

HO MUNICIPAL ASSEMBLY



2019 ANNUAL PROGRESS REPORT

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LIST OF ACRONYMS

BECE	Basic Education Certificate Examination
CBOs	Community Based Organizations
CBRDP	Community Based Rural Development Programme
CSO	Civil Society Organization
DACF	District Assembly Common Fund
DM&E	District Monitoring and Evaluation
DMTDP	District Medium-Term Development Plan
GES	Ghana Education Service
GHS	Ghana Health Service
GSGDA	Ghana Shared Growth and Development Agenda
HHMA	Hohoe Municipal Assembly
M&E	Monitoring and Evaluation
MA	Municipality Assembly
MCD	Municipality Coordinating Director
MCE	Municipality Chief Executive
MFO	Municipality Finance Officer
MOFA	Ministry of Food and Agriculture
MPCU	Municipality Planning and Co-ordinating Unit
MPO	Municipality Planning Officer
NDPC	National Development Planning Commission
NGOs	Non- Governmental Organizations
PPO	Physical Planning Officer

PWD	Public Works Department
QPR	Quarterly Progress Report
YEA	Youth Employment Agency

Executive Summary

This Report is the second in a series of Four Annual Progress Reports on the assessment of progress made in the implementation of programs, projects and activities outlined in the Municipal Medium Term Development Plan 2018-2021. It is a statement of progress made in respect of activities planned to be implemented by the Ho Municipal Assembly in its Annual Action Plan of 2019 and in further assessment of progress made towards the achievement of specific objectives outlined in the Municipal Medium Term Development Plan (DMTDP 2018-2021).

The ultimate goal of the Municipal Medium Term Development Plan 2018-2021 was to build a strong foundation for a smooth take-off of Accelerated Economic and Social Development. The policy measures adopted as basis for the conception of programs and projects were those of the National Development Policy Framework 2018-2021 (Agenda for Jobs, Creating Prosperity and Equal Opportunities for all) as informed by the President's Coordinated Program of Economic and Social Development Policies 2018-2024

This Progress Report is prepared from an assessment of status of indicators and targets adopted for monitoring and evaluating the achievements of activities/interventions earmarked for the 2019 Financial Year as contained in the 2019 Annual Action Plan of the Assembly. It also documents key interventions implemented during the year to bring about the desired changes in the indicators.

The report is presented in Three Chapters. Chapter one presents an introduction which entails the summary of achievements and challenges with the implementation of the Municipal Annual Action for 2019, the purpose of the M&E activity for the Annual and Processes involved as well as the challenges encountered. Chapter two presents M&E Activity Reports which contains Program/Project Register, Updates on Funding Sources and Disbursements, Updates on Indicators and Targets as well as Updates on Critical Development and Poverty Issues. Also presented here include findings and recommendations on Development Evaluations conducted during the year and Findings on Participatory Evaluation conducted. Chapter Three is focused on key issues addressed and those yet to be addressed as well as recommendations for the way forward.

CHAPTER ONE

1.0 Introduction

Annually the Municipal Assembly commits significant resources to the implementation of programs, projects and activities aimed at improving the living conditions of its people. In order to measure the effectiveness of these development interventions on the lives of the people, a Monitoring and Evaluation arrangements have been designed to track by agreed indicators, the progress of programmes and projects being implemented and ultimately their impact against the planned intentions. This Report is therefore one such annual arrangement designed to show the link between programme/project Planning and implementation.

This is therefore the Composite Reports on the assessment of progress made in the implementation of programmes outlined in the Municipal Annual Action Plan for 2019 and in further assessment of achievements made in achieving the goal of the Medium Term Development Plan 2018-2021. The ultimate goal of the Medium Term Development Plan 2018-2021 was to build a strong foundation for a smooth take-off of Accelerated Economic and Social Development. To realize this, the Assembly has adopted the Policies and Strategic Objectives of the National Medium Term Development Policy Framework designed to achieve the President's Coordinated Programme of Economic and Social Development Policies. This Development Policy Framework is organized in pillars including:

1. Economic Development
2. Social Development
3. Environment, Infrastructure and Human Settlements
4. Governance, Corruption and Public Accountability
5. Ghana and the International Community

1.1 Summary of Achievement and Challenges with the Implementation of the MTDP 2018-2021

This presents the summary of achievements chalked during the implementation of the Planned Activities as contained in the 2019 Annual Action Plan and its contribution towards the achievement of the Medium Term Development Plan 2018-2021 and the challenges encountered during the plan implementation.

1.1.1 Summary of Achievement

The level implementation of the 2019 Annual Action Plan as at 30th December 2019 was about 58%. This is a poor performance as compared to the base year 2018 performance of 79%. The Contribution of this annual performance to the overall Medium Term Development Plan 2018-2021 is 41%. Given that the plan is to be implemented in four year period, with a proportionate share of at least 25% implementation level, it can be concluded that a 41% achievement level for 2019 could be considered to be a good performance and that level of performance is to be maintained, the Assembly could easily meet its medium term goal by 2021.

The detailed performance of the 2019 Annual Action Plan in respect of specific programmes, projects and activities implemented under the various Development Dimensions of the National Development Framework – Agenda for Jobs; creating prosperity and equal opportunities for all carried out during the year is presented Table 1.1 below.

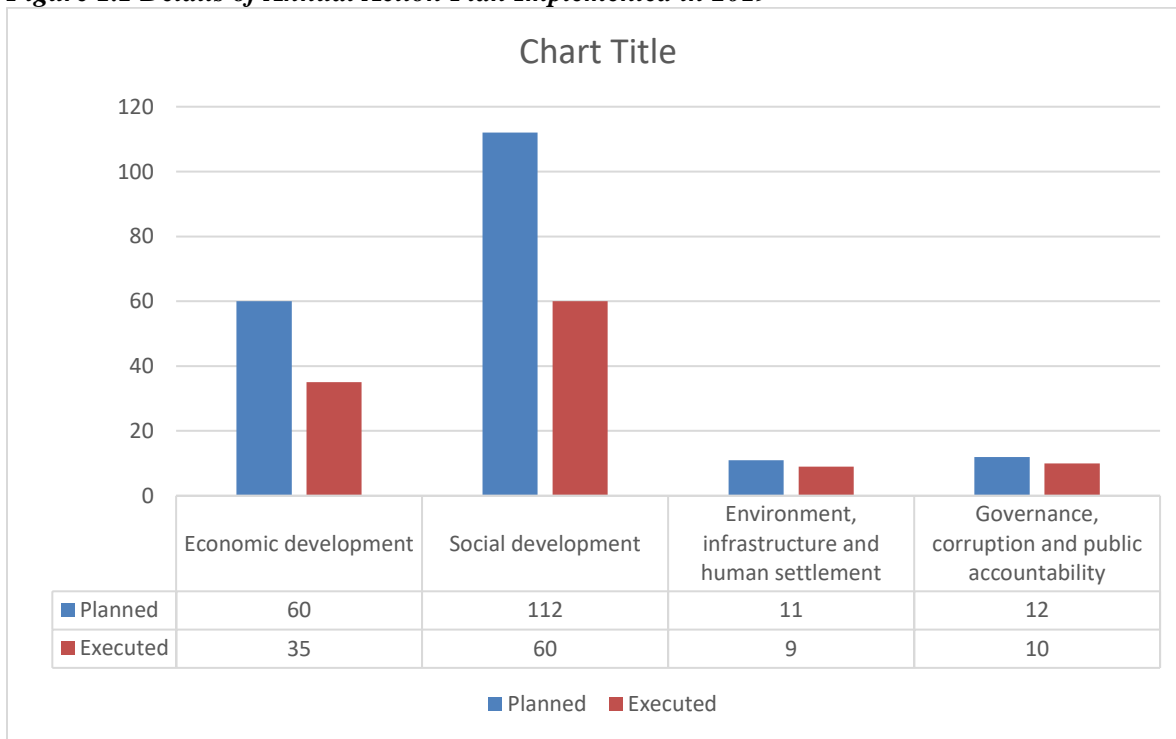
Table 1.1 Details on the Annual Action Plan Implemented

S/No.	Development Dimension	2018		2019	
		Plan	Exec	Plan	Exec
1	Economic development	5	3	60	35
2	Social development	70	54	112	60
3	Environment, Infrastructure and Human Settlement	15	13	11	9
4	Governance, Corruption and Public Accountability	26	22	12	10
TOTAL		116	92	195	114

Source: Ho Municipal Assembly, MPCU, January, 2019

From Table 1.1 above, a total of 195 program/projects/activities were planned for the year. These included 60 activities under the Economic Dimension, 112 under social, 12 and 12 under the Environment, Infrastructure and Human Settlement and Governance, Corruption and Public Accountability. Majority of the planned activities were under the Social Dimension indicating larger Municipal Social Sector and presence of many actors in that sector. In terms of implementation, 114 activities were initiated and were at various levels of completion. The Social sector again witnessed the highest number of programs that were initiated and the environment, infrastructure and human settlement sector witnessed the least initiated activities. The pictorial expression of the above performance is presented in Figure 1.1 below.

