

CENTRAL TONGU DISTRICT ASSEMBLY



**2020 ANNUAL PROGRESS
REPORT**

JANUARY 1 – DECEMBER 31, 2020

EXECUTIVE SUMMARY

The Local Governance Act, (Act 936) of 2016 enjoins all District Assemblies to plan, implement and source for funding for their development programmes in their respective jurisdictions. In line with the above, all Districts are mandated to prepare their plans based on the existing conditions and ensure that their plans are fully implemented to achieve the desired impact.

This Report is the 2020 Annual Progress Reports on the assessment of progress made in the implementation of activities outlined in the 2018-2021 Medium Term Development Plan (MTDP).

It is a statement of progress made in respect of activities planned to be implemented by the Central Tongu District Assembly's Annual Action Plan for 2020 and in further assessment of progress made in the achievement of specific objectives outlined in the District Medium Term Development Plan (MTDP 2018-2021).

The ultimate goal of the District Medium Term Development Plan 2018-2021 was to achieve an improvement in socio-economic development through the continuous development of social and economic infrastructure and the development of human capital whilst enhancing good governance.

The methodologies applied in the preparation of this report were the collection of data with template from the Departments and Agencies of the District Assembly on the status of implementation of programmes and projects carried out within the Fourth Quarter of 2020. Again, there was monitoring and evaluation of programmes and projects in the district by the members of the District Planning and Coordinating Unit (DPCU) to assess the level of implementation of programmes and projects.

The report is presented covering summary of achievements and challenges with the implementation of the District Annual Action Plan for 2020, the purpose of the Monitoring and Evaluation (M&E) activity for the year and Processes involved as well as the challenges encountered. The report covered assessment of program/project status, updates on funding sources and disbursements, updates on indicators and targets as well as updates on critical development and poverty issues.

Evaluations were conducted during the year and findings were made. Lastly, there was a report on key issues addressed and those yet to be addressed as well as recommendations and the way forward

ABBREVIATIONS

AAP: Annual Action Plan

BAC: Business Advisory Committee

BECE: Basic Education Certificate Examination

CHPS: Community-based Health Planning and Services

DA: District Assembly

DACF: District Assembly Common Fund

DDF: District Development Facility

DMTDP: District Medium Term Development Plan

DPCU: District Planning Coordinating Unit

GSFP: Ghana School Feeding Programme

GSGDA: Ghana Shared Growth and Development Agenda

HIV/AIDS: Human Immune Virus/Acquired Immune Deficiency Syndrome

IGF: Internally Generated Fund

LEAP: Livelihood Empowerment against Poverty

MP: Member of Parliament

MTDP: Medium Term Development Plan

NGO: Non-Governmental Organization

OPD: Out-Patient Department

PWD: Persons with Disability

REP: Rural Enterprise Project

RTF: Rural Technology Facility

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CHAPTER ONE

1.0 Introduction

The Local Governance Act, (Act 936) of 2016 enjoins all District Assemblies to plan, implement and source for funding for their development programmes in their respective jurisdictions. In line with the above, all Districts Assemblies are mandated to prepare their plans based on the existing conditions and ensure that their plans are fully implemented to achieve the desired impact.

The Central Tongu District Assembly as part of its obligation to ensure the growth of its local economy is implementing a four-year Medium-Term Development Plan (MTDP) from 2018-2021 based on the new framework dubbed “*agenda for job: creating prosperity and equal opportunity for all*” and this was approved by NDPC in 20th August, 2019.

As part of the processes leading to the attainment of goals and objectives set for the year, it was necessary for the District Planning Coordinating Unit (DPCU) to assess the extent of implementation of the plans quarterly.

This report therefore covers programmes and activities carried out by the District Assembly from January to December 2020.

1.1 Summary of achievements and challenges with the implementation of the DMTDP

1.1.1 Achievements

During the period under review, 90% of planned programs were implemented as compared to 97% of the 2019 Annual Action Plan (AAP). This show slightly decreases in the area of implementation by 7% due to COVID-19 pandemic. Some major projects implemented are in the area of classroom blocks, CHPS compound, roads, ambulance bay, and COVID-19 Centre and its related activities. Others includes planting of trees, food crops and cash crops, LEAP, improvement in sanitation, reshaping, capacity building, skills training of disable, tourism activities, final phase of 5 District water and various youth empowerment programs.

1.2 Details on Annual Action Plan Implemented

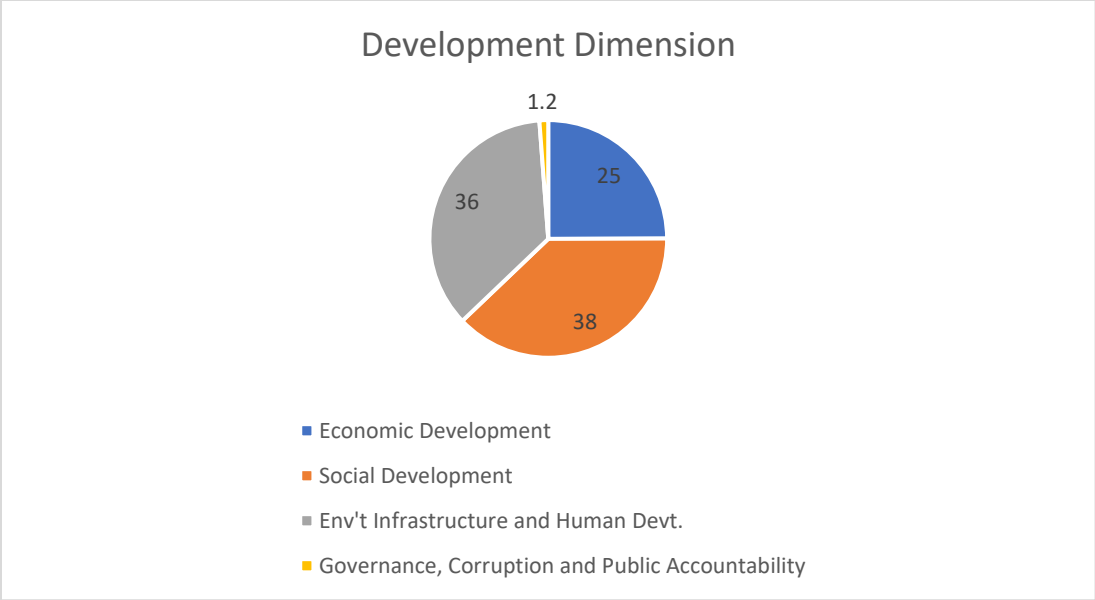
The detail summary of the implementation of the 2020 Annual Action plan in various development dimensions are represented in table 1 below:

Table 1: Details on Annual Action Plan Implemented

S/N	Development Dimension	2018		2019		Year 2020	
		Plan	Implemented	Plan	Implemented	Plan	Implemented
1	Economic Development	22	18	30	26	30	25
2	Social Development	33	28	44	44	42	38
3	Environment, Infrastructure and Human Settlement	48	43	45	40	40	36
4	Governance, Corruption and Public Accountability	20	18	28	28	20	20
5	Ghana's role in international affairs	N/A	N/A	N/A	N/A	N/A	N/A
TOTAL		123	107	143	137	132	90

Source DPCU, CTDA, 2020

Figure 1.0 Development Dimension



The analysis of the above data indicates that the Assembly was not able to execute all plans in the 2020 Annual Action Plan. In the 2020 Annual Action Plan, there were 100 programmes and 67 projects, which add up to 167-development dimensions. The DPCU members teased 132 programmes/projects earmarked for implementation. Programmes (90) and Projects (42) respectively. It was based on this that, the Assembly was able to prepare the composite budget for 2020 implementation in order to improve the living condition of the people in the District. The district has performed well in social development in areas such as markets, Covid-19 Centre, distribution of items to Disables, LEAP beneficiaries etc. The district implemented programs and projects in Environment, Infrastructure and human settlement in area of CHPS, Classrooms, roads, tree planting etc. The Economic Development and Governance, Corruption and Public Accountability have also improved only that Covid-19 has affected organization of town hall meetings, community forums and durbars and the economic activities in the District. According to the above data, the Assembly could select about 99% of its programmes and projects planned for implementation in 2020 Action Plan due to inadequate funds and logistics. This implies that, the Assembly’s vision to achieve all stated objectives in 2020 to improve the standard of living of the people in Central Tongu may not be fully achieved. In order to achieve all planned programmes and projects, there is the need for the Assembly to source adequate funds, solicit support from development partners and identify other sources of revenue in the District.

