

KRACHI EAST MUNICIPAL ASSEMBLY

Annual Progress Report

January, 2021

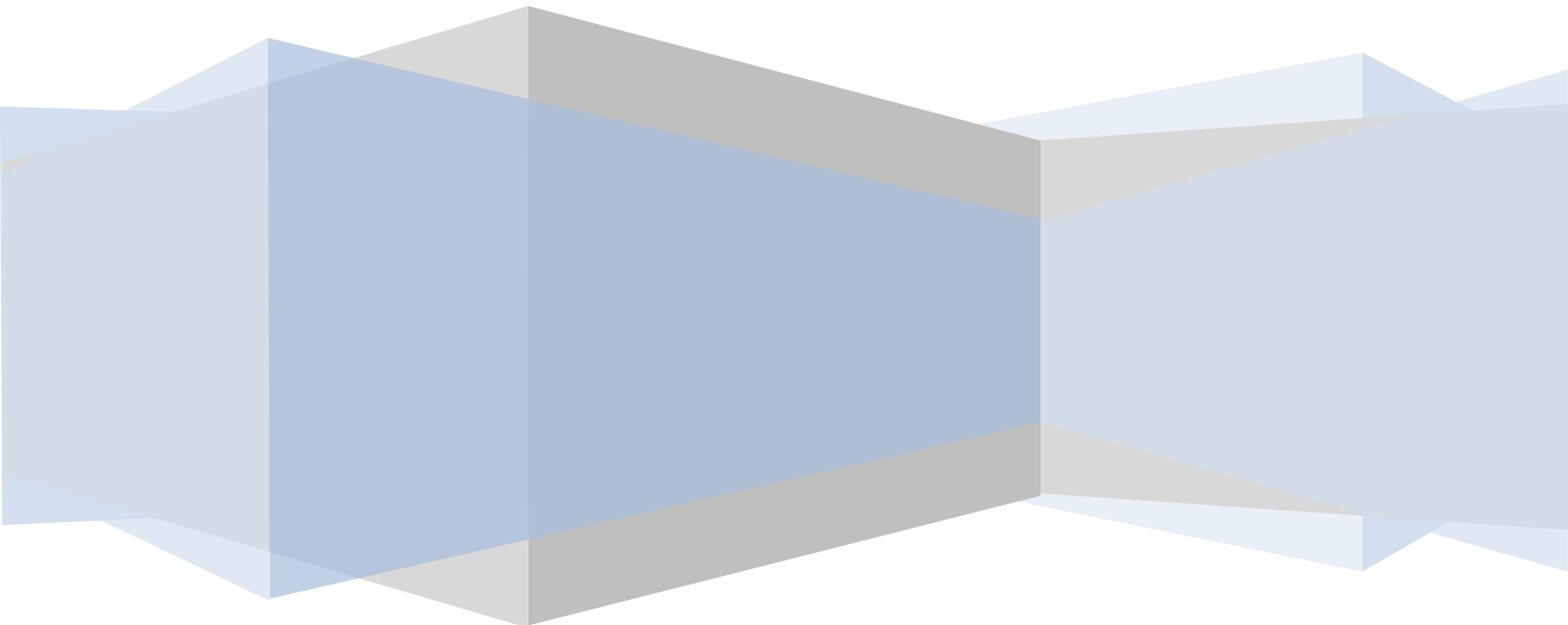


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LIST OF ACRONYMS/ABBREVIATIONS

BECE	-	Basic Education Certificate Examination
CF	-	Common Fund
CHPS	-	Community-based Health and Planning Services
CIDA	-	Canadian International Development Agency
CLTS	-	Community Led Total Sanitation
Co.	-	Company
CSO	-	Civil Society Organisation
DACF	-	District Assemblies' Common Fund
DDF	-	District Development Fund
DMTDP	-	District Medium Term Development Plan
Dpt.	-	Department
Exec.	-	Executed
GETFund	-	Ghana Education Trust Fund
GoG	-	Government of Ghana
GSAM	-	Ghana's Strengthening Accountability Mechanism
GSFP	-	Ghana School Feeding Programme
GSOP	-	Ghana Social Opportunities Project
HIV/AIDS	-	Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome
IFAD	-	International Fund for Agricultural Development
IGF	-	Internally Generated Fund
JHS	-	Junior High School
LEAP	-	Livelihood Empowerment Against Poverty
Ltd	-	Limited
M/A	-	Municipal Assembly
M&E	-	Monitoring and Evaluation
MP	-	Member of Parliament
MP CF	-	Member of Parliament's Common Fund
MPCU	-	Municipal Planning Co-ordinating Unit
M/S	-	Messrs
MSHAP	-	Multi-Sectoral HIV/AIDS Programme
MTDP	-	Medium Term Development Plan

Mt	-	Metric Tonne
N/A	-	Not Available/Not Applicable
NaBCo	-	Nation Builders Corp
NDPC	-	National Development Planning Commission
NHIS	-	National Health Insurance Scheme
ORPCU	-	Oti Regional Planning Co-ordinating Unit
PM&E	-	Participatory Monitoring and Evaluation
PWDs	-	Persons With Disabilities
PWD CF	-	Persons With Disabilities' Common Fund
SHS	-	Senior High School
SPSS	-	Scientific Package for Social Scientist
UDG	-	Urban Development Grant
UNICEF	-	United Nations Children Fund
USAID	-	United States Agency for International Development

EXECUTIVE SUMMARY

This is the Annual Report on the assessment of progress made in the implementation of activities outlined in the MTDP 2018-2021. It is a statement of progress made in respect of activities planned to be implemented by the Krachi East Municipal Assembly for 2020, and in further assesses progress made in the achievement of specific objectives outlined in the District Medium Term Development Plan (DMTDP 2018-2021). The ultimate goal of the Municipal Medium Term Development Plan 2018-2021 is to achieve an improvement in socio-economic development through the continuous development of social and economic infrastructure, and the development of human capital whilst enhancing good governance. The policy measures of the Agenda for Jobs adopted were for achieving the Goal.

This Progress Report is prepared from an assessment of status of indicators and targets adopted for monitoring and evaluating the achievements of activities/interventions earmarked for the Plan of the 2020 Financial Year. It also documents key interventions implemented during the year to bring about the desired changes in the indicators.

The report is presented in Three Chapters. Chapter one presents an introduction which entails the summary of achievements and challenges with the implementation of the Municipal Annual Action for the year 2020, the purpose of the M&E activity and processes involved as well as the challenges encountered. Chapter two presents M&E Activity Reports which contains programme/project register, updates on funding sources and disbursements, updates on indicators and targets as well as updates on critical development and poverty issues. Also, presented here includes findings and recommendations on Development Evaluations conducted during the year and findings on participatory evaluation conducted. Chapter Three is focused on key issues addressed and those yet to be addressed as well as recommendations for the way forward.

