

NKWANTA SOUTH MUNICIPAL ASSEMBLY

-2020-

ANNUAL PROGRESS REPORT

IMPLEMENTATION OF AGENDA FOR JOBS: CREATING PROSPERITY AND
EQUAL OPPORTUNITY FOR ALL (2018-2021)

PREPARED BY:

MUNICIPAL PLANNING COORDINATING UNIT (MPCU)

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Executive Summary

The Local Governance Act, (Act 936) of 2016 enjoins all District Assemblies to plan, implement and source for funding for their development programmes in their respective jurisdictions. In line with the above, all Districts are mandated to prepare their plans based on the existing conditions and ensure that their plans are fully implemented to achieve the desired impact.

It is a statement of progress made in respect of activities planned to be implemented by the Nkwanta South Municipal Assembly's Annual Action Plan for 2020 and in further assessment of progress made in the achievement of specific objectives outlined in the Municipal Medium-Term Development Plan (MMTDP 2018-2021).

The ultimate goal of the Municipal Medium-Term Development Plan 2018-2021 was to achieve a just, free and prosperous Municipality with high levels of household income and broad-based socio-economic development.

The methodologies applied in the preparation of this report were the collection of data and collation of reports from the Departments and Agencies of the Municipal Assembly on the status of implementation of programmes and projects carried out within the year. Again, there was monitoring and evaluation of programmes and projects in the municipality by the members of the Municipal Planning Coordinating Unit (MPCU) to assess the level of implementation of programmes and projects.

The report is presented in four (4) chapters. Chapter one (1) presents an introduction which entails the summary of achievements and challenges with the implementation of the Municipal Annual Action Plan for 2020, the purpose of the Monitoring and Evaluation (M&E) activity for the quarter and processes involved as well as the challenges encountered. Chapter two presents details on the profile of the Municipality. It provides details on the demographic characteristics of the study area, education, culture and vegetation among others. Chapter three presents M&E activity reports which entails the assessment of program/project status, updates on funding sources and disbursements, updates on indicators and targets as well as updates on critical development and poverty issues. It also presents findings and recommendations on development evaluations conducted during the year and findings on participatory evaluation conducted.

Lastly, chapter four is focused on key issues addressed and those yet to be addressed as well as recommendations and the way forward.

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LIST OF ACRONYMS/ABBREVIATIONS

1D1F	1 District 1 Factory
1V 1D	1 Village 1 Dam
APR	Annual Progress Report
AAP	Annual Action Plan
AEAs	Agricultural Extension Agents
ART	Anti-Retroviral Treatment
AIDS	Acquired Immune Deficiency Syndrome
BECE	Basic Education Certificate Examination
CLTS	Community Led Total Sanitation
CCPC	Community Child Protection Committee
COP	Climate Change Agreement
CHPS	Community-Based Health Planning and Services
DACF	District Assemblies' Common Fund
DACF-RFG	District Assemblies' Common Fund Responsiveness Factor Grant
DAOs	District Agricultural Officers
DHMT	District Health Management Team
EXECO	Executive Committee
FSHSP	Free Senior High School Policy
GETFUND	Ghana Education Trust Fund
GSFP	Ghana School Feeding Programme
HODs	Heads of Department
HIV	Human Immunodeficiency Virus
HTC	HIV/AIDS Testing and Counselling
HIPC	Highly Indebted Poor Countries
HR	Human Resource
IGF	Internally Generated Fund
IPEP	Infrastructure for Poverty Eradication Programme
LI	Legislative Instrument

LTNDP	Long Term National Development Policy
LEAP	Livelihood Empowerment Against Poverty
MHMT	Municipal Health Management Team
MUSEC	Municipal Security Committee
MAC	Municipal AIDS Committee
M&E	Monitoring and Evaluation
MTDP	Medium-Term Development Plan
MMTDP	Municipal Medium-Term Development Plan
MCA	Millennium Challenge Account
MPCU	Municipal Planning Co-ordinating Unit
MTNDPF	Medium Term National Development Policy Framework
NADMO	National Disaster Management Organization
NHIS	National Health Insurance Scheme
NEIP	National Entrepreneurship and Innovation Plan
NGOs	Non- Governmental Organizations
NSMA	Nkwanta South Municipal Assembly
PMTCT	Prevention from Mother To Child Transmission
PERD	Planting for Export and Rural Development
PWDs	Persons' With Disability
PM&E	Participatory Monitoring and Evaluation
PRCC	Public Relations and Complaints Committee
SDHT	Sub-district Health Team
STMIE	Science Technology Mathematics and Innovation Education
UDG	Urban Development Grant
SDGs	Sustainable Development Goals
SHS	Senior High School
YEA	Youth Employment Agency

CHAPTER ONE

GENERAL INTRODUCTION

1.1 Introduction

The Local Governance Act, (Act 936) of 2016 enjoins all District Assemblies to plan, implement and source for funding for their development programmes in their respective jurisdictions. In line with the above, all Districts are mandated to prepare their plans based on the existing conditions and ensure that their plans are fully implemented to achieve the desired impact.

The Nkwanta South Municipal Assembly as part of its obligation to ensure the growth of its local economy is implementing a four-year Medium Term Development Plan (MTDP) from 2018-2021 under the MTNDPF which is driven by the LTNDP which has the national vision of: a just, free and prosperous Municipality with high levels of household income and broad-based socio-economic development which has been mainstreamed with the Sustainable Development Goals (SDGs), African Union Agenda 2063 and the Paris Climate Change Agreement (COP21).

As part of the processes leading to the attainment of goals and objectives set for the year, it was necessary for the Municipal Planning and Coordinating Unit (MPCU) to assess the extent of implementation of the 2020 Annual Action Plan.

This report therefore covers programmes and activities carried out by the Municipal Assembly from 1st January to 31st December, 2020.

1.2 Status of Implementation of the 2020 Annual Action Plan of the Municipality by the End of the Year 2020

During the period under review, a total of 207 activities in the reviewed Annual Action Plan of the Assembly were assessed to ascertain their status of implementation. Out of this, 68.6% of planned activities were fully implemented whilst 14.5% were not implemented with 17.0% being partially implemented or on-going.

This is in sharp contrast with 2019 when 71.8% of planned activities were fully implemented whilst 10.2% were not implemented with 18.0% being partially implemented or on-going. This could be attributed to the incidence of COVID-19, delays in the release of DACF and DACF-RFG and inability of the Assembly to achieve its IGF target.

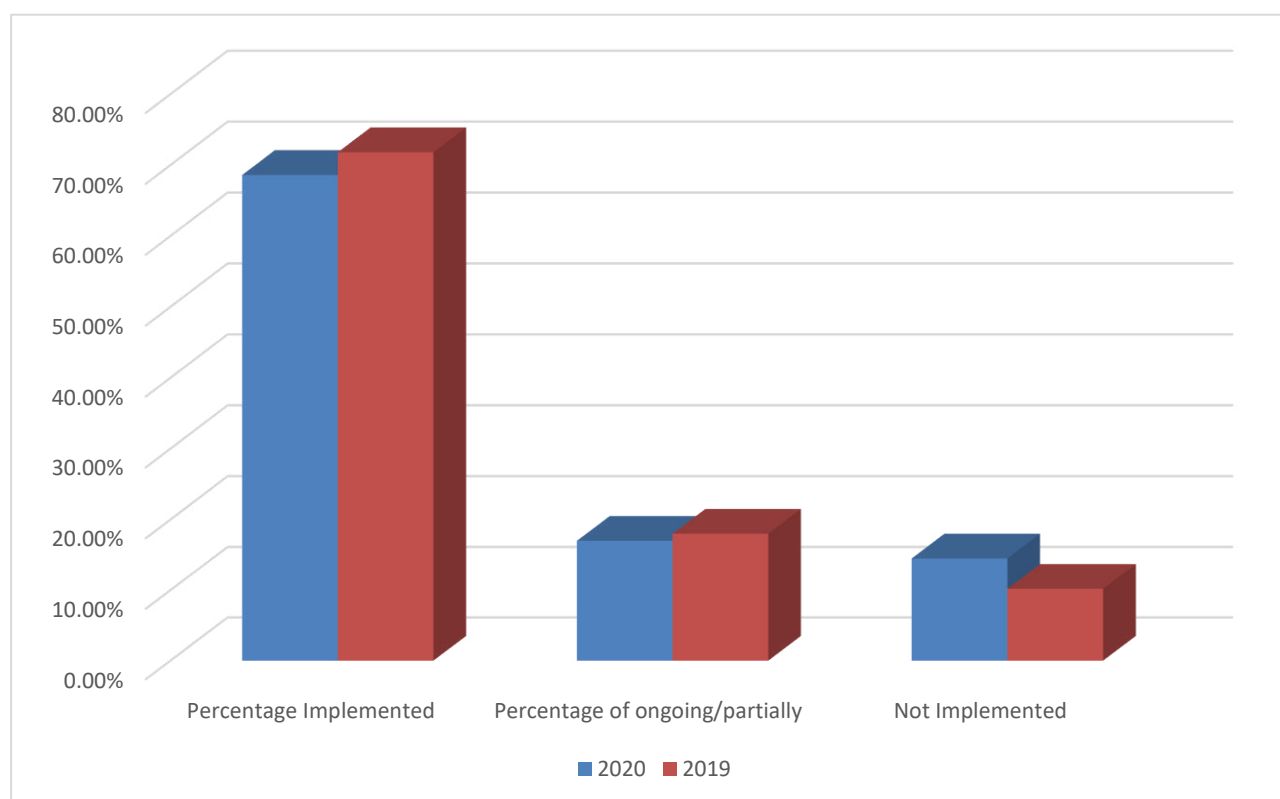
Table 1.1 provides a summary of the levels of achievement of the 2020 AAP in respect of the percentage completed, partially/on-going and not implemented by the end of the year 2020.

Table 1.1: Showing Proportion of the AAPs implemented by the End of the Year, 2020

Indicators Years	Percentage Implemented	Percentage of ongoing/partially	Not Implemented
2020	68.6%	17.0%	14.5%
2019	71.8%	18.0%	10.2%

Source: MPCU Secretariat, January, 2021

Figure 1.1 gives a Graphical Presentation of the Proportion of implementation of 2020 AAP as of the end of the Year, 2020



1.3 Challenges with the Implementation of the AAP

- Ineffective Sub-structures

- Low levels of Internally Generated Fund (IGF)
- Untimely and non-release of Central Government transfers
- Inadequate logistics for effective monitoring of programmes and projects. Eg pick-ups, motorbikes
- Inadequate and unreliable data for planning and budgeting
- Incidence of COVID-19

1.4 Purpose of the M&E

The objectives of the M&E were to:

- Assess whether the MTDP developmental targets were met
- Identify achievements, constraints and failures so that improvement can be made to the MTDP and project designs to achieve desired impact
- Provide information for effective co-ordination of Municipal development
- Provide Municipal authorities, the government, development partners, communities and the general public with better means for learning from past experience
- Improve service delivery and influence allocation of resource in the Municipality and demonstrate results as part of accountability and transparency

1.5 Processes Involved and the Difficulties Encountered

The preparation of this Progress Report started with the collection of data from the Agencies and Departments of the Municipal Assembly on the status of programmes and projects carried out within the year using questionnaires. The data gathered were carefully analysed as inputs into the report.