1.3 Update on Indicators & Targets

During the year 2020, the District sets targets to meet through the implementation of various program and projects. This is represented in the table 2 below:

1.6 Proportion of the DMTDP Implemented

Table 2 Proportion of the DMTDP Implemented

INDICATOR	BASELINE 2017	TARGET 2018	ACTUAL 2018	TARGET 2019	ACTUAL 2019	TARGET 2020	ACTUAL 2020
Number of Activities in the AAP	180	184	174	176	147	136	102
Proportion of the annual action plans implemented by the end of the year	90%	100%	94.6%	100%	83.3%	100%	75%
Percentage Completed	80%	90%	53.5%	75%	61%	70%	70%
Percentage of on-going interventions	60%	40%	30%	20.5%	15%	25%	5%
Percentage of interventions abandoned	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Percentage of interventions yet to start	0.0%	15%	0.0%	0.0%	0.0%	0.0%	15%
2b. Proportion of overall MTDP implemented	25%	25%	24%	25%	45%	25%	64%

Source: DPCU, 2020

Implication of results on District Development Goals and objectives

- Economic development projects and programmes planned were implemented. This is an efforts aimed at achieving economic development objectives was in the District.
- The other development dimensions also saw significant number of their projects and programmes implemented for the achievement of set objectives.
- Due to COVID-19, the Assembly could not implement most of its planned activities, which in the end will work against its core mandate of promoting the overall socio-economic development of the District.

Figure 2.0

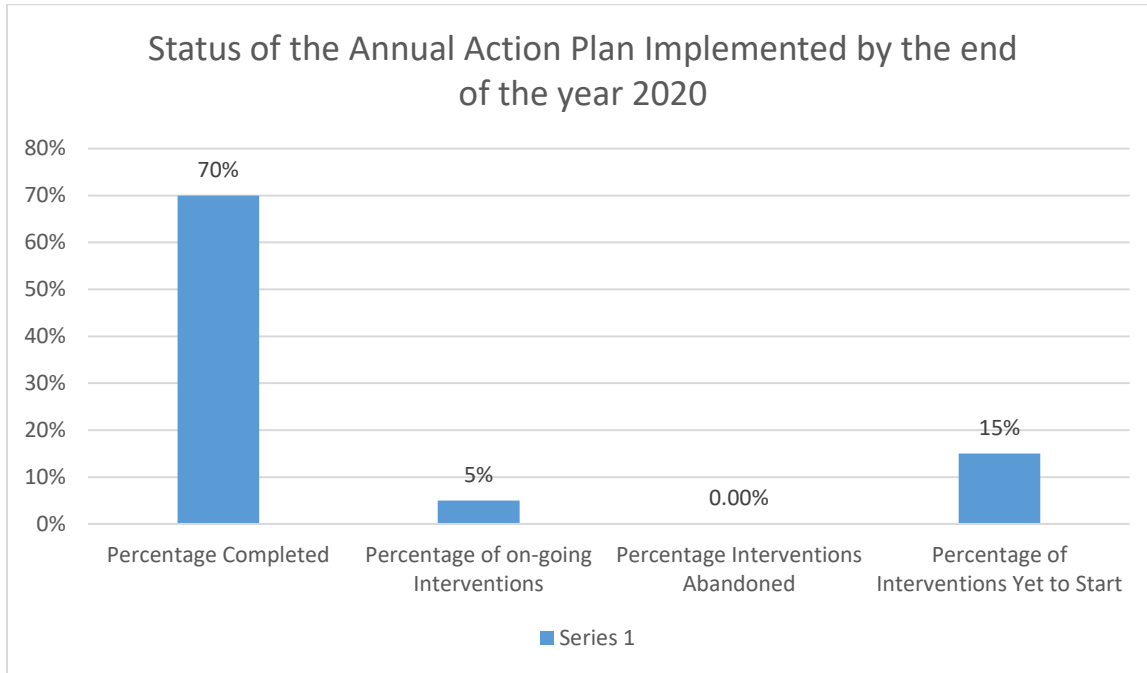


Table 2.1 depicts the total number of Annual Action Plans Implemented and the Proportion of DMTDP implemented. According to the table, proportion of the Annual Action Plan implemented by the Assembly has dropped from 83.3% in 2019, and 75% in 2020. The Assembly could not achieve its annual target as result of delays in the release of DACF, COVID-19 pandemic, inability to meet revenue target. Concerning the overall MTDP implemented for 2020, the Assembly was able to implement 19% and as at the end of the year, the overall level of the 2018-2021 DMTDP implemented was 64% for the three years, which also depicts that the Assemblies inability to achieve its revenue target to implement all planned projects and programme proposed for the year.

1.4 MAJOR CHALLENGES FACED BY THE DISTRICT DURING THE YEAR 2020 INCLUDE:

- COVID-19 outbreak
- Inadequate fund for implementation of planned projects
- Delay and late releases of fund especially DACF
- Inadequate logistics to carry out the quarterly M&E of developmental projects on going
- Inadequate Internally Generated Fund to fund the district internal activities
- Most of the implemented project are not completed due to lack of fund.
- Ineffective functioning of the District Sub-structures
- Low IGF Mobilization
- Low income among the people and the people's poor attitude towards payment of taxes affected revenue generation of the District.

1.5 Purpose of Monitoring and Evaluation for the year 2020

The performance of the District solely lies on the implementation of projects and programmes. In order to ensure development, there is the need for constant Monitoring and Evaluations of interventions. The District adopted effective Monitoring and Evaluation mechanism, which is conducted quarterly considering the projects in the 2018-2021MTDP.

The desired of the District is to meet the needs of the people and this M&E is to monitor and evaluate the progress of work of all on-going projects and programs in the district. This would encourage stakeholders' involvement in all the on-going projects in the district to meet their needs.

The Specific objectives of the Monitoring and Evaluation of the 2020 APR include the following:

- Identify achievements, constraints and failures to inform future project design to achieve better impacts.
- Assess the extent to which specific MTDP targets were met.
- Provide information for effective coordination for Development at the Regional Level.
- To improve service delivery and influence allocation of resources in the District.
- To established a strong culture of transparency and accountability in the District
- Improve service delivery and value for money
- To provide a single source of information to all stakeholders both local and national on progress being made by the District in the implementation of the DMTDP 2018-2021.

1.6 Processes Involved

The Annual Progress Report (2020) consist of outputs from quarterly Monitoring and Evaluation of Development Programmes and Projects in the 2020 Annual Action Plan and other cross cutting issues in the District. The preparation of this activity involve all the DPCU members, relevant stakeholders such as NGO's, CBOs, FBOs, traditional authorities, market women and youth groups to take part in the monitory with respect to the communities that they are operating. They also support in various ways during the M&E activities. This involves the accumulation of regular register of all on-going programmes and projects in the District through periodic visit and site inspections.

Some Challenges faced by the Assembly during the last M&E exercise conducted in the period under review included:

- Poor accessibility to project sites due to bad nature of feeder roads especially during rainy season in the District.
- Delay in release of funds
- High cost of M&E exercise due to delays in project completion period
- Lack of funds and vehicle to carry out regular Monitoring and Evaluation Exercise.

