

SISSALA EAST MUNICIPAL ASSEMBLY

UPPER WEST REGION



Government of Ghana

AGENDA FOR JOBS: CREATING PROSPERITY AND EQUAL OPPORTUNITIES FOR ALL (2018-2021).

2019 ANNUAL PROGRESS REPORT

LIST OF ACRONYMS

ANC	Antenatal Care
APR	Annual Progress Report
ASUDEV	Action for Sustainable Development
BAC	Business Advisory Center
BECE	Basic Education Certificate Examination
CAAP	Composite Annual Action Plan
CBOs	Community Based Organizations
DACF	District Assemblies Common Fund
DDF	District Development Facility
DoA	Department of Agriculture
GDP	Gross Domestic Product
GER	Gross Enrolment Rate
GES	Ghana Education Service
GHS	Ghana Health Service
GPEG	Global Partnership for Education Grants
GPI	Gender Parity Index
GSFP	Ghana School Feeding Programme
Ha	Hectares
HIV	Human Immunodeficiency Virus
IGF	Internally Generated Funds
IPEP	Implementation of Infrastructural For Poverty Eradication Programme
Km	Kilometer
LEAP	Livelihood Empowerment against Poverty
LGS	Local Government Service
M&E	Monitoring and Evaluation
MPCU	Municipal Planning Coordinating Unit
NADMO	National Disaster Management Organization
NER	Net Enrolment Ratio
NGO	Non-Governmental Organizations
NHIS	National Health Insurance Scheme
No.	Number
PMTCT	Prevention of Mother to Child Transmission
PTR	Pupil Teacher Ratio
PWDS	Persons with Disabilities
RCC	Regional Coordinating Council
REDF	Rural Enterprise Development Fund
REP	Rural Enterprise Project
SEMA	Sissala East Municipal Assembly
SHS	Senior High School
STI	Sexually Transmitted Infections
TVET	Technical Vocational Education and Training
WASH	Water Sanitation and Hygiene

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INTRODUCTION

1.0

This report is the second assessment of the progress of implementation of the Agenda for jobs: creating prosperity and equal opportunities for all frameworks (2018- 2021). The content reflects the key policy measures and strategies implemented in the 2019 composite annual action plan to bring about the expected outcomes.

This progress report covers a compilation of activities undertaken by the various departments and agencies in the implementation of the 2019 annual action plan (AAP) and also the 2018-2021 District Medium Term Development Plans (DMTDP). In summary, the Municipality was able to implement Eighty Two percent (82%) of the programmes and projects in the 2019 AAP, whilst the implementation of the DMTDP was 46.7 percent.

The assembly was also able to carry out M&E activities which were aimed at tracking the progress of the implementation of the projects and programmes. Despite the success in the implementation of the plans, the assembly had challenges that were faced during the implementation. Some of these challenges include irregular flow of funds, inadequate vehicles for monitoring, delay in execution of projects, bad cultural practices among others.

This report also covers the implementation of the government flagship programmes and the performance of critical development and poverty issues in the municipality such as: One District One Factory, One Village, One Dam, Free Senior High School Education Programme, Planting for Export and Rural Development, Ghana School Feeding Programme, Capitation Grant and Livelihood Empowerment Against Poverty (LEAP) programme, among others.

It is worth mentioning that the municipality was able to exceed its Internal Generation Fund (IGF) targets within the period by a percentage of (6.34%). This is as a result of the robust revenue generation drive carried out in 2019.

The Departments, Units and Agencies that made up the MPCU all submitted their quarterly and annual reports which aided in the preparation of this report. This helps the MDA to ascertain the additional social, economic and infrastructural services that should be provided within the medium-term in order to achieve development objectives.

In line with the MTDPF goal, the Sissala East Municipal is on course to achieve its aims of attaining socio-economic transformation through facilitation of local production activities and promotion of good governance towards the reduction of poverty.

1.1 PURPOSE OF 2019 MONITORING AND EVALUATION (M&E)

The main focus of the M& E for the period were as follows:

- Track the implementation of 2019 Annual Action Plan and DMTDP
- Monitor progress of all on-going projects and prepare reports
- To demonstrate M&E results to stakeholders as part of accountability and transparency.
- To identify achievements, constraints and failures so that improvement can be made to the CAAP and project designs to achieve better impact.
- To provide information on the progress made by the Municipality in achieving the goals and objectives under the Agenda for Job framework as well as their implications.
- To identify challenges which are likely to affect the achievement of the Municipality's goals and objectives for intervention.
- To improve IGF performance by 35%
- Ensure target groups benefits from the project

1.2. SUMMARY OF ACHIEVEMENTS OF THE IMPLEMENTATION OF THE DMTDP

1.2.1. PROPORTION OF 2019 ANNUAL ACTION PLAN IMPLEMENTED

The 2019 CAAP had 146 projects and programmes. The Municipality was able to implement one hundred and twenty (120) Planned Projects and Programmes representing 82% of the AAP, whilst twenty six (26) were not initiated or implemented. This show an improvement from the 2018 implementation figures. Details of the percentage of plan implementation in 2018 and 2019 is indicated in table 1 below.

TABLE 1: PROPORTION OF THE 2019 CAAP AND DMTDP IMPLEMENTED

Indicators	Baseline 2018	Target 2019	Actual 2019	Target 2020	Target 2021
1. Proportion of the annual action plans implemented by the end of the year	71.10	80	82	90	90
a. Percentage Completed	60.80	90	65.53	90	90
b. Percentage of On-going interventions	10.70	9	16.47	10	
c. Percentage of interventions abandoned	0	0	0	0	0

d. Percentage of interventions yet to start	39.9	1	18.00	90	90
2. Proportion of the overall medium-term development plan implemented	13.1	25	46.7	90	90

SOURCE: MPCU- SEMA, 2020

TABLE 2: DETAILS ON THE ANNUAL ACTION PLAN IMPLEMENTED UNDER THE AGENDA FOR JOBS POLICY FRAMEWORK

S/N	Development Dimension	2018		2019	
		Plan	Exec	Plan	Exec
1	Economic development	26	15	16	12
2	Social Development	53	37	51	40
3	Environment, infrastructure and human settlement	19	10	42	35
4	Governance, corruption and public accountability	14	12	37	33
	Total	112	74	146	120

SOURCE: MPCU- SEMA, 2020

From the table above, it is imperative to state that the municipality is making great strides in the achievements of its goals and objectives in the implementation of the DMTDP. The Municipality have improved performance in all the development dimensions and have been successful in achieving the following within the year,

- All mandatory meetings (General Assembly, Executive committees, sub-committees, MPCU etc have been held to improve local governance
- Successful supervision of DDF/DACF/IGF/other sub-projects
- Creation of all sections of the Works Department 4. Participation in all MA organized activities
- 5. Up-to-date report on all projects
- Successful implementation of NICU at the Hospital
- Restored X-ray is yielding results
- Significant improvement in EPI & some RCH indicators
- No maternal death recorded
- Carried out integrated/participatory monitoring to all facilities
- Institutionalization of Data validation teams in all sub municipals
- Standard pupil/teacher ratio
- Revitalised the Municipal Education Oversight Committee to discuss education issues
- Conduct regular monitoring and supervision among others.

M&E ACTIVITIES REPORT

PROGRAMME/PROJECTS STATUS FOR THE YEAR (PROJECT REGISTER)

The table below shows the programmes and projects that were initiated and implemented in the 2019 CAAP.

TABLE 3: PROJECT REGISTER, 2019

PROJECT DISCIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT	CONTRACT SUM GH¢	SOURCE OF FUNDING	DATE OF AWARD	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	REMARKS
Supply of 180No. Dual desk, 16, n. Teacher table, 30 no. chairs and 15N0. Cupboards	Social development	District Wide	M/S BALIDIA COMPANY LTD	54,650.00	DDF	21/06/2019	01/07/2019	21/09/2019	54,650.00	0.00	100% Completed	In use
Construction of 1 No. 3 Unit classroom block, store, office, 2 unit urinal and KVIP	Social development	Kowie	M/S BAYAMGA ENTERPRISE	158,344.10	DDF	21/06/2019	02/07/2019	04/07/2019	158,344.10	0.00	98% Completed	Work behind schedule
Construction of 1 No. 3 unit classroom block, store, office, 2 unit urinal and KVIP	Social development	Challu	M/S TUNASIM COMPANY LIMITED	159,985.10	DDF	21/06/2019	05/11/2019	04/07/2019	143,986.59	15,998.51	98% Completed	Work behind schedule
Construction of 1 No. 3 unit classroom block, store, office, 2 unit urinal and KVIP	Social development	Kassana	M/S BATUOWISI COMPANY LIMITED	160,534.20	DDF	21/06/2019	02/07/2019	04/07/2019	144,480.78	16,053.42	98% Completed	Work behind schedule
Sitting, drilling and construction of 3 no. boreholes and concrete pad	Social development	District Wide	M/S MADUSON ENTERPRISE LIMITED	154,458.00	DDF	21/06/2019	08/07/2019	21/09/2019	154,458.00	0.00	100% Completed	In use
Pothole filling from tumu round about to kanton SHS and reshaping	Environment, infrastructure and human settlement	Tumu	M/S GHACEM HOUSE VENTURES	21,910.76	DDF	14/02/2019	27/02/2019	14/05/2019	19,719.68	2,191.08	100% Completed	In use
Supply and installation of 100 no.	Environment, infrastructure	District Wide	STEPHEN BSB ELECTRIC	181,266.00	DDF	14/02/2019	20/02/2019	14/05/2019	163,139.00	#VALUE!	100% Complete	In use