CHAPTER ONE

1.0 INTRODUCTION

The Krachi East Municipal Assembly commits significant resources to the implementation of programs, projects and activities aimed at improving the living conditions of its people. In order to measure the effectiveness of these development interventions on the lives of the people, a Monitoring and Evaluation arrangements have been designed to track by agreed indicators, the progress of programmes and projects being implemented and ultimately their impact against the planned intentions. This report is therefore one such arrangement designed to show the link between programme/project planning and implementation.

This is, therefore, the composite reports on the assessment of progress made in the implementation of programmes outlined in the Municipal Annual Action Plan for 2020 and in further assessment of achievements made in achieving the goal of the Medium Term Development Plan 2018-2021. The ultimate goal of the Medium Term Development Plan 2018-2021 is to build a strong foundation for a smooth take-off of Accelerated Economic and Social Development. To realize this, the Assembly adopted the policies and strategic objectives of the National Medium Term Development Policy Framework designed to achieve the President's Co-ordinated Programme of Economic and Social Development Policies. This Development Policy Framework is organized in pillars including:

1. Economic Development
2. Social Development
3. Environment, Infrastructure and Human Settlements
4. Governance, Corruption and Public Accountability
5. Ghana and the International Community

1.1 Summary of Achievement and Challenges with the Implementation of the MTDP 2018-2021

This presents the summary of achievements of the implementation of the planned activities as contained in the 2020 Action Plan, and its contribution towards the achievement of the Medium

Term Development Plan 2018-2021, and the challenges encountered during the plan implementation.

1.1.1 Summary of Achievement

The level of implementation of activities in the 2020 Annual Action Plan as at 31st December, 2020 was about 86%. This is quite a significant improvement over the base year of 2019 which stood at 66%. The year under consideration puts the proportion of the overall Medium Term Development Plan (2018-2021) implementation at 52.0%. Given that the plan is to be implemented in a four year period, with a proportionate share of at least 25% implementation level, it can be concluded that a 52% cumulative achievement level for 2020 could be considered satisfactory, and that the level of performance is to be beefed up to facilitate achievement of the medium term goal by 2021.

The detailed annual performance of the 2020 Annual Action Plan in respect of specific programmes, projects and activities implemented under the various Development Dimensions of the National Development Framework – Agenda for Jobs; creating prosperity and equal opportunities for all carried out during the year is presented in the Table 1 below.

Table 1: Details on the 2020 Action Plan Implemented

S/N	Development Dimension	2020		2021	
		Plan	Exec.	Plan	Exec.
1	Economic development	7	6	11	
2	Social development	31	26	42	
3	Environment, Infrastructure and Human Settlement	20	19	32	
4	Governance, Corruption and Public Accountability	15	12	17	
Total		73	63	102	

Source: Krachi East Municipal Assembly, MPCU, January, 2021

Figure 1: Details of 2020 Action Plan Implemented

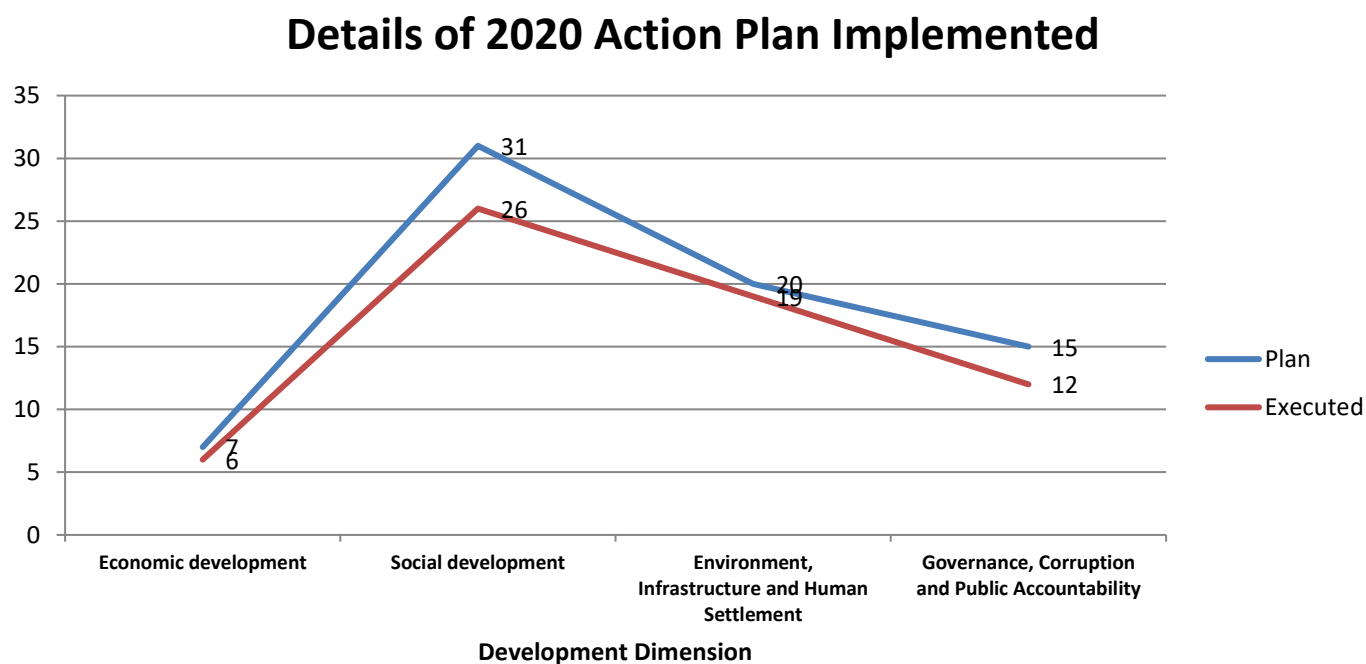
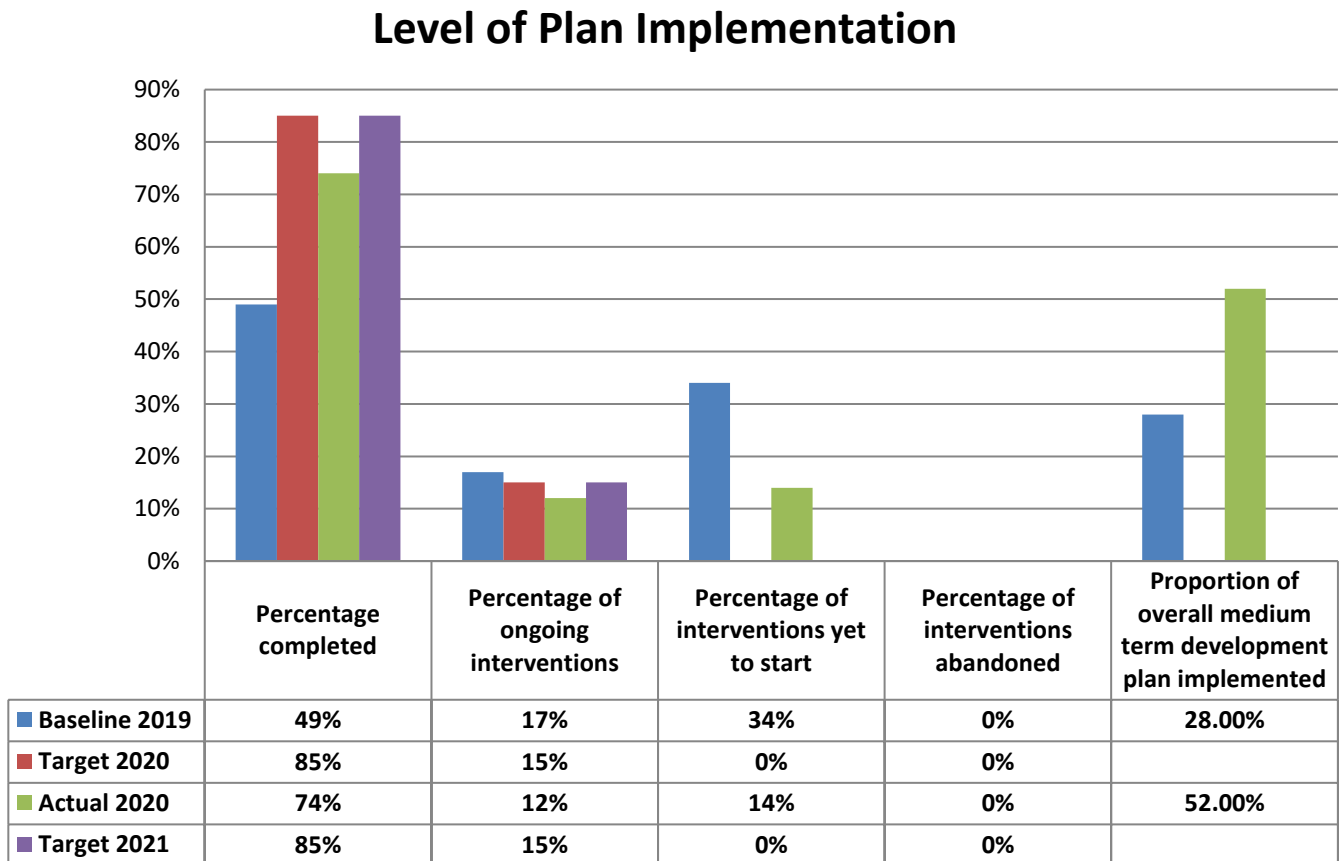