Item	Project Description	Development Dimension	Location	Contractor/ Consultant	Contract (GHC)	Sum	Source of Funding	Award date	Date Started	Expected Date Of Completion	Expenditure To Date	Outstanding Balance	Implementation Status (%)	Remarks
1	Construction of 3-Unit Classroom block at Mafi-Dekpoe	SOCIAL	Dekpoe	HABAMENYO CO. LTD	209,907.88		DACF	01/02/16	30/03/16	30/09/16	209,907.88	0	100	Completed and in use
2	Construction of CHPS Compound	SOCIAL	Aformanorkope	DZIALETS LTD	291,258.82		DACF	03/11/15	05/11/15	05/05/16	234,702.19	56,556.63	95	ON-GOING
3	Construction of 1no. 3unit self-contain teachers quarters	SOCIAL	Kpoviadzi	IGLOO REAL ESTATE	307,880.10		DACF	25/01/16	31/01/16	31/03/17	292,051.85	15,828.25	100	Completed and in use
4	Construction of 3-unit classroom block at Mafi-Dadoboe	SOCIAL	Dadoeboe	DAMUZ LTD	199,951.72		DACF	28/10/15	03/11/15	03/05/16	199,951.72	0	100	Completed and in use
5	Construction of 3-unit classroom block at Bakpa Todze	SOCIAL	Bakpa Todze	MAKAFS CO.LTD	199,391.66		DACF	24/03/16	30/03/16	30/09/16	88,550.10	110,841.56	78	ON-GOING
6	Construction of Six Unit Classroom block at Mawoekpor	SOCIAL	Mawoekpor	HABAMENYO CO. LTD	481,218.46		DACF	12/03/16	06/04/16	06/10/16	481,218.46	0	100	Completed and in use
7	Rehabilitation of an Existing District Hospital Accommodation at Adidome	SOCIAL	Adidome	MALMAXI	254,880.74		DACF	10/04/16	18/04/16	18/10/16	42,732.11	212,148.63	60	ON-GOING
8	Fencing of Mafi Kumasi New Market	Economic	Mafi –Kumase	BAY CONSTRUCTION LTD	258,898.36		DPAT	01/11/15	06/11/15	06/05/16	258,898.36	0	100	Completed and in use
9	Land Scaping of Dove Health Post	ENVIRONMENT	Dove	NNANAMART ENT.	14,165.00		DACF	12/06/16	18/06/16	12/10/16	7,100.00	7,065.00	90	ON-GOING
10	Bitumen surface patching of Adidome Township Road	SOCIAL	Adidome	DE-HAWK VENTURES LTD.	31,140.00		DACF	12/10/17	15/10/17	15/11/17	31,140.00	0	100	Completed and in use
11	Construction of Adidome to Bakpa-Todze By-Pass	SOCIAL	Adidome	VIAN ENTERPRISE	35962.00		DACF				-		34	

12	Construction of 1no 3 Unit Classroom Block	SOCIAL	AKYEMFO	Framon ltd	279,407.80	DACF	11/08/2017	11/08/17	11/12/17	265,437.41	13,970.39	100	Completed and in use
13	Construction of 1no 3 Unit Classroom Block	SOCIAL	MAFI SREKPE	HAB- AMENYO Ltd	299,077.35	DACF	11/08/2017	11/08/17	11/12/17	284,123.48	14,953.87	100	Completed and in use
14	Construction of 1no 3 Unit Classroom Block	SOCIAL	AVEDO	Phibek Ent.	250,009.70	DACF	11/08/17	11/08/17	11/12/17	100,000.00	150,009.70	78	ON-GOING
15	Construction of 1no 6 Unit Classroom Block	SOCIAL	Awakpedome	Frohlart Comp. Ltd.	439,857.55	DACF	6/4/16	6/4/16	6/10/16	90,966.80	348,890.75	40	ON-GOING
16	Reroofing of EP Basic School	SOCIAL	Mafi Kumase	Maxdor Team	75,945.00	DACF	17/10/17	17/10/17	17/12/17	75,945.00	0	100	Completed and in use
18	Construction of lorry Station Shed	SOCIAL	Mafi Kumase	Maxdor Team	13,091.00	DACF	17/10/2017	17/10/2017	17/12/2017	13,091.00	0	100	Completed and in use
17	Completion of Mafi-Dove health centre	SOCIAL	DOVE	Frohlart Comp. Ltd	239,534.67	DACF	11/08/17	11/08/17	11/12/2017	227,557.94	11,976.73	100	Completed and in use
18	Completion of Mafi Gidikpoe CHPS Compound (Phase 1)	SOCIAL	Gidikpoe	MAXDOR TEAM COMPANY LTD.	86,024.40	MP-DACF	02/11/18	05/11/18	05/05/19	76,024.40	0	100	Completed and in use
19	Completion of 26no. Lockable Stores at Mafi-Kumase new market (type B)	Economic	Mafi-Kumase	SIEBS RAY LTD	40,642.20	DACF		06/08/18	06/12/19	40,642.20	0	100	COMPLETED
20	Construction of storm drain at Mafi-Kumase new market	Economic	Mafi -Kumase	DZIALETS LTD	463,138.75	DDF	01/02/15	04/02/15	04/07/15	451,138.75	12,000.00	100	COMPLETED
21	Construction of CHPS Compound at Mafi-Anfoe	SOCIAL	Mafi-Anfoe	BAY CONS. LTD	249,914.00	DDF	15/07/18	25/07/18	25/01/19	138,255.10	111,658.90	100	COMPLETED
22	Construction of 2No. Market Shed at Mafi-Kumase	Economic	Mafi-Kumase	ADISON CONS. LTD	142,590.00	DDF	20/07/19	25/07/18	25/01/19	142,590.00	0	100	Completed and in use

23	Construction of 2No. Market Shed at Mafi-Kumase	Economic	Mafi-Kumase	HAMOFEX CO. LTD/LTD	142,184.00	DDF	20/07/19	25/07/18	25/01/19	142,184.00	0	100	Completed and in use
24	Construction of 1no 3-Bedroom self contained Nurses Quarters	SOCIAL	Kpogadzi	MOHAJARA VENTURES	170,359.73	DDF	05/06/19	10/06/19	10/12/19	170,359.73	0	100	Completed and in use
25	Construction of 1no 3-Unit Classroom Block and ancillary facilities for Girls Model School	SOCIAL	Adidome	MACNUEL ENTERPRISE	332,655.00	DPAT	05/06/19	10/06/19	10/12/19	332,655.00	0	100	Completed and in use
26	Construction of 1no Emergency Ward at Adidome District Hospital	SOCIAL	Adidome	HAMOFEX COMPANY LTD.	196,326.00	DPAT	05/06/19	10/06/19	10/12/19	196,326.00	0	100	Completed and in use
27	Construction of 1No. 2-Unit KG classroom block	SOCIAL	Mafi Anfoe	MAXDOR TEAM COMPANY LTD	151,507.00	DPAT II	10/04/20	17/04/2020	17/10/2020	143,507.00	8,000.00	100	Completed and in use
28	Construction of CHPS Compound at Fiekpe	SOCIAL	Fiekpe	ROCKXY VENTURES LTD	373,619.00	DPAT II	10/04/20	17/04/2020	17/10/2020	373,619.00	0	100	Completed and in use
29	Refurbishment Of Mafi Anfoe Chps To Covid-19 Isolation Centre	SOCIAL	Anfoe	ROCKXY VENTURES LTD	111,416.00	DPAT II	10/04/20	17/04/2020	17/10/2020	111,416.00	0	100	Completed and in use
30	Sanitation Projects On Covid-19 In Central Tongu District Assembly	SOCIAL	Mafi Adidome Market and Mafi Kumase new Market	ROCKXY VENTURES LTD	54,864.00	DPAT II	11/04/20	17/04/2020	17/10/2020	54,864.00	0	25	Completed and in use
31	Completion of 26No. Lockable Stores at Mafi-Kumase Type A	Economic	Mafi-Kumase	SIEBS RAY LTD	63,906.93	IGF/DACF	12/05/17	20/05/17	20/12/17	63,906.93	0	100	Completed and in use
32	Construction of 1no 6-seater water closet at Mafi Kumase SHTS and Mediage	SOCIAL	Mafi Kumase/Mediage	ROCKXY VENTURES	100,446.00	IGF/DACF	15/05/19	20/05/19	20/11/19	15,066.90	85,379.01	100	Completed and in use
33	Construction of 1no 6-Seater WC at Kutime and	SOCIAL	Kutime and Aziewa	PHIBEK ENT. LTD.	81,854.00	IGF/DACF	15/09/19	20/05/19	20/11/19	12,278.10		64	ON-GOING

	Construction of 1no 4-seater KVIP at Adidome Aziewa										69,575.09		
34	Construction of 1no 6-Seater WC at Adidome Zongo and Kpedzeglo	SOCIAL	Adidome Zongon and Kpedzeglo	VIAN	100,500.00	IGF/DACF	16/05/19	20/05/19	20/11/19	80,000.00	20,500.00	30	ON-GOING
35	Construction of 1no 4-Seater WC at Mafi Anfoe and 1no 6-Seater WC at Awakpedome	SOCIAL	Anfoe and Awakpedome	ROCKXY VENTURES	90,942.00	IGF/DACF	16/05/19	20/05/19	20/11/19	13,641.30	77,300.07	62	Completed and in use

DISTRICT SPECIFIC

DISTRICT SPECIFIC													
1	Construction of 1no 4units Urinal at Adidome Market	social	Adidome	Premix Committee	45,000	Premix Com. Dev. Fund	12/9/20	14/9/20	12/12/20	45000	0	100	Completed and in use
2	Construction of Landing beach	Social	Old Bakpa	Premix Committee	34000	Premix Com. Dev. Fund	08/8/19	14/08/19	08/12/19	34000	20,000	100	Completed and in use

The above table 3 represent Programmes/Projects Status of the Quarter or Year

These projects were funded from IGF,DACF and DPAT. All the DPAT projects were completed as compared to the IGF and DACF projects because of inadequate revenue generation by the Assembly and late release of funds from the Central Government respectively.