Moreover, there was monitoring and evaluation of programmes and projects in the Municipality using set out indicators by the Municipal Planning Coordinating Unit (MPCU).

CHAPTER TWO

MUNICIPAL PROFILE

2.1 Introduction

This Chapter seeks to provide details of the profile of the Municipality. It provides a brief information on the physical, social, economic, cultural, governance and demographic characteristics of the Municipality amongst others.

2.2 Municipal Profile

2.2.1 Physical and Natural Environment

2.2.1.1 Location

Nkwanta South is one of the eight (8) Municipal and District Assemblies and the largest in the Oti Region. It lies between latitudes 7° 30' and 8° 45' North and longitude 0° 10' and 0° 45' East. It is bounded to the North by Nkwanta North District, to the South by Kadjebi District, to the East by the Republic of Togo and to the West by Krachi East Municipal. The total land area of the Municipal is 2,733km².

2.2.1.2 Vegetation

The Municipal is covered by three vegetation zones. These are; Semi-Deciduous Forest zone, found mainly on the eastern border of the Municipal. This accounts for about 30% of the vegetative cover.

2.2.1.3 Relief

The Municipal is classified into Two (2) major relief zones. These are the mountainous southern portion lying along the eastern border with the Republic of Togo and the undulating northern part with altitudes between 100m to 200m above sea level.

2.2.1.4 Drainage

Nkwanta South Municipality is drained by several drainage features such as: Oti River (1% of the surface area of the Municipal), Sabu River, Bonakye River, Chai River

2.2.1.5 Soils

The Municipality is underlain by the Voltaian, Buem Volcanic formation and the Togo series. The Voltaian, which is mainly shale and mudstone beds and sandy pebbly beds occupy the eastwards of Lake Volta and takes about a quarter of the Municipality.

2.2.2 Population Size and Distribution

The population of the Municipality as of 2020 as projected from the 2010 figure of 117,878 is 149,296 out of which 49.1% are males while 50.1% are females. This is consistent with the national (Males, 48.8%, Females, 51.9%) averages.

2.2.3 Population Density and Distribution

In terms of population density, the Municipality covers a total land surface area of 2,733 square kilometres and a population size of 149,296, the population density of the Municipality is therefore 54 persons per square kilometre.

In terms of population distribution, 74.4% is rural whilst 25.6% is urban.

2.2.3.1 Sex Ratio

The sex ratio is defined as the number of males per 100 females. Sex ratios that are higher than 100 indicate that there are more males than females but sex ratios under 100 indicate that there are more females than males. The sex ratio of Nkwanta South is 98.5 based on the 2010 PHC.

2.2.3.2 Age Dependency Ratio

The age-dependency ratio is the ratio of people in the “dependent” ages (those under age 15 and ages 65 and older) to those in the “economically productive” ages (15 to 64 years) in a population.

The regional dependency ratio is quite high at about 81 dependents (child and old age) for every 100 people working. The dependency ratio for the Nkwanta South Municipality is still higher than that of the region indicating 95 (child and adult) dependents for every 100-working people.

2.2.4 Culture

2.2.4.1 Traditional Setup

The Ethnic composition of the Municipality is very diverse. The indigenous ethnic groups are the Ntrubos, Adeles, Atwodes and Challas, which belong to the Guan language group.

There are other ethnic groups. These include the Konkombas, the Ewes, the Akans, the Kotokoli and the Basaris.

2.2.4.2 Traditional Festivals

There are a number of traditional festivals that are organized and celebrated throughout the Municipal. These festivals offer special interest to both foreigners and indigenous tourists. Often associated with these festivals are durbars of chiefs who sit in palanquins and accompanied by a retinue of drummers, horn blowers and singers.

The active festivals in the Municipal include;

The Gyogyible festival (yam festival) celebrated by the Atwodes in September each year to thank the gods for good harvest.

The Gidifon festival, celebrated in August/September each year by the Adeles

The Malade festival (guinea corn festival) is celebrated by the Challas in March/April every year to thank their ancestors for bumper guinea corn harvest.

Also peculiar to the Challa people is the Gussum festival, which is celebrated once every ten years to enshrine young men into the Challa Jogo fetish

Linijil (yam festival) celebrated by Konkombas. It is celebrated each year to thank the gods for good harvest.

2.2.5 Governance

The Nkwanta South Municipality was established by Legislative Instrument (LI) 2287 of 2018. Its capital is Nkwanta. Structurally, it is made up of the General Assembly at the apex, followed by three Area Councils (Nkwanta, Kecheibi/Tutukpene and Ntrubo) which are subordinate bodies of the Assembly performing functions assigned to them by the instrument that sets up the Assembly or delegated to them by the Assembly.

The Nkwanta South Municipality Assembly is composed of the Municipal Chief Executive, who is nominated by the President and approved by Two-Thirds of the members of the Municipal Assembly present and voting.

The Assembly is currently comprised of 30 Elected Members from each of the 30 Electoral Areas, 13 appointed members, and one Member of Parliament (MP). The MP however has no

voting rights. Meetings of the Assembly are chaired by the Presiding Member who is elected from among its members by Two-Thirds of all the members of the Assembly.

The Local Governance Act (Act 936) specifies the structures operating at the Municipal level. In addition, it specifies the roles to be performed by each structure. The deliberative and legislative functions of the Assembly are performed by General Assembly under the leadership of the Presiding Member (Speaker of the house).

For the purpose of the work of the Assembly, and to subject the issues of development to a wider discussion, the Executive Committee has five (5) statutory sub-committees composed of Members of the Assembly. These are as follows:

- Finance and Administration Sub-committee
- Development Planning Sub-committee
- Social Services Sub-committee
- Works Sub-committee
- Justice and Security Sub-committee

The Local Government (Departments of District Assemblies) (commencement) Instrument, 2009 (“the Instrument”) seeks to operationalize the decentralized departments at the District level as the Departments of the District Assemblies.

Although the Assembly has now been elevated to a Municipal status, as of the end of the first quarter, it operated with the existing eleven (11) Departments under section 38 of the Act. These were Education, Youth and Sports, Social Welfare & Community Development, Works, Physical Planning, Finance, Natural Resource, Central Administration, Trade & Industry, Disaster Prevention, Health and Department of Agriculture.

2.2.6 Social Services

2.2.6.1 Education

Education is essential in providing people with the basic knowledge and needed skills to improve their quality of life.

There are 116 Pre-Schools, 116 primary schools, seventy-three (73) Junior High Schools and five (5) second cycle institutions. There is no tertiary educational institution in the Municipality.

2.2.6.2 Health

The Nkwanta South Municipal Health Service comprises the Ministry of Health, the Mission, Private and Community Sectors.

The health delivery system is managed by the Municipal Health Management Team (MHMT) which is headed by the Municipal Director of Health Services. Among the services provided by the MHMT are Health Administration, Health Promotion and Curative Services, Maternal and Child Health/Family Planning Services and Disease Control and Preventive Services. The Team is also responsible for the co-ordination of the activities of the various divisions and collaborates with other health related sectors for the promotion of health development and disease prevention.

The Municipal has been zoned into five Sub-districts to facilitate health delivery. Each zone is managed by a Sub-District Health Team (SDHT) under the supervision of the DHMT. The Municipal currently has five SDHTs at Tutukpene, Kecheibi, Brewaniase, Nkwanta and Bonakye/Kabiti.

There are two (2) Hospitals in the Municipality; St Joseph's Catholic and Municipal Government Hospitals at Nkwanta, two (2) Health Centres; Tutukpene and Brewaniase and twenty-five (25) CHPS Compounds.

2.3 Economy

The main occupation in Nkwanta South Municipality is skilled agricultural, forestry and fishery workers (71.2%), which is higher than the national figure of 41.7% and 50.1%. This implies the Municipal economy is generally agrarian.

2.4 Tourism

The Municipality possesses a wide range of naturally attractive features. The developed tourist attractions include Kyabobo Range National Park at Nkwanta, which contains Kyabobo and Kelembo Mountains, Laboun Waterfalls, various species of plants and animals including the largest colony of butterflies in the world. Hanging Village at Shiare, 10km from Nkwanta, which is the paramount seat of the Akyode people has a potential of becoming a tourist site that can create jobs and wealth.

2.5 Minerals

There are mineral deposits in the Municipality. These include clay, oil, iron ore, diamond, gold and platinum base. This has occasioned evaluation works by some Agencies in the Municipality. There is an evaluation of oil deposits along Nkwanta-Kpassa main road by Ghana

National Petroleum Corporation (GNPC). Furthermore, evaluation of Iron ore deposits at Obanda by Ghana Geological Survey Authority. Also, reconnaissance licence for the right to conduct mineral operations at Bonakye for diamond, gold, platinum group base materials (Ghana Gazette No. 77, 2019). There are clay deposits in Chaiso and its surrounding areas, which is suitable for manufacturing of paints, tiles and other pottery materials.

CHAPTER THREE

EXTENT OF IMPLEMENTATION OF 2020 ANNUAL ACTION PLAN

3.1 Introduction

The focus of the Municipality in the medium term (2018-2021) basically is to reduce poverty to the barest minimum especially among the rural people. Accordingly, various strategies were adopted to facilitate the achievement of the stated goals and objectives as expressed in the plan under the various thematic Areas.

This chapter seeks to provide details of the status of implementation of both physical and non-physical projects in the 2020 AAP, update on funding sources and disbursement, details on core indicators and update on critical development and poverty issues by the end of the year 2020 among others.

3.2 Status of Implementation of Physical Projects in 2020 AAP by the End of the Year, 2020

Table 3.1 gives an indication of the status of implementation of physical projects in by the end of the year, 2020.