Table 2: Level of Plan Implementation

Indicator	Baseline 2019	Target 2020	Actual 2020	Target 2021
Proportion of Annual Action Plan Implemented				
a. Percentage completed	49%	85%	74%	85%
b. Percentage of ongoing interventions	17%	15%	12%	15%
c. Percentage of interventions yet to start	34%	0%	14%	0%
d. Percentage of interventions abandoned	0%	0%	0%	0%
Total percentage	100%	100%	100%	100%
Proportion of overall medium term development plan implemented	28.0%		52.0%	

Source: Krachi East Municipal Assembly, MPCU, January, 2021

Figure 2: Summary of Performance of 2020 Action Plan



1.1.2 Challenges Encountered

The following challenges were encountered during the implementation of the activities for the 2020 Annual Action and also during the conduct of the Monitoring and Evaluation Exercise:

- ✓ Untimely releases of funds to execute projects at their stated time schedule.
- ✓ Deduction of the allocated District Assemblies' Common Fund
- ✓ Lack of dedicated vehicle for Monitoring and Evaluation
- ✓ Delays in compilation and submission of Departmental progress reports.

1.2 Purpose of the Monitoring and Evaluation for the stated period

The basis for conducting Monitoring and Evaluation in the Municipality stems from the fact that services can be continually improved through evidence-based decision making. Systematic Monitoring and Evaluation of the Annual Action Plan is required to providing the needed data

that informs and shows the extent of progress made towards the achievement of specific programme objectives as outlined in the Medium Term Development Plan of the Municipality, and the contribution of the yearly progress to the achievement of the broader Medium Term Goal. In sum, the Monitoring and Evaluation exercise for 2020 seeks to pursue the following specific objectives:

- ✓ Assess the extent to which specific MTDP targets for the Action Plan, 2020 were met.
- ✓ Assess the extent to which specific activities and project of the 2020 Annual Action Plan were implemented.
- ✓ Identify achievements, constraints and failures to inform future project design to achieve better impacts.
- ✓ Provide information for effective coordination for the Municipal Development at the Regional Level.
- ✓ Provide the Municipal Authorities, the Government, Development Partners, Community Project Management Teams and the General Public with better means for learning from past experience.
- ✓ To improve service delivery and influence allocation of resources in the Municipality.

1.2.1 Key Monitoring and Evaluation Objective for the Year

Further to the above, the Monitoring and Evaluation was intended to pursue the following key objectives:

1. To collect data on the level of implementation of the planned activities of the 2020 Action Plan in order to ensure that the pace of project implementation is in conformity with planned schedules.
2. To monitor the various processes involved in the implementation of planned interventions including the tracking of procurement processes against established rules and procedures, utilization of inputs and other resources to ensure accountability of the use of the scarce resources.
3. To evaluate the delivery of key services provided by the Assembly in order to find out if the projects implemented have solved the problems identified among others.
4. To communicate the outcome of the Monitoring and Evaluation to key stakeholders in respect of how the Assembly's plans and budgets are being implemented

1.3 Processes Involved

The Monitoring and Evaluation exercise was preceded by a MPCU meeting to discuss and agree on the focus, tools and expected outcomes of the M&E and to develop an M&E Work Plan and Budget. A working team of key stakeholders was formed including the following:

1. Municipal Development Planning Officer
2. Municipal Budget Analyst
3. Municipal Engineer
4. Municipal Director of Ghana Health Services
5. Municipal Director of Education
6. The Procurement Officer
7. Chairman of the Development Planning Sub-committee
8. Chairman of the Works Sub-Committee
9. Chairman of the Finance and Administration Sub-Committee

These key stakeholders visited project sites and collected relevant data in order to measure progress of project implementations against planned targets. A report was then given to other stakeholders to inform them about issues identified.

1.3.1 Data Collection and Collation

The MPCU undertook monitoring visits to all projects/programmes sites to collect relevant data on the status of implementation of planned projects and programmes. The basic tool for the field visits were monitoring checklist developed based on the agreed indicators. The monitoring visit was followed by a debriefing of the Hon. Municipal Chief Executive on the outcome of the exercise.