Table 3: Implementation status of non-physical projects

NO.	PROJECT DESCRIPTION	LOCATION	SECTOR / AREA OF INTERVENTION	SERVICE PROVIDER	SOURCE OF FUNDING	AMOUNT (GHC)	DATE	TARGET	BENEFICIARIES			REMARK
									MALE	FEMALE	TOTAL	
1.	Undertake functional literacy programme	District Wide	Adult Education	Non-Education	GoG	5,000.00		19% reduction in literacy	61	231	292	It is running programme
2.	Tree planting exercise	Adakpo, Adidome, Landing Beaches, sand winning areas, etc	Tree planting	NADMO	IGF	10,000		Plant not less than 800 seedlings	28	15	43	COMPLETED
3.	Climate Change and Disaster Risk Reduction Education	Selected communities in the District	Environment	NADMO	GOG	1,000.00		12% improvement in CC/DR R	870	500	1,370	
4.	Empower socially excluded	District Wide	Social inclusion	SWCD	GOG			20% increase in LEAP beneficiaries	130	364	394	
5.								Improve the life of disable	6	6	12	
6.	Gender sensitization in 23 communities	District Wide	Social	SWCD	GOG			5% increase in girl child awareness creation	287	607	894	

NO.	PROJECT DESCRIPTION	LOCATION	SECTOR / AREA OF INTERVENTION	SERVICE PROVIDER	SOURCE OF FUNDING	AMOUNT (GHC)	DATE	TARGET	BENEFICIARIES			REMARK
									MALE	FEMALE	TOTAL	
7.	Sanitation programmes	District Wide	Sanitation	DEHO	Gog/IGF			8% increase in Households toilet			6,722	
	Town Hall Meeting	Mafi Kumase and Adidome	Social	DPCU					53	21	74	
8.	Maintenance of spoilt signages in Adidome	Adidome, Mafi Kumase and selected Towns	Social	DPCU MP	DACF	8,000.00			8	24	32	
								Maintenance of all spoilt signages			Maintenance of existing signages in Adidome	Maintenance of signages in Adidome
DISTRICT SPECIFIC INDICATOR												
1.	Fumigation	Adidome District Assembly offices	Sanitation	DEHO	Gog/IGF	3,000.00	12/09/2020	Shops Institutions houses				Fumigation exercise completed
2.	Covid-19 Sensitization	District Wide	Social inclusion	DEHO DPCU	IGF	1000	20/1/2020	Community members	500	700	1200	Covid-19 Sensitization awareness created

The non-physical projects implementation were affected by the Covid-19 but the district implemented some of them in the area of maintenance of street naming synages, communal labour in Adidome, Mafi Kumase, Asiekpe, New Bakpa, Mafi Anfoe, Sensitization in areas of health, agric, education and Non-formal.

The Central Tongu Health Directorate engaged in various health education and screening exercise and notable among them are; COVID-19 Sensitization programme in communities, fumigation of Adidome District Assembly Block, medical outreach screening at Sasekpe, Kpoviadzi, Avedo, Stakeholders meetings on COVID-19, orientation of four CHMCs, refresher training of staff, Adolescent Reproductive Health Education, School Health etc.

CHAPTER TWO

2.0 UPDATE ON FUNDING SOURCES AND DISBURSEMENTS

The various sources where projects and programs were funded during the year include; Internally Generated Fund, District Assembly Common Fund, Member of Parliament Common Fund, People with Disability Common Fund, District Development Facility and so on. The details of funding sources are tabulated below:

Table 4 Funding Sources

Revenue Sources	Baseline 2017	2018 Target	2018 Actual	2019 Target	2019 Actual	2020 Target	2020 Actual
IGF	267,794.75	360,000.00	339,665.79	320,000.00	675,602.43	431,847	328,518.18
DACF	1,278,468.73	3,179,279.00	1,397,110.70	4,177,515.06	2,120,488.39	4,22,817	1,741,048.85
MP's CF	126,043.18	800,000.00	331,032.64	216,068.31	339,407.68	383,624.50	321,412.27
PWD CF	14,411.83	150,000.00	187,606.63	127,379.00	196,524.53	180,000	195,821.69
DDF/DPAT	70,836.17	555,675.00	406,131.10	705,675.00	1,120,958.51	1,949,480.29	725,064.09
LEAP	34,612.00	300,000.00	292,891.00	350,000.00			
GSOP	N/A	N/A	N/A	N/A	-	-	-
UDG	N/A	N/A	N/A	N/A	-	-	-
GSFP	N/A	N/A	N/A	N/A	-	-	-
UNFPA	N/A	N/A	N/A	N/A	-	-	-
SRWSP	N/A	N/A	N/A	N/A	-	-	-
MSHAP	3,045.16	25,000.00	11,807.97	25,000.00	13,129.31	35,888	7,558.80
TOTAL	1,795,211.82	5,369,954.00	2,966,245.83	5,921,637.37	4,466,110.85	3,367,768.79	732,622.89

2.1.1 Success and failure of revenue performance

During the year under review, the total revenue mobilized was 328,518.18 against a total budgeted of 431,847. This represent 76.0% of the budgeted figure. This shows that, there has being a short fall of 24% of the budgeted figure for 2020.

The data above also indicated that the actual receipt increase from GHC4,466,110.85.43 in 2019 to GHC732,622.89 in all the sources of revenue.

The shortfall of the revenue collection was due to a decline in the inflows of Central Government transfer and the inability of the Assembly to collect revenue due to covid-19 pandemic, which led to the closure of some business activities in the District.

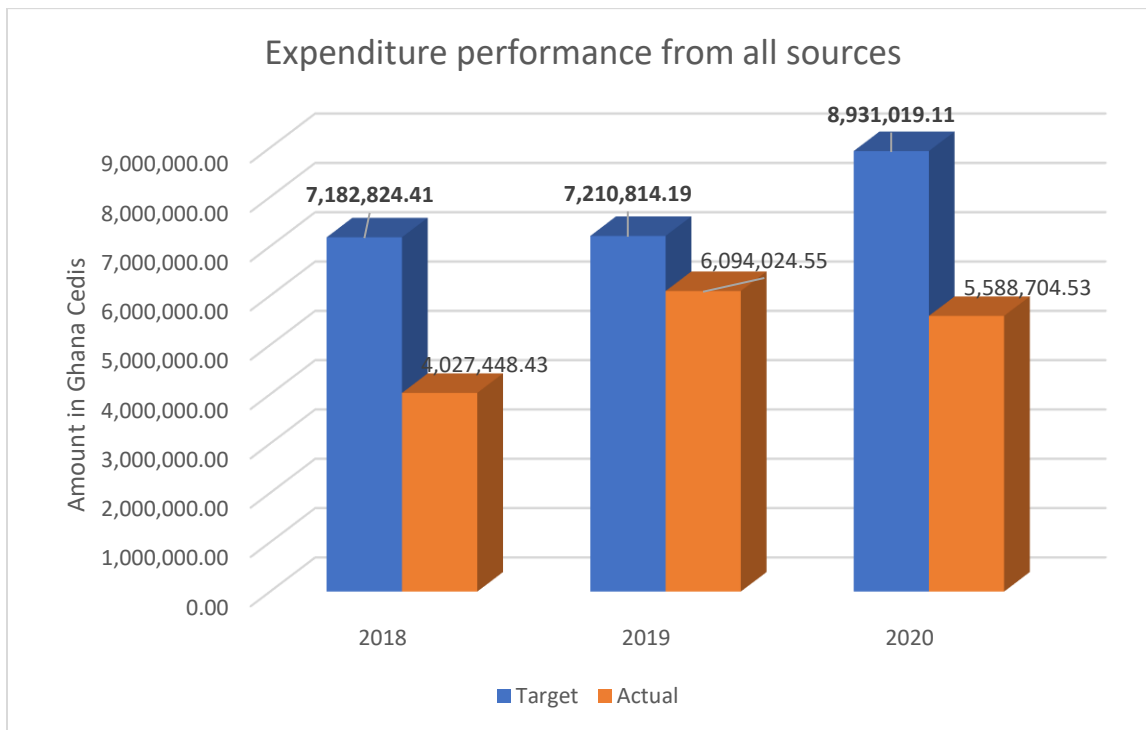
However, issues with regards to release of funds is not encouraging and untimely. It clearly shows from the data provided above that revenue performance for 2020 was not encouraging as at the time of covid-19 pandemic. The fear of collectors to take revenue affected negatively on revenue performance for 2020. The Assembly therefore seek to put measures into place to bring about revenue performance in the District.

