

HO MUNICIPAL ASSEMBLY



ANNUAL PROGRESS REPORT, 2020

JANUARY-DECEMBER, 2020

January, 2021

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LIST OF ACRONYMS

BECE	Basic Education Certificate Examination
CBOs	Community Based Organizations
CBRDP	Community Based Rural Development Programme
CSO	Civil Society Organization
DACF	District Assembly Common Fund
DM&E	District Monitoring and Evaluation
DMTDP	District Medium-Term Development Plan
GES	Ghana Education Service
GHS	Ghana Health Service
GSGDA	Ghana Shared Growth and Development Agenda
HHMA	Ho Municipal Assembly
M&E	Monitoring and Evaluation
MA	Municipality Assembly
MCD	Municipality Coordinating Director
MCE	Municipality Chief Executive
MFO	Municipality Finance Officer
MOFA	Ministry of Food and Agriculture
MPCU	Municipality Planning and Co-ordinating Unit
MPO	Municipality Planning Officer
NDPC	National Development Planning Commission
NGOs	Non- Governmental Organizations

PPO	Physical Planning Officer
PWD	Public Works Department
QPR	Quarterly Progress Report
YEA	Youth Employment Agency

Executive Summary

This Report is the Third in a series of Four Annual Progress Reports on the assessment of progress made in the implementation of programs, projects and activities outlined in the Municipal Medium Term Development Plan 2018-2021. It is a statement of progress made in respect of activities planned to be implemented by the Ho Municipal Assembly in its Annual Action Plan of 2020 and in further assessment of progress made towards the achievement of specific objectives outlined in the Municipal Medium Term Development Plan (DMTDP 2018-2021).

The ultimate goal of the Municipal Medium Term Development Plan 2018-2021 was to build a strong foundation for a smooth take-off of Accelerated Economic and Social Development. The policy measures adopted as basis for the conception of programs and projects were those of the National Development Policy Framework 2018-2021 (Agenda for Jobs, Creating Prosperity and Equal Opportunities for all) as informed by the President's Coordinated Program of Economic and Social Development Policies 2018-2024

This Progress Report is prepared from an assessment of status of indicators and targets adopted for monitoring and evaluating the achievements of activities/interventions earmarked for the 2020 Financial Year as contained in the 2020 Annual Action Plan of the Assembly. It also documents key interventions implemented during the year to bring about the desired changes in the indicators.

The report is presented in Three Chapters. Chapter one presents an introduction which entails the summary of achievements and challenges with the implementation of the Municipal Annual Action for 2020, the purpose of the M&E activity for the Annual and Processes involved as well as the challenges encountered. Chapter two presents M&E Activity Reports which contains Program/Project Register, Updates on Funding Sources and Disbursements, Updates on Indicators and Targets as well as Updates on Critical Development and Poverty Issues. Also presented here include findings and recommendations on Development Evaluations conducted during the year and Findings on Participatory Evaluation conducted. Chapter Three is focused on key issues addressed and those yet to be addressed as well as recommendations for the way forward.

CHAPTER ONE

1.0 Introduction

Annually the Municipal Assembly commits significant resources to the implementation of programs, projects and activities aimed at improving the living conditions of its people. In order to measure the effectiveness of these development interventions on the lives of the people, a Monitoring and Evaluation arrangements have been designed to track by agreed indicators, the progress of programmes and projects being implemented and ultimately their impact against the planned intentions. This Report is therefore one such annual arrangement designed to show the link between programme/project Planning and implementation.

This is therefore the Composite Reports on the assessment of progress made in the implementation of programmes outlined in the Municipal Annual Action Plan for 2020 and in further assessment of achievements made in achieving the goal of the Medium Term Development Plan 2018-2021. The ultimate goal of the Medium Term Development Plan 2018-2021 was to build a foundation for Accelerated Economic and Social Development. To realize this, the Assembly has adopted the Policies and Strategic Objectives of the National Medium Term Development Policy Framework designed to achieve the President's Coordinated Programme of Economic and Social Development Policies. This Development Policy Framework is organized in pillars including:

1. Economic Development
2. Social Development
3. Environment, Infrastructure and Human Settlements
4. Governance, Corruption and Public Accountability
5. Ghana and the International Community

1.1 Summary of Achievement and Challenges with the Implementation of the MTDP 2018-2021

This presents the summary of achievements chalked during the implementation of the Planned Activities as contained in the 2020 Annual Action Plan and its contribution towards the achievement of the Medium Term Development Plan 2018-2021 and the challenges encountered during the plan implementation.

1.1.1 Summary of Achievement

The level implementation of the 2020 Annual Action Plan as at 30th December 2020 was about 94.4%. This is a significant improvement over the base year of 2017 which stood at 65%, and the 2019 level of 73.2%. The 2020 plan implementation level is the highest in the last three years despite the negative effect on the National and the Global Economies. The Contribution of this annual performance to the overall Medium Term Development Plan 2018-2021 is 62.3%. Given that the plan is to be implemented in four year period, with a proportionate share of at least 25% implementation level, it can be concluded that a 62.3 achievement level for 2020 could be considered to be a good performance and if that level of performance is to be maintained, the Assembly could easily meet its medium term goal by 2021.

The detailed performance of the 2020 Annual Action Plan in respect of specific programmes, projects and activities implemented under the various Development Dimensions of the National Development Framework –

Agenda for Jobs; creating prosperity and equal opportunities for all carried out during the year is presented Table 1.1 below.

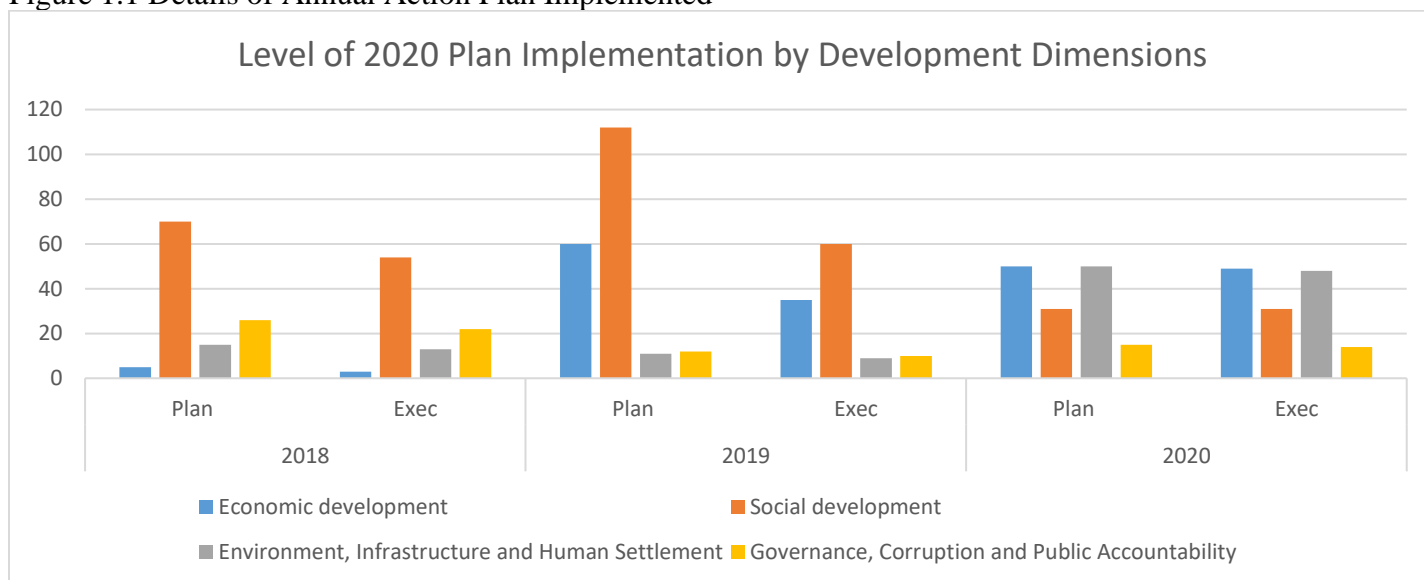
Table 1.1 Details on the Annual Action Plan Implemented

S/No.	Development Dimension	2018		2019		2020	
		Plan	Exec	Plan	Exec	Plan	Exec
1	Economic development	5	3	60	35	50	49
2	Social development	70	54	112	60	31	31
3	Environment, Infrastructure and Human Settlement	15	13	11	9	50	48
4	Governance, Corruption and Public Accountability	26	22	12	10	15	14
TOTAL		116	92	195	114	146	142

Source: Ho Municipal Assembly, MPCU, January, 2020

From Table 1.1 above, a total of 146 program/projects/activities were planned for the year. These included 50 activities under the Economic Dimension, 31 under social, 50 under the Environment, Infrastructure and Human Settlement and 15 under Governance, Corruption and Public Accountability. Most of the planned activities were under the Economic and Social Dimensions which both had 50 Interventions. This indicates that the Economic and Social Sectors are receiving greater priority in the development of the Municipality. In terms of implementation, 142 activities were initiated and were at various levels of completion. The Economic Dimension witnessed the highest level of implementation, followed by the Social Dimension. The Figure below presents a pictorial expression of the above performance.

Figure 1.1 Details of Annual Action Plan Implemented



Source: Ho Municipal Assembly, MPCU, January, 2020

The proportion of the 2020 Annual Performance on the level of implementation of the Medium Term Development Plan 2018-2021 was 22.76%. This consisted of the combined proportions of interventions already completed and those that were on-going at the close of 2020. This performance was an improvement over the 2018 Annual performance of 14.74% and is also the highest for past three years. Although, it was an impressive performance by all standards the annual target of 25% was slightly missed. The cumulative performance of the Three Years of implementation as at 2020 was 55.77%. With this performance level, the Assembly needs to put in extra efforts to increase its performance it is to meet the medium term target of executing all planned activities. The current performance was largely due to the fact that the anticipated inflows of funds were not received in the quantum it was as planned leading to funding gaps and the inability of the Assembly to commence all planned activities.

Table 1.2 Level of Plan Implementation

Indicator	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
Proportion of Annual Action Plan Implemented							
a. Percentage completed	63.00	90	48.00	90	86.03	98.00	85.64
b. Percentage of ongoing interventions	16.00	5	9.00	5	6.1	2.00	11.64
c. Percentage of interventions yet to start	19.00	5	40	5	7.87	0.00	2.72

d. Percentage of interventions abandoned	0	0	2	0	0.00	0.00	0.00
Total percentage	98.00	100.00	99.00	100.00	92.13	100	97.28
Proportion of overall medium term development plan implemented	33	25.00%	14.74%	25.00%	18.27%	25.00%	22.76%

Source: Ho Municipal Assembly, MPCU, January, 2021

1.1.2 Challenges Encountered

The following challenges were encountered during the implementation of the Annual Activities of the Annual Action and also during the conduct of the Monitoring and Evaluation Exercise:

- ✓ Untimely releases of funds to execute projects at their stated time schedule
- ✓ Unexpected deduction of the Municipal Allocated District Assembly Common Fund
- ✓ Delays in compilation and submission of Departmental Progress Reports as inputs into the compilation of the Annual Progress Reports
- ✓ Use of 2020 District Assembly Common Fund by the Central Government to fund priority projects like School Feeding, NaBco, and Planting for Food and Jobs (more than 80% of allocated funds retained at source) was major a challenge.

1.2 Purpose of the Monitoring and Evaluation for the stated period

The basis for conducting Monitoring and Evaluation in the Municipality stems from the fact that services can be continually improved through informed/evidence based decision making. Systematic Monitoring and Evaluation of the Annual Action Plan is required to providing the needed data that informs and shows the extent of progress made towards the achievement of specific program objectives as outlined in the Medium Term Development Plan of the Municipality and the contribution of the yearly progress to the achievement of the broader Medium Term Goal. In sum the Annual Monitoring and Evaluation exercise for 2020 seeks to pursue the following specific objectives:

- ✓ Assess the extent to which specific MTDP targets for the Annual of 2020 were met
- ✓ Assess the extent to which specific activities and project of the Annual Action Plan for 2020 were implemented
- ✓ Identify achievements, constraints and failures to inform future project design to achieve better impacts
- ✓ Provide information for effective coordination for the Municipal Development at the Regional Level
- ✓ Provide the Municipal Authorities, the Government, Development Partners, Community Project Management Teams and the General Public with better means for learning from past experience.
- ✓ To improve service delivery and influence allocation of resources in the Municipality.

1.2.1 Key Monitoring and Evaluation Objective for the Year

Further to above, the Annual Monitoring and Evaluation was intended to pursue the following key objectives:

1. To collect data on the level of implementation of the planned activities of the Annual Action Plan for 2020 in order to ensure that the pace of project implementation is in conformity with planned schedules.