Figure 1.1 Details of Annual Action Plan Implemented in 2019



Source: Ho Municipal Assembly, MPCU, January, 2019

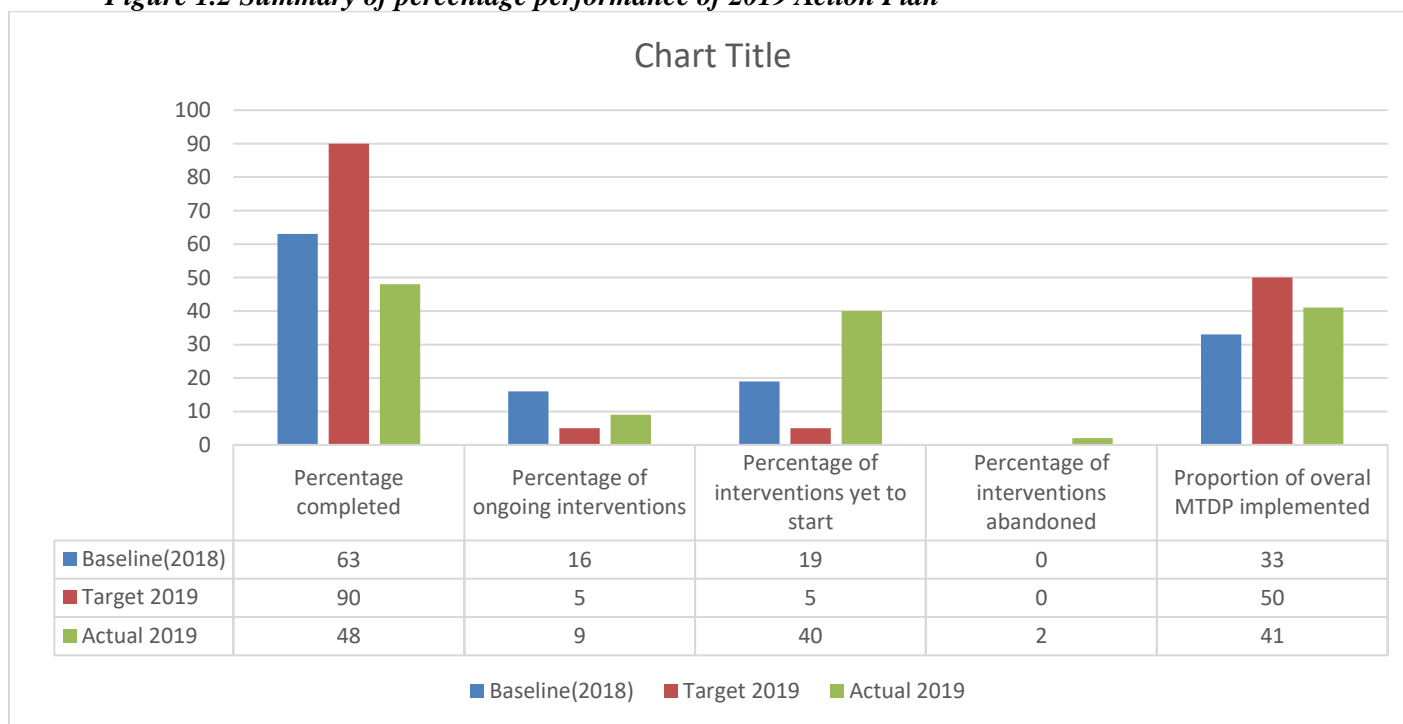
The proportion of the 2019 Annual Performance on the level of implementation of the Medium Term Development Plan 2018-2021 was 41%. This consisted of the combined proportions of interventions already completed and those that were on-going at the close of 2019. This was largely due to the fact that the anticipated inflows of funds were not received in the quantum it was as planned leading to funding gaps and the inability of the Assembly to commence all planned activities.

Table 1.2 Level of Plan Implementation

Indicator	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
Proportion of Annual Action Plan Implemented					
a. Percentage completed	63.00	90	48.00	90	N/A
b. Percentage of ongoing interventions	16.00	5	9.00	5	N/A
c. Percentage of interventions yet to start	19.00	5	40	5	N/A
d. Percentage of interventions abandoned	0	0	2	0	N/A
Total percentage	98.00	100.00	99.00	100.00	N/A
Proportion of overall medium term development plan implemented	33	50	41	70	N/A

Source: Ho Municipal Assembly, MPCU, January, 2019

Figure 1.2 Summary of percentage performance of 2019 Action Plan



Source: Ho Municipal Assembly, MPCU, January, 2019

1.1.2 Challenges Encountered

The following challenges were encountered during the implementation of the Annual Activities of the Annual Action and also during the conduct of the Monitoring and Evaluation Exercise:

- ✓ Untimely releases of funds to execute projects at their stated time schedule
- ✓ Unexpected deduction of the Municipal Allocated District Assembly Common Fund
- ✓ Lack of dedicated vehicle for Monitoring and Evaluation
- ✓ Delays in compilation and submission of Departmental Progress Reports as inputs into the compilation of the Annual Progress Reports

1.2 Purpose of the Monitoring and Evaluation for the stated period

The basis for conducting Monitoring and Evaluation in the Municipality stems from the fact that services can be continually improved through informed/evidence based decision making. Systematic Monitoring and Evaluation of the Annual Action Plan is required to providing the needed data that informs and shows the extent of progress made towards the achievement of specific program objectives as outlined in the Medium Term Development Plan of the Municipality and the contribution of the yearly progress to the achievement of the broader Medium Term Goal. In sum the Annual Monitoring and Evaluation exercise for 2019 seeks to pursue the following specific objectives:

- ✓ Assess the extent to which specific MTDP targets for the Annual of 2019 were met
- ✓ Assess the extent to which specific activities and project of the Annual Action Plan for 2019 were implemented
- ✓ Identify achievements, constraints and failures to inform future project design to achieve better impacts
- ✓ Provide information for effective coordination for the Municipal Development at the Regional Level
- ✓ Provide the Municipal Authorities, the Government, Development Partners, Community Project Management Teams and the General Public with better means for learning from past experience.
- ✓ To improve service delivery and influence allocation of resources in the Municipality.

1.2.1 Key Monitoring and Evaluation Objective for the Year

Further to above, the Annual Monitoring and Evaluation was intended to pursue the following key objectives:

1. To collect data on the level of implementation of the planned activities of the Annual Action Plan for 2019 in order to ensure that the pace of project implementation is in conformity with planned schedules.
2. To monitor the various processes involved in the implementation of planned interventions including the tracking of procurement processes against established rules and procedures, utilization of inputs and other resources to ensure accountability of the use of the scarce resources
3. To evaluate the delivery of key services provided by the Assembly in other to find out if the projects implemented have solved the problems identified among others
4. To communicate the outcome of the Monitoring and Evaluation to the key stakeholders in respect of how the Assembly's plans and budgets are being implemented

1.3 Processes Involved

The Monitoring and Evaluation exercise was preceded by a MPCU meeting to discuss and agree on the focus, tools and expected outcomes of the M&E and to develop an M&E Work Plan and Budget. A working team of the key stakeholders was formed including the following:

1. Municipal Development Planning Officer
2. Municipal Budget Analyst
3. Municipal Engineer
4. Municipal Director of Ghana Health Services
5. Municipal Director of Education
6. Rep. of Civil Society Organization

These key stakeholders visited project sites and collected relevant data in order to measure progress of project implementations against planned targets. A report was then given to other stakeholders to inform them about issues identified.

1.3.1 Data Collection and Collation

The MPCU undertook monitoring visits to all projects/programmes sites to collect relevant data on the status of implementation of planned projects and programmes. The basic tool for the field visits were monitoring checklist developed based on the agreed indicators. The monitoring visit was followed by a debriefing of the Municipal Chief Executive on the outcome of the exercise.

There were two (2) levels of monitoring; the first was the sector specific by Sector Departments of their programmes and projects. Joint monitoring by two or more Departments was encouraged in situations where an intervention was cross-cutting in nature. The second level of monitoring was undertaken by the MPCU on the overall Municipality development programmes, projects and activities.

1.3.2 Data Analysis and Use

The MPCU lack the skills in using scientific methods and data analysis software such as Micro-Soft Excel, Scientific Package for Social Scientist (SPSS), etc. to analyze and interpret both primary and secondary data collected from the field and other relevant data sources. As such a rather slow manual means was employed to analyze the data. This however did not compromise the quality of the data analyzed.

CHAPTER TWO

2.0 Monitoring and Evaluation Activities Report

This section presents the Program/project register and the implementation status of planned programs and projects in the Annual Action Plan for 2019. It gives the summary of the status of the projects planned for the year in respect of their implementation status from the End of Year Monitoring Activity.

2.1 Programme/Project Status for the Year, 2019

The program/project status for year is presented in the Program/Project/Activity Register as contained in Table 2.1. The Table presents the total list of Programs or activities as contained in the 2019 Annual Work Plan placed under various Development Dimensions of the National Development Policy Framework and their corresponding locations. Also contained in this register are implementation details including contractors/Consultants names, contract/activity amounts, funding source, award and completion dates, the expenditure made, the level of implementation among others.