Table 5 Disbursement

N O	Expenditur e Item	Baseline 2017	2018 Budgeted	2018 Actual (December)	2019 Budgeted	2019 Actual	2020 Budgeted	2020 Actual (December)
1	Compensat ion	961,214.70	1,273,953	1,354,203.6 0	1,335,011.0 0	1,335,011.04	1,465,636	1,747,548.76
2	Goods and Services	569,104.56	984,340.90	739,174.72	963,150.34	1,735,596.35	3,786,462.11	2,381,124.63
3	Investment s/Assets	2,494,269.77	4,085,613.10	1,934,180.1 1	4,608,487.0 0	3,023,417.16	3,687,921	1,460,031.14
4	Others	-	838,917.41	-	-	304,165.82	-	-
5	Totals	4,024,589.03	7,182,824.24	4,027,448.4 3	7,210,814.1 9	6,398,190.37	8,931,019.11	5,588,704.53

Source: Budget/Finance Department, CTDA, 2020

Figure 2.2 Expenditure Performance from all Sources



The total expenditure for each of the major expenditure heads was kept within the budgeted estimates. Compensation-31.3percentage, Goods & Services-42.6percentage, Investment/Assets-26%.

There is clear direct relationship of low revenue recorded for the year 2020 of total expenditure in the District. Analysis shows that greater proportion of the Assembly’s total revenue was spent on goods & services and compensation. It also unearth that only 26% was used on physical projects(investment/assets) and this will have a negative implication on the implementation of capital expenditure as reflected in the table above.

Implication on implementation of Assembly's projects and programmes

Considering the increasing felt needs of the people in the community such as Classroom Blocks, Health Facilities, Roads water and Sanitation against the total amount of funds the Assembly generate since 2017, it was deduced that inflows of funds is inadequate to meet the increasing demands of the people. It is therefore imperative to explore other sources of revenue generation activities in the District to meet the growing demands of the people.

2.1 Analysis on Core and District Specific Indicators

Table 6 Shows the Analysis on Core Indicators

Table 5 depicts the Core District Indicators and targets that the Assembly was able to achieve. These targets were directly linked to the DMTDP goals and objectives under the Agenda for jobs policy as well as the Sustainable Development Goals. They required to measure progress whilst the targets serve as sign guide that will lead the District to the stated goal of the DMTDP in 2020. The indicator level unearths whether the District is performing well or not.

Indicator (Categorized by Development Dimension of Agenda for Jobs)	Disaggregation	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
Economic Development								
1. Total output of agricultural production:	By category:							
	Staple Crops:							
1. -staples (Mt)	-Maize	44,485	50,485	40,457	46,580	44,485	46,870	51,660
	-Rice(milled)	475	500	390	493	475	520	1,152.3
2. -Selected cash crops (Mt)	-Cassava	452,400	480,000	450,000	478,310	452,400	498,310	452,300
3. -Livestock and poultry (count)	-Pepper	2,984	3,000		3,146	3,200	3,345	5,103
-Fisheries (Mt)								
	Selected cash crops	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Livestock and Poultry							
	-Cattle							
	-Sheep	8,158	10,148	8000	8,331	8,500	8,712	17,085
	-Goat	5,783	6,000	4,500	5,895	6,040	6,125	14,665
	-Pig	8,658	9,000	7,800	8,748	9,150	9,344	9,950
	-Poultry	3,702	4,000	3,800	3,832	4,150	4,387	6,030
		102,660	120,000	100,000	115,773	126,240	134,228	175,485
	Note: N/A=Not Applicable							
2. Percentage of arable land under cultivation	By category:	50.58%	60.58%	55.50%	51.00%	50.70%	70%	51.24%
	Staple crops							
	Selected cash crops	N/A	N/A	N/A	N/A	N/A	N/A	N/A

	Note: N/A=Not Applicable							
3. Number of New Industries Established:	Agriculture	2	3	3	6	-	7	-
	Industry	3	3	3	2	-	3	-
	Service	3	3	3	8	-	8	-
4.Number of new jobs created	By sector (temporal/permanent,sex):							
	Agriculture							
	Male	3000	5000	4800	5000	3500	5000	4500
	Female	4000	7000	6000	6000	5000	7,500	7000
	Temporary	1,500	2000	1800	3000	2000	3500	3000
	Permanent	3000	3500	3200	2,500	1500	2000	1800
	Industry							
	Male	116	200	110	123	119	179	160
	Female	284	300	250	276	289	260	200
	Temporal	266	230	210	275	271	284	150
	Permanent	134	150	155	145	137	156	210
	Service	120	150	50	36	30	50	40
	Male	140	180	40	89	66	125	120
	Female							
	Temporal	100	150	40	12	10	18	90
	Permanent	160	100	90	115	86	157	70
Social Development								
1.Net Enrolment Ratio	Kindergarten	101.4%	100%	88.8%	95.2%	97.43%	94.7%	95.0%
	Primary	122.8%	100%	89.8%	115.3%	120.4%	114.7%	105.0%
	JHS	54.0%	100%	86%	48.3	51.2%	47.7%	53.0%
2.Gender Parity	Kindergarten	0.91	1.02%	1.02%	0.89	0.9	0.95	0.95
	Primary	1.07	1.01%	1.00%	0.97	1.0	0.99	0.98
	JHS	0.65	0.89%	0.89%	1.04	1.0	1.02	0.99
	SHS	0.90	1.02%	1.02	1.53	0.89	0.9	0.95

3.Completion Rate	Kindergarten	132.7%	88.8%	90.2%	125.0	115.0	100.0%	102.0%
	Primary	119.7%	90.6%	91.4%	105.0%	102.0%	100.0%	103.0%
	<u>JHS</u>							
	Boys	98.3%	86%	88.6%	93.8%	98.5%	100%	100%
	Girls	89.1%	83%	83.4%	98.5%	98.7%	100%	99.1%
	<u>SHS</u>	101.0%	71.9%	90%	98.5%	98.8%	100%	98.9%
	Boys	98.8%	72.8%	89%	99.1%	97.8%	99.1%	97.8%
	Girls							
4.Number of Operational Health facilities	CHPS	13	15	15	14	15	17	15
	Clinics	1	10	1	5	1	10	1
	Hospitals	1	2	2	2	1	2	1
5.Proportion of Population with Valid NHIS card	Sex							
	Male	42.5%	80%	60%	99.4%	70.5%	80.5%	75.4%
	Female	57.50%	90%	80%	83.3%	90.2%	90.5%	90%
	Indigents	0.6%	1.2%	1.0%	1.3%	1.6%	2.9	2.8
	Informal	12.4%	10%	8.5%	11.8%	11.5%	15.0%	13.8%
	Aged	2.4%	3.5	3.0%	2.8%	2.6%	3.6%	3.5%
Under 18years	14.4	15.5%	12.5%	15.5	14.0%	18.4	18.1%	
Pregnant Women	3.0	4.0%	3.0%	2.5%	2.0%	5.1%	4.2%	
6. Proportion of Pop. with access to basic drinking water sources	District	70.7%	80%	75%	80.1%	78.3%	85%	90%
	Urban	25.1%	30%	25%	30.2%	35.5%	60%	55%
	Rural	35.5%	40%	35%	45.2%	40.1%	50%	45%
7. Proportion of Pop. With access to improved sanitation	District	80.7%	90%	80%	85.1%	83.3%	80%	85%
	Urban	28.1%	30%	28%	35.2%	30.5%	30%	31%
	Rural	21.5%	25%	20%	30%	28.1%	29%	25%

