

**OFFICE OF THE REGIONAL CO-ORDINATING COUNCIL
GREATER ACCRA**



REPUBLIC OF GHANA

MEDIUM-TERM DEVELOPMENT PLAN - 2026-2029

**RESETTING GHANA AGENDA: CREATING JOBS,
ENSURING ACCOUNTABILITY, AND PROMOTING
SHARED PROSPERITY**

JUNE 2025

PREPARED BY:
REGIONAL PLANNING COORDINATING UNIT (RPCU)

FOREWORD

The Greater Accra Regional Coordinating Council (GARCC) is pleased to present its 2026–2029 Medium-Term Development Plan (MTDP), a strategic framework aimed at strengthening GARCC’s institutional capacity, systems, and human resources to enhance its overall performance. While remaining aligned with the Medium-Term National Development Policy Framework (MTNDPF) 2026–2029 and the Sustainable Development Goals (SDGs), this Plan primarily focuses on improving the effectiveness, responsiveness, and service delivery capacity of the Coordinating Council in line with H. E. the President’s Resetting Agenda.



As mandated by Section 188 of the Local Governance Act, 2016 (Act 936), the GARCC is responsible for monitoring and evaluation, technical backstopping support to Metropolitan, Municipal, and District Assemblies (MMDAs), coordination of development interventions, and intersectoral collaboration. This Plan reaffirms our commitment to fulfilling these functions with renewed efficiency and institutional rigor.

This 2026–2029 MTDP replaces the Council’s previous Medium-Term Development Plan (2022–2025), which recorded commendable progress. By the end of 2024, the GARCC had achieved 89.6% implementation of the MTDP targets and successfully executed 92.3% of interventions in the 2024 Annual Action Plan (AAP). These outcomes demonstrate the Council’s growing institutional maturity and readiness to build on its gains.

Developed through stakeholder consultations and informed by performance reviews, the new Plan outlines priority actions to address identified institutional gaps, improve internal processes, adopt digital solutions, and strengthen coordination with regional and national partners. It also integrates cross-cutting themes such as innovation, environmental responsibility, gender equality, and social inclusion, ensuring GARCC's work remains relevant and transformative.

Under my leadership as Regional Minister, the Coordinating Council is committed to fully implementing this Plan. I call on all departments, partner institutions, and stakeholders to support this renewed agenda for institutional excellence and shared regional progress.


HON. LINDA OBENEWA AKWELEY OCLOO (MP)
REGIONAL MINISTER

ACKNOWLEDGEMENT

The preparation of the 2026–2029 Medium-Term Development Plan (MTDP) for the Greater Accra Regional Coordinating Council (GARCC) was made possible through the dedication, collaboration, and technical contributions of various individuals and institutions committed to strengthening the Council as an effective coordinating and administrative body.

We express our sincere appreciation to the Hon. Linda O. A. Ocloo, Regional Minister, and Lilian Baeka (Esq), Chief Director of GARCC, for their strategic leadership and steadfast support. Special recognition is also due to the Regional Planning Coordinating Unit for its technical expertise and diligent coordination of the process from inception to finalization.

We are particularly grateful to the Plan Preparation Team for their commitment and professionalism in organizing planning sessions, collecting and analyzing institutional data, collating departmental inputs, and drafting the MTDP for validation and approval by the RPCU.

We also acknowledge with appreciation the valuable inputs of the Heads of Departments from the twenty-two (22) Regional Departments, Agencies and Support Services Units. Their insights and data were instrumental in shaping a responsive and relevant Plan focused on improving GARCC’s internal systems and operational performance. The contributions of the twenty-nine (29) Metropolitan, Municipal, and District Assemblies and other stakeholders, through consultations and feedback, further enriched the process.

We extend our gratitude to the National Development Planning Commission (NDPC) for its technical guidance and continued support.

EXECUTIVE SUMMARY

The 2026–2029 Medium-Term Development Plan (MTDP) of the Greater Accra Regional Coordinating Council outlines a strategic framework to consolidate development gains, address institutional challenges, and enhance the Council’s coordination role. Developed in line with the National Development Planning (System) Act, 1994 (Act 480), and the Medium-Term National Development Policy Framework, 2026–2029, the Plan reflects GARCC’s vision of a stable, inclusive, and prosperous region with opportunities for all.

A comprehensive review of the 2022–2025 MTDP indicates significant progress. As of 2024, 89.6% of the Plan had been implemented, and the Annual Action Plan (AAP) for the same year achieved a 92% implementation rate. In the education sector, steady progress was recorded, with the Primary Net Enrolment Rate improving to 64.81%. The Council successfully conducted quarterly monitoring exercises to ensure accountability and performance tracking. Furthermore, 70% of departments received clean audit reports, reflecting improvements in public financial management and compliance.

Operational challenges persist, including delayed and inadequate release of funds, acute logistical constraints such as limited vehicles and office equipment, low ICT capacity, and a lack of digital innovation. Office accommodation remains inadequate for some departments, and many staff continue to commute long distances due to the poor condition and limited availability of staff bungalows. Additionally, key departments such as the Veterinary Services is advocating for the passage of Animal Health Bill, while Complementary Education Agency operate without Legislative Instruments.

The 2026–2029 MTDP responds to these challenges through evidence-based planning, incorporating stakeholder consultations, Strengths, Weaknesses, Opportunities and Threats analysis, and institutional assessments. It sets out strategic goals and objectives aligned with national development priorities, the Sustainable Development Goals, and Institutional needs.

The overarching goal for the medium term is:

“To strengthen the institutional capacity, systems, and human resources of the GARCC to enhance its effectiveness in coordination, monitoring and evaluation, and in supporting the development efforts of the 29 Metropolitan, Municipal, and District Assemblies (MMDAs) in the region”.

The Plan features:

- A well-defined Programme of Action (PoA) and Annual Action Plans (AAPs) with timelines, cost estimates, and responsible institutions.
- A robust Monitoring and Evaluation (M&E) framework to track progress, promote learning, and ensure transparency.
- Interventions promoting digital transformation, ICT skills development, interdepartmental collaboration, and service delivery.
- Focused strategies to support inclusive development and resilience among vulnerable groups.

The implementation of this Plan will be financed through multiple sources, including the Government of Ghana (GoG), Development Partners, Public-Private Partnership (PPP) arrangements, and other collaborative frameworks.

This MTDP provides a clear and actionable roadmap for GARCC over the next four years—building on past achievements, addressing critical challenges, and positioning the Council to lead transformative and inclusive regional development.

LIST OF ACRONYMS

Acronym	Full Meaning
AAP	Annual Action Plan
AI	Artificial Intelligence
CBO	Community-Based Organization
CHPS	Community-based Health Planning and Services
DACF	District Assemblies Common Fund
DCD	District Coordinating Director
DDP	District Development Platform
DPCU	District Planning Coordinating Unit
DMTDP	District Medium-Term Development Plan
DPAT	District Performance Assessment Tool
EMA-i+	EMPRES-i+ (Emergency Prevention System for Transboundary Animal and Plant Pests and Diseases)
GARCC	Greater Accra Regional Coordinating Council
GES	Ghana Education Service
GHS	Ghana Health Service
GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit
GoG	Government of Ghana
GSCSP	Ghana Secondary Cities Support Programme
IGF	Internally Generated Fund
KPI	Key Performance Indicator
LUSPA	Land Use and Spatial Planning Authority
M&E	Monitoring and Evaluation
MAG	Modernizing Agriculture in Ghana
MDAs	Ministries, Departments and Agencies
MMDAs	Metropolitan, Municipal and District Assemblies
MIS	Management Information System
MTDP	Medium-Term Development Plan
NDPC	National Development Planning Commission
NGO	Non-Governmental Organization
MTDPF	Medium Term National Development Policy Framework
NHIS	National Health Insurance Scheme
PFM	Public Financial Management
PPP	Public-Private Partnership
PoA	Programme of Action
RCC	Regional Coordinating Council
RPCU	Regional Planning Coordinating Unit
SDGs	Sustainable Development Goals
SHS	Senior High School
SWOT	Strengths, Weaknesses, Opportunities, Threats
TSU	Technical Services Unit (Ghana AIDS Commission)
UNFPA	United Nations Population Fund
UNICEF	United Nations Children's Fund

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CHAPTER ONE

GENERAL INTRODUCTION

1.0. INTRODUCTION

The formulation of the 2026–2029 Medium-Term Development Plan (MTDP) of the Greater Accra Regional Coordinating Council is guided by the general orientation provided in this chapter and the detailed situational analysis in Chapter Two. This introductory chapter sets the context for the MTDP by presenting a concise overview of GARCC, including its legal foundation, strategic direction and organizational structure.

The chapter begins with a background on the legal establishment of the Council, rooted in the 1992 Constitution of the Republic of Ghana and further operationalized through the Local Governance Act, 2016 (Act 936). It outlines the strategic focus of GARCC, including the vision, mission, and core values that underpin its development agenda.

Also presented are the Council’s mandate and the roles of its various departments, which together form the institutional machinery for coordinating development in the region. To enhance understanding of GARCC’s internal workings, the chapter includes the Council’s Organogram, providing a clear depiction of its structure and lines of authority.

Lastly, the chapter outlines and explains the structure of the MTDP, based on the eight-chapter format prescribed by the National Development Planning Commission (NDPC). This is intended to guide readers and stakeholders in navigating the document and understanding the logical flow of planning, implementation, and monitoring.

The GARCC as part of the processes constituted a the 2026–2029 Medium-Term Development Plan (MTDP) Preparation Team which comprises a multi-disciplinary group led by the Chief Director as Chairperson, with the Regional Economic Planning Officer as Secretary. Other members include the Regional Budget Analyst, Regional Director of Social Welfare, Regional Director of Agriculture, Regional Director of the Land Use and Spatial Planning Authority, Regional Statistical Officer, Regional Finance Officer, Deputy Director – Administration, and four Senior Development Planning Officers.

Supporting the team was the technical staff of the Planning Unit, responsible for data analysis, policy drafting, and coordination of sector inputs. The planning process involved working sessions and technical meetings to review data, align with NDPC guidelines, and draft a coherent, evidence-based

MTDP. This collaborative approach ensures the timely production of a strategic and inclusive development plan for the GARCC.

1.1. BACKGROUND

The Greater Accra Regional Coordinating Council (GARCC) is established under Section 186 of the Local Governance Act, 2016 (Act 936), in accordance with Article 255 of the 1992 Constitution of the Republic of Ghana. It is one of the sixteen (16) Regional Coordinating Councils (RCCs) in the country and serves as the apex body of sub-national governance in the Greater Accra Region, Ghana’s most urbanized and densely populated region.

The GARCC plays a critical role in facilitating coordinated development across the region by providing administrative, technical, and regulatory support to Ministries, Departments, Agencies (MDAs), Metropolitan, Municipal and District Assemblies (MMDAs), as well as civil society and not-for-profit organizations. It ensures the effective monitoring, evaluation, and harmonization of government policies, programmes, and projects to promote inclusive and sustainable development.

The Council oversees the performance of twenty-nine (29) local government authorities (MMDAs) responsible for the delivery of essential municipal services within their respective jurisdictions. In support of decentralized governance and grassroots participation, the GARCC also provides guidance and capacity support to seventy-two (72) sub-district structures under these MMDAs, including Urban, Town, and Area Councils, as well as Unit Committees.

Furthermore, the GARCC operates through twenty-two (22) sector departments that offer sector-specific technical expertise and support to the MMDAs. These departments serve as strategic institutional links between central government and local authorities, enhancing policy coherence, operational efficiency, and service delivery at the district level.

a. Departments of the Coordinating Council

The Departments specified in the 13th Schedule of the Act 936 are established as Departments of the Regional Coordinating Council and forms part of the administration. The Regional Heads of Departments are responsible for the proper and effective performance of sector specific functions. The Regional Heads of Departments report to the Regional Minister through the Regional Coordinating Director. Table 1 provide the list of departments.

Table 1.1: Departments of the RCC

No.	Name of Department	No.	Name of Department
1	Department of Social Welfare	12	Department of Agriculture
2	Department of Community Development	13	Department of Agricultural engineering
3	Land Use and Spatial Planning authority	14	National Sports authority

4	Public Works Department	15	Ghana Education Service
5	Department of Parks and Gardens	16	Ghana Library authority
6	Ghana Enterprises Agency	17	Health Services, Reg. Health Directorate
7	Registry of Births and Deaths	18	Ghana Statistical Services
8	Controller and Accountants-General Dept.	19	Department of Children
9	Department of Feeder Roads	20	Department of women
10	Department of Urban roads	21	National Youth authority
11	Veterinary Services Department	22	Department of Rural Housing

Source: Regional Planning Coordinating Unit, 2025 – (2026-2029 MTDP)

1.1.2 Strategic Overview

The formulation of the MTDP was also informed by the aspirational state the Council seeks to achieve, its purpose, core responsibilities, the guiding principles and ethical standards, as well as the major goals aligned with the vision and mission. In brief therefore, the strategic overview helps stakeholders, including staff, partners, and the public, understand the institution's purpose, values, and aspirations. The Strategic overview is given as follows:

1.1.3 Vision Statement

The Coordinating Council envision a stable, united, inclusive and prosperous Region with opportunities for all. In essence, the vision paints a picture of a region that is not only economically successful but also socially cohesive and equitable.

Table 1.2 Core Component of the Vision

COMPONENT	ASPIRATION
Stable	A region free from significant political, social, or economic disruptions. It suggests a secure and predictable environment where residents can live and work without fear of instability.
United	This emphasizes social cohesion and harmony among the diverse communities within the urban Region. It signifies a sense of belonging and shared purpose, where differences are respected
Inclusive	This highlights the importance of ensuring that all residents, regardless of their background or circumstances, have equal opportunities to participate in and benefit from the region's development. It is a commitment to social justice and equity
Prosperous:	This speaks to the region's economic well-being and the creation of wealth and opportunities for its residents. It implies sustainable economic growth that benefits all members of society.
Opportunities for all	This reinforces the commitment to inclusivity and emphasizes the importance of providing access to education, healthcare, employment, and other essential services for all residents. It indicates a region where everyone has the chance to reach their full potential.

Source: Regional Planning Coordinating Unit, 2025

1.1.4 Mission Statement

The mission is to provide effective and efficient administration and technical services through harmonizing, coordinating, monitoring and evaluating of plans and programs of Ministries,

Departments and Agencies (MDAs), Metropolitan, Municipal and District Assemblies (MMDAs) and Not for Profit Organizations (NPOs) in order to achieve the overall development of the Region.

1.1.5 Core Values

The core values are Teamwork, Accountability, Anonymity, Client-Oriented, Commitment, Diligence, Discipline, Equity, Impartiality, Loyalty, Timeliness and Transparency.

1.1.6 Functions of the Regional Coordinating Council

The functions of the Coordinating Council and its departments are explained in the relevant sections of the Act 936 and guides its actions and projects in the areas of coordination, M&E and technical backstopping as follows:

Section 188 (1&2) of Act 936 spells out the functions of the RCC which includes the follows:

1. Monitor, co-ordinate and evaluate the performance of the MMDAs in the Region.
2. Monitor the use of all monies mobilized by the District Assembly or allocated to the MMDAs by any agency of the Central Government
3. Review and co-ordinate public services generally in the Region
4. Resolve any conflict between a District Assembly and other institutions
5. Provide District Assemblies with technical support, information and data
6. Co-ordinate the plans and programs of District Assemblies
7. Approval of by-laws of the District Assembly

Section 189 of Act 936 stipulates the Coordinating Council's planning functions which comprises the following:

- Provide a District Planning Authority with the information and data necessary to assist in the formulation of Development Plans
- Coordinate the Plans and programmes of District Planning authorities and harmonize them
- Monitor and evaluate the implementation of programs and projects

The Section 197 of Act 936 provides the functions of the Departments of the Regional Co-ordinating Council as:

- Shall co-ordinate, harmonize, monitor and evaluate the performance of the functions of the relevant Departments of the District Assemblies in the region;
- Are responsible for the implementation of the decisions of the Regional Coordinating Council as they affect the Departments; and

- Shall provide quarterly reports on their coordination, harmonization, monitoring and evaluation activities and on their implementation of the decisions of the Regional Coordinating Councils to the Regional Coordinating Council.

1.1.7. Mandate – Legal Authority

The Regional Coordinating Council derives its legal authority, mandate, and operational framework from a body of enabling statutes and subsidiary legislation, including but not limited to the following enactments.

1. Local Governance Act, 2016 (Act 936)
2. Section 26 of the Civil Service Law, 1993 (P.N.D.C. L.327)
3. National Development Planning (Systems) Act, 1994 (Act 480)
4. National Development Planning (Systems) Regulations, 2016 (L.I 2232)
5. Public Financial Management Act, 2016 (Act 921)
6. Land Use and Spatial Planning Act, 2016 (Act 925)
7. Land Use and Spatial Planning Regulations, 2019 (L.I. 2384)
8. Public Procurement Act, 2016 (Act 633) as amended
9. Public Procurement (Amendment) Act, 2025 (Act 1139)
10. Public Financial Management Regulations, 2019 (LI 2378)
11. Public Procurement Regulations, 2022 (L.I. 2466)
12. Public Financial Management (Public Investment Management) Regulations, 2020 (LI 2411)
13. Public Private Partnership Act, 2020 (Act 1039)
14. Internal Audit Agencies Act, 2003 Act 658
15. Security and Intelligence Agencies Act, 2020 (Act 1030)
16. Right to Information Act, 2019 (Act 989)

1.2. ORGANOGRAM – ORGANIZATIONAL STRUCTURE

The organizational structure of the Regional Coordinating Council (GARCC) is designed to ensure effective governance, coordination, and service delivery across various government departments and agencies within the region. At the top of the structure is the Regional Coordinating Council, headed by the Regional Minister, who provides policy direction and overall leadership.

Beneath the Minister is the Office of the Regional Coordinating Council, managed by the Regional Coordinating Director, who oversees the day-to-day administrative and operational activities of the Council. Supporting this office are two key functional units. Thus, the Internal

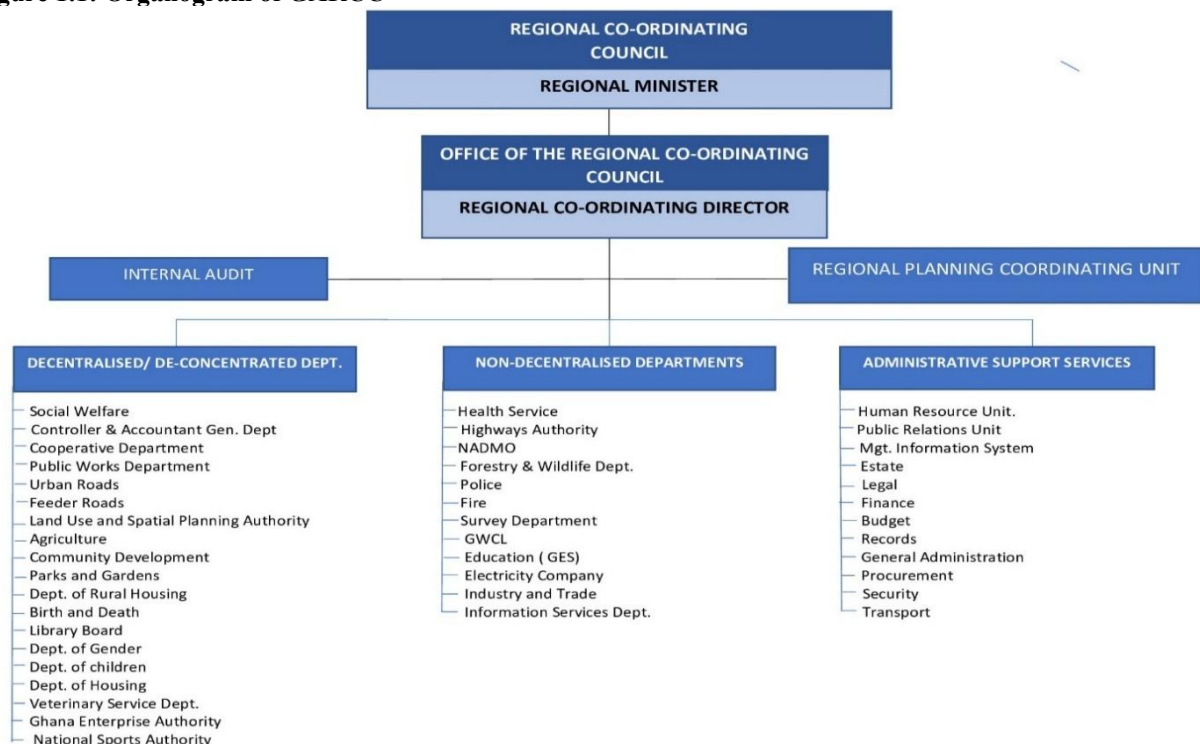
Audit Unit, responsible for compliance and financial oversight, and the Regional Planning Coordinating Unit, which facilitates integrated development planning and inter-agency collaboration.

The Council’s operations are further organized into three main clusters:

- **Decentralised/De-concentrated Departments** – These include local offices of various departments such as Social Welfare, Agriculture, Urban Roads, Community Development, Gender, Veterinary Services and Feeder Roads. These departments are responsible for delivering essential public services at the regional and district levels.
- **Non-Decentralised Departments** – These agencies, including the Police, Fire Service, Health Service, Education (GES), Electricity Company, Ghana AIDs Commission – TSU, Highways Authority Regional Office, Complementary Education Agency and others, operate at the regional level but maintain direct reporting lines to their respective national headquarters.
- **Administrative Support Services** – This section provides the necessary internal services to ensure the Council operates efficiently. Units under this category include Human Resource, Public Relations, Finance, General Administration, Procurement, Security, Internal Audit, Budget, Planning among others.

The structure ensures that the Regional Coordinating Council can effectively harmonize the roles of various departments and facilitate development planning, monitoring, and coordination in the region.

Figure 1.1: Organogram of GARCC



Source: Regional Planning Coordinating Unit, 2025

1.3. STRATEGIC LOCATION AND REGIONAL SIGNIFICANCE OF GREATER ACCRA

This section presents a spatial overview of the region, highlighting the location of the Greater Accra Regional Coordinating Council (GARCC) within the Korle Klottey Municipality, and outlines the region's strategic importance both geographically and nationally. The locational and regional maps, figures 3 and 4 serve as essential tools for visualizing administrative boundaries, reinforcing the region's centrality in national policy implementation and regional coordination.

