

**KRACHI NCHUMURU DISTRICT ASSEMBLY**



**ANNUAL PROGRESS REPORT, 2020**

**JANUARY-DECEMBER 2020**

**PREPARED BY:**

**DPCU OF NCHUMURU DISTRICT ASSEMBLY**

**JANUARY, 2021**

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## **LIST OF ACRONYMS**

BECE	Basic Education Certificate Examination
CBOs	Community Based Organizations
CBRDP	Community Based Rural Development Programme
CSO	Civil Society Organization
DACF	District Assembly Common Fund
DM&E	District Monitoring and Evaluation
DMTDP	District Medium-Term Development Plan
GES	Ghana Education Service
GHS	Ghana Health Service
GSGDA	Ghana Shared Growth and Development Agenda
HHMA	Hohoe Municipal Assembly
M&E	Monitoring and Evaluation
MA	Municipality Assembly
MCD	Municipality Coordinating Director
MCE	Municipality Chief Executive
MFO	Municipality Finance Officer
MOFA	Ministry of Food and Agriculture
MPCU	Municipality Planning and Co-ordinating Unit
MPO	Municipality Planning Officer
NDPC	National Development Planning Commission
NGOs	Non- Governmental Organizations
PPO	Physical Planning Officer

PWD	Public Works Department
QPR	Quarterly Progress Report
YEA	Youth Employment Agency

## **Executive Summary**

This Report is the Third in a series of Four Annual Progress Reports in 2020 on the assessment of progress made in the implementation of programmes, projects and activities outlined in the District Medium Term Development Plan 2018-2021. It is a statement of progress made in respect of activities planned to be implemented by the Krachi Nchumuru District Assembly's Annual Action Plan for 2020 and in further assessment of progress made towards the achievement of specific objectives outlined in the District Medium Term Development Plan (DMTDP 2018-2021).

The ultimate goal of the District Medium Term Development Plan 2018-2021 was to build a strong foundation for a smooth take-off of Accelerated Economic and Social Development. The policy measures adopted as basis for the conception of programmes and projects were those of the National Development Policy Framework 2018-2021 (Agenda for Jobs, Creating Prosperity and Equal Opportunities for all) as informed by the President's Coordinated Program of Economic and Social Development Policies 2018-2024

This Annual Progress Report is prepared from an assessment of status of indicators and targets adopted for monitoring and evaluating the achievements of activities/interventions earmarked for the year 2020 Financial Year as contained in the 2020 Action Plan of the Assembly. It also documents key interventions implemented during the year to bring about the desired changes in the indicators.

The report is presented in Three Chapters. Chapter one presents an introduction which entails the summary of achievements and challenges with the implementation of the District Annual Action for the year 2019, the purpose of the M&E activity for the year and Processes involved as well as the challenges encountered. Chapter two presents M&E Activity Reports which contains Program/Project Register, Updates on Funding Sources and Disbursements, Updates on Indicators and Targets as well as Updates on Critical Development and Poverty Issues. Also presented here include findings and recommendations on Development Evaluations conducted during the year and Findings on Participatory Evaluation conducted. Chapter Three is focused on key issues addressed and those yet to be addressed as well as recommendations for the way forward.

## **CHAPTER ONE**

### **1.0 Introduction**

Annually the Krachi Nchumuru District Assembly commits significant resources to the implementation of programs, projects and activities aimed at improving the living conditions of its people. In order to measure the effectiveness of these development interventions on the lives of the people, a Monitoring and Evaluation arrangements have been designed to track by agreed indicators, the progress of programmes and projects being implemented and ultimately their impact against the planned intentions. This Report is therefore one such annual arrangement designed to show the link between programme/project Planning and implementation.

This is therefore the Composite Reports on the assessment of progress made in the implementation of programmes outlined in the District Annual Action Plan for 2020 and in further assessment of achievements made in achieving the goal of the Medium Term Development Plan 2018-2021. The ultimate goal of the Medium Term Development Plan 2018-2021 was to build a strong foundation for a smooth take-off of Accelerated Economic and Social Development. To realize this, the Assembly has adopted the Policies and Strategic Objectives of the National Medium Term Development Policy Framework designed to achieve the President's Coordinated Programme of Economic and Social Development Policies. This Development Policy Framework is organized in pillars including:

1. Economic Development
2. Social Development
3. Environment, Infrastructure and Human Settlements
4. Governance, Corruption and Public Accountability
5. Ghana and the International Community

### **1.1 Summary of Achievement and Challenges with the Implementation of the MTDP 2018-2021**

This presents the summary of achievements chalked during the implementation of the Planned Activities as contained in the 2020 Action Plan and its contribution towards the achievement of the Medium Term Development Plan 2018-2021 and the challenges encountered during the plan implementation.

#### **1.1.1 Summary of Achievement**

The level of implementation of activities in the 2020 Annual Action Plan as at 31<sup>st</sup> December, 2020 was about 73%. This is a significant improvement over the base year of 2018 which stood at 65%. The 2020 plan implementation level is the highest in the last three years as 2016 indicator performance level was 62%. The Contribution of these four quarters performance to the overall Medium Term Development Plan 2018-2021 is 18.3%. Given that the plan is to be implemented in four year period, with a proportionate share of at least 25% implementation level, it can be concluded that a 18.3% achievement level for 2020 could be considered to be a relatively good performance and that level of performance is to be maintained, the Assembly could easily meet its medium term goal by 2021.

The detailed performance of the 2020 Annual Action Plan in respect of specific programmes, projects and activities implemented under the various Development Dimensions of the National Development Framework –

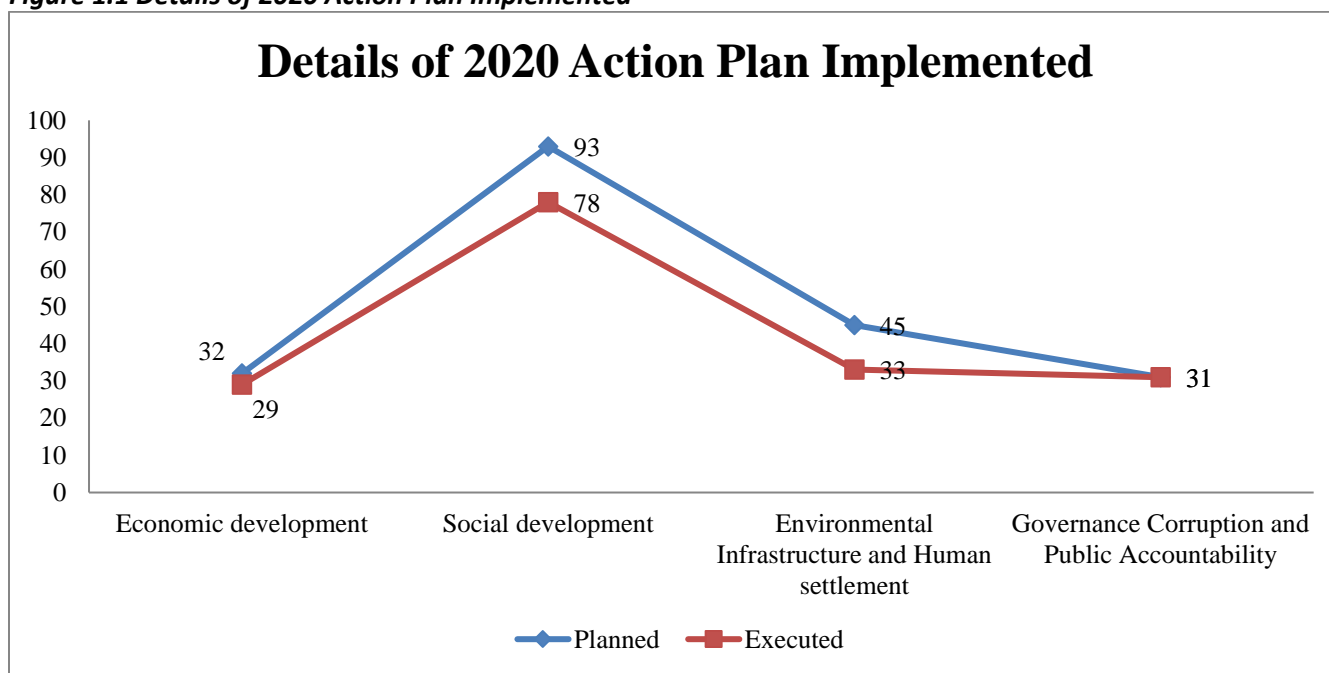
Agenda for Jobs; creating prosperity and equal opportunities for all carried out during the year is presented in the Table 1.1 below.