low tension poles	and human settlement		ALS				19				d	
Supply of 300 No. wooden and metal combine furniture	Social development	District Wide	BAYAMGA ENTERPRISE	105,000.00	DDF	14/02/2019	22/02/2019	14/05/2019	94,500.00	10,500.00	100% Completed	In use
Construction of 1 No. 3 unit classroom block, store, office and staff room	Social development	Tumu Girls Model	KUPERS ENTERPRISE	185,186.00	DDF	18/10/2019	31/10/2019	18/04/2020	0	185,186.00	75% Completed	Work on schedule
Construction of 3 unit classroom block and ancillary facilities	Social development	Sakai	M/S SAIDMO REALITIES LTD	185,200.00	DDF	18/10/2019	29/10/2019	18/04/2020	0	185,200.00	45% Completed	
Sitting, drilling and construction of 5 No. boreholes	Environment, infrastructure and human settlement	District Wide	M/S RI-BAGON ENTERPRISE	124,980.91	DDF	18/10/2019	05/11/2019	18/01/2020	0	124,980.91	100% Completed	In use
Opening up of six number access road	Economic development	Tumu Township	BATU BATU ENTERPRISE	140,152.62	DDF	18/10/2019	25/10/2019	18/01/2020	54,136.80	86,015.82	100% Completed	In use
Construction of 1 No. CHPS compound	Social development	Nankpawie	M/S AHMED ISUMAKA ENT LTD	201,000.00	DDF	18/10/2019	06/11/2019	18/04/2020	0	201,000.00	90% Completed	Work on schedule
Support to community support programme towards the construction of 3 unit classroom block at Tumu basic school	Social development	Tumu	COMMUNITY SUPPORT PROJECT	21,000.00	IGF	18/10/2019	11/11/2019	18/04/2021	21,000	0.00	100% Completed	In use
Maintenance of streetlights within Tumu township	Environment, infrastructure and human settlement	Tumu	STEPHENS BSB ELECTRIC ALS	19,180.00	IGF	15/08/18	29/08/2018	15/11/18	19,180.00	0.00	100% Completed	In use

Construction of 2 unit kg pavilion block at bugublle	Social development	Bugubelle	MALBAST OS ENT LTD	38,244.00	IGF	16/02/18	28/02/18	16/06/18	18,369.50	19,874.50	100% Completed	In use
Drilling, construction, pump testing and installation of 5 NO. boreholes	Social development	District Wide	M/S VIEKELE ENT. COM. LTD	96,123.00	DACF	15/03/17	28/03/17	15/06/17	14,235.30	81,887.70	100% Completed	In use
Supply of 250 dual desk furniture	Social development	District Wide	BUSHDAD VENTURES	50,000.00	DACF	04/01/2017	17/01/2017	07/01/2017	50,000.00	0.00	100% Completed	In use
Reshaping of sakai-ping road	Environment, infrastructure and human settlement	Sakai-Ping	MESSRS JUNUA INVESTMENT	67,830.00	DACF	04/01/2017	23/01/2017	07/01/2017	64,438.50	3,391.50	100% Completed	In use
Construction of overhead tank and mechanization of borehole at fire station officer in tumu	Environment, infrastructure and human settlement	Tumu	MESSRS TIMCALTZ VENTURES	31,196.00	DACF	12/12/2017	22/12/2017	03/12/2018	28,076.40	3,119.60	100% Completed	In use
Reshaping of pien nanchala bujan road	Environment, infrastructure and human settlement	Pien-Nanchala-Bujan	NAIYBEBE VENTURES	61,200.00	DACF	18/04/17	27/04/17	18/07/17	58,140.00	3,060.00	100% Completed	In use
Reshaping of bakwala kone road	Environment, infrastructure and human settlement	Bakwala-Kone	JUNUA INVESTMENT	50,700	DACF	18/04/17	01/05/17	18/07/17	48,165.00	2,535.00	100% Completed	In use
Extension of electricity within tumu	Environment, infrastructure and human settlement	Tumu	STEPHEN BSB ELECTRIC ALS	84,723.33	DACF	18/04/17	24/04/17	18/07/17	76,251.00	8,472.33	100% Completed	In use
Completion of sakalu CHPs compound	Social development	Sakalu	GHACEM HOUSE VENTURES	95,944.93	DACF	15/03/17	27/03/17	15/06/17	86,350.43	9,594.50	100% Completed	In use
Construction of wellebelle water	Environment, infrastructure	Wellembelle	OKUFALLS ENTERPRI	45,157.19	DACF	20/03/18	30/03/18	20/07/18	45,157.19	0.00	100% Completed	In use

system	and human settlement		SE LIMITED									
Spot improvement and gravelling tumu kupulima road	Environment, infrastructure and human settlement	Tumukupulima	BATU BATU ENTERPRISE	52,126.00	DACF	20/03/18	29/03/18	20/07/18	52,126.00	0.00	100% Completed	In use
Rehabilitation of bandei dugout	Economic development	Bandai	BENZUNAKUIS COMPANY LIMITED	37,020.00	DACF	20/03/18	28/03/18	20/07/18	37,020.00	0.00	100% Completed	In use
Construction of dams	Economic development	Sakai and Lilixia	TONOMAN COMPANY LTD	578,698.95	1VID	***	***	***	***		40% completed	
Construction of dams	Economic development	Jijen and Kulfuo	SAMKAD GHANA LTD	533,608.93	1VID	***	***	***	***		40% complete	
Construction of police post	Governance, corruption and public accountability	Banu	KUPERS ENTERPRISE	***	One million dollar per constituency	***	***	***	***		30% Complete	
Construction of CHPS compound	Social development	Taffiasi	TUNASIN ENTERPRISE	***	One million dollar per constituency	***	***	***	***		85% completed	
Construction of doctors bungalow	Social development	wellembelle	BAYAMGA ENTREPRISE	***	One million dollar per constituency	***	***	***	***		45% completed	
Construction of 8 NO. 10 seater Institutional	Social development	Kanton SHS,		***	One million	***	***	***	***			

leterines		tumu sec tec, tumu midwife ry, tumu training college, st clare voc, school,			dollar per constitu ency							
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SOURCE: MPCU- SEMA 2019

*** Payments and documentations done in Accra

TABLE 4: PROGRAMME REGISTER, 2019

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	TOTAL BENEFICIARIES	REMARKS
Service Conferences, Seminars, Workshops	Build effective, efficient and dynamic institutions	282,233.00	GoG and IGF	16 th Jan	19 th Dec	282,233.00	0.00000	100	M-106 F-67 Total-173	Done
Conduct Quarterly audit of Councils	Build effective, efficient and dynamic institutions	2,000.00	GoG	11 th Sep	11 th Dec	2,000.00	0.000	100	M-33 F—35 Total-68	Done
Undertake valuation of properties to boost Internal Revenue	Build effective, efficient and dynamic institutions	15,000.00	IGF	6 th Aug	13 th Dec	0.0000	15,000.00	0	M-0 F-0 Total-0	Not Done
Monitoring of Assembly Projects and Programmes	Build effective, efficient and dynamic institutions	20,000.00	GoG and IGF	4 th March	12 th Dec	20,000.00	0.000	100	M-76 F-18 Total-94	Done
Service Planning and Budgeting Processes	Build effective, efficient and dynamic institutions	20,000.00	GoG	11 th Sep	11 th Sep	20,000.00	0.0000	100	M-61 F- 42 Total-103	Done
Hold Fee-Fixing Consultation with Rate Payers	Build effective, efficient and dynamic institutions	5,000.00	GoG	10 th Oct	10 th Oct	5,000.0	0.0000	100	M-57 F-45 Total-102	Done
Organize Mid-Year and Annual performance review	Build effective, efficient and dynamic institutions	15,000.00	GoG	13 th Sep	13 th Sep	0.00	15,000.00	0	M-0 F-0 T-0	Not Done
Contribution to RCC Strategic Projects and Programmes	Build effective, efficient and dynamic institutions	40,000.00	GoG and IGF	8 th Jan	20 th Dec	40,000.00	0.000	100	M-25 F-15 Total-40	Done

