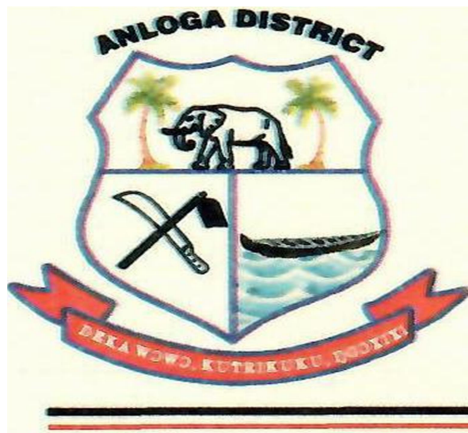


ANLOGA DISTRICT ASSEMBLY



2020 ANNUAL PROGRESS REPORT (APR)

COMPILED BY:

DISTRICT PLANNING CO-ORDINATING UNIT
ANLOGA DISTRICT ASSEMBLY
JAN, 2021

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LIST OF ACRONYMS

COVID-19	Coronavirus Disease, 2019
DACF	District Assembly Common Fund
DISEC	District Security Committee
DMTDP	District Medium Term Development Plan
DPAT-RFG	District Performance Assessment Tool-Result Factor Grant
DPCU	District Planning Coordinating Unit
GoG	Government of Ghana
HIV/AIDs	Human Immuno-deficiency Virus/Acquired Immuno-deficiency Syndrome
IGF	Internally Generated Fund
IPED	Infrastructure for Poverty Eradication Programme
JHS	Junior High School
KeMA	Keta Municipal Assembly
LEAP	Livelihood Empowerment Against Poverty
MAG	Modernizing Agriculture in Ghana
M&E	Monitoring and Evaluation
MP	Member of Parliament
MSHAP	Multi-sectoral HIV and Aids Programme
N/A	Not Available
NABCO	Nation Builders Corp
NGO	Non-Governmental Organization
PERD	Planting for Export and Rural Development
PFJ	Planting for Food and Jobs
PWDs	People with Disabilities
QT	Quantity
RFJ	Rearing for Food and Jobs
SHS	Senior High School

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CHAPTER ONE

GENERAL INTRODUCTION

1.1 Introduction

The Local Governance Act (936) 2016, enjoins all Metropolitan, Municipal and District Assemblies (MMDAs) to prepare development plans, execute such plans, monitor and evaluate the programmes and activities implemented in order to ensure that those activities and programmes achieve the desired impact.

Consequently, the Anloga District Assembly (carved out of KeMA in 2018) has been implementing a four-year Medium Term Development Plan (MTDP), (2018-2021) under the National Medium Term Development Policy Framework (Agenda for Jobs). In line with the District Assembly's vision and mission, an Annual Action Plan was prepared for 2020 out of the District Medium Term Development Plan to advance the implementation of development projects and programmes in the District.

This report covers programmes and activities carried out by the Anloga Assembly and its departments in the year 2020. The report also covers the financial performance of the Assembly, performance of all Government priority programmes, as well as updates on district core indicators and poverty and critical development issues within the period under review.

The report is presented in four (4) chapters. Chapter one (1) presents an introduction which entails the summary of achievements and challenges with the implementation of the 2020 Annual Action for the period, the purpose of the Monitoring and Evaluation (M&E) activity for the period, the processes involved as well as the challenges encountered. Chapter two (2) presents M&E activity reports which entails the assessment of program/project status, updates on funding sources and disbursements, updates on indicators and targets as well as updates on critical development and poverty issues. Chapter three (3) focuses on findings and recommendations on development evaluations conducted during the period and findings on participatory evaluation conducted. Lastly, chapter four (4) focused on key issues addressed and those yet to be addressed as well as recommendations and the way forward.

1.2 Achievements and Challenges with the implementation of the Plan

Project and programmes implemented in 2020 were taken out of the 2018-2021 Medium Term Development Plan of the District (extracted from KeMA MTDP) which was based on the National

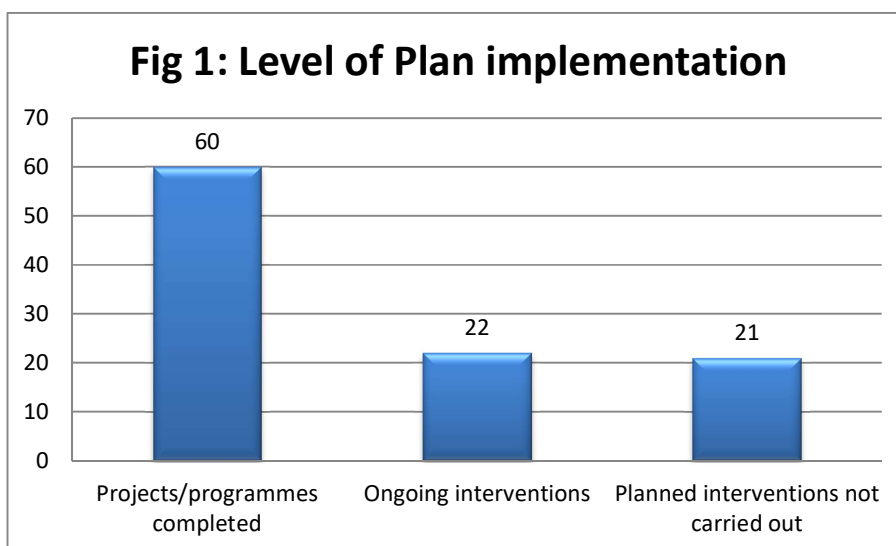
Medium-Term Development Policy Framework. Implementation of the plan entailed the construction of physical infrastructure which includes roads, health, educational and sanitation facilities. Others include activities on agricultural extension service delivery, community health services and literacy programmes, environmental sanitation, HIV/AIDS issues, PWD, local economic development as well as security among others. As at the end of the period, a total of 83 programmes and activities, representing 80.58 per cent of total activities in the 2020 plan were being implemented. Summary of the level of plan implementation is presented in the table below;

Table 1.1: Summary of plan implementation

S/No	Development Dimension	2020	
		Plan	Execute
1	Management and administration	28	24
2	Social Services Delivery	32	28
3	Infrastructure Development and Management	13	10
4	Economic development	24	16
5	Environmental Management	6	5
	Total	103	83

INDICATORS	Achievement for the year, 2020	Percent (%)
Total number of projects/programmes in AAP	103	100.00
a. Projects/programmes completed	60	58.2
b. Ongoing interventions	22	21.4
c. Planned interventions not carried out	21	20.4

Fig 1: Summary of achievement for the end of 2020



Challenges with the implementation of the DMTDP/AAP

Implementation of programmes and projects during the period under review did not come easy due to the following challenges;

- Untimely and non-release of Central Government transfers
- Inadequate logistics for general administration and management issues.
- Non-existence of some critical departments such as Physical Planning Department and Business Advisory Centre.
- Ineffective Sub-structures to aid in IGF mobilization

1.2 Purpose of the M&E

The purpose for the monitoring and evaluation was to show the extent of progress made towards the implementation of the DMTDP (Agenda for Jobs; creating prosperity and equal opportunity for all) and will further help to;

- Provide information for effective coordination of development at the regional level
- Document lessons learnt from the implementation of programmes and projects
- Improve service delivery and influence allocation of resources in the district.
- Identify achievements, constraints and failures so that improvements can be made to the DMTDP and project designs to achieve better impact
- Identify the appropriate interventions that will increase the responsiveness of targeted beneficiaries
- Demonstrate result to stakeholders as part of accountability and transparency.
- Give stakeholders a sense of ownership of development programmes.