**Table 1.1 Details on the 2019 Action Plan Implemented**

S/No.	Development Dimension	2019		2020	
		Plan	Exec	Plan	Exec
1	Economic development	32	29	27	19
2	Social development	93	78	62	50
3	Environment, Infrastructure and Human Settlement	45	33	33	15
4	Governance, Corruption and Public Accountability	31	31	29	26
TOTAL		199	174	151	110

Source: Krachi Nchumuru District Assembly, DPCU, January, 2021

**Figure 1.1 Details of 2020 Action Plan Implemented**



Source: Krachi Nchumuru District Assembly, DPCU January, 2021

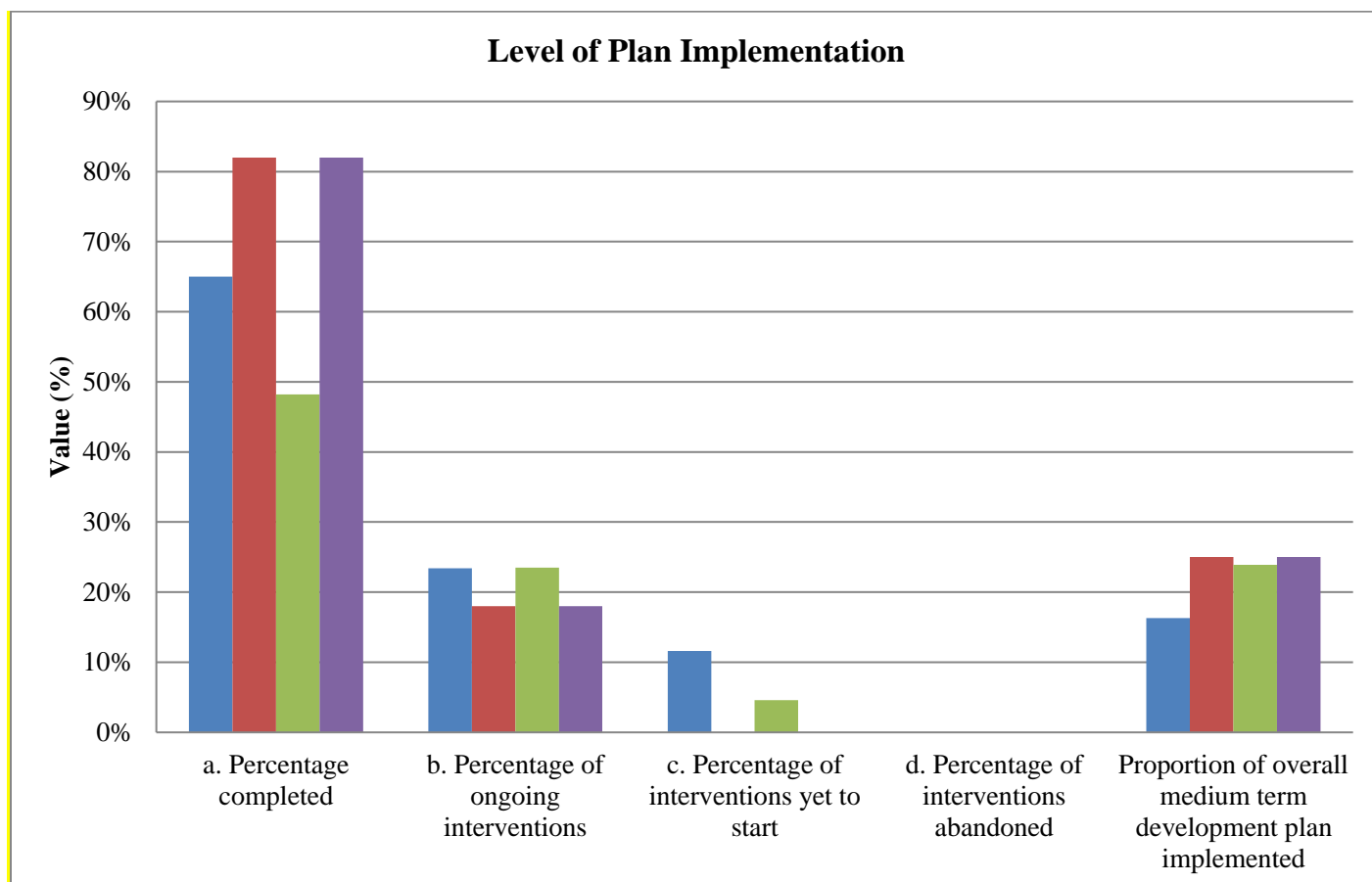
**Table 1 .2Level of Plan Implementation**

Indicator	Baseline 2017	Target 2019	Actual 2019	Target 2020	Actual 2020
<b>Proportion of Action Plan Implemented</b>					
a. Percentage completed	65%	82%	48.2%	82%	50%
b. Percentage of ongoing interventions	23.4%	18%	47.2%	18%	23%
c. Percentage of interventions yet to start	11.6%	0%	4.6%	0%	27%



d. Percentage of interventions abandoned	0%	0%	0%	0%	0%
Total percentage	100%	100%	100%	100%	100
<b>Proportion of overall medium term development plan implemented</b>	<b>16.3%</b>	25%	23.9%	<b>25%</b>	<b>18.3</b>

Source: *Krachi Nchumuru District Assembly, DPCU, January, 2021*



### 1.1.2 Challenges Encountered

The following challenges were encountered during the implementation of the Activities of the 2020 Annual Action and also during the conduct of the Monitoring and Evaluation Exercise:

- ✓ Untimely releases of funds to execute projects at their stated time schedule
- ✓ Unexpected deduction of the District Allocated District Assembly Common Fund
- ✓ Lack of dedicated vehicle for Monitoring and Evaluation
- ✓ Delays in compilation and submission of Departmental Progress Reports as inputs into the compilation of Progress Reports
- ✓ Use of 2020 District Assembly Common Fund by the Central Government to fund priority projects like School Feeding, NaBco, and Planting for Food and Jobs (more than 80% of allocated funds retained at source) was major a challenge.