Figure 1.2 Greater Accra in the National Context

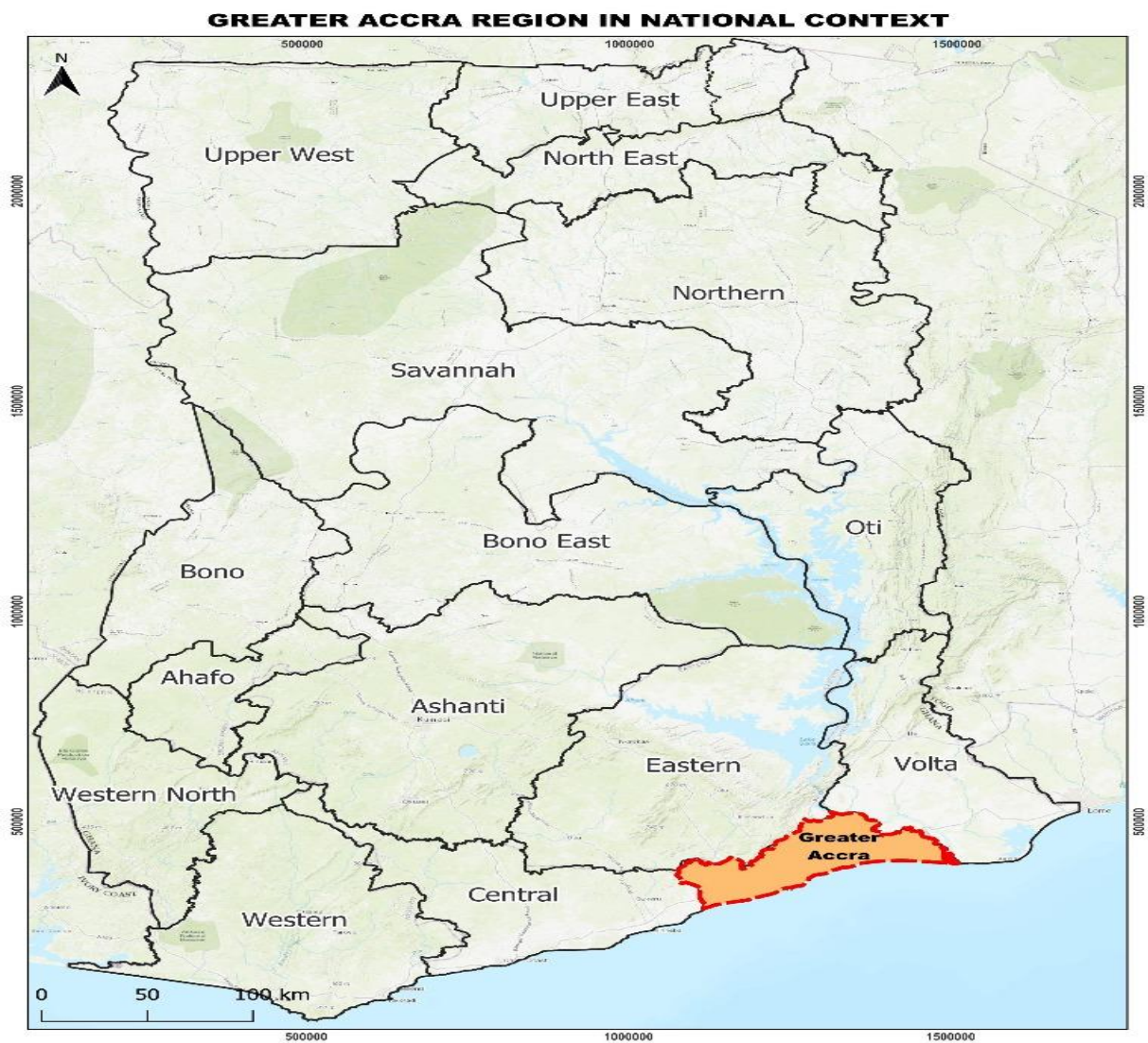


Figure 1.3 Regional Map of the Greater Accra Region

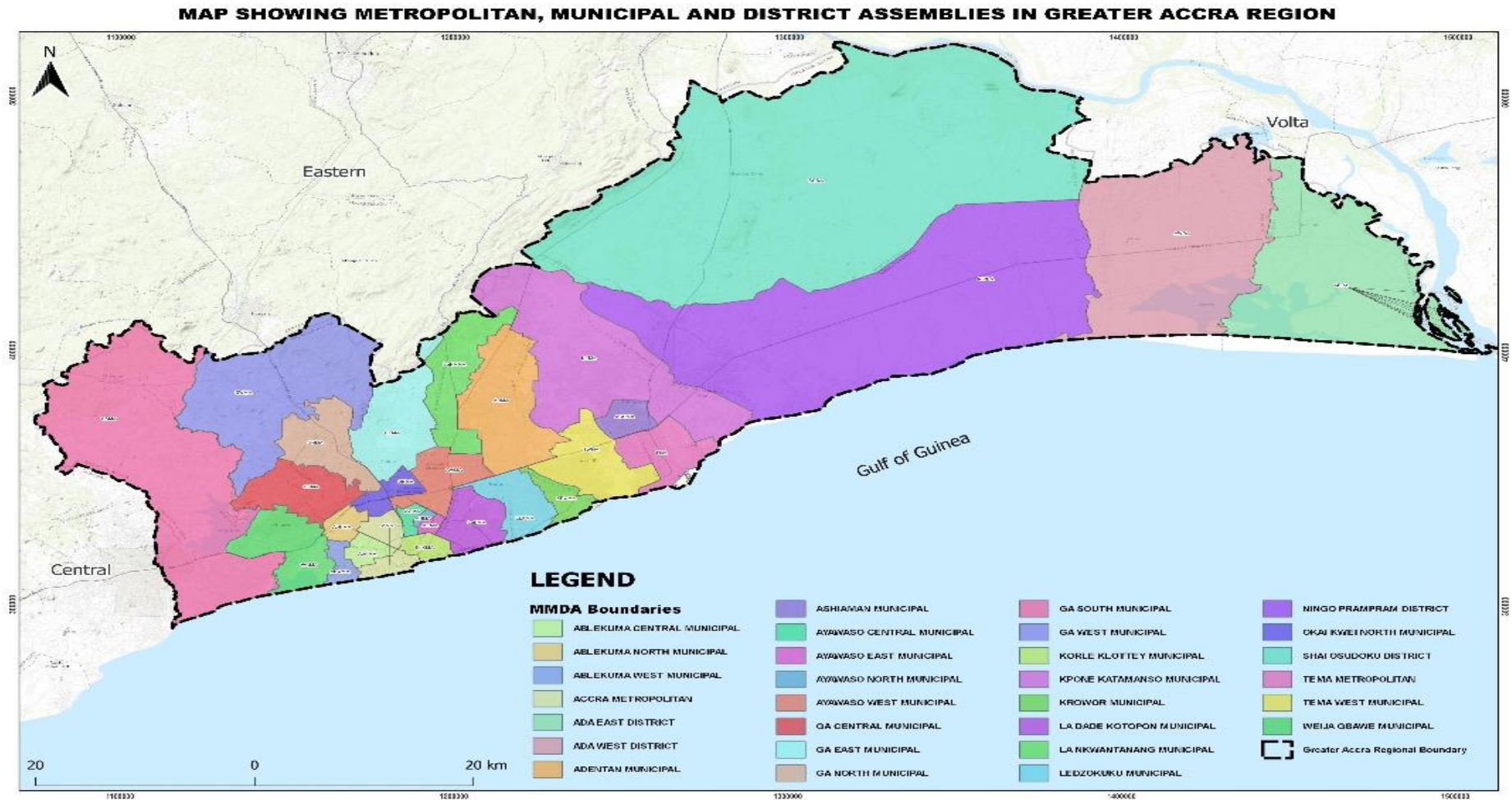
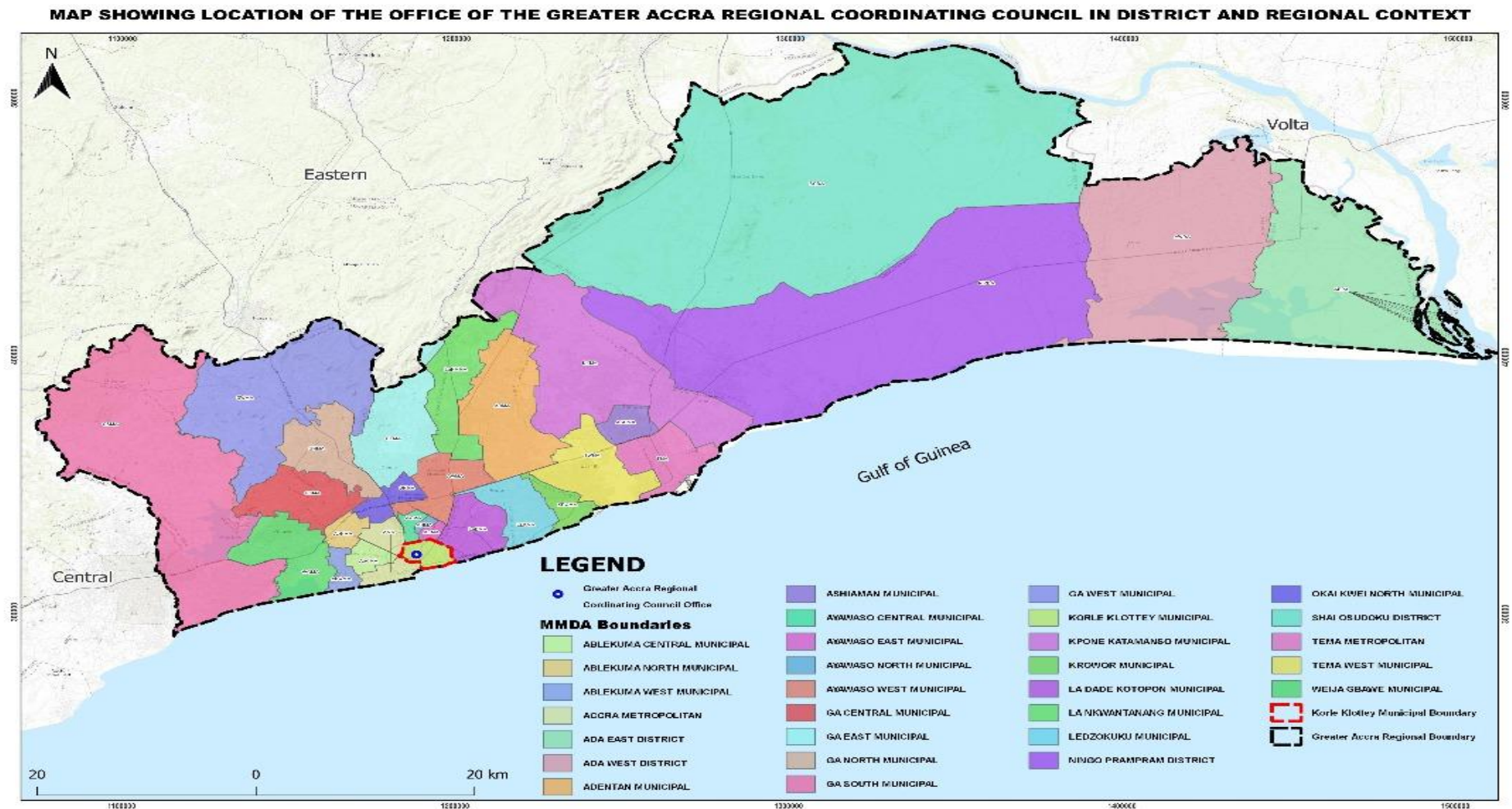


Figure 1.4: Locational Map of the GARCC



1.4. STRUCTURE OF THE MTDP

The 2026–2029 MTDP of the Coordinating Council is structured into eight chapters, in line with the National Development Planning Commission Planning Guidelines.

- **Chapter One: Introduction**
Gives an overview of the GARCC and outlines the visions, missions and the goal.
- **Chapter Two: Situational Analysis**
Reviews performance under the 2022–2025 MTDP and assesses the current development context. It examines institutional capacity, financing trends, and cross-cutting themes such as gender, climate change, and digital transformation. A comprehensive list of development needs was determined as well as SWOT analysis.
- **Chapter Three: Regional Development Priorities**
Identifies key issues and priorities drawn from consultations, data analysis, and national policy frameworks, forming the foundation for strategic interventions.
- **Chapter Four: Goals, Objectives, and Strategies**
Presents the regional development goals, objectives, and aligned strategies, ensuring consistency with national development goals and international commitments.
- **Chapter Five: Programme of Action (PoA)**
Detail implementable programmes and projects, including timelines, costs, funding sources, and responsible agencies.
- **Chapter Six: Annual Action Plan (AAP)**
Breaks the PoA into yearly targets to support budgeting, resource mobilization, and performance tracking.
- **Chapter Seven: Monitoring and Evaluation (M&E) Framework**
Sets out indicators, targets, M&E tools, institutional roles, and reporting mechanisms to support evidence-based decision-making and accountability.
- **Chapter Eight: Development Communication Strategy**
Describes how GARCC will disseminate the MTDP and M&E findings to stakeholders, enhancing transparency, participation, and feedback.

CHAPTER TWO

2.0. SITUATIONAL ANALYSIS

This chapter provides a concise situational analysis in line with the NDPC Guidelines for the 2026–2029 MTDP preparation for the Greater Accra Regional Coordinating Council (GARCC). It reviews the implementation of the 2022–2025 MTDP, highlighting key achievements, challenges, and lessons learned. The chapter also assesses institutional capacity, financial performance, and cross-cutting issues such as service delivery, M&E, ICT, innovation, and security. A SWOT analysis outlines internal strengths and weaknesses, as well as external opportunities and threats. Collectively, these insights inform the strategic direction and priorities for the next planning cycle

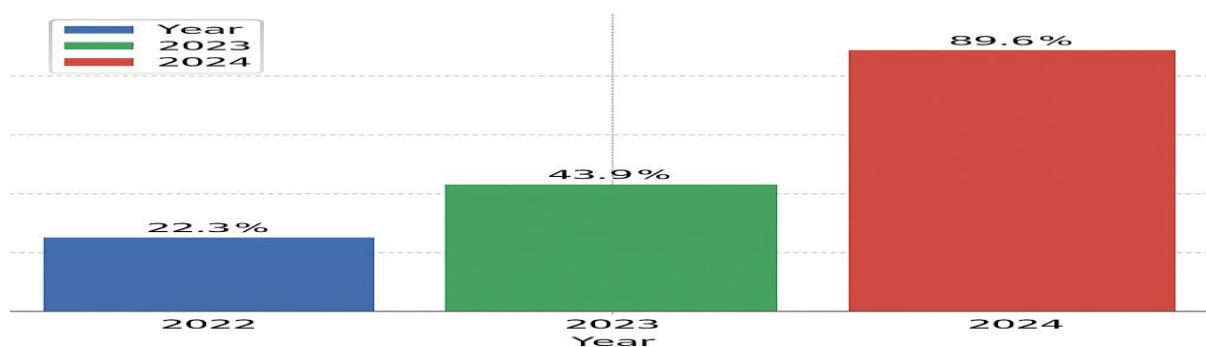
2.1. PERFORMANCE REVIEW (2022–2025 MTDP)

The performance review provides a summary assessment of the 2022–2025 MTDP implementation, evaluating progress toward key development objectives. It highlights achievements, challenges, and lessons learned across priority sectors, drawing on M&E data, Annual Progress Reports, and stakeholder feedback. The findings inform the refinement of strategic priorities for the 2026–2029 planning cycle.

2.1.1. Implementation of Annual Action Plans and Medium Term Development Plan

Between 2021 and 2024, implementation of the RCC’s Annual Action Plan showed consistent improvement, with completion rising from 86.35% to 92.3% in 2024 exceeding the 90% target. Medium-Term Development Plan (MTDP) implementation was even more outstanding, growing from 22.3% in 2022 to 89.6% in 2024 well above the 70% target. This reflects strong alignment between annual plans and strategic goals, improved coordination, and effective monitoring. These trends position the RCC as a capable institution ready for the 2026–2029 planning cycle.

Figure 2.1: Proportion of MTDP Implemented as at 2024



Source: Regional Planning Coordinating Unit, 2025

2.1.2. Achievements of Key Development Indicators

This section presents a detailed analysis of the achievements of key development indicators under the 2022–2025 MTDP of the GARCC. It highlights the progress made across various development dimensions, including Economic Development, Social Development, Environment and Infrastructure, Governance and Accountability, Implementation, Coordination, Monitoring and Evaluation. The analysis draws on data from sector departments and decentralized agencies, assessing the extent to which targets were met, exceeded, or fell short. Table 2.1 presents the details.

Table 2. 1: Performance Review

Sectors/ Department	Indicator	Baseline (2021)	2022-2025 Medium Term Target	Cumulative Achievement (Outcomes)		Remarks
				Year	Data	
Development Dimension: Economic Development						
Agriculture	% of urban farmers adopting the use improved agri-tech	30%	60%	2024	78%	Target exceeded; supported by digital extension & NSA collaboration
	% of rural farmers adopting the use of improved agri-tech	65%	75%	2024	70%	Slightly below target; limited mobility & logistics
	Yield increase (Maize)	10%	10%	2024	8.2%	Climate challenges affected output
	Yield increase (Tomato)	10%	7%	2024	5.6%	Below target due to pest & water stress
	Livestock population change (Poultry)	15%	20%	2024	3.3%	Target not met due to input shortages and diseases
Veterinary Services Dept.	% increase in disease surveillance	75%	80%	2024	85%	Target exceeded; FAO, Rabies Mission support
Development Dimension: Social Development						
Department of Gender	% increase in SGBV awareness coverage	15%	30%	2024	18%	Over 5,000 sensitized; supported by UNFPA
	Mentorship coverage for girls	20%	35%	2024	0%	No GoG funds; UNFPA supported 1,265 girls
	Coordination among GBV service providers	20%	40%	2024	5%	Regional committee met twice only
Ghana Statistical Service	Field statistical operations conducted	-	100%	2024	85%	Delays due to stakeholder non-cooperation
	M&E field visits conducted	40%	80%	2024	20%	Limited by lack of vehicles and staff capacity
Complementary Education Agency	Adult literacy coverage (%)	20%	40%	2024	18%	Low participation due to poor infrastructure and outreach

Sectors/ Department	Indicator	Baseline (2021)	2022-2025 Medium Term Target	Cumulative Achievement (Outcomes)		Remarks
				Year	Data	
GES (Education)	Net Enrolment Ratio – Kindergarten	100.4%	45%	2024	43.32%	Sharp decline from 2021 baseline was due to transition from gross-enrolment reporting (which included substantial over-age enrolment) to strict Net Enrolment Ratio (NER) methodology following EMIS data cleaning; 2024 figure reflects corrected NER.
	Net Enrolment Ratio – Primary	140.6%	66%	2024	64.81%	Significant drop due to methodological shift from gross enrolment to true NER (over-age pupils excluded) after EMIS reconciliation; 2024 reflects cleaned NER data.
	Net Enrolment Ratio – JHS	88.2%	67%	2024	65.45%	Close to target despite urban dropout risks
	Gender Parity Index – Kindergarten	1.0	1.0	2024	0.97	Gender gap narrowing
	Gender Parity Index – Primary	1.0	1.0	2024	1.03	Gender parity achieved
	Gender Parity Index – JHS	1.1	1.0	2024	1.09	Slight favour toward females
	Gender Parity Index – SHS	1.0	1.0	2024	1.05	Above target; more girls enrolled
	Completion Rate – Kindergarten	88.7%	76%	2024	75.28%	Slightly missed; attributed to household mobility
	Completion Rate – Primary	117.4%	88.3%	2024	87.24%	Exceeded national target
	Completion Rate – JHS	102.0%	94%	2024	93.08%	High retention levels maintained
	Completion Rate – SHS	40.1%	29%	2024	27.46%	Needs improvement; urban poverty affects dropouts
	Pass Rate – JHS	83.2%	82%	2024	81.0%	Consistent exam performance
	Pass Rate – SHS	53.1%	72%	2024	70.0%	Improving trend
Ghana AIDS Commission-Technical Services Unit (TSU)	PrEP coverage among key populations	6%	15%	2024	9%	Coverage expanded but still below target
	Districts reporting HIV indicators digitally	3	29	2024	10	Digital rollout limited by ICT/logistics
	HIV Fund operationalized	No	Yes	2024	No	Bill not passed; pending legal reform

Sectors/ Department	Indicator	Baseline (2021)	2022-2025 Medium Term Target	Cumulative Achievement (Outcomes)		Remarks
				Year	Data	
Ghana Health Service	Functional CHPS Compounds	81.55%	97.46%	2024	97.46%	High functionality rates
	Maternal Mortality Ratio (Institutional)	143.05	125/100,000	2024	167.22	Target not met; interventions required
	Malaria Case Fatality – All Districts	6439	-	2024	8565	Slight increase; intensified prevention needed
	Malaria Fatality – Under 5s	1102	-	2024	1055	Marginal reduction
	% of population tested positive for COVID-19	-	-	2024	1.72%	Declining trend from 2021
	% of population with valid NHIS card	48.6%	-	2024	47.5%	Slight decline
Development Dimension: Environment, Infrastructure and Human Settlement						
Environmental Health & Sanitation	% of depts. with emergency response plans	10%	50%	2024	18%	Only GSS, NSA, Agric have functional plans
	% of MMDAs with waste enforcement plans	40%	90%	2024	50%	Weak legal mandates hinder enforcement
	% with sustainable access to safe drinking water	61.42%	60.86%	2024	60.86%	Slight decline; rural access gaps
	% with access to improved sanitation	65.49%	78.21%	2024	75.94%	Target nearly met
Parks and Gardens Dept.	Area of green spaces maintained (m ²)	661,693	3,300,000	2024	2,000,464	Moderate progress due to weak legal backing
	Tree planting survival rate	0	-	2024	Moderate	Verified in 10 districts
Rural Housing Dept	% of asset maintenance completed	52%	60%	2024	6%	Tools and CAPEX funding absent
Development Dimension: Governance and Accountability						
Audit Unit	% RCC departments with clean audit reports	60%	100%	2024	70%	Based on reports from RCC Secretariat
	% of Audit Committee recommendations implemented	90%	100%	2024	100%	Strong follow-up on audit actions
Budget Unit	% of Budget execution within 100% of Annual Budget	100%	100%	2024	100%	Full execution of allocated budget reported

Sectors/ Department	Indicator	Baseline (2021)	2022-2025 Medium Term Target	Cumulative Achievement (Outcomes)		Remarks
				Year	Data	
Ghana Police Service	Reported crime (defilement, DV, armed robbery, etc.)	1,659	-	2024	1,906	Slight increase; crime detection ongoing
Development Dimension: Implementation, Coordination & M&E						
RCC (RPCU/GSS/TSU)	% of depts. using digital M&E tools	8%	60%	2024	20%	Digital tools used by GSS, TSU, RCC
RPCU	% of MMDAs using RCC M&E feedback for corrective actions	100%	100%	2024	86%	Not all regular quarterly reviews and feedback shared were implemented
	% of officers trained in M&E and utilizing knowledge acquired	-	100%	2024	78%	M&E capacity workshops delivered by RPCU and NDPC

Source: Regional Planning Coordinating Unit, 2025

The 2022–2025 performance review of the GARCC shows mixed results across sectors, with notable gains alongside persistent gaps.

a. Economic Development

Urban agri-tech adoption surpassed targets (78% vs. 60%), driven by digital extension tools and partnerships. Rural adoption reached 70%, just below the 75% target due to mobility and logistics issues. Yield improvements for maize (8.2%) and tomato (5.6%) fell short of the 10% and 7% targets respectively, largely due to climate impacts. Livestock population growth was notably low (3.3% vs. 20%) due to input shortages and disease outbreaks.

b. Social Development

Education indicators showed steady progress, with Primary Net Enrolment Ratio at 64.81% (target: 66%) and Gender Parity at Primary and SHS exceeding or meeting targets (1.03 and 1.05 respectively). However, SHS Completion Rate was just 27.46% against a 29% target, reflecting persistent urban poverty-related dropouts. Child protection and gender programmes underperformed; e.g. GBV coordination reached only 5% against a 40% target, and mentorship coverage for girls recorded 0% due to lack of GoG funding.

CHPS Compound functionality was high (97.46%), but institutional maternal mortality rose to 167.22 per 100,000 above the 125 target, highlighting service quality concerns.

c. Environment, Infrastructure & Human Settlement

Access to improved sanitation nearly met the target (75.94% vs. 78.21%), while access to safe drinking water slightly declined to 60.86%. Green space maintenance reached 2 million m² against a 3.3 million m² target. Only 3% of infrastructure projects were supervised (target: 66%), and asset maintenance was 6% (target: 60%), reflecting major staff and logistics deficits. Only 18% of departments had emergency response plans (target: 50%).

d. Governance & Accountability

Audit compliance improved, with 70% of departments receiving clean reports (up from 60%), and 100% of Audit Committee recommendations implemented. Budget execution was fully achieved (100%). However, only 86% of MMDAs used M&E feedback for decision-making (down from the 100% target), showing a decline in data utilization.

The review shows strong performance in urban agriculture, audit compliance, and budget execution. However, child protection, gender programmes, and SHS education remain underfunded and underperforming. Infrastructure oversight and emergency planning face major capacity gaps. Only 20% of departments used digital M&E tools, far below the 60% target, highlighting the need for greater digital adoption. GARCC achieved progress in some areas but must address funding, coordination, and capacity limitations to meet development goals more effectively.

2.1.3. Implications for the 2026–2029 Plan Cycle

The 2022–2025 review offers key lessons for the next planning cycle. Targets must be realistic, based on baseline data, funding availability, and institutional capacity especially for social services and infrastructure. Digital M&E systems and stronger feedback mechanisms are needed to support data-driven planning and accountability.

Future efforts would prioritize inclusive service delivery, with a focus on vulnerable groups and gender equity. Climate resilience must be mainstreamed into departmental plans through better preparedness, infrastructure, and local initiatives.

Improved inter-sectoral coordination is crucial, particularly for urban development, youth, and gender programmes. Finally, investing in human resources, logistics, and digital tools will be essential to closing capacity gaps and improving development outcomes region-wide.

2.1.4. Lessons Learnt

The 2022–2025 MTDP implementation highlighted key lessons for future planning. Realistic, data-driven targets aligned with capacity proved more achievable than overly ambitious goals. Cross-sector collaboration improved impact, underscoring the need for formal coordination and shared accountability.

Early use of digital M&E tools enhanced reporting, but uneven adoption pointed to the need for broader ICT training and logistics. External support was most effective when aligned with local priorities, reinforcing the RCC’s coordination role. Institutional gaps in data and reporting require mandatory systems like the DDDP and strengthened M&E capacity. Overall, sustainable outcomes depend on stronger institutions, inter-agency coordination, adequate resources, and a culture of adaptive, data-informed planning.

2.2. FINANCIAL PERFORMANCE (2022–2025)

This section reviews the actual funding received for the implementation of the 2022–2025 MTDP against projected estimates. Of the GHS 1.91 billion planned, only GHS 64.24 million (about 3%) was received, mainly from GoG, DACF, DPAT, and Development Partners. The significant shortfall in funding affected the timely and full implementation of planned interventions. The analysis highlights the need for more realistic budgeting, improved fund predictability, and stronger coordination for the next planning cycle.

Table 2.2: Summary of Funding Performance by Source (2022–2025 MTDP)

#	Source of Funds	Total Estimated Cost of Plan (A)	Total Amount Received (B)	Variance (C = A – B)	% of Total Amount Received
1	GOG (Compensation, CAPEX etc.)	1,887,809,447.09	53,912,666.64	1,833,896,780.45	3.00%
2	DACF	0.00	8,520,335.47	0.00	100.00%
3	DPs (GSCSP, UNFPA, UNICEF)	24,131,056.05	1,739,261.92	22,391,794.13	7.00%
4	Others (DPAT only)	0.00	68,100.00	0.00	100.00%
5	TOTAL	1,911,940,503.14	64,240,364.03	1,847,700,139.11	

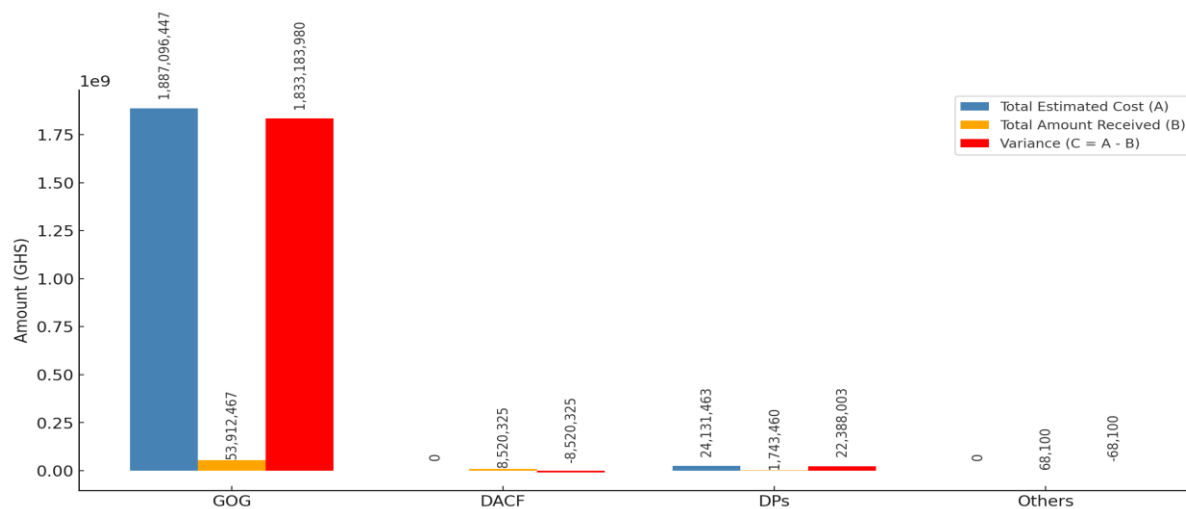
Source: Regional Planning Coordinating Unit, 2025

The implementation of the 2022–2025 MTDP was severely constrained by funding shortfalls. Of the projected GHS 1.91 billion, only GHS 64.24 million (3.36%) was received. The Government of Ghana disbursed just 2.9% of its expected contribution, creating a GHS 1.83 billion deficit that stalled infrastructure, services, and capacity building.

Unbudgeted DACF and minimal donor support further exposed weak financial planning and poor donor coordination. The funding gap led to delays, scaled-down projects, and unmet targets, revealing overreliance on central government funding.

Future plans must be based on realistic, confirmed commitments, with integrated financing from all sources. The RCC must strengthen funding coordination, pursue diversified partnerships, and adopt flexible, phased implementation to manage risks. Without addressing these structural issues, successful execution of the 2026–2029 MTDP will remain unlikely.

Figure 2.2: Total Amount Received by Funding Sources



Source: Regional Planning Coordinating Unit, 2025

Figure 2.2 presents a visual breakdown of financial contributions and shortfalls from key funding sources toward the implementation of the GARCC Medium-Term Development Plan (MTDP).

2.3. ANALYSIS OF EXISTING CONDITIONS

This section presents a comprehensive assessment of the prevailing institutional, logistical, and operational conditions that shape the plan implementation landscape of the GARCC. It explores critical thematic areas including the human resource situation, staff and office accommodation, availability of logistics and equipment, the legal and policy environment, and the quality of service delivery.

Additionally, it examines stakeholder engagement and partnerships, the effectiveness of monitoring and evaluation (M&E) systems, ICT and innovation readiness, environmental and social considerations. By analyzing these factors, the section identifies key institutional strengths and constraints that have implications for the 2026–2029 MTDP, while laying the groundwork for informed decision-making and strategic investment during the planning cycle.

2.3.1 Human Resource Situation

The staffing assessment of the GARCC reveals a shortfall of 160 personnel against a minimum requirement of 981, with only 821 staff currently available. This persistent gap poses a risk to the effective delivery of the 2026–2029 Medium-Term Development Plan.

The most critical deficits are in the Veterinary Services Department (–68) and the RCC Central Administration (–50), which constrain coordination, oversight, and agricultural extension services. Other significant shortages are recorded in the National Sports Authority (–25), Regional Health Directorate (–17), Centre for National Culture (–7), NCCE (–7), and LUSPA (–6). Smaller but notable gaps exist in Social Welfare, Gender, Public Works, and the Births and Deaths Registry.

Conversely, a few departments show surpluses: Education (+44), Agriculture (+9), Ghana AIDS Commission (TSU) (+3), and Community Development (+2). Departments such as Rural Housing, Environmental Health, the Children’s Department, and the National Youth Authority are just at their minimum thresholds but remain vulnerable to service disruptions.

Gender distribution is fairly balanced (448 males; 370 females), although technical and infrastructure-oriented departments remain male-dominated, while social service units are female-heavy. This underscores the need for gender-sensitive recruitment and deployment strategies.

The GARCC has achieved only 84% of its minimum staffing requirement, with critical shortages in central administration, technical, and health-related departments. Addressing these through targeted recruitment, redeployment, and continuous capacity-building is urgent to ensure effective regional coordination and service delivery. Table 2.3 shows the detailed staffing requirements and availability by Department/Agencies/Unit of the GARCC.