2. To monitor the various processes involved in the implementation of planned interventions including the tracking of procurement processes against established rules and procedures, utilization of inputs and other resources to ensure accountability of the use of the scarce resources
3. To evaluate the delivery of key services provided by the Assembly in order to find out projects outcomes against objectives
4. To communicate the outcome of the Monitoring and Evaluation to the key stakeholders in respect of how the Assembly's plans and budgets are being implemented

1.3 Processes Involved

The Monitoring and Evaluation exercise was preceded by a MPCU meeting to discuss and agree on the focus, tools and expected outcomes of the M&E and to develop an M&E Work Plan and Budget. A working team of the key stakeholders was formed including the following:

1. Municipal Development Planning Officer
2. Municipal Budget Analyst
3. Municipal Engineer
4. Municipal Director of Ghana Health Services
5. Municipal Director of Education
6. Rep. of Civil Society Organization

These key stakeholders visited project sites and collected relevant data in order to measure progress of project implementations against planned targets. A report was then given to other stakeholders to inform them about issues identified.

1.3.1 Data Collection and Collation

The MPCU undertook monitoring visits to all projects/programmes sites to collect relevant data on the status of implementation of planned projects and programmes. The basic tool for the field visits were monitoring checklist developed based on the agreed indicators. The monitoring visit was followed by a debriefing of the Municipal Chief Executive on the outcome of the exercise.

There were two (2) levels of monitoring; the first was the sector specific by Sector Departments of their programmes and projects. Joint monitoring by two or more Departments was encouraged in situations where an intervention was cross-cutting in nature. The second level of monitoring was undertaken by the MPCU on the overall Municipality development programmes, projects and activities.

1.3.2 Data Analysis and Use

The MPCU lack the skills in using scientific methods and data analysis software such as Micro-Soft Excel, Scientific Package for Social Scientist (SPSS), etc to analyze and interpret both primary and secondary data collected from the field and other relevant data sources. As such a rather slow manual means was employed to analyze the data. This however did not compromise the quality of the data analyzed.

CHAPTER TWO

2.0 Monitoring and Evaluation Activities Report

This section presents the Program/project register and the implementation status of planned programs and projects in the Annual Action Plan for 2020. It gives the summary of the status of the projects planned for the year in respect of their implementation status from the End of Year Monitoring Activity.

2.1 Programme/Project Status for the Year, 2020

The program/project status for year is presented in the Program/Project/Activity Register as contained in Table 2.1. The Table presents the total list of Programs or activities as contained in the 2020 Annual Work Plan placed under various Development Dimensions of the National Development Policy Framework and their corresponding locations. Also contained in this register are implementation details including contractors/Consultants names, contract/activity amounts, funding source, award and completion dates, the expenditure made, the level of implementation among others.

Table 2.1 Programs/Projects Status for the Annual, 2020

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
1.	Procurement of Office furniture and fittings	ECONOMIC DEVELOPMENT	Ho Mun. Cent. Admin	Procurement	40,000.00	IGF	2/11/2020	18/11/2020	3/12/2020	25,000'00	0.00	100%	Completed
2.	Purchase of 1KIA Truck and revenue van		Ho Mun Cent. Admin	Finance department	398,625	IGF	N/A					0.00	Not Started
3.	Organise quarterly planning sessions (Department of Agriculture)		Ho Mun. Cent. Admin	Agric Dept.	6,000.00	GoG	N/A	24/3/2020	27/12/2020	8,992.00	0.00	100%	Completed
4.	Monitoring service Delivery		Ho	Finance department	25,000	Donor		3/1/2020	31/12/2020	32,000.00	100.00	100%	Completed
5.	Organise 1 RELC Meeting		Ho Mun.	Agric department	7,000.00	GoG		17/7/2020	12/9/2020	7,000.00	0.00	100%	Completed
6.	Train staff in market oriented approach to agriculture by 2020		Ho Mun.	Agric Department	3,000.00	GoG		24/3/2020	27/12/2020	3,992.00	0.00	100%	Completed
7.	Train 22 staff in soil fertility management by 2020		Ho Mun.	Agric Department	6,000.00	GoG		24/3/2020	27/12/2020	5,992.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
8.	Train 4 DAOs, 22 AEAs in the use of affordable housing units and marketing for livestock and rural poultry farmers in each operational area by 2020		Ho Mun.	Agric Department	9,000.00	GoG		24/3/2020	27/12/2020	8,992.00	0.00	100%	Completed
9.	Lot 1: Construction of 2-Storey 58-Unit Shops, 24-Unit W/C, Restaurant and other Ancillary Facilities at Ho		Ho Central Market	Omega A. Company Limited	3,737,782.53	UDG 1	3/9/2020	18/5/2020	18/5/2020	364,856.40	3,372,926.13	27%	On-going
10.	Lot 2: Construction of 2-Storey 84-Unit Shops, 12-Unit W/C, Restaurant and other Ancillary Facilities		Ho Central Market	Silver Cross Estates Developers Company Ltd.	5,729,401.40	UDG 1	3/9/2020	18/5/2020	18/5/2020	1,410,419.58	4,318,981.82	38%	On-going

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
11.	Construction of kente weaving centre		Sokode Ando	Azakof Enterprise	361,279.17	DDF	12-Jul-16	26-Jan.-16	24-Jan-17	246,422.98	114,856.19	40%	On-going
12.	Provide skills training for women in employable skills		Ho Mun.		25,000.00	GoG		14/3/2020	17/5/2020	15,992.00	0.00	100%	Completed
13.	Provide entrepreneurial training for women artisans		Ho Mun.	Human resource department	20,000.00	GoG		4/6/2020	27/10/2020	20,000.00	0.00	100%	Completed
14.	IGF support for LED activities		Ho Mun.	Finance department	5,681	IGF		14/1/2020	27/10/2020	20,000.00	0.00	100%	Completed
15.	Establishment of LED desk		Ho	Procurement unit	5,000.00	GoG		4/6/2020	27/10/2020	20,000.00	0.00	100%	Completed
16.	Preparation of a Business Development Action Plan		Ho Mun.	BAC	35,000.00	CSG 1	12/12/2019	19/12/2019	20/3/2020	30,179.00	0.00	100%	Completed
17.	Organise 2 business development meetings with 50 business owners to discuss		Ho Mun.	BAC	34,000.00	CSG 1	5/11/2019	14/11/2019	30/1/2020	31,422.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
	business development in the Municipality												
18.	Field trip to communities for sensitisation on formation of co-operative societies		Ho Mun.	BAC	750.00	GoG		14/1/2020	27/10/2020	350.00	0.00	100%	Completed
19.	Pay visits to credit unions in the Municipality		Ho Mun.	BAC	750.00	Dept.of cooperatives		14/1/2020	27/10/2020	750.00	0.00	100%	Completed
20.	Field trip visit to 10 existing cooperative societies and inspect their activities		Ho	BAC	1,000.00			14/1/2020	27/10/2020	9000.00	0.00	100%	Completed
21.	Workshop to build the capacity of 20 economic groups in group dynamics and leadership skills		Ho Mun		1,500.00			14/7/2020	27/08/2020	20,000.00	0.00	100%	Completed
22.	Field visits to inspect and conduct feasibility		Ho Mun.		2,500	DACF	750.00	14/7/2020	27/08/2020	2,100.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
	studies and register 10 economic groups into co-operatives												
23.	Support for MAG activities		Ho Mun.		165,405.00			8/7/2020	12/09/2020	165,405.00	0.00	100%	Completed
24.	Support for National Farmers Day		Ho Mun.	Doelyne Enterprise Ltd.	45,000.00	DACF		18/10/2020	5/11/2020	25,449.00	49,000	1,000.00	Completed
25.	GoG support to Agriculture		Ho	Agric Dept.	36,824.00	DACF		4/1/2020	5/11/2020	36,824.00	0.00	100%	Completed
26.	IGF support to Agric Activities		Municipal wide	Agric Dept.	5,681	IGF		4/1/2020	31/12/2020	8,950.00	0.00	100%	Completed
27.	Conduct pest and disease surveillance in rice growing areas in 10 operational areas		Municipal wide	Agric Dept.	2,000.00	DACF		1/1/2020	31/12/2020	28,100.00	0.00	100%	Completed
28.	Facilitate secondary multiplication of half hectare improved cassava		Municipal wide	Agric Dept.	3,500.00	DACF		8/7/2020	12/09/2020	3,500.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
	planting materials for distribution to farmers in each operational areas by 2020												
29.	Organise 240 field days in 2020		Municipal wide	Agric Dept.	3,500.00	DACF		4/1/2020	20/12/2020	3,600.00	0.00	100%	Completed
30.	Conduct 10 demonstrations in organic farming		Ho	Agric Dept.	5,000.00	DACF		4/1/2020	20/12/2020	3,600.00	0.00	100%	Completed
31.	Undertake bi-monthly radio programmes on crop production		Municipal wide	Agric Dept.	4,000.00	DACF		4/1/2020	20/12/2020	3,600.00	0.00	100%	Completed
32.	Train 15 FBOs and processors in cassava processing by 2020		Municipal wide	Agric Dept.	18,000.00	MAG		4/1/2020	20/12/2020	3,600.00	0.00	100%	Completed
33.	Organise monthly technical review meetings		Municipal wide	Agric Dept.	6,000.00	MAG		31/1/2020	31/12/2020	6,000.00	0.00	100%	Completed
34.	Supervise activities of 4 DAOs by MDA by 2020		Municipal wide	Dept. of Agric	7,200.00	MAG		3/1/2020	31/12/2020	7,200.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
35.	Supervise activities of 8 AEAs by 4 DAOs by 2020		Ho	Department of Agric	10,000.00	DACF		3/1/2020	31/12/2020	10,000.00	0.00	100%	Completed
36.	Embark on farm and home visits by AEAs by 2020		Ho	Dept. of Agric	16,000.00	DACF		3/1/2020	31/12/2020	16,000.00	0.00	100%	Completed
37.	Train 15 rice processors in improved technologies by 2020		Municipal wide	Dept. of Agric	3,500.00	DACF		3/1/2020	31/12/2020	3,500.00	0.00	100%	Completed
38.	Conduct 10 demonstrations in woodlot establishment (0.25ha) in each operational areas by 2020		Ho	Forestry	4,500	DACF		3/1/2020	31/12/2020	3,500.00	0.00	100%	Completed
39.	Promote aggregator-out grower concepts in 10 operational areas by 2020		Ho Mun.	Dept. of Agric	4,000.00	DACF		3/1/2020	31/12/2020	3,500.00	0.00	100%	Completed
40.	Facilitate 17 FBOs and 15		Ho Mun.	Dept. of Agric	6,000.00	DACF		3/1/2020	31/12/2020	6,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
	processors access to market by 2020												
41.	Supervise 2 market enumerators to collect market data		Municipal wide	Dept. of Agric	2,000.00	DACF		3/1/2020	31/12/2020	2,000.00	0.00	100%	Completed
42.	Assist 60 farmers with 20,000 seedlings to establish cashew plantations		Municipal wide	Dept. of Agric	30,000.00	DACF		3/1/2020	31/12/2020	30,000.00	0.00	100%	Completed
43.	Facilitate farmers and processors in 10 operational areas access to credit by 2020		Municipal wide	Dept. of Agric	3,000.00	DACF		3/1/2020	31/12/2020	2,900.00	0.00	100%	Completed
44.	Conduct 20 demonstrations in soil fertility management by 2020		Ho Mun.	Dept. of Agric	8,000.00	DACF		3/1/2020	31/12/2020	8,230.00	0.00	100%	Completed
45.	Train 280 farmers in soil fertility management by 2020		Municipal wide	Dept. of Agric	10,000.00	DACF		3/1/2020	31/12/2020	12,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
46.	Conduct 20 demonstrations on varieties of horticulture crops by 2020		Municipal wide	Dept. of Agric	4,000.00	DACF		3/1/2020	31/12/2020	4,000.00	0.00	100%	Completed
47.	Conduct 20 field day visits by 2020		Municipal wide	Dept. of Agric	5,000.00	DACF		3/1/2020	31/12/2020	6,000.00	0.00	100%	Completed
48.	Facilitate farmers access to improved cash crops for planting by 2020		Municipal wide	Dept. of Agric	4,000.00	DACF		3/1/2020	31/12/2020	5,300.00	0.00	100%	Completed
49.	Conduct 120 field visits by AEAs by 2020		Ho	Dept. of Agric	6,000.00	DACF		12/3/2020	31/12/2020	2,000.00	0.00	100%	Completed
50.	Train 50 livestock farmers in the preparation of agro by-products to feed animals by 2020.		Ho	Dept. of Agric	18,000.00	DACF		3/1/2020	31/12/2020	18,000.00	0.00	100%	Completed
51.	Construction of 3 unit classroom block with ancillary facilities	SOCIAL DEVELOPMENT	Atikpui	Danmuz Co. Ltd.	254,438.08	DDF		02-Jul-2019	12/4/2020	227,189.00	215,204.69	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
52.	Construction of 3 unit classroom block with ancillary facilities		Heve-Ho	Yad care Gh Ltd.	225,966.83 & Revised 280,049.12	DACF		03-Jan-18	29-Nov-19	102,000.60	173,001.08	57%	On-going
53.	Construction of 3 unit classroom block with ancillary facilities		Sokode Bagble	Vizo Investment Ltd,	230,049.12 & Revised-280,049.12	DACF		15-Jan-18	31-Dec. 2019	160,184.66	119,864.46	81%	On-going
54.	Renovation of 3 unit classroom block		Ziave Aduko fe	Cosmega Engineering Ltd.	144,549.35 & revised-175,916.56	DACF		15-Aug-18	29 Nov-2019	96,401.00	79,515.56	100%	On-going
55.	Construction of 1No. 6 unit classroom block with ancillary facilities		Tanyigbe	Lisit Co. Ltd.	530,215 & revised-710,457.72	MPCF				674,964.95	35,492.77	100%	Completed
56.	Construction of 1No. 6 unit classroom block with ancillary facilities		Matse Nkwasi	GES	300,728.00	GETFUND		15/1/19	29 Nov-2019	96,401.00	79,515.56	100%	On-going