## **1.2 Purpose of the Monitoring and Evaluation for the stated period**

The basis for conducting Monitoring and Evaluation in the District stems from the fact that services can be continually improved through informed/evidence based decision making. Systematic Monitoring and Evaluation of the Annual Action Plan is required to providing the needed data that informs and shows the extent of progress made towards the achievement of specific program objectives as outlined in the Medium Term Development Plan of the District and the contribution of the yearly progress to the achievement of the broader Medium Term Goal. In sum, the Monitoring and Evaluation exercise for 2020 sought to pursue the following specific objectives:

- ✓ Assess the extent to which specific MTDP targets for the year 2020 were met
- ✓ Assess the extent to which specific activities and project of the 2020 Annual Action Plan
- ✓ Identify achievements, constraints and failures to inform future project design to achieve better impacts
- ✓ Provide information for effective coordination for the District Development at the Regional Level
- ✓ Provide the District Authorities, the Government, Development Partners, Community Project Management Teams and the General Public with better means for learning from past experience.
- ✓ To improve service delivery and influence allocation of resources in the District.

### **1.2.1 Key Monitoring and Evaluation Objective for the Year**

Further to above, the quarterly Monitoring and Evaluation was intended to pursue the following key objectives:

1. To collect data on the level of implementation of the planned activities of the 2020 Action Plan for the quarters in order to ensure that the pace of project implementation is in conformity with planned schedules.
2. To monitor the various processes involved in the implementation of planned interventions including the tracking of procurement processes against established rules and procedures, utilization of inputs and other resources to ensure accountability of the use of the scarce resources
3. To evaluate the delivery of key services provided by the Assembly in other to find out if the projects implemented have solved the problems identified among others
4. To communicate the outcome of the Monitoring and Evaluation to the key stakeholders in respect of how the Assembly's plans and budgets are being implemented

## **1.3 Processes Involved**

The Monitoring and Evaluation exercise was preceded by a DPCU meeting to discuss and agree on the focus, tools and expected outcomes of the M&E and to develop an M&E Work Plan and Budget. A working team of the key stakeholders was formed including the following:

1. District Development Planning Officer
2. District Budget Analyst
3. District Engineer
4. District Director of Ghana Health Services
5. District Director of Education
6. Rep. of Civil Society Organization

These key stakeholders visited project sites and collected relevant data in order to measure progress of project implementations against planned targets. A report was then given to other stakeholders to inform them about issues identified.

### **1.3.1 Data Collection and Collation**

The DPCU undertook monitoring visits to all projects/programmes sites to collect relevant data on the status of implementation of planned projects and programmes. The basic tool for the field visits were monitoring checklist developed based on the agreed indicators. The monitoring visit was followed by a debriefing of the District Chief Executive on the outcome of the exercise.

There were two (2) levels of monitoring; the first was the sector specific by Sector Departments of their programmes and projects. Joint monitoring by two or more Departments was encouraged in situations where an intervention was cross-cutting in nature. The second level of monitoring was undertaken by the DPCU on the overall District development programmes, projects and activities.

### **1.3.2 Data Analysis and Use**

The DPCU used Scientific Package for Social Scientist (SPSS), to analyze and interpret both primary and secondary data collected from the field and other relevant data sources.

**CHAPTER TWO**

**2.0 Monitoring and Evaluation Activities Report**

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**2.1 Monitoring and Evaluation Activities Report**

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**2.1 Programme/Project Status for the Year, 2018**

*Table 2.1 Programs/Project s Status for the Annual, 2018*

Item	Program/ Project/Activity	Developm ent Dimension s of the Developm ent Policy Frame- work	Location	Contracto r /Consulta nt	Contract Sum (GHC)	Source of Fundin g	Date of Awar d	Date Starte d	Expected Date of completi on	Expendi ture to Date	Out Standi ng Balanc e	implem entatio n status (%)	Remarks
1	Rehabilitation of slaughter house	<b>Economic Developm ent</b>	Chinderi, Zongo Machere and Banda	Central Admin	140,000.0 0	DACF							Activity not implemented
2	Promote Local Economic Platform for SMEs and financial institutions		District Wide	BAC	5,000.00	REP						100%	Activity implemented
3	Construction of 1No. Yam Market		Banda	DWD	80,000.00	DACF, IGF							Activity not implemented
4	Construction of Market shed		Kaparae	DWD	60,000.00	DACF, IGF							Activity not implemented
5	Organise 2No. training for 30 MSME's on proper records keeping		District Wide	BAC	10,000.00	REP						100%	Activity implemented
6	Supply start-up kits to SMEs		District Wide	BAC	12,000.00	REP						100%	Activity implemented.
7	Facilitate the implementation of the "One District, One Factory programme		District Wide	KADA	5,000.00	DACF						5%	Activity implementati on initiated

8	Facilitate the extension of electricity to all parts of the District to promote development of businesses
9	Partner the private sector to develop, promote and create the tourism potentials in the District
10	Partner the private sector to establish a farm machinery mechanization centre
11	Organize 4No. training programmes for staff and farmers on rice and maize production
12	Organize 4No. training programmes for staff and farmers on soil fertility management and fertilizer use

District Wide	Ministry of Energy	80,000.00	DACF							10%	Feasibility study undertaken by Ministry of Energy
District Wide	Central Admin	10,000.00	DACF							100%	Activity implemented
District Wide	GOG	10,000.00	GoG								Activity not implemented
District Wide	Dept. Of Agric	30,000.00	DDF, DACF							100%	Activity implemented 28 males 53 females
District Wide	Dept. Of Agric	-	GOG							100%	Activity implemented 2 males 4 females

13	Train Extension, veterinary staff and Livestock farmers in the prevention of scheduled livestock and local poultry diseases
14	Organize 4No. training programmes for staff and farmers on farm planning and budget
15	Facilitate public education on zoonotic diseases and carry out disease surveillance programmes
16	Organize 4No. training programmes for staff and farmers on principle of crops and livestock production
17	Create and develop land banks for agricultural activities

District Wide	Dept. of Agric	10,000.00	GoG							100%	Activity implemented 1 males
District Wide	Dept. of Agric	10,000.00	GoG							100%	Activity implemented
District Wide	Dept. of Agric	10,000.00	GoG							10%	Activity implementati on initiated. New seeds introduced to farmers.
District Wide	Dept. of Agric	-	GOG							100%	Activity implemented
District Wide	Dept. of Agric	10,000.00	DONOR								Activity not implemented



18	Develop and disseminate climate smart agricultural activities to farmers
19	Facilitate the construction of 2No. irrigation infrastructure
20	Train farmers and staff on storage of cereals
21	Introduce improved planting materials to farmers
22	Support the production of selected crops for domestic and industrial purposes. (Rice, maize, cassava, cashew)
23	Facilitate the supply of fertilizers to farmers
24	vaccinate local poultry and small ruminants against schedule diseases

District Wide	Dept. of Agric	10,000.00	GoG						100%	Activity not implemented
Zongo Machere and Banda	Dept. of Agric	30,000.00	GoG						15%	Activity is implementation on progress
District Wide	Dept. of Agric	10,000.00	IGF							Activity not implemented
District Wide	Dept. of Agric	20,000.00	GoG						100%	Activity implemented
District Wide	Dept. of Agric	10,000.00	GoG				66,714.5		60%	Activity partially implemented. About 4km constructed
District Wide	Dept. of Agric	10,000.00	GoG						100%	Activity implemented
District Wide	Dept. of Agric	5,000.00	GoG							Activity not implemented