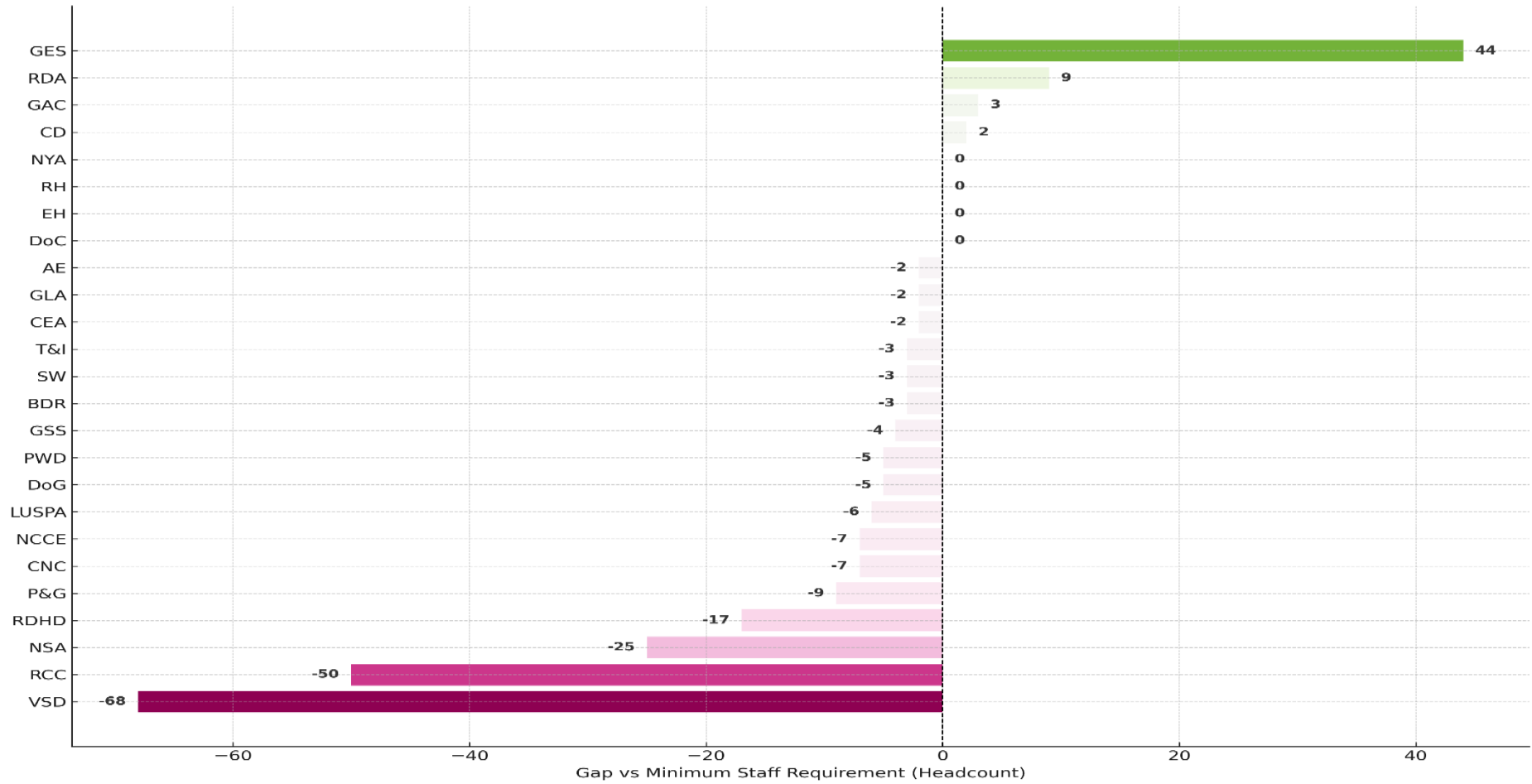
Table 2.3: Staff Requirement Summary

No.	Department/Unit	Staff Required		Staff Available		Total	Gap/Variance (vs. Min)
		(Min)	(Max)	Male	Female		
1	RCC Central Administration	141	200	47	44	91	-50
2	Department of Gender	10	15	0	5	5	-5
3	Parks & Gardens	50	60	27	14	41	-9
4	Trade and Industry	9	9	2	4	6	-3
5	Rural Housing	3	7	2	1	3	0
6	Agriculture	18	34	10	17	27	9
7	Social Welfare	18	18	3	12	15	-3
8	Environmental Health	16	30	8	8	16	0
9	Department of Children	6	11	2	4	6	0

10	Community Development	7	12	2	7	9	2
11	Agricultural Engineering	5	5	0	0	3	-2
12	LUSPA	32	64	15	11	26	-6
13	Ghana Statistical Service (GSS)	12	16	4	4	8	-4
14	Ghana AIDS Commission (TSU)	1	4	2	2	4	3
15	National Sports Authority	55	65	19	11	30	-25
16	Complementary Education Agency	15	20	6	7	13	-2
17	NCCE	25	30	11	7	18	-7
18	Veterinary Services Dept	192	200	74	50	124	-68
19	Ghana Library Authority	9	16	5	2	7	-2
20	Regional Health Directorate	200	230	104	79	183	-17
21	Public Works Department	30	40	20	5	25	-5
22	Centre for National Culture	50	55	20	23	43	-7
23	National Youth Authority	10	15	4	6	10	0
24	Births and Deaths Registry	25	30	12	10	22	-3
25	Education	42	88	49	37	86	44
Total		981	1274	448	370	821	-160

Source: Regional Planning Coordinating Unit, 2025

Figure 2.3: GARCC Staffing Gap and Surpluses by Departments



Source: Regional Planning Coordinating Unit, 2025

2.3.1.1. Staffing Shortfalls and Implications for the 2026–2029 MTDP

Staffing gaps at GARCC affects effective implementation of the 2026–2029 MTDP. Key departments including Agriculture, Health, LUSPA, and Central Administration are understaffed, impacting service delivery. Units like Social Welfare and Environmental Health are overstretched, especially in urban areas, while LUSPA’s shortages affect urban planning and sanitation. Gender imbalance remains, with men dominating technical roles and women concentrated in social sectors.

GARCC must prioritize facilitating recruitment of requisite staff, strengthen capacity through training, and promote gender equity. Where recruitment is delayed, digital tools should enhance efficiency. Strong collaboration with central government and partners is essential to address staffing and resource gaps.

2.3.2. Office and Staff Accommodation

GARCC has improved office space with the completion of a five-storey complex in 2023 and renovation of the three-storey old RCC block, enhancing coordination and working conditions. However, gaps remain with departments like Agriculture and Health still operating from inadequate, overcrowded spaces, affecting confidentiality and efficiency. The Ghana Statistical Service continues to incur high rental costs due to lack of permanent office.

On staff accommodation, GARCC owns 5.5 acres of underutilized land at Roman Ridge and Madina, suitable for redevelopment. The existing 25 staff bungalows and the Regional Minister’s residence are in poor condition and require major rehabilitation. GARCC plans to leverage its land assets and explore Public-Private Partnerships (PPP) to improve office and staff housing, which is critical to service delivery and institutional effectiveness.

2.3.2. Logistics and Office Equipment

Severe shortages in logistics and office equipment continue to hinder effective service delivery across GARCC. An assessment of 28 departments, agencies, and units shows widespread gaps in ICT resources, printing and presentation tools, and vehicles, with most departments operating far below the levels needed to function effectively.

Across the system, only 165 desktops (42%) and 99 laptops (39%) are available out of the 394 and 255 required. The situation is particularly critical in smaller departments such as Gender, Parks and Gardens, Agricultural Engineering, Rural Housing, and Social Welfare, which have no desktops or laptops at all. Larger units are relatively better resourced but still face major shortfalls. The Health Directorate has the highest allocation, with 71 desktops (64% of requirement) and 31 laptops (60%), yet these remain

insufficient for its extensive mandate. The Education Department, meanwhile, has just 4 desktops (19%) and no laptops, compared to requirements of 21 and 34 respectively.

Of the 100 printers required, only 57 (57%) are available, while for projectors just 35 out of 85 (41%) have been supplied. Several departments including Social Welfare, Public Works Department (PWD), and National Commission for Civic Education lack projectors entirely, undermining their ability to deliver training and outreach programs. The Births and Deaths Registry and Department of Agriculture have less than half of the printers they require, constraining core record management and reporting functions.

Transport remains the most critical constraint. Out of 105 vehicles required, only 46 (44%) are available, many of which are old and unreliable. Several key departments including Gender, Parks and Gardens, Rural Housing, and Social Welfare operate with no vehicles at all, while others, such as Agriculture and Environmental Health, manage with only one each. Even in the Central Administration, while 15 vehicles are required and 13 are available, only a fraction are reported functional. Critical directorates also face major shortfalls. The Health Directorate has 19 vehicles against a requirement of 30, while the Education Directorate has only 5 of its 7 required vehicles.

Public Works Department (PWD) illustrates the scale of the problem. Against requirements for 4 desktops, 3 laptops, 2 printers, 1 projector, and 2 vehicles, it has only 1 desktop, 1 laptop, 1 printer, no projector, and no vehicle, leaving it unable to adequately deliver its supervisory and technical mandates.

These deficits are further worsened by the absence of a dedicated maintenance budget, accelerating the deterioration of available assets. Vehicles, in particular, are heavily aged, averaging nearly 18 years, with frequent breakdowns reducing reliability and service coverage.

Without urgent investment in ICT, office equipment, and transport, operational efficiency across GARCC will remain severely constrained. Table 2.4 provides a detailed breakdown of logistics and equipment availability by department, underscoring the widespread shortfalls.

Table 2.4: Key Logistics Summary by Department/Agencies/Units

No.	Department	Computer (desktop)		Laptop		Printer		Projector		Vehicle	
		Req.	Actual	Req.	Actual	Req.	Actual	Req.	Actual	Req.	Actual
1	RCC Central Administration	10	35	8	17	6	28	5	2	15	13
2	Department of Gender	6	0	3	0	5	1	1	0	2	0
3	Department of Agriculture	5	0	12	3	5	1	2	1	10	1
4	Parks and Gardens	2	0	2	0	1	0	1	0	1	0

5	Agricultural Engineering	1	0	1	0	1	0	1	0	1	0
6	Environmental Health	2	0	5	0	2	0	1	0	3	1
7	National Sports Authority (NSA)	3	0	3	1	3	1	1	0	2	0
8	Rural Housing	3	0	2	0	3	1	1	0	1	0
9	Department of Children	3	0	3	0	2	1	1	0	1	0
10	Ghana Statistical Service (GSS)	4	0	7	3	3	3	4	2	3	1
11	Ghana AIDS Commission (TSU)	0	0	2	2	1	1	1	0	1	0
12	Community Development	4	1	2	0	1	2	1	0	1	0
13	Complementary Education Agency	3	1	1	0	3	1	1	0	1	0
14	National Commission for Civic Education	6	1	4	0	2	1	1	0	1	0
15	Department of Trade & Industry	5	2	2	1	2	1	1	0	2	1
16	LUSPA	5	1	3	1	3	2	1	0	2	0
17	Social Welfare	3	0	2	0	2	1	1	0	1	0
18	Ghana Library Authority	10	4	10	1	10	1	2	0	3	1
19	Regional Health Directorate	85	4	10	2	10	3	2	1	3	1
20	Public Works Department	4	1	3	1	2	1	1	0	2	0
21	Veterinary Services Department	4	1	2	1	2	1	1	0	2	0
22	Centre for National Culture	36	6	36	3	2	0	0	0	2	0
23	Urban Roads	35	25	33	27	1	0	1	0	0	0
24	Health Directorate	111	71	52	31	4	2	40	19	30	19
25	Births and Deaths Registry	13	3	6	1	2	0	1	1	3	1
26	National Youth Authority	5	4	4	3	2	0	3	3	2	1
27	NADMO	5	1	3	1	2	0	6	5	3	1
28	Education	21	4	34	0	18	4	3	1	7	5

Source: Regional Planning Coordinating Unit, 2025

2.3.3.1 Implications for the 2026–2029 Planning Cycle

Logistics and equipment shortages pose a serious threat to the successful implementation of the 2026–2029 MTDP. Inadequate ICT tools limit data collection, analysis, and reporting affecting planning and

monitoring in key departments including Agriculture, GSS, LUSPA, and Environmental Health. Limited access to computers also slows digitization and reduces transparency.

To address this, GARCC would embed a logistics strategy within the 2026–2029 MTDP. Key actions include asset audits, prioritizing ICT and vehicles for critical departments, setting up maintenance systems, and promoting interdepartmental resource sharing.

2.3.4. Legal and Policy Environment

Despite operating under national laws, many GARCC departments face legal and policy challenges. For instance, the Complementary Education Agency (CEA) and Parks and Gardens, lack updated Legislative Instruments (LIs) that reflect regional realities. This weakens their authority, especially when dealing with MMDAs, NGOs, and the private sector. Overlapping mandates also cause problems. For instance, conflicts between LUSPA and the Lands Commission over spatial planning and land allocation often lead to delays and jurisdictional disputes.

Addressing these issues requires updated legal frameworks, clearer mandates, provisions to support efficient, coordinated, and impactful service delivery. Table 2.5 explains the legal frameworks for the RCC’s departments and agencies.

Table 2.5: Departments Legal or Policy Mandates and Key Areas of Operation

No.	Department	Legal/Policy Mandate	Key Areas of Operation
1	RCC	Local Governance Act 936, 2016 (Act 936); section 188 (sub-section 1a-b). Monitor, co-ordinate and evaluate the performance of the District Assemblies in the region; (b) monitor the use of moneys	Monitor, coordinate, and evaluate the general performance of all District Assemblies within the region. Assess how effectively Assemblies implement policies, programs, and development plans. Identify performance gaps and recommend actions for improvement. Monitor the use of public funds by District Assemblies. Oversee the application of central government transfers (e.g., District Assemblies Common Fund, donor funds). Detect and report misuse or misapplication of funds.
2	Department of Social Protection	Children’s Act, 1998 (Act 560); Domestic Violence Act, 2007 (Act 732); PWD Act, 2006 (Act 715)	Social welfare, protection of vulnerable groups, GBV and disability services
3	Department of Community Development	Local Governance Act, 2016 (Act 936)	Community mobilization, adult education, rural development

4	Department of Land Use and Spatial Planning	Land Use and Spatial Planning Act, 2016 (Act 925), Zoning Guidelines & Planning Standards (2011/2023), National Building Regulations, 1996, Local Governance Act, 2016 (Act 936)	Spatial planning, land use management, zoning
5	Public Works Department (PWD)	PFM Act, 2016 (Act 921); Local Governance Act, 2016 (Act 936); Sector regulations	Infrastructure development, public facility maintenance
6	Department of Parks and Gardens	<i>Local Governance Act 936, 2016</i>	Urban landscaping, horticulture, public green space management
7	Department of Rural Housing	Local Governance Act, 2016 (Act 936); National Housing Policy, 2015	Affordable housing, shelter promotion, housing policy implementation
8	National Board for Small-Scale Industries (NBSSI) / Ghana Enterprises Agency (GEA)	Ghana Enterprises Agency Act, 2020 (Act 1043)	MSME development, entrepreneurship training, business support
9	Registry of Births and Deaths	Registration of Births and Deaths Act, 1965 (Act 301)	Vital registration (births, deaths), population data management
9	Controller and Accountant-General's Dept.	Public Financial Management Act, 2016 (Act 921)	Financial control, payroll, budget execution
10	Department of Feeder Roads	Roads Act, 1997 (Act 536); Sector-specific policies	Rural road construction and maintenance
11	Department of Urban Roads	Roads Act, 1997 (Act 536); Urban Roads Regulations	Urban road infrastructure, maintenance, traffic management
12	Veterinary Services Department	Veterinary Act, 1992 (PNDCL 305b); Public Health Act, 2012 (Act 851)	Animal health, disease surveillance, zoonotic control
13	Department of Agriculture	Local Governance Act, 2016 (Act 936); Sector agricultural policies	Crop/livestock extension, food security, agri-business promotion
14	Department of Agricultural Engineering	Local Governance Act, 2016 (Act 936); Sector regulations	Agricultural mechanization, irrigation, technical services
15	National Sports Authority	Sports Act, 2016 (Act 934)	Sports development, youth talent promotion, facility management
16	National Youth Authority	National Youth Authority Act, 2016 (Act 939)	Youth empowerment, skills training, advocacy
17	Ghana Education Service	Education Act, 2008 (Act 778); Education Regulatory Bodies Act, 2020 (Act 1023)	Basic and secondary education, teacher management, school supervision
18	Ghana Library Authority	Ghana Library Board Act, 1970 (Act 372)	Library services, literacy promotion, information access
19	Ghana Health Service	Ghana Health Service and Teaching Hospitals Act, 1996 (Act 525); Public Health Act, 2012 (Act 851)	Public health delivery, health promotion, disease control
20	Ghana Statistical Service	Statistical Service Act, 2019 (Act 1003)	Data collection, surveys, statistical reporting
21	Department of Children	Children's Act, 1998 (Act 560)	Child rights, welfare services, advocacy
22	Department of Women	Domestic Violence Act, 2007 (Act 732); PWD Act, 2006 (Act 715)	Gender equality, women empowerment, policy advocacy

Source: Regional Planning Coordinating Unit, 2025

2.3.5. Service Delivery

The GARCC executes its service delivery mandate through a diverse set of departments and agencies anchored in national laws, including the Local Governance Act, 2016 (Act 936) and various sector-specific legal frameworks. While the GARCC plays a critical oversight role of monitoring, coordinating, and evaluating the performance of District Assemblies (DAs) and ensuring the appropriate use of public funds, effective service delivery is frequently constrained by institutional capacity limitations.

Despite the provisions in section 197 of the Local Governance Act, 2016 (Act 936), most of the departments carry out specific services that are enshrined in their sector specific legal regimes

Many Regional departments face persistent challenges, including insufficient staffing, resource shortages, outdated manual systems, and limited digital infrastructure. These gaps are especially apparent in field-based sectors such as agriculture, veterinary services, social protection, and community development, where frontline service delivery depends heavily on logistics, transport, and digital reporting tools.

Key service areas and delivery roles across GARCC departments include:

- Social Protection (Dept. of Social Welfare, Community Development, Gender, and Children): Deliver services to vulnerable groups, including survivors of abuse, persons with disabilities, and children at risk. The Department of Social Welfare supports GBV case management and disability services; the Department of Community Development mobilizes communities for adult literacy and rural development; while the Departments of Gender, Women, and Children lead awareness, advocacy, and rights protection.
- Agricultural Services (Dept. of Agriculture, Veterinary Services, Agric Engineering): Provide crop and livestock extension, disease surveillance, agribusiness promotion, irrigation, and mechanization services. These departments are key to achieving food security and rural livelihoods but suffer from poor field mobility and digital uptake.
- Spatial and Infrastructure Planning (Land Use and Spatial Planning Dept., PWD, Dept. of Rural Housing, Urban & Feeder Roads): Facilitate land use planning, zoning, road construction, office facility maintenance, and housing development. However, the underperformance of the Regional Spatial Planning Committee (RSPC) limits integrated infrastructure planning and enforcement of zoning standards.
- Urban Services and Environment (Parks and Gardens, Public Works, Environmental Health): Responsible for landscaping, green space management, sanitation, and urban beautification.

Despite their important mandates, departments like Parks and Gardens lack logistics and adequate personnel to fulfill their operational responsibilities effectively.

- Health and Education (GHS, GES, Library Authority, TSU): Deliver public health services, basic and secondary education, literacy programs, and HIV/AIDS outreach. While GHS and TSU have made progress in digitizing operations and expanding outreach, gaps remain in logistics, outreach to underserved communities, and digital integration in education and monitoring systems.
- Youth, Sports, and MSME Support (NSA, NYA, GEA): Promote youth development, entrepreneurship, skills training, and sports development. These units contribute to job creation and civic engagement but are underfunded and require institutional strengthening to scale their services.
- Vital Statistics and Financial Management (Births & Deaths Registry, Controller & Accountant-General's Dept.): Ensure registration of vital events and execute public payroll, financial controls, and budget oversight.
- Data and M&E Services (Ghana Statistical Service, RCC M&E Units, RPCU): Lead statistical reporting, planning coordination, and results tracking. The GSS and RPCU have piloted digital systems, improving M&E, though limited uptake persists across departments due to skill and resource constraints.

Despite these challenges, there are positive developments. For instance:

- The Ghana Statistical Service and Ghana AIDS Commission have initiated digitized systems for data collection and reporting.
- The RCC Records Unit has streamlined administrative processes through digitization.
- The RPCU continues to function as a hub for planning coordination, although harmonization with other sector departments remains inconsistent.

Going forward, strengthening digital systems, expanding staffing and transport resources, and improving coordination frameworks such as the Regional Spatial Planning Committee and sector working groups will be essential to enhance service delivery and ensure GARCC departments fulfill their mandates effectively.

2.3.6. Stakeholder Engagement and Partnerships

Stakeholder engagement is mostly formal, with some departments maintaining formal MoUs. In some instances, collaborations with CSOs, NGOs, and MDAs occur, but are often ad hoc and short-term. The RCC plays a central role in facilitating basic coordination.

Notable partnerships, such as with GIZ and GSCSP, UNFPA and UNICEF have supported capacity-building, M&E and provision of office equipment. To enhance alignment and reduce duplication, GARCC would formalize partnerships through MoUs, joint planning, and improved data sharing.

2.3.7. Monitoring and Evaluation (M&E) Systems

Under Section 188 of the Local Governance Act, 2016 (Act 936), the RCC is mandated to monitor, coordinate, and evaluate District Assemblies, ensuring alignment with national goals and accountability in development planning.

M&E systems across GARCC departments vary in capacity. Many lack dedicated M&E officers, with program staff juggling monitoring duties alongside core tasks leading to delays and inconsistent reporting. Digital tools are gradually being adopted, with GSS and GAC using platforms like Smart Workplace, but wider digital integration is still needed.

The RPCU has made progress, conducting quarterly MMDA monitoring and using Google Drive for data collection. Notable efforts include monitoring sub-district structures (2022), RIAP implementation (2023), and project tracking across all 29 MMDAs in early 2025.

Departments such as Agriculture, LUSPA, Environmental Health, Education, Health, and Social Welfare conduct periodic field monitoring, but are often constrained by limited logistics and analytical tools. Many have requested training in results-based M&E, data visualization, and tools like Kobo Toolbox and Excel dashboards. While Central Administration has digitized some records, the RCC still need to adopt comprehensive digital M&E dashboard.

This hampers real-time reporting and geo-referenced monitoring, limiting planning and service improvement. To strengthen accountability and evidence-based decision-making, GARCC must invest in M&E capacity, digital tools, and cross-department coordination.

2.3.8. Information Communication Technology (ICT) and Innovation Readiness

The GARCC has made notable progress in strengthening its ICT infrastructure, including consistent internet access at the main administration and ongoing procurement of essential equipment such as laptops and printers. The establishment of a Management Information Systems (MIS) Office has enhanced coordination of digital records and laid a foundation for automation in planning and reporting.

A landmark achievement is the introduction of foundational Artificial Intelligence (AI) training for staff across the RCC, agencies, and district assemblies. This initiative has sparked interest in using AI tools to streamline administrative tasks, automate data processing. However, challenges remain. Many

departments still lack modern ICT tools, digital literacy levels vary, and the absence of a centralized MIS, and shared cloud storage limits collaboration and efficiency.

To fully harness ICT and innovation, GARCC would continue to prioritize investment in infrastructure, capacity-building, and integrated systems. Developing a regional AI strategy and embedding digital technologies into core service delivery will be critical for advancing transparent, efficient, and responsive governance.

2.3.9. Environmental and Social Considerations

Environmental and social initiatives within GARCC are fundamental but underfunded. Some departments like Parks & Gardens, Environmental Health, and Agriculture run environmental protection programs, but these efforts are poorly coordinated. Gender and social inclusion work by Social Welfare and Gender departments also remains progressive, with limited data, audits for serving vulnerable groups.

Disaster response, led by NADMO, is largely reactive due to funding and staffing constraints, and lacks integration with local planning limiting its effectiveness in addressing issues like flooding and urban heat.

To improve sustainability and inclusiveness, GARCC would institutionalize environmental and social safeguards with clear policies, budgets, and cross-sectoral coordination. Stronger partnerships with NADMO and CSOs, along with capacity-building and inclusive MMDAs' engagement, are essential. Integrating climate resilience, risk reduction, and social equity into core planning and budgeting will ensure long-term impact.

2.4. SWOT ANALYSIS FOR GREATER ACCRA REGION (2026–2029 MTDP)

The SWOT analysis presents a strategic assessment of the internal and external factors influencing effective operations of the GARCC, using the SWOT (Strengths, Weaknesses, Opportunities, and Threats) framework. The analysis draws on departmental inputs, performance reviews, analysis of existing conditions and observations.

It identifies key institutional, socio-economic, and environmental factors that can either enhance or hinder the successful implementation of the 2026–2029 MTDP. By highlighting the GARCC's competitive advantages, capacity gaps, emerging opportunities, and potential risks, the SWOT analysis build on the foundation through the situational analysis for formulating responsive strategies, setting priorities, and mitigating development challenges in the upcoming planning period.

Table 2.6: SWOT Analysis Matrix (2026–2029 MTDP)

Strengths	Weaknesses
Strategic location and national capital advantage	Only 2.3% of “other” funding was received
High urbanization with relatively better infrastructure	Weak M&E systems and data reporting gaps in key departments
Youthful and potentially productive workforce	HR gaps; 325+ vacancies across departments
Adoption of digital coordination platforms (e.g., Smart Workplace)	Severe logistical shortages (vehicles, computers, inspection tools)
Vibrant informal economy and active private sector base	Poor infrastructure maintenance and obsolete facilities
Strong development partner support (e.g., UNFPA, MoFA)	Weak inter-agency coordination and mandate overlaps
Presence of major educational and policy institutions	Low civic participation and weak social accountability mechanisms
Opportunities	Threats
Growing digital transformation potential (M&E, planning, coordination)	Climate change impacts: flooding, erosion, heatwaves
Potential to expand IGF and adopt PPP models	Rapid, unregulated urbanization and spatial non-compliance
Alignment of donor support with decentralization priorities	Macroeconomic instability affecting funding and procurement
National youth-focused initiatives (YouStart, NEIP, TVET)	Mandate conflicts and outdated legal frameworks
Scale-up of urban agriculture and green economy projects	Limited disaster preparedness and emergency response capacity
Infrastructure investment pipeline for roads, sanitation, housing	Continued migration pressure and urban poverty growth
Potential for resilient planning through digitized land use systems (LUPMIS)	Corruption risks and declining public trust in institutions

Source: Regional Planning Coordinating Unit 2025

2.4.1. Summary Development Implications

The SWOT analysis reveals that while GARCC holds significant structural, and institutional advantages, these are often undermined by financial constraints, coordination challenges, and infrastructure deficits. To unlock the GARCC’s development potential, the 2026–2029 MTDP would focus on institutional strengthening, digital integration, resource mobilization, and resilience building, while proactively mitigating key risks such as climate threats and governance inefficiencies.

2.5. MEDIUM TERM DEVELOPMENT NEEDS

The needs assessment was conducted through a structured, participatory process, which included:

- Regional Planning Coordinating Unit (RPCU) meetings, where sector departments presented their situational analyses, performance updates, and identified challenges.
- Review of departmental inputs based on current service delivery conditions, implementation progress, and sector-specific trends.

- Follow-up consultations and calls by Planning Unit officers to validate data, clarify submissions, and capture updated needs.
- Analysis of performance reviews and lessons learned from the 2022–2025 MTDP cycle to identify implementation gaps and priority areas.

This process ensured that the identified needs are evidence-based, forward-looking, and grounded in departmental realities. The analysis forms the foundation for resource mobilization, project prioritization, and strategic programming under the 2026–2029 MTDP, while remaining aligned with national development priorities and NDPC planning guidelines. Detailed department-specific development needs are provided in Annex 3 with consultation pictures.

2.5.1. Summary of Development Issues

The following are the harmonized development issues of the GARCC. These reflect systemic gaps that constrain efficient service delivery, coordination, and effective operations.

1. Inadequate support for SME growth, entrepreneurship, and creative industry development.
2. Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations.
3. Insufficient staffing and human resource capacity across departments, agencies, and service delivery units.
4. Inadequate office accommodation for some departments
5. Inadequate staff accommodation/quarters for regional-level officers.
6. Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication.
7. Weak inter-agency coordination and collaboration
8. Inadequate and limited coverage of social protection programs for vulnerable and marginalized groups.
9. Inadequate safe shelters and support services for abused persons, including children and women.
10. Prevalence of child labour and child abuse in some districts
11. Inadequate legal and policy frameworks to support enforcement and regulatory functions in key sectors.
12. Inadequate preparedness and coordination for disaster risk reduction and emergency response.
13. High maternal mortality and limited access to essential and quality health services.
14. Limited opportunities for youth participation in governance and development processes.
15. Delayed and inadequate release of government and donor funding for planned programs.
16. Irregular monitoring and evaluation activities by some departments.

Addressing these development needs is essential to improving service delivery, strengthening institutional capacity, and promoting inclusive, resilient, and sustainable development

CHAPTER THREE

KEY DEVELOPMENT PRIORITIES

3.0. INTRODUCTION

This 3rd chapter focuses on the development priorities of the RCC to ensure the limited resources are utilized optimally and duplication of efforts are eliminated. Developmental issues and key challenges were identified through engagement sessions held with the twenty-two (22) departments and agencies during RPCU meetings. The prioritization of the development issues was conducted through a systematic and participatory approach involving key stakeholders from various departments and agencies within the RCC.

3.1. METHOD FOR PRIORITIZATION

The departments and agencies were given the opportunity to come up with their development issues, after which they prioritized the issues based on the ones that needed urgent attention at their level. The criteria they considered the most during prioritization of their issues was the severity and diversity of the issue affecting the performance of their mandate and the significant multiplier effect on service delivery.

Consolidation of Issues: The issues raised during engagement with the departments and agencies were harmonized with findings from the situational analysis in chapter two to create a comprehensive list of key development issues.

The Pairwise ranking prioritization tool was used by the planning team and was validated at RPCU meeting. It is a simply and systematic way of comparing the issues in pairs. During the use of the Pairwise ranking tool, the list of issues was constructed and placed in a matrix table. Each issue was compared to the other individually and then the number of times it was chosen was summed up. The issue with the largest sum was considered to be the most important item as provided in table 3.1. The annex 1 gives details of the pairwise raking of the development issues. The critical development issues identified during the situational analysis and performance reviews are listed in chapter 2.