8.Number of Births and Deaths registered	Birth (Sex)							
	Male	N/A	N/A	1800	N/A	1,450	N/A	2,250
	Female	N/A	N/A	1500	N/A	2,357	N/A	3,340
	Death(sex,age group)							
	Male	65	N/A	98	N/A	80	N/A	95
	Female	45	N/A	68	N/A	46	N/A	85
	Children	5	N/A	3	N/A	3	N/A	4
	Youth	7	N/A	2	N/A	5	N/A	3
Adult	250	N/A	240	N/A	150	N/A	210	
	Note:N/A=Not Not Available							
9.Total number of recorded cases of child trafficking	Sex							
	Male	2	3	4	0	1	3	10
	Female	4	5	8	2	5	5	42
10..Maternal Mortality (Institutional)	District	75.1	0	0	0	0	0	0
11.Malaria case fatality (Institutional)	Sex							
	Male	0.08	0.2	0.3	0.5	0.02	0.6	0.5
	Female	0.5	0.10	0.5	0.11	0.4	0.3	0.2
	Age:							
	Children	0.14	0%	0%	0%	0.9%	0%	5.48%
Youth	0%	0%	0%	0%	0%	0%	0%	
Adult	0%	0%	0%	0%	0%	0%	0%	

Indicator (Categorized by Development Dimension of Agenda for Jobs)	Disaggregation	Baseline 2017	2018 Target	2018 Actual	Target 2019	Actual 2019	Target 2020	Actual 2020
	Environment, Infrastructure and Human Settlements							
1.Percentage of road network in good condition	Total	40%	80%	50%	58%	40%	56.6	40%
	Urban	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Feeder	34.7%	50%	40%	58.0%	36.16%	40.0%	37.16%
2.Percentage of communities covered by electricity	District	78%	85	90%	85	80%	90%	81%
	Urban	60%	70%	60%	70%	65%	75%	71%
	Rural	1.5%	1.6%	1.5%	1.6%	0.8%	1.8%	2.4%
	Governance, Corruption, and Public Accountability							
1.Percentage of Annual Action Plan Implemented	District	65%	90%	85%	75%	61%	70%	90%
2.Reported Cases of crime	By type:							
	Rape	1	N/A	4	N/A	5	N/A	4
	Armed Robbery	8	N/A	5	N/A	4	N/A	9
	Defilement	2	N/A	5	N/A	2	N/A	124
	Murder	2	N/A	1	N/A	1	N/A	2
3.Number of communities affected by disaster	Bushfire	3	10	5	5	3	26	30
	Floods/rainstorm	2	1	1	4	1	4	3

2.1.1 Analysis of Performance of the District Core Indicators under the agenda for jobs policy.

Economic

As an agrarian community, the District has performed well for the various crops cultivated and animals reared. There has been an increase in all the crops and animal production since 2017 as a result of good government policies and programmes such as planting for food and jobs, effective agriculture extensive practices, capacity building for farmers and financial support for farmers among others.

According to the data provided above there has been tremendous increase in total output of crops (maize, rice, cassava, pepper) from 2018 to 2020. For instance, rice production increased from 390 to 520 in 2018 to 2019 and further increase to 1,152.3, which represent 22% over achievement of the target.

Furthermore, the total number of animals reared in the District is 123,215 as compared to the target of 162,796. Poultry is the animal produced in the District in the sense that there was an increase in production in 2020. However, lack of storage facilities such as silos and warehouses is also affecting the perishable crops. When demand out ways supply it can lead to low pricing of agricultural produce. The Assembly has therefore considered educating more farmers on the need to build silos to store their farm produce.

On the issue of arable land, the Assembly could not meet its target of 70%. This shows that the youth do not show keen interest in agricultural. As a result of that the Assembly has liaised with the Department of Agric to sensitize the youth to take government flagship programmes like planting for food and jobs in the community seriously and this will further reduce unemployment and poverty issues in the District.

Social Development

Net enrolment ratio is very critical parameters of determining the rate of school dropout, high repetition, and late completion among others. The District has achieved its targets set for 2020 from Kindergarten to SHS. As indicated in the table above, at the kindergarten level, the District set a target of 0.95 and has been able to achieve and it runs through the various level of education.

According to the table on the Gender Parity Index, the District is performing well on access to education between male and female as well as completion rate even though there has being a minor drop-out due to teenage pregnancy in the District which is not significant in the field of completion rate.

The Assembly has set target of about 80% for male and 90% for female of the populace to get valid NHIS Card. Out of this 75% males and 90% Females acquired the card including pregnant women which is encouraging in the District. The Assembly therefore seek to get every citizenry registered.

The health of the people is a major concern in the District. The table above indicates that the Assembly has put measures in place on Maternal Motility Rate to the barest minimum.

Environment, Infrastructure, and Human Health

Road networks cannot be underestimated against an agrarian economy. The Assembly could not meet its target set for road construction. In 2020 for instance, the Assembly targeted 56% and was only able to achieve 40% and this is not good for easy flow of goods and services within the District.

Table 7 District Specific Indicators

2.2 DISTRICT SPECIFIC INDICATORS

Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
ECONOMIC							
Number of days acquiring a business permit	3	3	3	1	1	1	1
Landing Beaches	2	3	3	3	3	4	4
Number of LED Association	1	2	2	3	3	4	3
Number of beneficiary farmers under PERD	3000	3500	3,300	4000	3,800	4000	4000
Number of seed banks/nurseries established	10	15	12	20	14	20	14
SOCIAL DEVELOPMENT							
Net Admission Rate in Primary Schools	80%	90%	91%	95%	97%	97%	98.5%
Percentage/proportion of the population with access to ICT	20%	45%	35%	50%	55%	60	55%
Street Naming Exercise	5	20	10	20	12	20	15
SAFEGUARD THE NATURAL ENVIRONMENT AND ENSURE A RESILIENT, BUILT ENVIRONMENT							
Percentage of reduction of illegal sand winning activities	80%	86%	87%	90%	92%	92%	92%
GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY							
Police Citizen Ratio	1:1,019	1:988	1;1008	1:900	1:850	1:905	1:905
Number of Assembly's Sub structures strengthen	4	4	4	4	4	5	4