Table 3.1: Showing Monitoring Report on Physical Projects by the End of the Year, 2020

Name of Project	Project Location	Name of Contractor	Contract Sum	Date			Actual Completion	% of Work Done	Source of Funding	Payment to Date
				Awarded	Commenced	Ex. Completion				
Construction of 1no. Office for Fire and Ambulance Services	Nkwanta	Kum-Rich Enterprise	365,941.50	15-07-2016	15-07-2016	15-01-2017	28/2/2020	100	DACF	365,941.50
Construction of 1no. 6-unit Classroom Block with Ancillary Facilities	Alokpatsa D/A Prim	Cando Contract Works						80	GETFUND	
Supply and installation of 6no. standing air-conditioners and 6no. split air conditioners	Nkwanta	Tanik Company Limited	89,352.50	07-06-2017	07-06-2017	07-07-2017	07-07-2017	100	DACF	89,352.50
Drilling and mechanization of 4no. boreholes	Nkwanta, Bonakye	AJAF Eng Ltd	250,000.00	10/04/18	10/04/18	10/10/18		40	DACF	160,000.00
Construction of 2no. 10-bay market shed	Nkwanta	Ignacil Gh. Ltd	119,281.00	10/04/18	10/04/18	10/07/18	10-10-18	100	DDF	119,281.00
Paving and drainage works of Nkwanta Market	Nkwanta	Ignacil Gh Ltd	200,255.00	10/04/18	10/04/18	10/07/18	10-10-18	100	DDF	200,255.00
Drilling of 10no. boreholes in ten (10) communities	Kabre Akura, Bunga, Djato Akura, Abrewankor, Brewaniase, Ofosu Kanjo, Tutukpene Wurubo, Chatti B-Zongo, Nkwanta Madina, Dogo Ketewa	AJAF Engineering Ltd	200,210.00	16/03/2018	16/03/2018	16/09/2018	25-02-2019	100	DDF	195,204.75
Construction of 1no. 10-seater W/C toilet with solar powered mechanized borehole	Nsana Zongo							40	1million per Const Fund	
Construction of 1no. 10-seater W/C toilet with solar powered mechanized borehole	Nkwanta Comm SHS							40	1million per Const Fund	

Construction of 1no. 10-seater W/C toilet with solar powered mechanized borehole	Bonakye Market							15	1million per Const Fund	-
Construction of 3-Unit classroom Block, Office, Store and staff common room	Ashiabre M/A primary school	Clap Larrey Co. Ltd	200,050.00	3/04/18	3/04/18	3/08/2018	24/06/2020	100	DACF	199,695.00
Construction of 1no. 6-bedroom Teachers' Quarters	Nyambong Jn M/A Prim Sch	Durays Engineering Co. Ltd	411,082.00	3/04/18	3/04/18	3/08/2018		30	DACF	115,000.00
Assessment and Repair of 15no. Boreholes	Bungna 1&2, Jato Akura, Krachi Akura, Akomapaye, Kwadwohene ba, Kenyitta, Ofosu Battor, Pawa, Kue	Awiaga and Jo Enterprise	25,376.18	18/7/18	18/7/18	18/8/18		100	DACF	25,376.18
Construction of Nurses' quarters	Bonakye	Vian Enterprise	204,345.00					100	MP's CF	199,236.37
Drilling and mechanisation of solar powered borehole	Kenyitta							15	1million per Const Fund	
Drilling and mechanisation of solar powered borehole	Nyambong Junction							15	1million per Const Fund	
Drilling and mechanisation of solar powered borehole	Otouli Junction							15	1million per Const Fund	
Construction of 1no. Warehouse	Nkwanta							85	GOG	
Rehabilitation of 1no. Magistrate Court	Nkwanta	P-Mareb Co. Ltd	150,000.00	6/11/2018	17/11/2018	17/01/2019	28-02-2020	100	1million per Const Fund	-
Construction of 3-Unit classroom Block, Office, Store and staff common room	Nyambong M/A primary school	God is One Ent	200,000.00	6/11/2018	17/11/2018	17/01/2019	28-02-2020	100	1million per Const Fund	-
Completion of 10-seater W/C Toilet Facility	Nkwanta Market	Clap Larrey Company Limited	52,101.00	6/11/2018	17/11/2018	17/01/2019		60	1million per Const Fund	
Rehabilitation of 3no. 10-bay Market Sheds	Nkwanta Market	Clap Larrey Company Limited	97,899.00	6/11/2018	17/11/2018	17/01/2019	25-10-2019	100	1million per Const Fund	

Spot improvement of 18km Gekrong-Kue Feeder Road	Gekrong-Kue	Vian Enterprise	99,990.00	19/09/2018	19/09/2018	1/03/2019	1/03/2019	100	DDF	97,490.25
Procurement of 500no. dual desk	Nkwanta	Wurubware Eteh Enterprise	175,000.00	21-10-19	21-10-19	21-01-2020		100	DACF-RFG	171,062.50
Construction of CHPS Compound	Dadease	Vian Enterprise	183,419.00	21-10-19	21-10-19	21-04-2020		100	DACF-RFG	178,833.52
Drilling of 10no. boreholes	Jumbo Newtown, Ntrubo Lane, Laboano, Dzogbega, Bonakye Asuogya, Kofi Akura, Nawoe Akura, Nsana Zongo Pampaso, Nigmanjui, Abrubruwa Lomnava	Lovemak Ventures	200,090.00	21-10-19	21-10-19	21-04-2020		100	DACF-RFG	195,087.75
Spot improvement of 30km Feeder Road	Agou Junction - Kabiti	Alhaji Nyameasem Co. Ltd	183,110.00	21-10-19	21-10-19	21-01-2020		100	DACF-RFG	178,532.25
Renovate 1no. slaughter house	Nkwanta	Macstesar Enterprise	80,000.00	21-10-19	21-10-19	21-01-2020		100	DACF-RFG	78,000.00
Construction of 3-Unit classroom Block, Office, Store and staff common room	Chilinga M/A primary school	Farabia Ltd	200,050.00	21/10/19	21/10/19	21/04/2020		90	DACF	101,100.00
Drilling of 10no. boreholes	Nkwanta Senior High School, Dadease CHPS, Pusupu, Beyond Top, Dawalinyi, Nkwanta Fire Service,	ESMA Const. Ltd	200,010.00	21/10/19	21/10/19	21/04/2020		50	DACF	200,000.00

	Abrewankor Junction, Agou Bingalido, Dadease Kabre Akura, Kontame									
Dislodgement of 6no. public Toilet	Nkwanta	Jobans Const & General Works	36,000.00	24/06/2019	24/06/2019	24/07/2019	24/07/2019	100	DACF	36,000.00
Maintenance and installation of streetlights	Nkwanta	Lawtex 3A Ventures	13,550.00	23/10/2019	23/10/2019	23/11/2019		100	DACF	13,550.00
Construction of 1no. 18-bay market shed	Nkwanta	ESMA Const. Ltd	90,694.00	10/06/19	10/06/19	10/09/19	10/09/19	100	DACF	90,694.00
Construct 1no. 10-bay market shed	Bontibor	Vian Enterprise	75,570.50					100	MP's CF	75,570.50
Construct 1no. 10-bay market shed	Pusupu	Vian Enterprise	75,570.50					100	MP's CF	75,570.50
Construction of 1no. 3-unit classroom Block with ancillary facilities	NKWASEC							100	GOG	
Construction of girls' dormitory block	NKWASEC							100	GOG	
Bitumen surfacing of Nkwanta to Chilinga feeder Road (Phase I)	Nkwanta – Chilinga	Reggie Company Ltd	49,240,582.70	Aug, 2018	Aug, 2018	Aug, 2020		90	GOG	
Completion of dining Hall complex	NKWASEC							30	GOG	
Construction of 2no. senior staff bungalows with boys' quarters	Nkwanta							80	GOG	
Erection and completion of Agric Regional office	Nkwanta							70	GOG	
Construction of 1no. 3-unit classroom Block with ancillary facilities	Kofi Akura	Clap Larrey Co. Ltd	200,000.00	9/7/2020	9/7/2020	09/01/2021		80	DACF-RFG	151,941.50
Procurement of 194no. dual desk	Nkwanta	Philiyew Co. Ltd	67,706.00	8/6/2020	8/6/2020	08/09/2020		100	DACF-RFG	67,706.00
Construction of 1no. CHPS compound	Dogo Ketewa	God is One Enterprise	183,075.00	9/7/2020	9/7/2020	09/01/2021		85	DACF-RFG	82,452.95
Drilling and mechanisation 3no. boreholes	Nkwanta Mkt, Brewaniase	God is One Enterprise	120,000.00	8/6/2020	8/6/2020	08/09/2020		100	DACF-RFG	117,000.00

	Mkt, Kecheibi Mkt									
Rehabilitation of 1no. holding center	Nkwanta Gov't Hospital	M.K Kafui Works	16,280.62	30/3/2020	30/3/2020	30/4/2020		100	DACF- RFG	
Rehabilitation of 1no. Office Block (old fire service offices)	Nkwanta	God is One Enterprise	17,000.00	20/10/2020	20/10/2020	20/11/2020		100	DACF	17,000.00
Drill and mechanise 3no. boreholes	Kabiti Mkt, Kue, Nyambong Jn	Faukaq Co. Ltd	119,980.00	01/12/20	01/12/2020	01/01/2021			DACF- RFG	-
Procurement of 500no. dual desk	Nkwanta	Philiyew Co. Ltd	175,000.00	14/11/2020	14/11/2021	14/02/2021			DACF- RFG	-
Drill 5no. boreholes	Tutukpene, Obanda, Ntruboman SHS Top, Alopkpatsa, Portripor	Amofest Co. Ltd	93,600.00	01/12/2020	01/12/2020	01/01/2021			DACF- RFG	-
Erection and installation of bio-digester	Nkwanta slaughter house	Macstesar Ent	30,000.00	09/12/2020	09/12/2020	23/12/2020			DACF- RFG	-

Source: NSMA 2020 Fourth Quarter Monitoring Report, December, 2020

3.3 Status of Implementation of Non-Physical Projects in 2020 AAP by the End of 2020

Table 3.2 provides details of the extent of implementation of Assembly's programmes and projects by the end of 2020.

