farmers on Utilization of local dishes by September 2020	Economic Development	Metro Wide	N/A	Rolled over	3,000.00	DACF/IGF/MAG	N/A	Agric department

30.	Organize 2 training for 20 youth Farmers on GAP in Animal production and 2 selected crops by September ,2020	Economic Development	Metro Wide	N/A	Rolled over	4,000.00	DACF/ IGF/MAG	N/A	Agric department
31.	Train 3 Women FBOs on value chain analysis, Group Dynamics and Financial Management	Economic Development	Metro Wide	N/A	Rolled over	3,000.00	DACF/ IGF/MAG	N/A	Agric department
32.	Train 20 farmers on climate change and smart AGRIC by December, 2020	Economic Development	Metro Wide	Total = 20 Male = 14 Female = 6	STMA is working with Goshen Global Vision (GGV) not-for-profit organization (NGO) to restore lost forest/green space and promoting climate agriculture. A part of the programme, a demonstration farm has been established within Essikado-Ketan sub metro	2,000.00	DACF/ IGF//GGV	0	Agric department
33.	Capacity building for 6AEAs and 5 market Enumerators on Market Data Collection and Analysis	Economic Development	Metro Wide	Total = 27 Male = 15 Female = 12	Training conducted	3,000.00	DACF/ IGF/MAG	0	Agric department

34.	Train 6 AEA's and 10 pigs Farmers on IMO Technology by September ,2020	Economic Development	Metro Wide	Total = 14 Male = 10 Female = 4	Training completed	2,000.00	DACF/ IGF/MAG	0	Agric department
35.	Conduct 5 field demonstrations on Fertilizer/M anure Application on Specific crops	Economic Development	Metro Wide	N/A	Rolled over	1,000.00	DACF/ IGF/MAG	N/A	Agric department
36.	Training on Demonstrati on Protocols	Economic Development	Metro wide	N/A	Rolled over	1,000.00	DACF/ IGF/MAG	N/A	Agric department
37.	Build the capacities of MSMSEs and assist them to access credit facilities to expand their business to create more employment	Economic Development	Metro Wide	N/A	Rolled over	30,000.00	IGF	N/A	BAC
38.	Group dynamics and group development training	Economic Development	Takoradi	Total=25 Male=16 Female=9	Completed	2,000	IGF	0	BAC
39.	International women's day	Economic Development	Takoradi	Total=50 Male=0 Female=50	Completed	2,000	IGF	0	BAC

	celebration with women entrepreneur								
40.	Small Business management Training for 25 clients in record keeping, costing, pricing and marketing	Economic Development	Takoradi	Total=25 Male=9 Female=16	Completed	4,000.00	GoG	3000	BAC
41.	Technical Training in product quality and packaging for thirty (30) MSMEs	Economic Development	Takoradi	N/A	Rolled over	12,000.00	GoG	N/A	BAC
42.	Skill Development Training for fifty (50) persons living with disability	Economic Development	Sekondi	N/A	Rolled over	20,000.00	GoG	N/A	BAC
43.	Preliminary engagement with stakeholders for Takoradi Market Circle relocation	Economic Development	Takoradi	N/A	On-going	30,000.00	DACF	60,000	MPCU
44.	Assembly's Support for BECE Mock Exams & My First	Social Development	Metro Wide	Total=5,137 Male=2469 Female=2641	The first Metro Mock Examination (2020) was conducted in the Metropolis. This exercise is in view of the measures taken by the directorate to boost up performance. In all, five thousand, one	120,000.00	DACF/IGF	50,000	Education

	Day at School & 6th March for KGs				hundred and thirty-seven (5,137), candidates were present to be part of the exams. Monitors from the office were deployed to all the circuits for fervent supervision. The exercise was smooth throughout, and coupled with coordination, was considered to be impressive and reliable.				
45.	Metro Education Fund (Scholarship & Bursaries) (2%)	Social Development	Metro Wide	N/A	On-going	21,397.87	DACF	30,000	Education
46.	Organise STMIE Clinic for Schools	Social Development	Metro Wide	N/A	Rolled Over	40,000.00	IGF/Donor		Education
47.	Undertake public Education (Behavioural change interventions/awareness/sensitizations)	Social Development	Metro Wide	N/A	Rolled Over	45,000.00	UK-AID	N/A	Public Relations Officer Environmental Health Unit, Waste Management Dept. Focal Prson-SC4Gh
48.	Capacity Building of 100 Environment and Waste Management staff on liquid management and Sanitation Byelaws	Social Development	Takoradi	Total=105 Male=62 Female=43	Waste Mgt, Env'tal Health, Works, Metro Guards and others	30,000.00	UK-AID	0	Human Resource Dept. Environmental Health Unit, Waste Management Dept. Focal Prson-SC4Gh