1.3 Processes involved and the difficulties encountered

The District Assembly together with its decentralized departments played key role in the implementation of planned projects and programmes while District Planning Coordinating Unit (DPCU) and heads of departments, including other stakeholders, performed monitoring activities within the period. Key methods such as interviews, site meetings, observations of project activities and discussions with project staff, beneficiary communities, heads of Departments and other stakeholders were adopted to gather information to aid the process.

Four monitoring activities (field visits) were conducted during the period under review. The project monitoring was directed at ensuring progress are made according to schedule, standard quality of work, and the correct delivery of inputs (including labour) according to time, quality and quantity. The projects monitored and evaluated were funded from varied sources which include DACF, DACF-RFG, GETFund, MPs Common Fund, and other GoG funded projects.

The preparation of this Progress Report started with the collection of data from the decentralized departments and units on the status of programmes and projects carried out within the period. A review meeting was then organized by DPCU to validate the reports from department and units.

The following difficulties were encountered during the M&E process within the period;

- Inadequate means of transportation to enable movement to sites and other departments far away from the Assembly for information gathering.
- Inadequate data to validate some of the findings from the field
- Non-existence of some critical department/units such as Physical Planning and Business Advisory Centre.
- Delays in compilation and submission of Departmental Progress Reports

Notwithstanding the above, through the hard work of the District Planning Co-ordinating Unit (DPCU) and with support from management, the report was successfully completed within the time frame.

CHAPTER TWO

MONITORING AND EVALUATION ACTIVITIES REPORT

2.0 Introduction

This section of the report provides information on the status of all programmes/projects being executed in the district during the period under review. These include programmes and projects executed by the Assembly as well as those carried out by departments and other agencies operating in the district. In addition, information on funding sources and disbursement, update on indicators and targets, updates on critical development and poverty issues are also presented in this section.

2.1 Project status for year

The status of all projects and programmes being executed as at the end of the period is presented in table 2.1 and 2.2 respectively. Information presented here includes programmes and project description, location, name of contractor, cost of the project as well as award date and expected completion date. Information on expenditure to date as well as the current status of the programmes/projects is also reported in the report.

Table 2.2: Project status as at the end of the reporting period

Project Detail	Development Dimension	Location	Contractor	Original Contract sum	Revised Contract Sum	Funding Source	Award Date	Expected Completion Date	Payment to Date	Stage Done	Remarks
Construction of Animal Pen	Social Development	Anloga	San-Jay Investment Limited	15,189.20	15,189.20	I.G.F	01-Nov-19	30-Jan-20	8,500.00	65	Ongoing
Minor works on offices of Decentralized Dep'ts (Health, Education, Fire Service, Agric.	Governance, Corruption and Public Accountability	Anloga	Tatraco Limited	59,762.00	59,762.00	DACF	28-Feb-20	28-Apr-20	59,762.00	100	Completed and in use
Construction of 2No. Market shed at Anloga market	Economic Development	Anloga	Yandeg Company Limited	111,402.00	111,402.00	DACF_RFG	27-May-20	27-Sep-20	97,266.67	100	Completed and in use
Supply of Office Equipment	Governance, Corruption and Public Accountability	Anloga	Seagel-SSI Company Limited	48,448.11	48,448.11	DACF	11-Feb-20	25-Feb-20	28,448.11	100	Completed and in use
Supply of 9 pieces of tablets and 9 reflective jackets and 9 field bags	Governance, Corruption and Public Accountability	Anloga	XT Xtra Tyme Ltd	10,620.00	10,620.00	DACF	24-Jan-20	07-Feb-20	5,000.00	100	Completed and in use
Completion of 1No. 12 Seater Vault Chamber	Social Development	Kodzi	Win-Meg Ventures Ltd	72,014.30	72,014.30	MPCF	16-Mar-20	20-Jun-20	43,948.80	100	Completed and in use
Capacity building programme for all Assembly members and staff in Local Governance Act, 2016 (936) and model standing orders, Local Government Protocols and performance management system and revenue mobilization and management	Governance, Corruption and Public Accountability	Anloga	Zirmacon Multi-Consult Limited	36,950.00	36,950.00	DACF_RFG	19-May-20	19-Nov-20	36,950.00	100	Training organized
Sectional gravelling for extension of water in the Anloga Market	Economic Development	Anloga	Tatraco Limited	144,930.00	144,930.00	DACF_RFG	27-May-20	27-Jun-20	144,930.00	100	Completed and in use

Extension of water systems with ancillary facilities at Anloga, Anyanui & Woe markets	Social Development	Anloga, Anyanui, Woe	Win-Meg Ventures Ltd	62,335.00	62,335.00	DACF_RFG	27-May-20	27-Jul-20	62,335.00	100	Completed and in use
Installation and repair of street lights at Anloga, Woe and Tegbi	Social Development	Anloga, Woe, Tegbi	Win-Meg Ventures Ltd	16,535.00	16,535.00	DACF	22-Oct-19	13-Nov-19	16,535.00	100	Completed and in use
Construction of Police post with 2-Bedroom bungalow	Governance, Corruption and Public Accountability	Azanu	Eleabenam Ventures Limited	389,691.12	389,691.12	DACF	28-Jul-16	28-Mar-17	189,681.30	70	stalled
Construction of 1No. 3 unit classroom blocks with ancillary facilities	Social Development	Trekume	Chriss-Musty Const. Ltd	260,506.00	260,506.00	DACF	01-Aug-17	01-Nov-17	256,176.60	100	Completed and in use
Construction of 1No. 3 unit classroom blocks with ancillary facilities	Social Development	Tegbi-Agbedrafor	Lord's Glory Ventures	249,967.50	249,967.50	DACF	01-Aug-17	01-Nov-17	237,148.05	100	Completed and in use
Construction of 8-Seater WC Toilet facility	Social Development	Tegbi Dekporkope	Mayagha Works Enterprise	109,895.13	109,895.13	DACF	28-Jul-16	28-Mar-17	109,505.30	100	Completed and in use
Construction of 3-Unit Classroom Block with Ancillary Facilities at Fiakor A.M.E. Zion Primary School	Social Development	Fiakor	Nyasmond Company Ltd	289,686.10	289,686.10	DACF	28-Jul-16	28-Mar-17	246,317.49	100	Completed and in use
Construction of 1No. 6 Unit classroom block, Office, and 2-Seater WC Toilet Facility	Social Development	Agorve	Pavic Const. Company Limited	505,803.23	505,803.23	DDF	01-Sep-18	01-Jun-19	491,803.23	96	Finished pending minor works
Construction of Market Shed	Economic Development	Anyanui	Ozigidee Company Limited	61,000.00	61,000.00	DDF	01-Sep-18	01-Jun-19	61,000.00	100	
Construction of 3-Unit Classroom Block with Ancillary Facilities	Social Development	Benadzi	San-Jay Investment Limited	331,909.00	331,909.00	DACF_RFG	02-Sep-19	02-Jan-20	331,909.00	100	Completed and in use