Table 2.1 Programs/Project s Status for the Annual, 2019

S/N	Program/Project/Activity	Development Dimension	Location	Contractor/consultant	Contract sum (GHC)	Source of funding	Date of award	Date started	Expected date of completion	Expenditure to date	Outstanding balance	Implementation status	Remarks
1.	Strengthen supervision & monitoring of revenue collectors	ECONOMIC DEVELOPMENT	Cent. Admin	Finance department								100%	Activity fully implemented
2.	Organise annual training for revenue collectors		Cent. Admin	Finance department								100%	Activity fully implemented
3.	Purchase of 1 KIA truck And revenue Van		Cent. Admin	Transport unit	373,405	IGF							Activity not implemented
4.	Organise stakeholder meetings on revenue collection and fee fixing		Cent. Admin	Finance department								100%	Activity fully implemented
5.	Gazette fee Fixing Resolution		Cent. Admin	Finance department									Activity not implemented
6.	Explore new areas of revenue mobilization especially property rates		Cent. Admin	Finance department								100%	Activity fully implemented
7.	Build the capacity of		Cent. Admin	Cent. Admin									Activity not

	F&A members on revenue mobilization techniques												impleme nted
8.	Build the capacity of Assembly Members		Cent. Admin	Cent. Admin									Activity not impleme nted
9.	Prepare Operation and Maintenance Plan		Cent. Admin	Municipal works department								100%	Activity fully impleme nted
10.	Procure logistics and working tools for revenue collectors		Cent Admin	Procurement unit								100%	Activity fully impleme nted
11.	Institute monthly revenue collection task force		Cent. Admin	Finance department								100%	Activity fully impleme nted
12.	Organise capacity training for revenue Supervisors		Cent. Admin	Human resource department								100%	Activity fully impleme nted
13.	Ensure expenditure controls		Cent. Admin	Finance department								100%	Activity fully impleme nted
14.	Enforce the provisions of the Public Procurement Act		Cent Admin	Procurement unit								100%	Activity fully impleme nted

15.	Facilitate the implementation of One district One factory		Cent. Admin	Cent. Admin	10,000	IGF							Activity not implemented
16.	Facilitate the development SMEs		Cent. Admin	BAC	5,000	GSCSP						100%	Activity fully implemented
17.	Establish Local Economic Development (LED) desk		Cent Admin	Cent Admin	2,000	IGF						100%	Activity fully implemented
18.	Organise train-training programmes for SMEs		Cent. Admin	BAC	30,000	IGF							Activity not implemented
19.	Establish 2 new markets		Ho	Cent. Admin	400,000	DPAT						10%	Preparatory works towards implementation of 1 market ongoing
20.	Partner the private sector to develop the tourism potentials of the municipality		Cent. Admin	Cent. Admin	200,000	DACF							Activity not implemented
21.	Promote planting and jobs		Cent. Admin	Agric department	50,000	DACF						70%	Activity ongoing
22.	Promote planting for jobs and Investment		Cent. Admin	Agric department	50,000	DACF						100%	Activity fully implemented

23.	Facilitate the NACOB initiative		Cent. Admin	NABCO secretariat	50,000	DACF						100%	Activity fully implemented
24.	Setup a comprehensive database on tax payers		Cent. Admin	Finance department	65,000	DACF						100%	Activity fully implemented
25.	Facilitate the construction of roads to farming areas		Municipal wide	Works department	15,000	DACF							Activity not implemented
26.	Extension of Electricity from Ho to Norvisi And Aklama-Kpetoe		Municipal wide	ECG	20,000	IGF							Activity not implemented
27.	Construct 10 mechanised boreholes		Municipal wide	Formay Ventures Ltd	216,457.50	DACF				121,815.00	94,642.50	70%	Activity ongoing
28.	Facilitate the Extension of Pipe water to Norvisi Zonal Council		Municipal wide	GWC	10,000	DACF							Activity not implemented
29.	Construct 2 Small Towns water schemes at Hokpeta		Hokpeta	GWC	1,200,000	DACF							Activity not implemented
30.	Facilitate the Extension of pipe borne water to communities outside Ho township		Municipal wide	GWC	45,000	DACF							Activity ongoing

31.	Acquire land banks in the Municipality		Municipal wide	Physical planning department	80,000	IGF							Activity not implemented
32.	Pay compensation to land owners		Municipal wide	Finance department	80,000	IGF							Activity ongoing
33.	Support local Festivals.		Municipal wide	Cent. Admin	10,000	IGF						100%	Activity fully implemented
34.	Facilitate the Development of Historical cave At Akoefe		Akoefe	Ghana tourist authority	14,000	DACF							Activity not implemented
35.	Facilitate the Development Takla crocodile Pond		Takla	Works department	15,000	DACF							Activity not implemented
36.	Erection of Statues of Prominent chiefs And citizens At vantage Locations in The municipality		Municipal wide	Cent. Admin	20,000	IGF							Activity not implemented
37.	Facilitate the Development of Klefe waterfall		Klefe	Cent. Admin	10,000	IGF							Activity not implemented
38.	Facilitate the Development Of the five Finger stone At Hofedo		Hofedo	Works department	10,000	IGF							Activity not implemented
39.	Facilitate the Development The old		Ho	Works department	20,000	IGF							Activity not implemented

	Building Housing Ho War drums												
40.	Facilitate & Supervise the Establishment of 10-20ha Cassava Multiplication Field		Municipal wide	Agric department	10,000	DACF							Activity not implemented
41.	Organise farmers Rallies in AEA Operational Areas		Municipal wide	Agric department	25,000	DACF						100%	Activity fully implemented
42.	Hold farmers Education rallies On emerging Diseases of TB & Hepatitis B		Municipal wide	Agric department	15,000	DACF							Activity not implemented
43.	Organise weekly Radio Programmes		Ho	Agric department	7,000	IGF						100%	Activity fully implemented
44.	Organise free PPR vaccination On small Ruminants		Municipal wide	Agric department	10,000	DACF							Activity not implemented
45.	Carry out prophylactic treatment, endo parasite (4000 animals) ecto parasite (4000 animals)		Municipal wide	Agric department	10,000	DACF							Activity not implemented
46.	Register & supply cassava planting materials to 200		Municipal wide	Agric department	5,000	DACF							Activity not

	tertiary farmers												impleme nted
47.	Undertake Public education on food safety		Municipal wide	Environmental health department	15,000	DACF						100	Activity fully impleme nted
48.	Intensify the Use of local Radio stations For knowledge Dissemination		Cent. Admin	PRO	4,000	IGF						100%	Activity fully impleme nted
49.	Train AEAs on how to increase the shelf life of harvested cassava		Ho	Agric department	12,000	DACF							Activity not impleme nted
50.	Provide hand Gloves, goggles & respirators to AEAs to handle Post-harvest Activities		Ho	Agric department	35,000	DACF						100%	Activity fully impleme nted
51.	Organise monthly meetings with municipal supervisors & AEAs		Ho	Agric department	25,000	DACF						100%	Activity fully impleme nted
52.	Organise annual Farmers day ` Celebration		Ho	Agric department	20,000	DACF						100%	Activity fully impleme nted
53.	Organise training on correct & safe use of agro chemicals for 600 farmers in 20 communities		Municipal wide	Agric department	20,000	DACF						100%	Activity fully impleme nted

54.	Provide tractor Services to Farmers		Municipal wide	Agric department	12,000	DACF						100%	Activity fully implemented
55.	Provide improved Seed to farmers		Municipal wide	Agric department	8,000	DACF						100%	Activity fully implemented
56.	Educate farmers On new methods Of farming		Municipal wide	Agric department	8,000	DACF						100%	Activity fully implemented
57.	Hold farmers Education rallies On emerging Diseases		Municipal wide	Agric department	5,000	DACF						100%	Activity fully implemented
58.	Facilitates the formation of youth groups to go into block farming		Municipal wide	Agric department	5,000	DACF							Activity not implemented
59.	Create the Environment For the private Sector to Invest in the Municipality		Cent. Admin	Cent. Admin	10,000	DACF						100%	Activity fully implemented
60.	Completion of Kente weaving Centre		Sokode Ando	Azakof Ent Ltd	361,279 .17	DDF				246,422 .94	114,856. 19		Activity ongoing
61.	Ensure gender Balance in the Appointment of Government Assembly Nominees	SOCIAL DEVELOPMENT	Cent. Admin	Cent. Admin	2,000	DACF							Activity not implemented