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
57.	Construction of early childhood centre		Ziavi Blamefedo	GES	259,495.00	GETFUND		15-Aug-18	29 Nov-2019	96,401.00	79,515.56	100%	Completed
58.	Construction of KG block		Avee-Shia	GES	205,000.00	GETFUND		15-Aug-18	29 Nov-2019	205,000	79,515.56	100%	Completed
59.	Procurement of 60pcs mono desks, 4 teachers tables 10No. chairs		Akoefe-Gadza	Procurement	45,000.00	DPAT		02-Jul-2019	12/4/2020	227,189.00	215,204.69	100%	Completed
60.	Construction of 3 unit JHS block with office / store and computer room		Akoefe Gadza	Green style Ent.	249,500.35	DPAT		12-Dec-19				100%	Works completed
61.	Provision for support of District Education Fund and STME		Ho	GES	73,997.00	IGF		3/1/2020	31/12/2020	30,000.00	0.00	100%	Completed
62.	Provision for MPs special education intervention		Ho	GES	200,000.00	MPCF		6/2/2020	31/12/2020	200,000.00	0.00	100%	Completed
63.	Networking and ICT for selected schools		Ho Mun.	GES	40,000.00	GETFUND		3/1/2020	31/12/2020	30,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
64.	Construction of 1No. nurses quarters		Hodzo	Aqualink Ghana Ltd.	249,178.60	DACF				184,500	64,678.60		Completed
65.	Construction of 2 bedroom bungalow with kitchen and 2No. w/c toilets for doctors at Nyive health post		Nyive	Chriskad Projects Ltd.	199,166.14	DPAT		12-Dec-19	23-Feb-20	199,166.14	0.00	100%	Completed
66.	Support for domestic seminars, conferences and workshop		Ho Mun.	MHD	5,681.00	IGF		3/1/2020	31/12/2020	30,000.00	0.00	100%	Completed
67.	Support for HIV and Malaria prevention		Ho	MHD	18,000.00	IGF		3/1/2020	31/12/2020	18,000.000	0.00	100%	Completed
68.	Support to PWD activities		Municipal wide	SW&CD	126,434.00	DACF		3/1/2020	31/12/2020	126,434.00	0.00	100%	Completed
69.	GoGs allocation to DSW & CD		Ho	SW&CD	15,703.00	DACF		8/3/2020	31/12/2020	15,703.00	0.00	100%	Completed
70.	IGF support for social intervention programme		Ho	SW&CD	5,000.00	IGF		3/1/2020	31/12/2020	5,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
71.	Empowerment of the poor and the vulnerable households within the Municipality by supervising the disbursement of LEAP cash transfer		Municipal wide	SW&CD	6,980.00	DACF		3/1/2020	31/12/2020	6,980.00	0.00	100%	Completed
72.	Skills development and economic empowerment of rural / vulnerable women in employable skills to improve their living standards		Municipal wide	SW&CD	5,300.00	DACF		13/2/2020	31/6/2020	5,300.00	0.00	100%	Completed
73.	Education of women on general child welfare		Municipal wide	SW&CD	6,000.00	DACF		2/4/2020	31/12/2020	6,000.00	0.00	100%	Completed
74.	Case work / supervision with families /		Municipal wide	SW&CD	3,300.00	DACF		3/1/2020	31/12/2020	6,980.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
75.	Juvenile justice (court work with juveniles)		Municipal wide	SW&CD	3,300.00	DACF		3/1/2020	31/12/2020	6,980.00	0.00	100%	Completed
76.	Monitoring of residential homes, rescuing/ profiling / integration of street children		Municipal wide	SW&CD	3,300.00	DACF		3/1/2020	31/12/2020	6,980.00	0.00	100%	Completed
77.	Provide rescue / protection services to abandoned / stranded children in need of care protection		Municipal wide	SW&CD	3,300.00	DACF		3/1/2020	31/12/2020	6,980.00	0.00	100%	Completed
78.	Promote child maintenance in communities		Municipal wide	SW&CD	2,500.00	DACF		3/1/2020	31/12/2020	2,500.00	0.00	100%	Completed
79.	Supervision of NGOs, DAY care centres and CBOs		Municipal wide	SW&CD	3,500.00	DACF		3/1/2020	31/12/2020	3,500.00	0.00	100%	Completed
80.	Promotion of general welfare / rights of persons living with disabilities		Ho	SW&CD	4,800.00	DACF		3/1/2020	31/12/2020	4,800.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
	through advocacy, integrating them into society and ensuring that, they benefit from the 3% DACF and effectively follow up on them												
81.	Provision of school education services on child rights		Ho	SW&CD	4,800.00	DACF		3/1/2020	31/12/2020	4,800.00	0.00	100%	Completed
82.	Identify and document all Assembly properties including lands and produce both manual and electronic registers for the Assembly	ENVIRONMENT INFRASTRUCTURE AND HUMAN SETTLEMENT	Ho	Physical planning	35,000.00	GSCSP		3/1/2020	31/12/2020	34,800.00	0.00	100%	Completed
83.	Monitoring activities by works dept., MPCU,		Ho	Works Dept	100,000.00			3/1/2020	31/12/2020	80,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
	Regional/Municipal urban roads												
84.	IGF support for Works related activities		Ho	Works Dept.	5,681.00	IGF		3/1/2020	31/12/2020	5,681.00	0.00	100%	Completed
85.	Property valuation activities		Ho	Physical Planning	15,000.00			30/3/2020	31/12/2020	15,000.00	0.00	100%	Completed
86.	Allocation for GoG goods and services		Ho	Finance Dept.	11,868.00	IGF		3/1/2020	31/12/2020	11,868.00	0.00	100%	Completed
87.	IGF support to Physical Planning Dept.		Ho	Physical Planning	5,681.00	IGF		3/1/2020	31/12/2020	5,681.00	0.00	100%	Completed
88.	IGF support to Parks and Gardens		Ho	Physical Planning	5,681.00	IGF		3/1/2020	31/12/2020	5,681.00	0.00	100%	Completed
89.	Street Naming and Property Addressing system, procurement and erection of signage's		Ho Mun.	Physical Planning	100,000.00	GIZ		3/1/2020	31/12/2020	100,000.00	0.00	100%	Completed
90.	Provision for environmental		Ho Mun.	Mr. Samuel Anku	100,000.00	UDG 1	6/3/2020	11/8/2019	11/5/2020	53,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
	and safeguards activities												
91.	Procurement of equipment for Physical Planning Dept. (4No. GPS, 4No. IPADS, 4No. laptop computers)		Ho	Immanuel Technology	45,000.00	CSG 1	6/6/2019	18/07/2019	12/1/2020	44,084.00	0.00	100%	Completed
92.	Construction of double cell 1.2m culvert		Sokode Lokoe	Crown Victory Co. Ltd	175,967.00					175,967	0.00	100%	Completed
93.	Construction of 1No. 200m 0.94 drain		Ho		170,000.00						0.00	100%	Completed
94.	Construction of foot bridge		Aholor stream		20,000.00	DACF					3,200.00	100%	Completed
95.	Routine maintenance and improvement of selected roads		Ho	Urban Roads	40,000.00	DACF		3/1/2020	31/12/2020	39,000.00	0.00	100%	Completed
96.	Construction of staff bungalow		Ho	Yad care Ltd.	480,677.35	DACF		17-Apr-19	24-Oct-19	280,356.10	304,652.57	81%	Work progressing steadily

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
97.	Drilling of 10 No. boreholes fitted with hand pumps		Ho Municipality	Formay Ventures Ltd.	216,457.50	DACF				121,815.00	94,642.50	80%	On going
98.	Construction of police post		Lume	Imnah Ghana Ltd	209,471.35	DDF				178,607.50	4,742.50	80%	On going
99.	Construction of fence wall around market KG		Ho		220,450.00	DACF					9,642.50	80%	On going
100.	Construction of fence wall around Ho central market		Ho		100,000	DACF					24,231.50	80%	On going
101.	Construction of water systems		Ho		156,458.00	DACF					34,146.50	80%	On going
102.	Supply and procurement of streetlight		Ho	Works Department	133,421.00	DACF					0.00	100%	On going
103.	Provision for maintenance of street lights		Ho	Works department	70,000	*					0.00	100%	On going
104.	Provision for 1000 streetlights		Ho Mun.	Works Department	300,000	*					9,623.50	90%	On going
105.	Central Government		Ho Mun.	Finance Department	38,120.00	DACF		3/1/2020	31/12/2020	38,120.00	38,120.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
	allocation to MMDAs												
106.	IGF support for Urban roads department		Ho Municipality	Urban Roads Dept	5,681	IGF		3/1/2020	31/12/2020	5,681	5,681	100%	Completed
107.	Upgrading to bituminous surface and some selected roads in Ho		Ho Municipality	Urban Roads	13,000,000	GoG		3/1/2020	31/12/2020	13,000,000	13,000,000	100%	Completed
108.	Construction of storm drain		Ho-Bankoe, Anlokor dzi and adjoining areas	Municipal Urban Roads Dept.	6,000,000.00	GoG		3/1/2020	31/12/2020	6,000,000.00	6,000,000.00	100%	Completed
109.	Consultancy services for design and construction supervision of storm drain		Ho		200,000	GoG							Yet to start
	Procurement of 1No. hoist truck		Ho	Procurement	1,000,000.00	GoG							Yet to start

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
110.	Awareness creation programme on risk and vulnerability reduction of hazards / disasters and prevention and management of manmade or human induced hazards pending on climate / hygiene		10 zones in Ho Mun.	NADMO	24,000	DACF		3/1/2020	31/12/2020	5,681.00	0.00	100%	Completed
111.	Disaster prevention education to be targeted at schools, churches and mosques		Ho Municipality	NADMO	55,250.00	DACF		3/1/2020	31/12/2020	5,681.00	60,000,000.00	100%	Completed
112.	Educational talks on prevention of bush fires and sand winning disasters – focus on communities		Ho Municipality	NADMO	4,760.00	DACF		3/1/2020	31/12/2020	5,681.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
113.	Educate community members on the negative effects of sand winning on the environment		Ho Municipality	NADMO	2,200	DACF		3/1/2020	31/12/2020	3,000.00	0.00	100%	Completed
114.	Support for climate change activities		Ho Municipality	NADMO	30,000	GoG		3/1/2020	31/12/2020	30,000.00	0.00	100%	Completed
115.	Preparation of Emergency response plan for the Assembly		Ho Municipality	NADMO	30,000	IGF	12/12/2019	13th December, 2019	15th, February, 2020	31,000.00	0.00	100%	Completed
116.	IGF support for Disaster prevention and management		Ho Municipality	NADMO	5,861	IGF		3/1/2020	31/12/2020	3,000.00	0.00	100%	Completed
117.	Installation of fire detectors		Ho	NADMO	10,000.00	IGF		9/7/2020	31/12/2020	10,000.00	0.00	100%	Completed
118.	Completion of Ghana @ 50 toilets		Ho Municipality	Works Dept.	50,000.00	DACF					43,000.00	100%	Completed
119.	Contribution to UDDT and ODF (sister city collaboration)		Ho	Works Dept	700,000.00	LAHTI		3/1/2020	31/12/2020	700,000	0.00	100%	Completed