49.	Formation of WASH clubs and promotion of health hygiene in basic schools in three communities along the coast of Sekondi-Takoradi Metropolis	Social Development	Coastal communities	N/A	Rolled Over	40,000.00	UK-AID	N/A	Education Dept. Public Relations Officer Environmental Health Unit, Waste Management Dept. Focal Prson-SC4Gh
50.	Develop standard protocol to guide the operations, public toilets operators, vacuum/septic emptier operators and landfilled scavengers; organise sensitisation on the standard protocols and health education and screening	Environment, Infrastructure and Human Settlement	Sofokrom Landfil Site	N/A	Rolled Over	20,000.00	UK-AID	N/A	Environmental Health Unit, Waste Management Dept. Focal Prson-SC4Gh
51.	Acquire land for land banks/Development	Environment, Infrastructure	Metro Wide	N/A	On-going	350,000.00	DACF/IGF	300,000	Physical Planning, Legal, Central Administration

	Projects for the Assembly	and Human Settlement							and Finance Departments
52.	Organise quarterly staff durbars	Governance, Corruption and Public Accountability	Sekondi	N/A	On-going	6,000.00	DACF/IGF	4,000	Central Administration and Human Resource Departments
53.	Organise quarterly MPCU and Budget Committee's Meetings	Governance, Corruption and Public Accountability	Sekondi	N/A	Four MPCU and four Budget Committee meeting were organised	28,000.00	IGF	3,000	Development Planning Unit and Budget and Rating Department
54.	Organise Monthly-Management meetings	Governance, Corruption and Public Accountability	Main Office	N/A	Eight meetings have been organised	12,000.00	IGF	0	Central Administration
55.	Organise bi-monthly Education Sub Committee, Finance and Administration Sub Committee, Development Planning Sub Committee, Works Sub Committee, Revenue Mobilization Sub Committee and Environmental Sub	Governance, Corruption and Public Accountability	Main Office	N/A	Each subcommittee held four meetings.	50,000.00	IGF	0	Central Administration

	Committee's meetings								
56.	Organise at least three (3) Metropolitan Authority and General Assembly meetings	Governance, Corruption and Public Accountability	Main Office	N/A	Total=5 Special Meetings =3 Ordinary Meetings =2 Special Meetings •The first one was for the inauguration of the 8th Assembly. •The second one was for the confirmation of the Sub-Metros Council Members. •The last but not least was for the confirmation of the new MCE after the death of Hon. K.K. Sam.	86,540.00	IGF/DACF	0	Central Administration Finance Departments
57.	Procure Stationary, Tyres, Batteries and Chemicals for Office derating and spraying	Governance, Corruption and Public Accountability	Main Office	N/A	Ongoing	216,000.00	IGF/DACF		Procurement Unit
58.	Public education on registration of marriages (Electronic Media and Church Platforms)	Governance, Corruption and Public Accountability	Metro Wide	N/A	Ongoing	3,000.00	IGF	2,000	Legal Department, NCCE
59.	Seminars and Workshops for Heads of Churches, Marriage Officers and Church Administrators	Governance, Corruption and Public Accountability	Metro Wide	N/A	Rolled Over	10,000.00	IGF	N/A	Legal Department, Human Resource Department

60.	Training of Metro. Guards in Traffic Laws and Prosecution-Related Procedures	Governance, Corruption and Public Accountability	Metro Wide	N/A	Rolled Over	10,000.00	IGF	N/A	Legal Department, Human Resource Department
61.	Training of Environmental Health Officers and Building Inspectors on Sanitation Laws and Prosecution-Related procedures	Governance, Corruption and Public Accountability	STMA	Total =105 Male =62 Female =43	Completed		DFID-UK		Human Resource Dept.
62.	Organise 2No. Advocacy workshop for staff in the area of gender mainstreaming into departmental activities	Social Development	Sekondi	N/A	Ongoing One meeting conducted	2,000.00	IGF/NGO	2,000	Gender Desk Officer Social Welfare Dept. Planning Unit
63.	Organise community sensitization on the need to enroll more boys and girls in schools	Social Development	Metro Wide	N/A	Rolled Over	8,000.00	IGF/DACF	N/A	Gender Desk Officer Social Welfare Dept. Planning Unit