62.	Construct 1 new 6 unit classroom Blocks with Ancillary Facilities with PWD accessibility		Tanyigbe	Lisit Co Ltd	530,215.15	MPCF				552,255.50	158,202.22		Activity ongoing
63.	Construct 3 new 3 unit classroom Blocks with ancillary facilities with PWD accessibility		Sokode Bagble	Vizo Investment Ltd,	230,049.12P	DACF	20 Oct 2017		11 Jul 2018				Activity ongoing
64.	Construct 3 new 3 unit classroom Blocks with ancillary facilities with PWD accessibility		Ho Heve	Yad-care Gh Ltd	225,966.83	DACF	20 Oct 2017		9 Jul 2018				Activity ongoing
65.	Construct 3 new 3 unit classroom Blocks with ancillary facilities with PWD accessibility		Klave	Mighty Brothers	218,490.14	DDF	20 Jun 2018					100%	Activity fully completed
66.	Construct 3 new 3 unit classroom Blocks with ancillary facilities with PWD accessibility		Atikpui	Danmuz Co Ltd	254,438.08	DDF			8 Jan 2020			100%	Activity fully completed
67.	Construction of 6 Unit classroom Block with Ancillary facilities		Matse Nkwasi	Terry White Ltd	300,728.00	GETFUND				60,466.50	240,261.50		Activity at a stand fill

68.	Construction of Early childhood Centre		Ziavi Bamefe do	Terry White Ltd	259,495 .15	GETFUND							Activity at a stand still
69.	Rehabilitate 1 Old classroom Blocks with PWD accessibility		Ziavi Adukofe	Cosmega Engineering Ltd	144,549 .35	DACF				109,261 .10	35,288.25		Activity ongoing
70.	Construct kitchens & dining area for schools with School feeding Programme		Municipal wide	Works department	20,000	DACF							Activity not implemented
71.	Construct 1 Early childhood Centres with PWD accessibility		Ho	GES	150,000	DACF							Activity not implemented
72.	Construction of fence wall around the Ho Central market KG		Ho	Works department	10,000	DACF							Activity not implemented
73.	Collect data on Pupils/students With disability		Municipal wide	GES	40,000	DACF							Activity not implemented
74.	Facilitate the Provision of Teaching and Learning Materials and Technologies To reflect the Diversity in School		Municipal wide	GES	5,000	DACF							Activity not implemented
75.	Provide ICT Equipment to 10			GES	200,000	DACF							Activity not

	Schools e.g. computers												impleme nted
76.	Provide furniture To needy schools		Municip al wide	GES	250,000	DACF							Activity not impleme nted
77.	Support in-service Training for Teachers		Ho	GES	20,000	DACF							Activity not impleme nted
78.	Support STME		Municip al wide	GES	5,000	DACF						100%	Activity fully impleme nted
79.	Facilitate the Provision of learning materials to school		Ho	GES	2,000	DACF						100%	Activity fully impleme nted
80.	Support best Teacher awards		Ho	GES	40,000	DACF							Activity not impleme nted
81.	Support brilliant But needy Students		Municip al wide	GES	40,000	MPCF						100%	Activity fully impleme nted
82.	Support circuit Supervisors to improve supervision & monitoring		Municip al wide	GES	10,000	DACF						100%	Activity fully impleme nted
83.	Facilitate the Posting of trained Teachers to the Municipality		Municip al wide	GES	2,000	DACF						100%	Activity fully impleme nted
84.	Establish Motivation Schemes for		Municip al wide	GES	4,000	DACF							Activity not

	Teachers who Accept postings To remote areas												impleme nted
85.	Organise meeting In rural Communities on teenage pregnancy & its effects		Municip al wide	GES	10,000	DACF							Activity not impleme nted
86.	Train youth Groups in Liquid soap Making, floral Decorations, Beads making & Batik tie-dye Making		Municip al wide	GES	10,000	DACF							Activity not impleme nted
87.	Construct 5No. CHPS Compounds in Communities		Municip al wide	MHD	2,000,000	DACF							Activity not impleme nted
88.	Upgrade 2 CHPS Compounds to Polyclinics		Municip al wide	MHD	2,000,000	DACF							Activity not impleme nted
89.	Facilitate the Posting of Qualified nurses To CHPS Compounds		Municip al wide	MHD	4,000	DACF						100%	Activity fully impleme nted
90.	Renovate 2No CHPS compound			MHD	100,000	DACF							Activity not impleme nted
91.	Construct 1No Nurses quarters		Hodzo	Aqualink Gh Ltd	249,178.60	DACF				135,500	113,678.60		Activity ongoing

92.	Facilitate the Posting of Qualified doctors & nurses to the Municipality		Municipal wide	MHD	4,000	DACF							Activity fully implemented
93.	Facilitate the Posting of a psychiatric doctor to the regional hospital		Ho	MHD	4,000	DACF						100%	Activity fully implemented
94.	Promote Regenerative Health & Nutrition concepts		Municipal wide	MHD	2,000	DACF						100%	Activity fully implemented
95.	Support National Immunisation Day		Municipal wide	MHD	50,000	DACF						100%	Activity fully implemented
96.	Support malaria Preventive Programme		Municipal wide	MHD	50,000	DACF						100%	Activity fully implemented
97.	Support Preventive health services		Municipal wide	MHD	10,000	DACF						100	Activity fully implemented
98.	Facilitate the Provision of Critical drugs To CHPS Compounds		Municipal wide	MHD	10,000	DACF						100%	Activity fully implemented
99.	Supply motor bikes to CHPS compounds		Municipal wide	MHD	100,000	DACF							Activity not implemented
100.	Facilitate the Provision of		Municipal wide	MHD	200,000	DACF							Activity not

	Hospital Equipment To CHPS and Other health Centres e.g. Beds.												impleme nted
101.	Train clinical Staff in malaria case management		Municip al wide	MHD	2,000	DACF						100%	Activity fully impleme nted
102.	Respond appropriately to disease outbreaks		Municip al wide	MHD	10,000	DACF							Activity not impleme nted
103.	Conduct four advocacy meetings/ durbars for young people, chiefs & opinion leaders on HIV/ AIDS & TB Prevention & Treatment		Municip al wide	MHD	3,000	IGF						100%	Activity fully impleme nted
104.	Train 10 staff to Improve PMTCT		Ho	MHD	3,000	DACF						100%	Activity fully impleme nted
105.	Sensitise in & out school youth groups on adolescent sexual & reproductive Health		Ho	MHD	2,000	DACF						100%	Activity fully impleme nted
106.	Train more peer educators & expand community-based		Municip al wide	MHD	2,000	DACF							Activity not impleme nted

	distribution of condoms												
107.	Train 20 staff a Year to deliver Integrated Services for HIV/ AIDS/ TB & Reproductive Health services		Ho	MHD	5,000	DACF						100%	Activity fully implemented
108.	Facilitate Access to MASLOC Funds for Women		Ho	BAC	5,000	DACF							Activity not implemented
109.	Mainstream Gender issues Into development		Cent. Admin	Cent. Admin	2,000	DACF						100%	Activity fully implemented
110.	Train Assembly Women in leadership Skills.		Cent. Admin	Human resource department	30,000	DACF							Activity not implemented
111.	Provide skills Training for young Women in Employable Skills		Ho	BAC	25,000	DACF							Activity not implemented
112.	Educate Women on The need to Participate in The decision Making process		Ho	Cent. Admin	10,000	DACF							Activity not implemented
113.	Provide Entrepreneurial		Ho	BAC	20,000	DACF							Activity not

	Training for Women Artisans												impleme nted
114.	Organise Education on Childcare, health, Nutrition & home Management for 60 women		Ho	SW&CD	6,000	DACF						100%	Activity fully impleme nted
115.	Facilitate the enrolment of more people on the NHIS scheme		Municip al wide	NHIS	5,000	DACF							Activity not impleme nted
116.	Facilitate the Establishment of Of NHIS Offices i Communities		Municip al wide	NHIS	3,000	DACF							Activity not impleme nted
117.	Monitor & Supervise early Childhood Development Centres in the Municipality		Municip al wide	SW&CD	1,500	DACF						100%	Activity fully impleme nted
118.	Court work with Juveniles		Municip al wide	SW&CD	2,000	IGF						100%	Activity fully impleme nted
119.	Monitoring of Residential Homes,/ rescuing/ Profiling/ Integration of Street children		Municip al wide	SW&CD	2,000	IGF						100%	Activity fully impleme nted
120.	Prepare Monitoring & Evaluation report		Ho	SW&CD	500	IGF						100%	Activity fully

	on LEAP beneficiaries												impleme nted
121.	Identify & Register the Activities of NGOs Operating in the Municipality		Municipal wide	SW&CD	5,000	IGF						100%	Activity fully implemented
122.	Facilitate the Resolution of Family & welfare Cases		Municipal wide	SW&CD	2,000	IGF						100%	Activity fully implemented
123.	Rescue suspected Abused / Abandoned Children within the Municipality		Municipal wide	SW&CD	4,000	DACF						100%	Activity fully implemented
124.	Offer Psycho – social Counselling service for abused children		Municipal wide	SW&CD	1,000	DACF						100%	Activity fully implemented
125.	Register Indigents with the NHIS		Municipal wide	NHIS	1,000	DACF						100%	Activity fully implemented
126.	Compile database On PWDs		Municipal wide	SW&CD	5,000	DACF						100%	Activity fully implemented
127.	Disburse PWDs Common fund		Ho	SW&CD	2,000	PWDCF						100%	Activity fully implemented
128.	Promote Participation of		Municipal wide	Cent. Admin	4,000	DACF						100%	Activity fully