There were two (2) levels of monitoring; the first was the sector specific by Sector Departments of their programmes and projects. Joint monitoring by two or more Departments was encouraged in situations where an intervention was cross-cutting in nature. The second level of monitoring was undertaken by the MPCU on the overall Municipality's development programmes, projects and activities.

1.3.2 Data Analysis and Use

The MPCU lack the skills in using data analysis software such as Scientific Package for Social Scientist (SPSS) to analyze and interpret both primary and secondary data collected from the

field and other relevant data sources. However, Microsoft Excel was employed to analyze the data.

CHAPTER TWO

2.0 MONITORING AND EVALUATION ACTIVITIES REPORT

2.1 Programme/Project Status for the Year, 2020

Table 3: Programs/Project s Status for the Annual Action Plan, 2020

S/N	Project Description	Location	Contractor / Consultant	Contract Sum(GHC)	Funding Source	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding balance	Imp. Status (%)	Remarks
ECONOMIC DEVELOPMENT												
1.	Promote Planting for Food and Jobs	Municipal wide	Agric Dpt.									Ongoing
2.	Support for Agricultural Extension Services	Municipal wide	Agric Dpt.		CIDA							Ongoing
3.	Construction of a Cassava Processing Plant	Adonkwanta	CH Global Limited				2018					Ongoing
4.	Construction of 2No. Shed at Fish and Yam Market	Dambai	M/S Vian Ent.	156,027.70	DDF	20/06/19		20/11/19	156,027.40		100	
5.	Construction of 18No. Lockable Stores at Dambai Market Complex	Dambai	M/S Davecals Limited	371,651.90	DACF-RFG		25/05/20	25/09/20	220,992.39		65	
6.	Construction of 32No. Lockable Stores at Dambai Market Complex (Lot III)	Dambai	M/S Samatof Company Limited	546,698.99	DACF		26/10/20	26/04/20	238,725.00		45	
SOCIAL DEVELOPMENT												
7.	Construction of 1No. 3-Unit Classroom Block at DACE Demonstration School	Dambai	Angiekel Ltd.	304,128.30	DACF	12/01/18		August, 2018	110,4280.20	193,700.20	70	Plastering works ongoing
8.	Construction of 1No. 6-Unit Classroom	Pai-Katanga	Ajaf Engineering	386,166.34	DACF	22/01/18		August, 2018	55,028.70	331,137.64	20	Abandoned

S/N	Project Description	Location	Contractor / Consultant	Contract Sum(GHC)	Funding Source	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding balance	Imp. Status (%)	Remarks
	Block at Pai-Katanga E.P.		Ltd.									
9.	Completion of 1No. 6-Unit Classroom block with ancillary facilities	Matamanu	Sam-Ans Ltd.		GETFund	27/06/16		01/10/2017				Finishing level
10.	Construction of 1No. 3-Unit Classroom Block	Ayeremu	E. K. A. Jonaco Ent	258,805.05	DDF	4/06/18	10/06/18	30/12/18	211,797.39	47,007.66	100	Completed and yet to be handed over
11.	Construction of 1No. 6-Unit Classroom Block Bawa Akura D/A Prim.	Bawa Akura	Messrs Crisspan Co. Ltd	354,645.00	GETFund	26/09/16			96,489.00			Finishing level
12.	Construction of 1No. 6-Unit Classroom Block at Holy Rosary Prim. Stream 'B'	Dambai	Messrs Osmil Link	356,943.00	GETFund	26/09/16			101,259.00		60	Roofing Level
13.	Construction of 1No. 6-Unit Classroom Block at Kadzasikope D/A Prim.	Kadzasikope	Kwaneth Co. Ltd	352,045.00	GETFund	26/09/16			154,980.00			Completed
14.	Construction of 1No. Dormitory at Oti Sen./Tech. High School	Dambai	-	-	GETFund	-			-		100	Completed
15.	Construction of 1No. Dormitory at Asukawkaw Sen. High School	Asukawkaw	-	-	GETFund	-			-		100	Completed
16.	Completion of 1No. 3units classroom block at Asukawkaw R/C JHS	Asukawkaw	M/S Aqua link Ghana Ltd.	217,410.09	DACF	27/08/19	11/09/19	31/12/19	107,562.90		80	Finishing level
17.	Renovation of 1No. 6-Unit Classroom Block at Katanga R.C Prim. Sch.	Pai-Katanga	M/S Lovemak Ventures Ltd	292,188.11	DACF	27/08/19	11/09/19	31/12/19	206,228.60	85,959.51	100	Completed
18.	Construction of 1No. 6-Unit Classroom Block	Nantwi Akura	Jasikan Diocese/Self-Help								100	Completed
19.	Fumigation	Municipal wide	Zoomlion		DACF							Ongoing
20.	Sanitation improvement	Municipal wide	Zoomlion		DACF							Ongoing

S/N	Project Description	Location	Contractor / Consultant	Contract Sum(GHC)	Funding Source	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding balance	Imp. Status (%)	Remarks
	package											
21.	Construction of 1No.CHPS compound	Okanease	M/S Kpogli Raphael Kudjoe Ent.	476,941.50	DDF		1/06/18	31/12/18	463,432.00		100	Completed and in use
22.	Completion of 1No. 2-Unit Ward at Dambai Health Centre	Dambai	M/S Samatof Co. Ltd	229,143.28	DACF		2/05/19	30/09/19	206,228.60	22,914.68		Completed
23.	Support for HIV/AIDS activities	Municipal wide	Central Adm.		DACF							Ongoing
24.	School Feeding Programme	Municipal wide	Ghana School Feeding Programme Secretariat								On going	
25.	Construction of 3No. 10-seater W/C toilet with solar powered mechanized borehole	-Ayeremu -Dambai -Katanga	MSDI	-	\$1m per Constituency		-				70	Roofing level
26.	Mechanisation and extension of 1No. Borehole	Motorway Adajope	M/S Kwaneth	73,605	DACF-RFG				70,100.00		100	Completed
27.	Drilling and mechanization of 1No. Borehole	Dambai Market	M/S Kwaneth	45,708.08	DACF-RFG				43,529.50		100	Completed
ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS												
28.	Monitoring and Evaluation of Projects with stakeholders	Municipal wide	Central Adm.									Ongoing
29.	Support courses, seminars and workshops for staff development	Municipal wide	Central Adm.									Ongoing
30.	Support to sub-district structures	Municipal wide	Central Adm.									Ongoing
31.	Construction of 1No. 3-Bedroom Bungalow for Dist. Director of Education	Dambai	M/S Lavis Const. & Trading Ent. Ltd.	350,000.00	DACF	19/04/2006		01/07/2006	49,423.13		85	Finishing Level
32.	Construction of 1No.	Dambai	M/S Top	123,698.90	DACF		10/02/2020	10/06/2020	109,146.09		90	