Conduct Quarterly M&E meetings	Build effective, efficient and dynamic institutions	25,000.00	GoG and IGF	8 th Jan	19 th Dec	25,000.000	0.000	100	M-57 F-60 Total-117	Done
Organise Sub-committees and General Assembly meetings	Build effective, efficient and dynamic institutions	70,000.000	GoG and IGF	9 th Jan	20 th Dec	70,000.00	0.000	100	M-87 F-66 Total-153	Done
Organize monthly F&A Sub-committee meetings	Build effective, efficient and dynamic institutions	40,000.00	GoG and IGF	6 th Feb	12 th Dec	40,000.00	0.000	100	M-61 F-17 Total-78	Done
Radio Discussion on Major Issues & day-to-day Media Briefs	Build effective, efficient and dynamic institutions	12,000.00	GoG and IGF	5 th Feb	23 rd Dec	12,000.00	0.000	100	M-100 F-122 Total-222	Done
Provide for Presiding Member's monthly allowance	Build effective, efficient and dynamic institutions	10,000.00	IGF	30 th Jan	24 th Dec	10,000	0.00	100	M-1 Total-1	Done
Provide for NALAG Dues & Diaries	Build effective, efficient and dynamic institutions	50,000.00	GoG	30 th Jan	24 th Dec	0.00	50,000.00	0	M-0 F-0 Total-0	Not Done
Update HRMIS	Build effective, efficient and dynamic institutions	5,000.00	GoG	9 th Jan	20 th Dec	5,000.00	0.00	100	M-69 F-43 Total-112	Done
Organize Staff capacity building training	Build effective, efficient and dynamic institutions	14,000.00	GoG and IGF	9 th Jan	20 th Dec	0.000	14,000.00	0	M-77 F-10 Total-87	Not Done
Organize staff Durbar	Build effective, efficient and dynamic institutions	8,000.00	GoG	18 th Jun	18 th Jun	8,000.00	0.000	100	M-77 F-10 Total-87	Done
Prepare capacity building plan	Build effective, efficient and dynamic institutions	3,000.00	IGF	24 th Jul	24 th Jul	3,000.00	0.00	100	M-89 F-74 Total-163	Done
Situational monitoring and feeding back on gov'ts	Build effective, efficient and dynamic institutions	5,000.00	GoG	6 th Feb	13 th Dec	5,000.00	0.00	100	M-87 F- Total-157	Done

policies, projects and activities in the Municipality.										
Organization of Town Hall Meetings.	Build effective, efficient and dynamic institutions	36,000.00	GoG	19 th March	14 th Dec	36,000.00	0.00	100	M-89 F-67 Total-156	Done
Expansion of Town Hall Meeting to four (4) Zonal Councils in the Municipality.	Build effective, efficient and dynamic institutions	26,000.00	GoG	25 th Sep	25 th Sep	26,000.00	19,500.00	25	M-69 F-47 Total-116	One meeting held
2019 Budget and Financial Statement Education	Build effective, efficient and dynamic institutions	3,000.00	GoG	4 th Feb	30 th Dec	3,000.00	0.00	100	M-108 F-89 Total-197	Done
Radio Discussion on Major Issues & day-to-day Media Briefs	Build effective, efficient and dynamic institutions	6,000.00	GoG	21 st Feb	29 th Nov	6,000.00	0.00	100	M-289 F-258 Total-547	Done
Repair and maintenance of office equipment	Build effective, efficient and dynamic institutions	3,000.00	GoG	11 th March	13 th Nov	3,000.00	0.00	100		Done
Organize public education with stakeholders on zoning and permit regulation	Build safe and well planned communities while protecting the natural environment	3,000.00	IGF	27 th Jun	27 th Jun	3,000.00	0.00	100	M-94 F-102 Total-196	Done
Undertake street naming and property addressing	Build safe and well planned communities while protecting the natural environment	30,000	GoG and IGF	18 th Feb	21 st Nov	30,000.00	0.00	100	M-78 F-67 Total-145	Done
Procure office stationery and logistics	Build safe and well planned communities while protecting the natural environment	3,000.00	GoG	21 st Feb	29 th Nov	3,000.00	0.00	100	M- F- Total-s	Done
Sensitize	Build safe and	3,000.00	IGF	6 th Feb	13 th Dec	3,000.00	0.00	100	M-95	Done

traditional authorities and land owners on local land plans	well planned communities while protecting the natural environment								F-89 Total-184	
Procure field equipment and logistics	Build safe and well planned communities while protecting the natural environment	9,000.00	GoG	22st Feb	28th Nov	0.00	9,000.00	0	M-0 F-0 Total-0	Not Done
Procure two number motor bikes	Build safe and well planned communities while protecting the natural environment	14,000.00	GoG	11th March	27th June	0.00	14,000.00	0	M-0 F-0 Total-0	Not Done
Procure 2 No. digital cameras	Build safe and well planned communities while protecting the natural environment	1,000.00	GoG	22st Feb	28th Nov	1,000.00	0	100	M-0 F-0 Total-0	Done
Procure Office Furniture	Build safe and well planned communities while protecting the natural environment	6,000.00	GoG and IGF	22st Feb	28th Nov	0.00	6,000.00	0	M-0 F-0 Total-0	Not Done
Conduct property numbering	Build safe and well planned communities while protecting the natural environment	60,000.00	GoG and IGF	9th Jan	20th Dec	0.00	60,000.00	0	M-0 F-0 Total-0	Not Done
Provide contingency fund for NADMO to implement its activities	Build safe and well planned communities while protecting the natural environment	20,000.00	GoG	27th Jun	20th Dec	20,000.00	0.00	100	M-0 F-0 Total-0	Done
Sensitized community members to plant trees to serve as wind	Build safe and well planned communities while protecting the natural	10,000.00	GoG	9th Jan	20th Dec	10,000.00	0.00	100	M-122 F-159 Total-281	Done

break	environment									
Public Education on the effect of floods in our communities	Build safe and well planned communities while protecting the natural environment	12,000.00	GoG	16 th May	16 th May	12,000.00	0.00	100	M-156 F-178 Total-334	Done
Awareness creation on food security to farmers	Build safe and well planned communities while protecting the natural environment	30,000.00	GoG	6 th Feb	13 th Dec	30,000.00	0.00	100	M-405 F-153 Total-558	Done
Formation and training of Fire Volunteers on Anti-Fire	Build safe and well planned communities while protecting the natural environment	5,000.00	GoG	26 th Sep	23 rd Dec	5,000.00	0.00	100	M-185 F-148 Total-333	Done
Public education on epidemics and effects in our communities	Build safe and well planned communities while protecting the natural environment	5,000.00	GoG	8 th Feb	19 th Dec	5,000.00	0.00	100	M-154 F-78 Total-232	Done
Support to 10 no. brilliant but needy students	Create an equitable, healthy and disciplined society(education)	15,000.00	GoG	10 th Jan	16 th Dec	15,000.00	0.00	100.00	M-6 F-4 Total-10	Done
Provide for my "First Day at school"	Create an equitable, healthy and disciplined society(education)	10,000.00	GoG	17 th Sep	17 th Sep	10,000.00	0.00	100	M-403 F-325 Total-728	Done
Provide for the organization of Sports, Culture and other Youth Development programmes	Create an equitable, healthy and disciplined society(education)	15000	GoG	8 th Feb	19 th Dec	15000	0.00	100	M-186 F-196 Total-308	Done
Feeding of BECE candidates	Create an equitable, healthy and	15000.00	GoG	10 th Jun	14 th Jun	15,000.00	0.00	100	M-105 F-116 Total-221	Done

	disciplined society(education)									
Training for beginning teachers	Create an equitable, healthy and disciplined society(education)	15,000.00	GoG	18 th Mar	22 nd Mar	15,000.00	0.00	100	M-15 F-12 Total-27	Done
Support for independence day activities	Create an equitable, healthy and disciplined society(education)	9,000.00	GoG	25 th Feb	6 th Mar	9,000.00	0.00	100	M-307 F-312 Total-619	Done
Carry out enrolment drive campaigns in basic schools	Create an equitable, healthy and disciplined society(education)	20,000.00	GoG	2 nd Sep	6 th Sep	20,000.00	0.00	100	M-67 F-98 Total-165	Done
Conduct regular monitoring and supervision	Create an equitable, healthy and disciplined society(education)	10,000.00	GoG	8 th Feb	19 th Dec	10,000.00	0.00	100	M-85 F-43 Total-128	Done
Organise capacity building trainings to Improved educational planning and supervision	Create an equitable, healthy and disciplined society(education)	25,000.00	GoG	15 th Jul	19 th Jul	25,000.00	0.00	100	M-47 F-35 Total-82	Done
Provision for school feeding programme	Create an equitable, healthy and disciplined society(education)	800,000.00	GoG	10 th Jan	16 th Dec	800,000.00	0.00	100	M- F- Total-	Done
Hold quarterly MEOC meetings	Create an equitable, healthy and disciplined	20,000.00	GoG	8 th Feb	19 th Dec	20,000.00	0.00	100	M-52 F-46 Total-98	Done

	society(education									
Conduct Monitoring and supervision	Create an equitable, healthy and disciplined society(education	15,000.00	GoG	9 th Jan	20 th Dec	15,000.00	0.00	100	M-87 F-74 Total-161	Done
Conduct routine activities to improve the nutritional status of children under 5	Create an equitable, healthy and disciplined society	20,000.00	GoG	8 th Feb	19 th Dec	20,000.00	0.00	100	M-87 F-74 Total-161	Done
Conduct biannual nutrition surveillance	Create an equitable, healthy and disciplined society	10,000.00		8 th Feb	19 th Dec	0.00	10,000.00	0	M- 0 F-0 Total-0	Not Done
Organize in-service trainings for staff	Create an equitable, healthy and disciplined society	20,000.00	GoG	6 th Feb	13 th Dec	20,000.00	0.00	100	M- 86 F-49 Total-135	Done
Organize quarterly monitoring and supervision to all facilities	Create an equitable, healthy and disciplined society	115,000.00	GoG	4 th Feb	30 th Dec	115,000.00	0.00	100	M- 34 F-60 Total-96	Done
Organize annual staff durbars to award hard working staffs	Create an equitable, healthy and disciplined society	30,000.00	GoG	26 th Sep	26 th Sep	0.00	30,000.00	0	M- 0 F-0 Total-0	Not Done
Organize stakeholders engagement for annual review conference	Create an equitable, healthy and disciplined society	40,000.00	GoG and Donor	9 th Jan	20 th Dec	0.00	40,000.00	0	M- 0 F-0 Total-0	Not Done
To provide support for credit to enhance data quality in DHIMS2	Create an equitable, healthy and disciplined society	51,000.00	GoG and Donor	8 th Feb	19 th Dec	51,000.00	0.00	100	M- 78 F-96 Total-174	Done