	PWDs in all Assembly's Programmes												impleme nted
129.	Institute Scholarship Package for PWDs		Ho	Cent. Admin	80,000	DACF							Activity not impleme nted
130.	Facilitate the Recruitment Of PWDs in YEA and MASLOC		Municipal wide	SW&CD	20,000	DACF							Activity not impleme nted
131.	Implement PWDs Accessibility		Municipal wide	Works department	40,000	DACF						100%	Activity fully impleme nted
132.	Institute Special Assistance for Care givers and Lepers		Ho	SW&CD	40,000	DACF							Activity not impleme nted
133.	Support senior Citizens day		Ho	Cent. Admin	20,000	DACF						100%	Activity fully impleme nted
134.	Support National Celebrations		Ho	Cent. Admin	40,000	DACF						100%	Activity fully impleme nted
135.	Mainstream aging Issues into Development Planning		Cent. Admin	MPCU	1,000	IGF							Activity not impleme nted
136.	Initiate the process for the office to go paperless		Cent. Admin	Cent. Admin	10,000	IGF							Activity not impleme nted

137.	Construct Ho Municipal Assembly Office Complex		Ho	Works department	4,000,000	IGF							Activity not implemented
138.	Provide office Equipment and computers for Assembly Offices		Cent. Admin	Procurement unit	60,000	IGF						100%	Activity fully implemented
139.	Construct 1No. 3 semi-detached bungalows for staff		Ho	Yad-care Gh Ltd	480,677.35	DACF				177,356.10	303,321.25		Activity ongoing
140.	Construct 1 Zonal Council Offices		Kpenoe	Euwin Ltd	199,854.90	DPAT				124,662.24	75,192.66		Activity ongoing
141.	Provide means of Transport for All zonal councils		Municipal wide	Transport department	100,000	IGF							Activity not implemented
142.	Purchase motorbikes for Assembly members		Ho	Cent. Admin	500,000	IGF							Activity not implemented
143.	Support Self-help initiatives		Municipal wide	Cent. Admin	80,000	IGF							Activity not implemented
144.	Drainage works and Gravelling of SSNIT Flat/ Voradep area Roads		Ho	Municipal urban roads dept.	100,000	DACF							Activity not implemented
145.	Kerb works along selected		Ho	Municipal urban roads dept.	200,000	DACF							Activity not

	roads in the Municipality.												impleme nted
146.	Upgrading of selected roads in the Municipality.		Municip al wide	Municipal urban roads dept.	250,000	DACF							Activity not impleme nted
147.	Partial selected roads in the Municipality.		Municip al wide	Municipal urban roads dept.	200,000	DACF							Activity not impleme nted
148.	Gravelling of selected roads in the Municipality		Municip al wide	Municipal urban roads dept.	300,000	DACF							Activity not impleme nted
149.	Partial reconstruction of selected roads in the Municipality		Municip al wide	Municipal urban roads dept.	250,000	DACF							Activity not impleme nted
150.	Drainage works along selected Roads in the Ho Municipality		Municip al wide	Municipal urban roads dept.	300,000	DACF							Activity not impleme nted
151.	Grading and Patching of selected Roads in the Ho Municipality		Municip al wide	Municipal urban roads dept.	200,000	DACF							Activity not impleme nted
152.	Potholes patching of selected Roads in the Ho Municipality		Municip al wide	Municipal urban roads dept.	200,000	DACF							Activity not impleme nted
153.	Grass Cutting on selected Roads in the Ho Municipality		Municip al wide	Works department									Activity fully impleme nted

154.	Desilting of Culverts and water ways		Municipal wide	Works department									Activity not implemented
155.	Hunting of plants for propagation		Ho	Physical planning dept.	2,000	IGF						100%	Activity fully implemented
156.	Beautification of open spaces especially Guinness interchange and Ahoie roundabout		Ho	Physical planning dept.	3,000	IGF							Activity not implemented
157.	Maintenance of residencies and offices		Ho	Nimek Co. Ltd	19,802	DACF							Activity ongoing
158.	Training of staff of Parks and gardens		Ho	Human resource dept.	2,000	IGF							Activity not implemented
159.	Planting of trees in selected schools		Ho	GES	1,000	IGF						100%	Activity fully implemented
160.	Organise capacity building for staff of Physical Planning Dept.		Ho	Human resource dept.	8,000	IGF							Activity not implemented
161.	Ensure quarterly meetings of the Municipal Technical Subcommittee and the Statutory		Ho	Physical planning dept.	7,000	IGF						100%	Activity fully implemented

	Planning Committee												
162.	Facilitate the recruitment of qualified staff to the Physical Planning Dept.		Cent. Admin	Cent. Admin	6,000	IGF						100%	Activity fully implemented
163.	Undertake regular monitoring		Cent Admin	Physical planning dept.	8,000	IGF						100%	Activity fully implemented
164.	Resource the development task force to regularly monitor development activities in the municipality		Cent. Admin	Physical planning dept.	8,000	IGF						100%	Activity fully implemented
165.	Enforce the by-laws of physical development		Cent. Admin	Physical planning dept.	2,000	IGF						100%	Activity fully implemented
166.	Carry out sensitization of the public on local radio stations on physical development		Ho	Physical planning dept.	4,000	IGF						100%	Activity fully implemented
167.	Prepare structure and local plans for the municipality		Ho	Physical planning dept.	6,000	IGF							Activity not implemented
168.	Prepare base map and local plans		Ho	Physical planning dept.	15,000	IGF						100%	Activity ongoing

169.	Conduct valuation of properties in Ho		Municipal wide	Physical planning dept.	350,000	DACF						100%	Activity fully implemented
170.	Continue with the property addressing and street naming exercise		Ho	Physical planning dept.	100,000	GIZ						100%	Activity fully implemented
171.	Provide and maintain streetlights.		Municipal wide	Municipal works dept.	75,000	DACF						100%	Activity fully implemented
172.	Organise quarterly town hall meetings	GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY	Ho									100%	Activity fully implemented
173.	Maintain existing Sister City partnerships		Ho	Cent. Admin	200,000	DACF						100%	Activity fully implemented
174.	Work to establish more partnerships		Ho	Cent. Admin	10,000	DACF							Activity not implemented
175.	Train revenue collectors		Ho	Human resource dept.	50,000	DPAT						100%	Activity fully implemented
176.	Strengthen revenue monitoring mechanism		Cent. Admin	Finance dept.	40,000	IGF						100%	Activity fully implemented
177.	Identify and close all loopholes in		Cent. Admin	Finance dept.	40,000	IGF							Activity ongoing

	revenue mobilization												
178.	Organise public budget hearing		Cent. Admin	Budget unit	120,000	IGF						100%	Activity fully implemented
179.	Organise quarterly MPCU meetings		Cent. Admin	MPCU	80,000	DACF						100%	Activity fully implemented
180.	Organise Quarterly M&E meetings		Cent. Admin	MPCU	50,000	DACF						100%	Activity fully implemented
181.	Build the capacity of both Senior And Junior Staff		Cent. Admin	Human resource dept.	65,000	DACF							Activity not implemented
182.	Maintain office equipment and vehicles		Cent. Admin	Cent. Admin	100,000	IGF						100%	Activity fully implemented
183.	Organise quarterly inter-sectorial meetings		Cent. Admin	Cent. Admin	100,000	IGF						100%	Activity fully
184.	Facilitate the posting of qualified spatial development planners to the Municipality	ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT	Cent. Admin	Cent. Admin	2,000	IGF							Activity not implemented
185.	Provide streetlights on all streets		Municipal wide	Municipal works dept.	250,000	IGF							Activity ongoing

186.	Install fire detection equipment in all offices and in the markets		Cent. Admin	Municipal fire service	35,000	IGF						100%	Activity fully
187.	Provide fire prevention training for traders in the market		Ho	Municipal fire service	6,000	DACF							Activity not implemented
188.	Conduct public education on sand wining		Municipal wide	NADMO	5,000	DACF						100%	Activity fully implemented
189.	Educate farmers on bush burning		Municipal wide	NADMO	3,000	DACF						100%	Activity fully implemented
190.	Educate schools on erosion		Municipal wide	NADMO	1,500	DACF						100%	Activity fully implemented
191.	Construction of fecal sludge treatment		Akrofu	Mc I-Dan Co Ltd	720,121.93	UNICEF				247,445.78	472,676.15	70	Activity ongoing
192.	Construction of 1 No. Police post		Lume	Imnah Gh Ltd	209,417.35	DDF			14 Dec 2018				Activity ongoing
193.	Construction of double cell 1.2M culvert		Sokode Lokoe	Crown of Victory	175,967.00	DDF			6 Dec 2019			100%	Activity fully implemented
194.	Extension of electricity and water to engineered landfill site		Akrofu	Keen enterprise	280,486.70	DACF			6 Jun 2019	100,000.00	180,486.70	100%	Activity ongoing

195.	Construction of chain link fence at landfill site		Akrofu	Roof Tiles & Construction Ltd	1,182,783.00	GUMPP			22 May 2019			100%	Activity fully implemented
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2.2 Update on Funding Sources and Disbursements

Sources of funding for the implementation of projects and the disbursements of funds in the Municipality are shown in Table 2.3 below.