25	Intensify the use of radio and information van for knowledge dissemination		District Wide	Dept. of Agric	10,000.00	GoG							Activity not implemented
26	Embark on field and home visits by Technical Staff		District Wide	Dept. of Agric	15,000.00	GoG						100%	Activity implemented
27	Promote the engagement of youth in planting for food and jobs programme		District Wide	Agric Depart.		GOG						100%	Activity implemented
<b>Item</b>	<b>Program/Project/Activity</b>	<b>Development Dimension s of the Development Policy Framework</b>	<b>Location</b>	<b>Contractor /Consultant</b>	<b>Contract Sum (GHC)</b>	<b>Source of Fundin g</b>	<b>Date of Award</b>	<b>Date Starte d</b>	<b>Expected Date of completio n</b>	<b>Expendi ture to Date</b>	<b>Out Standi ng Balan ce</b>	<b>implem entatio n status (%)</b>	<b>Remarks</b>
28	Construction 2No. 3 unit classroom blocks office and store	<b>Social Development</b>	District Wide	Works Dept	428,000.00	DACF, DDF						95%	Activity being implemented
29	Construction 1No. 6 unit classroom blocks office and store		District Wide	Works Dept	213,427.06	GETFUND						45%	Activity being implemented
30	Construct 1No. 2 unit KG classrooms blocks		Grubi	Works Dept	200,000.00	GETFUND						100%	Activity not implemented

31	Rehabilitate 2No. 3unit classroom blocks
32	Construct 1No. 3 unit classrooms blocks, office store
33	Construct 1No. Computer library
34	Support school sports and cultural activities
35	Organize annual my First Day at School programmes
36	Support annual STME clinics
37	Rehabilitate 2No. Bungalow of the Education staffs
38	Provide material support(uniforms/shoes) to needy but brilliant students, especially Girls

District Wide	Works Dept	40,000.00	DACF							Activity not implemented
District Wide	Works Dept	300,000.00	DACF							Activity partially implemented
District Wide	Works Dept	12,509.30	DACF						42%	Activity being implemented
District Wide	Central Admin	10,000.00	DACF						100%	Activity implemented
District Wide	Central Admin	10,000.00	IGF, DACF						100%	Activity implemented
District Wide	Central Admin	12,000.00	DACF						100%	Activity undertaken
District Wide	Works Dept	40,000.00	GoG							Activity not implemented
District Wide	MP	15,000.00	DACF				1,680.00		100%	Activity fully implemented

39	Provide financial support to needy but brilliant students, especially Girls
40	Facilitate career guidance in schools
41	Establish and ensure the proper functioning of SMCs and PTAs in all schools
42	Intensify supervision and monitoring of Teaching and Learning activities at all levels
43	Organize School Performance Appraisal Meetings in the school communities (SPAM)
44	Monitor BECE and WASSCE and organise annual mock examinations

District Wide	MP	15,000.00	DACF						100%	Activity implemented
District Wide	GES	5,000.00	IGF						100%	Activity implemented
District Wide	GES	10,000.00	IGF						100%	Activity implemented
District Wide	GES	10,000.00	GoG						100%	Activity implemented
District Wide	GES	10,000.00	GoG						100%	Activity implemented
District Wide	GES	5,000.00	GoG						20%	Activity initiated

45	Intensify school health and hygiene education activities in schools
46	Organize capacity training for head teachers and teachers
47	Promote the construction of WASH facilities in schools
48	Institute annual teachers award scheme.
49	Organize capacity training for staff of the education directorate
50	Provide financial assistance to students studying science; technical, vocational programmes
51	Provision of furniture to schools

District Wide	GES	5,000.00	GoG						100%	Activity implemented
District Wide	GES	10,000.00	GoG						100%	Activity implemented
District Wide	Central Admin	5,000.00	GoG						100%	Activity implemented
District Wide	GES	20,000.00	GoG							Activity not implemented
District Wide	GES	10,000.00	GoG						100%	Activity undertaken
District Wide	MP	10,000.00	GoG						100%	Activity implemented
District Wide	MP	30,000.00	DACF						100%	Activity implemented

52	Support development and renovation of sport/ recreational facilities
53	Support security agencies to deliver services
54	Support the effective resolution of chieftaincy disputes
55	Construct Magistrate court structure
56	Rehabilitate 2No. Police post
57	Construct 2No.CHPS Compound
58	Renovate and expand infrastructure in 2No. existing Health Centers
59	Rehabilitate Health residential buildings
60	Support routine immunizations programmes e.g Polio

District Wide	Central Admin	30,000.00	GoG								Activity not implemented
District Wide	GPS	20,000.00	DACF, IGF						100%		Activity implemented
District Wide	DISEC	10,000.00	DACF						100%		Activity implemented
District Wide	DWD	50,000.00	DACF						50%		Activity facilitated
District Wide	GPS		IGF								Activity not implemented
Gyato Chayo	DWD	133,540.92	KOFIE						100%		Activity implemented
Banda and Bora	Central Admin	300,000.00	KOFIE						100%		Activity supported and is on-going
District Wide	Central Admin	20,000.00	GoG								Activity not implemented
District Wide	Health Depart	10,000.00	GoG						100%		Activity implemented

61	Support Malaria control programme
62	Support mental health promotion activities
63	Undertake HIV/AIDS activities and advocacy programmes with stakeholders
64	Organize 2No. Stigma reduction activities
65	Undertake Prevention of mother-to-child transmission of HIV activities
66	Undertake 2No food safety, nutrition education for the public and screening of food handlers
67	Undertake skills training in entrepreneurship and offer financial support to PWDs

District Wide	Health Depart	10,000.00	GoG						100%	Activity implemented
District Wide	Health Depart	10,000.00	GoG						100%	Activity implemented
District Wide	Health Depart	20,000.00	DACF						100%	Activity implemented
District Wide	Health Depart	5,000.00	DACF						100%	Activity completed
District Wide	Health Depart	5,000.00	DACF		2/16/2015	179,119.20			100%	Activity completed
District Wide	Health Depart	10,000.00	DACF							Activity implemented
District Wide	SW/CD	10,000.00	DACF							Activity not implemented

68	Organize 2No advocacy programmes for PWDs
69	Carry out family welfare and child rights protection and promotion services
70	Support referral case management system
71	Supervise Day Care centres in the District.
72	Collaborate with law enforcement agencies to intensify the fight against worst form of child labour, negative practices, child abuse and trafficking
73	Offer financial support to brilliant but needy and vulnerable children in schools

District Wide	SW/CD	10,000.00	DACF							60%	Activity initiated and still on-going
District Wide	SW/CD	5,000.00	GoG							100%	Activity implemented
District Wide	DCPC	20,000.00	GoG							10%	Processes initiated
District Wide	SW/CD	10,000.00	GoG							10%	Activity initiated
District Wide	SW/CD & PACODE P	20,000.00	PACOD EP							100%	Activity implemented
District Wide	Central Admin	20,000.00	GoG							100%	Activity implemented



74	Support the expansion of LEAP to cover more persons in the District
75	Mainstream gender issues into the development process of the District
76	Promote the construction of household latrines
77	Promote the construction of 4No. institutional latrines in schools
78	Promote the franchise of 2No. public latrines in the District
79	Promote sanitation marketing activities
80	Promote the construction of 200No. hand washing with soap facilities
81	Update and implement the DESAP