S/N	Project Description	Location	Contractor / Consultant	Contract Sum(GHC)	Funding Source	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding balance	Imp. Status (%)	Remarks
	2-Bedroom Self-Contained Bungalow for MCD		Kings Const. & Trading Ent.									
33.	Rehabilitation of Magistrate's Bungalow	Dambai	M/S Richardons Co. Ltd.	56,125.50	DACF		22/02/2019	08/08/2019	53,805.00		100	Completed and handed over
34.	Renovation of Slaughter House and Meat Shop	Dambai	M/S Vian Enterprise	163,250.97	DDF		20/06/2019	20/11/2019	155,078.90		100	
35.	Upgrading of Asukawkaw – Akokrowa Feeder Road (4.0km)	Asukawkaw Akokrowa	M/S Evesafe Co. Ltd.	-	Ghana Cocoa Board		06/2020	07/2021	-	-		Ongoing
36.	Construction of Dambai Town Roads	Dambai	Abitjack Const. Works Ltd	-			/2020		-	-		Drains under construction
37.	Reconstruction of Nkwanta to Dambai Road	Dambai	M/S City (Ghana) Const. Co. Ltd.		GoG							Ongoing
38.	Rehabilitation of Monkrate Inc. – Monkrate Feeder Road (3.6km)	Monkrate	M/S Safaa-Marwa Ent. Ltd.	325,649.73	GPSNP	13/01/2020	02/03/2020				44%	Culverts under construction
39.	Rehabilitation of 10ha degraded land using Cashew trees including nursery	Monkrate	Agric Dpt.	-	GPSNP		15/04/2020					119,670 cashew seedlings raised awaiting to be transplanted
40.	Construction of Fence Wall for GES Director's Bungalow at Dambai	Dambai	M/S Kpogli Raphael Kudjo Enterprise	60,500.00	DACF		13/11/20	10/12/20	54,450.00		100	
GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY												
41.	Routine maintenance of official vehicles	Municipal wide	Central Administration/Works Dpt									Ongoing
42.	Internal management of organisations	Dambai	Central Adm.									Ongoing
43.	Disaster prevention and management	Municipal wide	Disaster Prevention and Mgt. Dpt.									-Tree planting promoted -Education on

S/N	Project Description	Location	Contractor / Consultant	Contract Sum(GHC)	Funding Source	Date of Award	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding balance	Imp. Status (%)	Remarks
												climate change adaptation and mitigation conducted
44.	Construction of Ferry Landing Sites	Dambai	Messrs Mill-Sarfo Co. Ltd									Ongoing
45.	Completion of 1No. Circuit Court	Dambai	Messrs San Amec Global Ventures Ltd	251,887.65	DACF	01/06/2018		07/12/2018	109,359.00	142,528.65	70	Finishing level

2.2 Update on Funding Sources and Disbursements

Sources of funding for the implementation of projects and the disbursements of funds in the Municipality are shown in Table 4 below.

Table 4: Update on Revenue Sources

Funding Source	Baseline 2019	Target 2020	Actual 2020	Target 2021
IGF	490,465.10	680,000.00	496,942.29	680,000.00
DACF	1,886,774.24	4,324,819.89	2,188,273.24	4,324,820.00
MP's CF	399,407.68	305,000.00	421,412.27	450,000.00
PWDs CF	243,029.46	439,438.86	408,986.03	583,416.00
MSHAP	13,000.00	21,624.10	4,640.81	21,624.10
GSFP	-	45,000.00		33,000.00
SRWSP	N/A	-		-
DACF-RFG	482,209.88	1,023,086.82	269,365.81	1,761,346.90
GSOP/GPSNP	-	1,404,225.73	253,688.22	1,404,225.73
UNFPA	-	75,000.00	-	-
UDG		172,000.00	35,000.00	-
LEAP	-	-	-	-
Compensation	1,708,951.52	1,799,913.32	2,624,543.14	2,149,025.65
SSNIT	-	442,461.00	442,461.00	442,461.00
Others	257,797.23	199,390.56	188,015.96	802,086.00
TOTAL	5,481,635.11	10,931,960.28	7,333,328.77	12,652,005.38

Source: Municipal Finance Dpt./Budget Unit, January, 2021

Table 5: Update on Expenditure

Funding Source	Baseline 2019	Target 2020	Actual 2020
Compensation	1,810,661.36	2,029,452.48	2835382.85
Goods and Services	1,829,931.80	4,120,338.69	3211907.15
Assets/Investments	1,231,472.30	4,782,169.11	2067584.21
Others	-	-	-
TOTAL	4,872,065.46	10,931,960.28	8,114,874.21

Source: Municipal Budget Unit, January, 2021

2.3 Updates on Core Indicators

Table 6 presents the updates on Core Indicators adopted to monitor the contribution of the Assembly to the overall national development. It contains the status of 20 Core Indicators in the various sectors of the Municipality including output of agricultural production, percentage of arable land under cultivation (hectares), number of new industries established, number of new jobs created, education, health, conditions of road network, electricity connectivity, increases in tourist's arrivals, and other social indicators. It also captures

District specific indicators. The performances of these indicators are measured against the baseline of 2018. The trend analyses of these indicators are categorized under the various development dimensions presented below:

2.3.1 Development Dimension: Economic Development

Under Economic Development Dimension, there are four main national core indicators and two district adopted indicators to monitor the performance of the Municipality in terms of economic development to the overall national economic development. Among the indicators under this development dimension included output of agricultural production, percentage of arable land under cultivation (hectares), number of new industries established, number of new jobs created, number of tourist arrivals and amount of internally generated revenue

2.3.1.1 Total output of agricultural production

From a baseline of (1,140.50), (868.56), (101,568), (103,118.40) and (796.90) metric tonnes for rice, maize, cassava, yam and groundnut respectively as recorded in 2018, all the selected crops witnessed significant increase in outputs. The other minor crops such as cocoyam, tomato, mango, pineapple, plantain, cocoa and oil palm had no records due to improper documentation. Same can be said of livestock and poultry with no records. The significant improvement in all output of agriculture production in the Municipality can be attributed to the Planting for Food and Jobs Programme, enhanced training of farmers and improved extension services undertaken by the Municipal Assembly.