Table 3.1: Prioritized Development Issues

NO	ISSUE	FREQUENCY	RANK
1	Delayed and inadequate release of government and donor funding for planned programs. (D)	14	1 st
2	Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations. (C)	13	2 nd
3	Insufficient staffing and human resource capacity across departments, agencies, and service delivery units. (E)	12	3 rd
4	Inadequate office accommodation for some departments (F)	9	4 th
5	Weak inter-agency coordination and collaboration (I)	8	5 th
6	Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication (J)	8	5 th
7	Irregular monitoring and evaluation activities at the departmental level (P)	8	5 th
8	Inadequate and limited coverage of social protection programs for vulnerable and marginalized groups (G)	6	8 th
9	High maternal mortality and limited access to essential and quality health services. (K)	6	8 th
10	Inadequate support for SME growth, entrepreneurship, and creative industry development (N)	6	8 th
11	Prevalence of child labour and child abuse in some districts (A)	4	11 th
12	Inadequate preparedness and coordination for disaster risk reduction and emergency response (B)	4	11 th
13	Inadequate safe shelters and support services for abused persons, including children and women (H)	3	13 th
14	Inadequate legal and policy frameworks to strengthen functions in key sectors. (L)	2	14 th
15	Limited opportunities for youth participation in governance and development processes (M)	1	15 th
16	Inadequate and dilapidated staff accommodation/quarters for regional-level officers (O)	1	15 th

Source: Regional Planning Coordinating Unit, 2025

3.2. SUSTAINABLE DEVELOPMENT GOALS (SDGs) AND TARGETS

The GARCC, as a key local government body has prioritized its development issues above and have been linked to the Sustainable Development Goals (SDGs) to facilitate the tracking of the GARCC's contributions towards the global goals. These issues focus on addressing institutional challenges to promote sustainable, inclusive growth and effective operations of the GRACC.

Achieving these targets will require coordinated efforts among departments and agencies and other service providers. The table 3.2 presents the linkages.

Table 3.2: Prioritized Issues and Strategic Linkage to the SDGs

Development Dimension	Development Issues	SDGs and Targets
Economic development	<ul style="list-style-type: none"> • Inadequate support for SME growth, entrepreneurship, and creative industry development 	<ul style="list-style-type: none"> • Increase the access of small-scale industrial and other enterprises, in particular in developing countries, to financial services, including affordable credit, and their integration into value chains and markets (SDG 9.3)
Social Development	<ul style="list-style-type: none"> • Inadequate and limited coverage of social protection programs for vulnerable and marginalized groups • High maternal mortality and limited access to essential and quality health services • Prevalence of child labour and child abuse in some districts • Inadequate safe shelters and support services for abused persons, including children and women 	<ul style="list-style-type: none"> • By 2030, reduce the global maternal mortality ratio to less than 70 per 100,000 live births (SDG 3.1) • Achieve universal health coverage, including financial risk protection, access to quality essential health-care services and access to safe, effective, quality and affordable essential medicines and vaccines for all (SDG 3.8) • Implement nationally appropriate social protection systems and measures for all (SDG 1.3) • End abuse, exploitation, trafficking and all forms of violence against and torture of children (SDG 16.2)
Environment and Human Settlement Developments	<ul style="list-style-type: none"> • Inadequate preparedness and coordination for disaster risk reduction and emergency response • Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication • Inadequate office accommodation for some departments • Inadequate and dilapidated staff accommodation/quarters for regional-level officers 	<ul style="list-style-type: none"> • Intensify institutional capacity development in climate change (SDG Targets 13.1, 13.3) (AU Target A1 G7 P4 T2) • Enhance inclusive and sustainable urbanization and capacity for participatory, integrated and sustainable human settlement planning and management in all countries (SDG 11.3) • Expand infrastructure and upgrade technology for supplying modern and sustainable energy services for all in developing countries in accordance with their respective programmes of support
Governance and Institutional Development	<ul style="list-style-type: none"> • Limited opportunities for youth participation in governance and development processes • Delayed and inadequate release of government and donor funding for planned programs • Insufficient staffing and human resource capacity across departments, agencies, and service delivery units • Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations • Inadequate legal and policy frameworks to support enforcement and regulatory functions in key sectors • Irregular monitoring and evaluation activities at the departmental level • Weak inter-agency coordination and collaboration 	<ul style="list-style-type: none"> • Ensure responsive, inclusive, participatory and representative decision-making at all levels (SDG 16.8) • By 2020, substantially reduce the proportion of youth not in employment, education or training (SDG 8.6) • Develop effective, accountable and transparent institutions at all levels (SDG 16.6) • By 2020, enhance capacity-building support to developing countries to increase significantly the availability of high-quality, timely and reliable data (SDG 17.18)

Source: Regional Planning Coordinating Unit, 2025

CHAPTER FOUR

DEVELOPMENT GOALS, OBJECTIVES AND STRATEGIES

4.0 INTRODUCTION

This chapter lays out the Regions development projections for the four-year plan period for staffing, logistics and training requirements, social services and M&E activities. Based on the development issues prioritized and development projections, goals, objectives and strategies have been formulated to achieve the desired development of making the Regional Coordinating Council work effectively and efficiently.

4.1. DEVELOPMENT GOALS

The overarching goal of the GARCC for the 2026–2029 MTDP is anchored in its constitutional mandate and the need to respond to the GARCC development challenges in a coordinated, inclusive, and results-oriented manner. This goal has been carefully crafted to align with four national development dimensions and address the prioritized regional issues identified through situational analysis and stakeholder consultations.

4.1.1. Goal for MTDP 2026–2029

The goal is *“To strengthen the institutional capacity, systems, and human resources of the Greater Accra Regional Coordinating Council to enhance its effectiveness in coordinating, monitoring, and supporting the development efforts of Metropolitan, Municipal, and District Assemblies for accelerated and inclusive growth.”*

4.1.2. Key Focus Areas of the Goal

- **Institutional Capacity:** Enhance the physical and operational capacities of GARCC, including logistics, infrastructure, and coordination mechanisms required to discharge its mandate effectively.
- **Systems:** Strengthen governance systems including strategic planning, monitoring and evaluation (M&E), public financial management, and the deployment of digital platforms to improve efficiency, transparency, and accountability.
- **Human Resources:** Invest in staff development, capacity building, succession planning, and professional ethics to ensure a skilled and motivated workforce capable of delivering high-impact results.

- **Effectiveness in Coordination, Monitoring, and Supporting:** Deepen GARCC’s capacity to harmonize development planning, provide technical backstopping to MMDAs, monitor implementation progress, and promote learning and policy coherence.
- **Accelerated and Inclusive Growth:** Facilitating equitable access to public services and economic opportunities, reduce disparities among districts, and aligning local actions with the Sustainable Development Goals (SDGs) and African Union Agenda 2063.

4.1.3 Goal Compatibility Matrix

A compatibility matrix was used to examine how different goals, policies, or development priorities interact. To identify synergies, overlaps, and potential conflicts, particularly in complex and interconnected areas such as governance, social development, the compatibility matrix ensured that goals are aligned with one another, coherent and well-integrated and easier to monitor. As shown in Table 4.1 , the result of the matrix indicates high and medium level of compatibility across the goals.

Table 4. 1: Goal Compatibility matrix

GOALS	GOAL 1 Enhance social inclusion and protection for vulnerable groups	GOAL 2 Improve equitable access to quality and essential health services	GOAL 3 Reduce morbidity and mortality through improved maternal and child health services	GOAL 4 Increase youth participation in governance	GOAL 5 Strengthen institutional and financial capacities of to ensure effective and efficient service delivery	GOAL 6 Improve access to safe, affordable and convenient accommodation	GOAL 7 Build PPP partnership for industry growth
GOAL 1 Enhance social inclusion and protection for vulnerable groups		High	High	High	High	High	Medium
GOAL 2 Improve equitable access to quality and essential health services	High		High	Medium	High	Medium	High
GOAL 3 Reduce morbidity and mortality through improved maternal and child health services	High	High		Medium	Medium	Medium	High
GOAL 4 Increase youth participation in governance	High	Medim	Medium		High	Medium	Medium
GOAL 5 Strengthen institutional and financial capacities to ensure effective and efficient service delivery	High	High	Medium	High		Medium	High
GOAL 6 Improve access to safe, affordable and convenient accommodation	High	Medium	Medium	Medium	Medium		High
GOAL 7 Build PPP partnership for industry growth	Medium	High	High	Medium	High	High	

Source: Regional Planning Coordinating Unit, 2025

The table 4.1 shows that (G1) is highly compatible with G2–G6 and moderately compatible with G7. Social inclusion is foundational to equitable service delivery and human development. Its high compatibility with G2 and G3 reflects the strong link between inclusion and access to quality health services, particularly for marginalized populations. The strong relationship with G4 demonstrates the need to engage youth—a vulnerable group—in governance processes. Its alignment with G5 highlights how institutional capacity is essential for delivering inclusive programs. Compatibility with G6 underscores the importance of inclusive housing policies for vulnerable groups. The medium compatibility with G7 suggests that while public-private partnerships (PPPs) can benefit vulnerable populations through jobs and services, they need to be purposefully designed to prioritize inclusion.

G2 is highly compatible with G1, G3, G5, and G7, and moderately compatible with G4 and G6. Access to healthcare is a vital part of inclusive development and is closely linked to social protection (G1) and maternal and child health outcomes (G3). Institutional strength (G5) and private sector collaboration (G7) further enhance health delivery systems. The medium compatibility with G4 suggests youth participation can help shape health policies, while the medium compatibility with G6 points to the need for conscious integration

G3 is highly compatible with G1, G2, and G7, and moderately compatible with G4–G6. Maternal and child health directly benefits from inclusive programs (G1), quality health access (G2), and public-private partnerships (G7). Medium compatibility with G4 reflects the indirect role youth can play in shaping reproductive and child health policies. The moderate link with G5 and G6 acknowledges that strong systems and improved housing conditions contribute to better health.

G4 is highly compatible with G1 and G5, and moderately compatible with G2, G3, G6, and G7. Youth inclusion in governance supports broader social inclusion (G1) and strengthens institutional accountability (G5). Medium compatibility with health goals (G2, G3) points to the importance of youth-friendly services and participation in advocacy. The alignment with G6 and G7 reflects that while youth can promote social and developmental outcomes, their engagement needs to be more intentionally integrated into these areas

G5 is highly compatible with G1, G2, G4, and G7, and moderately compatible with G3 and G6. Strong institutions underpin the delivery of inclusive services (G1), health systems (G2), and governance participation (G4). Its compatibility with PPPs (G7) highlights the need for institutional frameworks to manage partnerships effectively. Medium compatibility with maternal health (G3) and housing (G6) suggests that institutional improvements contribute to these areas, but more targeted sectoral coordination is needed.

G6 is highly compatible with G1 and G7, and moderately compatible with G2–G5. Affordable housing enhances social protection (G1) and contributes to child development and safety (G7). Medium

compatibility with G2 and G3 reflects the indirect role of housing in health outcomes. The link to G4 and G5 points to the need for youth and institutional strategies to include housing dimensions. These relationships are important but require deliberate alignment to be fully effective.

G7 is highly compatible with G2, G3, G5, and G6, and moderately compatible with G1 and G4. Public-private partnerships play a key role in expanding health services (G2), maternal and child health initiatives (G3), housing (G6), and institutional development (G5). The medium compatibility with social inclusion (G1) and youth governance (G4) indicates that while PPPs can create opportunity and services, they do not promote inclusion unless intentionally structured to do so.

4.1.4 Insights and Recommendations

There is no conflict among the goals. All seven goals (G1–G7) demonstrate strong alignment and mutual reinforcement. The compatibility matrix confirms that these goals work synergistically toward inclusive, accountable, and sustainable development.

4.1.5. PROJECTED DEVELOPMENT REQUIREMENT FOR 2026 – 2029

The table 2.7 presents the medium-term projections under the various MTDPF 2026 to 2029 dimensions.

Table 4. 2: Sector Projections for 2026-2029 MTDP

Development Issue / Indicator	Baseline (2024)	Projections (2026–2029)	Target / Quantity
ECONOMIC DEVELOPMENT			
SME & entrepreneurship support	Limited MSME support in <5 districts	Organize entrepreneurship clinics, business fairs, and digital skills sessions	12 sessions
Youth skills and civic participation	Ad hoc youth training in <3 districts	Facilitate youth boot camps, internships, and youth parliaments	12 civic/youth sessions
Agricultural support systems	Inadequate access to finance and inputs	Develop and submit funding proposals for agric. programmes	6 proposals
		Provide extension support, inputs and grants to FBOs	500 FBOs supported
Veterinary & livestock systems	Outdated veterinary regulatory framework	Facilitate passage of Animal Health Bill	1 Bill passed by 2026
		Conduct community livestock health outreach clinics	12 mobile vet clinics
		Build capacity of veterinary officers and volunteers	80 officers trained

Development Issue / Indicator	Baseline (2024)	Projections (2026–2029)	Target / Quantity
SOCIAL DEVELOPMENT			
Gender equity and women's empowerment	Low economic empowerment coverage	Train women in IGAs and facilitate access to microcredit	5,000 women (29 districts)
		Conduct sensitization and male engagement on gender roles	8 campaigns
		Build capacity of Gender Desk Officers across MMDAs	80% of GDOs trained
Child protection systems	Weak MMDA-level structures	Establish child protection committees in all districts	29 DPCUs
		Conduct sensitization sessions for community protection	50 communities/schools
		Train child protection response teams	8 district teams
Birth registration and documentation	Under-registration in rural and peri-urban areas	Expand mobile and digital birth registration campaigns	100% registration by 2028
		Partner with health facilities and schools for outreach	10 collaborations
Youth civic engagement	Limited youth voice in planning processes	Establish Youth Parliaments and Civic Clubs	12 institutions
		Host youth leadership bootcamps and mentoring sessions	10 events
Non-formal education & functional literacy	Low literacy rates among adults and youth dropouts	Enroll 10,000 learners in literacy programmes	10,000 learners
		Train 80% of facilitators and NFED staff	80% trained
Maternal and child health (RMNCH)	MMR at 167.22 per 100,000 live births	Train RMNCH/EmONC personnel and distribute maternal kits	100 staff; 8 logistics distributions
		Conduct outreach and referral activities	12 outreach sessions
Immunization & child health	Suboptimal immunization coverage in underserved areas	Improve cold chain and immunization logistics	95% U1 immunization coverage
		Community health education and vaccination drives	16 district campaigns
Social protection coverage		Expand social protection enrolment to new districts	15 districts (10 actions)

Development Issue / Indicator	Baseline (2024)	Projections (2026–2029)	Target / Quantity
	LEAP/NHIS coverage limited in rural districts	Establish MMDA Social Protection Committees	8 districts
		Conduct community mapping and sensitization of beneficiaries	8 activities
HIV/AIDS response & stigma	Weak digital systems and low PrEP coverage	Deploy digital HIV reporting tools in all districts	100% districts
		Increase PrEP coverage among key populations	15% PrEP reach
ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT DEVELOPMENT			
Urban greening & biodiversity	Limited tree cover in urban centres	Expand green spaces and implement community tree planting	3.3 million m ² ; 80% survival rate
Public sanitation enforcement	Weak sanitation by-laws & taskforces	Operationalize sanitation enforcement teams in MMDAs	29 MMDAs by 2027
Emergency/disaster preparedness	18% departments with emergency response plans	Establish Emergency Operation Centres and conduct drills	10 EOCs; 16 drills
Office & staff accommodation	7 departments lack permanent offices	Facilitate the construct/rehabilitation of offices and develop staff bungalows	10 offices; 5 bungalows
Spatial development planning	Structure plans outdated or lacking in most districts	Support all districts to update and enforce land use plans	100% of MMDAs by 2027
GOVERNANCE & INSTITUTIONAL DEVELOPMENT			
Institutional coordination	Irregular inter-agency engagement	Conduct quarterly RPCU–DPCU meetings & joint reviews	16 structured forums
Monitoring & Evaluation	Biannual monitoring with low digitization	Conduct quarterly field monitoring and introduce M&E dashboards	16 field sessions; 4 digital tools
RCC performance review	Inconsistent review and planning feedback	Facilitate quarterly planning and performance review sessions	6 sessions/year
Staffing & recruitment	20% staffing gaps in departments	Fill vacancies and develop a regional talent pool	8 recruitment rounds

Development Issue / Indicator	Baseline (2024)	Projections (2026–2029)	Target / Quantity
Document governance	Weak filing and archiving systems	Digitize 15,000+ pages and implement e-filing system	15,000+ pages digitized
ICT infrastructure	<30% of units with adequate ICT tools	Procure and distribute ICT kits/logistics in departments	200 kits in 8 batches
Digital governance capacity	20% staff trained in digital tools	Train 90% of staff; launch regional e-platforms	8 trainings; 4 platforms
Financial management & audits	Delayed fund release and weak forecasting	Conduct cashflow tracking and planning clinics	6 forecasting clinics; 16 audit reviews
Data systems (GSS & others)	Low use of disaggregated data in planning	Build capacity and launch data use campaigns	3 trainings/year; 100+ officers trained

Source: Regional Planning Coordinating Unit, 2025.

4.2 Development Goals, Objectives and Strategies Matrix

The table 4.3 provides information on the prioritized issues linked under the four (4) development dimensions, formulated goals, objectives and strategies as well as linkage to national objectives of the NMTDPF 2026-2029.

The SMART criteria framework was used to guide the setting of clear, achievable goals and objectives was used in setting the objectives.

Table 4. 3: Prioritised Issues, Goals and Objectives linked to the NMTDPF Objectives and Strategies

No.	Prioritised Issue	Goals	Objectives	Aligned National Objectives / SDG Targets	Strategies	Development Programmes
1	Economic Development					
1	Inadequate support for SME growth, entrepreneurship, and creative industry development	Build PPP partnerships for industry growth	Develop evidence-based policies and inter-sectoral programmes that integrate cultural practices and promote SME participation in value chains by 2029	Develop data-driven investment strategies, incentives, and initiatives such as funding profiles, PPPs, festivals, and youth-focused incubators to attract support and stimulate growth in SMEs, creative industries, and agribusiness (SDG 9.3)	Partner with investors and MDAs to create funding initiatives, support artist/entrepreneur incubators, expand access to agri-tech tools, and promote SME trade fairs and B2B engagements	Industrial Transformation Programme; SME, Agribusiness & Creative Economy Growth Programme; Enterprise Incubation & Value Addition Programme; MSME Business Support and Export Development Programme
2	Social Development					
2	Inadequate and limited coverage of social protection programmes for vulnerable and marginalized groups	Enhance social inclusion and protection for vulnerable groups	Promote access to social services for disadvantaged, vulnerable, and marginalized groups by 2029	Strengthen institutional capacity to reduce poverty and mitigate vulnerability to shocks; enforce complementarity of social protection interventions through effective referral systems (SDG 1.3)	Expand social protection coverage; strengthen referral and case management systems	Child and Family Welfare, Justice Administration and Community Care Programme
3	High maternal mortality and limited access to essential and quality health services	Reduce morbidity and mortality through improved maternal and child health services	Reduce maternal mortality ratio in the region from 180 to below 100 per 100,000 live births by 2028	Reduce maternal, neonatal, and child mortality; improve access to essential quality health services (SDG 3.1, SDG 3.8)	Scale up quality maternal health services; strengthen EmONC; improve skilled birth attendance; enhance emergency referral systems; promote safe motherhood education	Reproductive, Maternal, Neonatal, Child and Adolescent Health (RMNCAH) Programme
4	Prevalence of child labour and child abuse in some districts	Enhance child protection systems	Provide effective and tailored social services to the most vulnerable	End abuse, exploitation, trafficking, and all forms of violence against and torture of children (SDG 16.2)	Increase community engagement and behavioural change programmes; enforce complementarity of child protection and social welfare interventions	Child/Adolescent Protection Programme; Child and Family Welfare, Justice Administration and Community Care Programme

No.	Prioritised Issue	Goals	Objectives	Aligned National Objectives / SDG Targets	Strategies	Development Programmes
5	Inadequate safe shelters and support services for abused persons, including children and women	Enhance protection services for vulnerable persons	Coordinate and regulate specialized residential services for children, underprivileged youth, and persons with disabilities by 2029	Strengthen delivery of counselling services; expand safe shelter infrastructure; coordinate NGO partnerships for shelter management (SDG 1.3, SDG 16.2)	Expand safe shelter facilities; strengthen shelter management partnerships with NGOs	Child and Family Welfare, Justice Administration and Community Care Programme
	Weak institutional capacity for supervision and monitoring	Enhance educational management and accountability	Strengthen supervision, monitoring, and reporting systems	Improve institutional effectiveness and accountability in education delivery (SDG 16.6, 4.c)	Digitize monitoring systems; improve logistics for supervision; capacity-building for officers	Institutional Capacity & Supervision Strengthening Programme
3	Environment, Infrastructure & Human Settlements Development					
6	Inadequate preparedness and coordination for disaster risk reduction and emergency response	Strengthen climate resilience and disaster risk management	Establish and operationalize regional disaster preparedness and response mechanisms by 2029	Intensify institutional capacity development in climate change and enhance disaster risk reduction (SDG 13.1, 13.3)	Develop and implement regional disaster contingency plans; conduct simulation exercises; improve early warning systems	Regional Disaster Preparedness and Emergency Response Programme
7	Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication	Strengthen ICT integration and digital governance	Achieve 80% basic ICT knowledge for data entry and analysis for all staff by 2029	Strengthen effectiveness, accountability, and efficiency of public institutions (SDG 16.6)	Partner with training institutions to roll out ICT and M&E training; digitize inter-departmental communication platforms	Administrative Efficiency & Infrastructure Upgrade Programme
4	Governance & Institutional Development					
8	Limited opportunities for youth participation in governance and development processes	Increase youth participation in governance	Sensitize youth to participate in governance through civic engagement programmes	Promote responsive, inclusive, participatory decision-making (SDG 16.8)	Establish civic education clubs, youth-district dialogues, and mentorship programmes	Youth Development Programme
9	Delayed and inadequate release of government and donor funding for planned programmes	Strengthen institutional and financial capacities	Implement 95% of planned departmental activities annually	Strengthen fiscal decentralization (SDG 17.1)	Submit proposals to donors, partners, and MDAs; advocate for timely release of funds	Financial Management & Oversight Programme

No.	Prioritised Issue	Goals	Objectives	Aligned National Objectives / SDG Targets	Strategies	Development Programmes
10	Insufficient staffing and human resource capacity across departments, agencies, and service delivery units	Strengthen institutional and financial capacities	Undertake annual staff training plans, HR appraisals, and wellness support	Strengthen effectiveness, accountability, and efficiency of public institutions (SDG 16.6)	Engage relevant MDAs to recruit and post requisite staff	Staff Development & Improvement Initiative
11	Inadequate and dilapidated staff accommodation/quarters for regional-level officers	Improve access to safe, affordable, and convenient accommodation	Make available appropriate accommodation for 20% of GARCC staff by 2029	Provide adequate, safe, secure, quality, and affordable housing schemes (SDG 11.1)	Partner with investors for construction of high-rise apartments; renovate existing staff housing	Infrastructure Improvement Programme
12	Inadequate legal and policy frameworks to support enforcement and regulatory functions in key sectors	Strengthen institutional and financial capacities	Review and advocate for passage of priority bills (e.g., Animal Health Bill) by 2026	Strengthen effectiveness, accountability, and efficiency of public institutions (SDG 16.6)	Stakeholder consultations; policy advocacy	Animal Health Governance Enhancement Programme
13	Irregular monitoring and evaluation activities at the departmental level	Strengthen institutional and financial capacities	Institutionalize quarterly M&E and performance tracking sessions	Strengthen effectiveness, accountability, and efficiency of public institutions (SDG 16.6, SDG 17.18)	Establish regular departmental M&E schedules; train M&E officers	Coordination & Policy Planning and Budgeting Programme
14	Weak inter-agency coordination and collaboration	Strengthen institutional and financial capacities	Enhance institutional coordination by 2029	Strengthen effectiveness, accountability, and efficiency of public institutions (SDG 16.6)	Institutionalize quarterly Expanded RPCU meetings, RPCU–DPCU engagement platforms, and peer performance monitoring	Coordination & Policy Planning and Budgeting Programme
15	Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations	Improve logistics and ICT capacity for service delivery	Upgrade transport fleet, office ICT equipment, and communication infrastructure by 2029	Strengthen effectiveness, accountability, and efficiency of public institutions (SDG 16.6)	Acquire service vehicles, upgrade ICT hardware/software, and improve maintenance schedules	Administrative Efficiency & Infrastructure Upgrade Programme
16	Inadequate office accommodation for some departments	Improve office accommodation for efficient service delivery	Provide fit-for-purpose office accommodation for at least 50% of departments by 2029	Strengthen effectiveness, accountability, and efficiency of public institutions (SDG 16.6)	Renovate existing office spaces; construct new administrative blocks;	Administrative Efficiency & Infrastructure Upgrade Programme

No.	Prioritised Issue	Goals	Objectives	Aligned National Objectives / SDG Targets	Strategies	Development Programmes
					partner with private developers	

Source: Regional Planning Coordinating Unit, 2025.

CHAPTER FIVE

COMPOSITE DEVELOPMENT PROGRAMMES (2026–2029)

5.1. INTRODUCTION

This chapter outlines GARCC’s Composite Development Programmes for the 2026–2029 MTDP, translating strategic goals and objectives into costed, time-bound actions with assigned responsibilities. The Coordinating Council’s priority programmes are organized under thematic areas and address cross-cutting issues such as gender equality, youth empowerment, spatial equity, climate resilience, and inclusion of PWDs.

The composite nature of the development programmes promotes cross-sectoral coordination between regional departments, agencies and units.

5.2. STRATEGIC ENVIRONMENTAL ASSESSMENT (SEA)

In line with the National Development Planning Commission (NDPC) guidelines and Environmental Assessment Regulations (L.I. 2232), GARCC undertook a comprehensive Strategic Environmental Assessment (SEA) and Social Impact Assessment (SIA) to guide the formulation and implementation of RCC development programmes. This process was designed to ensure that environmental sustainability, social inclusion, and resilience to climate change are mainstreamed throughout all stages of planning and execution.

The SEA/SIA process was participatory and cross-sectoral, involving key stakeholders from the Regional Agricultural Department, Department of Social Welfare, EPA, and other relevant institutions. A key focus of the SEA was to assess the potential environmental and social impacts of proposed programmes and projects, while identifying measures to enhance positive outcomes and mitigate adverse effects.

Through this process, a number of key development initiatives were subjected to SEA screening, including:

- The Regional Agricultural Mechanization Project, which was assessed for potential impacts on land use, biodiversity, and water resources. Recommendations included climate-smart agricultural practices, efficient irrigation systems, and organic fertilizer use to reduce chemical runoff.
- The Urban Greening and Climate Resilience Programme, implemented by GARCC in partnership with MMAs, was evaluated for its contribution to urban cooling, air quality improvement, and community participation. The SEA guided the site selection for tree planting and greenbelt restoration to avoid displacement and enhance biodiversity corridors.

- Youth in Agribusiness Support Programme, under the Department of Agriculture, was reviewed for gender inclusion and land access risks. The SEA process led to the integration of support for women and displaced youth, and provision of climate-adapted farming inputs.
- Slum Upgrading and Livelihood Support Initiatives in informal settlements such as Old Fadama were screened to ensure that relocation plans included comprehensive livelihood restoration strategies and environmental safeguards.
- Rehabilitation and Renovation of Office and Staff Accommodation, along with Redevelopment of the Regional Minister's Residence and related Maintenance Works Programmes, were evaluated under the SEA for their potential impacts on energy efficiency, water conservation, waste generation, and material sourcing. The assessments recommended the adoption of green building standards, use of solar energy systems, low-flow water fixtures, and environmentally friendly construction materials to reduce the ecological footprint of public infrastructure development. Key priorities and outcomes of the SEA/SIA included;
 - Identification of cross-sectoral environmental risks such as flood-prone zones, deforestation, and waste mismanagement, which were mapped and addressed in project designs.
 - Mainstreaming of gender equality and social inclusion across all interventions, ensuring that vulnerable groups, including women, youth, and persons with disabilities, were involved in project planning and benefited equitably.
 - Promotion of climate-smart, low-carbon development, with emphasis on renewable energy in public infrastructure, sustainable transport, and improved waste recycling initiatives.
 - Integration of SEA recommendations into Annual Action Plans (AAPs), budgeting, and the Monitoring and Evaluation (M&E) framework, ensuring that sustainability considerations are tracked throughout implementation.

Embedding SEA/SIA into the project planning cycle, the region ensured a holistic, sustainable, and inclusive approach to development, minimizing risks and maximizing long-term benefits for both people and the environment.