Construction of 1No. 2 Unit classroom blocks, office and store, dinning area, 2-seater WC, urinal, kitchen and bath for Latame Basic School	Social Development	Latame	San-Jay Investment Limited	288,400.40	410,558.40	DACF	01-Aug-18	01-Nov-19	275,000.00	85	Ongoing
Construction of platform at the Anloga Market and erecting of Dwarf concrete pillars at the old lorry park	Economic Development	Anloga	Prestige Construction Trading Enterprise	6,647.50	6,647.50	DACF	24-Apr-20	01-May-20	6,647.50	100	Completed and in use
Demarcation of newly constructed market sheds at Anloga, Anyanui and Woe Markets	Economic Development	Anloga, Anyanui, Woe	O.C-100 Works Express	2,165.00	2,165.00	I.G.F	08-Apr-20	15-Apr-20	2,165.00	100	Completed and in use
Extension of Potable water to Tegbi Caring Sisters Vocational School (new site)	Social Development	Tegbi	Tatraco Limited	19,781.50	19,781.50	MPCF	03-Apr-20	01-May-20	19,781.50	100	Completed and in use
Supply of various items for PWDs (sowing machines, irrigation machine, hair machines, milling machine, Animal feeds, Freezers etc.)		Anloga	Divine Favour Electricals	31,900.00	31,900.00	DACF (PWD)	14-Feb-20	28-Feb-20	31,900.00	100	Completed and in use
Construction of 1No. 6 unit open market shed at Anloga market	Economic Development	Anloga	Yandeg Company Limited	30,516.00	30,516.00	I.G.F	24-Jun-20	24-Sep-20	0.00	100	Completed and in use
Construction of 1No. 6 unit classroom blocks with ancillary facilities	Social Development	Agbatsivi	Desmith Construction Limited	380,894.60	380,894.60	DACF	15-Sep-15	15-May-16	366,520.73	100	Completed and in use
Construction of concrete dwarf pillars at the old lorry park and platform at the Anloga market	Economic Development	Anloga	Prestige Construction Trading Enterprise	6,647.50	6,647.50	DACF	24-Apr-20	01-May-20	0.00	100	Completed and in use
Construction of CHPS Compound	Social Development	Genui	Win-Meg Ventures Ltd	677,092.20	677,092.20	DACF	19-Oct-20	29-Oct-21	243,762.00	48	Ongoing

Construction of DCE Residence	Governance, Corruption and Public Accountability	Anloga	Tatraco Limited	995,073.50	995,073.50	DACF	19-Oct-20	29-Apr-22	424,129.35	48	Ongoing
Pushing and Leveling of final disposal site	Social Development	Salo	Tatraco Limited	50,430.00	50,430.00	DACF	12-Oct-20	02-Dec-20	24,430.00	100	Completed and in use
Re-roofing and its associate relevant works on pavilion at Fuveme Basic School	Social Development	Fuveme	Win-Meg Ventures Ltd	70,320.00	70,320.00	DACF	26-Oct-20	26-Jan-21	40,000.00	100	Completed and in use
Construction of 1No. 8 seater Vault Chamber Toilet Facility for Sakome Basic School	Social Development	Sakome	Tatraco Limited	84,994.40	84,994.40	DACF	23-Nov-20	23-Mar-21	54,894.96	50	Ongoing

N.B: Some of the payments were done in Keta since those projects were initiated by Keta Municipal Assembly.

2.2 Programme status for year

As at the end of the year, the following programmes have been carried out;

Table 2.2: Programmes status for the year

ACTIVITIES	LOCATION	Date Started	Date Completed	STATUS	REMARKS
Organize regular monitoring and evaluation of development projects	District wide	March, 2020	Dec, 2020	On going	Four quarterly monitoring exercises were conducted
Collect data on revenue items and landed properties	District wide	July, 2019	Dec, 2020	Ongoing	Data collection on going (10,954 properties identified so far)
Support the STMIE programme	District Wide	01/11/19	07/01/2020	completed	8 students, made up of 4 boys and 4 girls benefitted from the programme held in Sogakope
Provide financial, skill and logistical support to PWDs	District wide	27/03/2020	27/03/2020	Done	61 PWDs were assisted with working tools and start-up capitals while Eight (8) PWDs and wards of PWDs were assisted to pay their school fees during the quarter under review
Intensify HIV/AIDs control programme	Anloga	06/03/2020	06/03/2020	Done	201 School children which includes 118 males and 83 females were sensitized and tested
Organize public sensitization programmes on child labour and child trafficking	District wide	Jan, 2020	Jan, 2020	Done	4 radio discussions were held on child protection issues
Support the implementation of the LEAP programme	District wide	Feb, 2020	March, 2020	Done	One payment was done during the quarter under review. The LEAP programme currently has 1,106 households comprising 705 females and 401 males in over 50 communities in the district
Organize training for women groups in agro processing (soya milk production, soya flour and weaning milk)	District wide	Jan-Dec, 2020	10/05/2020	Done	30 women groups were trained
Organize public education on gender mainstreaming	District wide	Feb, 2020	March, 2020	Done	A total of 98 participant made up of 52 females and 46 males attended