Table 3.2: Showing Status of Implementation of Non-Physical Projects in 2020 AAP by the End of 2020

Programme	Activity	Location	Status	Expected Beneficiaries			Remarks
				Male	Fem	Total	
Management and Administration	Embark on monthly monitoring and supervision of revenue collectors	Municipalitywide	Implemented				MIND-MAP properties, the private firm collecting revenue on behalf of the Assembly was monitored by the Management of the Assembly
	Embark on monthly radio revenue sensitization programme	Nkwanta	Partially implemented				Officers from the Assembly visited Gateway Radio and Beyond FM to sensitise the populace on the need to be pay taxes. Also, a sensitization jingle has been developed to augment this exercise
	Update Assembly's revenue database	Nkwanta	Not implemented				
Human Resource Management	Organize 1no capacity building workshop for 45 Assembly Members on Local Governance Act, Act 936, 2016	Nkwanta	Implemented	41	2	43	
	Organize 1no. refresher workshop on Performance Management System for 40 LGS staff	Nkwanta	Implemented	26	10	36	
	Organize 1no. training on service protocols for LGS staff	Nkwanta	Implemented	35	11	46	
	Organize 1no. workshop on rules of management and leadership challenges	Nkwanta	Implemented	35	11	46	
	Organise 1no. refresher workshop for 30 newly staff employed and National service Personnel	Nkwanta	Implemented	26	10	36	
General Administration	Organize 4no. town hall meetings with three sub-Municipal structures	Nkwanta	Implemented	121	84	205	Four (4) engagements were on organized on planning and budgeting

Convene 3no. General Assembly meetings	Nkwanta	Implemented	167	14	181	All three (3) ordinary meetings were held
Convene 3no. EXECO meetings	Nkwanta	Implemented	38	7	45	All EXECO meetings were held before any of the Ordinary meetings
Organise 3no. meetings of 5 statutory sub-committee	Nkwanta	Implemented	110	6	116	All three (3) meetings of the five (5) statutory sub-committees of the Assembly were held before each of the EXECO meetings
Organise quarterly Audit Committee meetings	Nkwanta	Implemented	4	1	5	The Committee met on 24 th and 25 th June, 19 th Nov., 2020
Organise 1no. 6 th March Anniversary celebration	Bonakye, Brewaniase, Kecheibi, Nkwanta East, Nkwanta West, Salifu circuits	Implemented				Independence Day was celebrated across the Municipality in all six (6) circuits
Organise 1no. Republic Day celebration	Nkwanta	Not implemented				Due to restrictions on public gathering because of COVID-19
Organise quarterly Budget C'ttee meetings	Nkwanta	Implemented	11	1	12	
Organize quarterly MPCU meetings	Nkwanta	Implemented	19	3	22	
Organize quarterly Entity Tender Committee meetings	Nkwanta	Implemented	8	1	9	
Organize monthly Spatial Planning Committee meetings	Nkwanta	Implemented	10	-	10	
Organize monthly Technical sub-committee meetings	Nkwanta	Implemented	6	-	6	
Organise quarterly management meetings	Nkwanta	Implemented				
Organise quarterly radio sensitisation programmes on the evils of corruption and the ethos of anti-corruption	Nkwanta	Not implemented				
Conduct 1no. public education on linkage between corruption and fundamental human rights	Nkwanta	Not implemented				
Organise 1no. stakeholders' engagement meeting with Council of churches and Islamic clerks on inclusion of anti-corruption sermons and teachings	Nkwanta	Not implemented				
Organize 3no. public sensitization on streetnaming and property addressing system	Nkwanta, Brewaniase, Kecheibi/Tutuk pene	Implemented	38	12	50	
Organize 1no. public sensitization on permitting	Nkwanta, Brewaniase, Kecheibi/Tutuk pene	Implemented	42	14	56	

	Organise 1no. stakeholders' engagement on the preparation of spatial development framework, structural plan, and local plans	Nkwanta	Not implemented				
	Organise quarterly PRCC meeting	Nkwanta	Implemented				
	Hold quarterly MUSEC meetings	Nkwanta	Implemented	103	2	105	The Committee held meetings on 10 th , 12 th , October, 19 th , 23 rd , 25 th Nov., and 11 th December, 2020 to discuss and resolve security related issues
	Servicing of 6no. vehicles	Nkwanta	Implemented				The official vehicles of the Assembly were serviced to make them road worthy
	Procure office equipment for the Assembly	Nkwanta	Implemented				Laptops and printers were procured for staff
	Procure office stationery	Nkwanta	Partially implemented				Stationery were procured to enhance the operations of the Assembly
	Procure office equipment for 3no. Area Councils	Nkwanta, Brewaniase, Kecheibi/Alokp atsa	Not implemented				
	Rehabilitate 1no. MPO/EC bungalow	Nkwanta	Partially implemented				Procurement processes had begun for the award of the MPO/EC bungalow
	Rehabilitate 1no. staff bungalows (assistant Director)	Nkwanta	Implemented				Assistant Director's bungalow was renovated
	Service 23no. air-conditioners bi-annually	Nkwanta	Implemented				Contract was awarded for the servicing of air-conditioners and was executed
	Servicing of 30no. Office computers and accessories bi-annually	Nkwanta	Partially Implemented				Some printers, laptop and photocopier were serviced
	Construct 1no. Fire and Ambulance Services station	Nkwanta	Implemented				The Contractor was fully paid
	Support to Municipal Security Agencies	Nkwanta	Implemented				The security Agencies were supported with fuel and other accessories to enhance their operations
	Pay ex-gratia of 86 Assembly members	Nkwanta	Not implemented				

	Procure and install 6no. standing and 6no. split air-conditioners for the DA Hall and Bungalow	Nkwanta	Implemented					The supplier was fully paid his balance
	Rehabilitate 1no. 3-unit storeroom of the Assembly including landscaping	Nkwanta	Not implemented					
	Conduct weekly monitoring of borders and activities on COVID-19	Nkwanta, Kue	Implemented					
	Embark on weekly community sensitization programmes on COVID-19	Municipalitywide	Implemented					
	Rehabilitate 1no. Office Block (old fire service offices)	Nkwanta	Completed					
	Procure office furniture	Nkwanta	Implemented					
	Construction of 2no. Senior Staff bungalow for Agric Dept	Nkwanta	On-going					
	Erection and completion of 1no. 2-storey Administration Block for Department of Agriculture	Nkwanta	On-going					
Planning, budgeting, monitoring and evaluation	Embark on quarterly monitoring of physical development programmes and projects	Municipalitywide	Implemented					The MPCU undertook monitoring of Assembly's programmes and projects
	Conduct an evaluation of the impact of 3-unit classroom block	Ashiabre M/A Prim. school	Implemented					
	Embark on quarterly monitoring of 3no. sub-Municipal structures	Municipalitywide	Not implemented					
	Embark on quarterly monitoring of teaching and learning at six circuits	Six circuits	Implemented					JHS and SHS schools within the Municipality were monitored and also to assess their level of preparedness and compliance with COVID-19 protocols
	Monitor Community Led Total Sanitation (CLTS) in 25 communities	25 communities	Implemented					CLTS activities were monitored in twenty-three (23) communities
	Procure 150 household dustbins	Nkwanta	Partially implemented					141 dustbins were procured
Trade, industry and tourism services	Form two (2) of FBOs/LBA	Krontang	Not implemented					
	Train 50 people in marketing and records keeping	Nkwanta	Implemented	33	28	61		
	Train 20 people in soap and detergent production	Nkwanta	Implemented	0	20	20		
	Organise financial management training for 40 Cassava processors	Krontang	Implemented	3	37	40		
	Train 25 Carpenters, Welders, Auto electricians, & vulgarizers	Nkwanta	Implemented	0	25	25		

	on technology improvement and finishing						
	Train 40 fish mongers in fish Processing & Packaging	Kabiti	Not implemented				
	Train 40 people in technology improvement in baking & confectionaries	Nkwanta	Implemented	2	39	41	
	Train 40 traders in cassava processing and packaging	Chaiso	Not implemented				
	Train 20 people in mushroom production	Kecheibi	Not implemented				
	Train 45 traders in business planning and management	Nkwanta	Implemented	28	21	49	
	Facilitate access to loan for 30 craft persons	Municipalitywide	Implemented	23	32	55	
	Embark on quarterly monitoring of MSE activities	Municipalitywide	Implemented	110	215	325	
	Organise quarterly MSE meetings	Nkwanta	Not implemented				
	Organise quarterly business counselling and follow-ups	Nkwanta	Implemented	93	183	276	
Trade, industry and tourism services	Construct 1no. 18-bay market sheds	Nkwanta Mkt	Implemented				Project completed in use but there were financial obligations to fulfil
	Construct 1no. 10-bay market sheds	Pusupu	Implemented				Project completed in use but there were financial obligations to fulfil
	Construct 1no. 10-bay market sheds	Bontibor	Implemented				Project completed in use but there were financial obligations to fulfil
	Construct 2no. 10-bay market sheds	Nkwanta	Implemented				Project completed in use but there were financial obligations to fulfil
	Pavement of Nkwanta market (Phase I)	Nkwanta	Implemented				Project completed in use but there were financial obligations to fulfil
	Facilitate the acquisition of 6000 hectares of land for IDIF	Municipalitywide	Implemented				The Assembly engaged the services of Survey Department to prepare documents on lands released by traditional authorities across the Municipality
	Embark on anti-poaching patrols and monitoring activities at Kyabobo Park	Kyabobo Park	Implemented				Project completed in use but there was financial obligations to fulfil
	Design and produce 2,000 fliers on the 5 tourism potentials	Kyabobo Park	Partially implemented				500 fliers were designed and distributed
Agricultural development	Organise Farmers' Day	Nkwanta	Implemented	312	143	455	Awards were presented to farmers
	Raise and distribute 150,000 cashew seedlings	Nkwanta	Implemented	931	123	1054	150,000 cashew seedlings and seeds

							distributed freely to prospective farmers
Train 25 staffs in crop cutting and yield study	Nkwanta	Implemented	22	3	25		The capacity of staff was built to undertake activity
Organize TEDMAG training for 25 staff	Nkwanta	Implemented	33	6	39		Training built the capacity of staff to manage FBOs, value chain, risk assessment, member relationships, conflict, market and financial management
Organize 3day training for 25 staff on gender	Nkwanta	Implemented	22	3	25		Training equipped staff with requisite knowledge on Gender Concept and extension
Train 25 staff in group dynamics	Nkwanta	Implemented	20	3	23		Training has built the capacity of staff to facilitate the formation of groups along the Value Chain
Organize 4no. technical review meetings	Nkwanta	Implemented	22	3	25		All the activities were reviewed for the quarter
Embark on quarterly monitoring of MAG activities	Municipalitywide	Implemented					
Organize 1no. stakeholder meeting on performance of agriculture	Nkwanta	Implemented					
Embark on listing of households and farm holders in the Municipality	Municipalitywide	Implemented	2,415	1,868	4283		17 staff were engaged in the activity
Collect and analyse weekly market prices of agric products in 4 major markets	Nkwanta, Brewaniase, Kabiti, Bonakye	Implemented					39 visits each were made by the market Enumerator and MISO to collect and analyse data
Establish 28no. ½ acre maize demonstration plots	Municipalitywide	Implemented	21	5	26		
Establish 28no. ½ acre rice demonstration plots	Municipalitywide	Implemented					2 AEAs have established 4 – (1/4) acre demonstration plots for rice.
Organise 1-day training workshop for 50 workers in the agric value chain	Nkwanta	Implemented	33	17	50		Training served as a platform to link actors to each other, learn and understand the importance, roles and constraints of other actors along the value chain
Link 30 farmers to input/output market	Nkwanta	On-going	358	65	423		Farmers were linked to inputs such as Fertilizer (NPK) – (2350 bags), Urea