Sensitize communities on family planning and provide the services to all interested members.	Create an equitable, healthy and disciplined society	35,000.00	MCHNR	9 th Jan	20 th Dec	35,000.00	0.00	100	M- 0 F-0 Total-0	Note Done
Sensitize pregnant women on the importance of skill delivery and related services	Create an equitable, healthy and disciplined society	10,000.00	MCHNR	18 th Feb	21 st Nov	10,000.00	0.00	100	M-0 F-479 Total-479	Done
Carry out counseling session for pregnant women on care during and after delivery	Create an equitable, healthy and disciplined society	30,000.00	Donor	2 nd Jan	30 th Dec	30,000.00	0.00	100	M-0 F-586 Total-586	Done
Scale up EPI services, disease surveillance & respond to epidemics & outbreaks	Create an equitable, healthy and disciplined society	6,500	MCHNR	2 nd Jan	30 th Dec	6,500	0.00	100	M-0 F-586 Total-586	Done
Sensitization and screening of the population for HIV/AIDS	Create an equitable, healthy and disciplined society	1,000.00	MCHNR	2 nd Jan	30 th Dec	1,000.00	0.00	100	M- 475 F-559 Total-1034	Done
Conduct the registration of new and renewal of members	Create an equitable, healthy and disciplined society	4,920.00	IGF	2 nd Jan	30 th Dec	4,920.00	0.00	100	M-659 F-596 Total-1255	Done
Organize special registration exercise every quarter	Create an equitable, healthy and disciplined society	19,680.00	IGF	18 th Feb	21 st Nov	0.00	19,680.00	0	M-0 F-0 Total-0	Note Done
Organize registration and renewal of	Create an equitable, healthy and	4,545.00	IGF	2 nd Jan	30 th Dec	4,545.00	0.00	100	M-477 F-652 Total-1129	Done

students/pupils from SHS, JHS and Primary Schools	disciplined society									
Organize registration and renewal of the poor and vulnerable such as LEAP beneficiaries, indigents, orphanages, psychiatric institutions.	Create an equitable, healthy and disciplined society	4,675.00	IGF	9 th Jan	27 th Sep	4,675.00	0.00	100	M-101 F-78 Total-179	Done
Organize special registration exercise targeted at premium paying groups (informal	Create an equitable, healthy and disciplined society	4,340.00	IGF	4 th Feb	30 th Dec	4,340.00	00.00	100	M-185 F-95 Total-280	Done
Conduct verification exercises in all registration zones to ensure premium collected are properly accounted for	Create an equitable, healthy and disciplined society	2,560.00	IGF	9 th Jan	27 Dec	2,560.00	0.00	100	M-67 F-55 Total-122	Done
Undertake financial monitoring across all registration zones to ensure compliance to financial regulations and internal controls	Create an equitable, healthy and disciplined society	2,350.00	IGF	5 th Feb	31 th Dec	2,350.00	0.00	100	M-74 F-89 Total-163	Done
Undertake monitoring and support visits to provider	Create an equitable, healthy and disciplined	3,072.00	IGF	5 th Feb	31 th Dec	3,072.00	0.00	100	M-73 F-88 Total-161	Done

sites	society									
Organize performance review meetings with service providers	Create an equitable, healthy and disciplined society	7,543.00	IGF	9 th Jan	27 Dec	7,543.00	0.00	100	M-71 F-90 Total-161	Done
Conduct 4 media engagement to inform the public on policies and programmes in the municipality by end of 2019	Create an equitable, healthy and disciplined society	3,500.00	IGF	4 th Feb	30 th Dec	3,500.00	0.00	100	M-67 F-88 Total-155	Done
Undertake post credentialing monitoring in at least 15 provider sites per quarter	Create an equitable, healthy and disciplined society	2,928.00	IGF	4 th Feb	30 th Dec	2,928.00	0.00	100	M-18 F-14 Total-32	Done
Organize stakeholder forums to develop sanitation by-laws	Create an equitable, healthy and disciplined society	10,000.00	GoG	21 st March	24 th Dec	1,000.00	9,000.00	10	M-57 F-23 Total-80	Process initiated
Train 2 environmental health officers as sanitary prosecutors	Create an equitable, healthy and disciplined society	1,500.00	GoG	2 nd Jul	5 th Jul	1,500.00	0.00	100	M-2 F-0 Total-2	Done
Carry out CLTs in 20 communities	Create an equitable, healthy and disciplined society	780,000.00	GoG	4 th Feb	30 th Dec	780,000.00	0.00	100	M-289 F-271 Total-560	Done
Conduct hygiene and sanitation promotion education	Create an equitable, healthy and disciplined society	30,000	GoG	5 th Feb	19 th Dec	30,000	0.00	100	M-785 F-444 Total-1229	Done
Promote HHLs construction to ensure that all	Create an equitable, healthy and	40,000.0	GoG and Donor	22 nd Jul	26 th Jul	40,000.00	0.00	100	M-146 F-233 Total-379	Done

H/Hs have latrines	disciplined society									
Organise refresher training for latrine artisans and re-introduce them to H/Hs.	Create an equitable, healthy and disciplined society	46,000.00	GoG and Donor	15 th July	19 th July	46,000.00	0.00	100	M-50 F-0 Total-50	Done
Train food handlers on food hygiene and safety	Create an equitable, healthy and disciplined society	18,000.00	GoG	5 th Feb	24 th Dec	18,000.00	0.00	100	M-5 F-45 Total-50	Done
Conduct medical screening for food vendors	Create an equitable, healthy and disciplined society	35,000.00	IGF	4 th Feb	30 th Dec	35,000.00	0.00	100	M-2 F-107 Total-109	Done
Arrest and impound stray animals	Create an equitable, healthy and disciplined society	2,500.00	GoG	21 st March	24 th Dec	0.00	2,500.00	0	M-0 F-0 Total-0	Not Done
Undertake water quality sampling and testing in 25	Create an equitable, healthy and disciplined society	10,000.00	IGF	5 th Feb	24 th Dec	0.00	10,000.00	0	M-0 F-0 Total-0	Not Done
Procure sanitary tools	Create an equitable, healthy and disciplined society	2,000.00	GoG	9 th Jul	12 th Jul	0.00	2,000.00	0	M-0 F-0 Total-0	Not Done
Carry out health education and provide health talks	Create an equitable, healthy and disciplined society	9,200.00	GoG	10 th Jan	26 th Sep	9,200.00	0.00	100	M-345 F-450 Total-795	Done
Quarterly disbursement of LEAP Funds.	Create an equitable, healthy and disciplined society	10,000.00	GoG	8 th Jan	24 th Dec	10,000.00	0.00	100	M- F- Total	Done
Expand LEAP	Create an			6 th Feb	13 th Dec			0	M-	Not Done

coverage to cover all area communities	equitable, healthy and disciplined society								F-Total-	
Sensitization of selected communities on LEAP	Create an equitable, healthy and disciplined society	505,000.00	GoG and Donor	8th Jul	12th Jul	0.00	505,000.00	0	M-F-Total-	Not Done
Monitor implementation of LEAP	Create an equitable, healthy and disciplined society	10,000.00	GoG	10th Jan	24th Dec	10,000.00	0.00	100	M-145 F-98 Total-243	Done
Carry out a radio talk show to create awareness on the Disability fund	Create an equitable, healthy and disciplined society	25,000.00	GoG and Donor	8th Jan	12th Nov	25,000.00	0.00	100	M-205 F-333 Total-538	Done
Disbursement of disability funds	Create an equitable, healthy and disciplined society	26,000.00	GoG and Donor	10th March	23th Dec	26,000.00	0.00	100	M-F-Total	Done
Organize training on financial management disability fund beneficiaries.	Create an equitable, healthy and disciplined society	8,000.00	GoG	15th May	17th M	8,000.00	0.00	100	M-57 F-41 Total-98	Done
Provide personal welfare services for other vulnerable groups like women and children	Create an equitable, healthy and disciplined society	35,000	IGF	15th April	19th April	0.00	35,000.00	000	M-0 F-0 Total-0	Not Done
Carry out quarterly monitoring of day care operations	Create an equitable, healthy and disciplined society	10,000.00	IGF	10th Jan	6th Dec	0.00	10,000.00	0	M-0 F-0 Total-0	Not Done