Table 2.3 Update on Revenue Sources

Funding Source	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
IGF	2,337,896.03	2,881,220.00	2,402,018.40	3,464,032.80	N/A
DACF	1,381,138.43	3,681,350.68	2,803,684.62	4,069,548.55	N/A
MP's CF	848,883.87	412,247.56	439,407.68	1,000,000.00	N/A
PWDs CF	274,619.53	241,781.28	148,928.21	126,434.46	N/A
MSHAP	13,763.13	18,499.26	14,398.01	18,499.00	N/A
GSFP	0.00	0.00	0.00	0.00	N/A
DDF	653,123.00	0.00	0.00	0.00	N/A
LEAP	274,450.44	0.00	274,450.44	0.00	N/A
DPAT (CAPACITY BUILDING)	0.00	51,4013.00	27,738.00	34,615.38	N/A
DPAT (INVESTMENT)	0.00	1,614,311.00	1,324,335.63	2,796,101.60	N/A
GUMPP	167,266.16	2,022,500.00	875,592.86	2,182,783.07	N/A
UNICEF	297,466.00	1,220,122.00	800,083.90	600,000.00	N/A
GSCSP	0.00	10,000.00	257,002.27	9,760,000.00	N/A
AGRIC (MAG)	0.00	165,415.00	165,404.91	165,404.91	N/A
TOTAL	5,974,156.15	12,781,459.78	9,258,594.49	24,217,419.77	N/A

Source: Municipal Finance Office, January, 2019

A number of funding sources contribute to the Development of the Municipality and these include: the DACF, DDF, IGF, Central Government Grant for compensation of employees, MSHAP Funds among others. The Assembly targeted to receive a total of GHC12,781,459.78 from all the funding sources in 2019. This was above the 2018 receipt of GHC5,974,156.15. However, a total of GHC9,258,594.49 was actually received at the close of the year representing 72% of the targeted amount

In respect of Expenditure, Table 2.3 presents the main expenditures heads of the Assembly. Two main headings have been adopted for this analysis including Compensation for Employees, Goods and Service as well as Assets/Investment. A total GHC8,731,257.49 was made in the year. This included GHC3,542,557.42 salaries for employees spent by the Central Government on behalf of the Assembly. Assets/Investments took about 39% of the total expenditure.

Table 2.3 Update on Expenditure

Funding Source	Baseline 2018	Target 2019	Actual 2019
Compensation	3,287,227.56	3,335,012.54	3,542,557.42
Goods and Services	1,526,835.12	2,774,305.47	1,782,272.39
Assets/Investments	1,480,713.36	6,475,179.65	3,406,427.68
TOTAL	6,294,776.04	12,584,497.66	8,731,257.49

Source: Municipal Budget Office, January, 2019

2.3 Updates on Core Indicators

Table 2.4.1 presents the updates on Core Indicators to adopt to monitor the contribution of the Assembly to the overall national development. It contains the status of 20 Core Indicators in the various sectors of the Municipality including output of agricultural production, Percentage of arable land under cultivation (hectares), Number of new industries established, Number of new jobs created, Education, Health, conditions of road network, electricity connectivity, annual increases in tourist's arrivals, and other social indicators. The performances of these indicators are measured against the baseline of 2018. The trend analysis of these indicators are categorized under the various development dimensions presented below:

2.3.1 Development Dimension: Economic Development

Under Economic Development Dimension, there are four main national core indicators and two district adopted indicators to monitor the performance of the Municipality in terms of economic development to the overall national economic development. Among the indicators under this development dimension included output of agricultural production, Percentage of arable land under cultivation (hectares), Number of new industries established, Number of new jobs created, Number of tourist arrivals and amount of internally generated revenue

2.3.1.1 Total output of agricultural production

From a baseline of 4,087, 5,112, 79,187 and 11,992tons for rice, maize, cassava and yam respectively as recorded in 2018, all the selected crops witnessed significant increase in outputs to 6,256, 4,280, 75,120 and 11,700tons respectively in 2019and had all failed to meet their targets set for the year

In respect of animals, the Municipality recorded an increase in growth of cattle, sheep, goat and poultry from 10,226, 7,834, 34,111and 118,417 in 2018to 11,350, 9,500, 38,000 and 113,758 in 2019respectively. With only the poultry industry realizing a decline in production table 2.4 below.

The significant improvement in all output of agriculture production in the Municipality can be attributed to the enhanced training of farmers and improved extension services undertaken by the Municipal Department of Agriculture of the Assembly.

2.3.1.2 Percentage of arable land under cultivation (hectares)

This indicator sought to measure the proportion of arable land being cultivated. The baseline as at 2018 was 32% of cultivated arable land and this remained the same as at the end of 2019 which had a target 40%.

2.3.1.3 Number of new industries established

This indicator focuses on the new industries created in the Municipality in the sectors of agriculture, industry and service. From item 3 in Table 2.4, the industry sector was the only sector with recorded establishment of 5 new industries created in 2018 and saw an increase to 10 as at the end of 2019.

2.3.1.4 Number of new jobs created

This indicator measured the number of new jobs created in all the sectors of the Municipality in 2018. From Table 2.4, the number of new jobs created in respect of agriculture stood at 2, and industry recorded 0 jobs while service recorded 4. In respect of 2019, there has been impressive increase in new jobs created in the Municipality. There was significant increases in all sectors. With Agric recording 36, industry 55 and 22 for service.

2.3.1 Development Dimension: Social Development

Under this development dimension, there were eleven indicators which sought to measure the services being rendered by the Municipality. Among these indicators included Net enrolment ratio, Gender parity, Number of operational health facilities, Total number of cases of child trafficking and abuse etc. the details of these are described below:

2.3.2.1 Net enrolment ratio

This indicator sought to measure the ratio of appropriately aged pupils enrolled at a given level of schooling expressed as a percentage of total population in that age group. From the baseline of 56.6%, 79.3% and 43.3% for Kindergarten, primary and JHS respectively in 2018, Net Enrolment ratios recorded mixed performance. For instance there was a decrease net enrolment ration for both primary and JHS with figures of 76.6% and 43.1% respectively with only kindergarten seeing a slight increase from 56.6% to 57.5%

2.3.2.2. Gender parity

This indicator measures the ratio between girls and boys enrolment rates. From a baseline of 1.07, 1.02, 0.99 and 1.97 in 2018 for KG, Primary, JHS and SHS respectively, the index recorded positive outcome at all levels save kindergarten in 2019 where there has been decreased in the index The Assembly therefore needs to sustain its efforts at improving the Gender Parity Index at all levels especially at the kindergarten level where the performance is abysmal.

2.3.2.3 Completion rate

This indicator sought to measure the ratio of the total numbers of boys/girls enrolled in the last grade of a given level of education (primary 6, JHS 3 and SHS 3) regardless of age, expressed as a percentage of total district population of boys/girls of theoretical entrance age to the last grade of that level of education. From item number 7 in Table 2.4, completion rate for the females is general higher than those of the males with the exception of JHS where the male completion rate is just slightly above that of the females. It is worthy to note that, the completion rate throughout the stages reduces drastically from kindergarten to SHS and this can be attributed to drop out as the students' progresses. It will be prudent for the Municipal Assembly together with the Municipal Education Directorate to investigate and find solutions to drop out cases.

2.3.2.4 Number of operational health facilities

This indicator was intended to measure the number of health facilities able to deliver basic health care in the Municipality. There has been an improvement in the number of CHPS in the Municipality. From 2018 to 2019, an additional CHPS compound has been added to already existing 39 facilities making it 40. In respect to Clinics and Hospitals, there hasn't been any change as depicted in Table 2.4 item number 8 below.

2.3.2.5 Proportion of population with valid NHIS card

This indicator measured the population of people with valid NHIS card, expressed as a percentage of total district population. From a baseline of 4%, 24% and 1% for indigents, children under 18 and pregnant women respectively in 2018, there were increases to 29%, 26% with the exception of pregnant women which still stood at 1%. More education needs to be done to encourage the general public especially the pregnant women on the benefits and importance of enrolling unto the NHIS.

2.3.2.6. Proportion of population with access to basic drinking water sources

The Percentage of population with sustainable access to safe water sources as performance indicator was adopted by the MPCU to measure the population with sustainable access to safe water sources in the Municipality. In this respect, there was an increase in percentage of population with sustainable access to safe water sources as indicated in item 1o of table 2.4 due to concerted efforts by the Assembly towards provision of potable water for the people in the Municipality. The Municipality saw an increase in coverage from 57% in 2018 to 59% in 2019.

2.3.2.7 Proportion of population with access to improved sanitation services

This indicator sought to measure the percentage of the population with access to improved sanitation. From the baseline of 49% in 2018, the population with access to improved sanitation has impressively increased to 56% by the end of 2019. And this increment is as a result of a current programme, Basic Sanitation Fund which is under the UNICEF Urban Sanitation Project currently running in the Municipality. This Basic Sanitation Fund was setup to provide loans for individual construction of household toilets.