							(1,100), organic fertilizer (1000litres), Maize (OPV) – (16,596 Kg), Maize (hybrid) – (5941 Kg), rice seed (AGRA), (5,200Kg)
Train 3 executives of 30 FBOs in record keeping	Nkwanta	Implemented	34	15	49		Executives of the associations were equipped with skills to manage their groups
Collaborate with financial institutions to train 30 FBOs in financial management	Nkwanta	Implemented	29	12	41		FBO's were trained on records keeping, financial management etc
Organize training for 50 livestock farmers on modern animal husbandry under Rearing for Food and Jobs (RFJ)	Nkwanta	Implemented	38	12	50		Farmers were trained on construction of affordable local housing units, preparation of livestock feed from agro by-products and routine vaccination
Conduct 6 radio programmes quarterly	Nkwanta	Implemented					Listeners actively participated by phone calls on the topic discussed on the radio.
Embark on 18,256 farm/home visits on extension services	Municipalitywide	Implemented	735	496	1231		1231 visits were made in the quarter by 11 AEAs
Embark on 4,032 farm/home visits on veterinary extension services	Municipalitywide	Implemented	124	51	175		175 visits were made in the quarter by 3 Vet.
Organize 4 zonal RELC meetings	Nkwanta	Implemented	123	87	210		
Facilitate the establishment of home gardens for the production of nutrition sensitive agricultural products by 50 female farmers	Municipalitywide	Implemented	0	38	38		38 home gardens were established by female farmers
Embark on 432 surveillance of crops pest and diseases	Municipalitywide	Implemented	40	11	51		Surveillance was conducted on pests/disease recognition, prevention and control in animals; Maize (fall Army worm), cabbage (bacterial soft rot diamond back moth), okra (flea beetle and leaf curl), pepper (leaf curl, little leaf and anthracnose), mangoes and

							oranges (fruit flies). Appropriate chemicals for remedies were recommended to farmers to control the diseases
	Organize training for 50 farmers on climate change and adoption practices	Nkwanta	Implemented	41	10	51	Training was successful. Participants showed keen interest.
	Train 1234 registered oil palm farmers in Best Management Practices (BMP)	Municipalitywide	Partially implemented	174	33	207	Farmers were trained in BMP
	Train butchers in zoonotic diseases diagnosis	Nkwanta	Implemented	23	2	25	Capacity of butchers were built in meat handling and zoonotic disease diagnosis
Education and Youth Development	Construct 1no. 3-unit classroom block with ancillary facilities including landscaping	Chilinga	Partially implemented				The structure had been plastered
	Construct 1no. 3-unit classroom block with ancillary facilities including landscaping	Nkwanta R/C JHS	Partially implemented				The contract had been awarded but work was yet to commence
	Construct 1no. 3-unit classroom block with ancillary facilities including landscaping	Krontang Sabon M/A School	On-going				The project was at roofing level
	Construct 1no. 3-unit classroom block with ancillary facilities including landscaping	Kofi Akura M/A School	Completed				The project was completed and handed over for use
	Construct 1no. 3-unit classroom blocks with ancillary facilities including landscaping	Ashiabre	Completed				The project was completed and handed over for use
	Construct 1no. 3-unit classroom blocks with ancillary facilities including landscaping	Nyambong M/A	Completed				The project was completed and handed over for use
	Construct 1no. 3-unit classroom block with ancillary facilities including landscaping	Nkwanta JHS 'C'	Partially implemented				The site was handed over to the contractor for work to commence
	Construct 1no. 6-bedroom Teachers' Quarters with ancillary facilities including landscaping	Nyambong Junction	On-going				The project was at roofing level
	Procure 694no. dual desks	Nkwanta	Partially implemented				194 dual desks supplied and distributed to schools whilst contract was awarded for the supply of additional 500pieces
	Support 30 pupils to attend 2020 STMIE Programme	Dambai	Not implemented				
Prepare hot meal for 1200 BECE candidates	Nkwanta	Implemented				Candidates were provided with hot meals by the	

							Ministry of Education
	Organise best Teacher award scheme	Nkwanta	Not implemented				
	Construct 1no. 3-unit classroom block with ancillary facilities including landscaping	NKWASEC	Implemented				
	Construct 1no. 3-unit classroom block with ancillary facilities including landscaping	NKWASEC	Implemented				
	Construction of girls' dormitory block	NKWASEC	On-going				
Health Delivery	Construct 1no. CHPS compound	Dadease	Completed				The project was 100% complete and handed over for use
	Construct 1no. CHPS compound	Dogo Ketewa	On-going				The project was 100% complete and handed over for use
	Construct 1no. CHPS compound	Nkwanta Madina	On-going				The contract had been awarded but work was yet to commence
	Construct 1no. CHPS compound	Kecheibi	On-going				The contract had been awarded but work was yet to commence
	Conduct quarterly MAC meetings	Nkwanta	Implemented	7	1	8	
	Embark on quarterly monitoring of PMTCT, ART Centers and HIV school alert programmes	Nkwanta	Implemented				ART center at Nkwanta Government Hospital was monitored where data on HIV/AIDS were collated across the Municipality
	Organize 1no. advocacy meeting for 100 stakeholders on stigma reduction and provision of First 90 HTS	Nkwanta	Implemented				Community durbar was organized at Kecheibi
	Organize World AIDS Day	Municipalitywide	Implemented	156	93	249	Date of activity not due
	Support 4 Persons Living with HIV (PLHIV)	Nkwanta	Implemented	-	1	1	One person was supported with GHC125.00
	Rehabilitate 1no. holding Center	Nkwanta Hospital	Implemented				
	Embark on daily radio sensitization programmes on COVID-19	Nkwanta	Partially implemented				
	Form and inaugurate Municipal Public Health Emergency Committees	Nkwanta	Implemented				
	Organise weekly Public Health Emergency Committee meetings	Nkwanta	Implemented				
	Form Municipal COVID-19 Response Team	Nkwanta	Implemented				
	Form 4no. sub-committees on COVID-19; communication,	Nkwanta	Implemented				

	planning and logistics, security and water and sanitation						
	Support the Health Directorate and Environmental Health and Sanitation Unit to embark on surveillance, contact tracing teams, case management teams, dead bodies management team	Nkwanta	Implemented				
	Embark on screening of 10,000 people at the entry points	Abrubruwa, Kue, Dadease, Jumbo, Ofosu	Implemented				
	Procure complete set of Personal Protective Equipment (PPE's) for frontline workers (surgical gloves, face mask, surgical mask, gum boots, gowns)	Nkwanta	Implemented				
	Procure 200pcs of handwashing facilities	Nkwanta	Implemented				
	Procure 200-gallon hand sanitizers	Nkwanta	Implemented				
	Procure 5000pcs tissues and liquid soap	Nkwanta	Implemented				
	Procure 35no. infrared thermometers	Nkwanta	Implemented				
	Procure 10no. ½ mattresses	Nkwanta	Not implemented				
Social Welfare and Community Development	Support 25 Brilliant but Needy Students especially girls Municipalitywide	Nkwanta	Partially implemented				Interview was organized for applicants by the scholarship secretariat at Nkwanta
	Provide financial assistance to 10 vulnerable children	Nkwanta	Implemented	2	4	6	
	Organise the celebration of World Child Labour Day	Nkwanta	Not implemented				
	Provide financial assistance to 300 PWDs	Nkwanta	Implemented	55	51	106	
	Procure 10-wheel chairs and 10no. tricycles for PWDs	Nkwanta	Implemented	4	11	15	
	Resolve 100 child related cases to promote and protect the rights of the child	Nkwanta	Implemented	3	8	11	
	Provide financial assistance to 822 LEAP beneficiaries	Municipalitywide	Implemented				
	Organize 1no. capacity building for 60 CCPC members	Nkwanta	Implemented	36	7	43	
	Procure and distribute 600 face masks for PWDs	Nkwanta	Implemented	446	497	943	
	Procure and distribute ..liquid soap	Nkwanta	Implemented				
	Compile data on orphans, vulnerable children and elderly (65+)	Municipalitywide	Implemented	748	852	1600	
	Conduct ISS preparatory meeting for 20 MCPC members	Nkwanta	Implemented	14	5	19	

	Conduct community entry into 10 programme communities	Dogo Ketewa, Abrewankor Jn, Otouli Jn, Kabiti, Ofosu, Nyambong Jn, Portripor, Jumbo, New Agou, Dzato Akura	Implemented	67	18	85	
	Conduct ISSOP and case management training for MCPC members	Nkwanta	Not implemented	37	6	43	
	Sensitise 10 communities on child protection and COVID-19	Dogo Ketewa, Abrewankor Jn, Otouli Jn, Kabiti, Ofosu, Nyambong Jn, Portripor, Jumbo, New Agou, Dzato Akura	Implemented	360	392	752	
	Collect data on 600 vulnerable children in 20 communities to be registered onto NHIS	20 communities	Partially implemented	249	296	545	
	Conduct monthly review sessions on child protection activities	Nkwanta	Implemented	14	5	19	
	Support case management and strengthen referral and linkage systems	Nkwanta	Implemented				
Environmental and Sanitation	Reconstitute 30no. WSMT's Committees	Nkwanta	Not implemented				
	Drill 10no. boreholes	Nkwanta Senior High School, Dadease CHPS, Pusupu, Beyond Top, Dawalinyi, Nkwanta Fire Service, Abrewankor Junction, Agou Bingalido, Dadease Kabre Akura, Kontame (primary school)	On-going				Drilling at all sites had been done and pump yet to be fixed
	Drill 10no. boreholes	Jumbo Newtown, Ntrubo Lane, Laboano, Dzogbega, Bonakye Asuogya, Kofi Akura, Nawoe Akura, Nsana Zongo Pampaso, Nigmanjui, Abrubruwa Lomnava	Completed				Facilities were in use