Provide welfare services to all families	Create an equitable, healthy and disciplined society	2,000.00	GoG	10 th Jan	24 th Dec	2,000.00	0.00	100	M-51 F-57 Total-108	Done
Formation and training of 20 groups in group dynamics, income generating and entrepreneurial skills	Create an equitable, healthy and disciplined society	18,000.00	GoG	10 th Jan	24 th Dec	0.00	18,000.00	0	M-0 F-0 Total-0	Not Done
Organize durbar in 10 communities on domestic violence and some harmful cultural practices	Create an equitable, healthy and disciplined society	26,000.00	GoG	10 th Jan	24 th Dec	19,500	6,500	75	M-512 F-699 Total-1211	Three durbars done
Sensitise 20 no. communities on self-help projects development and implementation	Create an equitable, healthy and disciplined society	11,000.00	GoG	9 th Jan	18 th Dec	0.00	11,000.00	0	M-0 F-0 Total-0	Not done
Organise quarterly meetings on child protection	Create an equitable, healthy and disciplined society	6,000.00	GoG	8 th Jan	16 th Dec	6,000.00	0.00	100	M-54 F-41 Total-95	Done
Intermediate Training in 3Ps Business Counseling & Clients' Monitoring	Build an inclusive industrialised and resilient economy	2,500.00	Donor	14 th Oct	18 th Oct	2,500.00	.00	100	M-12 F-14 Total-26	Done
Counterpart funds for BAC	Build an inclusive industrialised	20,000.00	IGF	8 th Jan	10 th Jan	20,000.00	0.00	100	M-5 F-1 Total-6	Done

	and resilient economy									
Training of 25 groups in Beads/Sandals Making	Build an inclusive industrialised and resilient economy	3,500.00	Donor	9 th Sep	13 th Sep	3,500.00	0.00	100	M-29 F-285 Total-314	Done
Technological Improvement Training in Leader Works	Build an inclusive industrialised and resilient economy	3,500.00	Donor	5 th Aug	9 th Aug	3,500.00	0.00	100	M-27 F-12 Total-39	Done
Technological Improvement Training in Shea nut Process	Build an inclusive industrialised and resilient economy	3,500.00	Donor	19 th Aug	23 rd Aug	3,500.00	0.00	100	M-12 F-56 Total-68	Done
Tech. Improv't Training in poultry	Build an inclusive industrialised and resilient economy	3,500.00	Donor	29 th July	2 nd Aug	3,500.00	0.00	100	M-71 F-5 Total-76	Done
Tech. improv't Training in Sheanut Processing	Build an inclusive industrialised and resilient economy	3,500.00	Donor	19 th Aug	23 rd Aug	3,500.00	0.00	100	M-12 F-56 Total-68	Done
Tech. Improv't Training in fashion and design	Build an inclusive industrialised and resilient economy	3,500.00	Donor	2 nd Sep	6 th Sep	3,500.00	0.00	100	M-25 F-25 Total-50	Done
Intermediate Training in Financial Management	Build an inclusive industrialised and resilient economy	2,500.00	Donor	28 th Sep	31 st Sep	0.00	2,500.00	0	M-0 F-0 Total-0	Not Done
Intermediate Training in Records keeping	Build an inclusive industrialised and resilient economy	2,500.0	Donor	15 th Jul	19 th Jul	2,500.00	000	1000.00	M-24 F-31 Total-55	Done
Business Counseling & Clients' Monitoring	Build an inclusive industrialised and resilient economy	4,000.00	Donor	10 th Jan	24 th Dec	4,000.00	0.00	100	M-54 F-41 Total-95	Done

Rural Enterprises development Fund	Build an inclusive industrialised and resilient economy	20,000.00	Donor	10 th Jan	24th Dec	0.00	20,000.00	0	M-0 F-0 Total-0	Not Done
10 no. MSE's supported with Matching Grant Fund	Build an inclusive industrialised and resilient	300,000.00	Donor	10 th Jan	24th Dec	0.00	300,000.00	0	M-0 F-0 Total-0	Not Done
Leadership Skills Dev't & Group Dynamics Training	Build an inclusive industrialised and resilient	50,000.00	Donor	10 th Jan	24th Dec	50,000.00	0.00	100	M-50 F-50 Total-100	Done
Orgainse quarterly meetings for MSE Dev't Sub-C'ttee Meeting	Build an inclusive industrialised and resilient	5,000.00	Donor	10 th Jan	24th Dec	5,000.00	0.00	100	M-19 F-16 Total-31	Done
Stakeholder's forum	Build an inclusive industrialised and resilient	4,000	IGF	10 th Jan	24th Dec	2,000.00	2,000.0	50	M-99 F-34 Total-133	
Train 100 no. Youth in dress making	Build an inclusive industrialised and resilient	120,000.00	GoG	10 th Jan	24th Dec	120,000.00	0.00	100	M-0 F-100 Total-100	Done
Train 50 no. Youth in aluminum fabrication	Build an inclusive industrialised and resilient	80,000.00	GoG	10 th Jan	24th Dec	80,000.00	0.00	100	M-50 F-0 Total-50	Done
Train 100 no. Youth in hair dressing	Build an inclusive industrialised and resilient	119,000.00	GoG	10 th Jan	24th Dec	119,000.00	0.00	100	M-0 F-100 Total-100	Done
Train 50 no. Youth in plumbing	Build an inclusive industrialised and resilient	65,000.00	GoG	10 th Jan	24th Dec	0.00	65,000.00	0	M-0 F-0 Total-0	Not Done
Train 100 no. youth in tiling	Build an inclusive industrialised and resilient	120,000.00	GoG	10 th Jan	24th Dec	0.00	12,000.00	0	M-0 F-0 Total-0	Not Done
Train 50 no. Youth in	Build an inclusive	80,000.00	GoG	10 th Jan	24th Dec	0.00	80,000.00	0	M-0 F-0	Not Done

building and masonry	industrialised and resilient economy								Total-0	
Monitor the supply of farms inputs to farmers	Build an inclusive industrialised and resilient economy	30,000.00	GoG	9th April	19th Dec	30,000.00	0	100	M-17 F-24 Total-41	Done
Expand programme on fertilizer and seed subsidies /Block farms to cover more farmers	Build an inclusive industrialised and resilient economy	20,000.00	GoG	10th Jan	24th Dec	20,000.00	0	100	M-105 F-78 Total-183	Done
MA's support for the celebration of farmers day	Build an inclusive industrialised and resilient economy	15,000.00	IGF	19th Feb	18th Dec	15,000.00	0	100	M-35 F-31 Total-66	Done
Training of agricultural extension agents for capacity enhancement.	Build an inclusive industrialised and resilient economy	30,000.00	GoG	11th Feb	16th Dec	30,000.00	0	100	M-37 F-18 Total-55	Done
Support for DOFA to participate in regional meeting	Build an inclusive industrialised and resilient economy	10,000.00	GoG	7th Jan	24thDec	10,000.00	0	100	M-56 F-48 Total-104	Done
Training of farmers on appropriate farming practices	Build an inclusive industrialised and resilient economy	25,000.00	GoG	12th March	23RD Dec	25,000.00	0	100	M-102 F-99 Total-201	Done
Collate feasibility studies on new dams and dugouts sites	Build an inclusive industrialised and resilient economy	5,000.00	GoG	7th Jan	24thDec	5,000.00	0	100	M-19 F-12 Total-31	Done
Conduct market survey on cold stores and smoked fish	Build an inclusive industrialised and resilient economy	2,000.00	GoG	14th March	23rd Dec	2,000.00	0	100	M-11 F-78 Total-89	Done

Conduct 4no. crop demonstration	Build an inclusive industrialised and resilient economy	2,000.00	GoG	1st Feb	22nd Nov	2,000.00	0	100	M-45 F-57 Total/102	Done
Orientation for newly recruited extension service officers	Build an inclusive industrialised and resilient economy	3,000.00	GoG	14th Feb	14th Nov	3,000.00	0	100	M-6 F-5 Total-11	Done

2.2.3 M&E PROCESSES INVOLVED

The M&E activities are carried out by the implementing agencies or departments and important findings and recommendations are compiled into Activity, monthly and quarterly reports and then presented to the MPCU using approved MPCU format. The processes involved were as follows:

- The monitoring team pays regular visits to the projects and programmes sites to ensure that the projects are implemented according to schedule as well as to track the use of inputs and resources, the progress of activities and the delivery of outputs;
- 3No. site meetings were held at the various projects under implementation are to discuss progress of work, challenges, sharing of experiences and ideas and updates of work.

The MPCU during its quarterly meetings then deliberate on these reports and then conduct quarterly monitoring and evaluation on the compliance, results, financial and beneficiary monitoring visits to selected locations to interacting with key beneficiaries as a way of validating the reports.

2.2.4 CHALLENGES IN PLAN IMPLEMENTATION AND M&E

The implementation of the 2019 annual action plan and DMTDP were faced with challenges which hindered the smooth implementation of the plan. Some of these challenges are listed below.

- Poor coordination among departments and agencies
- Inadequate and poor quality data
- Low statistical capacity of departments and institutions
- Poor record keeping by departments, which made it extremely difficult to quickly produce and access information
- Non-adherence to planning guidelines attributable to poor knowledge of the planning system and its processes
- Inadequate financial resources to undertake regular and systematic studies.
- Absence of robust M&E systems at departmental and institutions
- Inadequate logistics e.g means of transport, computers for some departments among others
- Inaccurate and incomplete revenue data base; which makes property valuation very difficult resulting in inadequate IGF mobilisation.
- The delay /inadequate releases of funds by Central Government such as DACF and DDF

2.0 UPDATE ON FUNDING SOURCES

The availability of funds is one of the key ingredients to the success of the implementation of any plan. The major source of funds available is the District Assembly Common Fund, District Development Facility, Internal Generated Fund and other donor support. The table below shows the performance of each revenue sources.