S/ N	Program/Project /Activity	Developme nt Dimension	Locatio n	Contra ctor/ consulta nt	Contra ct sum (GHC)	Source of fundin g	Date of awa rd	Date starts	Expected date of completi on	Expen diture to date	Outstan ding balance	Imple menta tion status	Remar ks
120.	Construction of sludge treatment plant and other related activities (e. g. EPA certification, sensitisation activities etc.)		Akrofu- Agorve	Mc I- Dan Co. Ltd	720,121. 93	UNICE F		23- Sep- 19	06-Jan-20	455,48 7.29	264,634 .64	83%	On- going
121.	Chain link fencing of final disposal site		Akrofu	Roof Tiles and Const. Ltd.	1,182,78 3.07	GUMP P				1,042,8 59.02	139,924 .05	100.00	Comple ted
122.	Extension of electricity to landfill site		Akrofu	Keen Enterpris e	280,496. 70	DACF				120,00 0	160,496 .70	100%	Comple ted
123.	Provision for domestic seminars, conferences and workshops		Ho	Cent. Admin	600,000. 00	UNICE F		3/1/20 20	31/12/202 0	98,700. 00	123,000 .00	100%	Comple ted
124.	Support for fumigation and sanitation improvement		Ho	Cent Admin	414,000	DACF		3/1/20 20	31/12/202 0	414,00 0	0.00	100%	Comple ted

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
125.	Support to environmental health activities		Ho	Cent. Admin	5,681	IGF		3/1/2020	31/12/2020	67,000.00	0.00	100%	Completed
126.	Support for Sister City activities		Ho	Cent Admin	30,000	LAHTI		3/1/2020	31/12/2020	30,000.00	0.00	100%	Completed
127.	Support for MESSAP, CLTS and Dry toilets activities		Ho	Cent Admin	20,000.00	LAHTI		3/1/2020	31/12/2020	21,000.00	0.00	100%	Completed
128.	Promotion for Environmental and Safeguards activities		Ho	Cent Admin	100,000	DACF		3/1/2020	31/12/2020	63,000.00	0.00	100%	Completed
129.	Support for National Sanitation day activities		Ho	Cent Admin	10,000.00	IGF		13/11/2020	31/12/2020	3,000.00	0.00	100%	Completed
130.	Provision for electrical networks		Ho	Works Dept	265,497.00	DDF		3/1/2020	31/12/2020	300,000.00	0.00	100%	Completed
131.	Supply of Covid-19 items		Ho	Yeemart Ent.	49,955.00	DACF				49,955.00	0.00	100%	Completed
132.	Provision for internal management	GOVERNANCE, CORRUPT	Ho Municipality	Cent. Admin	3,946,646.00	DACF		3/1/2020	31/12/2020	4,123,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
		ION AND PUBLIC ADMINISTRATION											
133.	Consultative workshop/meeting between MDA and private sector		Ho		40,000.00	CSG 1	5/11/2019	14/11/2019	30/12/2019	34,000.00	0.00	100%	Completed
134.	Monitoring activities by works dept., MPCU, Regional/Municipal urban roads		Ho Municipality	Cent. Admin	70,000	GSCSP		3/1/2020	31/12/2020	60,000.00	0.00	100%	Completed
135.	MPCU monitoring and Budget preparation		Ho Municipality	Cent. Admin	80,000	DACF		3/1/2020	31/12/2020	40,000.00	0.00	100%	Completed
136.	Consultancy services		Ho Municipality	Cent. Admin	350,000	UDG 1		3/1/2020	31/12/2020	350,000.00	0.00	100%	Completed
137.	Education on SDGs		Ho Municipality	Cent Admin	30,000	GIZ		3/1/2020	31/12/2020	30,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
138.	Organisation of town hall meetings		Ho Municipality		50,000.00			3/1/2020	30/9/2020	4,123,000.00	0.00	100%	Completed
139.	Train Assembly women in leadership skills		Ho Municipality	Human Resource Dept	30,000	DDF		3/1/2020	31/12/2020	30,000.00	0.00	100%	Completed
140.	Provision for domestic seminars/ conferences and workshops		Ho Municipality	Human Resource Dept.	5,681.00	IGF		3/1/2020	31/12/2020	4,123,000.00	0.00	100%	Completed
141.	Provision of Capacity building grants for capital expenditure		Ho Municipality	Human Resource Dept.	34,615.00	DDF		3/1/2020	31/12/2020	34,672.12	0.00	100%	Completed
142.	Provision for DACF staff development		Ho Municipality	Human Resource Dept.	15,000.00	DACF		3/1/2020	31/12/2020	14,992.00	0.00	100%	Completed
143.	2 days training of 50 revenue collectors and supervisors on revenue mobilisation strategies		Ho	Cent Admin.	45,000.00	DACF		12/6/2020	17/7/2020	45,000.00	0.00	100%	Completed

S/N	Program/Project /Activity	Development Dimension	Location	Contractor/ consultant	Contract sum (GHC)	Source of funding	Date of award	Date starts	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
144.	Provision for self-help projects		Ho Municipality		184,993.00	DDF		3/1/2020	31/12/2020	120,000.00	0.00	100%	Completed
145.	Construction of Hokpeta Zonal Council office to include 3No. offices, a meeting hall, 2No. w/c toilets and overhead tank		Kpenoe	Euwin Ltd.	199,854.90	DPAT		12 Dec-19		199,670.00	0.00	100%	Works completed
146.	Procurement of 6No. Writing desks, 12No. desk chairs and 20No. conference room chairs for Hokpeta zonal council office		Kpenoe	Procurement	40,000.00	DPAT							Yet to start

2.2 Update on Funding Sources and Disbursements

Sources of funding for the implementation of projects and the disbursements of funds in the Municipality are shown in Table 2.2 below.

Table 2.2.1 Update on Revenue Sources

Funding Source	Baseline 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
IGF	2,402,018.40	3,464,032.80	2,255,416.31	4,431,734.32	N/A
DACF	2,803,684.62	4,069,548.55	2,219,135.00	3,791,890.44	N/A
MP's CF	439,407.68	1,000,000.00	519,380.27	800,000.00	N/A
PWDs CF	148,928.21	126,434.46	0.00	126,434.46	N/A
MSHAP	14,398.01	18,499.00	0.00	18,499.00	N/A
GSFP	0.00	0.00	0.00	0.00	N/A
LEAP	0.00	0.00	0.00	0.00	N/A
DPAT/DDF (CAPACITY BUILDING)	27,738.00	34,615.38	36,951.00	45,859.00	N/A
DPAT/ DDF (INVESTMENT)	1,324,335.63	2,796,101.60	820,989.97	1,717,290.00	N/A
GUMPP	875,592.86	2,182,783.07	0.00	0.00	N/A
UNICEF	800,083.90	600,000.00	470,859.87	0.00	N/A
GSCSP	257,002.27	9,760,000.00	9,794,619.58	19,051,932.95	N/A
AGRIC (MAG)	14,398.01	165,404.91	230,135.39	128,206.00	N/A
TOTAL	9,107,587.59	24,217,419.77	16,347,487.39	30,389,504.27	N/A

Source: Municipal Finance Office, January, 2021

A number of funding sources contribute to the Development of the Municipality and these include: the DACF, DDF, IGF, Central Government Grant for compensation of employees, MSHAP Funds among others. The Assembly targeted to receive a total of GHC24,217,419.77 from all the funding sources in 2020. This was above the 2019 receipt of GHC9,107,587.59. However, a total of GHC16,347,487.39 was actually received at the close of the year representing 67.5% of the targeted amount.

In respect of Expenditure, Table 2.3.1 presents the main expenditures heads of the Assembly. Two main headings have been adopted for this analysis including Compensation for Employees, Goods and Service as well as Assets/Investment. A total of GHC15,527,021.84 Expenditure was made in the year. This included GHC5,147,372.84 salaries for employees spent by the Central Government on behalf of the Assembly. Assets/Investments which took about 39.8 % of the total expenditure.

Table 2.2.2 Update on Expenditure

Funding Source `	Baseline 2019	Target 2020	Actual 2020
Compensation	3,732,627.00	3,710,973.00	5,147,372.84
Goods and Services	3,325,327.81	6,705,282.00	4,187,458.27
Assets/Investments	3,406,427.68	18,193,224.00	6,192,190.73
TOTAL	10,464,382.49	28,609,479.00	15,527,021.84

Source: Municipal Budget Office, January, 2020

2.3 Updates on Core Indicators

Table 2.4.1 presents the updates on Core Indicators to adopt to monitor the contribution of the Assembly to the overall national development. It contains the status of 20 Core Indicators in the various sectors of the Municipality including output of agricultural production, Percentage of arable land under cultivation (hectares), Number of new industries established, Number of new jobs created, Education, Health, conditions of road network, electricity connectivity, annual increases in tourist's arrivals, and other social indicators. The performances of these indicators are measured against the baseline of 2019. The trend analysis of these indicators are categorized under the various development dimensions presented below:

2.3.1 Development Dimension: Economic Development

Under Economic Development Dimension, there are four main national core indicators and two District adopted indicators to monitor the performance of the Municipality in terms of economic development to the overall national economic development. Among the indicators under this development dimension included output of agricultural production, Percentage of arable land under cultivation (hectares), Number of new industries established, Number of new jobs created, Number of tourist arrivals and amount of internally generated revenue.

2.3.1.1 Total output of agricultural production

From a baseline of 6256, 4,280, 75,120 and 11,700, 2,700, 4,200 tons for rice, maize, cassava, yam, cocoyam, and plantain respectively as recorded in 2017. All the selected crops witnessed significant increase in outputs to 5,796.35, 16,198, 41,992.66, 11,978.54, 2,555.84, and 4,234.56 metric tons respectively in 2020 and had all failed to meet their targets set for the year.

In respect of animals, the Municipality recorded an increase in growth of cattle, sheep, goat and poultry from 11,350, 9,500, 38,000 and 113,758 in 2019 to 13,145, 12,998, 49,745, and 181,005 in 2020 respectively.

The significant improvement in all output of agriculture production in the Municipality can be attributed to the enhanced training of farmers and improved extension services undertaken by the Municipal Department of Agriculture of the Assembly.

2.3.1.2 Percentage of arable land under cultivation (hectars)

This indicator sought to measure the proportion of arable land being cultivated. The baseline as at 2017 was 30% of cultivated arable land and this remained the same as at the end of 2020 which had a target 42%.

2.3.1.3 Number of new industries established

This indicator focuses on the new industries created in the Municipality in the sectors of agriculture, industry and service. From item 3 in Table 2.4, all the sectors missed the required target of new establishments. The Services sector however recorded the highest number of establishments missing the target slightly while agriculture and industry performed abysmally poor. This poor performance could be attributed to emergence of COVID-19 which restricted movement of people across the globe. It is however anticipated that situation will improve in 2021

2.3.1.4 Number of new jobs created

This indicator measured the number of new jobs created in all the sectors of the Municipality in 2020. From Table 2.4, the number of new jobs created in respect of agriculture stood at 70. While 29 of these jobs were permanent, 41 of them were temporary jobs. In respect of gender, 46 of the employees were males and 29 were females. The Industry on the other hand created a total of 35 new jobs while Service recorded 312 new jobs.

2.3.2 Development Dimension: Social Development

Under this development dimension, there were eleven indicators which sought to measure the services being rendered by the Municipality. Among these indicators included Net enrolment ratio, Gender parity, Number of operational health facilities, Total number of cases of child trafficking and abuse etc. the details of these are described below:

2.3.2.1 Net enrolment ratios

This indicator sought to measure the ratio of appropriately aged pupils enrolled at a given level of schooling expressed as a percentage of total population in that age group. From the baseline of 57.5%, 76.6% and 43.1% for Kindergarten, primary and JHS respectively in 2017. Net Enrolment ratios did not change in 2020.

2.3.2.2. Gender parity

This indicator measures the ratio between girls and boys enrolment rates. From a baseline of 1.04, 1.07, 1.11 and 1.98 in 2019 for KG, Primary, JHS and SHS respectively, the index recorded positive outcome at all levels in 2020. The Assembly therefore needs to sustain its efforts at maintaining or increasing the Gender Parity Index at all levels.

2.3.2.3 Completion rate

This indicator sought to measure the ratio of the total numbers of boys/girls enrolled in the last grade of a given level of education (primary 6, JHS 3 and SHS 3) regardless of age, expressed as a percentage of total district population of boys/girls of theoretical entrance age to the last grade of that level of education. From item number 7 in Table 2.4 completion rate at all levels for the females is generally higher than those of the males for the year 2020. It is worthy to note that, the completion rate throughout the stages reduces drastically from kindergarten to SHS and this can be attributed to drop out as the students' progresses. It will be prudent for the Municipal Assembly together with the Municipal Education Directorate to investigate and find solutions to drop out cases.