Organize radio programmes on gender roles	District wide					4No. radio programs were held on radio Jubilee on gender roles of both men and women
Medical screening of food vendors	District wide	11/02/2020	11/03/2020	Completed		A total of 2,164 food vendors were medically screened
Intensify public education on land use planning and building regulations	District wide	01/10/19	-	ongoing		
Celebration of Independence Day	Anloga	06/03/2020	06/03/2020	Done		The event was marked with match pass by school children
Organize capacity building programme for Assembly Members in Local Governance & Standing Orders	Anloga	02/06/2020	03/06/2020	Done		A total of 38 Assembly Members comprising 35 males and 3 females were trained
Organize Inter-sectoral and inter-agency collaborative meeting on mid-year performance and review and planning session for 2021	Anloga	25/06/2020	25/06/2020	Done		A total of 42 participants drawn from departments, units, agencies, Traditional Council, Substructures, e.t.c comprising 38 males and 4 females participated
Capacity building programme for staff in local governance protocols	Anloga	14/07/2020	14/07/2020	Done		A total of 60 staff made up of 43 males and 17 females participated
Training programme for revenue collectors on revenue mobilization and management	Anloga	6 th October, 2020	6 th October, 2020	Done		A total of forty (40) revenue collectors were trained
Farmers day celebration	Anloga	6 th November, 2020	6 th November, 2020	Done		A bout 600 people participated

2.3 Programmes and activities carried out by Departments/Units

Below are summary of specific activities and programmes implemented by the various departments, units, and agencies in the District during the period under review.

2.3.1 District Education Directorate

Summary of activities undertaken during the period under review were as follows;

- Data collection on girls reading pre-technical skills and education on importance pre-technical skills

- Formed and inaugurated Girls Club at Akplorwotorkor R/C Basic school
- Supported 10 pupils (5 males and 5 females) to participate in the 2019 STMIE programme held at Sogakope
- Conducted medical screening of Food Vendors and Kitchen Staff in all schools
- Organized training programme for basic schools headmasters/headmistresses on school performance and improvement plan (SPIP) and budget preparation
- Conducted a successful WASSSCE and BECE
- Monitored the teaching and learning of Science, Mathematics and ICT in schools
- Organized training for head teachers on the computerized school selection and placement systems
- Conducted monitoring and supervision during the partial reopening of schools
- Organized Inter-School Quiz Competition for schools in the District
- Organized public education and sensitization on COVID-19 and safety measures
- Receive and distributed PPEs to all schools in the district.
- Conducted monitoring and supervision during the partial reopening of schools
- Monitoring on adherence to Covid-19 protocols and the school environment to ensure safety.
- Participated in the District HIV&AIDS Advocacy meeting with Opinion Leaders and Stakeholders
- Conducted and supervised the District Common Examination for JHS students.
- Organized GALOP training workshop on differentiated learning for selected schools in the district

2.3.2 District Health Directorate

Anloga District Health Directorate operates within the local government as one of the decentralized departments with the mandate to deliver quality health care services to the population within the district and beyond. Within the period under review, The Anloga District Health Directorate carried out the following activities;

- Organized 2019 Annual Performance review
- Organized advocacy programs on MNCH services using radio and community durbars
- Collaborated with GES to screen all first year SHS students in 10 schools

- Carry out monthly integrated supportive supervision to all health facilities within the district
- Investigated all reported suspected cases of epidemic prone diseases, including AFP, YF, NNT, and Measles and provide feedback as per IDSR guidelines including **emerging ones**.
- Organize 1 Public Health Emergency Management Committee Meeting
- Conducted National Inactivated Polio Vaccine Campaign
- Organized public sensitization on radio concerning emerging health issues.
- Psychotherapy/Counseling of staff with Psychological problems.
- Hosting of National Boat Safety and Management training
- Data verification and validation at Facility levels;
- Conducted home visits to assess the level of recovery of malnourished and mental health cases;
- Organized contact tracing training for key staff;
- Organized public education and sensitization on COVID-19 pandemic and safety measures;
- Organized orientation programme for staff on activity report writing among others.

2.3.3 Environmental Health and Sanitation Unit

Environmental Health and Sanitation Unit of the Anloga District Assembly was involved in health promotion, education and control activities that have adverse consequences on the environment, public health and safety. The unit was also responsible for preventing other conditions which are injurious to public health.

Below are summary of activities undertaken within the period;

- ***House-to- house/Premises Inspection***

During the period under review, premise to premise inspection was intensified. This exercise allowed the officers to interact with the households on sanitation related issues. In all, a total of 3,030 residential premises were visited and inspected. In addition, a total of 1,234 eating and drinking premises were inspected. The people visited were educated on a number of environmental sanitation issues including indiscriminate dumping of refuse, food hygiene, effect of overgrown weeds on premises, medical screening and other sanitation related issues.

- ***Market Sanitation***

Market inspection and education were also carried out in Anloga, Woe and Anyanui markets during the period under review. Market women were educated on COVID-19 and the safety measures, food hygiene and personal hygiene practices with special emphasis on hand washing with soap under running water before selling to the public.

- ***Waste Management***

Zoomlion Company Limited is doing well in collecting, transporting and disposing solid waste in the District. During the period under review, a total of 240 pieces of liter bins were distributed to selected households in the district. The main problem associated with waste management is inadequate male staffs to control the public drains. Constant removal of the containers is also a major problem confronting them. The final disposal site at Salo was pushed and leveled to maintain clean environment and also to accommodate more refuse. The distribution of household bins is ongoing in management of refuse in the District.

- ***School Health Education***

Inspection coupled with health and hygiene education were carried out in all the schools in the district to enforce the Corona virus protocols among the pupils such as placing veronica buckets with water and soap at vantage points, wearing of face and nose masks and observation of social distancing. School premises were inspected to maintain hygiene standards to avoid outbreak of communicable diseases in the schools.

- ***Medical Screening of Food Vendors***

During the period under review, a total of 2,164 food vendors/handlers were medically screened. Out of this number, 100 food vendors were found to be suffering from typhoid fever. They were however advised to visit the nearest clinic for treatment.

- ***Communal Labour***

The Environmental Health Unit, in collaboration with Chiefs, Opinion Leaders and Assembly members, has organized 14 clean-up exercises in various communities across the district. Activities undertaken were; desilting of choked gutters at the Anloga market, cleaning of Anloga market and its surrounding and weeding, raking and burning of refuse at the final disposal sites.

- ***Vector Control***

Within the period under review, disinfection exercises were carried out twice and the area disinfected were Anloga, Woe and Anyanui markets, lorry parks and public toilets in the district. These exercises were successfully carried out.