Drill 5no. boreholes	Tutukpene, Obanda, Ntruboman SHS Top, Alopkpatsa, Portripor	On-going				Contract was awarded but work was yet to commence
Drill and mechanise 3no. Boreholes	Nkwanta Mkt, Brewaniase Mkt, Kecheibi Mkt	Completed				Project completed and handed over for use
Drill and mechanise 3no. Boreholes	Nyambong Jn, Kue, Kabiti Mkt	On-going				Contract was awarded but work was yet to commence
Drill and mechanise 4no. Boreholes	JHS A, Nkwanta English Arabic M/A, Residential area, Bonakye	On-going				Drilling had been done and polytank stands had been constructed
Scale up CLTS in 30 communities	30 communities	Implemented				CLTS have been scaled up in twenty-three (23) communities; Sikafoanbantem, kenyitta No. 2, Abotareye No. 1, Abotareye No. 2, Akomapaye, Abrewankor (kangba), Ofosu Sangul, Ofosu Possah, Ofosu Nana Badu, Ofosu Mmbaluu, Ofosu Bibaji, Abrubruwa 1, Abrubruwa 2, Abrubruwa 3, Dufrumkpa, Kromase, Kpeve Ghana, Kpeve Togo, Gekrong 1, Gekrong 2 and Gekrong 3. In all, 311 household latrines were constructed
Embark on monthly clean-up exercises	Municipalitywide	On-going	678	563	1241	Clean-up exercise was organized at Nkwanta East, Chaiso and Nyamebekyere.
Repair 50no. broken down boreholes	50 communities	Implemented				Project completed and were in use
Embark on screening of 3000 food vendors	Municipalitywide	Not implemented				
Dislodge 6no. public toilets	Nkwanta	Implemented				Project completed and in use
Embark on quarterly disinfection of 9 major markets	Nkwanta, Brewaniase, Kabiti, Kue, Bonakye, Keri,	Implemented				Seven (7) market centers were disinfected

	Pawa, Kecheibi, Tutukpene					
Embark on quarterly disinfestation of 154 public basic schools	Municipalitywide	Partially implemented				134 basic schools were disinfested across the Municipality
Embark on quarterly disinfestation of 4 SHS	Nkwanta, Brewaniase	Implemented				Four (4) SHSs were disinfested; NKWASEC, Ntruboman, Kyabobo Girls and MISECO
Complete 1no. 10-seater W/C toilet	Nkwanta Mkt	On-going				
Construct 1no. 10-seater WC institutional toilet with solar powered borehole	Nsana Zongo Market	On-going				
Construct 1no. 10-seater WC institutional toilet with solar powered borehole	Bonakye Mkt	On-going				
Construct 1no. 10-seater WC institutional toilet with solar powered borehole	Comm SHS	On-going				
Spread, shape and fumigate the final disposal site	Mount Sinai	Not implemented				
Train 30 communities on tippy tap construction	30 communities	Implemented				Twenty-three (23) communities were trained; Sikafoanbantem, kenyitta No. 2, Abotareye No. 1, Abotareye No. 2, Akomapaye, Abrewankor (kangba), Ofosu Sangul, Ofosu Possah, Ofosu Nana Badu, Ofosu Mmbaluu, Ofosu Bibaji, Abrubruwa 1, Abrubruwa 2, Abrubruwa 3, Dufrumkpa, Kromase, Kpeve Ghana, Kpeve Togo, Gekrong 1, Gekrong 2 and Gekrong 3. In all, 201 tippy taps were constructed
Renovate 1no. slaughter house	Nkwanta	Completed				The project was 100% complete and handed over for use
Conduct daily meat inspection	Nkwanta and Bonakye	Implemented				Meat slaughtered at Nkwanta and Bonakye were inspected by Officers from Veterinary and Environmental

							Health and Sanitation Unit
	Construct 1no. 2-unit urinal	Brewaniase	Not implemented				
	Facilitate the effective and efficient operationalisation of Nkwanta water system	Nkwanta	Implemented				Rehabilitation works completed and water flowing
	Conduct routine house to house and institutional inspection	Municipalitywide	Implemented				3111 household, 145 drinking spots and 101 eating premises inspections were conducted
	Conduct quarterly hygiene promotion in schools and communities	Municipalitywide	Implemented				Hygiene promotion was undertaken in twenty-three (23) communities on COVID-19 pandemic. Handwashing education and latrine usage education was also demonstrated in schools
Infrastructure Delivery	Maintain 100no. Streetlights	Nkwanta, Ntrubo, Kecheibi/Tutukpene Area Councils	Not implemented				
	Procure and install 200no. streetlights	Nkwanta, Ntrubo, Kecheibi/Tutukpene Area Councils	Not implemented				
	Extend electricity to Dadease CHPS Compound	Dadease	Implemented				
	Spot Improvement of 25km Nkwanta-Pawa Feeder Road	Nkwanta-Pawa Feeder Road	Completed				
	Reshape 6km Nkwanta-Dadease feeder Road	Nkwanta-Dadease feeder Road	Completed				
	Spot improvement of 5km Odumase-Koffie Akura feeder road	Odumase-Koffie Akura feeder road	Completed				
	Spot improvement of 16km Kecheibi-Alokpatsa feeder road	Kecheibi-Alokpatsa feeder road	On-going				
	Spot improvement of 8km Abrewankor Jn-Abrewankor feeder road	Abrewankor Jn-Abrewankor feeder road	Completed				
	Spot improvement of 6km Nyambong Jn-Nyambong feeder road	Nyambong Jn-Nyambong feeder road	Completed				
	Bitumen surfacing of Nkwanta-Chilinga feeder road (Phase I)	Nkwanta-Chilinga	On-going				
	Rehabilitate 1no. magistrate court	Nkwanta	Implemented				Completed and in use
Disaster Prevention	Organise one day campaign against bush fires in 60 selected communities	Municipalitywide	Implemented				

and Management	Undertake one day sensitisation programme on disaster prevention in 40 selected schools	Municipalitywide	Implemented				
	Procure general relief items for 50 victims of disasters	Nkwanta	Not implemented				
	Organise monthly occupational hazard identification and reduction monitoring visits to industrial, business houses, fuel filling stations, milling shops and government buildings	Municipalitywide	Implemented				
	Organise quarterly disaster Management Technical Committee meeting	Nkwanta	Not implemented				
	Maintain 8 hectares of teak plantation at Tutukpene	Implemented					Plantations managed by Facility Management Committee (FMC) with routine monitoring by the Planning Unit
	Maintain 10 hectares of palm tree plantation at Agou Fie	Implemented					Plantations managed by Facility Management Committee (FMC) with routine monitoring by the Planning Unit
	Maintain 10 hectares of mango plantation at Dzato Akura	Implemented					Plantations managed by Facility Management Committee (FMC) with routine monitoring by the Planning Unit

3.3.1 Social Development

The goal under this thematic area was to build an efficient human resource base, expand services, considerable improvement in youth employment and bridging gender parity gap.

A number of objectives set to achieve the goal included improving educational status, improving the health status of the people, increasing access to safe drinking water and adequate environmental sanitation, reducing youth unemployment, consistent human resource development and gender sensitive and awareness programmes through training in the District.

Considerable progress was made towards the attainment of the objectives of Human Development, Productivity and Employment. These included;

A. Focus Area: HIV/AIDS, STI's and TB

During the year under review, data was received for the first and second quarters. A total of 10,353 persons were tested under the HIV/AIDS Testing and Counselling (HTC) and Prevention from Mother to Child Transmission (PMTCT) comprising 2895 males and 7458 females. Out of this, 110 tested positives comprising of forty-two (42) males and sixty-eight (68) females.

B. Security

The Municipality during the period under review was relatively calm except for pockets of violence at Bonakye. The Security Agencies were however able to bring the situation under control. Moreover, the Municipal Security Committee (MUSEC) of the met to review the activities of its last meeting which was aimed at ensuring and improving the security of the Municipality to provide the enabling environment for socio-economic development.

3.4 Funding Sources of the Assembly

3.4.1 Revenue

Development activities undertaken by the Assemblies is largely dependent on the quantum of their financial resources. The major sources of revenue for the Assembly are basically from internal and external sources which include, Internally Generated Funds (IGF), District Assembly Common Fund (Act 455), Special Central grants (HIPC Fund, DACF-RFG, UDG, MCA, GETFUND etc) and Central Government direct support.

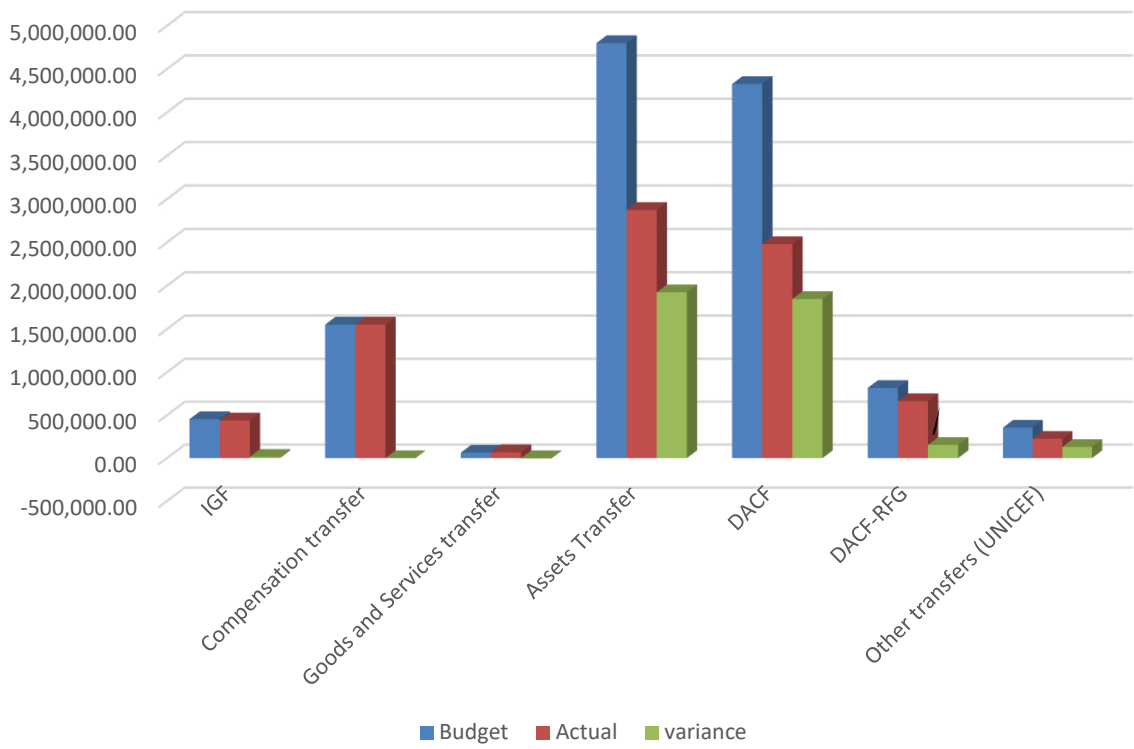
The table below provides details of the various funding sources of the Assembly by the end of the year, 2020.