2.3.2.4 Number of operational health facilities

This indicator was intended to measure the number of health facilities able to deliver basic health care in the Municipality. There has been an improvement in the number of CHPS in the Municipality. From to 2019 to 2020 an additional CHPS compound has been added to already existing 40 facilities making it 42. In respect to Clinics and Hospitals, 3 more was added in 2020 to the existing 1 making 4 as depicted in Table 2.4 item number 8 below.

2.3.2.5 Proportion of population with valid NHIS card

This indicator measured the population of people with valid NHIS card, expressed as a percentage of total district population. From a baseline of 24%, 22% and 2% for indigents, children under 18 and pregnant women respectively in 2019, there was significant decrease to 17%, 15% and 1% in 2020. Thus, more education needs to be done to encourage the general public especially the pregnant women on the benefits and importance of enrolling unto the NHIS. They must also be educated on the use of the SMS to register instead of going to the NHIS office to join long queues which usually deter people from enrolling unto the NHIS.

2.3.2.6. Proportion of population with access to basic drinking water sources

The Percentage of population with sustainable access to safe water sources as performance indicator was adopted by the MPCU to measure the population with sustainable access to safe water sources in the Municipality. In this respect, there was an increase in percentage of population with sustainable access to safe water sources as indicated in item 10 of table 2.4 due to concerted efforts by the Assembly towards provision of potable water for the people in the Municipality. The Municipality witnessed an increase in coverage to 93% from 92% in 2020. Potable Water Coverage in Urban Areas was much higher (98%) than Rural which recorded 87% in 2020.

2.3.2.7 Proportion of population with access to improved sanitation services

This indicator sought to measure the percentage of the population with access to improved sanitation. From the baseline of 56% in 2019, the population with access to improved sanitation was rather low as it reduced to 46% by the end of 2020. And this reduction was as a result of scarcity of land in some households to construct the toilets. Some of the households did not have accessible roads and thus required the use of bio-digesters instead of septic tanks. This brought about some financial difficulties coupled with defaulted payment of loans.

2.3.2.8 Number of births and deaths registered

The count of birth and death recorded at the registration department as a definition of the indicator was adopted by MPCU. The Municipality has witnessed an increased in the birth in 2020 (6,673) as compared to 2019 (6,605). In terms of male and female, the Municipality has recorded an increased in both sexes.

In respect of death, the Municipality recorded an increment from 581 (2019) to 656 (2020). This may be attributed to the Covid-19 pandemic which put a lot of pressure on the health care delivery system in the Municipality.

2.3.2.9 Total number of cases of child trafficking and abuse

This indicator was intended to measure the number of trafficking and abuse cases against children and their disaggregation in terms of male and female. No figures were readily available as at the time of compilation of this report.

2.3.2.10 Maternal Mortality Ratio: District (institutional)

Maternal Mortality ratio indicates the number of deaths due to pregnancy and child birth per 100,000 live births. The performance of this indicator has been excellent. It ended the 2020 with a rate of 832.5 per 100,000 live births as against the 2019 baseline figure of 462 per 100,000 live births.

2.3.2.11 Malaria cases fatality (institutional)

The performance of the indicator assessing the level of malaria case fatality in children under five years per 10,000 population from item 14 in Table 2.4 depicts that there was no malaria case fatality in 2020.

2.3.3 Development Dimension: Environment, Infrastructure and Human Settlements

This development dimension focuses on two main core indicators to monitor the performance of the Municipality in terms of Environment, Infrastructure and Human Settlements to the overall national development. The indicators under this development dimension include percentage of road network in good condition and percentage of communities covered with electricity.

2.3.3.1 Percentage of road network in good condition

Road infrastructure is very important in the Municipality's development. It is the medium through which goods and services are transported in the municipality. Annually a number of efforts are made to improve the conditions of the various road networks in the Municipality. This indicator was therefore intended to collect relevant information in respect of percentages of kilometers of the road network in terms of urban and rural that was in good condition. It is worth to state that there have been improvements in good conditions of the various road networks in the Municipality. From the baseline of 51% for paved roads and 33% for unpaved urban roads and 6.30% paved and 18.60% unpaved feeder roads for 2019, the percentages of urban roads in 2020 increased to paved 53% and unpaved 48%.

2.3.3.2 Percentage of communities covered with electricity

Electricity supply is one of the most important utility infrastructures that propel economic development in the Municipality. Electricity as a source of energy in the Municipality has a lot of potentials to boost economic activities in all sectors of the Municipality's economy such as industries, commerce, domestic activities etc. In every fiscal year frantic efforts are made to improve the expansion of electricity supply to many communities/households in the Municipality. Therefore the indicator was set to gather information in respect of either decrease or increase in percentages of communities with access to electricity in terms of urban and rural in the Municipality. From item 17 of Table 2.4 below, there has been increment in electricity connection to communities in the Municipality. For instance, in 2019 electricity coverage in urban Ho stood at 100% and this was maintained in 2020.

2.3.4 Development Dimension: Governance, Corruption and Public Accountability

This development dimension contained indicators that sought to measure the performance of level of implementation of planned interventions in the Annual Action Plan, number of reported cases of crime and the communities affected by disaster. The details of these indicators' performance are contained in the following:

2.3.4.1 Percentage of Annual Action Plan implemented

This indicator intended to measure the level of implementation of the Municipality's Annual Action Plan in terms projects/programs planned to be implemented. From item 18 of Table 2.4 below, the Municipality has recorded an impressive performance of 97% in 2020. The base year score stood at 79% which fell to 58% in 2019.

2.3.4.2 Reported cases of crime

This indicator sought to track the number of crime cases recorded in the Municipality. The crime categories to be monitored encompass arm robbery, theft and murder. There was a reported 607 cases of theft, 16 cases of armed robbery and 2 reported murder cases all for 2020.

2.3.4.3 Number of communities affected by disaster

Disaster as governance issue tends to affect or derail the development of the Municipality if proper measures to curb them are not put in place. This indicator therefore sought to measure the number of recorded cases of disasters

in terms of bush fires and floods in the Municipality. Under this indicator, the Assembly recorded 15 cases in 2019 with a high increase to 34 cases in 2020.

2.3.5 District Specific Indicators

This section is devoted to measure indicators selected to measure issues that were important to the Assembly but were not part of the 20 Core Indicators. These indicators included number of amount of IGF collected and number of toilets facilities constructed under the Urban Sanitation Project.

2.3.5.1 Total IGF generated

The total revenue generated by the Assembly at the end of 2019 was Gh¢2,402,018.40 which was below its target of Gh¢2,881,220.00. The trend follows in 2020 which recorded a total Internally Generated Revenue of Gh¢ 2,255,416.31 as against the target of GH¢ 3,464,032.80 representing about 69.3%.

2.3.5.3 Number of toilets constructed under the UNICEF Urban Sanitation Project

This indicator sought to measure the number of toilets constructed under the Urban Sanitation Project which is being funded by UNICEF and implemented by the Municipal Assembly in collaboration with a CSO, EDSAM Social Network. The project is implemented in 3 Assemblies. Thus Ashiaman Municipal Assembly, Tamale Metropolitan Assembly and Ho Municipal Assembly. The project is aimed at reducing open defecation in the urban areas through the promotion of the construction of household toilets.

In 2019, 4,413 toilets were constructed in the municipality but due to some challenges that were faced, only 1,695 toilets were constructed in 2020.

Table 2.4 Update on Core District Indicators

Analysis on Core and District Specific Indicators					
Indicators (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
Development Dimension: Economic Development					
1. Total output of agricultural production					
a. staple crops (Mt)					
- Rice (milled)	6,256	17,000Mt	16,198Mt	16,280Mt	N/A
- Maize	4,280	8,500Mt	5,796.35 Mt	5,996.60 Mt	N/A
- Cassava	75,120	80,000Mt	41,992.06 Mt	42,992.06 Mt	N/A
- Cocoyam	2,700	13,000Mt	11,978.54 Mt	12,200 Mt	N/A
- Yam	11,700	4,000Mt	2,555.84 Mt	2,600 Mt	N/A
- Plantain	4,200	6,000Mt	4,234.56 Mt	4,534.56 Mt	N/A
c. Livestock and poultry (Count)					
- Cattle	11,350	55,000	13,145	13,700	N/A
- Sheep	9,500	15,000	12,998	16,998	N/A

- Goat	38,000	16,000	49,745	50,000	N/A
- Poultry	11,758	180,000	181,005	181,005	N/A
2. Percentage of arable land under cultivation (hectares)	30%		30%	30%	N/A
3. Number of new industries established					
a. Agriculture	289	50	13	240	N/A
b. Industry	2,897	500	6	340	N/A
c. Service	12,897	300	292	280	N/A
4. Number of new jobs created	33 temporary				
a. Agriculture					
- Temporal	289	50	41	40	N/A
- Permanent	200	89	29	200	N/A
- Male	13	30	46	120	N/A
- Female	11	15	24	120	N/A
b. Industry	10	40	21	250	N/A
- Temporal					
- Permanent	45	5	14	90	N/A
- Male	30	30	20	170	N/A
- Female	25	15	15	170	N/A
c. Service	8	0	89	200	
- Temporal					
- Permanent	14	6	203	80	N/A
- Male	5	1	167	100	N/A
- Female	17	5	135	180	N/A
Development Dimension: Social Development					
5. Net enrolment ratio					
a. Kindergarten	57.5%	51.8%	57.5%	57.5%	N/A
b. Primary	76.6%	75.7%	76.6%	76.6%	N/A
c. JHS	43.1%	42.0%	43.1%	43.1%	N/A
d. SHS		54.6%	53.5%	53.5%	
6. Gender parity					
a. Kindergarten	1.04	1.07	1.04	1.02	N/A
b. Primary	1.07	0.97	1.07	1.03	N/A
c. JHS	1.11	1.00	1.11	1.7	N/A

d. SHS	1.98	2.04	1.98	1.80	N/A
7. Completion rate					
a. Kindergarten					
- Boys	84.8%	82.8%	84.8%	86.8%	N/A
- Girls	86.3%	83.5%	86.3%	88.3%	N/A
b. Primary					
- Boys	87.4%	80.2%	87.4%	89.4%	N/A
- Girls	89.1%	85.8%	89.1%	90.1%	N/A
c. JHS					
- Boys	67.7%	63.0%	67.7%	70.7%	N/A
- Girls	75.1%	64.7%	75.1%	80.1%	N/A
d. SHS					
- Boys	49.5%	48.6%	49.5%	49.5%	N/A
- Girls	103.3%	98.6%	103.3%	103.3%	N/A
8. Number of operational health facilities					
a. CHPS	40	2	38	40	N/A
b. Clinics	1		0	0	N/A
c. Hospitals	7		4	4	N/A
9. Proportion of population with valid NHIS card					
a. Male	127,606	63,000	63,003	65,003	N/A
b. Female		64,600	64,603	68,603	N/A
c. Indigents	52,277	M: 15,578 F: 22,593 T: 38,032	M: 15,578 F: 22,593 T: 38,032	M: 16,578 F: 23,593 T: 39,032	N/A
d. Informal	66,868	M: 25,459 F: 12,573 T: 38,171	M: 25,459 F: 12,573 T: 38,171	M: 27,459 F: 14,573 T: 40,171	N/A
e. Aged (70 and above)	10,380	M: 3,080 F: 4,678 T: 7,761	M: 3,080 F: 4,678 T: 7,761	M: 4,080 F: 5,678 T: 9,761	N/A
f. Under 18years	47,279	M: 16,147 F: 4,678 T: 7,761	M: 16,147 F: 4,678 T: 7,761	M: 17,147 F: 5,678 T: 19,761	N/A
g. Pregnant women	3,500	F: 1,211	F: 1,211	3,000	N/A

10. Proportion of population with access to basic drinking water sources					
a. District	89%	93%	92%	93%	N/A
b. Urban	59%	98%	69%	98%	N/A
c. Rural	30%	87%	53%	87%	N/A
11. Proportion of population with access to improved sanitation services					
a. District	56%	62%	58%	58%	N/A
12. Number of births and deaths registered					
a. Birth					
- Male	3,448	1,200	732	800	N/A
- Female	3,157	1,500	711	879	N/A
b. Death					
- Male	345	0	0	0	N/A
- Female	236	0	0	0	N/A
- Children (below 18years)	12	0	M:8 F: 8 T:16	M:2 F: 2 T:4	N/A
- Youth (18 - 35years)	78	0	M: 59 F: 36 T: 95	M: 13 F: 11 T: 23	N/A
- Adult (above 35years)	491	0	M: 300 F: 245 T: 545	M:200 F: 145 T: 345	N/A
13. Total number of cases of child trafficking and abuse					
a. Child trafficking					
- Male	0	0	49	0	N/A
- Female	0	0	7	0	N/A
b. Child abuse					
- Male	0	1	3	0	N/A
- Female	0	1	2	0	N/A
14. Maternal mortality ratio: District (institutional)	0	0	832.5	200	N/A
15. Malaria cases fatality (institutional)					