- **Updates on latrine construction**

During the period under review, construction of domestic latrines stood as follows;

NO.	Area Council	Number of latrines available
1	Anloga Urban	3,429
2	Whuti/Srogbe	409
3	Woe	646
4	Tegbi	667
5	Dzita/Anyanui	746
6	Kome	233
7	Shime	400
8	Total	6,530

2.3.4 District Department of Agriculture

Rains were recorded within the period under review which enable farmers to cultivate different types of crops. With support from MAG, the following activities were carried out by the department during the period under review;

- Distributed a total of 849,385 bags of NPK (25kg) and 486,075 bags of Urea (25kg) to 43,771 farmers (30,562 males and 13,209 females) under the Planting for Food and Job Programme.
- Distributed chemicals (Eradicoat, Adepa, Bypel and Agoo) to 143 farmers (55 males and 120 females) towards fight against fall army worms.
- Conducted homes and field visits and disseminated improved agriculture technologies to 10,524 farmers (7,120 males and 3,404 females);
- A total of 2,238 farmers comprising 1,743 males and 495 females received various demonstrations and field days of different kinds (i.e correct use of chemicals, pest and diseases identification, prevention and control, improved crop varieties, vegetable production, horticultural production, improved housing and among others);
- Vaccinations were carried out to protect animals against rabies of dogs and cats, pest de Petit Ruminant (PPR) of sheep and goats, contagious Bovine Pluero Pneumonia of cattle and Newcastle of poultry.
- Trained 105 farmers, comprising 88 males and 17 females) in pests and diseases control in vegetables and livestock production

- Trained women groups in agro processing (soya milk production, soya flour and weaning milk)

Major Crop Performance (Non PFJ)

Improved Major crop Performance (Non PFJ)

No	Crops	Productivity (Mt/Ha)	Area of production (Ha)	Production (Mt)
1	Maize	1.2	127	152.4
2	Rice	2.8	29	81.2
3	Cassava	9	189	1,701
4	Tomato	15.0	1051	15,765
5	Pepper	4	58	232
6	Onion	4	81	324
7	Carrot	8.3	51	423.3
8	Shallot	4	40	160
9	Okro	5	83	415

Source: Department of Agriculture, AnDA, 2020

Major Crop performance (PFJ)

Improved Major crop Performance (PFJ)

No	Crops	Productivity/Yield (Mt/Ha)	Area of production (Ha)	Production (Mt)
1	Maize	1.5	384.1	576.15
2	Tomato	16	1354.5	21672
3	Pepper	4.4	255	1122
4	Onion	4.1	412	1689.2
5	Carrot	9.3	340	3162
6	Shallot	4.2	195	819
7	Okro	4.9	261.5	1281.35
8	Spring onion	2.4	83	199.2
9	Rice	2.9	9	26.1

Source: Department of Agriculture, AnDA, 2020

2.3.5 Trade and Industry (Business Advisory Centre)

The activities on trade and industry were carried out with support from the Keta Office of Business Advisory Centre (BAC). During the period, five (5) new businesses and five (5) new jobs were created. The following activities were carried out by the department during the period under review;

- Organized basic training in liquid soap making and a total of 2 males and 8 females participated
- Organized NVTI exams for artisans and a total of 22 males and 18 females participated
- Provided business counseling services to 50 artisans and traders (15 males and 35 females)
- Conducted monitoring of 38 FBOs in the district (31 males and 7 females)
- Supported individuals and businesses to register for the CAPBuSS funds
- Distributed farm-based start-up kits to 31 males and 7 females
- Facilitated registration of 62 individuals (25 males and 37 females) for the NVTI exams
- Facilitated registration of 62 individuals (25 males and 37 females) for the NVTI exams
- Conducted CAPBuSS funds verifications to 66 applicants (38 females and 28 males)

2.3.6 Spatial Planning and Development

During the period under review, the following activities had being carried out on spatial planning and development in the district;

- Data collection exercise on landed properties towards spatial development and revenue mobilization was continued. A total of 10, 954 properties have been identified so far while 5,700 have been digitized.
- Carried out regular site inspections to check development in the district;
- Received and vetted development applications
- Regular site inspections were done to check development in the district
- Continued the preparation of an address map for Anloga Township

2.3.7 Disaster Prevention and Management (NADMO/GNFS)

During the period under review, a number of disaster cases were recorded in various communities displacing lives and properties. The following is the record of the disaster cases recorded in the district within the period;

Records of disaster cases

Type of case	Number of occurrence	Number of people affected	Communities affected
Windstorm	2	17 (9 males and 8 females)	Tegbi-Ashata and Woe
Commercial fire	2	2 (2 males)	Anloga and Whuti
Domestic fire	8	92 (52 males and 40 females)	Dzita, Bomigo, Atito, Tegbi, Agbledomi, Akplorwotorkor
Bushfire	6	20 (13 males and 7 females)	Bleamezado, Dzita and Agbledomi
Flooding/tidal waves		18 (9 males and 9 females)	Fuveme

Source: NADMO Office, AnDA, 2020

The following Disaster management activities were carried out within the period under review;

- Organized public education for communities on domestic and bushfires issues and how to prevent them.
- Distributed relief items to disaster victims (aluminum roofing sheets, rice, rubber bowl e.t.c)
- Carried out fumigation and disinfection exercises in collaboration with other agencies in Anloga, Anlyanui and Woe markets and Clinics to help fight COVID-19
- Public education was carried out on climate change and disaster prevention and management where a total of 390 people comprising 217 males and 173 females.

2.3.8 Social Protection and Community Development

Report on social protection and community development was compiled by the department of Social Welfare and Community Development. The following activities were undertaken within the period;

- Supported 22 PWDs (12 females and 10 male) with funds for payment of school fees at tertiary level, vocational and special schools;

- Public education was organized on issues affecting the family particularly women and children (gender mainstreaming) at Azanu and Galo. A total of 140 participants comprising 72 females and 68 males)
- LEAP payment was done within the period representing the 68th cycle and a total of 1,106 households comprising 705 females and 401 males benefitted.
- Facilitated the acquisition and renewal of NHIS Cards for 320 LEAP beneficiaries (197 males and 123 females), 14 PLHIV (12 males and 2 females), 77 PWD (38 males and 39 females) and 71 indigenes (39 males and 32 females).
- A total of 50 visually impaired persons were trained to use the tactile jacket during the just ended 2020 general elections.
- The office organized the World Disability Day celebration within the district and over 600 PWDs comprising 307 females and 294 males were in attendance.
- The office through the support of an NGO, Food For all African also supported 601 PWDs within the district with Christmas hampers.
- Procured and distributed stark-up kits and cash support to 158 PWDs (85 males and 73 females) towards economic empowerment.
- Provided medical care (cash support) for 4 children (2 males and 2 females) to seek medical attention.
- Organized training for 62 young girls in bead making, soap making and make-ups.