Table 5. 1: Programme of Action (PoA)

#	Department / Agency	Development Programme	2026	2027	2028	2029	GoG (GHC)	DACF (GHC)	IGF (GHC)	DACF-RFG (GHC)	DPs (GHC)	Others (GHC)	Total Cost (GHC)	New	Ongoing	Lead	Collaborating Institution(s)
Economic Development																	
1	Ghana Enterprise Agency	Industrial Transformation; SME, Agribusiness & Creative Economy Growth; Enterprise Incubation & Value Addition; MSME Business Support & Export Development	✓	✓	✓	✓	2,500,000	2,500,000	0	0	400,000	1,600,000	7,000,000	✓		Dept. of Trade & Industry	GEA; NBSBI; RPCU
2	Dept. of Agriculture	Agriculture Development Support Programme	✓	✓	✓	✓	3,000,000	2,500,000	0	0	400,000	2,100,000	8,000,000		✓	Dept. of Agriculture	Agric Eng.; RPCU; MMDAs
3	Dept. of Agriculture	Regional Agricultural Innovation & Agri-Tech Support Programme	✓	✓	✓	✓	3,000,000	2,500,000	0	0	400,000	2,100,000	8,000,000	✓		Dept. of Agriculture	Agric Eng.; RPCU; MMDAs
4	Veterinary Services Dept. (VSD)	Animal Health Governance Enhancement	✓	✓	✓	✓	1,200,000	600,000	0	0	200,000	1,000,000	3,000,000		✓	VSD / DoA	FAO; DEFRA-UK; ECOWAS

#	Department / Agency	Development Programme	2026	2027	2028	2029	GoG (GHC)	DACF (GHC)	IGF (GHC)	DACF-RFG (GHC)	DPs (GHC)	Others (GHC)	Total Cost (GHC)	New	Ongoing	Lead	Collaborating Institution(s)
5	National Youth Authority (NYA)	Youth Empowerment & Skills Development Programme	✓	✓	✓	✓	2,500,000	2,000,000	0	0	400,000	1,600,000	6,500,000	✓		NYA	TVET; MoYSD
Subtotal (Economic Development)							12,200,000	10,100,000	0	0	1,800,000	8,400,000	32,500,000				
Social Development																	
6	Dept. of Community Dev. & Social Welfare	Women's Economic Empowerment Initiative	✓	✓	✓	✓	2,000,000	1,200,000	300,000	0	0	2,000,000	5,500,000	✓		DCD / DSW	DoG; MASLOC; NGOs
7	Dept. of Gender	Gender Mainstreaming & Advocacy Campaign	✓	✓	✓	✓	1,000,000	1,000,000	0	0	150,000	1,550,000	3,700,000		✓	Dept. of Gender	MoGCSP; RCC
8	Dept. of Children & SW	Child Protection Mechanism Strengthening	✓	✓	✓	✓	1,200,000	1,000,000	200,000	0	0	1,800,000	4,200,000	✓		Dept. of Children & SW	RCC; NGOs
Subtotal (Social Development)							4,200,000	3,200,000	500,000	0	150,000	5,350,000	13,400,000				
Environment, Infrastructure & Human Settlements																	
9	Dept. of Parks & Gardens	Regional Greening & Urban Forest Programme – Community Tree Planting Initiative	✓	✓	✓	✓	1,000,000	1,000,000	0	0	150,000	2,050,000	4,200,000	✓		Parks & Gardens	EPA; FC; RCC Works

#	Department / Agency	Development Programme	2026	2027	2028	2029	GoG (GHC)	DACF (GHC)	IGF (GHC)	DACF-RFG (GHC)	DPs (GHC)	Others (GHC)	Total Cost (GHC)	New	Ongoing	Lead	Collaborating Institution(s)
10	Environmental Health Unit (EHU)	Environmental Health Governance & Compliance Programme	✓	✓	✓	✓	1,500,000	1,200,000	0	0	250,000	1,550,000	4,500,000		✓	EHU	EHSD; NGOs
11	LUSPA	District Spatial Dev. Planning Support Programme – GIS-Based Zoning System	✓	✓	✓	✓	1,500,000	1,500,000	0	0	300,000	2,100,000	5,400,000	✓		LUSPA	RCC; GIS Providers
12	NADMO	Emergency Preparedness & Risk Management – RCC Emergency Response Platform	✓	✓	✓	✓	1,500,000	1,000,000	0	0	250,000	2,050,000	4,800,000		✓	NADMO	RCC; Fire Service
Subtotal (Env., Infra. & Human Settlements)							5,500,000	4,700,000	0	0	950,000	7,750,000	18,900,000				
Governance & Institutional Development																	
13	RCC Planning Unit / RPCU	Coordination & Policy Planning & Budgeting – RPCU-DPCU Forum & Performance Monitoring	✓	✓	✓	✓	1,000,000	1,000,000	0	0	250,000	1,050,000	3,300,000		✓	RPCU	NDPC; MMDAs

#	Department / Agency	Development Programme	2026	2027	2028	2029	GoG (GHC)	DACF (GHC)	IGF (GHC)	DACF-RFG (GHC)	DPs (GHC)	Others (GHC)	Total Cost (GHC)	New	Ongoing	Lead	Collaborating Institution(s)
14	RCC Estate Unit	Office Infrastructure Expansion – Staff Bungalow Redevelopment (PPP Project)	✓	✓	✓	✓	0	0	0	0	0	108,305,402	108,305,402	✓		RCC Estate Unit	RCC Admin; Works Dept.
15	RCC MIS Unit	ICT Integration & Digital Transformation Initiative	✓	✓	✓	✓	1,500,000	1,000,000	0	0	250,000	1,250,000	4,000,000	✓		MIS Unit	NITA; NDPC
16	Ghana Statistical Service	Regional Data Coordination & Utilization – GSS–MMDA Data Literacy	✓	✓	✓	✓	1,200,000	900,000	0	0	200,000	1,300,000	3,600,000		✓	GSS	Budget Unit; Education
Subtotal (Governance & Inst. Dev.)							3,700,000	2,900,000	0	0	700,000	111,905,402	119,205,402				
Grand Total							25,600,000	20,900,000	500,000	0	3,600,000	133,405,402	184,005,402				

Source: Regional Planning Coordinating Unit, 2025.

5.3. PROGRAMME FINANCING STRATEGY AND REVENUE GENERATION

The effective delivery of the GARCC's Composite Development Programmes for the 2026–2029 Medium-Term period will require a robust, diversified, and well-coordinated financing framework. This framework is designed to mobilize and align resources across government, development partners, the private sector, and internally generated sources, ensuring the full funding of all priority interventions under the five national development dimensions.

5.3.1. Programme Cost and Financing Outlook

The total projected programme cost is estimated at GHC184.0 million over the four-year period. This covers capital investments, operational logistics, programme delivery, capacity strengthening, and monitoring systems.

Funding will be sourced from a balanced mix of domestic and external resources, with the following indicative contributions:

- Government of Ghana (GoG): GHC25.6m (14%)
- DACF: GHC20.9m (11%)
- Internally Generated Funds (IGF): GHC0.5m (<1%)
- DACF–RFG: nil (to be explored further during implementation)
- Development Partners (DPs): GHC3.6m (2%)
- Others (including NGOs, private sector support, PPPs): GHC133.4m (72%), of which GHC108.3m relates to the RCC Estate Unit's PPP-driven Staff Bungalow Redevelopment Project.

This outlook reflects a deliberate strategy to combine traditional government financing with innovative partnership-based mechanisms, while ensuring that Development Partner contributions and “Others” are applied realistically and in line with sectoral programmes.

5.3.2. Key Funding Sources

1. Government of Ghana (GoG): Allocations through sector ministries, the RCC, and MMDAs.
2. District Assemblies Common Fund (DACF) and DACF–Responsiveness Factor Grant (DACF–RFG): to support decentralized programme implementation.
3. Development Partners (DPs): expected contributions from UNICEF, UNFPA, GIZ, NDPC, the World Bank, FAO, and others, aligned with ongoing thematic programmes (gender, children, agriculture, environment, statistics, etc.).

4. Public–Private Partnerships (PPPs): particularly for large-scale infrastructure, with the flagship Estate Unit redevelopment serving as the leading PPP-driven project.

5.3.3. Revenue Generation Measures

To complement traditional funding sources and reduce reliance on central transfers, GARCC will intensify department-led income diversification initiatives that align with their core mandates.

Key measures include:

- **Department of Social Welfare and Births & Deaths Registry –**
 1. Revenue mobilization from specialized services, including case management, counselling, residential care assessments, and rehabilitation programmes.
 2. Consultancy services, fee-based community training, and technical assistance to NGOs and donor-funded projects.
 3. Statutory fees from the Births & Deaths Registry will continue to be collected; however, the necessary Legislative Instrument (LI) to permit full retention remains outstanding, limiting reinvestment into service delivery.

- **Public Works Department (PWD) –**
 1. Expansion of commercial services, including infrastructure assessments, digital permit facilitation, and verification of physical projects for both public and private sector clients.

These measures are designed to strengthen financial sustainability, encourage innovation in service delivery, and enhance the RCC’s capacity to finance local priorities without overdependence on central government allocations.

Table 5.2: Programme Financing Strategy

No.	Development Programme	Programme Cost (A) (GHC)	Expected Funding Sources (Costs)					Total (B) (GHC)	Gap C = (B – A) (GHC)	
			GoG (GHC)	DACF (GHC)	IGF (GHC)	DACF–RFG (GHC)	DPs (GHC)			Others (Specify) (GHC)
Economic Development										
1	Industrial Transformation & SME / Creative Economy Growth	7,000,000.00	2,500,000.00	2,500,000.00	0.00	0.00	400,000.00	1,600,000.00	7,000,000.00	0.00
2	Agriculture Development Support Programme	8,000,000.00	3,000,000.00	2,500,000.00	0.00	0.00	400,000.00	2,100,000.00	8,000,000.00	0.00
3	Regional Agricultural Innovation & Agri-Tech Support	8,000,000.00	3,000,000.00	2,500,000.00	0.00	0.00	400,000.00	2,100,000.00	8,000,000.00	0.00
4	Animal Health Governance Enhancement (VSD)	3,000,000.00	1,200,000.00	600,000.00	0.00	0.00	200,000.00	1,000,000.00	3,000,000.00	0.00
5	Youth Empowerment & Skills Development (NYA)	6,500,000.00	2,500,000.00	2,000,000.00	0.00	0.00	400,000.00	1,600,000.00	6,500,000.00	0.00
Subtotal (Economic Development)		32,500,000.00	12,200,000.00	10,100,000.00	0.00	0.00	1,800,000.00	8,400,000.00	32,500,000.00	0.00
Social Development										
6	Women’s Economic Empowerment Initiative	5,500,000.00	2,000,000.00	1,200,000.00	300,000.00	0.00	0.00	2,000,000.00	5,500,000.00	0.00
7	Gender Mainstreaming & Advocacy Campaign	3,700,000.00	1,000,000.00	1,000,000.00	0.00	0.00	150,000.00	1,550,000.00	3,700,000.00	0.00
8	Child Protection Mechanism Strengthening	4,200,000.00	1,200,000.00	1,000,000.00	200,000.00	0.00	0.00	1,800,000.00	4,200,000.00	0.00
Subtotal (Social Development)		13,400,000.00	4,200,000.00	3,200,000.00	500,000.00	0.00	150,000.00	5,350,000.00	13,400,000.00	0.00
Environment, Infrastructure & Human Settlements										
9	Regional Greening & Urban Forest Programme (Parks & Gardens)	4,200,000.00	1,000,000.00	1,000,000.00	0.00	0.00	150,000.00	2,050,000.00	4,200,000.00	0.00
10	Environmental Health Governance & Compliance	4,500,000.00	1,500,000.00	1,200,000.00	0.00	0.00	250,000.00	1,550,000.00	4,500,000.00	0.00

No.	Development Programme	Programme Cost (A) (GHC)	Expected Funding Sources (Costs)					Total (B) (GHC)	Gap C = (B – A) (GHC)	
			GoG (GHC)	DACF (GHC)	IGF (GHC)	DACF–RFG (GHC)	DPs (GHC)			Others (Specify) (GHC)
11	District Spatial Development Planning (LUSPA – GIS)	5,400,000.00	1,500,000.00	1,500,000.00	0.00	0.00	300,000.00	2,100,000.00	5,400,000.00	0.00
12	Emergency Preparedness & RCC Response (NADMO)	4,800,000.00	1,500,000.00	1,000,000.00	0.00	0.00	250,000.00	2,050,000.00	4,800,000.00	0.00
Subtotal (Env., Infra. & Human Settlements)		18,900,000.00	5,500,000.00	4,700,000.00	0.00	0.00	950,000.00	7,750,000.00	18,900,000.00	0.00
Governance & Institutional Development										
13	Coordination & Policy Planning, Budgeting & M&E (RPCU)	3,300,000.00	1,000,000.00	1,000,000.00	0.00	0.00	250,000.00	1,050,000.00	3,300,000.00	0.00
14	Office Infrastructure Expansion – Staff Bungalow Redevelopment (RCC Estate Unit)	108,305,402.45	0.00	0.00	0.00	0.00	0.00	PPP — 108,305,402.45 (to be mobilized)	0.00	- 108,305,402.45
15	ICT Integration & Digital Transformation (RCC MIS)	4,000,000.00	1,500,000.00	1,000,000.00	0.00	0.00	250,000.00	1,250,000.00	4,000,000.00	0.00
16	Regional Data Coordination & Utilization (GSS)	3,600,000.00	1,200,000.00	900,000.00	0.00	0.00	200,000.00	1,300,000.00	3,600,000.00	0.00
Subtotal (Governance & Inst. Dev.)		119,205,402.45	3,700,000.00	2,900,000.00	0.00	0.00	700,000.00	111,905,402.45	10,900,000.00	- 108,305,402.45
Grand Total (All Programmes)		184,005,402.45	25,600,000.00	20,900,000.00	500,000.00	0.00	3,600,000.00	133,405,402.45	75,700,000.00	- 108,305,402.45

No.	Development Programme	Programme Cost (A)							Total (B)	Gap C = (B - A)
			GoG	DACF	IGF	DACF-RFG	DPs	Others (Specify)		
Economic Development										
1	SME, Agribusiness & Creative Economy Growth Programme	20,232,750	6,744,250	4,047,000	2,698,000	0	2,698,000	4,045,500	20,232,750	0
2	Agriculture Development Support Programme	18,886,600	5,934,940	4,316,320	2,428,020	0	2,967,470	3,239,850	18,886,600	0
3	Regional Agricultural Innovation & Agri-Tech Support Programme	21,582,400	6,744,250	4,856,040	2,698,000	0	3,507,190	3,777,680	21,582,400	0
4	Animal Health Governance Enhancement	10,791,200	3,505,030	2,697,800	1,349,000	0	1,618,620	1,618,620	10,791,200	0
Subtotal		71,492,950	22,928,470	15,917,160	9,173,020	0	10,791,280	12,681,650	71,492,950	0
Social Development										
5	Youth Empowerment & Skills Development Programme	20,232,750	6,474,480	4,316,320	2,698,000	0	3,237,360	3,507,190	20,232,750	0
6	Women's Economic Empowerment Initiative	13,489,000	4,317,600	3,237,000	1,888,600	0	1,888,600	2,158,400	13,489,000	0
7	Gender Mainstreaming & Advocacy Campaign	9,442,300	3,237,360	2,428,020	1,349,000	0	1,349,000	1,079,200	9,442,300	0
8	Child Protection Mechanism Strengthening	12,140,100	4,046,800	3,237,360	1,618,620	0	1,888,600	1,349,000	12,140,100	0
Subtotal		55,304,150	18,076,240	13,218,700	7,553,220	0	8,363,560	8,092,790	55,304,150	0
Environment, Infrastructure & Human Settlements										
9	Regional Greening & Urban Forest Programme	13,489,000	4,317,600	3,237,000	1,888,600	0	2,158,400	1,888,600	13,489,000	0
10	Environmental Health Governance & Compliance Programme	16,188,000	4,856,040	3,777,680	2,158,400	0	2,698,000	2,698,000	16,188,000	0
11	District Spatial Development Planning Support Programme	14,838,900	4,582,090	3,507,190	1,888,600	0	2,428,020	2,428,020	14,838,900	0
12	Emergency Preparedness & Risk Management Programme	13,489,000	4,317,600	3,237,000	1,888,600	0	2,158,400	1,888,600 Cross)	13,489,000	0
Subtotal		57,004,900	18,073,330	13,758,870	7,823,800	0	9,442,820	8,903,220	57,004,900	0
Governance & Institutional Development										

No.	Development Programme	Programme Cost (A)							Total (B)	Gap C = (B – A)
			GoG	DACF	IGF	DACF-RFG	DPs	Others (Specify)		
13	Coordination, M&E Policy Planning and Budgeting Programme	13,489,000	4,317,600	3,237,000	1,888,600	0	2,158,400	1,888,600	13,489,000	0
14	Office Infrastructure Expansion Project	14,838,900	4,856,040	3,507,190	1,888,600	0	2,158,400	2,428,020	14,838,900	0
15	ICT Integration & Digital Transformation Initiative	16,188,000	5,394,480	4,047,000	2,158,400	0	2,428,020	2,158,400	16,188,000	0
16	Regional Data Coordination & Utilization Programme	13,489,000	4,317,600	3,237,000	1,888,600	0	2,158,400	1,888,600	13,489,000	0
Subtotal		57,004,900	18,885,720	14,028,190	7,823,800	0	8,903,220	8,364,000	57,004,900	0
Grand Total		242,806,900	77,067,760	56,922,920	32,373,840	0	37,500,880	38,941,500	242,806,900	0

Source: Regional Planning Coordinating Unit, 2025.

CHAPTER SIX

FORMULATION OF ANNUAL ACTION PLANS (2026–2029)

6.0. INTRODUCTION

The Annual Action Plan (AAP) provides a practical roadmap for implementing the Composite Development Programmes presented in Chapter Five. It breaks down the medium-term priorities into specific, time-bound, and budgeted activities for each year, beginning with 2026. The AAP ensures that interventions are sequenced logically, aligned with available resources, and responsive to emerging regional needs and opportunities.

This section presents the GARCC's 2026 Action Plan using NDPC's prescribed format. Each activity is linked to the relevant development dimension, programme, expected outputs, implementation arrangements, and indicative budget.

Table 6.1: Annual Action Plans for 2026

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department		
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating	
ECONOMIC DEVELOPMENT														
Department: Department of Agriculture														
Objective: Increase access to agri-tech tools & extension services to 80% by 2029														
Programme: Regional Agricultural Innovation and Agri Tech Support Programme														
Undertake 4 monitoring visits by RDA, RCC, RAOs to monitor planned activities of government programmes and special projects by December 2026	All MMDAs	29	√	√	√	√	50,000.00	-	-	253,350.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize a 2-training workshop for 30 accountants and 60 officers on workplan and budget preparation by December 2026	All MMDAs	29	√		√		-	-	-	54,500.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 training workshops to build the capacity of 30 administrative staff on modern office management practices by December 2026	All MMDAs	29	√	√	√	√	-	-	-	36,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 43 capacity training for 180 (District Heads of Department, Technical Staff, Regional Technical staff) on Good Agricultural Practices and Data collection and analysis by December 2026	All MMDAs	29	√	√	√	√	-	-	-	645,200.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 technical Review meetings for 29 Heads of Department and 15 Regional Officers to Review implemented activities by December 2026	All MMDAs	29	√	√	√	√	-	-	-	58,800.00	√	-	Dept. of Agric.	GARCC, MoFA, DP

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize 1 Joint Sector Review (JSR) Meeting of all Stakeholders in the Agricultural Value Chain by October 2026	All MMDAs				√	-	-	-	33,200.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Research and Extension Linkage Committee Meeting (RELC) to collate and prioritize issues affecting Agriculture in the Region by December 2026	All MMDAs			√		-	-	-	30,500.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 12 Management meetings by end of December 2026	Regional Office	√	√	√	√	-	-	-	36,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Participation of RDA in 4 quarterly review meetings of Regional Directors of Agriculture-Ghana to deliberate on key national issues affecting Agriculture development in Ghana by December 2026	Selected Regions	√	√	√	√	-	-	-	12,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Maintenance of office, 3 official vehicles and 2 motorbikes	Regional Office	√	√	√	√	75,000.00	-	-	255,000.00	√	√	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Annual Livestock and Poultry Bazaar to facilitate market linkage of livestock and poultry farmers in December 2026	Regional Office				√	-	-	-	23,300.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Agricultural Fair to facilitate market linkage among actors in the agricultural value chain by end of December 2026	Regional Office			√		-	-	-	50,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Participate in the celebration of the 42 nd	Selected Region				√	40,000.00			62,000.00	√	-	Dept. of Agric.	GARCC, MoFA DP,

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
National Farmers' Day in December 2026													
Set up 8 demonstrations on improved technological packages on Crops and Livestock/ poultry production to farmers by the end of December 2026	8 Districts	√	√	√	√	-	-	-	160,700.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 Food and nutrition demonstrations for 4 communities by December 2026	4 Districts	√	√	√	√	-	-	-	40,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Sub-total						165,000.00			1,750,550.00				
Department: Ministry of Trade, Agribusiness and Industry (MOTAI)													
Objective: Increase SME participation in trade fairs and engagements by 2029													
Programme: Strengthen programmes aimed at entrepreneurship development													
Preparation and submission of quarterly and annual performance report and annual budget	Regional Office	√	√		√	7,000.00	-	-	-	√	-	MOTAI	MoF, Agencies
Train staff of the office in accordance with annual training plan of the Ministry	Regional Office	√		√		71,400.00	-	-	-		√	MOTAI	AGI, NBSSI
Organize annual inter-agency review meeting	Regional Office		√			5,100.00	-	-	-		√	MOTAI	MOTI Agencies
Collaborate with GEPA, GRATIS Foundation and GEA to train master crafts persons, technical apprentices, technicians and engineers to develop skills	Regional Office	√	√	√	√	25,750.00	-	-	-	√	-	Gratis Foundation	MOTI,NVTI,MOE,GEA,ASSI,AGI,GNCCI
Monitor the operations of Technology Support Centers and Business Development Services	Regionwide	√	√	√	√	5,375.00	-	-	-	√	-	GEA	MOTI,MOF, Business Associations

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Facilitate MSMEs access to business development services and organize trade and industry fora.	Regionwide	✓	✓	✓	✓	12,200.00	-	-	-	✓	-	MOTAI	MMDAs,GIPC,G NCCI, AGI, ASSI
Promote public awareness on standardization,GSA activities and conduct market surveillance	Regionwide	✓	✓	✓	✓	36,900.00	-	-	-		✓	MOTAI	MOTI,AGI,GNC CI,ASSI
Collaborate with DIP and SEZ unit of MOTI to implement the District Industrialization Programme and the Industrial Parks and Special Economic Zones Initiative.	Region-wide	✓	✓	✓	✓	18,075.00	-	-	-		✓	MOTAI	MOF,MMDAs, GWCL
SUB-TOTAL						103,400.00							
Agency: Ghana Enterprises Agency (GEA)													
Objective: To double MSME exports and access to business support by 2029													
Programme: MSME Business Support and Export Development Programme													
Organize stakeholder meetings	Regional Office	✓	✓	✓	✓	35,500.00	-	-	9,500.00	✓	-	GEA	RCC, BAC
Monitoring of 21 BAC, Widu, GJSP,DGB and BA projects, Kaizen	MMDAs	✓	✓	✓	✓	-	-	-	1,082,000.00	✓	-	GEA	MOTAI, MoF, RCC
Monitoring of GETP,D4J,WIDU,GJSP project beneficiaries	MMDAs	✓	✓	✓	✓	-	-	-	16,000.00	✓	-	GEA	MOTAI,MoF,RC C
Organize Trade Show	AMA				✓	-	-	-	110,000.00	✓	-	GEA	MOTAI
Organize two training programs for BAC staff	Regional Office		✓		✓	-	-	-	95,000.00	✓	-	GEA	BAC
SUB-TOTAL						35,500.00	-	-	1,312,500.00		-		
Department: Veterinary Services Department													
Objective: Establish fully functional veterinary clinics													
Programme: Animal Health Governance enhancement													
Organize quarterly meeting, town hall and radio discussions with stakeholders	All MMDAs	✓	✓	✓	✓	-	-	12,000.00	170,000.00	✓	-	VSD	FAO,DEFRA-UK,ECOWAS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Conduct quarterly in-service training for five (5) Veterinary field staff	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	440,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Monitor and supervise operations at all slaughter facilities	Region wide	✓	✓	✓	✓	-	-	12,000.00	232,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Procure 30 laptops, 1 desktop computer, printer and scanner	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	700,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS
Train veterinary staff in ICT integration,disease surveillance and digital record keeping	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	160,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Procure and distribute 25 motorbikes, GPS tracking devices and 10 vehicles	All MMDAs 29	✓	✓	✓	✓	-	-	-	20,460,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS
Procure 40ft shipping containers, modify and equip them for veterinary clinic and office use	All MMDAs 29	✓	✓	✓	✓	-	-	-	19,720,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS, AU-IBA
SUB-TOTAL								60,000.00	19,720,000.00				
SOCIAL DEVELOPMENT													
Department: Ghana Statistical Service (GSS)													
Objective: To strengthen data systems for effective planning, decision-making, and monitoring across GARCC													
Programme: Data Collection, Analysis, and Monitoring Support Programme													
Collection of monthly Price Data (CPI, PPI and PBCI) from markets, outlets and establishments	Accra, Tema and Ada	✓	✓	✓	✓	-	-	-	159,000.00	✓	-	GSS	GSS Head Office
Quarterly Monitoring and Supervision of data collection in all 29 MMDAs as well as all GSS data collection in the region monthly	29 MMDAs	✓	✓	✓	✓	-	-	-	16,000.00	✓	-	GSS	GSS Head Office
Organize 2 training programmes to build the capacity of district	29 MMDAs	✓	✓	✓	✓	-	-	-	12,300.00	✓	-	GSS	GSS, Head Office

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
statistical officers in Consumer Price index (CPI) data collection and processing in March & September, 2026													
Maintenance of office, 1 official vehicle	Accra	✓	✓	✓	✓	5,554.50	-	-	-	✓		GSS	GSS, Head Office
Celebration of African Statistics Day in November, 2026	Accra				✓	-	-	-	-	✓		GSS	GSS, Head Office
SUB-TOTAL						5,554.50			187,300.00				
Department: Department of Social Welfare Objective: Expand social protection coverage for vulnerable groups by 2029 Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Facilitate assessment of 200 prospective foster care applicants and provide training	GAR	✓	✓	✓	✓	-	-	-	-	-	✓	DSW	Applicant, Foster care unit, DSW Head office
Facilitate placement of children in need of care and monitor reunified children with their families	GAR	✓	✓	✓	✓	650.00	-	-	-	-	✓	DSW	Parents and MMDAs
Monitor Day Care centres, residential homes for children, NGOs, families placed with children considered for legal adoption	GAR	✓	✓	✓	✓	1,500.00	-	-	-	-	✓	DSW	MMDAs, Day care centres, NGOs
Organize four(4) training sessions on Social investigation ,social enquiry and report writing	GAR	✓	✓	✓	✓	250.00	-	-	-	-	✓	DSW	MMDAs
Provide technical backstopping for probation officers who attend juvenile court services.	GAR	✓	✓	✓	✓	200.00	-	-	-	-	✓	DSW	MMDAs
Supervise and monitor payment of LEAP beneficiaries	GAR	✓	✓	✓	✓	300.00	-	-	-	-	✓	DSW	MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize two (2) training workshops for hospital Social Workers	GAR	√	√	√	√	-	-	-	-	-	√	DSW	MMDAs
Facilitate and coordinate all social protection activities	GAR	√	√	√	√	500.00	-	-	-	-	√	DSW	MMDAs
TOTAL						3,400.00							
Department: Department of Community Development Objective: Promote skills development training for the vulnerable Programme: Youth Development Programme													
Community sensitization on child protection issues	Community Schools, churches market		√	√	√	-	-	-	30,000.00	-	√	DCD	UNICEF, GES, GHS, NCCE, SW, NGOs
Training on preparation of liquid soap and bar soap, pastries and bread and dye for some vulnerable women	Communities in the MMDAs	√	√	√	√	9,000.00	-	-	-	-	√	DCD	MMDAs
Sensitization on health, social, education and standard of living among community members	Communities in the MMDAs	√	√	√	√	9,750.00	-	-	-	-	√	DCD	GES, GHS, NADMO NCCE, SW, NGOs, EHU
Monitor child protection activities and provide technical backstopping to MMDAs	29 MMDAs	√	√	√	√	9,750.00	-	-	-	-	√	DCD	GES, GHS, NADMO NCCE, SW, NGOs, EHU
SUB-TOTAL						28,550.00							
Department: Health Directorate Objective: Increase the proportion of the population accessing essential health services Programme: Regional Health & Nutrition Enhancement													
Expansion of CHPS functionality and improved maternal and child health	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	1,450,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Enhanced service coverage for antenatal care	All 29 District/Municipal/Metro	√	√	√	√	2,175,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
	Health Directorate and health facilities												
Audit all maternal and perinatal mortalities and implement all audit recommendations	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	-	-	720,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Implementation of quarterly blood drive at 6 maternal and perinatal zones	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	-	-	1,320,000.00	-	√	-	RHD	DHDs, Health facilities, NGOs & Korlebu
Strengthen availability of EmONC services	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	1,320,000.00	-	1,044,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Provision of essential medicines and logistics	Health facilities	√	√	√	√	10,150,000.00	-	768,500.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Improve Immunization coverage through outreach services, mop-up campaigns and demand generation	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	1,363,000.00	-	3,190,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Efficiently manage vaccines and ensure availability	District/Municipal/Metro Health Directorate	√	√	√	√	4,350,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Conduct home visits	All 29 Districts/Municipals/Metros	√	√	√	√	-	-	3,480,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
	Health Directorate												
Implementation of supportive supervision visit	All 29 Districts/Municipals/Metro Health Directorate	√	√	√	√	-	-	4,447,000	-	-	√	RHD	DHDs, Health facilities, NGOs
Implementation of data validation activities	All 29 District/Municipal/Metro Health Directorate and RHD	√	√	√	√	-	-	540,000	-	-	√	RHD	DHDs, Health facilities, NGOs
Improve PMTCT and malaria testing rate	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	11,600,000	-	10,295,000	-	-	√	RHD	DHDs, Health facilities, NGOs
SUB-TOTAL						32,408,000.00		25,804,500					
Department: Department of Gender													
Objective: Increase women's participation in skills training and gender equity programmes by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Engage 220 men and boys in advance gender related issues in 4 selected MMDA	GWMA,AEDA,AsHMA, SODA	√	√	√	√	-	-	-	100,468.00	-	√	DOG	MMDAs GES,GHS CSOs FBOs CBOs
Organize 4 dialogue sessions for 220 identifiable groups on the need to end Child Marriage in 4 selected MMDAs	AWDA.AMA ,AyEMA LaNMA	√	√	√	√	-	-	-	154,345.00	-	√	DOG	MMDAs GHS CSOs FBO CBOs
Commemorate all calendar days that are related to Gender	Selected MMDAs	√	√	√	√	108,340.00	-	-	-	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
Organize a 1-day Mentorship programme to empower 220 out of school Adolescent Girls on SRHR and GBV	SODA, AyEMA, AWDA, AEDA		√	√	√	-	-	-	288,268.00	-	√	DOG	MMDAs GHS CSOs FBOs CBOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Collaborate with the D V Sec. commemorate 16Days of Activism Against GBV	Selected MMDAs				√	-	-	-	64,000.00	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
SUB-TOTAL						108,340.00			607,081.00	-			
Department: Department of Children Objective: Increase child protection interventions to 80% by 2029 Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Organize twelve (12) sensitization programs on child protection and its related issues in school	GAR	√	√	√	√	20,000.00	-	-	15,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Organize two(2) joint quarterly regional child protection committee meeting	GAR	√			√	5,000.00	-	-	5,437.05	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Form four(4) child protection committees in selected communities	GAR	√	√	√	√	5,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Organize twelve(12) outreach programs on child protection in selected communities	GAR	√	√	√	√	8,000.00	-	-	30,000.00	-	√	DoC	GES, CD, NCCE, SW
Collaborate with other stakeholders to monitor child protection activities	29 MMDAs	√	√	√	√	5,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Facilitate the celebration of special days for children	GAR	√	√	√	√	40,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Formation of four(4) child rights club in schools and quarterly monitoring of the clubs	Selected schools	√	√	√	√	7,000.00	-	-	-	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
SUB-TOTAL						90,000.00			68,437.05				
Department: National Sports Authority (NSA) Objective: Renovate and develop 10 community parks and sports centers by 2029 Programme: Regional Sports & Talent Development													
Facilitate procurement of sports equipment	Accra	√				5,000.00	-	-	-	√	-	Sports Committee	NSA