64.	Organise Skills training for the less endowed females and males in gender-based activities	Social Development	Metro Wide	N/A	Rolled Over	7,500.00	IGF/DACF	N/A	Gender Desk Officer Social Welfare Dept. Planning Unit
65.	Organise 5no. Radio and communities sensitisation on the effects and prevention of Gender Based Violence in the Metropolis	Social Development	Metro Wide	N/A	Ongoing	1,500.00	IGF/DACF	4000	Gender Desk Officer Social Welfare Dept. Planning Unit
66.	Organise 1no. workshop for NGOs in the area of Gender Based Violence (Child prostitution, violence against female/male etc)	Social Development	Metro Wide	N/A	Rolled Over	5,000.00	IGF/NGO	N/A	Gender Desk Officer Social Welfare Dept. Planning Unit
67.	Initiatives for women's group in 5 sub district	Social Development	Takoradi	N/A	Rolled Over	5,000.00	IGF/NGO	N/A	Gender Desk Officer Social Welfare Dept.

	communities to promote women's safety and reduce domestic violence								Planning Unit
68.	Organise counselling sessions for both metro-wide men and women to reduce domestic violence	Social Development	Ngyeresia, Diabene, New Takoradi, European Town & Nkontompo	N/A	Rolled Over	6,000	DACF	N/A	Gender Desk Officer Social Welfare Dept. Planning Unit
69.	Build capacity of Revenue mobilization Officers	Governance, Corruption and Public Accountability	Metro Wide	Total=64 Male=43 Female=21	Revenue staff and other selected staff from various Department	15,000.00	IGF	0	Human Resource Dept. Finance and Budget
70.	Prepare Revenue Improvement Action Plan (RIAP)	Governance, Corruption and Public Accountability	STMA	N/A	Completed	5,000.00	IGF	0	Finance and Budget Departments
71.	Collection of fresh Data on all Businesses and Properties within the Metropolis	Governance, Corruption and Public Accountability	Metro wide	N/A	On-going	15,000.00	IGF	180,000	Physical Planning, Finance and Budget Departments
72.	Undertake full implementation of the RIAP	Governance, Corruption and Public Accountability	STMA	N/A	On-going	25,000.00	IGF		Finance and Budget Departments

73.	Preparation and submission of monthly Account and Annual Account statements	Governance, Corruption and Public Accountability	STMA	N/A	12 monthly statement submitted. Preparation of annual account ongoing Ongoing.	12,000.00	IGF	2,000	Finance and Budget Departments
74.	Organise refresher Training Programmes on GIFMIS and the chart of Accounts staff	Governance, Corruption and Public Accountability	STMA Main Office	N/A	Rolled Over	25,000.00	IGF	N/A	Human Resource Dept. Finance and Budget
75.	Undertaking of routine (House to House) inspection in 6200 Premises	Environment, Infrastructure and Human Settlement	Metro wide	N/A	39,400 (63.5%) achieved under house-to-house inspection and 87 (46%) for industrial. On-going	4,500.00	IGF	3,000	E H M D
76.	Conducting inspection in 200 Industrial Establishment	Environment, Infrastructure and Human Settlement	Metro wide	N/A	92 visited conducted. On-going	4,300.00	IGF	2,000	E H M D
77.	Conducting inspection in 180 Hospitality Establishments	Environment, Infrastructure and Human Settlement	Metro wide	N/A	90 inspection conducted representing 50% of target achieved. On-going	4,000.00		2000	E H M D
78.	Carrying out meat inspection (Ante and Post Mortem)	Environment, Infrastructure and Human Settlement	Metro wide		Ongoing	3,400.00	IGF	1500	E H M D