District Wide	SW/CD	10,000.00	GoG						100%	Activity implemented
District Wide	SW/CD	5,000.00	GoG						0%	Activity not implemented
District Wide	EHSU	20,000.00	APDO						80%	Activity being implemented
District Wide	EHSU	300,000.00	DACF/IGF/Donor						60%	Activity implementation still in-progress
District Wide	EHSU	5,000.00	GoG						100%	Activity implemented
District Wide	EHSU	10,000.00	GoG						100%	Activity implemented. 6 communities attained ODF
District Wide	EHSU	20,000.00	DONOR						70%	Activity being implemented
District Wide	EHSU	10,000.00	DACF							Activity not implemented

82	Undertake effective liquid and solid waste management activities		District Wide	EHSU	20,000.00	DACF						50%	Activity partially implemented
83	Organize award scheme for ODF communities		District Wide	EHSU	10,000.00	APDO						100%	Activity implemented
84	Organize 12No. Monthly National Sanitation Days		District Wide	EHSU	12,000.00	IGF						50%	Activity partially implemented
85	Distribute waste bins to residents in the District		District Wide	zoomlion	10,000.00	Zoomlion							Activity not implemented
86	Undertake disinfection and fumigation activities		District Wide	zoomlion	200,000.00	GoG						70%	Activity Partially implemented
87	Procure sanitary tools and equipment		Chinderi	Central Admin	10,000.00	GoG						50%	Activity partially implemented
88	Complete acquisition of final disposal site		Chinderi	Central Admin								60%	Activity partially implemented
89	Maintenance of final disposal site		Borae	zoomlion	200,000.00	DACF						40%	Activity partially implemented
<b>Item</b>	<b>Program/Project/Activity</b>	<b>Development Dimensions of the Development Policy Framework</b>	<b>Location</b>	<b>Contractor/Consultant</b>	<b>Contract Sum (GH¢)</b>	<b>Source of Funding</b>	<b>Date of Award</b>	<b>Date Started</b>	<b>Expected Date of completion</b>	<b>Expenditure to Date</b>	<b>Out Standing Balance</b>	<b>implementation status (%)</b>	<b>Remarks</b>

90	Reshaping of 30km feeder roads	<b>Environment, Infrastructure, and Human Settlements</b>	District Wide	DWD	30,000.00	GoG						50%	Activity partially implemented through NADMO	
91	Spot improvement of 30km feeder roads		District Wide	DWD	50,000.00	DACF, GPSNP							100%	Monitoring conducted by NADMO
92	Construction of 4No. drains		Grubi	DWD	20,000.00	GoG							100%	Activity implemented
93	Undertake regular site inspection of development activities		District Wide	PPD	10,000.00	DACF							70%	Activity partially implemented
94	Enforce by-laws on physical developments		District Wide	PPD	10,000.00	IGF								Activity not implemented due to lack of funds
95	Acquire land for establishment of cemetery		Chinderi	EHSU	30,000.00	IGF								Activity not implemented due to lack of funds
96	Construction of New Lorry Station		Banda	Central Admin	500,000.00	DDF, IGF								Activity not implemented
97	Undertake capacity building programmes for Physical Planning Department officers		Chinderi	PPD	10,000.00	GoG								Activity not implemented
98	Undertake public sensitization programmes on		District Wide	PPD	10,000.00	DACF								Activity not implemented

	Physical development
99	Prepare structure and site plans for selected communities
100	Ensure proper acquisition, documentation and payment for KNDA acquired lands
101	Provide and maintain street lights in the District
102	Continue Street naming and property addressing system
103	Construct 2No. Water schemes in the District
104	Promote and construct 5No. boreholes in the District
105	Rehabilitate 2No. piped schemes in the District
106	Rehabilitate 20No. boreholes in the District
107	Review, gazette and enforce

District Wide	PPD	20,000.00	DACF							Activity not implemented
District Wide	PPD	20,000.00	DACF							Activity not implemented
District Wide	DWD	10,000.00	GoG					100%		Activity implemented
District Wide	PPD	50,000.00	GoG							Activity not implemented
Chinderi and Banda	DWD	500,000.00	CWSA					100%		Activity implemented
District Wide	DWD	135,000.00	IPEP							Activity not implemented
Chinderi and Borae	DWD	20,000.00	DACF							Activity not implemented
District Wide	DWD	20,000.00	DACF					20%		Processes initiated
District Wide	Central Admin	10,000.00	IGF							Activity not implemented

	KNDAs bye-laws on sanitation
108	Organize capacity programmes for actors in Water management
109	Embark on regular monitoring of Water facility on quality, effective management and reporting mechanisms
110	Prepare and implement operation and maintenance plan for the Assembly
111	Construction of staff bungalows
112	Construction of DCE bungalow
113	Construct 5No. Area council facilities

District Wide	Central Admin	10,000.00	IGF, CWSA							Activity not implemented
District Wide	DWD	10,000.00	IGF							Activity not implemented
District Wide	Central Admin	20,000.00	DACF						100%	Operation and Maintenance Plan prepared
Chinderi	DWD	200,000.00	DACF						60%	All the necessary processes under this activity has been initiated and still on-going
Chinderi	DWD	300,000.00	DACF							Activity not implemented
Chinderi, Borae, Grubi and Banda	DWD	500,000.00	DACF, IGF							Activity not implemented due to lack of funds

114	Rehabilitate Assembly block, Assembly Hall and other Offices of departments	Chinderi	DWD	30,000.00	IGF							Activity not implemented
115	Procure 1No. Power Generating Plant	Chinderi	Central Admin	50,000.00	DACF							Activity not implemented
116	Organize sensitization programmes on water resources protection	District Wide	DWST	10,000.00	GoG					60%		Activity partially implemented
117	Support afforestation programmes along river basins	District Wide	NADMO	10,000.00	GoG					90%		Activity being implemented
118	Facilitate Nursing and supply of Teak Tree seedlings to schools and communities	District Wide	GPSNP	10,000.00	GPSNP							Activity not implemented due to lack of funds
119	Organize 2No. Public sensitization programmes on conservation of wildlife resources and protection of biodiversity	District Wide	NADMO	10,000.00	DACF					100%		Activity implemented
120	Undertake 2No capacity building programmes on	District Wide	NADMO	10,000.00	DACF					100%		Activity implemented

	climate change mitigation and adaptation												
121	Sensitize the public on disaster risk management and early warning systems		District Wide	NADMO	5,000.00	IGF						100%	Activity implemented
122	Supply relief items to disaster victims		District Wide	NADMO	20,000.00	GoG, IGF						100%	Activity implemented
<b>Item</b>	<b>Program/Project/Activity</b>	<b>Development Dimension s of the Development Policy Framework</b>	<b>Location</b>	<b>Contractor /Consultant</b>	<b>Contract Sum (GH¢)</b>	<b>Source of Fundin g</b>	<b>Date of Award</b>	<b>Date Starte d</b>	<b>Expected Date of completio n</b>	<b>Expendi ture to Date</b>	<b>Out Standi ng Balan ce</b>	<b>implem entatio n status (%)</b>	<b>Remarks</b>
123	Involve TAs in decision making processes of the Assembly	<b>Governance, Corruption and Public Accountability</b>	Chinderi	Central Admin	6,000.00	IGF						100%	Activity implementation still in progress
124	Embark on participatory M&E activities on development projects		District wide	DPCU	10,000.00	DACF						100%	Activity implemented
125	Organize radio programmes to educate the public on activities of the Assembly		District Wide	DPCU	10,000.00	DACF							Activity not implemented
126	Implement the popular participation		District Wide	Central Admin	9,000.00	DACF						100%	Activity conducted

	strategy of the Assembly
127	Ensure effective operationalization of the client service unit
128	Celebrate 5No. National and International Anniversaries/ Days and events annually
129	Procurement of office supplies and consumables
130	Organize 2No. annual Town Hall meetings and other public forums at Area Council levels
131	Support other decentralized departments
132	Support the operationalization of KNDA's ICT platforms and internet services.
133	Support Assembly's meetings/works hops/seminars
134	Support Internal