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize coaches clinic	Accra		√			10,000.00	-	-	-	√	-	Sports Committee	NSA
Organize inter-districts sports competition in the region	Accra			√		250,000.00	-	-	-	√	-	Sports Committee	NSA, RCC, MMDAs
Organize referees clinic for referees	Accra	√				10,000.00	-	-	-	√	-	Sports Committee	NSA
Facilitate participation of national sports festival	Cape Coast			√		300,000.00	-	-	-	√	-	Sports Committee	NSA/RCC
Monitoring of training sessions of teams	Accra/Tema	√	√	√	√	4,000.00				√	-	Sports Committee	NSA
Facilitate procurement of sports equipment	Accra	√				5,000.00	-	-	-	√	-	Sports Committee	NSA
TOTAL						579,000.00							
Department: Ghana Library Authority													
Objective: Increase youth literacy and life skills through inclusive community library services by 2029													
Programme: Literacy & Life Skills for Out-of-School Youth													
Monitoring and Evaluation of Public Libraries	All public libraries	√	√	√	√	43,424.00	-	-	-	√	-	Ghana Library	-
Organize Capacity building for Heads of public libraries	Regional Office	√	√	√	√	53,302.00	-	-	-	√	-	Ghana Library	-
Provide Mobile Library Services to schools and communities in the 29 MMDs without libraries	All MMDAs	√	√	√	√	375,187.00	-	-	-	√	-	Ghana Library	GES, MMDAs
Provide Technical Backstopping to school libraries	Schools	√	√	√	√	55,000.00	-	-	-	√	-	Ghana Library	GES
Collaboration with MMDAs and NGOs in the establishment of libraries in communities	MMDAs	√	√	√	√	35,000.00	-	-	-	√	-	Ghana Library	MMDAs, NGOs
TOTAL		√	√	√	√	561,913.00							

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Agency: Ghana AIDS Commission Objective: Reduce HIV infections and promote coordinated response through advocacy, prevention, and support services Programme: Accelerating multi-sectoral control													
Organise Technical Support Unit focal persons review and capacity building meeting	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Organize RECCOM, CSOs, DISCCOM meetings	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Convene stakeholders coordination forum with a couple of RECCOM	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Provide support to PLHIV on NHIS registration	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Engagement and sensitization with RHC, traditional authority, schools media and religious institution	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, MDAs, Private sector, FBO,CSOs,GHS, GCCM
SUB-TOTAL						-	-	-	-		-		
Department: Births and Deaths Registry Objective: Improve access to timely, accurate and universal birth and death registration services Programme: Registration of Birth and Death													
Supervise the Registration of 120,000 births and 16,000 deaths across all 29 districts	All 29 MMDAs	✓	✓	✓	✓	-	-	116,000.00	-	✓	-	BDR	GHS,MMDAs
Conduct monitoring visits to all 29 registration districts activities	All 29 MMDAs	✓	✓	✓	✓	-	-	28,000.00	-	✓	-	BDR	MMDAs, NATIONAL OFFICE (BDR)
Organize 4 technical review meetings for 29 districts registrars to review their performance	Regional Office	✓	✓	✓	✓	-	-	40,000.00	-	✓	-	BDR	NATIONAL OFFICE (BDR) RCC
Organize 2 capacity-building for religious	Regional Office		✓		✓	-	-	23,200.00	-	✓	-	BDR	NATIONAL OFFICE (BDR) RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
bodies /midwives / TBAs on birth notification forms													
Organize Public Education Campaigns on early death registration	All MMDAs		✓		✓	10,000.00	-	20,000.00	-	✓	-	BDR	NCCE, MMDAs
Maintenance of Vehicles & Motorbikes	Regional Office	✓	✓	✓	✓	5,000.00	-	5,000.00	-	✓	-	B&D	MIS, GSS
SUB-TOTAL						15,000.00		232,200.00					
Agency: Complimentary Education Agency													
Objective: Promote demand-driven Complimentary Education programmes													
Programme: Complimentary Education													
Undertake Supervisory and Monitoring CE activities for 20 MMDAs	20 MMDAs	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	CEA	MMDAs
Collaborate with relevant stakeholders for the training of facilitators on the use of instructional materials, other publications and build capacity of CE staff	Regional Office	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	CEA	MMDAs
Facilitate Communities/learners access to quality, equitable and inclusive CE across the 20 MMDAs and conduct community outreach programs	20 MMDAs	✓	✓	✓	✓	21,000.00	-	-	-	✓	-	CEA	MMDAs
Facilitate and participate in celebration of the International Literacy Day and my first day at school	CE Learning Centers	✓	✓	✓	✓	25,000.00	-	-	-	✓	-	CEA	MMDAs
Supervises the establishment and operationalization of Community Learning Centers (CLCs)	20 MMDAs	✓	✓	✓	✓	15,000.00	-	-	-	✓	-	CEA	MMDAs
SUB-TOTAL						101,000.00							

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Agency: Center for National Culture Objective: Promote inclusion in the cultural sector Programme: National Culture													
Undertake research on social impact of the cultural and creative industries for inclusive development	29 MMDAs	✓	✓	✓	✓	55,000.00	-	-	-	✓		CNC	Ghana Investment Promotion Centre (GIPC), UNESCO
Facilitate upgrading of infrastructure, improve market access and foster strategic partnership to promote Ghanaian art	Arts and craft market	✓	✓	✓	✓	150,000.00	-	-	-	✓		CNC	GARID, MCLAS CI
Facilitate the Promotion of the visual arts sector by integration into vocational training, exhibition and media campaigns	29 MMDAs		✓	✓	✓	45,000.00	-	-	-	✓		CNC	CEXIM, GTA, DP, Creative Arts Agency
Facilitate the promotion of performing arts by integration of youth innovation and investment.	29 MMDAs	✓	✓	✓	✓	85,000.00	-	-	-	✓		CNC	NITA, MTN, Airte I/Tigo, Universities
SUB-TOTAL						335,000.00							
Department: Education Department Objective: Improve quality of education in the region Programme: Promote equitable access and participation to quality education													
Coordinate and monitor GALOP – 2 additional financing implementation, basic schools, teaching of science in 49 SHS and ICT camp for girls	Region wide	✓	✓	✓	✓	10,000.00	-	-	-		✓	GES	Basic schools/SHS
Organize Regional and District STMIE camp and science, ICT and maths competition and monitor organization of NSMQ in 49 SHS.	29 MMDAs and 48 SHS			✓		3,000.00	-	-	-		✓	GES	MMDAs, SHS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Coordinate and monitor science and maths quiz on school farms, robotics, renewable energy, GESTEP, SHEP Health screening activities for SHS 1 new entrants and gender issues in 49 SHS to promote gender parity.	29 MMDAs and 48 SHS	√	√	√	√	7,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate, monitor and conduct annual school census in all 29 MMDAs and SHS	29 MMDAs and SHS	√				5,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate and monitor B.E.C.E and WASSCE examination	Region wide		√	√		10,000.00	-	-	-		√	GES	Basic schools, SHS
Organize and coordinate sporting activities in basic schools and 49 SHS	Region wide		√	√	√	2,000.00	-	-	-		√	GES	Basic schools, SHS
Observe International Commemoration of 16 days of activism, menstrual hygiene for girls, international Disability day and week of gender and its related activities	29 MMDAs		√		√	7,000.00	-	-	-		√	GES	NGOs, SHS
Train Planning, Budget and Statistics officers on M&E and data management and ADEOP preparation	MMDAs and Regional Office		√			5,000.00	-	-	-	√		GES	MMDAs
Undertake maintenance of official vehicles, official bungalows and office building	Regional Office	√	√	√	√	50,000.00	-	-	-		√	GES	RCC
SUB-TOTAL						99,000.00							
Department: National Youth Authority Objective: Improve job opportunities for the youth Programme: Youth Empowerment & Skills Development Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Supervise and monitor youth development activities in the region	GAR	√	√	√	√	40,000.00					√	NYA	UG
Organize apprenticeship, Skill Development & Entrepreneurship training	GAR	√	√	√	√	20,000.00					√	NYA	MMDAs
SUB-TOTAL						60,000.00							
ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT DEVELOPMENT													
Department: Land Use and Spatial Planning/Environment and Human Settlement Development													
Objective: Increase planning permit compliance													
Programme: Local Physical Planning Strengthening Programme													
Organize tailored technical support to MMDAs on Human Settlement Planning and development management	MMDAs	√	√	√	√	-	-	-	60,000.00		√	LUSPA GAR	RCC, MMDAs
Organize a two (2) day refresher training for LUSPA regional officers on the LUSPA ACT 925, LI 2384 and all other relevant regulations	LUSPA GAR	√	√	√	√	-	-	-	12,000.00	√	-	LUSPA GAR	LUSPA Head Office
Organize one (1) sensitization workshop for Technical and Spatial Planning Committee Members in the MMDAs on the LUSPA ACT 925, and LI 2384 to aid in the operationalization of the permit process	MMDAs	√	√	√	√	-	-	-	87,000.00	√	-	LUSPA GAR, RCC	PPD/MMDAs
Organize one training workshop for Physical Planning Officers in all MMDAs on Alternative Dispute Resolution (ADR).	GAR	√	√	√	√	-	-	-	24,000.00	√	-	LUSPA GAR, RCC	RCC/MMDAs
Organize annual monitoring to evaluate the	MMDAs	√	√	√	√	-	-	-	90,000.00	√	-	LUSPA GAR	RCC, MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
effectiveness of MMDAs' spatial planning activities													
Facilitate a district-level public education campaign through durbars to promote laws governing spatial planning	MMDAs	√	√	√	√	-	-	-	68,000.00	√	-	LUSPA GAR	RCC, MMDAs
Organize two (2) number Spatial/ Permit Database creation working sessions on creating spatial/permit databases for MMDAs	LUSPA GAR	√	√	√	√	-	-	-	62,968.00	√	-	LUSPA GAR	RCC, MMDAs
Organize quarterly Spatial Committee meeting	LUSPA GAR	√	√	√	√	-	-	-	51,000.00	-	√	LUSPA GAR	RCC, MMDAs
Procure two(2) No. Desktop computers and laptop and stationery	Head Office	√	√	√	√	-	-	-	240,000.00	-	√	LUSPA Head Office	LUSPA- GAR
SUB-TOTAL						-			694,968.00				
Department: Department of Rural Housing													
Objective: Provide adequate, safe, secure, quality and affordable housing schemes													
Programme: Provide Job Training in Building and Construction Skills													
Organize a Sensitization workshop on local building materials development and use	MMDAs	√	√	√	√	10,000.00	-	-	-	-	√	DRH	MMDAs
Organize Capacity Building for Unemployed Youth	MMDAs		√		√	-	-	-	60,000.00	-	√	DRH	MMDAs
Facilitate rehabilitation/construction of 1/2 bedroom house	AdMA				√	-	-	-	150,000.00	√		AdMA	DRH
SUB-TOTAL						10,000.00			210,000.00				
Department: Public Works Department													
Objective: Improve RCC asset maintenance and infrastructure monitoring systems													
Programme: Asset Maintenance and Infrastructure Monitoring													
Undertake project feasibility studies, prepare 20 architectural designs and 10 structural designs	All Gov't. Inst.,MMDAs , RCC	√	√			6,500.00	-	1,500.00	-	√	-	PWD	Gov't inst., MDA, MMDAs, RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake 15 building services works, prepare 30 Bill of Quantities, 10 Tender contract document, quarterly and annual reports on projects	All Gov't. Inst.,MMDAs , RCC	✓	✓	✓	✓	8,000.00	-	10,500.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin
Supervise 8 projects and undertake maintenance services	All Gov't. Inst.,MMDAs , RCC RCC HQ	✓	✓	✓	✓	3,000.00	-	11,000.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin Works Dept.
Train and build capacity of officers	RCC Compound	✓	✓	✓	✓	2,000.00	-	1,000.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin Admin
SUB-TOTAL						19,500.00		24,000.00					
Department: Department of Parks and Gardens													
Objective: Improve green infrastructure and public landscape development													
Programme: Green Accra Initiative													
Organise quarterly meetings with Parks and Gardens staff of MMDAs	GAR	✓	✓	✓	✓	5,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAAs
Organize annual monitoring to assess performance of Parks and Gardens activities of MMDAs in the GAR	GAR			✓	✓	10,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAs
Organize one training in horticulture for Parks and Gardens Staff of MMDAs in the GAR	GAR		✓			5,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAs
Landscape a total area of 1,500m ²	GAR	✓	✓	✓	✓	1,000.00	-	-	-	-	✓	Parks & Gardens	RCC, MMDAs
Maintain 800,000m ² of landscape area	GAR	✓	✓	✓	✓	1,000.00	-	-	-	-	✓	Parks & Gardens	ISD, PR Unit
Propagate 90,000 seedlings, plant 5,000 trees and supply 6,000 seedlings to institutions and religious organisation	RCC	✓	✓			1,000.00	-	-	-	✓	-	Parks & Gardens	

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
SUB-TOTAL						23,000.00							
Unit: Environmental Health Unit													
Objective: Increase access to improved waste collection and disposal systems													
Programme: Integrated Solid Waste Management Programme													
Organize 4 training workshops to build the capacity of Environmental Health Officers on Sanitation policy implementation	All 29 MMDAs	√	√	√	√	5,000.00	-	-	-	-	√	REHO	MMDAs
Conduct monitoring and provide backstopping to MMDAs on sanitation and environmental health activities.	MMDAs	√	√	√	√	3,500.00	-	-	-	-	√	REHO	MMDAs
Review and validate sanitation and hygiene reports submitted by MMDAs quarterly	Regional office	√	√	√	√	29,000.00	-	-	-	√		REHO	MMDAs
Organize one (1) regional environmental health stakeholders meeting to identify and prioritize sanitation challenges across the region	Regional office	√	√	√	√	20,000.00	-	-	-	√	-	REHO	MMDAs
Organize 4 technical Review meetings for 29 Heads of Department and 17 Regional Officers to Review implemented activities	Regional office	√	√	√	√	3,000.00	-	-	-			REHO	MMDAs
Conduct regional training sessions for food handlers on food hygiene and safety in collaboration with FDA	29 MMDAs	√	√	√	√	-	-	-	2,900.00			REHO	MMDAs, FDA
Conduct joint enforcement exercise with regulators and MMDAs to ensure	29 MMDAs	√	√	√	√	-	-	-	2,900.00			REHO	MMDAs, EPA, NGO

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
compliance with sanitation bye laws													
Sub-total						36,450.00			5,800.00				
Department: National Disaster Management Organization (NADMO)													
Objective: Improve disaster preparedness, emergency response, and climate resilience													
Programme: Disaster Preparedness & Resilience Building Programme													
Sensitization on the need to prevent fire outbreak	Market, schools, factories	✓	✓	✓	✓	1,000.00	-	-	12,000.00		✓	NADMO	Ghana National Fire Service, MMDAs
Facilitate stakeholder engagement with Eastern region to mitigate looming disaster at the Akwapim range	GAR	✓	✓	✓	✓	10,000.00	-	-	15,000.00		✓	NADMO	ERCC, GARCC, GHA, MMDAs
Embark on tree planting exercise across the region	MMDAs	✓	✓	✓	✓	10,000.00	-	-	20,000.00	✓		NADMO	MMDAs
Organize stakeholder engagement on disaster prevention and simulation exercise	MMDAs	✓	✓	✓	✓	10,000.00	-	-	30,000.00	✓		NADMO	MMDAs
Organise desilting and drains and demolition of structures on water ways	MMDAs	✓	✓	✓	✓	10,000.00	-	-	10,000.00	✓		NADMO	MMDAs
						41,000.00			87,000.00				
GOVERNANCE AND INSTITUTIONAL DEVELOPMENT													
Department: Central Administration													
Objective: Equip and coordinate administrative units for improved public service delivery													
Programme: Infrastructure Improvement Programme													
Organize monthly REGSEC meetings	RCC	✓	✓	✓	✓	229,920.00	-	-	-	✓		CD/Adm in	Security Agencies
Organize monthly Heads of Unit and department meetings	RCC	✓	✓	✓	✓	18,000.00	-	-	-	✓		Admin	Heads of Units & Depts.
Facilitate International Capacity Building Programs - Chinese Embassy and the India High Commission	China	✓	✓	✓	✓	3,000.00	-	-	-	✓		Admin	Chinese Embassy/India n High Commission

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize bi-annual admin officers meeting	RCC		✓		✓	100,000.00	-	-	-	✓		Admin	Admin officers in the region
Organize Regional Prayers and Thanksgiving Day	RCC			✓		2,000.00	-	-	-	✓		Admin	MMDAs
Facilitate CD's quarterly meeting with MMDAs	RCC	✓	✓	✓	✓	80,000.00	-	-	-	✓		Admin	MMDAs
SUB-TOTAL						432,920.00							
Unit: Planning Unit													
Objective: Improve planning, coordination, and policy integration across departments													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Organize Regional Tender Review Committee meetings	RCC	✓	✓	✓	✓	25,000.00	-	-	-		✓	REPO	MMDAs
Organize Quarterly RPCU and expanded Meetings	RCC	✓	✓	✓	✓	20,000.00	-	-	50,000.00		✓	REPO	RPCU Members
Prepare quarterly and Annual Progress Reports from MMDAs	GAR	✓	✓	✓	✓	1,000.00	-	-	-		✓	REPO	RPCU
Organize one (1) RPCU/DPCU Forum for the dissemination of M&E findings	RCC			✓		80,000.00	-	-	3,000.00		✓	RPCU	MMDAs
DPAT technical backstopping to 29 MMDAs (Pre-Assessment)	MMDAs			✓		-	-	-	80,000.00		✓	RPCU	MMDAs
Organize Mid-year Review of 2026 Annual Action Plan	GAR			✓		25,000.00	-	-	-		✓	REPO	RPCU
Monitor and support the preparation of DMTDPs at the District Assemblies	MMDAs	✓	✓	✓	✓	-	-	-	90,000.00	✓		REPO	MMDAs
Monitor the implementation of physical projects in the region	RCC	✓	✓	✓	✓	30,000.00	-	-			✓	REPO	MMDAs
Conduct quarterly monitoring- MMDAs performance	MMDAs	✓		✓		1,200,000.00	-	-	220,000.00		✓	REPO	MMDAs
Organize workshop on training and experience	RCC				✓	-	-	-	30,000.00		✓	PRCU	FDU,OHLGS,MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
sharing on strategic IGF mobilization													
Organize workshop on knowledge sharing on Vountary Local Review by AMA and Ga West.	RCC				✓	-	-	-	86,500.00	✓		RPCU	MMDAs
Support the preparation of GARCC 2026-2029 MTDP	RCC			✓		-	-	-	75,000.00	✓		RPCU	RCC
Support the preparation of 2026-2029 GARCC RIP	RCC			✓		-	-	-	75,300.00	✓		RPCU	RCC
Provide technical backstopping for MIS, Statistics and Physical Planners	RCC			✓		-	-	-	60,000.00	✓		RPCU	RCC
Procurement of 3 laptops, 7 printers and 3 external drives	RCC			✓		-	-	-	40,000.00	✓		RPCU	PO/MIS
Support implementation of 2026-2029 MTDP	RCC	✓	✓	✓	✓	62,000.00	-	-	200,000.00	✓		RPCU	RCC, MMDAs
SUB-TOTAL						1,443,000.00			1,009,800.00				
Unit : Finance Unit													
Objective: Improve public financial management and accountability at the regional level													
Programme: Public Financial and Audit Accountability Programme													
Prepare and submit monthly, quarterly and annual financial statements	RCC	✓	✓	✓	✓	-	-	-	-		✓	Finance	RCC
Quarterly validation of financial statement by NAD and payment vouchers	RCC	✓	✓	✓	✓	-	20,000.00	-	-	✓	-	Finance	CAGD (NAD)
Participate in CAGD and ICAF Annual Conference	RCC	✓	✓			8,000.00	10,000.00	-	-	✓	-	Finance	
Facilitate the work of External Auditors	RCC				✓	-	50,000.00	-	-	✓	-	Finance	Internal Audit
SUB-TOTAL						8,000.00	80,000.00						

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Unit: Budget Unit													
Objective: Improve budget planning, execution, and performance monitoring													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Undertake quarterly monitoring and provide technical backstopping on preparation of Program Based Budgeting	RCC	✓	✓	✓	✓	-	-	-	47,500.00	✓	-	RBA	MMDAs/RDs
Organize quarterly Budget Committee meeting	RCC	✓	✓	✓	✓	15,442.00	-	-	-	✓	-	RBA	RPCU
Prepare and submit RCC budget and 2025 Annual Financial performance of the MMDAs	RCC	✓	✓	✓	✓	5,420.00	-	-	-	✓	-	CD/RBA	RPCU
Organize Regional Budget hearing on Composite Budget	MMDAs				✓	14,942.00	-	-	-	✓	-	CD/RBA	RCC/MMDAs
Prepare Mid-year Revenue and Expenditure Performance of RCC&MMDAs	RCC			✓		-	-	-	-	✓	-	CD/RBA	RCC
Monitor the implementation of Revenue Improvement Action Plan of MMDAs	MMDAs	✓	✓	✓	✓	-	-	-	-	✓	-	CD/REP O	RBA
Organize a day Budget Production workshop for Budget Officers on the preparation and Loading of 2026-2029 Composite Revised Budget on the Activate	RCC			✓		-	-	-	50,000.00	✓	-	CD/RBA	MoF
Organize workshop for MMDAs on emerging issues of Revenue Mobilisation and Management	RCC	✓	✓			-	-	-	40,000.00	✓	-	CD/RBA	GSCSP/MMDAs
SUB-TOTAL						35,804.00			90,000.00				

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Unit: Procurement Unit													
Objective: Improve procurement compliance, value for money, and transparency													
Programme: Public Financial and Audit Accountability Programme													
Procurement of consumables(protocol items, toilet roll, water, soap)	RCC	✓	✓	✓	✓	820,000.00	-	-	-	✓	-	Procurement	All Units
Procurement of vehicle and motor bike tyres and batteries	RCC	✓	✓	✓	✓	205,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 13No. desktop,5No.laptops,10No. printers,2No. Scanner, counting machine, stationery and toner	RCC	✓	✓	✓	✓	607,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 10No. fridge, 5No. television set, household items(blender, washing machine, gas cooker, blender and microwave)	RCC	✓	✓	✓	✓	267,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 5No. steel shelves,10No.steel cabinet, office desk and table, 20No.swivel chair, 2 sets of sofa, 13No. book shelves,	RCC	✓	✓	✓	✓	448,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of cleaning materials, plumbing materials, curtains and accessories, painting and building fixtures	RCC	✓	✓	✓	✓	533,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of mower machine and accessories and generator(30KVA)	RCC	✓	✓	✓	✓	319,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of vehicle, vehicle log books and staff stickers	RCC	✓	✓	✓	✓	1,024,000.00	-	-	-	✓	-	Procurement	Stores

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Procurement of dressed birds, sardine, rice and oil for staff	RCC	✓	✓	✓	✓	352,000.00	-	-	-	✓	-	Procurement	Stores
Construction of fence wall for Reclaimed Agboglobshie land	RCC	✓	✓	✓		12,550,000.00	-	-	-	✓	-	Procurement	PWD
Maintenance of GARCC main office complex	RCC	✓	✓	✓	✓	4,020,000.00	-	-		✓	-	Procurement	PWD
Construction/renovation of Reg. Ministers Official Residency	RCC	✓	✓	✓	✓	6,030,000.00	-	-	-	✓	-	Procurement	PWD
Renovation works at bungalow F.9, No. 16, No.40(A&B), No. 38(A&B), No. 313,314&315, No. 18 A&B, and REPO's bungalow	RCC	✓	✓	✓	✓	7,920,000.00	-	-	-	✓	-	Procurement	PWD
Repair and servicing of photo copier machine, printers, computers, air conditions, fire extinguisher, generator and pumping machine.	RCC	✓	✓	✓	✓	544,000.00	-	-	-	✓	-	Procurement	Estate/Admin
Maintenance, insurance and servicing of official vehicles and motor bikes	RCC	✓	✓	✓	✓	602,000.00	-	-	-	✓	-	Procurement	Admin
Consultancy and other minor Admin services	RCC	✓	✓	✓	✓	202,000.00	-	-	-	✓	-	Procurement	Admin
Organize Reg.Entity Tender Committee meetings	RCC	✓	✓	✓	✓	85,000.00	-	-	-	✓	-	Procurement	RCC
SUB-TOTAL						36,528,000.00							
Unit: Management Information Systems (MIS)													
Objective: Strengthen digital systems, ICT infrastructure, and data governance													
Programme: Regional Data Protection and ICT Security													
Co-ordinate the Quarterly Servicing of office Equipment	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Enforce security control software and policies	RCC	✓	✓	✓	✓	5,000.00	-	-	-		✓	MIS	RCC
Website/Social Media Management for GARCC	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	RPCU/PRO
Provide I.T technical backstopping for MMDA's	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	MMDAs
Perform monthly checks and maintenance on I.T equipment	RCC	✓	✓	✓	✓	5,000.00	-	-	-		✓	MIS	RCC
SUB-TOTAL						19,000.00							
Unit : Works Unit													
Objective: Maintain and improve physical infrastructure and facility safety across RCC offices													
Programme: Asset Maintenance and Infrastructure Monitoring													
Facilitate Maintenance and Repairs of Assets	RCC	✓	✓	✓	✓	100,000.00	-	-	-	✓	-	Works	Admin
Gather and Collate Information on Asset Register	RCC	✓	✓	✓		-	-	-	-	✓	-	Works	Admin
Facilitate the Embossment of all assets for easy identification	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	Works	Procurement
Repair And Repaint Internal Office In 10 Departments	RCC	✓	✓	✓	✓	30,000.00	-	-	-	✓	-	Works	Procurement
SUB-TOTAL						130,000.00							
Unit: Records Management Unit													
Objective: Improve records classification, storage, retrieval and digital access across RCC													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Management and processing of contract documents	Records Management Unit	✓	✓	✓	✓	-	-	-	-	✓	-	Records	All Units
Perform regular updating of incoming and outgoing mail data into the electronic database	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	MIS
Receive and record incoming and outgoing mail, file, dispatch letters and circulate files	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	Admin