TABLE 5: UPDATE ON REVENUE SOURCES

EXPENDITURE ITEM	Baseline 2018	Target 2019	Actual 2019	Target 2020
REVENUE				
IGF	783,918.20	673,094.48	715,820.26	709,606.26
DACF	2,192,629.28	2,884,977.38	862,319.74	2,803,466.84
MP'CF	293,532.16	250,000.00	339,407.68	250,000.00
PLWD CF	301,655.63	180,000.00	236,047.08	250,000.00
MSHAP	10,894.43	15,030.00	20,372.33	15,030.00
DDF	653,616.00	801,141.53	1,313,741.28	896,179.72
GOG-CIDA	145,472.54	232,741.52	232,741.53	232,241.00
GOG-Decentralised goods& Services	131,343.98	91,241.53	13,053.53	97,874.65
UNICEF	-	70,000.00	25,905.00	50,000.00
CWSA	1,000.00	300,000.00	4,550.00	
GHANA PRODUCTIVE SATEFTY –NET PROJECT	-	-	-	1,673,581.30
TOTAL	4,514,062.22	5,498,226.44	3,763,958.43	6,977,979.77

SOURCE: MUNICIPAL FINACE OFFICE, SEMA- 2019

2.1 UPDATE ON EXPENDITURE

TABLE 5: UPDATE ON EXPENDITURE

EXPENDITURE ITEM	Baseline 2018	Target 2019	Actual 2019	Target 2020
Compensation	296,219.50	254,000.00	324,648.08	49,000.00
Goods And Service	1,078,592.40	2,024,556.01	1,097,815.94	798,128.50
Investment/Assets	2,759,888.92	2,597,200.38	1,756,152.81	6,130,851.27
Others	-	-	-	-
TOTAL	4,134,700.82	4,875,756.39	3,178,616.83	6,977,979.77

SOURCE: MUNICIPAL FINANCE OFFICE SEMA, 2019

The table above shows that revenue mobilized was utilized under three (3) categories. These are Compensation, Goods and Services, Investments and Assets. Compensation includes payments of salaries and allowances to all employees employed by both government and the local Assembly. Goods and Services covers up all consumables and services rendered to the Assembly. It also includes statutory funds ceded to decentralized departments for their daily administrative work. Investments/Assets comprises of all cost associated with the provision of physical infrastructure under roads, health facilities, educational facilities among others for all sectors of the economy. The implication of increased in revenue generated is the availability of fiscal space to be able to implement the planned programmes and project in the municipality. This in the long run would help achieve the goals and objectives in the 2019 – 2021 DMTDP. More revenue means more schools, CHPS compounds, access roads, expanded rural electrification, and sensitisations among others.

2.3 CHALLENGES OF REVENUE COLLECTION

The major challenges of revenue collections in the municipality includes:

- Insufficient revenue collectors to embark upon effective revenue collection. Most areas in the district are therefore not covered.
- Inadequate revenue collection skills on the part of collectors to ensure efficiency and effectiveness in revenue collection
- Inadequate logistic support. For example, raincoat, motor bikes and wellington boots.
- Ineffective monitoring of revenue operations due to insufficient revenue supervisor
- Most tax payers in the areas are also not aware of their tax obligation as far as tax payment is concerned and therefore evade the payment of tax.

- There is also inaccurate and incomplete data base for IGF mobilisation which can be used as a basis for setting targets for revenue collection.

2.4 RECOMMENDATIONS TO IMPROVE REVENUE COLLECTIONS

- Reshuffling of revenue staff so as to reduce malfeasance.
- Complete the street naming and property addressing project.
- Continuous education of the citizenry on the need to pay their taxes/levies
- Intensification of monitoring and supervision of revenue collectors
- Provision of logistics for revenue collectors and supervisors

3.0 UPDATE ON INDICATORS AND TARGETS

This section of the reports deals with the 20 core indicators. It cut across all the development dimensions that are Economic Development, Social Development, Environment, Infrastructure, and Human Settlement, Governance, Corruption and Public Accountability and International Affairs. The table below shows the performance of the indicators within the period.

TABLE 6: PERFORMANCE OF CORE INDICATORS AT THE MUNICIPAL LEVEL

Item	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2018)	Target 2019	Actual 2019	Target 2020
	ECONOMIC DEVELOPMENT				
1.	Total output in agricultural production (MT)				
	i. Maize	37,840.00	74,251.00	61,876.00	80,556.00
	ii. Rice (milled),	762.00	1,000.00	842.00	1,500.00
	iii. Millet	3,431.00	4,677.00	4,136.00	5,439.00
	iv. Sorghum	1,520.00	2,236.00	2,042.00	2,556.00
	v. Yam	59,538.00	75,600.00	71,226.00	85,600.00
	vi. Groundnut	18,013.00	20,500.00	19,774.00	25,008.00
	vii. Cowpea	2,738.00	4,860.00	4,085.00	5,600.00
	viii. Soybean	2,469.00	5,005.00	4,360.00	7,500.00
	ix. Cattle	36,488.00	45,000.00	40,030.00	46,000.00
	x. Sheep	14,530.00	23,430.00	17,000.00	11,778.00
	xi. Goat	10,516.00	16,570.00	10,692.00	29,222.00
	xii. Pig	985.00	1,200.00	1,043.00	1,500.00
	xiii. Poultry	35,255.00	43,000.00	37,259.00	45,000.00

Item	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2018)	Target 2019	Actual 2019	Target 2020
2.	Percentage of arable land under cultivation	57.1%	60%	62%	65%
3.	Number of new industries established				
	i. Agriculture,	5	7	7	10
	ii. Industry,	1	5	2	5
	iii. Service	2	3	4	8
4.	Number of new jobs created	3967	5000	1850	5000
	iv. Agriculture	15	50	29	50
	v. Industry	67	100	68	100
	vi. Service				
	SOCIAL DEVELOPMENT				
5.	Net enrolment ratio				
	i. Kindergarten	102.2	100	99.2	100
	ii. Primary	95.5	96.5	87.00	90
	iii. JHS	47.9	60	46	50
6.	Gender Parity Index				
	i. Kindergarten	1.05	1.04	0.91	1.00
	ii. Primary	1.05	1.05	1.02	1.00
	iii. JHS	1.20	1.23	1.05	1.02
	iv. SHS	0.70	0.80	0.67	0.90
7.	Completion rate				
	i. Kindergarten	101.6	101.6	101.1	100
	ii. Primary	109.6	106.3	75	90
	iii. JHS	58.8	65	75	90
	iv. SHS	0.70	0.80	0.67	0.90
8.	Number of operational health facilities				
	i. CHP Compound	44	52	46	52
	ii. Clinic	1	3	1	3
	iii. Health Centre	8	10	8	10
	iv. Hospital	1	1	1	1
9. SS SS	Proportion of population with valid NHIS card				
	i. Indigents	M:2,261 F:2,318	5,486	M:3,250 F:3,264	7,817
	ii. Informal	M:3,997 F:5,900	10,776	M:5,813 F:6,771	13,181
	iii. Aged	M:513 F:607	1,332	M:586 F:825	1,560
	iv. Under 18years	M:8,459		M:8,053	22,140

Item	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2018)	Target 2019	Actual 2019	Target 2020
		F:8,588	19,487	F:9,574	
	v. SSNIT Contributors	M:902 F:602	1,668	M:762 F:523	1,440
	vi. SSNIT Pensioners	M:29 F:12	72	M:58 F:26	105
	vii. Pregnant women	M: F:1,725	1,728	M: F:1,606	1,728
	Total (by sex)	M:16,161 F:19,752	40,549	M:18,482 F:22,589	47,971
10.	Number of births and deaths registered				
	i. Birth (sex)	Male: 1,272 Female:1,087 Total :2,359		Male:1,305 Female:1,249 Total:2,359	Male: Female: Total: 2,602
	ii. Death (sex, age group)	Under 1yr: 3 1-4: 5-14: 15-70+		Male: 45 Female: 68	
11.	Percent of population with sustainable access to safe drinking water sources¹				
	i. District	74	90	78	85
	ii. Urban	80	90	82	92
	iii. Rural	65.9	80	70	80
12.	Proportion of population with access to improved sanitation services				
	i. District	7.2	20	10	60
	ii. Urban	6.0	10	8.5	20
	iii. Rural	1.2	10	1.5	40
13.	Maternal mortality ratio (Institutional)	0/1000,000 live births	0/1000,00 0 live births	36.5/1000,0 00 live births	0/1000,000 live births
14.	Malaria case fatality (Institutional)	0	0	0	0
	i. Sex	0	0	0	0
	ii. Age group	0	0	0	0
15.	Number of recorded cases of child trafficking and abuse	0	0	0	0
	i. Child trafficking (sex)	3	0	2 Females	0
	ii. Child abuse (sex)				
16.	Percentage of road network in good condition				

CWSA defines access to safe water to include the following elements:

1. Ensuring that each person in a community served has access to no less than 20 litres of water per day
2. Ensure that walking distance to a water facility does not exceed 500 meters from the furthest house in the community
3. That each sprout of borehole or pipe system must serve no more than 300 persons and 150 for a hand dug well
4. The water system is owned and managed by the community
5. Water facility must provide all year-round potable water to community members

Item	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2018)	Target 2019	Actual 2019	Target 2020
	Total	25	50	32	50
	Urban	15	50	20	50
	Feeder	10	50	12	50
17.	Percentage of communities covered by electricity	79	90	92	100
	District	65	80	78	100
	Rural	71	100	100	100
	Urban				
18.	Reported cases of crime	49	5	90	40
	i. Men,				
	ii. Women	9	15	18	15
	iii. Children	25	10	3	15
19.	Percentage of annual action plan implemented	60.8	90	82	90
20.	Number of communities affected by disaster	18	20	15	0
	i. Bushfire	24	30	16	0
	ii. Floods				

The performances of the core indicators have not been bad in 2019. They have been an improvement in most of the indicators. The agriculture production figures have almost doubled from last year's figures. This can be largely attributed to the implementation of the planting for food and jobs which the Municipality has taken full advantage of. Job creation has also improved drastically.