Table 3.3: Report on Funding Sources by the End of 2020

ITEM	2020		
	Budget	Actual	
IGF	453,939.00	438,639.09	15,299.91
Compensation transfer	1,552,596.63	1,552,596.60	0.03
Goods and Services transfer	63,809.77	69,226.59	-5,416.82
Assets Transfer	4,800,678.10	2,875,597.41	1,925,080.69
DACF	4,328,352.00	2,480,939.91	1,847,412.09
DACF-RFG	817,259.38	663,293.70	153,965.68
Other transfers (UNICEF)	355,129.12	225,026.42	130,102.70
Total	12,371,764.00	8,305,319.72	

Source: Municipal Budget Unit, December, 2020

Fig 3.1: Revenue Performance by the End of the Year, 2020



3.4.2 Disbursement

This section provides details of the disbursement of the various sources of as outlined in Table 3.3 above on compensation, Investments and assets and goods and services.

Table 3.3 provides details of the disbursement of the funds in the Municipality in the year, 2020.

Table 3.4: Showing Report on Disbursement of Revenue in the Year, 2020

Expenditure Item	2020	
	Budget	Actual
Compensation	1,717,696.63	1,686,498.46
Goods and Services	4,265,612.25	2,957,711.16
Investment	-	-
Assets	1,587,773.12	1,762,178.94
Total	7,571,082.00	6,406,388.56

Source: Municipal Budget Unit, December, 2020

3.5 Update on Critical Development and Poverty Issues

This section presents progress on the implementation of critical Development issues planned for implementation in the Municipality. It contains the assessment of activities implemented to reduce poverty and to create jobs for teaming youth as contained in key objectives of initiatives such as the Youth Employment Program and the Ghana School Feeding Programs. Others include the Livelihood Empowerment Against Poverty (LEAP), National Health Insurance Scheme, Capitation Grant etc.

It also contains information on the implementation of the President Special Initiatives such as the Free Senior High School Programme, One District One Factory, One Constituency One Million Dollars, Planting for Food and Jobs etc.

Table 3.5: Showing Updates on Critical Development and Poverty Issues in the Year, 2020

Critical Development and Poverty Issues	Allocation (GHC)	Actual Receipt (GHC)	No. of Beneficiaries		Sex Disagg.	
			Targets	Actual	Male	Female
Ghana School Feeding Program	-	-	-	16,167	8,389	7,778
Capitation Grant	220,146.81	134,426.81				

National Health Insurance Scheme				39333	14,903	24430
Livelihood Empowerment Against Poverty (LEAP)	-	-		822		
National Youth Employment Program	-	-	N/A	47	36	11
One District One Factory Program	-	-	-	-		
One Village One Dam Program	-	-	-	-		
One Constituency One Million Dollars Program			-	-	-	-
Planting for Food and Jobs Program	-	-	-	1654	1242	412
Rearing for Food and Jobs - Sheep				9	7	2
Rearing for Food and Jobs - Cockerel				40	19	21
Savanna Investment Programme (SIP) – Sheep			25	-	-	-
Savanna Investment Programme (SIP) – Layers			50	-	-	-
Free Senior High School Program	-	-	-	4326	2476	1850
Planting for Export and Rural Development	-	-	-	1054	931	123

3.5.1 Youth Employment Agency (YEA)

During the period under review, the Agency received applications under the following modules; Community Police Assistant, youth in Sports and Arabic instructors.

A total of forty-seven (47) youth had been engaged in three (3) modules in the fourth quarter of 2020. Out of this, thirty-six (36) were males and eleven (11) were females.

The table below provides details of the beneficiary statistics on the above modules as of the end of the year, 2020.

Table 3.6: Showing Statistics of Beneficiaries under the Youth Employment Agency Modules by the End of the Year, 2020

Job Modules	No. of youth Registered		Youth Trained		No. of Beneficiaries Engaged		No. of Beneficiaries at Post		No. of Beneficiaries Paid	
	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female
School support	9	4	9	4	9	4	9	4	9	4
Community Police Assistant	0	0	0	0	26	7	26	7	26	7

Youth Sports	in	0	0	0	0	1	0	1	0	1	0
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Source: Quarterly Operational Reporting Sheet, December, 2020

3.5.2 Capitation Grant

The program has been going on smoothly since its inception. This has helped to do away with a situation whereby pupils are turned away from school for non-payment of fees. It has increased enrolment in public schools in most communities across the Municipality.

During the period under review, an amount of GHC134,426.81 was transferred to the Municipality out of an estimated amount of GHC220,146.81.

3.5.3 School Feeding Programme Implementation

This was one of the initiatives by the government to fight poverty and increase school enrolment at the basic level. The Municipality has currently 32 primary/KG schools benefiting from the program covering 16,167 pupils. out of this, 8389 are males and 7778 are females. Tremendous improvement in terms of enrolment has been registered since its inception.

Currently payment of Caterers under the Programmes is done via mobile money services.

Table 3.7 below provides details of the number of beneficiary schools and their enrolment as of the end of the year.

Table 3.7: List of Beneficiary Schools under the School Feeding Programme in the Municipality by the End of the Year, 2020

S/N	Name of school	Number of Beneficiaries		Total
		Male	Female	
1.	Abrewankor M/A	202	191	393
2.	Ahundwo M/A	158	154	312
3.	Alege akura M/A	243	282	525
4.	Alokpatsa M/A	404	422	826
5.	Bakamba M/A	177	183	360
6.	Bontibor M/A	211	197	408
7.	Dadease M/A	176	145	321
8.	Dufrumkpa M/A	210	215	425
9.	Gekrong M/A	119	102	221
10.	Kanchi Akura	174	143	317
11.	Kenyinta M/A	190	163	353
12.	Krachi akura M/A	160	154	314
13.	Kromase M/A	122	105	227
14.	Krontang M/A	161	149	310
15.	Krontan-Sabon M/A	164	161	325

16.	Kue M/A KG&Pri	288	280	568
17.	Mangoase M/A	309	321	630
18.	Nkwanta Pri. 'B'	487	476	963
19.	Nyambong Junction M/A	180	163	343
20.	Nyakomah M/A	282	268	550
21.	Odomi-Challa M/A	164	141	305
22.	Odumase M/A	510	387	897
23.	Old- Agou M/A	197	231	428
24.	Ottouli M/A	110	105	215
25.	Pawa M/A	481	410	891
26.	Tutukpene M/A	260	229	489
27.	Ashiabre M/A	461	444	905
28.	Asuogya M/A KG/primary	351	300	651
29.	Adom Model School	485	408	893
30.	Nkwanta Pri.' A'	361	300	661
31.	Brewaniase M/A ' B'	220	216	436
32.	Keri M/A	372	333	705
		8,389	7,778	16,167

Source: NSMA, School Feeding Desk Office, December, 2020

3.5.4 Free Senior High School Policy

The Free Senior High School Policy is one of the flagship policies to be introduced in Ghana. It is aimed at providing access to free quality senior high education to all children in Ghana.

The Municipality is benefitting from the intervention and during the period under review, a total of 4326 students have been enrolled into the four (4) Senior High Schools in the Municipality.

The table below provides the breakdown in respect of the four (4) public SHS's and the number of students enrolled by the end of the year, 2020.

Table 3.8: Showing Number of Schools and Number of Students Enrolled under the FSHSP in the Municipality by the End of the Year, 2020

S/n	Name of school	Enrolment		Total
		Male	Female	
1	Ntruboman	548	508	1056
2	Kyabobo SHS	-	183	183
3	Community SHS	876	535	1411
4	Nkwanta SHS	1052	624	1676
	Total	2476	1850	4326

Source: NSMA, MDE, December, 2020

3.6 Performance of Indicators against Targets

Table 3.10 presents updates on Core Indicators to monitor the contribution of the Municipality to the overall national development.

It contains the status of implementation of twenty (20) Core Indicators in the various sectors of the Municipality including yields of selected crops and animals, length of roads rehabilitated, electricity connection rate, annual increases in tourist's arrivals, selected education indicators, health and other social indicators by the end of the year 2020.

Table 3.9: Showing Update on Core District Indicators by the End of 2020

Indicators	Indicator Definition	Disaggregation	Monitoring Frequency	Baseline	Targets			
					2020	2021	2022	2023
Development Dimension: Economic Development								
Goal: Build a Prosperous Society								
1. Total output of agricultural production	Total quantity of selected crops, livestock and poultry and fisheries produced in the district in a given year	By category: Staple crops Selected cash crops Livestock and poultry Fisheries	Annual/quarterly	-	-	-	-	-
-staples ¹ (Mt)				114,000	125,400	131,670	138,254	145,167
-Selected cash crops ² (Mt)				570,000	627,000	658,350	691,268	725,831
-Livestock and poultry ³ (count)				360	396	416	437	459
-Fisheries (Mt)				350	385	404	424	445
-Yam				58,656	64,522	67,748	71,135	74,692
-Cassava				3,250	3,575	3,754	3,942	4,139
-Plantain				1,800	1,980	2,079	2,183	2,292
-Cocoyam				38,500	42,350	44,468	46,691	49,026
-Maize				21	23	24	25	26
-Rice				1,440	1,584	1,663	1,746	1,833
-Sorghum				42	46	48	50	53
-Cowpea				2,400	2,640	2,772	2,911	3,057
-Soybean				7,368	8,105	8,510	8,936	9,383
-Tomato				75	83	87	91	96
Garden eggs				3,200	3,520	3,696	3,881	4,075
Pepper								
-Okro								
Peas (Aguzi)								
-Cocoa								

¹ Maize, Rice (milled), Millet, Sorghum, Cassava, Yam, Cocoyam, Plantain, Groundnut, Cowpea, Soybean

² Cocoa, Shea butter, Oil palm, Cashew nut, Cotton

³ Cattle, Sheep, Goat, Pig, poultry

-Cashew -Oil Palm -Mango -Citrus -Cattle -Goats -Sheep -Pig -Poultry -Capture Fisheries (Inland)				2,020 225 20 125 10,171 41,206 15301 9,882 101,977 -	2,222 248 22 138 11,188 45,326 16831 10,870 112,175 -	2,233 260 23 145 11,747 47,592 17672 11,413 117,782 -	2345 273 24 152 12,334 49,971 18555 11,983 123,671 -	2,462 287 25 160 12,150 52,469 19482 12,582 129,854 -							
2. Percentage of arable land under cultivation	Area of land (in hectares) put under agricultural production expressed as a percentage of total arable land within the district	By category: Staple crops Selected cash crops	Annual/ quarterl y	12.5% (34280ha)		12.8% (35020ha)	12.8% (35110ha)	12.9% (35280ha)							
3. Number of new industries established	Count of industries established in the district including cottage industries, IDIF etc.	By sector:	Annual	0	0	1	0	0							
		Agriculture													
		Industry,													
		Service													
4. Number of new jobs created	The count of new jobs created per sector including those under the special initiative	By sector (temporal/ permanent/sex): Agriculture industry, service	Annual/ Quarterl y	Perm	Temp	Per m	Tem	Perm	Tem p	Per m	Tem p	Per m	Temp		
			Sector	M	F	M	F	M	F	M	F	M	F	M	F
			Agric					3	2						
			Industry					5	2						
			Service					1	9	2	3				
				8	7	6									
Development Dimension: Social Development															
Goal: Create opportunities for all Ghanaians															
1. Net enrolment ratio	The ratio of appropriately aged pupils enrolled at a given level expressed as a percentage of the total population in that age group	Kindergarten Primary JHS SHS	Annual	61.8 74.8 34.8 17.2	61.8 74.8 34.8 17.2	56.0 79.4 36.8	54.9 83.6 37.5	53.7 87.9 38.2							
2. Gender parity	Ratio of male to female enrolment rates	Kindergarten Primary	Annual	0.98 0.97	0.98 0.97	1.05 0.96	1.09 0.95	1.12 0.94							