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Compilation of RMU reports received from MMDAs for subsequent submission to OHLGS	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	All units
Transfer closed files to Public Records and Archives Administration Department(PRAAD)	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	PRAAD
SUB-TOTAL						-			-		-		
Unit: Human Resource Unit													
Objective: Improve staff development, performance management, and retention													
Programme: Capacity Strengthening for RCC/MMDA													
Organize promotion interviews	RCC	✓		✓		20,000.00	-	-	-	✓	-	HR	OHLGS
Prepare and submit Composite 2026 reports on staff movement	RCC	✓	✓	✓	✓	1,200.00	-	-	-	✓	-	HR	OHLGS
Facilitate signing of 2026 performance Contracts between Hon. RM and Chief Director, MDCEs and MMDCDs	RCC	✓				30,000.00	-	-	-	✓	-	HR	OHLGS
Prepare 2026 comprehensive Capacity Building Plan for RCC MMDAs	RCC	✓				500.00	-	-	-	✓	-	HR	OHLGS
Implementation of RCC Capacity Building Programs	RCC	✓	✓	✓	✓	91,100.00	-	-	-	✓	-	HR	HoU/HoD
Orientation of National Service Personnel	RCC			✓		2,000.00	-	-	-	✓	-	HR	Admin
SUB-TOTAL						32,480.00							
Unit: Public Relations Unit													
Objective: Improve public access to GARCC information, projects, and services													
Programme: Citizen Engagement and Social Accountability Programme													
Coordinate activities of the Hon. RM with the media	RCC	✓	✓	✓	✓	10,000.00	-	-	-	✓	-	PRO	MMDAs/Corporate Institutions

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Provide Content and Update the RCC website with Relevant Information	RCC	✓	✓	✓	✓	10,000.00	-	-	-	✓	-	PRO	MIS
Participate in end of year Soiree	RCC	✓	✓	✓	✓	40,000.00	-	-	-	✓	-	PRO	Ministry of Information
SUB-TOTAL						60,000.00							
Unit: Internal Audit Unit													
Objective: Reduce audit findings													
Programme: Promote accountability													
Preparation and submission of 2026 audit work plan and budget	RCC				✓	5,000.00	-	-	-		✓	RIA	HoDs
Organize quarterly Audit Committee meetings	RCC	✓	✓	✓	✓	25,000.00	-	-	-		✓	RIA	RAC Member
Prepare 2025 Annual Audit Report of the RCC	RCC	✓	✓			2,000.00	-	-	-		✓	RIA	Accounts
Participation in the 2026 Internal Auditors Conference	RCC			✓	✓	5,000.00					✓	RIA	IAA
SUB-TOTAL						37,000.00	-	-	-				
GRAND TOTAL						73,060,811.50	80,000.00	26,096,700	25,929,636.05				

Source: Regional Planning Coordinating Unit, 2025

Table 6. 2: Annual Action Plan (2027)

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department		
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating	
ECONOMIC DEVELOPMENT														
Department: Department of Agriculture														
Objective: Increase access to agri-tech tools & extension services to 80% by 2029														
Programme: Regional Agricultural Innovation and Agri Tech Support Programme														
Undertake 4 monitoring visits by RDA, RCC, RAOs to monitor planned activities of government programmes and special projects by December 2026	All MMDAs	29	√	√	√	√	50,000.00	-	-	253,350.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize a 2-training workshop for 30 accountants and 60 officers on workplan and budget preparation by December 2026	All MMDAs	29	√		√		-	-	-	54,500.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 training workshops to build the capacity of 30 administrative staff on modern office management practices by December 2026	All MMDAs	29	√	√	√	√	-	-	-	36,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 43 capacity training for 180 (District Heads of Department, Technical Staff, Regional Technical staff) on Good Agricultural Practices and Data collection and analysis by December 2026	All MMDAs	29	√	√	√	√	-	-	-	645,200.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 technical Review meetings for 29 Heads of Department and 15 Regional Officers to Review implemented activities by December 2026	All MMDAs	29	√	√	√	√	-	-	-	58,800.00	√	-	Dept. of Agric.	GARCC, MoFA, DP

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize 1 Joint Sector Review (JSR) Meeting of all Stakeholders in the Agricultural Value Join by October 2026	All MMDAs 29				√	-	-	-	33,200.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Research and Extension Linkage Committee Meeting (RELC) to collate and prioritize issues affecting Agriculture in the Region by December 2026	All MMDAs 29			√		-	-	-	30,500.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 12 Management meetings by end of December 2026	Regional Office	√	√	√	√	-	-	-	36,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Participation of RDA in 4 quarterly review meetings of Regional Directors of Agriculture-Ghana to deliberate on key national issues affecting Agriculture development in Ghana by December 2026	Selected Regions	√	√	√	√	-	-	-	12,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Maintenance of office, 3 official vehicles and 2 motorbikes	Regional Office	√	√	√	√	75,000.00	-	-	255,000.00	√	√	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Annual Livestock and Poultry Bazaar to facilitate market linkage of livestock and poultry farmers in December 2026	Regional Office				√	-	-	-	23,300.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Agricultural Fair to facilitate market linkage among actors in the agricultural value chain by end of December 2026	Regional Office			√		-	-	-	50,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Participate in the celebration of the 42 nd	Selected Region				√	40,000.00			62,000.00	√	-	Dept. of Agric.	GARCC, MoFA DP,

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
National Farmers' Day in December 2026													
Set up 8 demonstrations on improved technological packages on Crops and Livestock/ poultry production to farmers by the end of December 2026	8 Districts	√	√	√	√	-	-	-	160,700.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 Food and nutrition demonstrations for 4 communities by December 2026	4 Districts	√	√	√	√	-	-	-	40,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Sub-total						165,000.00			1,750,550.00				
Department: Ministry of Trade, Agribusiness and Industry (MOTAI)													
Objective: Increase SME participation in trade fairs and engagements by 2029													
Programme: Strengthen programmes aimed at entrepreneurship development													
Preparation and submission of quarterly and annual performance report and annual budget	Regional Office	√	√		√	7,000.00	-	-	-	√	-	MOTAI	MoF, Agencies
Train staff of the office in accordance with annual training plan of the Ministry	Regional Office	√		√		71,400.00	-	-	-		√	MOTAI	AGI, NBSSI
Organize annual inter-agency review meeting	Regional Office		√			5,100.00	-	-	-		√	MOTAI	MOTI Agencies
Collaborate with GEPA, GRATIS Foundation and GEA to train master crafts persons, technical apprentices, technicians and engineers to develop skills	Regional Office	√	√	√	√	25,750.00	-	-	-	√	-	Gratis Foundation	MOTI,NVTI,MOE,GEA,ASSI,AGI,GNCCI
Monitor the operations of Technology Support Centers and Business Development Services	Regionwide	√	√	√	√	5,375.00	-	-	-	√	-	GEA	MOTI,MOF, Business Associations

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Facilitate MSMEs access to business development services and organize trade and industry fora.	Regionwide	✓	✓	✓	✓	12,200.00	-	-	-	✓	-	MOTAI	MMDAs,GIPC,G NCCI, AGI, ASSI
Promote public awareness on standardization,GSA activities and conduct market surveillance	Regionwide	✓	✓	✓	✓	36,900.00	-	-	-		✓	MOTAI	MOTI,AGI,GNC CI,ASSI
Collaborate with DIP and SEZ unit of MOTI to implement the District Industrialization Programme and the Industrial Parks and Special Economic Zones Initiative.	Region-wide	✓	✓	✓	✓	18,075.00	-	-	-		✓	MOTAI	MOF,MMDAs, GWCL
SUB-TOTAL						103,400.00							
Agency: Ghana Enterprises Agency (GEA)													
Objective: To double MSME exports and access to business support by 2029													
Programme: MSME Business Support and Export Development Programme													
Organize stakeholder meetings	Regional Office	✓	✓	✓	✓	35,500.00	-	-	9,500.00	✓	-	GEA	RCC, BAC
Monitoring of 21 BAC, Widu, GJSP,DGB and BA projects, Kaizen	MMDAs	✓	✓	✓	✓	-	-	-	1,082,000.00	✓	-	GEA	MOTAI, MoF, RCC
Monitoring of GETP,D4J,WIDU,GJSP project beneficiaries	MMDAs	✓	✓	✓	✓	-	-	-	16,000.00	✓	-	GEA	MOTAI,MoF,RC C
Organize Trade Show	AMA				✓	-	-	-	110,000.00	✓	-	GEA	MOTAI
Organize two training programs for BAC staff	Regional Office		✓		✓	-	-	-	95,000.00	✓	-	GEA	BAC
SUB-TOTAL						35,500.00	-	-	1,312,500.00		-		
Department: Veterinary Services Department													
Objective: Establish fully functional veterinary clinics													
Programme: Animal Health Governance enhancement													
Organize quarterly meeting, town hall and radio discussions with stakeholders	All MMDAs	✓	✓	✓	✓	-	-	12,000.00	170,000.00	✓	-	VSD	FAO,DEFRA-UK,ECOWAS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Conduct quarterly in-service training for five (5) Veterinary field staff	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	440,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Monitor and supervise operations at all slaughter facilities	Region wide	✓	✓	✓	✓	-	-	12,000.00	232,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Procure 30 laptops, 1 desktop computer, printer and scanner	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	700,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS
Train veterinary staff in ICT integration,disease surveillance and digital record keeping	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	160,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Procure and distribute 25 motorbikes, GPS tracking devices and 10 vehicles	All MMDAs 29	✓	✓	✓	✓	-	-	-	20,460,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS
Procure 40ft shipping containers, modify and equip them for veterinary clinic and office use	All MMDAs 29	✓	✓	✓	✓	-	-	-	19,720,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS, AU-IBA
SUB-TOTAL								60,000.00	19,720,000.00				
SOCIAL DEVELOPMENT													
Department: Ghana Statistical Service (GSS)													
Objective: To strengthen data systems for effective planning, decision-making, and monitoring across GARCC													
Programme: Data Collection, Analysis, and Monitoring Support Programme													
Collection of monthly Price Data (CPI, PPI and PBCI) from markets, outlets and establishments	Accra, Tema and Ada	✓	✓	✓	✓	-	-	-	159,000.00	✓	-	GSS	GSS Head Office
Quarterly Monitoring and Supervision of data collection in all 29 MMDAs as well as all GSS data collection in the region monthly	29 MMDAs	✓	✓	✓	✓	-	-	-	16,000.00	✓	-	GSS	GSS Head Office
Organize 2 training programmes to build the capacity of district	29 MMDAs	✓	✓	✓	✓	-	-	-	12,300.00	✓	-	GSS	GSS, Head Office

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
statistical officers in Consumer Price index (CPI) data collection and processing in March & September, 2026													
Maintenance of office, 1 official vehicle	Accra	✓	✓	✓	✓	5,554.50	-	-	-	✓		GSS	GSS, Head Office
Celebration of African Statistics Day in November, 2026	Accra				✓	-	-	-	-	✓		GSS	GSS, Head Office
SUB-TOTAL						5,554.50			187,300.00				
Department: Department of Social Welfare													
Objective: Expand social protection coverage for vulnerable groups by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Facilitate assessment of 200 prospective foster care applicants and provide training	GAR	✓	✓	✓	✓	-	-	-	-	-	✓	DSW	Applicant, Foster care unit, DSW Head office
Facilitate placement of children in need of care and monitor reunified children with their families	GAR	✓	✓	✓	✓	650.00	-	-	-	-	✓	DSW	Parents and MMDAs
Monitor Day Care centres, residential homes for children, NGOs, families placed with children considered for legal adoption	GAR	✓	✓	✓	✓	1,500.00	-	-	-	-	✓	DSW	MMDAs, Day care centres, NGOs
Organize four(4) training sessions on Social investigation ,social enquiry and report writing	GAR	✓	✓	✓	✓	250.00	-	-	-	-	✓	DSW	MMDAs
Provide technical backstopping for probation officers who attend juvenile court services.	GAR	✓	✓	✓	✓	200.00	-	-	-	-	✓	DSW	MMDAs
Supervise and monitor payment of LEAP beneficiaries	GAR	✓	✓	✓	✓	300.00	-	-	-	-	✓	DSW	MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize two (2) training workshops for hospital Social Workers	GAR	√	√	√	√	-	-	-	-	-	√	DSW	MMDAs
Facilitate and coordinate all social protection activities	GAR	√	√	√	√	500.00	-	-	-	-	√	DSW	MMDAs
TOTAL						3,400.00							
Department: Department of Community Development													
Objective: Promote skills development training for the vulnerable													
Programme: Youth Development Programme													
Community sensitization on child protection issues	Community Schools, churches market		√	√	√	-	-	-	30,000.00	-	√	DCD	UNICEF, GES, GHS, NCCE, SW, NGOs
Training on preparation of liquid soap and bar soap, pastries and bread and dye for some vulnerable women	Communities in the MMDAs	√	√	√	√	9,000.00	-	-	-	-	√	DCD	MMDAs
Sensitization on health, social, education and standard of living among community members	Communities in the MMDAs	√	√	√	√	9,750.00	-	-	-	-	√	DCD	GES, GHS, NADMO NCCE, SW, NGOs, EHU
Monitor child protection activities and provide technical backstopping to MMDAs	29 MMDAs	√	√	√	√	9,750.00	-	-	-	-	√	DCD	GES, GHS, NADMO NCCE, SW, NGOs, EHU
SUB-TOTAL						28,550.00							
Department: Health Directorate													
Objective: Increase the proportion of the population accessing essential health services													
Programme: Regional Health & Nutrition Enhancement													
Expansion of CHPS functionality and improved maternal and child health	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	1,450,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Enhanced service coverage for antenatal care	All 29 District/Municipal/Metro	√	√	√	√	2,175,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
	Health Directorate and health facilities												
Audit all maternal and perinatal mortalities and implement all audit recommendations	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	-	-	720,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Implementation of quarterly blood drive at 6 maternal and perinatal zones	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	-	-	1,320,000.00	-	√	-	RHD	DHDs, Health facilities, NGOs & Korlebu
Strengthen availability of EmONC services	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	1,320,000.00	-	1,044,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Provision of essential medicines and logistics	Health facilities	√	√	√	√	10,150,000.00	-	768,500.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Improve Immunization coverage through outreach services, mop-up campaigns and demand generation	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	1,363,000.00	-	3,190,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Efficiently manage vaccines and ensure availability	District/Municipal/Metro Health Directorate	√	√	√	√	4,350,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Conduct home visits	All 29 Districts/Municipals/Metros	√	√	√	√	-	-	3,480,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
	Health Directorate												
Implementation of supportive supervision visit	All 29 Districts/Municipals/Metro Health Directorate	√	√	√	√	-	-	4,447,000	-	-	√	RHD	DHDs, Health facilities, NGOs
Implementation of data validation activities	All 29 District/Municipal/Metro Health Directorate and RHD	√	√	√	√	-	-	540,000	-	-	√	RHD	DHDs, Health facilities, NGOs
Improve PMTCT and malaria testing rate	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	11,600,000	-	10,295,000	-	-	√	RHD	DHDs, Health facilities, NGOs
SUB-TOTAL						32,408,000.00		25,804,500					
Department: Department of Gender													
Objective: Increase women's participation in skills training and gender equity programmes by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Engage 220 men and boys in advance gender related issues in 4 selected MMDA	GWMA,AEDA,AsHMA, SODA	√	√	√	√	-	-	-	100,468.00	-	√	DOG	MMDAs GES,GHS CSOs FBOs CBOs
Organize 4 dialogue sessions for 220 identifiable groups on the need to end Child Marriage in 4 selected MMDAs	AWDA.AMA ,AyEMA LaNMA	√	√	√	√	-	-	-	154,345.00	-	√	DOG	MMDAs GHS CSOs FBO CBOs
Commemorate all calendar days that are related to Gender	Selected MMDAs	√	√	√	√	108,340.00	-	-	-	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
Organize a 1-day Mentorship programme to empower 220 out of school Adolescent Girls on SRHR and GBV	SODA, AyEMA, AWDA, AEDA		√	√	√	-	-	-	288,268.00	-	√	DOG	MMDAs GHS CSOs FBOs CBOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Collaborate with the D V Sec. commemorate 16Days of Activism Against GBV	Selected MMDAs				√	-	-	-	64,000.00	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
SUB-TOTAL						108,340.00			607,081.00	-			
Department: Department of Children													
Objective: Increase child protection interventions to 80% by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Organize twelve (12) sensitization programs on child protection and its related issues in school	GAR	√	√	√	√	20,000.00	-	-	15,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Organize two(2) joint quarterly regional child protection committee meeting	GAR	√			√	5,000.00	-	-	5,437.05	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Form four(4) child protection committees in selected communities	GAR	√	√	√	√	5,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Organize twelve(12) outreach programs on child protection in selected communities	GAR	√	√	√	√	8,000.00	-	-	30,000.00	-	√	DoC	GES, CD, NCCE, SW
Collaborate with other stakeholders to monitor child protection activities	29 MMDAs	√	√	√	√	5,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Facilitate the celebration of special days for children	GAR	√	√	√	√	40,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Formation of four(4) child rights club in schools and quarterly monitoring of the clubs	Selected schools	√	√	√	√	7,000.00	-	-	-	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
SUB-TOTAL						90,000.00			68,437.05				
Department: National Sports Authority (NSA)													
Objective: Renovate and develop 10 community parks and sports centers by 2029													
Programme: Regional Sports & Talent Development													
Facilitate procurement of sports equipment	Accra	√				5,000.00	-	-	-	√	-	Sports Committee	NSA

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize coaches clinic	Accra		√			10,000.00	-	-	-	√	-	Sports Committee	NSA
Organize inter-districts sports competition in the region	Accra			√		250,000.00	-	-	-	√	-	Sports Committee	NSA, RCC, MMDAs
Organize referees clinic for referees	Accra	√				10,000.00	-	-	-	√	-	Sports Committee	NSA
Facilitate participation of national sports festival	Cape Coast			√		300,000.00	-	-	-	√	-	Sports Committee	NSA/RCC
Monitoring of training sessions of teams	Accra/Tema	√	√	√	√	4,000.00				√	-	Sports Committee	NSA
Facilitate procurement of sports equipment	Accra	√				5,000.00	-	-	-	√	-	Sports Committee	NSA
TOTAL						579,000.00							
Department: Ghana Library Authority													
Objective: Increase youth literacy and life skills through inclusive community library services by 2029													
Programme: Literacy & Life Skills for Out-of-School Youth													
Monitoring and Evaluation of Public Libraries	All public libraries	√	√	√	√	43,424.00	-	-	-	√	-	Ghana Library	-
Organize Capacity building for Heads of public libraries	Regional Office	√	√	√	√	53,302.00	-	-	-	√	-	Ghana Library	-
Provide Mobile Library Services to schools and communities in the 29 MMDs without libraries	All MMDAs	√	√	√	√	375,187.00	-	-	-	√	-	Ghana Library	GES, MMDAs
Provide Technical Backstopping to school libraries	Schools	√	√	√	√	55,000.00	-	-	-	√	-	Ghana Library	GES
Collaboration with MMDAs and NGOs in the establishment of libraries in communities	MMDAs	√	√	√	√	35,000.00	-	-	-	√	-	Ghana Library	MMDAs, NGOs
TOTAL		√	√	√	√	561,913.00							

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Agency: Ghana AIDS Commission Objective: Reduce HIV infections and promote coordinated response through advocacy, prevention, and support services Programme: Accelerating multi-sectoral control													
Organise Technical Support Unit focal persons review and capacity building meeting	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Organize RECCOM, CSOs, DISCCOM meetings	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Convene stakeholders coordination forum with a couple of RECCOM	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Provide support to PLHIV on NHIS registration	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Engagement and sensitization with RHC, traditional authority, schools media and religious institution	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, MDAs, Private sector, FBO,CSOs,GHS, GCCM
SUB-TOTAL						-	-	-	-		-		
Department: Births and Deaths Registry Objective: Improve access to timely, accurate and universal birth and death registration services Programme: Registration of Birth and Death													
Supervise the Registration of 120,000 births and 16,000 deaths across all 29 districts	All 29 MMDAs	✓	✓	✓	✓	-	-	116,000.00	-	✓	-	BDR	GHS,MMDAs
Conduct monitoring visits to all 29 registration districts activities	All 29 MMDAs	✓	✓	✓	✓	-	-	28,000.00	-	✓	-	BDR	MMDAs, NATIONAL OFFICE (BDR)
Organize 4 technical review meetings for 29 districts registrars to review their performance	Regional Office	✓	✓	✓	✓	-	-	40,000.00	-	✓	-	BDR	NATIONAL OFFICE (BDR) RCC
Organize 2 capacity-building for religious	Regional Office		✓		✓	-	-	23,200.00	-	✓	-	BDR	NATIONAL OFFICE (BDR) RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
bodies /midwives / TBAs on birth notification forms													
Organize Public Education Campaigns on early death registration	All MMDAs		✓		✓	10,000.00	-	20,000.00	-	✓	-	BDR	NCCE, MMDAs
Maintenance of Vehicles & Motorbikes	Regional Office	✓	✓	✓	✓	5,000.00	-	5,000.00	-	✓	-	B&D	MIS, GSS
SUB-TOTAL						15,000.00		232,200.00					
Agency: Complimentary Education Agency													
Objective: Promote demand-driven Complimentary Education programmes													
Programme: Complimentary Education													
Undertake Supervisory and Monitoring CE activities for 20 MMDAs	20 MMDAs	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	CEA	MMDAs
Collaborate with relevant stakeholders for the training of facilitators on the use of instructional materials, other publications and build capacity of CE staff	Regional Office	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	CEA	MMDAs
Facilitate Communities/learners access to quality, equitable and inclusive CE across the 20 MMDAs and conduct community outreach programs	20 MMDAs	✓	✓	✓	✓	21,000.00	-	-	-	✓	-	CEA	MMDAs
Facilitate and participate in celebration of the International Literacy Day and my first day at school	CE Learning Centers	✓	✓	✓	✓	25,000.00	-	-	-	✓	-	CEA	MMDAs
Supervises the establishment and operationalization of Community Learning Centers (CLCs)	20 MMDAs	✓	✓	✓	✓	15,000.00	-	-	-	✓	-	CEA	MMDAs
SUB-TOTAL						101,000.00							

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Agency: Center for National Culture Objective: Promote inclusion in the cultural sector Programme: National Culture													
Undertake research on social impact of the cultural and creative industries for inclusive development	29 MMDAs	✓	✓	✓	✓	55,000.00	-	-	-	✓		CNC	Ghana Investment Promotion Centre (GIPC), UNESCO
Facilitate upgrading of infrastructure, improve market access and foster strategic partnership to promote Ghanaian art	Arts and craft market	✓	✓	✓	✓	150,000.00	-	-	-	✓		CNC	GARID, MCLAS CI
Facilitate the Promotion of the visual arts sector by integration into vocational training, exhibition and media campaigns	29 MMDAs		✓	✓	✓	45,000.00	-	-	-	✓		CNC	CEXIM, GTA, DP , Creative Arts Agency
Facilitate the promotion of performing arts by integration of youth innovation and investment.	29 MMDAs	✓	✓	✓	✓	85,000.00	-	-	-	✓		CNC	NITA, MTN, Airte I/Tigo, Universities
SUB-TOTAL						335,000.00							
Department: Education Department Objective: Improve quality of education in the region Programme: Promote equitable access and participation to quality education													
Coordinate and monitor GALOP – 2 additional financing implementation, basic schools, teaching of science in 49 SHS and ICT camp for girls	Region wide	✓	✓	✓	✓	10,000.00	-	-	-		✓	GES	Basic schools/SHS
Organize Regional and District STMIE camp and science, ICT and maths competition and monitor organization of NSMQ in 49 SHS.	29 MMDAs and 48 SHS			✓		3,000.00	-	-	-		✓	GES	MMDAs, SHS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Coordinate and monitor science and maths quiz on school farms, robotics, renewable energy, GESTEP, SHEP Health screening activities for SHS 1 new entrants and gender issues in 49 SHS to promote gender parity.	29 MMDAs and 48 SHS	√	√	√	√	7,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate, monitor and conduct annual school census in all 29 MMDAs and SHS	29 MMDAs and SHS	√				5,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate and monitor B.E.C.E and WASSCE examination	Region wide		√	√		10,000.00	-	-	-		√	GES	Basic schools, SHS
Organize and coordinate sporting activities in basic schools and 49 SHS	Region wide		√	√	√	2,000.00	-	-	-		√	GES	Basic schools, SHS
Observe International Commemoration of 16 days of activism, menstrual hygiene for girls, international Disability day and week of gender and its related activities	29 MMDAs		√		√	7,000.00	-	-	-		√	GES	NGOs, SHS
Train Planning, Budget and Statistics officers on M&E and data management and ADEOP preparation	MMDAs and Regional Office		√			5,000.00	-	-	-	√		GES	MMDAs
Undertake maintenance of official vehicles, official bungalows and office building	Regional Office	√	√	√	√	50,000.00	-	-	-		√	GES	RCC
SUB-TOTAL						99,000.00							
Department: National Youth Authority Objective: Improve job opportunities for the youth Programme: Youth Empowerment & Skills Development Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Supervise and monitor youth development activities in the region	GAR	√	√	√	√	40,000.00					√	NYA	UG
Organize apprenticeship, Skill Development & Entrepreneurship training	GAR	√	√	√	√	20,000.00					√	NYA	MMDAs
SUB-TOTAL						60,000.00							
ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT DEVELOPMENT													
Department: Land Use and Spatial Planning/Environment and Human Settlement Development													
Objective: Increase planning permit compliance													
Programme: Local Physical Planning Strengthening Programme													
Organize tailored technical support to MMDAs on Human Settlement Planning and development management	MMDAs	√	√	√	√	-	-	-	60,000.00		√	LUSPA GAR	RCC, MMDAs
Organize a two (2) day refresher training for LUSPA regional officers on the LUSPA ACT 925, LI 2384 and all other relevant regulations	LUSPA GAR	√	√	√	√	-	-	-	12,000.00	√	-	LUSPA GAR	LUSPA Head Office
Organize one (1) sensitization workshop for Technical and Spatial Planning Committee Members in the MMDAs on the LUSPA ACT 925, and LI 2384 to aid in the operationalization of the permit process	MMDAs	√	√	√	√	-	-	-	87,000.00	√	-	LUSPA GAR, RCC	PPD/MMDAs
Organize one training workshop for Physical Planning Officers in all MMDAs on Alternative Dispute Resolution (ADR).	GAR	√	√	√	√	-	-	-	24,000.00	√	-	LUSPA GAR, RCC	RCC/MMDAs
Organize annual monitoring to evaluate the	MMDAs	√	√	√	√	-	-	-	90,000.00	√	-	LUSPA GAR	RCC, MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
effectiveness of MMDAs' spatial planning activities													
Facilitate a district-level public education campaign through durbars to promote laws governing spatial planning	MMDAs	√	√	√	√	-	-	-	68,000.00	√	-	LUSPA GAR	RCC, MMDAs
Organize two (2) number Spatial/ Permit Database creation working sessions on creating spatial/permit databases for MMDAs	LUSPA GAR	√	√	√	√	-	-	-	62,968.00	√	-	LUSPA GAR	RCC, MMDAs
Organize quarterly Spatial Committee meeting	LUSPA GAR	√	√	√	√	-	-	-	51,000.00	-	√	LUSPA GAR	RCC, MMDAs
Procure two(2) No. Desktop computers and laptop and stationery	Head Office	√	√	√	√	-	-	-	240,000.00	-	√	LUSPA Head Office	LUSPA- GAR
SUB-TOTAL						-			694,968.00				
Department: Department of Rural Housing													
Objective: Provide adequate, safe, secure, quality and affordable housing schemes													
Programme: Provide Job Training in Building and Construction Skills													
Organize a Sensitization workshop on local building materials development and use	MMDAs	√	√	√	√	10,000.00	-	-	-	-	√	DRH	MMDAs
Organize Capacity Building for Unemployed Youth	MMDAs		√		√	-	-	-	60,000.00	-	√	DRH	MMDAs
Facilitate rehabilitation/construction of 1/2 bedroom house	AdMA				√	-	-	-	150,000.00	√		AdMA	DRH
SUB-TOTAL						10,000.00			210,000.00				
Department: Public Works Department													
Objective: Improve RCC asset maintenance and infrastructure monitoring systems													
Programme: Asset Maintenance and Infrastructure Monitoring													
Undertake project feasibility studies, prepare 20 architectural designs and 10 structural designs	All Gov't. Inst.,MMDAs , RCC	√	√			6,500.00	-	1,500.00	-	√	-	PWD	Gov't inst., MDA, MMDAs, RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake 15 building services works, prepare 30 Bill of Quantities, 10 Tender contract document, quarterly and annual reports on projects	All Gov't. Inst.,MMDAs , RCC	✓	✓	✓	✓	8,000.00	-	10,500.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin
Supervise 8 projects and undertake maintenance services	All Gov't. Inst.,MMDAs , RCC RCC HQ	✓	✓	✓	✓	3,000.00	-	11,000.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin Works Dept.
Train and build capacity of officers	RCC Compound	✓	✓	✓	✓	2,000.00	-	1,000.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin Admin
SUB-TOTAL						19,500.00		24,000.00					
Department: Department of Parks and Gardens													
Objective: Improve green infrastructure and public landscape development													
Programme: Green Accra Initiative													
Organise quarterly meetings with Parks and Gardens staff of MMDAs	GAR	✓	✓	✓	✓	5,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAAs
Organize annual monitoring to assess performance of Parks and Gardens activities of MMDAs in the GAR	GAR			✓	✓	10,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAs
Organize one training in horticulture for Parks and Gardens Staff of MMDAs in the GAR	GAR		✓			5,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAs
Landscape a total area of 1,500m ²	GAR	✓	✓	✓	✓	1,000.00	-	-	-	-	✓	Parks & Gardens	RCC, MMDAs
Maintain 800,000m ² of landscape area	GAR	✓	✓	✓	✓	1,000.00	-	-	-	-	✓	Parks & Gardens	ISD, PR Unit
Propagate 90,000 seedlings, plant 5,000 trees and supply 6,000 seedlings to institutions and religious organisation	RCC	✓	✓			1,000.00	-	-	-	✓	-	Parks & Gardens	