79.	Conducting medical screening for 3,500 Food Handlers/Vendors	Environment, Infrastructure and Human Settlement	Metro wide	N/A	1600 food handlers/vendors On-going	15,000.00	IGF	5000	E H M D
80.	Conducting inspection in 55 sachet water producing establishments	Environment, Infrastructure and Human Settlement	Metro wide	N/A	51 sachet water producing establishments inspected On-going	3,000.00	IGF	1000	E H M D
81.	Carrying out disinfection of all potential mosquitoes breeding sites and derating of the markets	Environment, Infrastructure and Human Settlement	Metro wide	N/A	Enough disinfection equipment such as mobility vehicles, motorized mist blowers and the recommended chemical (chlorine solution) were deployed to the district for the exercise. Enough vehicles (pick-ups) were also available to convey the disinfection teams to their various locations. The exercise was carried in all the three Sub-Metros i.e. Takoradi, Sekondi and Essikado-Ketan. The exercise lasted for close to five hours and it was satisfactorily done.	40,000.00	IGF/DACF	0	E H M D
82.	Organizing community durbars on sanitation issues in 35 selected communities		Selected communities	N/A	The Environmental Health Officer in charge of the market organized health talk on the need to always observe the covid-19 protocols. In the opening address the Environmental Health Officer said efforts towards achieving good environmental sanitation should be seen as a shared responsibility and as such, the market queens should help educate their members to keep the market which is their second home always clean.	10,000.00	IGF	5000	E H M D

					He further said that, the Assembly alone cannot keep the market clean all the time without their involvement. The Sub-Metro Environmental Health Officer touched on how to display and protect their wares from dust, flies and pest and other natural environmental elements.				
83.	Educational talk show on FM Stations		Skyy Power FM Twin City FM Kyzz FM Melody FM	N/A	During the year under review, the Department organized a radio discussion to create awareness and disseminate information regarding Covid-19 and Environmental Health and Sanitation issues to the public. On-going	4,000.00	I G F	2000	E H M D
84.	Enforcement of Bye-Laws		Metro wide	N/A	During 2020, Environmental Health Officers have embarked on a series of environmental health activities in the Metropolis. Environmental Health duty at the local level, is one of the critical areas where department backed its activities with law enforcement. Per the enforcement standards, the offenders are punished in accordance with provision in the bye laws. During the year under review, few residents were found to have gone contrary to the bye- laws of the Assembly and were accordingly prosecuted.	3,000.00	I G F	1000	E H M D
85.	Radio sensitization programmes	Environment, Infrastructure and Human Settlement	1. Skyy Power FM 2. Radio 360 3. Empire FM 4. West Gold FM 5. Connect FM 6. Beach FM 7. Aseda FM 8. Y FM 9. Kyzz FM	N/A	The secretariat visited stores / institutions and other businesses in the metropolis on Monday 23rd March 2020 to enforce and ensure that they comply to the directives from the President. Shop keepers and attendants were educated on COVID 19 safety measures. We also ensured that there is the Provision of Veronica Buckets, soaps, hand sanitizers and tissues available for use to reduce the spread of COVID 19	3500	GoG	0	NADMO

			10. Radio Maxx 11. Spice FM 12. Big FM 13. Twin City Radio 14. Kingdom FM		within the Metropolis. Forty (40) Shops and businesses in were visited and reports have been submitted to the Regional secretariat. On-going				
86.	Disinfection exercise in market places	Environment, Infrastructure and Human Settlement	Metro Wide	N/A	The exercise was carried out by the Ghana Armed Forces, Metro Environmental Health., Metro Security Guards, Ghana Police Service, Ghana Immigration Service, Ghana National Fire Service. This took place on Monday April 6, 2020 where the City Authorities closed down Takoradi Market circle, Sekondi, Kojokrom and other community markets following recorded cases of COVID 19 pandemic in the country. This exercise was collaborated with the following agencies:	10,000	IGF/GoG	0	NADMO
87.	Workshop training for fuel and gas stations	Environment, Infrastructure and Human Settlement	Metro wide	Total=20 Male=14 Female=6	The secretariat organized a day's workshop for fuel and gas stations in the Metropolis on Thursday 30th January, 2020. This was as a result of most stations visited during the years not adhering to basic safety standards from the organization. Key resource personnel were Mr. David Kangah-Zonal Officer of Takoradi Petroleum Authority (NPA), Mr. Thomas Boakye-OSHA-UK and a representative from Ghana Red Cross Society.	2000	IGF/GoG	0	NADMO
88.	Organize warehouse visitation	Environment, Infrastructure and Human Settlement	1. Hisense 2. Tuman Enterprise 3. Melcom Ghana 4. Kendicks Pharmacy 5. Tobinco Pharmacy 6. All Needs		The secretariat embarked on visitation to warehouses in the metropolis. The purpose of the exercise was to compliment the health and safety standards put in place in warehouses to prevent the occurrence of disaster. Duration for the exercise was from Tuesday 29th September to Tuesday 13th October, 2020.	3000	IGF/GoG	0	NADMO