DA	Central Admin	5,000.00	DACF						40%	Activity not fully conducted
District Wide	Central Admin	33,000.00	DACF, DONOR						100%	Activity implemented
DA/Area Councils	Central Admin	30,000.00	DACF, IGF						50%	Activity partially implemented
District wide	Central Admin	30,000.00	IGF						100%	Activity implemented
District Wide	Central Admin	50,000.00	IGF						100%	Activity implemented
Chinderi	Central Admin	20,000.00	DACF							Activity not implemented
Chinderi	Central Admin	35,000.00	DACF, IGF						100%	Activity implemented
Chinderi	Central Admin	240,000.00	DACF, IGF						80%	Activity on-going



	management of the Assembly
135	Contingency
136	Provide office furniture and fittings
137	Undertake quarterly monitoring and evaluation of development projects
138	Facilitate the preparation of 2020 fee fixing, Annual action plan, procurement plan and composite budget
139	Organize 4No. Public sensitization on tax obligation
140	Organize 12No. supervision of all revenue collections
141	Bank charges/VAT
142	

District Wide	Central Admin	550,000.00	IGF						70%	Activity partially implemented
DA/Area councils	Central Admin	32,000.00	GoG, IGF						70%	Activity rolled over to 2019 due to delay in release of funds
Chinderi	Central Admin	20,000.00	DACF						100%	Activity implemented
Chinderi	DPCU	30,000.00	GoG						100%	Activity conducted
District Wide	Finance Dept.	10,000.00	IGF						100%	Activity conducted
District Wide	Finance Dept.	10,000.00	GoG						100%	Activity conducted
Chinderi	Finance Dept.	1,000.00	IGF						100%	Activity conducted
Chinderi	Finance Dept.	1,000.00	IGF						100%	Activity conducted

	Procure value books
143	Recruit and train 20 commission collectors for Town/Area councils
144	Organize 1No. capacity training programmes for revenue and finance staff in revenue mobilization strategies
145	Data collection to update business register of the District
146	Facilitate the preparation and implementation of 2019 Revenue Improvement Action Plan (RIAP)
147	Organize and support staff to undertake capacity building programmes
148	Organize 2No. capacity training programmes

District Wide	Finance Dept.	5,000.00	GoG						100%	Activity conducted
Chinderi	Finance Dept.	10,000.00	GoG						100%	Activity implemented
District Wide	Budget Unit.	10,000.00	GoG						100%	Activity supported
District Wide	DPCU	10,000.00	IGF						80%	Activity partially implemented
District Wide	Central Admin	20,000.00	GoG						100%	Activity implemented
District Wide	Central Admin	10,000.00	GoG						100%	Activity conducted

	for Assembly Members/ Unit Committees/ Area Councils
149	Procure and maintain office equipment, logistics and stationery
150	Procure and supply office equipment, logistics and stationery to Area Councils
151	Implement the District Workplace Safety Plan

Chinderi	PO	20,000.00		GoG					100%	Activity implemented
District Wide	PO	10,000.00		GoG						Activity not implemented
District Wide	Central Admin	10,000.00		DACF					40%	Activity initiated



## 2.2 Update on Funding Sources and Disbursements

Sources of funding for the implementation of projects and the disbursements of funds in the District are shown in Table 2.3 below.

**Table 2.3 Update on Revenue Sources**

Funding Source	Baseline 2017	Target 2019	Actual 2019	Target 2020	Actual 2020
IGF	126,570.78	110,466.00	88,549.72	136,458.00	78,712.00
DACF	999,305.43	4,117,925.17	1,290,368.53	3,719,258.57	1,148,518.26
MP's CF	114,772.28	222,005.33	312,149.91	290,000.00	294,759.03
PWDs CF	5,800.00	59,201.42	244,023.53	111,635.92	169,398.41
MSHAP	600.00	14,800.36	11,942.85	18,605.99	10,369.39
GSFP	0	0	-	-	-
SRWSP	N/A	N/A	N/A	N/A	N/A
DDF	0	1,592,421.69	440,816.00	1,219,258.12	819,867.70
GPSNP	116,637.25	300,000.00	0	300,000.00	0
UNFPA	N/A	N/A	N/A	N/A	N/A
LEAP	0	0	0	0	0
<b>TOTAL</b>	<b>1,363,685.74</b>	<b>6,416,819.97</b>	<b>2,387,850.54</b>	<b>5,795,216.60</b>	<b>2,521,624.79</b>

**Source: District Budget Office, January, 2021**

**Table 2.3 Update on Expenditure**

Funding Source	Baseline 2017	Target 2019	Actual 2019	Target 2020	Actual 2020
Compensation	188,306.98	792,675.74	792,675.74	743,651.37	557,738.55
Goods and Services	1,586,849.17	3,888,355.00	345,987.72	3,503,177.67	49,299.20
Investments	14,000.00	18,362.00	-	6,000.00	-
Assets	1,761,156.15	4,662,670.74	446,688.02	4,240,829.04	607,037.75
<b>TOTAL</b>	<b>3,550,312.30</b>	<b>9,362,061.48</b>	<b>1,585,351.48</b>	<b>8,493,658.08</b>	<b>1,214,075.50</b>

**Source: District Budget Office, January, 2021**

## 2.3 Updates on Core Indicators

Table 2.4.1 presents the updates on Core Indicators to adopt to monitor the contribution of the Assembly to the overall national development. It contains the status of 20 Core Indicators in the various sectors of the District including output of agricultural production, Percentage of arable land under cultivation (hectares), Number of new industries established, Number of new jobs created, Education, Health, conditions of road network, electricity connectivity, increases in tourist's arrivals, and other social indicators. The performances of these indicators are measured against the baseline of 2017. The trend analysis of these indicators are categorized under the various development dimensions presented below:

### 2.3.1 Development Dimension: Economic Development

Under Economic Development Dimension, there are four main national core indicators and two district adopted indicators to monitor the performance of the District in terms of economic development to the overall national economic development. Among the indicators under this development dimension included output of agricultural production, Percentage of arable land under cultivation (hectares), Number of new industries established, Number of new jobs created, Number of tourist arrivals and amount of internally generated revenue.

#### 2.3.1.1 Total output of agricultural production

From a baseline of 8445.6, 7,259, 9,061 and 1,585.65 tons for rice, maize, cassava and yam respectively as recorded in 2017, all the selected crops witnessed significant increase in outputs to 13,363.3, 11,854.4, 14,874.6 and 3,409.1 tons respectively in 2020 and had all exceeded their targets set for the year. The other minor crops such as groundnut, and pepper had also recorded an impressive growth in 2020 as compared to 2017 base year. However, there were no records on the production of cocoa and oil palm since data for these crops were not properly documented or segregated especially

In respect of animals, the District recorded an increase in growth of cattle, sheep, goat, pig and poultry from 261.2, 8136, 9,036 and 10,387 in 2017 to 502, 9,000, 10,101, and 13,500 in 2020 respectively. It is further important to note that all targets set for the animal production were also exceeded in 2019 as indicated in table 2.4 below.