- Children (below 18years)	2	0	0	0	N/A
- Youth (18 - 35years)	0	0	0	0	N/A
- Adult (above 35years)	0	0	0	0	N/A
16. Percentage of road network in good condition					
a. Urban	Paved: 51% Unpaved: 33%	Paved: 70% Unpaved: 50%	Paved: 53% Unpaved: 48%	Paved: 70% Unpaved: 30%	N/A
b. Feeder	Paved: 6.30% Unpaved: 18.60	Paved: 6.30% Unpaved: 18.60%	Paved: 6.30% Unpaved: 18.60%	Paved: 70% Unpaved: 30%	N/A
17. Percentage of communities covered with electricity					
a. District	100%	100%	100%	100%	N/A
b. Urban	100%	100%	100%	100%	N/A
c. Rural	100%	100%	100%	100%	N/A
18. Percentage of Annual Action Plan implemented					
	58%	100%	97%	100%	N/A
19. Reported cases of crime					
	Total: 1605				
a. Theft	639	0	607	107	N/A
b. Arm robbery	23	0	16	5	N/A
c. Murder	4	0	2	0	N/A
d. Assault			483	200	
e. Threat			115	115	
f. Fraud			107	50	
g. Causing harm and damage			137	137	
h. Unlawful entry			78	0	
i. Offensive conduct			49	10	
J Trespassing			11	11	

20. Number of communities affected by disaster	15	0	34	1	N/A
District Specific Indicators					
1. Number of toilets constructed	4,413	5,600	1,695	3,500	N/A
2. Total amount of internally generated revenue	GhC 2,402,018.40	GhC 3,464,032.80	GhC 2,402,018.40	GhC 3,464,032.80	N/A

2.5 Update on Critical Development and Poverty Issues

This section presents progress on the implementation of Critical Development Issues planned for implementation in the Municipality. It contains the assessment of activities implemented to reduce poverty and to create jobs for the teaming youth as contained in the objectives of Government of Ghana Initiatives such as the Youth Employment Program and the Ghana School Feeding Programs. Others include the Livelihood Empowerment Against Poverty (LEAP), National Health Insurance Scheme, Capitation Grant etc. It also contains information on the implementation of the President Special Initiatives such as the Free Senior High School Programme, One District One Factory, One Constituency One million Dollars, Planting for Food and Jobs etc.

Table 2.5.1 Updates on Critical Development and Poverty Issues in 2020

Critical Development and Poverty Issues	Allocation (GHC)	Actual Receipt (GHC)	No. of Beneficiaries	
			Targets	Actual
Ghana School Feeding Program	735,670.00	735,670.00	14,149	14,149
Capitation Grant	214,521.59	214,521.59	26,139	26,139
National Health Insurance Scheme	840,830.00	775,563.00	111,632	75,480
Livelihood Empowerment Against Poverty	254,996.00	254,996.00	959	596
National Youth Employment Program	86,350.00	86,350.00	323	323
One District One Factory Program			3	1
One Village One Dam Program	N/A	N/A	N/A	N/A
One Constituency One Million Dollars Program				
Planting for Food and Jobs Program	341,295.00	67,464.25	5000	4731
Free Senior High School Program	2,462,572.98	1,498,063.23	5,908	4,108
National Entrepreneurship and Innovation Plan (NEIP)	N/A	N/A	N/A	N/A
Implementation of Infrastructure for Poverty Eradication programme (IPEP)	-	-	-	-

2.5.1 Ghana School Feeding Programme

The Ghana School Feeding Programme is an initiative of the New Partnership for Africa Development (NEPAD) which seeks to enhance food security, reduce hunger, and poverty among school children. This basic concept is also to provide children in public kindergarten and primary schools with one hot adequate nutritious meal prepared from locally grown foods in order to reduce mal-nutrition and increase in school attendance and retention among school children.

The programme is currently being run in thirty-one (31) basic schools in the Ho Municipality. These schools are monitored from time to time by the desk officer of the Assembly in consultation with the Regional School Feeding Secretariat.

The Caterers contracted by the programme are normally assisted by two or three cooks depending on the number of pupils in a particular school. These cooks are paid monthly by the caterers whom they work for.

Table 2.5.1.2. Beneficiary schools with enrolment at the end of the year 2020

S/ N	EMIS CODE	NAME OF SCHOOL	ENROLMENT		
			BOYS	GIRLS	TOTAL
1	109060003	AGBOKOPE A.M.E. ZION KG/PRIMARY	59	39	98
2	109060005	AKLAMAKPETOE M/A KG/PRIMARY	46	47	93
3	109060148	AKOEFE AVENUI M/A SCHOOL	68	73	141
4	109060006	AKOEFE KPODZI E.P PRIMARY SCHOOL	114	137	251
5	109060011	AKROFU XEVIWOFE E/P KG/PRIMARY	174	152	326
6	109060016	ANYIBOBOE M.A. KG/PRIM	34	28	62
7	109060018	ATIKPUI R/C KG/PRIMARY 'A & B'	160	166	326
8	109060019	AVEE GBOGAME R/C KG	19	17	36
9	109060037	HO AIRFIELD DMA PRIMARY	70	81	151
10	109060038	HO ANGLICAN PRIMARY	175	150	325
11	109060065	HO BANKOE METHODIST SCHOOL	221	208	429
12	109060042	HO DOME AME ZION SCHOOL	88	113	201
13	109060043	HO DOME E/P BASIC SCHOOL	137	165	302
14	109060141	HO DOME R/C PRIMARY	341	344	685
15	109060045	HO FIAVE LA/GLOBAL EVANGELICAL KG/PRIMARY	189	219	408
16	109060080	HO HEVE E.P PRIMARY SCHOOL	130	172	302
17	109060053	HO NURIYA ISLAMIC BASIC SCHOOL	136	151	287
18	109060057	HO POLYTECHNIC MODEL BASIC SCHOOL	141	160	301
19	109060058	HO REGIONAL MODEL M/A BASIC SCHOOL	348	376	724
20	109060059	HO S.D.A. PRIMARY AND HO FIAVE S.D.A KG	212	278	490
21	109060163	HO UNITED M/A SCHOOL	207	245	452
22	109060073	HODZOGA L/A PRIMARY SCHOOL	14	78	92
23	109060074	HODZO-VE M/A PRIMARY	65	67	132
24	109060076	HOE R/C KG/PRIMARY	110	93	203
25	109060079	HO-FREETOWN M/A KG/PRIMARY	157	156	313
26	109060085	HOVIEFE E.P PRIMARY SCHOOL	58	50	108
27	109060089	KLAVE R/C KG/PRIMARY	65	72	137
28	109060093	KLEFE-ACHA TIME E.P. PRIM/ KG SCHOOL	173	174	347
29	109060095	KPENOE EVANGELICAL PRESBYTERIAN PRIMARY	130	127	257
30	109060098	LUME ATSYAME R/C PRIMARY	72	83	155
31	109060099	LUME KPODOAVE E/P PRIMARY/KG	49	46	95

32	109060102	MATSE E.P PRIMARY SCHOOL	114	116	220
33	109060102	MATSE E/P PRIMARY KINDERGARTEN	103	106	209
34	109060192	MATSE R/C BASIC SCHOOL	89	94	183
35	109060112	NYIVE M/A PRIMARY 'A&B' & KG	230	232	462
36	109060118	SHIA E/P KG/PRIMARY	78	56	134
37	109060120	SHIA R/C KG, SHIA R/C PRIMARY	98	100	198
38	109060122	SOKODE ANDO M/A PRIMARY SCHOOL	152	141	293
39	109060128	SOKODE BAGBLE BASIC SCHOOL	172	135	307
40	109060129	SOKODE ETOE E.P PRIMARY SCHOOL	151	183	334
41	109060125	SOKODE GBOGAME R/C	233	267	500
42	109060127	SOKODE LOKOE PRIMARY SCHOOL	129	166	295
43	109060130	SOKODE-GBOGAME E.P PRIMARY	212	175	387
44	109060135	TAKLA E.P. PRIMARY SCHOOL	88	102	190
45	109060136	TAKLA TOKOR PRIMARY SCHOOL	74	136	210
46	109060137	TANYIGBE ANYIGBE M/A KG/PRIMARY	67	52	119
47	109060148	TAVIEFE DEME R/C PRIMARY SCHOOL	219	194	413
48	109060146	TAVIEFE-AVIEFE R/C KG/PRIMARY	76	69	145
49	109060149	THE GRACE SALVATION ARMY MODEL SCH. COMPLEX	158	154	312
50	109060153	TOKOKOE MOTTE R/C KG/PRIMARY	160	162	322
51	109060164	ZIAVI ADUKOFE M/A PRIMARY SCHOOL	59	36	95
52	109060158	ZIAVI BAMEFEDO BASIC SCHOOL	53	59	112
53	109060159	ZIAVI DZOGBE E/P PRIMARY	122	94	216
54	109060161	ZIAVI DZOGBE METHODIST SCHOOL	93	91	184
55	109060264	ZIAVI LUME E.P PRIMARY SCHOOL	43	37	80
TOTAL			6,935	7,224	14,149

2.5.2 Child Right Protection and Promotion

Activities on the above heading involves case work with families, follow-ups on cases, rescuing of abandoned/trafficked children, follow-ups and re-unification of children, monitoring and supervision of Residential Homes for Children and Day Care Centres among others.

2.5.2.1 Case Work With Families and Child Trafficking

A total of Three hundred and Sixty- Eight (368) cases were handled within the year. Out of this number, Fifteen (15) were brought from the previous year (2019) while the remaining Three Hundred and Eighty-Eight (388) being new cases registered within the reporting year. Ten (10) out of the newly registered cases were referred from the Domestic Violence Victim's Support Unit (DOVVSU) of the Ghana Police Service.

Table: 2.5.2.1. The breakdown of cases is as follows

S/N	Type of case	B / F		New case		Total	Handled successfully		with drawn	Referred to other institutions				Pending
		M	F	M	F		M	F		DOVVS U	Legal Aid	CHRA J	Family tribunal	
1.	Non- Child maintenance	2	4	87	96	189	86	100	0	0	2	0	1	0
2.	Paternity	0	0	2	0	2	1	0	0	0	0	0	1	0
3.	Child custody	0	0	4	9	13	5	6	0	0	0	0	2	0
4.	Access	0	0	0	0	0	0	0	0	0	0	0	0	0
5.	General welfare	1	0	34	48	83	37	46	0	0	0	0	0	0
6.	Abandoned rescued children	4	4	3	1	12	1	0	0	0	0	0	0	11
7.	Gender based violence	0	0	4	6	10	0	0	0	10	0	0	0	4
	Trafficking	17	6	49	7	79	30	36	0	0	0	0	0	13
Total		24	14	183	167	388	168	191	0	10	2	0	4	28

Apart from the above cases, 298 cases of non-maintenance, child abuse/neglect and general welfare have also been followed-up in order to ensure compliance with agreements reached between the parties and the office.

In addition to the above activities, the office with support from UNICEF has organized a two day's training for some staff, selected NGO'S, chiefs/ transport operators, officers from the Domestic Violence Victims Support Unit of the Ghana Police Service and the operators of residential homes for children within the Municipality. The training which is in line with the child protection case management is meant to empower partners to properly manage child-related cases.

2.5.3 Social Protection and Inclusion Programmes

2.5.3.1 LEAP

During the year under review, the office supervised the disbursement of the 64th, 65th and 66th cycles' payments to the Seven hundred and Forty (740) beneficiary households in all the Thirty (30) beneficiary communities within the municipality. The payments was carried- out by the Two (2) Participating Financial Institutions (PFIs) – unity Rural and Access Banks respectively. In addition to the above, a total of Five hundred and Ninety-Six (596) NHIS cards of some beneficiaries have been renewed and distributed to them

Table: 2.5.3.1.1. The breakdown is as follows:

GENDER	ADULT	CHILDREN	TOTAL
Male	108	158	266
Female	143	187	330
TOTAL	251	345	596

In a related development, the Municipality benefitted from a pilot project (Charter on Beneficiary Rights and Responsibilities) aimed at strengthening the capacity of the LEAP household beneficiaries on their rights and responsibilities. Having been coordinated by the office, the project was spearheaded by a Civil Society Organisation called Kekeli Foundation, and was carried out for Ten days in Two beneficiary communities – Agortorme and Matse.