2.3.2.8 Number of births and deaths registered

The count of birth and death recorded at the registration department as a definition of the indicator was adopted by MPCU. The Municipality has witnessed an increase in the birth in 2019 (6,605) as compared to 2018 (3,722). In terms of male and female, the Municipality has recorded an increase in both sexes.

In respect of death, the Municipality recorded a decrement from 633 (2018) to 581 (2019). This may be attributed to the improvement of health care services in the Municipality.

2.3.2.9 Total number of cases of child trafficking and abuse

This indicator was intended to measure the number of trafficking and abuse cases against children and their disaggregation in terms of male and female. No figures were readily available as at the time of compilation of this report

2.3.2.10 Maternal Mortality Ratio: District (institutional)

Maternal Mortality ratio indicates the number of deaths due to pregnancy and child birth per 100,000 live births. The performance of this indicator has been excellent. It ended the 2019 with a rate of 462 per 100,000 live births as against the 2018 baseline figure of 331.88 per 100,000 live births.

2.3.2.11 Malaria cases fatality (institutional)

The performance of the indicator assessing the level of malaria case fatality in children under five years per 10,000 population from item 14 in Table 2.4 depicts that there was no malaria case fatality in 2018 but recorded 2 child deaths in 2019.

2.3.3 Development Dimension: Environment, Infrastructure and Human Settlements

This development dimension focuses on two main core indicators to monitor the performance of the Municipality in terms Environment, Infrastructure and Human Settlements to the overall national development. The indicators under this development dimension include percentage of road network in good condition and percentage of communities covered with electricity.

2.3.3.1 Percentage of road network in good condition

Road infrastructure is very important in the Municipality's development. It is the medium through which goods and services are transported in the municipality. Annually a number of efforts are made to improve the conditions of the various road networks in the Municipality. This indicator was therefore intended to collect relevant information in respect of percentages of kilometers of the road network in terms of urban and rural that was in good condition. It is worth to state that there have been improvements in good conditions of the various road networks in the Municipality. From the baseline of 47% and 27.1% of good condition of road networks in 2018 for Urban and Rural respectively, the percentages of roads in good condition have increased to 60% for urban roads in 2019.

2.3.3.2 Percentage of communities covered with electricity

Electricity supply is one of the most important utility infrastructures that propel economic development in the Municipality. Electricity as a source of energy in the Municipality has a lot of potentials to boost economic activities in all sectors of the Municipality's economy such as industries, commerce, domestic activities etc. In every fiscal year frantic efforts are made to improve the expansion of electricity supply to many communities/households in the Municipality. Therefore the indicator was set to gather information in respect of either decrease or increase in percentages of communities with access to electricity in terms urban and rural in the Municipality. From item 17 of Table 2.4 below, there has been increment in electricity connection to communities in the Municipality. For instance, in 2018 electricity coverage in the Municipality stood at 95.2%, this has increased to 100% in 2019 for urban Ho

2.3.4 Development Dimension: Governance, Corruption and Public Accountability

This development dimension contained indicators that sought to measure the performance of level of implementation of planned interventions in the Annual Action Plan, number of reported cases of crime and the communities affected by disaster. The details of these indicators' performance are contained in the following:

2.3.4.1 Percentage of Annual Action Plan implemented

This indicator intended to measure the level of implementation of the Municipality's Annual Action Plan in terms projects/programs planned to be implemented. From item 18 of Table 2.4 below, the Municipality has recorded an impressive performance. The base year score stood at 79% which has tremendously decreased to 58% in 2019.

2.3.4.2 Reported cases of crime

This indicator sought to track the number of crime cases recorded in the Municipality. The crime categories to be monitored encompass arm robbery, theft and murder. There was a reported 639 cases of theft, 23 cases of armed robbery and 4 reported murder cases all for 2019.

2.3.4.3 Number of communities affected by disaster

Disaster as governance issue tends to affect or derail the development of the Municipality if proper measures to curb them are not put in place. This indicator therefore sought to measure the number of recorded cases of disasters in terms bush fires and floods in the Municipality. Under this indicator, the Assembly recorded 19 cases of disaster in 2018 and 15 cases in 2019

2.3.5 District Specific Indicators

This section is devoted to measure indicators selected to measure issues that were important to the Assembly but were not part of the 20 Core Indicators. These indicators included number of amount of IGF collected and number of toilets facilities constructed under the Urban Sanitation Project

2.3.5.1 Total IGF generated

The total revenue generated by the Assembly at the end of 2018 was GhC2,337,896.03exceeding its target of 2,330,460.95. However, this was different in 2019 which recorded total Internally Generated Revenue of GhC 2,402,018.40 as against target of GhC 2,881,220.00representing about 83%.

2.3.5.3 Number of toilets constructed under the UNICEF Urban Sanitation Project

This indicator sought to measure the number of toilets constructed under the Urban Sanitation Project which is being funded by UNICEF and implemented by the Municipal Assembly in collaboration with a CSO, EDSAM Social Network. The project is implemented in 3 Assemblies. Thus Ashiaman Municipal Assembly, Tamale Metropolitan Assembly and Ho Municipal Assembly. The project is aimed at reducing open defecation in the urban areas through the promotion of the construction of household toilets.

In 2018,2,571 toilets were constructed in the municipality with an increase to 4,413 in 2019.

2.4 Update on Core District Indicators

Analysis on Core and District Specific Indicators					
Indicators (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
Development Dimension: Economic Development					
1. Total output of agricultural production					
a. staple crops (Mt)					
- Rice (milled)	4,087	6,500	6,256	6,500	N/A
- Maize	5,112	7,000	4,280	7,000	N/A
- Cassava	79,187	80,000	75,120	80,000	N/A
- Cocoyam	1,531	4,000	2,700	4,000	N/A
- Yam	11,992	13,000	11,700	13,000	N/A
- Plantain	3,487	6,000	4,200	6,000	N/A
c. Livestock and poultry (Count)					
- Cattle	10,226	14,000	11,350	14,000	N/A
- Sheep	7,834	12,000	9,500	12,000	N/A
- Goat	34,111	55,000	38,000	55,000	N/A
- Poultry	118,417	150,000	113,758	150,000	N/A
2. Percentage of arable land under cultivation (hectares)	32%	40%	30%	42%	N/A
3. Number of new industries established					
a. Agriculture	0	1	0	1	N/A
b. Industry	5	15	10	15	N/A
c. Service	0	2	0	2	N/A
4. Number of new jobs created					
a. Agriculture					
- Temporal	2	41	36	40	N/A
- Permanent	0	5	0	5	N/A
- Male	2	26	25	25	N/A
- Female	0	15	11	20	N/A

b. Industry					
- Temporal	0	50	10	40	N/A
- Permanent	0	100	45	70	N/A
- Male	0	55	30	70	N/A
- Female	0	45	25	40	N/A
c. Service					
- Temporal	0	0	8	0	N/A
- Permanent	4	20	14	6	N/A
- Male	2	10	5	3	N/A
- Female	2	10	17	3	N/A
Development Dimension: Social Development					
5. Net enrolment ratio					
a. Kindergarten	56.6%	51.8%	57.5%	51.3%	N/A
b. Primary	79.3%	74.3%	76.6%	75.7%	N/A
c. JHS	43.3%	41.6%	43.1%	42.0%	N/A
6. Gender parity					
a. Kindergarten	1.07	1.07	1.04	1.07	N/A
b. Primary	1.02	0.98	1.07	0.97	N/A
c. JHS	0.99	1.01	1.11	1.00	N/A
d. SHS	1.97	2.01	1.98	2.04	N/A
7. Completion rate					
a. Kindergarten					
- Boys	102.2%	82.1%	84.8%	82.8%	N/A
- Girls	107.7%	85.2%	86.3%	83.5%	N/A
b. Primary					
- Boys	79.2%	83.4%	87.4%	51.4%	N/A
- Girls	81.7%	73.8%	89.1%	45.4%	N/A
c. JHS					
- Boys	63.9%	62.9%	67.7%	63.0%	N/A
- Girls	63.5%	57.0%	75.1%	64.7%	N/A

d. SHS					
- Boys	16.5%	15.7%	49.5%	15.3%	N/A
- Girls	32.0	30.5	103.3%	29.7	N/A
8. Number of operational health facilities					
a. CHPS	39	5	40	2	N/A
b. Clinics	5	3	1	3	N/A
c. Hospitals	2	0	7	1	N/A
9. Proportion of population with valid NHIS card					
a. Male	45,938	50,532	N/A	50,532	N/A
b. Female	67,055	73,761	N/A	73,761	N/A
c. Indigents	8,025	8,827	52,277	8,827	N/A
d. Informal	40,335	44,369	66,868	44,369	N/A
e. Aged	8,529	9,382	10,380	9,382	N/A
f. Under 18years	10,192	11,212	47,279	11,212	N/A
g. Pregnant women	3,202	3,522	3,500	3,522	N/A
10. Proportion of population with access to basic drinking water sources					
a. District	83%	100%	89%	100%	N/A
b. Urban	57%	70%	59%	80%	N/A
c. Rural	26%	30%	30%	20%	N/A
11. Proportion of population with access to improved sanitation services					
a. District	49%	65%	56%	80%	N/A
12. Number of births and deaths registered					
a. Birth					
- Male	1,977	3,000	3,448	3,200	N/A
- Female	1,745	3,000	3,157	3,200	N/A
b. Death					
- Male	381	0	345	0	N/A