2.3.9 Democracy, Governance and Civic Education

Activities on democracy and government in the district are being carried out by National Commission for Civic Education with collaboration with other stakeholders. Summary of activities undertaken within the period include;

- Held public education on COVID-19, Polio Vaccination Exercise and 2020 general elections
- Held radio discussions on child protection issues
- Held radio discussions on environmental governance and emerging issues
- Held radio discussions on local governance issues
- Organized education to market women on the need to pay their taxes.

2.3.10 Updates on Cross cutting issues

HIV/AIDs

- Organized public education on HIV/AIDs prevention and control as well testing and counseling for school children and the general public on Sand City Radio. It was expected that the general public benefitted from the programme.

Gender Mainstreaming/Women Empowerment

- Organized training for 62 young girls in bead making, soap making and make-ups.
- Organized public education on issues affecting the family particularly women and children (gender mainstreaming) at Azanu and Galo. A total of 140 participants comprising 72 females and 68 males)

Child Protection

- Thirty-five (35) child cases were received and were treated within the period. This comprises 14 maintenance cases, 7 child welfare case, 11 child custody and 3 child protection cases.
- Organized public education on issues affecting the family particularly women and children (gender mainstreaming) at Azanu and Galo. A total of 140 participants comprising 72 females and 68 males)

Climate change issues

The incidence of climate change in the District is manifesting in sudden changes in weather pattern, flooding, and erratic rainfall among others with their adverse effect thereby giving cause for concern and therefore measures have been put in place to mitigate the harmful effects. During the period under review, the Assembly, in collaboration with the Wildlife Division carried out the following activities to reduce the effects of climate change;

- Planted 2,500 mangrove seedlings in collaboration with community volunteers around the lagoon at Dornorgbor area;
- Raised 500 white mangrove seedlings in the nursery for transplanting;
- Conducted environmental education in 13 coastal communities on climate change, vulnerability and adaptation mechanisms using the information Van;

- Conducted 3 monthly water bird monitoring on 10 sites within the Ramsar site recording a total bird population count of 5,831 and 27 species
- Carried out surveillance in the 3 markets to monitor sale of sea turtle meat
- Public education was carried out climate change and disaster prevention and management where a total of 390 people comprising 217 males and 173 females.

Local Economic Development (LED)

The following LED activities have been implemented within the period;

- Distributed a total of 849,385 bags of NPK (25kg) and 486,075 bags of Urea (25kg) to 43,771 farmers (30,562 males and 13,209 females) under the Planting for Food and Job Programme.
- Distributed chemicals (Eradicoat, Adepa, Bypel and Agoo) to 143 farmers (55 males and 120 females) towards fight against fall army worms.
- Conducted homes and field visits and disseminated improved agriculture technologies to 910 farmers (743 males and 167 females);
- A total of 2,238 farmers comprising 1,743 males and 495 females received various demonstrations and field days of different kinds (i.e correct use of chemicals, pest and diseases identification, prevention and control, improved crop varieties, vegetable production, horticultural production, improved housing and among others);
- Organized training for 62 young girls in bead making, soap making and make-ups.

Security

The security situation in the District is very much encouraging. DISEC was in full force addressing all security issues before they escalate. Community patrols were being organized by the Ghana Police Service to help maintain the serene environmental in the district. No reported cases of crime (rape, defilement, murder, arm robbery) were recorded within the period under review.

2.4 Update on Funding Sources and Disbursements

This section of the report summarizes the updates on funding sources of all projects and programmes as well as releases and disbursements within the period.

2.4.1 Funding Sources

Development activities undertaken by the Assembly is largely dependent on the quantum of its financial resources. The major sources of revenue are basically from internal and external sources which include, Internally Generated Funds (IGF), District Assemblies Common Fund (DACF), District Performance Assessment Tool (DACF-RFG), and Central Government direct transfers among others.

Details of the financial performance of the Assembly as at the end of the year are presented in the table below:

Table 2.3: Funding Sources

S/N	REVENUE HEAD	BUDGET FOR THE YEAR (REVISED), 2020 (GHC)	ACTUAL FOR THE YEAR, 2020 (GHC)	PERCENTAGE PERFORMANCE %
1	IGF	466,132.00	482,696.00	103.55%
2	DACF	4,459,849.11	2,008,192.16	45.03%
3	DACF-REF	1,005,159.00	349,990.36	34.82%
4	MP's COMMOND FUND	688,944.19	351,412.27	51%
5	SIF	40,000.00	40,000.00	100%
6	DISABILITY FUND	255,000.00	178,656.60	70.1%
7	MSHAP	29,210.30	8,212.84	28.12%
8	COMPENSATION (GoG)	606,839.39	-	-
9	DONOR FUND (UNICEF/CIDA)	-	-	-
10	DEPARTMENTAL TRANSERS (GoG)	54,069.00	20,000.00	36.99%
11	OTHERS (ASSET) TRANSFER	-	-	-
12	MAG	105,500.29	105,500.29	100%
13	SIP	-	200,000.00	
TOTAL		7,710,703.28	3,744,660.52	48.56%

During the period under review, the 2020 Budget was revised and a total of GHC 7,710,703.28 was budgeted to be raised. As at the end of the year, a total of GHC 3,744,660.52 representing 48.56 per cent of the total budgeted revenue (revised) was received. Total amount received in respect of Compensation could not be ascertained because the Assembly do not have a management unit and therefore, staffs were validated from different management units. IGF performance within the period was 103.55 per cent against the budgeted. This is very remarkable.

2.4.2 Expenditure

The table below presents information on the budgeted and actual expenditures made as at the end of the period under review. This was categorized under the major expenditure heads as Compensation, Goods and Services and Assets.

Table 2.4: Expenditure (ALL SOURCES)

S/N	EXPENDITURE	BUDGET FOR THE YEAR, 2020 (GHC)	ACTUAL FOR THE YEAR, 2020 (GHC)	PERCENTAGE PERFORMANCE %
1	IGF	466,132.00	459,075.51	98.49%
2	DACF	2,051,601.11	989,401.33	48.23%
3	DACF-RFG	2,408,248.00	1,282,261.17	53.24%
4	MP Common Fund	688,944.19	466,426.03	75.97%
5	SIF	40,000.00	40,000.00	100%
6	MSHAP	37,661.00	37,661.00	100%
7	PWD	246,549.30	176,430.00	71.56%
8	GOG Compensation	606,839.39	-	-
9	GOG Transfer	54,069.00	-	-
10	DONOR	-	-	-
11	MAG	105,500.29	105,498.08	99.99%
	GRAND TOTAL	7,710,703.28	4,159,500.94	53.94%

Out of a total budgeted expenditure of GHC 7,710,703.28 for the year, GHC 4,159,500.94 representing 53.94 per cent was disbursed within the period under review. The amount includes Compensation (IGF only), Goods and Services (all sources) and other GOG funds

(DACF, DACF-RFG, PWD, Donor etc.) but excludes expenditure for Compensation (GOG) for the period.