2.5.3.2. Registration / renewal of NHIS cards for indigents.

In a related development, the office with the support from the Municipal Health Insurance Directorate has been able to renew expired NHIS membership cards for a total of One Hundred and Forty- One (141) beneficiaries. Pursuant to clauses (c), (d) and (e) respectively under section (29) of the NHIS Act- 852 of 2012, the office spearheaded the registration/renewal of some needy individuals who have been identified within the municipality onto the NHIS as indigents, in collaboration with the Municipal Health Insurance office.

A total of Seventeen Thousand and Sixty-Four (17,064) individuals benefited from the exercise. This is made – up of One thousand and Fifty-Two (1,052) new registrations and Sixteen Thousand and Twelve (16,012) renewals.

The breakdown is as follows;

Table: 2.5.3.2.1 Breakdown is as follows;

Renewal				New registration		
Gender	Adult	Children	Total	Adult	Children	Total
Male	536	30	566	3,071	3,223	6,294
Female	452	34	486	5,575	4,143	9,718
Total	988	64	1052	8,646	7,366	16,012

2.5.3.3 Persons With Disability related activities

During the year under review, Three (3) disbursements were undertaken. These were the 24th, 25th, and 26th, respectively. A total of Two hundred and Twenty-Nine Thousand, Eight hundred and Forty-Four Ghana Cedis, Forty-One pesewas (229,844.41) was received from the Common Fund Secretarial for disbursement.

The funds released were against 2019 2nd, 3rd and 4th quarters as well as 2020 1st and 2nd quarters respectively.

Table: 2.5.3.3.1 Breakdown as follows

Category	Sex		Total
	M	F	
Income generation	24	50	74
Health/ Assistive device	12	15	27
Educational support	21	17	38
Total	57	82	139

In another development, the office donated a wheel chair to a young PWD from Agbokorfe to aid in her mobility as to enable her apprenticeship less difficult.

2.5.4 Flagship Programmes

2.5.4.1 Planting for Food and Jobs (PFJ)

The planting for food and jobs programme is one of the flagship programmes initiated by the current government.

Seed quality received and sold:

- Maize OPV – 161.238
- Rice 104.99
- Lettuce 0
- Tomatoes 0
- Carrot 0
- Onion 0

Fertilizer received

- NPK -0
- Urea -0
- Compost -0
- Liquid organic fertilizer-0

Total number of beneficiaries

Male -0

Female-0

Total -0

2.5.4.2 Planting for Export and Rural Development (PERD)

A total of 83 farmers have benefited from the above programme. 8,897 seedlings have been distributed. Total acreage cultivated is 145.5Ha.

2.5.4.3 Rearing for Food and Jobs (RFJ)

Twenty (20) pig farmers have been registered to benefit from the programme on pilot basis. Five hundred and fifteen (515) cockerels were received and distributed to 100 farmers within the municipality. Males - 64, Females- 36.

2.5.4.4 Fertilizer Subsidy Project

The subsidized prices for the various types of fertilizers are NPK GhC 42.00 (25kg bag) and Urea GhC 42.00 (25kg bag). The Agric directorate conducts regular monitoring of fertilizer dealers in the Municipality

2.5.5 Cross cutting issues

2.5.5.1 Fumigation Exercise

There was a fumigation exercise in all major markets and offices across the country due to the Covid-19 pandemic outbreak as a preventive measure to reduce its spread, Ho Municipal NADMO was not left out. Environmental Health and Sanitation Unit, Zoom Lion and all relevant institutions actively participated. Officers from NADMO, Ghana Police Service and Municipal Environmental Health and Sanitation were deployed at vantage entry points in and around the Municipality to screen those coming into the municipality all in a bid to check and control the spread of the Corona virus.

The Zonal officers were also tasked to educate the citizenry in their various catchment areas on the need to practice the World Health Organisation (WHO) protocols regarding Covid-19 to prevent the spread of the disease on daily bases. As a matter of fact, outbreak of this pandemic has become a world worst disaster ever experienced.

2.5.6 Disasters

2.5.6.1 WINDSTORM DISASTER AT AKOEFE GADZA/ACHIACHI

Akofe Gadza and its environs were seriously hit by a severe wind storm that displaced Seventy-nine (79) individuals and affected twenty-six (26) houses made up of thirty-nine (39) households. There was a bush fire incident recorded at Taviefe and Aklamakpetoe. As a result, one hundred and fifty nine (159) acres of land on which food and cash crops were planted and a total of thirty six (36) small holder farmers were affected. The Municipality recorded some rain related incidences during the raining season. Areas hard hit by flood during the quarter under review are:-

- Torgbe Afede palace street
- Amegashie/ Alale culvert
- Y.M.C.A culvert
- Rabbazzey/Sunrise culvert

- C.K. road (Deputy Regional Minister’s area)
- Tsiyikpota/Afelotto culvert
- Dome Barracks bridge
- Awatidome culvert
- Dornorkodzi main bridge and
- Bulawayo/ Ho Tech. University Culvert

Through the selfless devotion of one of our zonal officers and the initiative of the unit, the office supplied six hundred (600) Cashew seedlings to Mawuko Senior High. This project is aimed at promoting the cultivation of the crop, which is lesser known among women and the youth in the Municipality.

2.5.6.2 Sensitisation on climate change

The NADMO office embarked on a three (3) day sensitization programme as part of the Municipal Assembly’s preparedness for the rainy season along some major drains within the Municipality. Areas covered included the SDA down, Somey Down, Scrap area, Amegashie culvert through to Anlokordzi, Kabakaba Hill, Ekpoe, Fire service, Adabla Kordzi, Taxi rank and adjoining communities.

Sensitization on climate change activities such as sand winning, cutting of trees (deforestation) and building on waters ways were also embarked on in various schools and churches at Akoefe Tokor and Tanto.

2.5.7 Environmental Health and Sanitation

The management of the sanitation situation in the Municipality is handled by the Environmental Health Unit of the Central Administration of the Assembly. The sanitation management is divided into Rural and Urban Sanitation depending on whether the issues is affecting rural locality or urban neighbourhood respectively.

2.5.7.1 Urban Sanitation Project (USP)

The project is being implemented by the Environmental Sanitation and Health Directorate (EHSD) under the Ministry of Sanitation and Water Resources in three (3) regions. Tamale in the Northern Region, Ashiaman in the Greater Accra and Ho in the Volta Region. It is a five (5) year project funded by UNICEF and the Kingdom of Netherlands aimed at tackling the issues of liquid waste and open defecation in the urban areas.

The office continued to facilitate the implementation of Urban Sanitation Project and the status is tabulated below;

Table: 2.5.7.1.1 Number of household toilets constructed as at 2020

NO.	Quarter	No. of toilets constructed
1	1 st	450
2	2 nd	262
3	3 rd	306
4	4 th	777
Total		1,695

2.5.7.2 CLTS implementation

Implementation of CLTS is stalled due to financial and inadequate staff. Still, staffs are not yet posted to the Municipality to implement developed plans to reverse the situation in the previous report.

CLTS Challenges

- Lack of fuel/maintenance fee for community visitation.
- Low Community interest

Table 2.5.7.2.1ODF CONVERSION TABLE JANUARY- DECEMBER, 2020

No.	COMMUNITIES ENTERED	<u>C'TIES TRIGGERED</u>	NO OF HH	HH WITH TOILET	COVERAGE	REMARKS
1	Loboli	✓	173	147	84%	Declared
2	Barracks	✓	213	179	79%	Almost
3	Agortime	✓	121	106	88%	Declared
4	Titrinu	✓	109	89	81%	Declared
3	TOTALS	2	616	501	332%	3

It must be stated that community members are not supporting the Field facilities as expected. Therefore sustaining the gains recorded needs support of all.

2.5.8 COVID-19 ACTIVITIES

During the period, Hon. MCE and Municipal Director of Health Services activated Public Health Emergency Management Committee & Rapid Response Team and plans were developed to ensure the following activities are carried out;

2.5.8.1 COVID-19 Orientation

Rapid Response Team and Hon. MCE carried out orientation for staff of the entry points including “Goro” boys and “Okada” Riders at Nyive and Shia borders on Epidemiology of COVID-19 and why the temperature of those crossing must be taken. Demonstration on how PPEs are hygienically used to prevent the spread of disease was done and related questions were answered.

2.5.8.2 Distribution of PPEs

The PPEs supplied by the MLGRD and other NGOs such as Samasama and Plan Ghana which includes initially Hand washing Facilities and locally made masks were distributed.

Key public areas considered immediately were;

1. Ho Municipal Assembly Premises
2. Assembly Shopping Mall
3. Ziavi Station
4. Ho- Central Market
5. Ho- Main Lorry Park
6. Ahoé Market
7. Shia Border
8. Nyive Border

9. Ho Central Police Station
10. All Senior High Schools

2.5.8.3 Taking of Temperature at Barriers

Apart from checking of temperature at the border points by Port Health Unit, Staffs drawn from NADMO and Environmental Health & Sanitation were trained and deployed at four main entry route to the Municipality apart from Tanyigbe road to ensure that the temperature of anybody entering is checked for further action.

2.5.8.4 Disinfection of Public Places

Environmental Health Office monitored and supervised all the national disinfection of public places which includes Ho-Central Markets, main Lorry Parks, roads, slaughter house etc.

There were few challenges in the earlier activities. For example, disinfection was haphazardly carried out hence, it is recommended that the spraying is decentralized to allow for proper planning and implementation for the health benefit of all.

2.5.8.5 Cleaning of Assembly Premises

Regular and effective cleaning and cleansing of the Assembly Premises was one of the activities that never fails to be accomplished despite the lack of adequate sanitary tools but in few occasions we were not able to do better. With regards to the sanitary units, it is recommended that departmental toilets are provided to check misuse and also young people employed without delay to augment the effort of the aged and weak laborer's

2.5.8.6 Eating and Drinking Premises

Total frequency of 962 eating premises and 783 drinking bar inspections were conducted across the Municipality and it was observed that the COVID-19 preventive measures were been adhered to. However, some challenges were identified which required the adoption of measures to tackle the situation.

2.5.8.7 School Health

Few School health activities were carried out during the return of the final years BECE and WASSCE candidates. The said activities were carried out to check and monitor the preparedness and preventive mechanisms put in place against the COVID-19 pandemic. Also, use of institutional health facilities (Institutional Toilets and Hand washing facilities) as well as solid waste management has been assessed.

2.5.8.8 Radio Programmes

Radio Health and Hygiene education conducted in the period and the topics discussed includes;

- Epidemiology on Covid-19
- Importance of medical screening of food vendors and food safety
- Effects of dumping into storm drains
- Household Toilet options
- Market Sanitation
- Procedure to collect household refuse bins

2.5.9 Integrated Social Services Indicators

This presents information on the performance used to measure achievements under the Integrated Social Services. These includes issues on social welfare issues involving child protection, issues of child neglect, care givers and other social services such as water and sanitation.