Table 6: Update on Core District Indicators

Analysis on Core and District Specific Indicators					
Indicators (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2019	Target 2020	Actual 2020	Target 2021	Remark (s)
Development Dimension: Economic Development					
1. Total output of agricultural production					
a. Staple crops (Mt)					
- Rice (milled)	7,955.91	8,100.00	6,421.3	9,300	Due to drought in 2020
- Maize	2,475	2,500	3,898.4	4,200	
- Cassava	114,324.2	115,000	183,389.5	185,500	
- Cocoyam	N/A	N/A	N/A	N/A	
- Yam	110,013.6	120,000	173,410.8	175,000	
- Tomato	N/A	N/A	N/A	N/A	
- Groundnut	2,408.9	2,550	3,276	3,500	

Analysis on Core and District Specific Indicators					
Indicators (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2019	Target 2020	Actual 2020	Target 2021	Remark (s)
- Mango	N/A	N/A	N/A	N/A	
- Pineapple	N/A	N/A	N/A	N/A	
- Plantain	N/A	N/A	N/A	N/A	
b. Selected cash crops (Mt)					
- Cocoa	N/A	N/A	N/A	N/A	
- Oil Palm	N/A	N/A	N/A	N/A	
c. Livestock and poultry (Count)					
- Cattle	N/A	N/A	N/A	N/A	
- Sheep	N/A	N/A	N/A	N/A	
- Goat	N/A	N/A	N/A	N/A	
- Pig	N/A	N/A	N/A	N/A	
- Poultry	N/A	N/A	N/A	N/A	
2. Percentage of arable land under cultivation (hectares)					
a. Staple crops	N/A	N/A	N/A	N/A	
b. Selected cash crops	N/A	N/A	N/A	N/A	
3. Number of new industries established					
a. Agriculture	0	1	1	1	
b. Industry	0	1	1	1	
c. Service	0	1	0	0	
4. Number of new jobs created					
a. Agriculture					
- Temporal	345	350	619	1000	
- Permanent	N/A	N/A	N/A	N/A	
- Male	196	200	424	600	
- Female	149	150	195	400	
b. Industry					
- Temporal	N/A	N/A	N/A	N/A	
- Permanent	63	70	55	75	
- Male	21	13	10	15	
- Female	42	57	45	60	

Analysis on Core and District Specific Indicators					
Indicators (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2019	Target 2020	Actual 2020	Target 2021	Remark (s)
c. Service					
- Temporal	N/A	N/A	N/A	N/A	
- Permanent	140	150	143	150	
- Male	53	55	56	55	
- Female	85	95	87	95	
Development Dimension: Social Development					
5. Net Enrolment Ratio					
a. Kindergarten	65.2%	68.2%	67.4%	75.0%	
b. Primary	69.1%	72.4%	70.6%	76.8%	
c. JHS	39.0%	42.9%	41.0%	60.7%	
d. SHS	20.1%	25.1%	29.0%	34.0%	
6. Gender Parity					
a. Kindergarten	1.01	1.06	1.04	1.07	
b. Primary	0.99	1.06	1.05	1.07	
c. JHS	0.90	1.01	1.05	1.07	
d. SHS	0.61	0.65	0.86	1.07	
7. Completion Rate					
a. Kindergarten	62.9%	65.9%	75.0%	81.7%	
- Boys	63.3%	66.3%	76.3%	83.2%	
- Girls	62.5%	65.5%	74.1%	80.1%	
b. Primary	62.7%	67.8%	73.1%	79.6%	
- Boys	60.9%	69.7%	71.0%	77.5%	
- Girls	65.0%	65.39%	75.2%	80.9%	
c. JHS	41.4%	50.0%	55.9%	67.9%	
- Boys	41.6%	53.0%	58.9%	87.8%	
- Girls	41.3%	47.0%	53.2%	65.4%	
d. SHS	30.5%	39.5%	62.3%	64.5%	
- Boys	34.0%	43.0%	63.4%	66.1%	
- Girls	27.2%	36.0%	60.9%	62.9%	
8. Number of operational health facilities					
a. CHPS	13	29	15	29	

Analysis on Core and District Specific Indicators					
Indicators (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2019	Target 2020	Actual 2020	Target 2021	Remark (s)
b. Clinics	4	5	6	8	
c. Hospitals	0	0	0	1	
9. Proportion of population with valid NHIS card					
a. Male	3.3%	4.0%	39.8%	N/A	
b. Female	3.0%	3.5%	60.2%	N/A	
c. Indigents	2.4%	11.2%	9.6%	N/A	
d. Informal	5.8%	5.0%	28.4%	N/A	
e. Aged	0.8%	0.9%	3.7%	N/A	
f. Under 18years	9.3%	9.7%	44.4%	N/A	
g. Pregnant women	2.1%	2.2%	10.7%	N/A	
10. Proportion of population with access to basic drinking water sources					
a. District	42%	55%	40%	55%	
b. Urban	9%	15%	8%	15%	
c. Rural	33%	40%	31%	40%	
11. Proportion of population with access to improved sanitation services					
a. District	17%	25%	19%	25%	
b. Urban	11%	15%	13%	15%	
c. Rural	7%	10%	9%	10%	
12. Number of births and deaths registered					
a. Birth					
- Male	789	2,478	2,641	N/A	
- Female	737	2,654	2,540	N/A	
b. Death					
- Male	10	N/A	11	N/A	
- Female	6	N/A	6	N/A	
- Children (below 18years)	645	N/A	0	N/A	
- Youth (18 - 35years)	125	N/A	0	N/A	
- Adult (above 35years)	9	N/A	17	N/A	

Analysis on Core and District Specific Indicators					
Indicators (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2019	Target 2020	Actual 2020	Target 2021	Remark (s)
13. Total number of cases of child trafficking and abuse					
a. Child trafficking					
- Male	3	18	45	0	
- Female	0	7	10	0	
b. Child abuse					
- Male	3	15	6	0	
- Female	5	9	7	0	
14. Maternal mortality ratio: District (institutional)	N/A	N/A	0	0	
15. Malaria cases fatality (institutional)					
- Male	0	0	0	0	
- Female	0	0	0	0	
- Children (below 18years)	0	0	0	0	
- Youth (18 - 35years)	0	0	0	0	
- Adult (above 35years)	0	0	0	0	
Development Dimension: Environment, Infrastructure and Human Settlements					
16. Percentage of road network in good condition					
a. Urban	23%	40%	23%	40%	
b. Rural	0%	30%	0%	30%	
17. Percentage of communities covered with electricity					
a. District	24%	45%	29%	36%	
b. Urban	100%	100%	100%	100%	
c. Rural	23%	44%	28%	35%	
Development Dimension: Governance, Corruption and Public Accountability					
18. Percentage of Annual quarter Action Plan implemented	66%	85%	86%	85%	
19. Reported cases of crime					
a. Rape	1	0	1	0	
b. Arm robbery	4	0	2	0	