The significant improvement in all output of agriculture production in the District can be attributed to the enhanced training of farmers and improved extension services undertaken by the District Department of Agriculture of the Assembly.

### 2.4 Update on Core District Indicators

<b>Analysis on Core and District Specific Indicators</b>					
<b>Indicators (Categorized by Development Dimension of Agenda for Jobs)</b>	<b>Baseline 2017</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>
<b>Development Dimension: Economic Development</b>					
1. Total output of agricultural production					
a. staple crops (Mt)					
- Rice (Paddy)	471	1,105	921	18,261	15,218
- Maize	5,670	14,264	11,887	159,012	132,510
- Cassava	61,175	156,110	13,092	179,526	149,605
- Cocoyam					
- Yam	72,345	184,480	153,734	221,384	184,487
- Pepper	328	813	678	900	750
- Groundnut	2,486	4,536	3,780	5,101	4,251
- Mango					
- Pineapple					

- Plantain					
b. Selected cash crops (Mt)					
- Cocoa	N/A	N/A	N/A		
- Oil Palm	N/A	N/A	N/A		
c. Livestock and poultry (Count)					
- Cattle	7,014	20,041	15,411	23,578	18,131
- Sheep	6,903	19,725	15,168	23,206	17,845
- Goat	18,499	52,857	40,647	62,185	47,820
- Pig	3,894	11,127	8,556	13,021	10,066
- Poultry	35,407	101,163	77,794	119,016	91,523
2. Percentage of arable land under cultivation (hectares)					
a. Staple crops	37%	45%	40%		
b. Selected cash crops	29%	40%	35%		
3. Number of new industries established					
a. Agriculture	9	15	12		
b. Industry	872	916	995		
c. Service	3556	3,7338	3,676		
4. Number of new jobs created					
a. Agriculture					
- Temporal	30		16		
- Permanent	1271		2076		
- Male	876		1341		
- Female	395		735		
b. Industry					
- Temporal	0		18		
- Permanent	47	10	10		
- Male	20	2	2		
- Female	27	8	8		
c. Service					
- Temporal	0	400	245		
- Permanent	0	10	10		
- Male	0	190	175		
- Female	0	80	70		

<b>Development Dimension: Social Development</b>					
5. Net enrolment ratio					
a. Kindergarten	70.60%	70.60%	49.90%		
b. Primary	67.00%	67.00%	70.70%		
c. JHS	41.20%	41.20%	37.50%		
6. Gender parity					
a. Kindergarten	0.94	0.94	0.97		
b. Primary	0.95	0.95	1.03		
c. JHS	0.9	0.9	0.96		
d. SHS	0.62	0.62	0.61		
7. Completion rate					
a. Kindergarten	97.4%	97.4%	114.7%		
- Boys	96.7%	96.7%	112.1%		
- Girls	97.2%	97.2%	117.2%		
b. Primary	78.3%	78.3%	73.50%		
- Boys	76.0%	76.0%	72.60%		
- Girls	75.2%	75.2%	74.30%		
c. JHS	61.0%	61.0%	50.80%		
- Boys	63.4%	63.4%	53.00%		
- Girls	53.7%	53.7%	48.70%		
d. SHS	33.0%	33.0%	10.70%		
- Boys	42.0%	16%	12.40%		
- Girls	31.0%	14%	8.40%		
8. Number of operational health facilities					
a. CHPS	9	10	9	11	9
b. Clinics	6	7	6	7	6
c. Hospitals	0	1	0	1	0
9. Proportion of population with valid NHIS card					
a. Male					11.79%
b. Female					16.75%
c. Indigents					1.01%
d. Informal					8.79%
e. Aged					1.47%



f. Under 18years					14.09%
g. Pregnant women					2.34%
10. Proportion of population with access to basic drinking water sources					
a. District	82.10%	84.50%	83.60%		
b. Urban	96.30%	98%	96.30%		
c. Rural	62.4%	70%	63.90%		
11. Proportion of population with access to improved sanitation services					
a. District	54.70%	65%	61.26%		
b. Urban	28.7%	30%	30.02%		
c. Rural	26%	35%	31.25%		
12. Number of births and deaths registered					
a. Birth	4780	6000	5091	5086	
- Male	2282	3000	2608		
- Female	2498	3000	2483		
b. Death	236	N/A	172		
- Male	128	N/A	118		
- Female	108	N/A	54		
- Children (below 18years)	11	N/A	13		
- Youth (18 - 35years)	24	N/A	15		
- Adult (above 35years)	201	N/A	144		
13. Total number of cases of child trafficking and abuse					
a. Child trafficking		0	14		
- Male		0	12		
- Female		0	2		
b. Child abuse	287	0	0		
- Male		0	0		
- Female		0	0		
14. Maternal mortality ratio: District (institutional)	114.5		0		
15. Malaria cases fatality (institutional)	3,824	-	4,691		
- Male	1,225	-	1789		

- Female	2599	-	2902		
- Children (below 18years)	1756	-	2305		
- Youth (18 - 35years)	1006	-	1643		
- Adult (above 35years)	1062	-	1013		
<b>Development Dimension: Environment, Infrastructure and Human Settlements</b>					
16. Percentage of road network in good condition					
a. Urban	40%	45%	50%		
b. Rural	38%	50%	49.8%		
17. Percentage of communities covered with electricity					
a. District	91.5%	95%	93.7% %		
b. Urban	100%	100%	100%		
c. Rural	83%	90%	87.4%		
<b>Development Dimension: Governance, Corruption and Public Accountability</b>					
18. Percentage of Fourth quarter Action Plan implemented	65%	82%	95.4%	90%	
19. Reported cases of crime					
a. Rape	0	0	0		
b. Arm robbery	1	0	2		
c. Defilement	0	0	5		
d. Murder	2	0	2		
20. Number of communities affected by disaster					
a. Bushfire	23	17	21	15	19
b. Floods	16	7	9	5	6
<b>District Specific Indicators</b>					
1. Number of tourist arrivals					
a. Residents	-	-	-	-	-
b. Non-Residents	-	-	-	-	-
2. Number of communities declared as ODF (Open defecation Free)	0	10	0	10	0
3. Total amount of internally generated revenue	-	110,466.00	88,459.72	136,458.00	
4.					117,098.00

## 2.5 Update on Critical Development and Poverty Issues

This section presents progress on the implementation of critical Development issues planned for implementation in the District. It contains the assessment of activities implemented to reduce poverty and to create jobs for the teeming youth as contained in the objectives of Government of Ghana Initiatives such as the Youth Employment Program and the Ghana School Feeding Programs. Others include the Livelihood Empowerment Against Poverty (LEAP), National Health Insurance Scheme, Capitation Grant etc. It also contains information on the implementation of the President Special Initiatives such as the Free Senior High School Programme, One District One Factory, One Constituency One million Dollars, Planting for Food and Jobs etc.