			<p>7. Nock Chemist 8. Electromat 9. Get – 4 Less 17 10. Nimdee Pharmacy 11. You 84 12. First Samuel 13. Carlos Supermarket 14. A.A.A. Mensah 15. Ernest Chemist 16. Abuakwa Pharmacy 17. Daddy Ash Cosmetics 18. Sika Krabea 19. Guinness Ghana 20. Multi Pro 21. Promasidor 22. Jomra Electricals 23. Lucky Bazaar 24. John K. Services 25. Sylvamarc 26. Thou Knowest Ent. 27. Litco Ghana Investment 28. Kas Company Ltd 29. Yuko Lubricants 30. Kassy Home 31. R M B Engineering Service</p>						
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			32. Twellium						
89.	Commemoration 2020 WORLD AIDS DAY	Environment, Infrastructure and Human Settlement	Metro wide	N/A	Due to COVID-19, Ghana AIDS Commission under the Office of the President directed there would be no durbar but MMDAs are to undertake series of activities to mark the day. Radio and street activation programmes were held during the period. Two radio education/sensitisation programmes were held and one street activation.	6,500	DACF	0	Development Planning Unit
90.	National Digital Property Addressing and Tagging Project	Environment, Infrastructure and Human Settlement	Metro wide	N/A	The Assembly deployed seventy-two (72) NABCO trainees and eight (8) coordinators to undertake this important exercise. These seventy-two (72) NABCO trainees received a one-day workshop training on how to handle the tablets with the application for the digital address generation installed on each of them. They were also taught how to generate the digital address with the application. Nevertheless, they were also taught how to read and interpret maps. Moreover, public announcement	15,800	IGF	0	Development Planning Unit/Physical Planning Department/NABCO

					was made with the Information Van to create awareness of the project in the various communities. The project should have been completed within two (2) months thus, February and March 2020 but due the COVID-19 pandemic, project halted in the second week of February and continued in July which pushed the completion date to 31 st august,2020. At the end of the exercise a total number 11,412 properties were digitally addressed.				
91.	Orientation for Hon. Assembly Members on Model Standing Orders and Functions of Committee and Sub Committees	Governance, Corruption and Public Accountability		Total =53 Male =47 Female =6	Completed	12000	IGF	0	Human Resource/ OHLGS
92.	Workshop on Contract and Financial Management	Governance, Corruption and Public Accountability		Total =32 Male =18 Female =14	Completed	30,000	DPAT II	0	Human Resource/ Fataha Consult Engineer Ltd. Accra
93.	Electronic Filing and Records Management System	Governance, Corruption and Public Accountability		Total =24 Male =12 Female =12	Completed	15000	DACF	0	Human Resource / Den-dark Technology and Consultants
94.	Identification and Data Collection on Revenue Sources for	Governance, Corruption and Public Accountability		Total =64 Male =43 Female =21	Completed	10000	IGF	0	Human Resource

	the Assembly								
95.	Workshop on Preparation for Retirement for staff	Governance, Corruption and Public Accountability		Total =305 Male =158 Female =147	Completed	6500	IGF	0	Human Resource Donewell Insurance and SSNIT

STMA PHYSICAL PROJECTS NOT IMPLMENETED IN 2020												
ANNUAL ACTION PLAN FOR 2020-ROLLED OVER TO 2021												
	ACTIVITIES	LOCATION	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				FUNDING SOURCE	INDICATIVE BUDGET			IMPLEMENTATION STATUS
				1Q	2Q	3Q	4Q		GOG (GHS)	IGF (GHS)	DONOR (GHS)	
FOCUS AREA: PRIVATE SECTOR AND INDUSTRIAL DEVELOPMENT												
1	Construct sheds with ancillary facilities (office, water, store room) for palm kernel operators	Ahenkofi						DDF	300,000.00			Rolled over
2	Construction of Fish Smoking and Processing Facility for Fish Mongers and external works at Sekondi Beach Area (Final Phase)	Sekondi Beach Area						IGF		400,000.00		Rolled over
SUB-TOTAL									300,000.00	400,000.00	0	
FOCUS AREA: EDUCATION												
3	Rehabilitation of 2No. 3-unit classroom block, Teachers Bungalow and Toilet facility for Ahanta Mampong Primary School	Ahanta Manpong						DDF	200,000.00			Rolled over
4	Construct 1No. 6-unit classroom blocks with ancillary facilities for Rhyner Paul Anglican Primary school	Ngyeresia						DDF	600,000.00			Rolled over
5	Rehabilitation of 6-Unit Classroom Block for Ketan Catholic Primary	Ketan						IGF		160,000.00		Rolled over