CHILD WELFARE AND SOCIAL PROTECTION

Table: 2.5.9.1

Focus Areas	Policy Objective	Indicators	Indicator Definition	Disaggregation	Monitoring Frequency	Baseline 2017	Targets				Responsibility
							2018	2019	2020	2021	
Development Dimension: Social Development											
Goal: <i>Create opportunities for all Ghanaians</i>											
Child Protection and Family Welfare	<i>Ensure effective child protection and family welfare system</i>	Number of MMDAs that have conducted a training on ISSOPs	Count of MMDAs that have conducted ISSOP training	Region, District	Quarterly, Annually						RCC, NDPC
		Proportion of case workers trained in child protection and family welfare	Count of case worker trained in child protection and family welfare expressed as a percentage of available case workers in the district	Type of training Sex Age	Quarterly, Annually	6	6	7	100%	100%	DSWCD

Number of recorded cases of child violence benefitting from supported social welfare/social services	Count of recorded cases of child violence cases in the district that has received support in social welfare/social services	Sex Age Type of violence Type of support (social welfare/social services)	Quarterly, Annually	M 30 F 18	M 34 F 26	M 40 F 28	M 40 F 28	M 64 F 42	DSWCD
Number of children reached by social work/social services	Count of children benefitting from social work/social services	Type (social work/services) Age Sex PWDs	Quarterly, Annually	M 87 F 220	M 96 F 243	M 100 F 267	M 108 F 280	M 260 F 400	DSWCD
Number of people reached with child protection and SGBV information (Child Protection Toolkit)	Count of people within the district reached with child protection and SGBV information (Child Protection Toolkit)	Location (Urban/Rural) Sex Age	Quarterly, Annually	M 800 F 1700	M 890 F 1900	M 950 F 2048	M 1002 F 2509	M 1500 F 3204	DSWCD
Number of LEAP household members on NHIS	Count of LEAP household members in the district registered on NHIS	Type (Pregnant, Mother, Adolescent girls, etc.) Sex	Quarterly, Annually	M 785 F 894	M 853 F 923	M 985 F 1023	M 985 F 1023	M 1000 F 1053	DSWCD

												F 102 3				
	Number of households with adolescent girls benefiting from LEAP Programme	Count of households benefiting from LEAP that have adolescent girls	Location (urban/rural) Sex	Quarterly, Annually	510	510	510	510	530							DSWCD
	Number of outreach visits to communities with LEAP households	A count of communities visited that have LEAP households	Location (Urban/Rural)	Quarterly, Annually	90	110	122	135	150							DSWCD

Focus Areas	Policy Objective	Indicators	Indicator Definition	Disaggregation	Monitoring Frequency	Baseline 2017	Targets				Responsibility
							2018	2019	2020	2021	
		Number of referrals received from GHS	A count of total referrals received from GHS	Type Sex Location (urban/rural)	Quarterly, Annually		90	125	150	240	DSWCD/DHS

Proportion of referrals receiving follow-up	A count of referrals followed-up on expressed as a percentage of all referrals received	Type Sex Location (urban/rural)	Quarterly, Annually		79%	74%	90%	95%	DSWCD/DHS
Number of DSWCD's that have shared their MMDA's LEAP Household data with both NHIS and GHS	A count of DSWCDs that have LEAP household data with NHIS and GHS	Region District	Quarterly, Annually						RCC
Number of regional intersectoral monitoring visits	A count of the total number of intersectoral monitoring visits received from the regional level	Region District	Quarterly, Annually				4	4	DSWCD/RCC
Number of meetings to discuss	A count of Assembly meetings discussing	District Type (Sub-committee, etc.)	Quarterly, Annually		4	6	9	12	DSWCD

	integrated services	integrated social services								
<i>Ensure the rights and entitlements of children</i>	Number of girls reached by prevention and care services	A count of girls benefitting from prevention and care services in the district	Type (prevention/care) Sex Age	Quarterly, Annually		245	264	612	1445	DSWCD
	Number of CP/SGBV cases referred to other services and followed up	A count of CP/SGBV cases submitted to other services and followed up	Sex Age Form of violence Type of referral service Location (urban/rural)	Quarterly, Annually		M 85 F 112	M 94 F 142	M 124 F 187	M180 F 368	DSWCD
	Number of NGOs, including RHCs, trained in case management SOPs, ISSOP, standardized forms	A count of NGOs, including RHCs trained in the district	Sex Type (Case Mgt. SOPs, ISSOP, standardized forms)	Quarterly, Annually		0	8	12	20	DSWCD

		Number of children in RHCs profiled and reunified	A count of children in RHCs profiled and reunited	Sex Age Type (profiled/reunited) Location (urban/rural)	Quarterly, Annually		M0 F 0	M 12 7 4	M 37 F 7	M 44 F 16	DSWCD
		Proportion of sub-standard RHCs closed	A count of sub-standard RHCs closed expressed as a	Location (urban/rural)	Quarterly, Annually		0%	0%	0%	100%	DSWCD
Focus Areas	Policy Objective	Indicators	Indicator Definition	Disaggregation	Monitoring Frequency	Baseline 2017	Targets				Responsibility
			percentage of RHCs in the district				2018	2019	2020	2021	
		Number of children placed in foster care	A count of children allocated to foster care in the district	Age Sex Location (urban/rural)	Quarterly, Annually		M 2 F 0	M 4 F 1	M 7 F 4	M 25 F 10	DSWCD

Water and Environmental Sanitation	<i>Expand access to safe water supply services</i>	Proportion of population with access to basic drinking water service	Share of the district population with access to improved drinking water sources including boreholes, standpipes, protected dug wells etc. expressed as a percentage of total district population	Type (pipe borne, boreholes, etc.) Location (urban/rural)	Quarterly, Annually	89%	92%	93%	93%	97	DSWCD
	<i>Enhance access to improved environmental sanitation services</i>	Proportion of population with access to basic sanitation services	Share of population with access to basic sanitation services including ventilated improved pit latrines, flush toilets to sewer systems, septic tanks or pit latrines, composting	Type (flush toilets, pit latrines, etc.) Location (urban/rural)	Quarterly, Annually	56%	58%	62%	58%	63%	DSWCD

		toilets etc. expressed as a percentage of total district population									
	Proportion of ODF communities	Number of communities certified as ODF expressed as a percentage of the total number of communities.	Location (urban/rural)	Annually/Biannually	33%	52%	58%	63%	70%	DSWCD	

2.6 Update on Evaluations Conducted, their Findings and Recommendations

Three Evaluations were conducted as per details in Table 2.6. These include: Assessing the impact of the Construction of the Ho Central Market (the GUMPP Block) on the livelihoods of the users, Assessing the impact of implementing CHPS Concept and Assessing the impact of improving school infrastructures and implementation of School Feeding Program

The Purpose of these Evaluations were to ascertain the impacts of these programs on their intended beneficiaries, identify the implementation weaknesses and recommend measures to ultimately achieve the intended benefits as planned targeting new communities from those of 2019.

The method implored in executing above, involved the update of check list designed by the MPCU in 2019 to include important questions for 2020 with the goal of using the checklist to collect data to track the progress of implementation of planned activities. Detailed questionnaire were also designed to collate the views of program beneficiaries in order to measure their degree of satisfaction with respect to utilization of the project and programs. The MPCU further reviewed implementation reports of various Departments concerned with the utilization of the projects and programs. The findings and recommendations are presented in Table 2.6 below.

Table 2.6 .Update on Evaluations conducted, their findings and recommendations

Name of Evaluation	Policy/progr am/ project involved	Consultant or Resource Person	Methodology used	Findings	Recommendations
Assessing the impact of the Construction of the Ho Central Market (the GUMPP Block) on the livelihoods of the users	Local Economic Development	Members of MPCU	<p>Mobile application was designed to take the basic information of the traders including: personal information, business type, operating capital, average sales per month etc</p> <p>Interviews were also conducted to ascertain opinions of the facility beneficiaries in respect of their business prospects after the occupation of the new infrastructure, challenges in the use of the facilities among others.</p>	<p>Users were generally happy about the use of the new facility as it was not only decent for more 98% of the respondents but also had improved security and safety of their wares thereby resulting saving of income which would have been spent on hiring security personnel to guard unsecured buildings at their structures were before the construction.</p> <p>Users were also happy about the elimination of rodents in their shops which was a major concern for the safety of the wares</p> <p>They were also happy about the inclusion of washrooms their blocks which safes them the much needed time when nature calls</p> <p>About 23% of the users complain about the sizes of the shops which they wished could be much larger to contain all their wares.</p> <p>21.6% of the users complained about the locations of their shops (3rd Floor of the building) which they thought was affecting the volumes of sales thereby leading to loss of income</p>	<p>The Assembly needs adopt standard sizes of shops in subsequent designs of shops</p> <p>The also Assembly needs to ensure that items sold in the market are categorized by the floors such that like items are sold in dedicated floors and not on any other floor. This will promote good price competition and enhance fairness among the users</p>

<p>Assessing the impact of implementing CHPS Concept in Lume</p>	<p>Community Health Improvement and Planning Services Policy intended to deliver quality rural health care</p>	<p>Members of MPCU MPCU</p>	<p>Review of Health reports including OPD Records</p> <p>Questionnaires were also designed and used to collate the views of program beneficiaries with respect to benefits derived from CHPS</p> <p>Check list was designed to track the various inputs for a successful CHPS</p> <p>Household Interviews were conducted</p>	<p>Residents had reported saving between GHC151.00 to GHC290.00 in transport fares to access healthcare depending on the previous distances there used to access health services.</p> <p>Residents also reported saving of close to 3 hours of travel and waiting time in queues to access healthcare with the construction and implementation of CHPS in Lume.</p> <p>They were also excited about the convenience of accessing healthcare in their own neighborhood and presence of Health Personnel on the community some of whom are becoming role models for the kids.</p> <p>It was also found that sufficient logistics had not been provided for the effective running of the CHPS and parts of the facility required renovation</p>	<p>The implementation of the CHPS had improved access to health service delivery and there is urgent need to procure sufficient logistics required to run the system effectively and renovate the parts of the building that is fast deteriorating</p>
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2.7 Participatory Monitoring and Evaluation (PM&E) Undertaken and Their Results

As part of Participatory Monitoring and Evaluation Process, the Municipality adopted community mapping in identifying the coverage of its Urban Sanitation Program. The method was used with Household Heads to identify and map out houses in the Urban Areas without Household Toilets and the affected households were taken through the needed processes to access available funds to construct household toilets under the UNICEF Supported Urban Sanitation Model currently being implemented in the Ho Municipality. This approach involved the use of Transect Walks and Community Mapping to identify and map out sites where open defecation and indiscriminate dumping of household and other forms of wastes were located at the various neighborhoods and houses without toilets were mapped. At focus group Discussions with identified community leaders, strategies were developed to end open defecation and indiscriminate dumping in order to achieve total sanitation in each of the selected neighborhoods. Refer to Table 2.6 for the details.

Table 2.7.1 Update on Participatory Monitoring and Evaluation (PM&E) Conducted

Name of the PM&E Tool	Policy/program/project involved	Consultant or Resource Person	Methodology used	Findings	Recommendations
Community Mapping and Transact Walk	Urban Sanitation Program	Environmental Health Unit	Transect Walk to discover areas of insanitary conditions and produced Community Maps showing these sites. Focus group discussions to design strategies with communities to achieve total sanitation.	A number of sites were discovered in each of the communities triggered where human excreta, rubbish and other forms of filth were deposited. Communities agreed on a roadmap to achieve total sanitation	This strategy needs to be repeated in other neighborhoods if total coverage of household toilet is to be achieved

CHAPTER THREE

3.0 The Way Forward

This section expatiates on the key issues addressed and those yet to be addressed.

3.1 Key Issues Addressed and those yet to be addressed

3.1.1 Key Issues Addressed

Most of the Decentralized Departments were not able to submit their quarterly reports to the MPCU as stipulated for compilation and submission to the Volta Regional Coordinating Council as required. Also, the reports from the Departments were in different reporting formats. This makes compilation of the Municipal report very cumbersome. These need to be addressed by management.

These issues were discussed at length and management decided that a time table be agreed upon such that each department will follow the timelines rigidly and that MPCU Yearly Meetings should be fixed at the deadlines of the agreed time schedules so that at the meetings these can be collated.

3.1.2 Key Issues yet to be Addressed

One important issue that is yet to be addressed is the weak collaboration between the MPCU and MDAs as well as CSOs operating in the Municipality. It has been observed that the above mentioned stakeholders do carry out development activities in the Municipality with little or no information to the Unit. This makes it difficult to collate information on the totality of development activities going on in the Municipality during the Annual Monitoring and the preparation of the Progress Reports. Management therefore needs to ensure that the Unit is properly informed on any development activity being undertaken in the Municipality regardless of the implementing agency.

Other issues that need urgent redress include: poor academic performance at the Basic Education Certificate Examination (BECE), poor road network, inadequate potable water supply, inadequate accommodation for offices and residential accommodation for workers, high incidence of bush fires, low internally generated revenue, and low level of women participation in decision making.

3.2 Recommendations

The following recommendation were made by the Monitoring Team

- A maintenance plan should be developed for physical projects to ensure their long term sustainability in the various communities in the Municipality
- A holistic approach should be adopted in the provision of necessary infrastructure be it health or education where appropriate and often adequate operational logistics should be incorporated in the design and implementation of the projects such that a project will not be seen as completed when only the physical block is fully completed. By this, project budget must therefore include not only the cost of the physical project but also cost related to supply and installation of necessary equipment needed for its effective

operation. Eg. Laboratory equipment for a laboratory, teaching and learning materials and furniture for basic schools as well as teacher accommodation attached to the schools. All health and educational facilities should be provided with Institutional Latrines.

Because of the difficulties encountered during the Implementation of the projects and programmes, it is recommended that:

- There should be timely release of funds to implement planned projects and programmes.
- Also, the colossal deductions made at source on the DACF should be reconsidered
- There should be capacity building for the District on Monitoring and Evaluation.
- There should be timely release of funds for the GSFP Caterers in the Municipality so that they can also pay their creditors on time and buy more foodstuffs for regular cooking and feeding of the schools children.

3.3 Conclusion

The achievement of the Municipal Development Goal depends on a large extent the participation of key stakeholders in the implementation of the strategies outlined in the 2020 Annual Action Plan. This participation will not only provide the much needed resources but will also enhance transparency and accountability in the implementation of projects and programmes in the Municipality for the achievement of enhanced living conditions of the people.