2.5 Update on core indicators, critical development and poverty issues

The assembly in its quest to ensure that all vulnerable groups have a fair share of the resources of the district, has been implementing and supporting a number of social intervention programmes. These programmes are aimed at ensuring that all persons of the district irrespective of their social status are supported to play a vital role in the socio economic development of the district. This section of the report presents updates on core indicators, critical development and poverty issues as at the end of the year 2020.

Table 2.5: Updates on Indicators and targets

Indicator (Categorized by Development Dimension of Agenda for Jobs)		Baseline (2018)	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
Development Dimension: Economic Development								
Goal : <i>Build a Prosperous Society</i>								
Total output in agricultural production								
1	STAPLES							
	Maize	478.9	530	576.15	591	532	655	-
	Rice	36.4	50	26.1	40	37	55	-
	Cassava	3204	3588	1701.0	4019	3421	4501	-
	CASH CROPS							
	Tomatoes	23769	26145.90	21672	29283.4	28165	32797.4	-
	Pepper	1164.8	1281.1	1122	1434.83	1226	1607	-
	Shallot	1912	1126.4	1689.2	1261.57	1122	1412.96	-
	Onion	1024	2103.2	819	2355.58	2212	2638.42	-
	LIVESTOCK/ POULTRY							
	Cattle	3279	4150	3725	5000	4500	6000	-
	Sheep	2350	2650	2674	3000	2845	3500	-
	Goats	5270	5515	5404	6002	5351	6850	-
	Pigs	2074	3800	3044	4450	4320	5000	-
	Poultry	24866	29015	29343	35000	34100	41560	-
Percentage of arable land under cultivation (Total arable land is 34.6Ha)								
	STAPLES							

2	Maize	0.8	1.5	0.75	2.0	1.7	2.5	-
	Rice	0.03	0.07	0.02	1.0	0.6	1.0	-
	Cassava	0.7	1.0	0.37	1.0	0.8	1.0	-
	CASH CROPS							
	Tomatoes	3.1	3.0	2.66	4.00	3.8	5.0	-
	Pepper	0.57	1.0	0.5	1.5	1.2	2.0	-
	Shallot	0.5	0.7	0.38	1.0	0.8	1.3	-
	Onion	0.94	1.0	0.81	1.2	1.0	1.5	-
3	Number of new industries established							
	Agriculture (cumulative)	28	30	10	20	0	-	-
	Industry (cumulative)	20	20	10	20	5	-	-
	Service (cumulative)	24	24	10	30	0	-	-
4	Number of new jobs created (temporal)							
	Agriculture	15	15	15	20	0	-	-
	Industry	-	5	-	5	5	-	-
	Service (NABCO)	114	120	114	120	0	-	-
Development Dimension: Social Development								
Goal: Create opportunities for all Ghanaians								
5	Net enrolment ratio							
	Kindergarten	68.3	70.5	50.50	63.30	N/A	65.9	-
	Primary	92.8	94.03	82.03	95.50	N/A	98.3	-
	JHS	49.0	59.95	59.95	60.00	N/A	55.1	-
Gender parity								

6	Kindergarten	0.96	0.92	0.89	0.90	0.91	0.92	-
	Primary	0.96	0.96	0.96	0.96	0.95	0.96	-
	JHS	1.05	1.05	1.05	1.05	1.04	1.05	-
7	Completion rate							
	Primary	114.3	115.9	108.9	112.8	111.6	113.1	-
	JHS	74/84	76/84	66/65	66/66	67/69	67/68	-
	SHS				-		-	-
8	Number of operational health facilities							
	CHPS	8	9	8	13	8	13	-
	Clinics	10	6	10	10	10	10	-
	Hospitals	-	-	-	-	-	-	-
9	Proportion of Population with valid NHIS card							
	Total (by sex)			(50,716)	(55,788)	(59,276)	-	-
	• Male	20,378	24,454 (20%)	20,540	22,594	27,813		
	• Female	32,357	38,828 (20%)	30,176	33,194	31,463		
	Indigents	4,696	5,635	6,444	7,088	7,339	-	-
	Informal	17,655	21,186	11,420	12,562	15,820	-	-
	Aged	4,541	5,449	5,169	5,686	5,403	-	-
	Under 18years	23,556	28,267	25,700	28,270	28,651	-	-
Pregnant Women	2,287	2,744	1,983	2,181	2,063	-	-	
10	Proportion of population with access to basic drinking water sources							
	Urban	92.90	95.00	92.90	93.50	92.90	95.00	-
	Rural	70.10	72.00	71.28	75.50	71.28	80.00	-

11	Proportion of population with access to improved sanitation services							
	Total	25.3	30.36 (20%)	27.83	30.00	27.83	40.00	-
	Urban	33.6	35.28 (20%)	36.96	40.00	36.96	50.00	-
	Rural	15.5	15.81 (20%)	17.05	20.00	17.05	45.00	-
12	Number of births and deaths registered							
	Birth	-	-	-	-	268	-	-
	• Male					132		
	• Female					136		
Death	-	-	-	-	143	-	-	
• Male					88			
• Female					55			
13	Total number of recorded cases of child trafficking and abuse							
	Child trafficking (sex)	2	2	1	0	0	-	-
	• Male	1	1	0	0	0		
	• Female	1	1	1	0	0		
	Child abuse (sex)	7	4	4	4	10	-	-
• Male	3	2	1	2	6			
• Female	4	2	3	2	4			
14	Maternal mortality ratio (Institutional)							
	District	0.00	0.00	0.00	0.00	0.00	-	-
15	Malaria case fatality (Institutional)							
16	Sex	0	0	0	0	0	-	-
	• Male	0	0	0	0	0		
	• Female	0	0	0	0	0		
	Age	0	0	0	0	0		
	• 0-14	0	0	0	0	0		
• 15-60	0	0	0	0	0			

	• 61+							
Development Dimension: Environment, Infrastructure and Human Settlements								
Goal: <i>Safeguard the Natural Environment and Ensure a Resilient, Built Environment</i>								
	Percentage of road network in good condition							
16	Total	77.30	77.30	77.30	80.30	77.30	-	-
	Urban	53.39	64.07	64.07	65.07	64.07		
	Feeder	41.27	49.52	57.49	60.49	57.49		
	Percentage of communities covered by electricity							
17	District	58.52	60.61	62.70	65.70	62.70	-	-
	Rural	69.30	71.77	74.25	75.25	74.25		
	Urban	45.92	47.56	49.20	51.20	49.20		
Development Dimension: Governance, Corruption and Public Accountability								
Goal: <i>Maintain a Stable, United and Safe Society</i>								
	Percentage of Annual Action Plan implemented							
18	District	-	90.00	82.2	100.00	80.58	-	-
	Reported cases of crime							
19	Rape	N/A	N/A	N/A	N/A	Nil	0	-
	Arm robbery	N/A	N/A	N/A	N/A	Nil	0	-
	Defilement	N/A	N/A	N/A	N/A	Nil	0	-
	Murder	N/A	N/A	N/A	N/A	Nil	0	-
	Number of communities affected by disaster							
20	Bushfire	8	6	10	6	3	-	-
	Floods	1	0	1	1	0	-	-