Source: DPCU, CTDA 2020

2.2.1 Analysis of District Specific Indicators

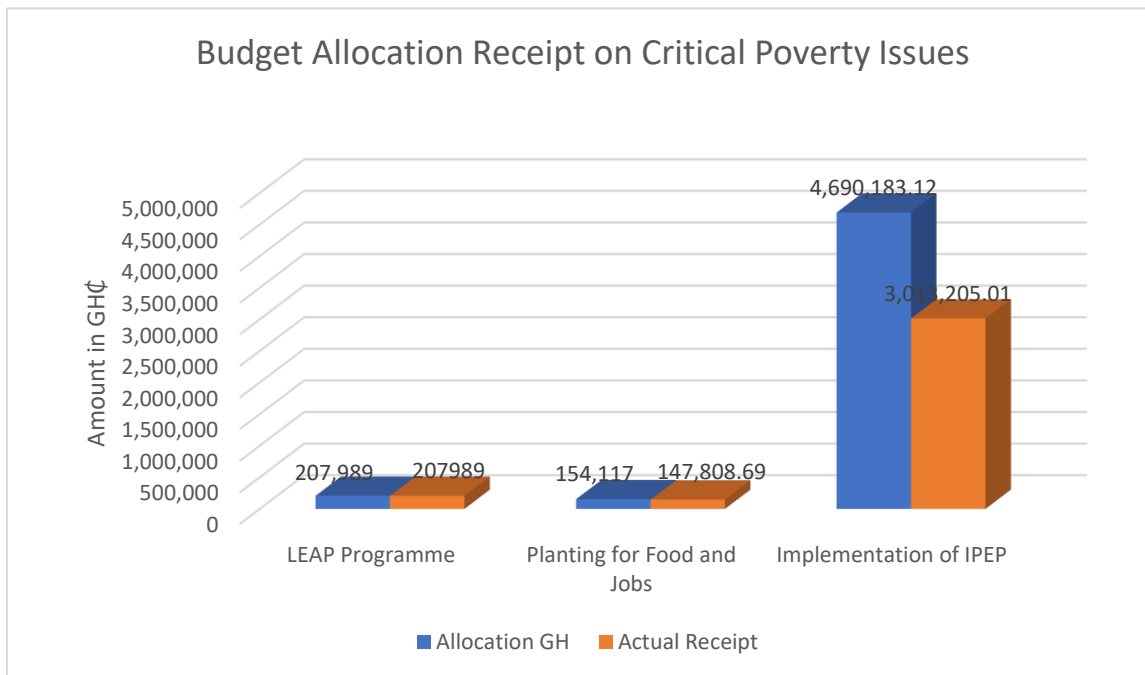
- The acquisition of a business certificate is crucial for smooth operations of businesses within the District. Previously it takes about three days for one to acquire a business certificate that is not encouraging. The Assembly after a careful view of the incidence indicated requesting of business certificate to process just in one day.
- The Assembly targeted about 20 seed banks in 2020 but unfortunately, only 14 seed banks were supplied. This has been helpful to farmers since it guarantee all year round farming activities.
- The introduction of Planting for Export and Rural Development (PERD) was intended to promote rural economic growth and improve household incomes of rural farmers. In 2020, 4000 farmers was envisioned to benefit from the programme and the target was met. This shows that beneficiaries of the programme have in-depth knowledge about it.
- Street Naming Addressing System allows locating and registering people or companies for taxation. The Assembly could not achieve its target as a result of financial constraints. Due to properties within the District have become difficult to identify and located using Street names. This in effect has impacted negatively tax base in the District thus hampering revenue generation.
- The Assembly could not achieve its target on Local Economic Development as result of covid-19 pandemic. Currently the four (4) number association is working effectively to promote the local industry. The Assembly has also placed measures to strengthen the industry.
- The Assembly has achieved its target by establishing four (4) number landing beaches in the District and it has improved upon fishing activities and other fishing related activities in the District.

2.3 Update on Critical Development and Poverty Issues in 2020

Table 8 Update on Critical Development and Poverty Issues in 2020

<i>Critical Development and Poverty Issues</i>	<i>Allocation GH¢</i>	<i>Actual Receipt GH¢</i>	<i>No. of Beneficiaries</i>	
			Targets	Actuals
Ghana School Feeding Programme			10,560	3,756
Capitation Grant				
National Health Insurance Scheme (NHIS)			8000	7,812
Livelihood Empowerment Against Poverty (LEAP) Program	207,989	207,989	2,580	2,445
One District-One Factory Programme				
One District-One Dam Programme				
Planting for Food and Jobs Programme	154,117.00	147,808.69	2500	3000
National Youth Employment Program				
National Entrepreneurship and Innovation Programme (NEIP)				
Free SHS Programme				
Implementation of IPEP	4,690,183.12	3,013,205.01	9,350	6,250
Others				

Figure 2.2 Budget Allocations and Actual Receipt on Critical Poverty Issues



From the figure 2.3, the Assembly did not receive all funds allocated for the various critical poverty areas in 2020 expect for Planting for Food and Jobs and LEAP Programme which received 147,808.69 out of 154,117, 207,989 allocation respectively. The Assembly therefore recommended that various critical poverty funds should be released to ensure the smooth implementation of projects and programmes to eliminate poverty in the District. In the area of IPEP, is one of the government flagship programme under Ministry of Special Development Initiative.

Central Tongu District Assembly is a beneficiary of Ghana School Feeding Programme currently; it has about 3,756 that benefit from the programme out of 10,560 as targeted beneficiaries in the District. Monitoring of beneficiary schools indicated that there has been enrolment and retention. The programme has also improved the health of the pupils and it is therefore imperative for the government to expand to other areas and Ghana as a whole.

2.4 UPDATE ON CLIMATE CHANGE ISSUES

Climate change has become a Global and National issue or priority as a result of significant impact it has on the Development of the global economy. Ghana has shown serious commitment in fighting the negative impact of climate change to the extent that it has been adequately reflected in the MTNDPF 2018-2021 ‘ *Agenda for Jobs* ’ ‘ *Creating Prosperity and Equal Opportunity for All* ’

The District economy is vulnerable to climate change due to its impact on key sectors such as health, agriculture, water resources, land and forestry. The growth of the District are threatened by its high impacts as reflected in increasing temperature, change in rainfall patterns making it less predictable and exacerbating poverty amongst the poor particularly women and children.

The development implication of climate change include low agriculture yields leading to more poverty and food insecurity and loss of revenue from food and cash crops in the District. A severe impact on land use leading to loss of biodiversity and soil infertility, land degradation and increased deforestation all contribute to loss of ecosystem, deteriorating health as a result of increased incidence of disease.

The Assembly, to combat climate change planted about 3000 trees and other interventions in the District at the end of the year. Again, the Assembly liaised with NADMO and Forestry Department sensitized and organized programmes on the use of modern gargets such LGP instead of firewood among others in the District. There were about 450 females and 500 females present during the programme.

2.5 EVALUATION CONDUCTED, FINDINGS AND RECOMMENDATION

2.5.1 Evaluations Conducted

Evaluation conducted are represented in Table 8, the activities involved in the evaluation are assessing the impact of improving school infrastructure, implementation of Ghana School Feeding program and improving on the health needs by construction of CHPS compound and open defecation free (ODF) communities.

The purpose is to ascertain the impacts of the above-mentioned program on the beneficiaries. It will also help to identify the weaknesses and find the possible measures to achieve the purpose of implementing the program.

The methods use include focus group discussion and other related methods purposely designed to collect information from the beneficiaries of the project. The DPCU designed checklist to check the progress of implementation of the projects mentioned above. The DPCU also review the implementation report of the various departments and units. The findings and recommendation are represented below:

Table 9 Evaluations conducted; their findings and recommendations

Name of Evaluation	Policy/programme/ project involved	Consultant or resource persons involved	Methodology	Findings	Recommendations
Impact evaluation	Medium Term Development Plan 2018-2021	DPCU Members and District Health Directorate GES Desk Officer DEHO Chiefs	- Questionnaires -Focus group discussion -Check list	After evaluating the MTDP for the program executed, these are the findings: -High infant maternal mortality rate - Long distance covered before accessing health care. -Low performance -Student study under trees Reduction in school enrolment for non-beneficiary schools -Communities surrounded by their own faecal matters. -Outbreak of disease such as cholera and diarrhea	-Implementation of CHPS should be encouraged to improve access and quality health care to the people in the area. -The Classroom Block should be constructed to improve the academic performance and well sound learning environment for the pupils -The School Feeding Program should be implemented in non-beneficiary schools to improve the enrolment -The ODF program should be replicated in open defaecation communities to improve the sanitation conditions

Impact assessment	Save lives and reduce the spread of COVID-19	DPCU members and Health Directorate	-Questionnaire -Consultative meetings	-The virus is contagious leading to the death of affected people	The programme should be implemented to save the lives of the people and also to reduce the spread of the virus (COVID-19)
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2.6 Participatory Monitoring & Evaluations Conducted

The District employed Participatory Rural Appraisal Method in assessing the sanitation situation, school feeding program, CHPS compound among others and adopting measures to address the challenges identified. The team engaged in transects walks, focus group discussion and employed questionnaire as a tool to assess the impact of the implementation of the programs on the lives. The team met community leaders and stakeholders at the various triggered communities at focus group discussion level and strategies were adopted to end this menace. The detailed is illustrated below:

Table 10: PM&E Conducted

<i>Name of PM&E Tool</i>	<i>Policy/programme/project involved</i>	<i>Consultant or resource persons involved</i>	<i>Methodology</i>	<i>Findings</i>	<i>Recommendations</i>
<i>Community Score Card</i>	<i>Construction of CHPS Compound in Fiekpe</i>	<i>District Engineer</i>	<i>Focus Group Discussion</i>	<ul style="list-style-type: none"> <i>-Project was part of MTDP and 2020 AAP</i> <i>-Contractor was selected through competitive bidding</i> <i>-involvement of the community during project execution</i> <i>-Sign post was not erected</i> <i>-No site visit register and books</i> 	<ul style="list-style-type: none"> <i>-Sign post erected before the start of projects</i> <i>-Site attendance book should be made available</i> <i>-Land scaping should be part of the contract</i> <i>-Active involvement of the community to own the project</i>
<i>Community Score Card</i>	<i>Construction of Classroom Block at Mafi anfoe</i>	<i>District Engineer GES</i>	<ul style="list-style-type: none"> <i>-Check list</i> <i>-Focus Group Discussion</i> 	<ul style="list-style-type: none"> <i>-Project was part of MTDP and 2020 AAP</i> <i>-Contractor was selected</i> 	<ul style="list-style-type: none"> <i>-Sign post erected before the start of projects</i> <i>-Site attendance book should be made available</i>

				<p><i>through competitive bidding</i></p> <ul style="list-style-type: none"> - <i>Less community involvement</i> - <i>Sign post was not erected</i> - <i>No site visit register and books</i> 	<ul style="list-style-type: none"> - <i>Land scaping should be part of the contract</i> - <i>Active involvement of the community to own the project</i>
<i>3.Community Score Card</i>	<i>Introduction of School Feeding Program at Adidome RC</i>	<i>Desk Officer</i>	<i>Focus group discussion</i>	<ul style="list-style-type: none"> - <i>Increase in school enrolment</i> - <i>Student stay in class during school hours</i> - <i>The food quality is poor</i> - <i>Quantity of food served is good</i> 	<ul style="list-style-type: none"> - <i>Improve the food quality</i> - <i>Provision of running water for hand washing</i>
<i>Community Mapping</i>	<i>ODF in some selected communities</i>	<i>DPCU DHD DEHO Chiefs</i>	<ul style="list-style-type: none"> - <i>Transect Walk</i> - <i>walk of shame</i> - <i>Focus Group Discussion</i> 	<ul style="list-style-type: none"> - <i>Project was part of MTDP and 2020 AAP</i> - <i>Communities surrounded by their own faecal matters.</i> - <i>Increase in diarrhea related diseases</i> - <i>Most private buildings do not have toilet facilities</i> 	<ul style="list-style-type: none"> - <i>Building plan without toilet facility should not be approved</i> - <i>Regular supply of water</i> - <i>Regular monitoring of the DEHO unit</i>

				- Irregular flow of water	
<i>Name of PM&E Tool</i>	<i>Policy/programme/project involved</i>	<i>Consultant or resource persons involved</i>	<i>Methodology</i>	<i>Findings</i>	<i>Recommendations</i>
<i>Community Score Card</i>	<i>Construction of CHPS Compound in Fiekpe</i>	<i>District Engineer</i>	<i>Focus Group Discussion</i>	<ul style="list-style-type: none"> -Project was part of MTDP and 2020 AAP -Contractor was selected through competitive bidding -involvement of the community during project execution -Sign post was not erected -No site visit register and books 	<ul style="list-style-type: none"> -Sign post erected before the start of projects -Site attendance book should be made available -Land scaping should be part of the contract -Active involvement of the community to own the project
<i>Community Score Card</i>	<i>Construction of Classroom Block at Mafi anfoe</i>	<i>District Engineer GES</i>	<ul style="list-style-type: none"> -Check list -Focus Group Discussion 	<ul style="list-style-type: none"> -Project was part of MTDP and 2020 AAP -Contractor was selected through competitive bidding - Less community involvement 	<ul style="list-style-type: none"> -Sign post erected before the start of projects -Site attendance book should be made available -Land scaping should be part of the contract -Active involvement of the community to own the project

				<p><i>-Sign post was not erected</i></p> <p><i>-No site visit register and books</i></p>	
<i>3. Community Score Card</i>	<i>Introduction of School Feeding Program at Adidome RC</i>	<i>Desk Officer</i>	<i>Focus group discussion</i>	<p><i>-Increase in school enrolment</i></p> <p><i>-Student stay in class during school hours</i></p> <p><i>-The food quality is poor</i></p> <p><i>-Quantity of food served is good</i></p>	<p><i>-Improve the food quality</i></p> <p><i>-Provision of running water for hand washing</i></p>
<i>Name of PM&E Tool</i>	<i>Policy/programme/project involved</i>	<i>Consultant or resource persons involved</i>	<i>Methodology</i>	<i>Findings</i>	<i>Recommendations</i>
<i>Community Score Card</i>	<i>Construction of CHPS Compound in Fiekpe</i>	<i>District Engineer</i>	<i>Focus Group Discussion</i>	<p><i>-Project was part of MTDP and 2020 AAP</i></p> <p><i>-Contractor was selected through competitive bidding</i></p> <p><i>-involvement of the community during project execution</i></p> <p><i>-Sign post was not erected</i></p>	<p><i>-Sign post erected before the start of projects</i></p> <p><i>-Site attendance book should be made available</i></p> <p><i>-Land scaping should be part of the contract</i></p> <p><i>-Active involvement of the community to own the project</i></p>

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<i>Community Score Card</i>	<i>Construction of Classroom Block at Mafi anfoe</i>	<i>District Engineer GES</i>	<i>-Check list -Focus Group Discussion</i>	<i>-Project was part of MTDP and 2020 AAP -Contractor was selected through competitive bidding - Less community involvement -Sign post was not erected -No site visit register and books</i>	<i>-Sign post erected before the start of projects -Site attendance book should be made available -Land scaping should be part of the contract -Active involvement of the community to own the project</i>
<i>3.Community Score Card</i>	<i>Introduction of School Feeding Program at Adidome RC</i>	<i>Desk Officer</i>	<i>Focus group discussion</i>	<i>-Increase in school enrolment -Student stay in class during school hours -The food quality is poor -Quantity of food served is good</i>	<i>-Improve the food quality -Provision of running water for hand washing</i>

CHAPTER THREE

3.0 The Way Forward

3.1 Key issues addressed and those yet to be addressed

3.1.1 Key Issues Addressed

The key issues addressed during the year of 2020 include:

2020 BECE Examination Performance

COVID-19 Sensitization programmes

Supply of portable water to some communities

Construction of market sheds, CHPS compound, Classrooms and roads

Stakeholders' engagement

Tree planting

Sensitization on various district related issues

Restructuring of sub-districts

PHC Activities

Replacement of damaged street naming signage and other activities

General Assembly meetings

National Independence celebration

National Farmers day Celebration.

3.1.2 Some key issues yet to be addressed were;

Ineffective collaboration between Assembly and Non-Governmental Organizations and other development partners

Inadequate logistics for effective monitoring and evaluation

Poor performance in basic levels of education

Poor road conditions

Low Internally Generated Fund (IGF)

Inadequate potable water supply

High under employment among the youth

Dilapidated Classroom Blocks

Open defecation

Ineffective sub-district

Quarantine centers for COVID-19 patients

3.2 Recommendations

With the foregoing issues discussed, the following are recommended for action:

Investment in the rehabilitation of classroom blocks

Investment in the provision and rehabilitation of health facilities and COVID-19 Centres

Organization of public education campaigns on the need to pay taxes e.g. Property rate, assembly programmes and projects

Exploration of other internally lucrative sources of funds aside the conventional sources.

Improve the infrastructural and institutional capacity of sub-district structures to enhance their operations.

Investment in the procurement of office facilities and equipment to improve productivity levels of staff

3.3 Conclusion

The ultimate goal of the District Medium Term Development Plan (DMTP) 2018-2021 was to achieve an improvement in socio-economic development through the continuous development of social and economic infrastructure and the development of human capital whilst enhancing good governance. The realization of this goal requires the effective and efficient utilization of available potentials and opportunities accessible to the District whilst mitigating the impact of its constraints and challenges. However, popular participation must be encouraged to ensure ownership of the development process by the populace whilst promoting transparency and accountability. The district is working hard amidst COVID-19 to realize its vision because 90% of target set for 2020 has been achieved and the District is poised to do better in the year 2021.