		JHS SHS		0.91 0.84	0.91 0.84	1.01 0.67	1.05 0.62	1.05 0.57
3. Completion rate	Ratio of the total number of boys/girls enrolled in the last grade of a given level of education (Primary 6, JHS 3, SHS 3), regardless of age, expressed as a percentage of the total district population of boys/girls of the theoretical entrance age to the last grade of that level of education	Kindergarten Boys Girls Primary Boys Girls JHS Boys Girls SHS Boys Girls	Annual	92.2 93.2 91.2 82.5 83.4 81.5 53.9 62.6 44.9 59.0 54.1 53.5	92.2 93.2 91.2 82.5 83.4 81.5 53.9 62.6 44.9 59.0 54.1 53.5	N/A N/A 84.2 81.5 36.7 36.9 N/A N/A	N/A N/A 87.1 84.2 36.5 38.5 N/A N/A	N/A N/A 57.0 54.9 37.2 39.2 N/A N/A
4. Number of operational health facilities	Total number of health facilities able to deliver basic health care	CHPS Clinics Hospitals Health Centers	Annual	25 0 2 1	25 0 2 1	25 0 2 1	27 0 2 5	30 0 2 6
5. Proportion of population with valid NHIS card	The population with valid NHIS card, expressed as a percentage of total district population	Total (by sex) • Indigents • Informal • Aged • Under 18years • Pregnant Women • SSNIT	Quarterly		39333 M-1245 F-1540 M-4603 F-8839 M-586 F-1113 M-7357 F-7389 M- 0 F-4978 M-1112	N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A	N/A N/A N/A N/A N/A

					F-571			
6. Proportion of population with access to basic drinking water sources	Share of the district population with access to basic drinking water sources including boreholes, standpipes, protected dug wells etc. expressed as a percentage of total district population	District Urban Rural	Annual	60% 40% 20%	70%	65%		
7. Proportion of population with access to improved sanitation services	Share of population with access to basic sanitation services including ventilated improved pit latrines, flush toilets to sewer systems, septic tanks or pit latrines, composting toilets etc. expressed as a percentage of total district population	District Urban Rural	Annual	N/A	N/A	N/A	N/A	N/A
8. Number of births and deaths registered	Count of births and deaths registered at registering institutions	Birth (sex) Death (sex)	Quarterly	Birth: N/A Death: N/A	Birth: M: 1340 F: 1310 Death: M:38 F: 16	Birth: N/A Death: N/A	Birth: N/A Death: N/A	Birth: N/A Death: N/A
9. Total number of recorded cases of child trafficking and abuse	Count of recorded cases of child trafficking and child abuse cases in the district	Child trafficking (sex) Child abuse (sex)	Annual/quarterly	N/A	M - 14 F - 9 M - 6 F - 2	0	0	0
10. Maternal mortality ratio (Institutional)	Maternal deaths recorded per 100,000 live births in the district	Municipal	Quarterly	0%	0%	0%	0%	0%
11. Malaria case fatality (Institutional)	Total malaria deaths expressed as a percentage of total malaria admissions in health facilities	Sex Age	Quarterly	0%	0%	0%	0%	0%
Development Dimension: Environment, Infrastructure and Human Settlements								
Goal: <i>Safeguard the Natural Environment and Ensure a Resilient, Built Environment</i>								

1. Percentage of road network in good condition	The total km of classified road network in good condition expressed as percentage of total road network	Total Urban Feeder	Annual	18.7	18.7	20.5	25	30
2. Percentage of communities covered by electricity	The number of communities in the district connected to the national grid divided by total number of communities in the district expressed as a percentage	District	Annual					
		Rural		96.25	95.97	96.53	96.81	97.09
		Urban		92.00	91.10	92.0	92.9	93.8
Development Dimension: Governance, Corruption and Public Accountability								
Goal: Maintain a Stable, United and Safe Society								
1. Percentage of Annual Action Plan implemented	Total number of activities implemented divided by the total number of planned activities in a given year expressed as a percentage	Municipal	Annual	87.8	85.5	85	85	85
2. Reported cases of crime	Total number of reported cases of major crimes including rape, armed robbery, defilement, and murder recorded by Ghana Police in a given year	By type	Annual					
		• Murder			4	N/A	N/A	N/A
		• Attempted murder			0	N/A	N/A	N/A
		• Defilement			10	N/A	N/A	N/A
		• Possession of fire arm without lawful authority			2	N/A	N/A	N/A
		• Possession of narcotic drug without authority			0	N/A	N/A	N/A
		• Possession of forged note currency			0	N/A	N/A	N/A
				0	N/A	N/A	N/A	

		<ul style="list-style-type: none"> • Riot with offensive weapon • Threat of death 			14	N/A	N/A	N/A
3. Number of communities affected by disaster	Count of disaster incidents recorded at the district including floods, bushfires etc.	Bushfire Floods Rainstorm Fire	Annual/ quarterly		8 0 0 16	N/A N/A N/A N/A	N/A N/A N/A N/A	N/A N/A N/A N/A

3.7 Update on Evaluations Conducted, their Findings and Recommendations

During the period under review, no evaluation was conducted.

Table 3.10: Showing details of the evaluation conducted

Name of Evaluation	Policy/programme/project involved	Consultants or resource persons involved	Methodology	Findings	Recommendations
Mid-term evaluation	2020 Annual Action Plan and composite Budget	MPCU	Meeting	<ul style="list-style-type: none"> - COVID-19 activities were included in the plan and budget - COVID-19 pandemic hampered the Assembly's ability to mobilise its estimated IGF - Inability of Assembly to implement some of its planned activities on social accountability due to COVID-19 	<ul style="list-style-type: none"> - Downwards review of projected IGF by 30%

3.8 Participatory Monitoring and Evaluation (PM&E) Conducted

During the period under review, the community scorecard approach was used in the participatory monitoring and evaluation of one (1) project; 1no. 3-unit classroom block with ancillary facilities at Ashiabre M/A School.

Table 3.11 provides a summary of the exercise undertaken in respect methodology and tool used among others.

Table 3.11: Showing Participatory Monitoring and Evaluation (PM&E) Conducted

Name of PM&E Tool	Policy/Programme/Project Involved	Consultants or Resource Persons Involved	Methodology	Findings	Recommendations
Community Scorecard	Construction of 3-unit classroom block with ancillary facilities at Ashiabre M/A Primary School	Municipal Development Planning Officer	Focus group discussions (Men's group, Teachers group, pupils' group and women group, Education Directorate group)	<ul style="list-style-type: none"> - 38% increase in total enrolment from 2018 to 2020 - 60% increase in female enrolment from 2018 to 2020 - Inadequate teaching and learning materials - Inadequate textbooks - Improved ventilation - Improved punctuality by teachers and pupils - Reduced congestion - Inadequate dual desks - Inadequate tables and chairs for teachers - Reduced contact hours as majority of teachers do not reside in the community - Ineffective supervision by the Directorate - Limited access to electricity 	<ul style="list-style-type: none"> - Procurement of 5no. padlocks by the Parent Teacher Association (PTA) by 28th February, 2021 - Temporary extension of electricity to classrooms by 28th February, 2021 by the PTA - Writing of proposal to GIFEC for computers by the Headmaster and Assembly members by 14th February, 2021 through the Municipal Assembly - Fixing of burglar proof by the Contractor by 31st March, 2021 - Changing of warped windows by the PTA by 31st March, 2021 - Municipal Education Directorate to post teachers to the school by 30th June, 2021 - Supply of dual desks to the school by the Assembly by 31st March, 2021 - Supply of textbooks by the Municipal Education

				<ul style="list-style-type: none">- Limited access to ICT facilities- Low level of security- Spoilt padlocks- Warped windows- Inadequate teachers	Directorate by 30 th June, 2021
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CHAPTER FOUR

CONCLUSION AND THE WAY FORWARD

4.1 Introduction

This chapter provides a conclusion to the report. It also contains key issues to be addressed, those yet to be addressed and recommendations to overcoming them.

4.2 Key Issues Addressed

- Quarterly meetings of the MPCU and budget committee
- Timely submission of quarterly reports by Departments and Agencies
- Improved link between plan and budget

4.3 Key Issues yet to be Addressed

Some key issues yet to be addressed were;

- Ineffective collaboration between Assembly and Non-Governmental Organisations and other development partners
- Inadequate logistics for effective monitoring and evaluation
- poor Basic Education Certificate Examination (BECE) performance
- Poor road conditions
- Broken down boreholes
- Low Internally Generated Fund (IGF)
- Inadequate potable water supply
- High incidence of bush fires
- High unemployment among the youth
- Dilapidated classroom blocks
- Inadequate CHPS Compounds
- Open defecation
- Ineffective sub-district structures
- No relief items distributed to victims of disaster
- COVID-19 pandemic

4.4 Recommendations

- Investment in the construction and rehabilitation of classroom blocks
- Investment in the construction and rehabilitation of health facilities

- Organisation of public education campaigns on the need to pay taxes eg. Property rate.
- Exploitation of other internally lucrative sources of funds aside the conventional sources.
- Improve the infrastructural and institutional capacity of sub-district structures to enhance their operations.
- Investment in the procurement of office facilities and equipment to improve productivity levels of staff

4.5 Conclusion

The ultimate goal of the Municipal Medium-Term Development Plan 2018-2021 is to achieve an improvement in socio-economic development through the continuous development of social and economic infrastructure and the development of human capital whilst enhancing good governance. The realisation of this goal requires the effective and efficient utilisation of available potentials and opportunities available to the Municipality whilst mitigating the impact of its constraints and challenges. Moreover, it is imperative that, popular participation is encouraged to ensure ownership of the development process by the populace whilst promoting transparency and accountability.