**Table 2.5 Updates on Critical Development and Poverty Issues in 2019**

Critical Development and Poverty Issues	Allocation (GHC)	Actual Receipt (GHC)	No. of Beneficiaries	
			Targets	Actual
Ghana School Feeding Program	735,670.00	735,670.00	9,416	6,465
Capitation Grant	214,521.59	214,521.59	26,139	26,139
National Health Insurance Scheme	840,830.00	775,563.00	111,632	75,480
Livelihood Empowerment Against Poverty	254,996.00	254,996.00	959	911
National Youth Employment Program	86,350.00	86,350.00	323	323
One District One Factory Program				
One Village One Dam Program	N/A	N/A	N/A	N/A
One Constituency One Million Dollars Program				
Planting for Food and Jobs Program	341,295.00	67,464.25	5000	4731
Free Senior High School Program	2,462,572.98	1,498,063.23	5,908	4,108
National Entrepreneurship and Innovation Plan (NEIP)	N/A	N/A	N/A	N/A
Implementation of Infrastructure for Poverty Eradication programme(IPEP)	-	-	-	-

## 2.6 Update on Evaluations Conducted, their Findings and Recommendations

Three Evaluations were conducted as per details in Table 2.6. These include: Assessing the impact of Water and Sanitation Systems, Assessing the impact of implementing CHPS Concept, Assessing the impact of implementing CHPS Concept and Assessing the impact of improving school infrastructures and implementation of School Feeding Program

The Purpose of these Evaluations were to ascertain the impacts of these programs on their intended beneficiaries, identify the implementation weaknesses and recommend measures to ultimately achieve the intended benefits as planned targeting new communities from those of 2020.

The method implored in executing above, involved the update of check list designed by the DPCU in 2017 to include important questions for 2020 with the goal of using the checklist to collect data to track the progress of implementation of planned activities. Detailed questionnaire was also designed to collate the views of programme beneficiaries in order to measure their degree of satisfaction with respect to utilization of the project and programmes. The DPCU further reviewed implementation reports of various Departments concerned with the utilization of the projects and programmes. The findings and recommendations are presented in Table 2.6 below.

**Table 2.6 Update on Evaluations conducted, their findings and recommendations**

Name of Evaluation	Policy/program/ project involved	Consultant or Resource Person	Methodology used	Findings	Recommendations
Assessing the Impact of Banda Water Systems	Rural Water and Sanitation Improvement Program	Members of DPCU	<p>Check list was designed to track the progress</p> <p>Questionnaires were also designed and used to collate the views of program beneficiaries in order measure their degree satisfaction with respect to utilization of completed projects and the benefits derived from them.</p> <p>Interviews were also conducted to ascertain opinions of residents in respects of the projects</p> <p>Review of Health reports including OPD Records at designated</p>	<p>There was reduction in reported cases of waterborne diseases such as typhoid, diarrhea, etc in community 19%</p> <p>There was reduction in time used to fetch water and back by an average of 0.98km. While the shortest distance to fetch before the installation of the systems was 0.86km and the longest was 1.03km; the shortest distance after the installation of the systems is now 2 metres and the longest in beneficiary communities is 500metres.</p> <p>Potable water coverage has also increased from 74.2% to 84.9%</p>	There is the need to provide adequate training to Water and Sanitation Management Teams

## 2.7 Participatory Monitoring and Evaluation (PM&E) Undertaken and Their Results

As part of Participatory Monitoring and Evaluation Process, the District adopted a Participatory Rural Appraisal Methodology in assessing its sanitation situation a

nd adopting pragmatic measures in addressing the identified challenges under the Community Led Total Sanitation (CLTS) Program. This approach involved the use of Transect Walks and Community Mapping to identify and map out sites where open defecation and indiscriminate dumping of household and other forms of wastes were located at the communities. At focus group Discussions with identified community leaders, strategies were developed to end open defecation and indiscriminate dumping in order to achieve total sanitation in each of the selected communities. Refer to Table 2.6 for the details.

**Table 2.7 Update on Participatory Monitoring and Evaluation (PM&E) Conducted**

Name of the PM&E Tool	Policy/ program/ project involved	Consultant or Resource Person	Methodology used	Findings	Recommendations
Community Led Total Sanitation as an approach to achieve total sanitation in selected communities	Community Sanitation improvement Program	Environmental Health Unit	Transect Walk to discover areas of insanitary conditions and produced Community Maps showing these sites. Focus group discussions to design strategies with communities to achieve total sanitation.	A number of sites were discovered in each of the communities triggered where human excreta, rubbish and other forms of filth were deposited. Communities agreed on a road-map to achieve total sanitation	This strategy enables the Assembly and to communities selected to achieve total sanitation and hence needs to be repeated in each of the communities in the District.

## **CHAPTER THREE**

### **3.0 The Way Forward**

This section expatiates on the key issues addressed and those yet to be addressed.

#### **3.1 Key Issues Addressed and those yet to be addressed**

##### **3.1.1 Key Issues Addressed**

Most of the Decentralized Departments were not able to submit their quarterly reports to the DPCU as stipulated for compilation and submission to ORPCU and NDPC. Also, the reports from the Departments are on different reporting formats. This makes compilation of the District report very cumbersome. These need to be addressed by management.

These issues were discussed at length and management decided that a time table be agreed upon such each department will follow the time lines rigidly and that DPCU quarterly meetings should be fixed at the deadlines of the agreed time schedules so that at the meetings these can be collated.

##### **3.1.2 Key Issues yet to be addressed**

One important issue that is yet to be addressed is the weak collaboration between the DPCU and MDAs as wells as CSOs operating in the District. It has been observed that the above mentioned stakeholders do carry out development activities in the District with little or no information to the Unit. This makes it difficult to collate information on the totality of development activities going on in the District during the Fourth quarter monitoring and the preparation of the Progress Reports. Management therefore needs to ensure that the Unit is properly informed on any development activity being undertaken in the District regardless of the implementing agency.

Other issues that need urgent redress include: poor academic performance at the Basic Education Certificate Examination (BECE), poor road network, inadequate potable water supply, inadequate accommodation for offices and residential accommodation for workers, high incidence of bush fires, low internally generated revenue, and low level of women participation in decision making.

#### **3.2 Recommendations**

The following recommendation were made by the Monitoring Team

- Educational Infrastructure should be concentrated in major settlements where appreciable social amenities exist to attract and maintain teachers. This will help not only reduce absenteeism but also increase contact hours of teaching and learning and improve supervision.
- A maintenance plan should be developed for physical projects to ensure their long term sustainability in the various communities in the District.
- A holistic approach should be adopted in the provision of necessary infrastructure be it health or education where appropriate and often adequate operational logistics should be incorporated in the design and implementation of the projects such that a project will not be seen as completed when only the physical

block is fully completed. By this, project budget must therefore include not only the cost of the physical project but also cost related to supply and installation of necessary equipment needed for its effective operation. For example Laboratory equipment for a laboratory, teaching and learning materials and furniture for basic schools as well as teacher accommodation attached to the schools. All health and educational facilities should be provided with Institutional Latrines.

Because of the difficulties encountered during the Implementation of the projects and programmes, it is recommended that:

- There should be timely release of funds to implement planned projects and programmes.
- Also, the colossal deductions made at source on the DACF should be reconsidered because the District assembly is not able to implement major significant project with the modest money that finally gets to the District Assembly's account.
- There should be capacity building for the District on Monitoring and Evaluation.
- There should be timely release of funds for the GSFP Caterers in the District so that they can also pay their creditors on time and buy more foodstuffs for regular cooking and feeding of the schools children.

### **3.3 Conclusion**

The achievement of the District Development Goal depends on a large extent the participation of key stakeholders in the implementation of the strategies outlined in the 2020 Annual Action Plan. This participation will not only provide the much needed resources but will also enhance transparency and accountability in the implementation of projects and programmes in the District for the achievement of enhanced living conditions of the people.