- Female	252	0	236	0	N/A
- Children (below 18years)	10	0	12	0	N/A
- Youth (18 - 35years)	103	0	78	0	N/A
- Adult (above 35years)	520	0	491	0	N/A
13. Total number of cases of child trafficking and abuse					
a. Child trafficking					
- Male	0	0	0	0	N/A
- Female	0	0	0	0	N/A
b. Child abuse					
- Male	0	1	3	0	N/A
- Female	0	1	2	0	N/A
14. Maternal mortality ratio: District (institutional)	331.88	100	462	100	N/A
15. Malaria cases fatality (institutional)					
- Children (below 18years)	0	0	2	0	N/A
- Youth (18 - 35years)	0	0	0	0	N/A
- Adult (above 35years)	0	0	0	0	N/A
16. Percentage of road network in good condition					
a. Urban	47%	50%	60%	70%	N/A
b. Rural	27.1%	34.5%	N/A	40%	N/A
17. Percentage of communities covered with electricity					
a. District	100%	100%	100%	100%	N/A
b. Urban	100%	100%	100%	100%	N/A
c. Rural	100%	100%	100%	100%	N/A

18. Percentage of Annual Action Plan implemented	79%	90	58%	90	N/A
19. Reported cases of crime					
a. Theft	0	0	639	0	N/A
b. Arm robbery	0	0	23	0	N/A
d. Murder	0	0	4	0	N/A
20. Number of communities affected by disaster	19	0	15	0	N/A
District Specific core indicators					
1. Number of toilets constructed	2,571	3,000	4,413	5,600	N/A
2. Total amount of internally generated revenue	GhC 2,337,896.03	GhC 2,881,220.00	GhC 2,402,018.40	GhC 3,355,863.77	

2.5 Update on Critical Development and Poverty Issues

This section presents progress on the implementation of critical Development issues planned for implementation in the Municipality. It contains the assessment of activities implemented to reduce poverty and to create jobs for the teaming youth as contained in the objectives of Government of Ghana Initiatives such as the Youth Employment Program and the Ghana School Feeding Programs. Others include the Livelihood Empowerment Against Poverty (LEAP), National Health Insurance Scheme, Capitation Grant etc. It also contains information on the implementation of the President Special Initiatives such as the Free Senior High School Programme, One District One Factory, One Constituency One million Dollars, Planting for Food and Jobs etc.

Table 2.5 Updates on Critical Development and Poverty Issues in 2019

Critical Development and Poverty Issues			No. of Beneficiaries
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	Allocation (GHC)	Actual Receipt (GHC)	Targets	Actual
Ghana School Feeding Program	N/A	8,560.25	N/A	8,825
Capitation Grant	N/A	302,137.92	N/A	30,466
National Health Insurance Scheme	N/A	95,123.00	N/A	8,036
Livelihood Empowerment Against Poverty	N/A	441,040	1,422	1,422
National Youth Employment Program	N/A	N/A	N/A	N/A
One District One Factory Program	N/A	N/A	N/A	N/A
One Village One Dam Program	N/A	N/A	N/A	N/A
One Constituency One Million Dollars Program	N/A	N/A	N/A	N/A
Planting for Food and Jobs Program	2,000.00	0.00	5,000	2,703
Free Senior High School Program	N/A	N/A	N/A	N/A
National Entrepreneurship and Innovation Plan (NEIP)	N/A	N/A	N/A	N/A
Implementation of Infrastructure for Poverty Eradication programme(IPEP)	N/A	N/A	N/A	N/A

2.6 Update on Evaluations Conducted, their Findings and Recommendations

Three Evaluations were conducted as per details in Table 2.6. These include: Assessing the impact of Water and Sanitation Systems, Assessing the impact of implementing CHPS Concept and Assessing the impact of improving school infrastructures

The Purpose of these Evaluations were to ascertain the impacts of these programs on their intended beneficiaries, identify the implementation weaknesses and recommend measures to ultimately achieve the intended benefits as planned.

The method implored in executing above, involved the update of check list designed by the MPCU in 2018 to include important questions for 2019 with the goal of using the checklist to collect data to track the progress of implementation of planned activities. Detailed questionnaire were also designed to collate the views of program beneficiaries in order to measure their degree of satisfaction with respect to utilization of the project and programs. The findings and recommendations are presented in Table 2.6 below.

Table 2.6 Update on Evaluations conducted, their findings and recommendations

Name of Evaluation	Policy/program/ project involved	Consultant or Resource Person	Methodology used	Findings	Recommendations
Assessing the Impact of the Shia Community Water and Sanitation Systems	Rural Water and Sanitation Improvement Program	Members of MPCU MPCU	<p>Check list was designed to track the progress</p> <p>Questionnaires were also designed and used to collate the views of program beneficiaries in order measure their degree satisfaction with respect to utilization of completed projects and the benefits derived from them.</p> <p>Interviews were also conducted to ascertain opinions of residents in respects of the projects</p> <p>Review of Health reports including OPD Records at designated</p>	<p>There was 5% reduction in reported cases of waterborne diseases such as typhoid, diarrhea, etc. in community</p> <p>There was reduction in time used to fetch water and back by an average of 1.2km. While the shortest distance to fetch before the installation of the systems was 0.36km and the longest was 2.05km; the shortest distance after the installation of the systems is now 1.2 metres and the longest in beneficiary communities is 450 metres.</p> <p>Potable water coverage has also increased from 57.2% to 59.5%</p>	<p>There is the need to reconstitute the Water and Sanitation Management Teams and train the new teams on their roles and responsibilities</p>
Assessing the impact of implementing CHPS Concept in the Atikpui Community	Community Health Improvement and Planning Services Policy intended to deliver quality rural health care	Members of MPCU MPCU	<p>Questionnaires were designed and used interview residents on the benefits of the CHPS program</p> <p>Check list was designed to track the various inputs for a successful CHPS</p> <p>Household Interviews were conducted</p>	<p>Savings were made from transportation cost that would have otherwise been spent</p> <p>Residents also reported saving of close to 3 hours of travel and waiting time to access healthcare with the construction and implementation of CHPS in their Communities.</p>	<p>The implementation of the CHPS had improved access to health service delivery and there is urgent need to procure sufficient logistics required to run the system effectively</p>

2.7 Participatory Monitoring and Evaluation (PM&E) Undertaken and Their Results

Participatory Rural Appraisal Methodology was adopted in assessing sanitation situation in the Municipality and adopting pragmatic measures in addressing the identified challenges under the Community Led Total Sanitation (CLTS) Program. This approach involved the use of Transect Walks and Community Mapping to identify and map out sites where open defecation and indiscriminate dumping of household and other forms of wastes were located at the communities. At focus group Discussions with identified community leaders, strategies were developed to end open defecation and indiscriminate dumping in order to achieve total sanitation in each of the selected communities. Refer to Table 2.6 for the details.

Table 2.7 Update on Participatory Monitoring and Evaluation (PM&E) Conducted

Name of the PM&E Tool	Policy/ program/ project involved	Consultant or Resource Person	Methodology used	Findings	Recommendations
Community Led Total Sanitation as an approach to achieve total sanitation in Ho	Urban Sanitation project	Environmental Health Unit	Transect Walk to discover areas of insanitary conditions and produced Community Maps showing these sites. Focus group discussions to design strategies with communities to achieve total sanitation.	Most residents (56%) are not aware of the Basic Sanitation Fund under the Urban Sanitation Program which is a loan facility to house owners to construct Household toilets	All new development permit should only be approved if adequate provisions are made for sanitation facilities in the Plan All House owners should be educated on the availability and encouraged to take advantage of the Basic Sanitation Fund under the Urban Sanitation Program to construct Household Facilities

CHAPTER THREE

3.0 The Way Forward

In conclusion, it is important to note that the Assembly was able to implement about 59% of the activities earmarked for the year under review. To improve this situation in future the Assembly with support from GIZ is continuing the street naming and property addressing by digitizing parcels of lands to help in easy identification and ownership and this will go a long way to improve identification of property for rate collections.

Compilation of new nominal rolls on rate payers is also on going. All these are being done to improve the Assembly's internally generated revenue.

Going forward there are key issues that the Assembly has to address. These include:

1. Improving the Assembly's internally generated revenue
2. Improving the standard of education in the municipality through various policy interventions such as motivation of teachers willing to accept postings to remote areas of the municipality, instituting sanctions and reward regime, improving on school infrastructure, intensifying supervision and monitoring roles of school management committees among others
3. Promoting quality health service delivery through the support for the National Health Insurance Scheme by enrolling lot more people onto the programme
4. Creating job opportunities for the youth by taking advantage of government policies like planting for food and jobs and the one district one factory programme
5. Working to reduce vulnerability and exclusion
6. Supporting people with disabilities
7. Supporting the sub-structures to be functional.
8. Strengthen the M&E capacities of the MPCU to ensure quality and timely submission of reports