The Municipality still have a lot to do especially in areas like NHIS registration, access to improve sanitation and the area of portable water provision as the targets for this indicators were not met. The analysis of the indicators thus implies the municipality is on course to achieve its objectives of the implementation of the DMTDP. The major factor for the improved district indicators can be attributed to the commitment of management to fully implement its plans and budget, increased in revenue generation, political commitment to the plans, increased interest of citizens in the activities of the municipality among others.

3.1 UPDATE ON PERFORMANCE OF FORTY (40) SPECIFIC INDICATORS OF THE MUNICIPALITY

The municipality has also adopted 40 specific indicators which are also of interest to the development of the entire municipality. These indicators are analysed in the table below.

TABLE 7: MUNICIPAL SPECIFIC INDICATORS

No	Indicator	Baseline 2018	Target 2019	Actual 2019
ECONOMIC DEVELOPMENT DIMENSION				
1	No. of farmers Awarded on farmers day	15	40	40

No	Indicator	Baseline 2018	Target 2019	Actual 2019	
2	No. of crop demonstration organized	3	2	2	
3	No. of farmers trained on managing post-harvest losses	220	80	56	
4	No. of Livestock and Poultry Farmers Trained	44	55	70	
5	No of vaccinated against pets and diseases	Newcastle Orthodox	15,800	1128	
		I-2	6755	6755	
		Gumboro	-	-	
		Fowl pox	-	-	
		Marek's disease	-	-	
6.	No. of Livestock and Poultry Demonstration	5	-	-	
7.	No. of bags of fertilizer received (NPK + UREA)	474	-	-	
6	No. of Household latrines constructed	95	120	80	
7	No. of hygiene education conducted	-	3	0	
8	No. of Open Defecation Free communities	5	40	10	
9	No. of clean-up activities	10	12	5	
10	No. of Dumping sites	0	2	0	
11	No. of households registered with solid waste collection services	290	500	290	
12	No. of Food Vendors screened and certified	5400	100	450	
14	No. of community members sensitized on environmental sanitation	3009	1,319	1,390	
15	No. of residents educated on the Environmental Bye-Law	0	1,220	6,650	
16	No. of meat inspections conducted		15,000	20,000	
17	No. of household Fire disaster occurred	1	0	0	
18	BECE pass rate (agg. 06-36)	42	70	44.07%	
19	No. of schools without WASH facilities	2	5	5	
20					
	Dual Desks	5000	150	120	
	Teacher's Note Books		950	500	
	Free school uniforms		2,000	1,260	
21	No. of classroom blocks renovated	2	4	2	
22	% change of Immunization coverage	72.9	100	76.6	
23	No. of CHPS constructed	-	1	2	
24	Doctor: Population Ratio	1:40000	1:20000	1:40000	

No	Indicator	Baseline 2018	Target 2019	Actual 2019
25	HIV/AIDS prevalence rate		0.8	1.2
26	No. of revenue personnel trained	33	8	8
27	Hectares of degraded forest, mining, dry & wet lands rehabilitated/ restored	3	0	3
28	No. of departments/ Units without computers	1	0	0
29	No. of staff capacity building organized	308	330	65
30	No. of properties revalued	3000	50	0
31	No. of Assembly Members trained in Local Governance	13	30	0
32	No. of staff durbars held	2	2	2
33	No. Town Hall meetings organized	6	3	5
34	No. of properties numbered	109	1,000	0
35	No. of building permits issued	1	30	35
36	No. of communities with Planning schemes	2	3	3
37	Teledensity rate	73.8	100	73.8
39	No. of sub-structures that submitted minutes to MA	1	5	5
40	No. of General Assembly Meetings held	3	4	4

SOURCE: MPCU-SEMA, 2019.

3.2 UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES

The municipality is benefitting from a number of government social interventions programmes which were implemented in the period in other to help reduce poverty in the district. The government flagship programmes were factor into the plan preparation and some of which were implemented. Some of the programmes implemented includes, one village one dam, one million dollar per constituency, free SHS programme, LEAP programme, The Ghana School Feeding Program, planting for food and jobs among others. The table below shows the updates on critical development and poverty issues.

TABLE 8: UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES IN 2019

Critical Development and Poverty Issues	Allocation H¢	Actual receipt GH¢	No of beneficiaries	
			Targets	Actuals
Ghana School Feeding Programme			17,000	17,416
Capitation Grants	124,443.65	124,443.65	20,700	20,571
National Health Insurance Scheme	600,000.00	510,642.08	40,549	40,337
Livelihood Empowerment Against Poverty (LEAP) programme	250,000	213,568	3000	2798
National Youth Employment Program			434	292

One District-One Factory Programme				
One Village-One Dam Programme				
Planting for Food and Jobs Programme	50,000.00	17,118.00	900	974
Free SHS Programme	1,380,917.00	1,062,740.00	3000	4320
National Entrepreneurship and Innovation Plan (NEIP)				
Implementation of Infrastructural for Poverty Eradication Programme (IPEP)				
Others				

SOURCE: MPCU- SEMA- 2019

4.0 PLANTING FOR FOOD AND JOBS (PFJ)

The PFJ is an Agricultural Social Intervention programme aimed at supporting farmers with farm inputs (fertilizer and seeds, extension services among others,) at a much reduced rate and with a payment schedules.

The table below shows the distribution of fertilizers to farmers in the district.

No	Year	Quantity Of Fertilizer(Bags)					Beneficiaries		Totals
		NPK	UREA	S/A	Yara legume	Totals	Male	Female	
1	2017	55,857	24,989	11,600	623	93, 069	5,122	1,311	6,433
2	2018	43,000 coupons	14,800 coupons	-	-	57,800 coupons	3, 971	1,082	5,053
3	2019	765,628	382,814	-	-	1,148,442	6,125	1,531	7,656

The implementation of the PFJ has helped a lot in the Municipality as it has increased production greatly. Despite the success chalk, the programme has some challenges which hinder the full implementation. Some of these challenges include;

- Inadequate warehouses for fertilizers and grains storage
- Accessibility of fertilizes by farmers very difficult with respect to handling of fertilizers by private business men
- Packaging of fertilizers into 25 KGs bag not preferred by farmers
- Top dressing fertilizers especially Urea was inadequate
- Subsidized hybrid seeds were inadequate for farmers
- Poor road network.

Notwithstanding the challenges, the Assembly has put in place measures such as, the construction of warehouse at Tumu, opening up of roads among others to mitigate some of these challenges.

4.1 PLANTING FOR EXPORT AND RURAL DEVELOPMENT

This programme seeks to promote the cultivation of cash crops to supplement the income of farmers. In 2018, the Municipal Assembly procured a total of 60,500 number of cashew seedlings for distribution to 599 male farmers and 94 female farmers with an acreage (HA) of 60.50. In the 2019 farming year a total of 46,205 cashew seedlings were distributed to 838 Males and 112 Females. The Municipality also received two number tractors and other farming equipment to help in the implementation of this flagship programme.

4.2 FREE SHS PROGRAMME

This programme is implemented in the two SHS in the municipality that is, Kanton SHS and Tumu Secondary Technical School. Currently there are three thousand, four hundred and twenty (3420) beneficiaries in the municipality. Admission for the 2019 -2020 academic year process was generally smooth with few challenges.

Accommodation and delays in the supply of food stuff is the main challenge of the programme and the administration have taken cogent steps by Constructing a 12-Unit Story Classroom block with ancillary facilities at Tumu SHTS and the Construction of 6-Unit classroom Block for Kanton SHS with support from the GNPC foundation.

Recommendations for Implementation of FSHS Policy

- Food contractors should be urged to deliver food on time
- Schools should be connected to internet facilities

4.3 THE NATION BUILDERS CORPS (NABCO)

The Nation Builders Corps (NABCO) programme is a government initiative to address graduate unemployment in the country. In view of that, the focus is on solving public service delivery in health, education, agriculture, technology, governance and drive revenue mobilization and collection.

The initiative encompasses seven (7) Modules, Heal Ghana, Educate Ghana, Revenue Ghana, Civic Ghana, Enterprise Ghana, Digitize Ghana, and Feed Ghana.

The municipality has employed a total of 249 Graduates comprising, 145 males and 104 females.

4.4 ONE CONSTITUENCY ONE MILLION DOLLARS

The aim of this flagship programme being implemented by government to accelerate socio economic development. The projects that are implemented under this flagship programme includes, the construction of Doctors bungalow at Wellembelle, construction of CHPs compound at Taffiasi and construction of police post at Banu.

They have also constructed seven number Community/Institutional 10-Seater WC Toilet Facility with mechanised Borehole at kanton SHS, Tumu SHTS, Tumu Midwifery, Tumu College of Education, Tumu Market, St Clare Vocational Institute among others.

4.5 LIVELIHOOD EMPOWERMENT AGAINST POVERTY

The LEAP programme is cash given to extreme poor people in communities. It is meant to enable beneficiary households to increase their consumption and take care of their basic needs.