Analysis on Core and District Specific Indicators					
Indicators (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2019	Target 2020	Actual 2020	Target 2021	Remark (s)
c. Defilement	3	0	1	0	
d. Murder	3	0	1	0	
20. Number of communities affected by disaster					
a. Bushfire	150	100	95	0	
b. Floods	95	80	63	0	
District Specific Indicators					
1. Number of tourist arrivals					
a. Residents	0	N/A	N/A	N/A	
b. Non-Residents	0	N/A	N/A	N/A	
2. Number of communities declared as ODF(Open defecation Free)	35	60	6	10	
3. Total amount of internally generated revenue	490,465.43	680,000.00	496,942.29	680,000.00	
4. No. of communities affected by wind storm	0	0	0	0	
9. Proportion of population with valid NHIS card					
a. SSNIT Contributors	N/A	N/A	3%	N/A	
b. SSNIT Pensioners	N/A	N/A	0.2%	N/A	

2.4 Update on Critical Development and Poverty Issues

This section presents progress on the implementation of critical Development issues planned for implementation in the Municipality. It contains the assessment of activities implemented to reduce poverty and to create jobs for the teeming youth as contained in the objectives of Government of Ghana initiatives such as the Youth Employment Programme and the Ghana School Feeding Programme. Others include the Livelihood Empowerment Against Poverty (LEAP), National Health Insurance Scheme, Capitation Grant etc. It also contains information on the implementation of the President Special Initiatives such as the Free Senior High School Programme, Planting for Food and Jobs, Nation Builders Corp etc.

Table 7: Updates on Critical Development and Poverty Issues in 2020

Critical Development and Poverty Issues	Target (GHS)/Qty	Actual Receipt (GHS)/Qty	No. of Beneficiaries	
			Targets	Actual
Ghana School Feeding Programme	N/A	N/A	Male – 4,867 Female – 4,766	Male – 5,183 Female – 4,898
Capitation Grant	176,943.19	76,506.72	Male – 12,692 Female – 11,820	Male – 13,092 Female – 12,045
National Health Insurance Scheme	N/A	N/A	Male – 4,675 Female – 4,244	Male – 11,098 Female – 16,813
Livelihood Empowerment Against Poverty	755,184.00	755,184.00	Male – 587 Female – 1,090	Male – 650 Female – 125
Support for PWDs	243,029.13	401,580.25	Male – 103 Female – 146	Male – 60 Female – 85
Nation Builders Corps	N/A	N/A	Male – 63 Female – 21	Male – 70 Female – 26
Youth Employment Programme	N/A	N/A	Male – 31 Female – 117	Male – 63 Female – 146
Free Senior High School Programme	N/A	1,093,396.78	Male – 1,437 Female – 864	Male – 700 Female – 505
Ghana Productive Safety Net Project	N/A	226,688.22	Males – 160 Female – 180	Males – 158 Female – 177
Planting for Food and Jobs Programme				
N.P.K. Fertiliser	2,500 bags	1,550 bags	Male – 640 Female – 81	Male – 419 Female – 75
UREA Fertiliser	3,000 bags	200 bags	Male – 640 Female – 81	Male – 24 Female – 11
Seed Maize (OPV)	50 bags	30 bags	Male – 74 Female – 14	Male – 142 Female – 151
Special Rice Initiative	20 bags	20 bags	Male – 49 Female – 7	Male – 10 Female – 2
Rearing for Food and Jobs	N/A	Rams, 10 Gimmers 90	Male – 9 Female – 1	Male – 9 Female – 1
Planting for Export and Rural Development	Seedlings 150,000	Seedlings 150,000	Male – 981 Female – 71	Male – 283 Female – 132

2.5 UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES

2.5.1 Ghana School Feeding Programme

The Ghana School Feeding Programme (GSFP) was implemented in twenty-four (24) schools, and managed by twenty-four (24) caterers with a total of 5,183 males and 4,898 females beneficiaries.

The Programme has contributed to increase in enrolment and enhancement of retention in beneficiary schools. It is the hope of the Assembly that more schools would be rolled onto the Programme in order to ensure sustainable achievement of its objectives.

2.5.2 HIV/AIDS

Municipal AIDS Committee meetings were organized throughout the year coupled with HIV/AIDS testing at National Event (Independence Day Commemoration), and commemoration of World AIDS Day. A total of 4,375 males and 5,962 females were tested during the period. Also, advocacy meetings specifically focusing on stigma reduction and Prevention of Mother to Child Transmission were conducted.

2.5.3 Child Rights Protection

During the period, tools and exercises were developed for engaging children, families (parents) and community members through demonstrations of behaviours that protect children from violence, abuse, exploitation, discrimination and neglect. Visits were made to 53 communities with an average of three (3) visits per community. About 72,355 audiences made up of 33,930 adult males and 38,425 adult females were reached.

2.5.4 Livelihood Empowerment Against Poverty (LEAP)

Currently, 775 persons are benefited comprising 650 males and 125 females. During the year under review, a total amount of Seven Hundred and Fifty Five Thousand, One Hundred and Eighty Four Ghana Cedis (GHS 755,184) were disbursed to the above beneficiaries.

2.5.5 Support to Persons With Disabilities (PWDs)

During the period, a total of 145 PWDs (60 males and 85 females) benefitted in the areas of economic empowerment, health support, educational support, and support to groups and organizations.

2.5.6 Domestic Violence

Sensitisations on domestic violence were carried out in 15 communities. The agenda included the following:

- Types of domestic violence
- Causes of domestic violence
- Effect of domestic violence
- Prevention of domestic violence and appropriate institutions/quarters to seek redress in the event of violence

2.5.6 Ghana Productive Safety Net Project

The Project seeks to reduce rural poverty through **Labour Intensive Public Works (LIPW)** in the areas of road construction and climate change (establishment of 3No. Cashew Plantations). **A total of 158 males and 177 females benefited.**

2.6 Update on Evaluations Conducted, their Findings and Recommendations

Evaluations were conducted as per details in Table 8. These include: Assessing the impact of Water and Sanitation Systems and also impact of Community Led Total Sanitation (CLTS) activities. The Purpose of this evaluation was to ascertain the impact of the programmes on their intended beneficiaries, identify the implementation weaknesses and recommend measures to ultimately achieve the intended benefits as planned.

The method implored in executing above, involved the update of checklist designed by the MPCU in 2019 to include important questions for 2020 with the goal of using the checklist to collect data to track the progress of implementation of planned activities. Detailed questionnaire were also designed to collate the views of programme beneficiaries in order to measure their degree of satisfaction with respect to utilization of the project and programmes. The MPCU further reviewed implementation reports of various Departments concerned with the utilization of the projects and programmes. The findings and recommendations are presented in Table 8 below.