6	Rehabilitation of Ntankoful M/A JHS	Ntankoful					DACF	50,00.00			Rolled over
7	Rehabilitation of 6-Unit Classroom Block for Eshiem Anglican Primary	Eshiem					DDF	100,000.00			Rolled over
8	Rehabilitation of Old Hospital cluster of schools (Old Hospital Primary & JHS, Chief Ibrahim Primary)	Sekondi Zongo					DACF	150,000.00		550,000.00	Rolled over
9	Rehabilitation of 6-Unit Classroom Block for New Takoradi Methodist KG/Primary	New Takoradi					DDF	100,000.00			Rolled over
10	Construction of 6-Unit Classroom Block for Ntwaban Nkwanta M/A School	Ntwaban Nkwanta					DACF	600,000.00			Rolled over
11	Construction of 6-Unit Classroom Block for Ntankoful M/A School	Ntankoful					DACF	600,000.00			Rolled over
12	<i>Continuation and completion of 6-unit Classroom Project at Kansawurado</i>	<i>Kansawurado</i>					<i>DACF</i>	<i>428,130.00</i>			<i>Abandoned. Project contract terminated</i>
SUB-TOTAL								2,778,130.00	160,000.00	550,000.00	
FOCUS AREA: HEALTH AND HEALTH SERVICES											
13	<i>Construction of Enhanced Proposed CHPS Compound including Furniture</i>	<i>Kansawurado</i>					<i>DACF</i>	<i>520,000.00</i>			<i>Abandoned. Project contract terminated</i>
14	Construction of Enhanced Proposed CHPS Compound including Furniture	Ketan-BU					IGF	-	520,000.00		Rolled Over
15	Continuation and completion of Enhanced CHPS Compound Project	Kojokrom					DACF	493,305.54			Rolled Over
SUB-TOTAL								1,013,305.54	520,000.00		
FOCUS AREA: WATER AND ENVIRONMENTAL SANITATION											
16	Construction of 1 No. mechanized borehole	Achiase-Mberedane					DACF	20,000.00			Rolled over
17	Construction of 1 No. mechanized borehole	Eshiem					DACF	20,000.00			Rolled over
18	Construction of 2 No. mechanized borehole	Kwesikrom					DACF	40,000.00			Rolled over

19	Rehabilitation of 2No. Mechanized boreholes for two Schools (Ketan Anglican & Akromakrom STMA School)	Ketan Akromakrom					IGF		10,000.00		Rolled over
20	Construction of 1 No. mechanized borehole	Manpong					IGF		20,000.00		Rolled over
21	Construction of 1 No. mechanized borehole	Ahanta Abasa					IGF		20,000.00		Rolled over
22	Construction of 1No. Mechanized Borehole	Bohowomodan					IGF		20,000.00		Rolled over
	SUB-TOTAL							80,000.00	70,000.00		
23	Construction of 1No. 10-seater W/C Toilet facility for Ahanta Abasa	Ahanta Abasa					DDF	120,000.00			Rolled over
24	Construction of 1No. 10-seater W/C Institutional Latrine for Methodist Basic School	Kojokrom					DACF	120,000.00			Rolled over
25	Construction of 1No. 10-seater W/C Institutional Latrine for Aggrey Memorial Basic school	Bakaekyir-Sekondi					DDF	120,000.00			Rolled over
26	Construction of 20-Seater Water Closet Facility	Mempeasem					IGF		260,000.00		Rolled over
27	Construction/conversion of onsite toilet to biogas toilet facility for a Senior High School and use the biogas for cooking	Sekondi					GoG/UK-AID	360000.00		189,000.00	Rolled over
	SUB-TOTAL										
28	Procure 2N0. Pick-ups for Budget & Rating Dept/Central Administration	Eshiem, Mampong & Sofokrom					DACF/IGF	150,000.00	200,000.00		Rolled over
	SUB-TOTAL							870,000.00	460,000.00	150,000.00	
	GRAND TOTAL							5,761,435.54	1,210,000.00	700,000.00	