Table 2.6: Updates on Critical Development and Poverty Issues as at end of third quarter of 2020

Critical Development and Poverty Issues	Allocation (Qty/GH¢)	Actual receipt (Qt/GH¢)	No of beneficiaries		Remarks
			Targets	Actuals	
School feeding programme	N/A	N/A			31 schools are currently enrolled on the programme with 6,599 boys and 5,922 girls benefiting
Capitation Grants	48,946.38	48,946.38	22,029	22,029	Not adequate
One District One Factory	N/A	N/A	-	-	Yet to start in the district
Planting for Food and Jobs	N/A	NPK 846,005 (25kg) UREA 484,075 (25kg)	30,000	43,771	Quantities of fertilizer distributed to farmers within the period under review which benefitted 43,771 farmers (30,562 males and 13,209 females)
Planting for Export and Rural Development	6,055 coconut seedlings to be procured	0	100	0	The Assembly is yet to procure the seedlings for distribution
Livelihood Empowerment Against Poverty (LEAP) programme	374,700	187,350	2,000	1,106	A total of 705 females and 401 males benefited within the period
Free School Uniform	N/A	N/A	16,564	1,324	Not adequate
Free exercise books	N/A	N/A	100	Nil	No free exercise books were received during the period
Desk	N/A	N/A	200	Nil	No furniture was received during the period
Tables and chairs	N/A	N/A	50	nil	No furniture was received during the period
NHIS	731,560.00	522,434.00	11,000	8,560	8560 new beneficiaries enrolled to the program in 2020

CHAPTER THREE

EVALUATION AND PARTICIPATORY M&E CONDUCTED

3.0 Introduction

This chapter of the report presented information on popular participation activities, evaluation and participatory monitoring and evaluation conducted within the period.

3.1 Evaluations conducted; their findings and recommendations

The Anloga District Assembly considers the involvement of stakeholders as very crucial to the successful implementation of programmes and projects. This is because the engagement of citizens in the governance process allows citizens to own the process and also promotes probity and accountability on the part of the Assembly. During the period under review, one evaluation exercise was conducted on the implementation of LEAP in the district. The summary of major findings and recommendations from the evaluations conducted are as follows;

Table 3.1. Evaluations Conducted, their findings and recommendations

Policy/pr ogramme /project involved	Consul tants	Particip ants	Methodolo gy	Findings
Implemen tation of LEAP	DPCU	LEAP benefici aries	Participant Interviews	The availability of LEAP porgramme in the District has helped achieve the following; <ul style="list-style-type: none">• LEAP increased access to health services since the programme enables one to register free onto the NHIS• LEAP increased access to educational services since beneficiaries are empowered to pay their ward's school fees;• LEAP enabled beneficiaries to spend more time working on their farms and to hire outside labour• The transfers provided capital for activities such as petty trading, and reduced the use of negative coping strategies.• LEAP increased the economic empowerment of some female-headed beneficiary households• Beneficiaries strengthened their role in social

				networks, resulting in greater status, and self-esteem
Recommendations				
The programme according to the beneficiaries has help increase their economic empowerment, increased access to health services as well as other social services such as education. The following were recommended towards the implementation of the policy;				
<ul style="list-style-type: none"> • Scaling up of the programme to cover other un-served communities; • Timely release of funds • Timely enrolment of beneficiaries unto ezwich card 				

3.2 Participatory M&E undertaken and their results

During the period under review, four (4) participatory monitoring and evaluation exercise was organized. Participants include representative of the Traditional Authority, Hon. Assembly Members, Heads of Department, Chairmen of Area/Urban Councils, Units Heads, media among others. The main objectives of the evaluation exercise are to among other things;

- Provide information to management, staff and other stakeholders on whether progress is being made towards achieving project objectives;
- Ensure project accountability to donors and other stakeholders;
- Provide management with the opportunity to make timely adjustment and corrective actions to improve the Programme/project design, work plan and implementation strategies.

Table 3.2 Participatory M&E conducted, findings and recommendations

No.	Findings	Recommendations
1	Delays in release of funds	It was expected that funds from the Central Government are release on time
2	Most of the projects are behind schedule	Management was advised to invite non-performing the contractors back to site. Government was also advised to timely release adequate funds to supporting project implementation.

3	Some projects were completed but not in use	Management was advised to commission and hand over the projects to the Community for use.
4	Lack of data on Central Government projects	The Assembly does not have much data on some of the ongoing projects awarded from Central Government (e.g Getfund, CoDA projects). It was recommended that all projects awarded from Central Government are copied to the Assembly for effective monitoring on them.

CHAPTER FOUR

THE WAY FORWARD

4.1. Introduction

This section summarizes the key issues that were addressed within the period under review and as well as those yet to be addressed. The way forward and the final conclusion to this report are also presented here.

4.2 Summary of Key Issues addressed and those yet to be addressed

The key issues addressed within the period are as follows;

- The Assembly had prioritized the completion of all on-going projects in the district.
- The Assembly has started implementing most of the activities in its revenue improvement action plan. The aim is to boost the IGF capacity of the Assembly. Some of the activities carried out so far included recruitment of commission collectors, renovation of the revenue office, data collection on landed properties, tax education, training of revenue collectors, etc;
- Plans were in place to put completed projects into use;

Some of the key issues which are yet to be addressed include the following;

- Inadequate data for planning purposes
- Poor performance of sub-district structures
- Provision of residential accommodation for staff

4.3 The Way Forward

- The Assembly will invest in the renovation and rehabilitation of existing structures to provide office and residential accommodation for staff.

- The Assembly will also improve the infrastructural and institutional capacity of sub-district structures to enhance their operations.
- A timely release of Central Government Fund was still a challenge within the period. It is our hope that the situation is improved in the next year.
- Capacity building programme would be organized for staff on local government protocols.

4.4 Conclusion

The realization of the goal of the 2020 Annual Action Plan requires the effective and efficient utilization of available potentials and opportunities in the district whilst mitigating the impact of its constraints and challenges. It is therefore, imperative that, popular participation is touted to ensure ownership of the development process by the populace whilst promoting transparency and accountability.