Table 8: Update on Evaluations conducted, their findings and recommendations

Name of Evaluation	Policy/program/ project involved	Consultant or Resource Person	Methodology used	Findings	Recommendations
Assessing the impact of Water and Sanitation Systems in selected communities	Rural Water and Sanitation Improvement Program	Members of MPCU	<p>-Check list was designed to track the progress</p> <p>-Questionnaires were also designed and used to collate the views of programme beneficiaries in order to measure their degree of satisfaction with respect to utilization of completed projects and the benefits derived from them.</p> <p>-Interviews were also conducted to ascertain opinions of residents in respect of the project</p> <p>-Review of Health reports including OPD Records at designated</p>	<p>-There was reduction in reported cases of waterborne diseases such as typhoid, diarrhea, etc in communities</p> <p>-There was reduction in time used to fetch water and back by an average of 15 minutes. With the installation of the systems beneficiaries were able to access water within 30 minutes to and from home.</p>	There is the need to provide adequate training to Water and Sanitation Management Teams
Assessing the impact of CLTS activities	Conversion of communities from Open Defecation to Open Defecation Free		<p>-Check list was designed to track the progress</p> <p>-Questionnaires were also designed and used to collate the views of programme beneficiaries in order to measure their degree of satisfaction with respect to utilization of completed</p>	There was reduction in reported cases of sanitation related diseases such as cholera, diarrhea, typhoid etc in communities	There is need to upscale implementation of CLTS

			<p>projects and the benefits derived from them.</p> <p>-Interviews were also conducted to ascertain opinions of residents in respect of the Programme</p> <p>-Review of Health reports including OPD Records at designated CHPS Compounds</p>		
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2.7 Participatory Monitoring and Evaluation (PM&E) Undertaken and Their Results

As part of Participatory Monitoring and Evaluation Process, the Municipality adopted a Participatory Rural Appraisal Methodology in assessing some educational projects and sanitation activities, and adopting pragmatic measures in addressing the identified challenges. In respect of the sanitation, it involved the use of Transect Walks and Defecation Area Mapping to identify and map out sites where open defecation and indiscriminate dumping of household and other forms of wastes were located at the communities. At a focus group discussion with identified community leaders, strategies were developed to end open defecation and indiscriminate dumping in order to achieve total sanitation in each of the selected communities. Refer to table 9 for the details.

Table 9: Update on Participatory Monitoring and Evaluation (PM&E) Conducted

Name of the PM&E Tool	Policy/ program/ project involved	Consultant or Resource Person	Methodology used	Findings	Recommendations
Community Led Total Sanitation as an approach to achieve Open Defecation Free in selected communities	Conversion of six (6) communities from Open Defecation to Open Defecation Free	-Environmental Health Unit -UNICEF -Global Communities	-Transect Walk to discover areas of insanitary conditions -Defecation Area Mapping of Communities. -Focus group discussions to design strategies with communities to achieve open defecation free.	-A number of sites were discovered in each of the communities triggered where human excreta, rubbish and other forms of filth were deposited. -Communities agreed on a roadmap to achieve open defecation free.	This strategy enabled the Assembly and beneficiary communities to achieve Open Defecation Free, and hence needs to be replicated in all communities to achieve Municipal-wide Open

					Defecation Free.
Community score cards	-Construction of 1No. 6-Unit Classroom Block at Pai-Katanga - Construction of 1No. 6-Unit Classroom Block at DACE Demonstration School, Dambai	GSAM implementing Team	-Training sessions -Development of the input tracking score cards -Development of the Service provider self – Evaluation score cards -Conduct of Community interface	- Increased responsiveness of the Assembly in capital project implementation - Increased knowledge of beneficiary communities in capital project planning and implementation processes. - Increased transparency and accountability of the Assembly in capital project planning and implementation. - Quality execution of projects by contractors.	GSAM projects should be extended to cover all communities such that communities will be alert to monitor projects satisfactorily.

CHAPTER THREE

3.0 THE WAY FORWARD

This section expatiates on the key issues addressed and those yet to be addressed.

3.1 Key Issues Addressed and those yet to be addressed

3.1.1 Key Issues Addressed

Most of the Departments were not able to submit their quarterly reports to the MPCU as stipulated for compilation and submission to ORPCU and NDPC. Also, the reports from the Departments were on different reporting formats. This made compilation of the Municipal quarterly report very cumbersome. This needs to be addressed by management.

The issues were discussed at length, and management decided that a time table be agreed upon such that each department will follow the timelines rigidly and that MPCU yearly meetings should be fixed at the deadlines of the agreed time schedules so that at the meetings relevant data can be collated.

3.1.2 Key Issues yet to be addressed

One important issue that is yet to be addressed is the weak collaboration between the MPCU and MDAs as well as CSOs operating in the Municipality. It has been observed that the above mentioned stakeholders do carry out development activities in the Municipality with little or no information to the Unit. This makes it difficult to collate information on the totality of development activities being executed in the Municipality making the preparation of the Progress Reports a challenge. Management therefore needs to ensure that the Unit is properly informed on any development activity being undertaken in the Municipality regardless of the implementing agency.

Other issues that need urgent redress include: poor academic performance at the Basic Education Certificate Examination (BECE), poor road network, inadequate potable water supply, inadequate official accommodation and residential accommodation for workers, high incidence of bush fires, inadequate internally generated revenue, and low level of women participation in decision making.

3.2 Recommendations

The following recommendation were made by the Monitoring Team:

- A maintenance plan should be developed for physical projects to ensure their long term sustainability in the various communities across the Municipality.
- Educational infrastructure should be concentrated in major settlements where appreciable social amenities exist to attract and maintain teachers. This will help not only reduce absenteeism but also increase contact hours of teaching and learning and improve supervision.
- A holistic approach should be adopted in the provision of necessary infrastructure be it health or education where appropriate and adequate operational logistics should be incorporated in the design and implementation of the projects such that a project will not be seen as completed when only the physical block is fully completed. By this, project budget must therefore include not only the cost of the physical project but also cost related to supply and installation of necessary equipment needed for its effective operation. Eg. Laboratory equipment for a laboratory, teaching and learning materials and furniture for basic schools as well as teacher accommodation attached to the schools. All health and educational facilities should be provided with institutional latrines.
- There should be a readily available vehicle to facilitate regular monitoring of programmes and activities.

Because of the difficulties encountered during the implementation of the projects and programmes, it is recommended that:

- There should be timely release of funds to implement planned projects and programmes.
- Also, the deductions made at source on the DACF should be reconsidered because the Municipal Assembly is not able to implement major significant project with the meagre money that finally hits the Municipal Assembly's account.
- There should be capacity building for key staff on Monitoring and Evaluation.

3.3 Conclusion

The achievement of the Municipal Development Goal depends on a large extent the participation of key stakeholders in the implementation of the strategies outlined in the 2020 Annual Action Plan. This participation will not only provide the much needed resources but will also enhance

transparency and accountability in the implementation of projects and programmes in the Municipality for the achievement of enhanced living conditions of the people.