Currently, there are 6,363 beneficiaries enrolled on the programme from 3,003 households. The office visited 240 beneficiary households. This is to ensure that beneficiary households comply with their co-responsibilities. Twenty beneficiary fora were held on the need to prudently use the cash. In collaboration with health insurance scheme, 907 LEAP beneficiaries had their card renewed, 412 were also registered on the scheme.

The major challenge of the programme is the inability of some of the beneficiaries to move to the point of registration for their bio-data to be captured. This posed a lot of challenges to the exercise as a good number of beneficiaries are left out. The assembly is devising strategies to ensure that no one is left behind.

4.6 GHANA SCHOOL FEEDING PROGRAMME

The School Feeding Programme (SFP) has been identified as one of the significant social intervention programmes initiated by government. Its objectives include the boosting of domestic food production; increasing school enrolment, attendance and retention among kindergarten and primary school children, and reducing hunger and malnutrition, thus contributing to the achievement of the Millennium Development Goals.

The Ghana school feeding programme started in 2006 with 3 beneficiary schools namely, Pina, Basissan and Pieng. Currently the programme has spread across to 59 public schools across the Municipality.

As at 31ST December 2019, there are 17,416 pupil currently enrolled on the programme comprising 8,112 males and 9,304 females. The programme has also employed 100 caterers. This programme has contributed a lot in increasing enrolment and retention at the basic level.

4.7 UPDATE ON CROSS CUTTING ISSUES

Some cross cutting issues that have linkages with all other sectors and weighs heavily on their outcomes are as follows:

4.8 GENDER MAINSTREAMING REPORT

For the year under review, the Municipal Assembly have implemented some programmes to bridge the gender gap by empowering women socially, politically and economically. These are as follows:

(A) DURBAR ON DOMESTIC VIOLENCE AT KONG

In collaboration with the Ministry of Gender, Children and Social Protection; the regional office of gender department and the Domestic Violence and Victim Support Unit from Upper West regional Police Service; the Municipality visited the kong community to sensitised them on the negative effects of domestic violence, the consequences and where to seek for help when one is abused.

Violence against women and girls in various forms is endemic in all communities and countries all over the world. It cuts across class, race, age, religious, or any other classification. Yet despite clear records of deaths, and abuse, the problem is invisible, unrecognized, and at best trivialized. It is a fact universally acknowledged that crime or homicide statistics in many countries are not routinely disaggregated.

It is also a fact that socio-cultural factors prevent women from reporting case of violence whether they occur in the home or in the public sphere. As one feminist writer concluded; “Everybody knows it exist. Everybody knows that there is a great deal of it but nobody knows its extent”. This lack of information has made violence against women more “invisible” to governments and other non-state actors, thereby justifying their current lack of commitment to addressing the problem.

(B) LAND TENURE ISSUES BETWEEN THE BANU COMMUNITY WOMEN AND THEIR HUSBANDS.

The Gender desk mediation team concluded on the following issues:

1. Lands are given to women for 1 or 2 years
2. Women are allowed to go to their farms only when they have finished with their husbands’ farms.
3. Husbands’ do not help their wives in the farms in return
4. Women are not given large acres of land for their farming activities
5. Women therefore want the chief and opinion leaders to assist them overcome these challenges.

The Chief expressed his happiness for the gender desk officer engaging the community with such an important matter which will serve as a catalyst for holistic development of Banu community.

The issues raised were therefore resolved. It must be noted that in the Banu community, they have land use agreement document of individual women (personal profile) which helps them to get access to land.

(C) RAPE CASE

A 22 years old lady from Kong community suffering from epilepsy was raped by one man from Sakalu resulting into the pregnancy. In the process of struggling with the victim, the accused tore the lady's dress which the lady showed as evidence to all the stakeholders of the case. The case is currently been handled by the police.

4.9 CLIMATE CHANGE INTERVENTIONS

Climate change remains huge challenge to the Municipality as a result of over-grazing, indiscriminate falling of trees for farming and charcoal purposes among others. To reduce the heavy impact of these activities on the environment, all stakeholders have been engaged in order to appropriately control and manage the environment.

The harvest of rosewood by the Chinese is becoming deadly by the day for both the environment and its inhabitants. Although the Municipal Assembly is engaging landowners and the Chinese to stop the menace, the practice continues. The Municipal department of Agriculture through the Sustainable Land and water Management Project has distributed four thousand (4,000) rosewood seedlings to farmers for planting and the progress made is encouraging. This has further made the Municipal Assembly to consider expanding the nursing of more than sixty thousand (60,000) rosewood seedlings to interested farmers across the Municipality as a way of enriching the depleted rosewood species.

5.0 EVALUATIONS CONDUCTED, THEIR FINDINGS AND RECOMMENDATIONS

During the period under review, the Municipal assembly conducted evaluations of programmes and projects it had implemented. Details of the evaluations conducted, their findings and recommendations on the various programmes and projects are indicated in the table below;

TABLE 9: EVALUATIONS CONDUCTED FINDINGS AND RECOMMENDATIONS

No.	Evaluation	Programme/ Project	Consultant/ Resource Persons	Method	Findings	Recommendat ion
1.	Midterm evaluation	Payment of LEAP beneficiaries	District LEAP implementation committee	Periodic visits	Most of the beneficiaries do not invest the monies but rather uses it for household spending	They should be education on how the LEAP beneficiaries should use the monies in investing into

No.	Evaluation	Programme/ Project	Consultant/ Resource Persons	Method	Findings	Recommendation
						other ventures
2.	Outcome	SLWMP tree planting fields at Bassisan	MESTI minister	Field visits, collection of data on output	Cashew trees growing well at the peak of the dry season	Constant monitoring to ensure that farmers do the right thing.
3.	Outcome	IGF Mobilisation	Finance/ Budget	Focus group discussion	All Sub-structure exceeded the targets giving for the 2018.	To build the capacity of collectors in Revenue mobilisation apps.

SOURCE: MPCU-SEMA, 2019

5.1 PARTICIPATORY MONITORING AND EVALUATION (PM&E)

Participatory monitoring and evaluation is a process where primary beneficiaries actively contribute in the implementation of projects and programmes from the beginning till agreed results are attained. Details of Participatory Monitoring and Evaluations conducted in the cause of programmes and projects implementation are indicated in the table

TABLE 10: UPDATE ON PARTICIPATORY MONITORING AND EVALUATION CONDUCTED

No.	Name of PM&E Tool	Programme/ Project	Consultant	Methodology	Findings	Recommendations
1.	Stakeholder analysis	2019 Mid-Yr Performance Review	MPCU	Data collection from all sectors / focus group discussions	Implementation rate was 66.07% which is low when compared with 67%.	Need to exploit for more funding
2.	focus group discussion	Construction of 3 Unit Classroom Block with Ancillary Facilities at Sakai	District Planning Officer, District Engineer, District Finance	Community score card	Plastering completed	Contractor on course to complete work within schedule

			Officer, Budget Officer And District Education Director			
3.	Stakeholder analysis	Planting for food and jobs (Increased income growth and reduce income variability)	Director of Agriculture, Extension officer, Livestock Officer, Crops Officer	Simple random sampling, weighing	Maize yields increased from 1.60mt/ha to 1.81mt/ha	Intensify the use of fertilizer
4.	Stakeholder analysis	Site visit of all on going DDF projects	MPCU	Site visits	All projects on course to be completed on project completion period	Works department to intensive technical monitoring

6.0 CONCLUSION AND WAY FORWARD

6.1 KEY ISSUES ADDRESSED IN 2019

- Increased in food production
- FBOs and CBOs trained on extension services
- improved livestock rearing
- increased in NHIS enrolment
- Rehabilitated and construct 10 schools to accommodate more pupils
- Improve transition rate especially of the girl child.
- All schools in the municipality now under Ghana school feeding programme
- Internally generated revenue increased
- Budget and annual action plans are drawn with communities participation

6.2 ISSUES YET TO BE ADDRESSED

Some of the challenges that still surface after a lot of interventions were implemented are as follows:

- Bad socio-cultural practices such, teenage pregnancy as child / early marriage
- Poor maintenance culture across all sectors
- High anaemia in Pregnancy (27.6% to 41.3% in 2019)

- Some underserved communities due to CHPS gap of eight(8) and no structures in some CHPS zones staff
- Extremely bad road network across the Municipality
- Poor telecommunication network
- Many hard to reach communities especially during rainy season
- Inadequate midwives, PA/MA, & Doctors
- High incidence of crime eg arm robbery and stealing
- Inadequate standardised KG infrastructure
- Poor completion rate for JHS/SHS students
- Late arrival of agricultural inputs
- High indiscriminate use of agro-chemicals by farmers
- Erratic rainfall

6.3 RECOMMENDATIONS

1. Continue to dialogue with stakeholders to prevent outmoded socio-cultural practices such as teenage pregnancy, child marriages
2. Rigorous health education & promotion on maternal nutrition
3. Liase with telecommunication companies to improve network
4. Liaise with feeder roads/highways to improve road network
5. Lobby for improved transport from RHA, MA, other stakeholders
6. Lobby for more critical staff
7. Increase IGF Mobilisation and ensure prudent management resources.
8. Strengthen collaboration with the police to fight crime
9. Increased Coordination Among The Various Departments and agencies
10. Intensify ODF activities
11. Improve furnishing of schools

6.4 CONCLUSION

In conclusion, all departments, agencies and stakeholders should adopt these recommendations stated above for an effective and efficient delivery of goods and services to the people within this Municipality. It is also envisaged all key stakeholders should play their respective roles effective.