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
SUB-TOTAL						23,000.00							
Unit: Environmental Health Unit													
Objective: Increase access to improved waste collection and disposal systems													
Programme: Integrated Solid Waste Management Programme													
Organize 4 training workshops to build the capacity of Environmental Health Officers on Sanitation policy implementation	All 29 MMDAs	√	√	√	√	5,000.00	-	-	-	-	√	REHO	MMDAs
Conduct monitoring and provide backstopping to MMDAs on sanitation and environmental health activities.	MMDAs	√	√	√	√	3,500.00	-	-	-	-	√	REHO	MMDAs
Review and validate sanitation and hygiene reports submitted by MMDAs quarterly	Regional office	√	√	√	√	29,000.00	-	-	-	√		REHO	MMDAs
Organize one (1) regional environmental health stakeholders meeting to identify and prioritize sanitation challenges across the region	Regional office	√	√	√	√	20,000.00	-	-	-	√	-	REHO	MMDAs
Organize 4 technical Review meetings for 29 Heads of Department and 17 Regional Officers to Review implemented activities	Regional office	√	√	√	√	3,000.00	-	-	-			REHO	MMDAs
Conduct regional training sessions for food handlers on food hygiene and safety in collaboration with FDA	29 MMDAs	√	√	√	√	-	-	-	2,900.00			REHO	MMDAs, FDA
Conduct joint enforcement exercise with regulators and MMDAs to ensure compliance with sanitation bye laws	29 MMDAs	√	√	√	√	-	-	-	2,900.00			REHO	MMDAs, EPA, NGO

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Sub-total						36,450.00			5,800.00				
Department: National Disaster Management Organization (NADMO)													
Objective: Improve disaster preparedness, emergency response, and climate resilience													
Programme: Disaster Preparedness & Resilience Building Programme													
Sensitization on the need to prevent fire outbreak	Market, schools, factories	✓	✓	✓	✓	1,000.00	-	-	12,000.00		✓	NADMO	Ghana National Fire Service, MMDAs
Facilitate stakeholder engagement with Eastern region to mitigate looming disaster at the Akwapim range	GAR	✓	✓	✓	✓	10,000.00	-	-	15,000.00		✓	NADMO	ERCC, GARCC, GHA, MMDAs
Embark on tree planting exercise across the region	MMDAs	✓	✓	✓	✓	10,000.00	-	-	20,000.00	✓		NADMO	MMDAs
Organize stakeholder engagement on disaster prevention and simulation exercise	MMDAs	✓	✓	✓	✓	10,000.00	-	-	30,000.00	✓		NADMO	MMDAs
Organise desilting and drains and demolition of structures on water ways	MMDAs	✓	✓	✓	✓	10,000.00	-	-	10,000.00	✓		NADMO	MMDAs
						41,000.00			87,000.00				
GOVERNANCE AND INSTITUTIONAL DEVELOPMENT													
Department: Central Administration													
Objective: Equip and coordinate administrative units for improved public service delivery													
Programme: Infrastructure Improvement Programme													
Organize monthly REGSEC meetings	RCC	✓	✓	✓	✓	229,920.00	-	-	-	✓		CD/Adm in	Security Agencies
Organize monthly Heads of Unit and department meetings	RCC	✓	✓	✓	✓	18,000.00	-	-	-	✓		Admin	Heads of Units & Depts.
Facilitate International Capacity Building Programs - Chinese Embassy and the India High Commission	China	✓	✓	✓	✓	3,000.00	-	-	-	✓		Admin	Chinese Embassy/India n High Commission
Organize bi-annual admin officers meeting	RCC		✓		✓	100,000.00	-	-	-	✓		Admin	Admin officers in the region

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize Regional Prayers and Thanksgiving Day	RCC			✓		2,000.00	-	-	-	✓		Admin	MMDAs
Facilitate CD's quarterly meeting with MMDCDs	RCC	✓	✓	✓	✓	80,000.00	-	-	-	✓		Admin	MMDAs
SUB-TOTAL						432,920.00							
Unit: Planning Unit													
Objective: Improve planning, coordination, and policy integration across departments													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Organize Regional Tender Review Committee meetings	RCC	✓	✓	✓	✓	25,000.00	-	-	-		✓	REPO	MMDAs
Organize Quarterly RPCU and expanded Meetings	RCC	✓	✓	✓	✓	20,000.00	-	-	50,000.00		✓	REPO	RPCU Members
Prepare quarterly and Annual Progress Reports from MMDAs	GAR	✓	✓	✓	✓	1,000.00	-	-	-		✓	REPO	RPCU
Organize one (1) RPCU/DPCU Forum for the dissemination of M&E findings	RCC			✓		80,000.00	-	-	3,000.00		✓	RPCU	MMDAs
DPAT technical backstopping to 29 MMDAs (Pre-Assessment)	MMDAs			✓		-	-	-	80,000.00		✓	RPCU	MMDAs
Organize Mid-year Review of 2026 Annual Action Plan	GAR			✓		25,000.00	-	-	-		✓	REPO	RPCU
Monitor and support the preparation of DMTPDs at the District Assemblies	MMDAs	✓	✓	✓	✓	-	-	-	90,000.00	✓		REPO	MMDAs
Monitor the implementation of physical projects in the region	RCC	✓	✓	✓	✓	30,000.00	-	-			✓	REPO	MMDAs
Conduct quarterly monitoring- MMDAs performance	MMDAs	✓		✓		1,200,000.00	-	-	220,000.00		✓	REPO	MMDAs
Organize workshop on training and experience sharing on strategic IGF mobilization	RCC				✓	-	-	-	30,000.00		✓	PRCU	FDU,OHLGS,MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize workshop on knowledge sharing on Vountary Local Review by AMA and Ga West.	RCC				✓	-	-	-	86,500.00	✓		RPCU	MMDAs
Support the preparation of GARCC 2026-2029 MTDP	RCC			✓		-	-	-	75,000.00	✓		RPCU	RCC
Support the preparation of 2026-2029 GARCC RIP	RCC			✓		-	-	-	75,300.00	✓		RPCU	RCC
Provide technical backstopping for MIS, Statistics and Physical Planners	RCC			✓		-	-	-	60,00.00	✓		RPCU	RCC
Procurement of 3 laptops, 7 printers and 3 external drives	RCC			✓		-	-	-	40,000.00	✓		RPCU	PO/MIS
Support implementation of 2026-2029 MTDP	RCC	✓	✓	✓	✓	62,000.00	-	-	200,000.00	✓		RPCU	RCC, MMDAs
SUB-TOTAL						1,443,000.00			1,009,800.00				
Unit : Finance Unit													
Objective: Improve public financial management and accountability at the regional level													
Programme: Public Financial and Audit Accountability Programme													
Prepare and submit monthly, quarterly and annual financial statements	RCC	✓	✓	✓	✓	-	-	-	-		✓	Finance	RCC
Quarterly validation of financial statement by NAD and payment vouchers	RCC	✓	✓	✓	✓	-	20,000.00	-	-	✓	-	Finance	CAGD (NAD)
Participate in CAGD and ICAF Annual Conference	RCC	✓	✓			8,000.00	10,000.00	-	-	✓	-	Finance	
Facilitate the work of External Auditors	RCC				✓	-	50,000.00	-	-	✓	-	Finance	Internal Audit
SUB-TOTAL						8,000.00	80,000.00						
Unit: Budget Unit													
Objective: Improve budget planning, execution, and performance monitoring													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake quarterly monitoring and provide technical backstopping on preparation of Program Based Budgeting	RCC	✓	✓	✓	✓	-	-	-	47,500.00	✓	-	RBA	MMDAs/RDs
Organize quarterly Budget Committee meeting	RCC	✓	✓	✓	✓	15,442.00	-	-	-	✓	-	RBA	RPCU
Prepare and submit RCC budget and 2025 Annual Financial performance of the MMDAs	RCC	✓	✓	✓	✓	5,420.00	-	-	-	✓	-	CD/RBA	RPCU
Organize Regional Budget hearing on Composite Budget	MMDAs				✓	14,942.00	-	-	-	✓	-	CD/RBA	RCC/MMDAs
Prepare Mid-year Revenue and Expenditure Performance of RCC&MMDAs	RCC			✓		-	-	-	-	✓	-	CD/RBA	RCC
Monitor the implementation of Revenue Improvement Action Plan of MMDAs	MMDAs	✓	✓	✓	✓	-	-	-	-	✓	-	CD/REP O	RBA
Organize a day Budget Production workshop for Budget Officers on the preparation and Loading of 2026-2029 Composite Revised Budget on the Activate	RCC			✓		-	-	-	50,000.00	✓	-	CD/RBA	MoF
Organize workshop for MMDAs on emerging issues of Revenue Mobilisation and Management	RCC	✓	✓			-	-	-	40,000.00	✓	-	CD/RBA	GSCSP/MMDAs
SUB-TOTAL						35,804.00			90,000.00				
Unit: Procurement Unit Objective: Improve procurement compliance, value for money, and transparency Programme: Public Financial and Audit Accountability Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Procurement of consumables(protocol items, toilet roll, water, soap)	RCC	✓	✓	✓	✓	820,000.00	-	-	-	✓	-	Procurement	All Units
Procurement of vehicle and motor bike tyres and batteries	RCC	✓	✓	✓	✓	205,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 13No. desktop,5No.laptops,10No. printers,2No. Scanner, counting machine, stationery and toner	RCC	✓	✓	✓	✓	607,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 10No. fridge, 5No. television set, household items(blender, washing machine, gas cooker, blender and microwave)	RCC	✓	✓	✓	✓	267,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 5No. steel shelves,10No.steel cabinet, office desk and table, 20No.swivel chair, 2 sets of sofa, 13No. book shelves,	RCC	✓	✓	✓	✓	448,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of cleaning materials, plumbing materials, curtains and accessories, painting and building fixtures	RCC	✓	✓	✓	✓	533,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of mower machine and accessories and generator(30KVA)	RCC	✓	✓	✓	✓	319,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of vehicle, vehicle log books and staff stickers	RCC	✓	✓	✓	✓	1,024,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of dressed birds, sardine, rice and oil for staff	RCC	✓	✓	✓	✓	352,000.00	-	-	-	✓	-	Procurement	Stores

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construction of fence wall for Reclaimed Agboglobshie land	RCC	✓	✓	✓		12,550,000.00	-	-	-	✓	-	Procurement	PWD
Maintenance of GARCC main office complex	RCC	✓	✓	✓	✓	4,020,000.00	-	-		✓	-	Procurement	PWD
Construction/renovation of Reg. Ministers Official Residency	RCC	✓	✓	✓	✓	6,030,000.00	-	-	-	✓	-	Procurement	PWD
Renovation works at bungalow F.9, No. 16, No.40(A&B), No. 38(A&B), No. 313,314&315, No. 18 A&B, and REPO's bungalow	RCC	✓	✓	✓	✓	7,920,000.00	-	-	-	✓	-	Procurement	PWD
Repair and servicing of photo copier machine, printers, computers, air conditions, fire extinguisher, generator and pumping machine.	RCC	✓	✓	✓	✓	544,000.00	-	-	-	✓	-	Procurement	Estate/Admin
Maintenance, insurance and servicing of official vehicles and motor bikes	RCC	✓	✓	✓	✓	602,000.00	-	-	-	✓	-	Procurement	Admin
Consultancy and other minor Admin services	RCC	✓	✓	✓	✓	202,000.00	-	-	-	✓	-	Procurement	Admin
Organize Reg.Entity Tender Committee meetings	RCC	✓	✓	✓	✓	85,000.00	-	-	-	✓	-	Procurement	RCC
SUB-TOTAL						36,528,000.00							
Unit: Management Information Systems (MIS)													
Objective: Strengthen digital systems, ICT infrastructure, and data governance													
Programme: Regional Data Protection and ICT Security													
Co-ordinate the Quarterly Servicing of office Equipment	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	RCC
Enforce security control software and policies	RCC	✓	✓	✓	✓	5,000.00	-	-	-		✓	MIS	RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Website/Social Media Management for GARCC	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	RPCU/PRO
Provide I.T technical backstopping for MMDA's	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	MMDAs
Perform monthly checks and maintenance on I.T equipment	RCC	✓	✓	✓	✓	5,000.00	-	-	-		✓	MIS	RCC
SUB-TOTAL						19,000.00							
Unit : Works Unit													
Objective: Maintain and improve physical infrastructure and facility safety across RCC offices													
Programme: Asset Maintenance and Infrastructure Monitoring													
Facilitate Maintenance and Repairs of Assets	RCC	✓	✓	✓	✓	100,000.00	-	-	-	✓	-	Works	Admin
Gather and Collate Information on Asset Register	RCC	✓	✓	✓		-	-	-	-	✓	-	Works	Admin
Facilitate the Embossment of all assets for easy identification	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	Works	Procurement
Repair And Repaint Internal Office In 10 Departments	RCC	✓	✓	✓	✓	30,000.00	-	-	-	✓	-	Works	Procurement
SUB-TOTAL						130,000.00							
Unit: Records Management Unit													
Objective: Improve records classification, storage, retrieval and digital access across RCC													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Management and processing of contract documents	Records Management Unit	✓	✓	✓	✓	-	-	-	-	✓	-	Records	All Units
Perform regular updating of incoming and outgoing mail data into the electronic database	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	MIS
Receive and record incoming and outgoing mail, file, dispatch letters and circulate files	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	Admin
Compilation of RMU reports received from	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	All units

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
MMDAs for subsequent submission to OHLGS													
Transfer closed files to Public Records and Archives Administration Department(PRAAD)	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	PRAAD
SUB-TOTAL						-			-		-		
Unit: Human Resource Unit													
Objective: Improve staff development, performance management, and retention													
Programme: Capacity Strengthening for RCC/MMDA													
Organize promotion interviews	RCC	✓		✓		20,000.00	-	-	-	✓	-	HR	OHLGS
Prepare and submit Composite 2026 reports on staff movement	RCC	✓	✓	✓	✓	1,200.00	-	-	-	✓	-	HR	OHLGS
Facilitate signing of 2026 performance Contracts between Hon. RM and Chief Director, MDCEs and MMDCDs	RCC	✓				30,000.00	-	-	-	✓	-	HR	OHLGS
Prepare 2026 comprehensive Capacity Building Plan for RCC MMDAs	RCC	✓				500.00	-	-	-	✓	-	HR	OHLGS
Implementation of RCC Capacity Building Programs	RCC	✓	✓	✓	✓	91,100.00	-	-	-	✓	-	HR	HoU/HoD
Orientation of National Service Personnel	RCC			✓		2,000.00	-	-	-	✓	-	HR	Admin
SUB-TOTAL						32,480.00							
Unit: Public Relations Unit													
Objective: Improve public access to GARCC information, projects, and services													
Programme: Citizen Engagement and Social Accountability Programme													
Coordinate activities of the Hon. RM with the media	RCC	✓	✓	✓	✓	10,000.00	-	-	-	✓	-	PRO	MMDAs/Corporate Institutions
Provide Content and Update the RCC website with Relevant Information	RCC	✓	✓	✓	✓	10,000.00	-	-	-	✓	-	PRO	MIS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Participate in end of year Soiree	RCC	✓	✓	✓	✓	40,000.00	-	-	-	✓	-	PRO	Ministry of Information
SUB-TOTAL						60,000.00							
Unit: Internal Audit Unit													
Objective: Reduce audit findings													
Programme: Promote accountability													
Preparation and submission of 2027 audit work plan and budget	RCC				✓	5,000.00	-	-	-		✓	RIA	HoDs
Organize quarterly Audit Committee meetings	RCC	✓	✓	✓	✓	25,000.00	-	-	-		✓	RIA	RAC Member
Prepare 2026 Annual Audit Report of the RCC	RCC	✓	✓			2,000.00	-	-	-		✓	RIA	Accounts
Participation in the 2027 Internal Auditors Conference	RCC			✓	✓	5,000.00					✓	RIA	IAA
SUB-TOTAL						37,000.00	-	-	-				
GRAND TOTAL						73060,811.50	80,000.00	26,096,700	25,929,636.05				

Source: Regional Planning Coordinating Unit, 2025

Table 6. 3: Annual Action Plan – 2028

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department		
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating	
ECONOMIC DEVELOPMENT														
Department: Department of Agriculture														
Objective: Increase access to agri-tech tools & extension services to 80% by 2029														
Programme: Regional Agricultural Innovation and Agri Tech Support Programme														
Undertake 4 monitoring visits by RDA, RCC, RAOs to monitor planned activities of government programmes and special projects by December 2026	All MMDAs	29	√	√	√	√	50,000.00	-	-	253,350.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize a 2-training workshop for 30 accountants and 60 officers on workplan and budget preparation by December 2026	All MMDAs	29	√		√		-	-	-	54,500.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 training workshops to build the capacity of 30 administrative staff on modern office management practices by December 2026	All MMDAs	29	√	√	√	√	-	-	-	36,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 43 capacity training for 180 (District Heads of Department, Technical Staff, Regional Technical staff) on Good Agricultural Practices and Data collection and analysis by December 2026	All MMDAs	29	√	√	√	√	-	-	-	645,200.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 technical Review meetings for 29 Heads of Department and 15 Regional Officers to Review implemented activities by December 2026	All MMDAs	29	√	√	√	√	-	-	-	58,800.00	√	-	Dept. of Agric.	GARCC, MoFA, DP

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize 1 Joint Sector Review (JSR) Meeting of all Stakeholders in the Agricultural Value Join by October 2026	All MMDAs 29				√	-	-	-	33,200.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Research and Extension Linkage Committee Meeting (RELC) to collate and prioritize issues affecting Agriculture in the Region by December 2026	All MMDAs 29			√		-	-	-	30,500.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 12 Management meetings by end of December 2026	Regional Office	√	√	√	√	-	-	-	36,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Participation of RDA in 4 quarterly review meetings of Regional Directors of Agriculture-Ghana to deliberate on key national issues affecting Agriculture development in Ghana by December 2026	Selected Regions	√	√	√	√	-	-	-	12,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Maintenance of office, 3 official vehicles and 2 motorbikes	Regional Office	√	√	√	√	75,000.00	-	-	255,000.00	√	√	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Annual Livestock and Poultry Bazaar to facilitate market linkage of livestock and poultry farmers in December 2026	Regional Office				√	-	-	-	23,300.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Agricultural Fair to facilitate market linkage among actors in the agricultural value chain by end of December 2026	Regional Office			√		-	-	-	50,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Participate in the celebration of the 42 nd	Selected Region				√	40,000.00			62,000.00	√	-	Dept. of Agric.	GARCC, MoFA DP,

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
National Farmers' Day in December 2026													
Set up 8 demonstrations on improved technological packages on Crops and Livestock/ poultry production to farmers by the end of December 2026	8 Districts	√	√	√	√	-	-	-	160,700.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 Food and nutrition demonstrations for 4 communities by December 2026	4 Districts	√	√	√	√	-	-	-	40,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Sub-total						165,000.00			1,750,550.00				
Department: Ministry of Trade, Agribusiness and Industry (MOTAI)													
Objective: Increase SME participation in trade fairs and engagements by 2029													
Programme: Strengthen programmes aimed at entrepreneurship development													
Preparation and submission of quarterly and annual performance report and annual budget	Regional Office	√	√		√	7,000.00	-	-	-	√	-	MOTAI	MoF, Agencies
Train staff of the office in accordance with annual training plan of the Ministry	Regional Office	√		√		71,400.00	-	-	-		√	MOTAI	AGI, NBSSI
Organize annual inter-agency review meeting	Regional Office		√			5,100.00	-	-	-		√	MOTAI	MOTI Agencies
Collaborate with GEPA, GRATIS Foundation and GEA to train master crafts persons, technical apprentices, technicians and engineers to develop skills	Regional Office	√	√	√	√	25,750.00	-	-	-	√	-	Gratis Foundation	MOTI,NVTI,MOE,GEA,ASSI,AGI,GNCCI
Monitor the operations of Technology Support Centers and Business Development Services	Regionwide	√	√	√	√	5,375.00	-	-	-	√	-	GEA	MOTI,MOF, Business Associations

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Facilitate MSMEs access to business development services and organize trade and industry fora.	Regionwide	✓	✓	✓	✓	12,200.00	-	-	-	✓	-	MOTAI	MMDAs,GIPC,G NCCI, AGI, ASSI
Promote public awareness on standardization,GSA activities and conduct market surveillance	Regionwide	✓	✓	✓	✓	36,900.00	-	-	-		✓	MOTAI	MOTI,AGI,GNC CI,ASSI
Collaborate with DIP and SEZ unit of MOTI to implement the District Industrialization Programme and the Industrial Parks and Special Economic Zones Initiative.	Region-wide	✓	✓	✓	✓	18,075.00	-	-	-		✓	MOTAI	MOF,MMDAs, GWCL
SUB-TOTAL						103,400.00							
Agency: Ghana Enterprises Agency (GEA)													
Objective: To double MSME exports and access to business support by 2029													
Programme: MSME Business Support and Export Development Programme													
Organize stakeholder meetings	Regional Office	✓	✓	✓	✓	35,500.00	-	-	9,500.00	✓	-	GEA	RCC, BAC
Monitoring of 21 BAC, Widu, GJSP,DGB and BA projects, Kaizen	MMDAs	✓	✓	✓	✓	-	-	-	1,082,000.00	✓	-	GEA	MOTAI, MoF, RCC
Monitoring of GETP,D4J,WIDU,GJSP project beneficiaries	MMDAs	✓	✓	✓	✓	-	-	-	16,000.00	✓	-	GEA	MOTAI,MoF,RC C
Organize Trade Show	AMA				✓	-	-	-	110,000.00	✓	-	GEA	MOTAI
Organize two training programs for BAC staff	Regional Office		✓		✓	-	-	-	95,000.00	✓	-	GEA	BAC
SUB-TOTAL						35,500.00	-	-	1,312,500.00		-		
Department: Veterinary Services Department													
Objective: Establish fully functional veterinary clinics													
Programme: Animal Health Governance enhancement													
Organize quarterly meeting, town hall and radio discussions with stakeholders	All MMDAs	✓	✓	✓	✓	-	-	12,000.00	170,000.00	✓	-	VSD	FAO,DEFRA-UK,ECOWAS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Conduct quarterly in-service training for five (5) Veterinary field staff	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	440,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Monitor and supervise operations at all slaughter facilities	Region wide	✓	✓	✓	✓	-	-	12,000.00	232,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Procure 30 laptops, 1 desktop computer, printer and scanner	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	700,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS
Train veterinary staff in ICT integration,disease surveillance and digital record keeping	All MMDAs 29	✓	✓	✓	✓	-	-	12,000.00	160,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Procure and distribute 25 motorbikes, GPS tracking devices and 10 vehicles	All MMDAs 29	✓	✓	✓	✓	-	-	-	20,460,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS
Procure 40ft shipping containers, modify and equip them for veterinary clinic and office use	All MMDAs 29	✓	✓	✓	✓	-	-	-	19,720,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS, AU-IBA
SUB-TOTAL								60,000.00	19,720,000.00				
SOCIAL DEVELOPMENT													
Department: Ghana Statistical Service (GSS)													
Objective: To strengthen data systems for effective planning, decision-making, and monitoring across GARCC													
Programme: Data Collection, Analysis, and Monitoring Support Programme													
Collection of monthly Price Data (CPI, PPI and PBCI) from markets, outlets and establishments	Accra, Tema and Ada	✓	✓	✓	✓	-	-	-	159,000.00	✓	-	GSS	GSS Head Office
Quarterly Monitoring and Supervision of data collection in all 29 MMDAs as well as all GSS data collection in the region monthly	29 MMDAs	✓	✓	✓	✓	-	-	-	16,000.00	✓	-	GSS	GSS Head Office
Organize 2 training programmes to build the capacity of district	29 MMDAs	✓	✓	✓	✓	-	-	-	12,300.00	✓	-	GSS	GSS, Head Office

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
statistical officers in Consumer Price index (CPI) data collection and processing in March & September, 2026													
Maintenance of office, 1 official vehicle	Accra	✓	✓	✓	✓	5,554.50	-	-	-	✓		GSS	GSS, Head Office
Celebration of African Statistics Day in November, 2026	Accra				✓	-	-	-	-	✓		GSS	GSS, Head Office
SUB-TOTAL						5,554.50			187,300.00				
Department: Department of Social Welfare													
Objective: Expand social protection coverage for vulnerable groups by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Facilitate assessment of 200 prospective foster care applicants and provide training	GAR	✓	✓	✓	✓	-	-	-	-	-	✓	DSW	Applicant, Foster care unit, DSW Head office
Facilitate placement of children in need of care and monitor reunified children with their families	GAR	✓	✓	✓	✓	650.00	-	-	-	-	✓	DSW	Parents and MMDAs
Monitor Day Care centres, residential homes for children, NGOs, families placed with children considered for legal adoption	GAR	✓	✓	✓	✓	1,500.00	-	-	-	-	✓	DSW	MMDAs, Day care centres, NGOs
Organize four(4) training sessions on Social investigation ,social enquiry and report writing	GAR	✓	✓	✓	✓	250.00	-	-	-	-	✓	DSW	MMDAs
Provide technical backstopping for probation officers who attend juvenile court services.	GAR	✓	✓	✓	✓	200.00	-	-	-	-	✓	DSW	MMDAs
Supervise and monitor payment of LEAP beneficiaries	GAR	✓	✓	✓	✓	300.00	-	-	-	-	✓	DSW	MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize two (2) training workshops for hospital Social Workers	GAR	√	√	√	√	-	-	-	-	-	√	DSW	MMDAs
Facilitate and coordinate all social protection activities	GAR	√	√	√	√	500.00	-	-	-	-	√	DSW	MMDAs
TOTAL						3,400.00							
Department: Department of Community Development													
Objective: Promote skills development training for the vulnerable													
Programme: Youth Development Programme													
Community sensitization on child protection issues	Community Schools, churches market		√	√	√	-	-	-	30,000.00	-	√	DCD	UNICEF, GES, GHS, NCCE, SW, NGOs
Training on preparation of liquid soap and bar soap, pastries and bread and dye for some vulnerable women	Communities in the MMDAs	√	√	√	√	9,000.00	-	-	-	-	√	DCD	MMDAs
Sensitization on health, social, education and standard of living among community members	Communities in the MMDAs	√	√	√	√	9,750.00	-	-	-	-	√	DCD	GES, GHS, NADMO NCCE, SW, NGOs, EHU
Monitor child protection activities and provide technical backstopping to MMDAs	29 MMDAs	√	√	√	√	9,750.00	-	-	-	-	√	DCD	GES, GHS, NADMO NCCE, SW, NGOs, EHU
SUB-TOTAL						28,550.00							
Department: Health Directorate													
Objective: Increase the proportion of the population accessing essential health services													
Programme: Regional Health & Nutrition Enhancement													
Expansion of CHPS functionality and improved maternal and child health	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	1,450,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Enhanced service coverage for antenatal care	All 29 District/Municipal/Metro	√	√	√	√	2,175,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
	Health Directorate and health facilities												
Audit all maternal and perinatal mortalities and implement all audit recommendations	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	-	-	720,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Implementation of quarterly blood drive at 6 maternal and perinatal zones	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	-	-	1,320,000.00	-	√	-	RHD	DHDs, Health facilities, NGOs & Korlebu
Strengthen availability of EmONC services	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	1,320,000.00	-	1,044,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Provision of essential medicines and logistics	Health facilities	√	√	√	√	10,150,000.00	-	768,500.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Improve Immunization coverage through outreach services, mop-up campaigns and demand generation	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	1,363,000.00	-	3,190,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Efficiently manage vaccines and ensure availability	District/Municipal/Metro Health Directorate	√	√	√	√	4,350,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Conduct home visits	All 29 Districts/Municipals/Metros	√	√	√	√	-	-	3,480,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
	Health Directorate												
Implementation of supportive supervision visit	All 29 Districts/Municipals/Metro Health Directorate	√	√	√	√	-	-	4,447,000	-	-	√	RHD	DHDs, Health facilities, NGOs
Implementation of data validation activities	All 29 District/Municipal/Metro Health Directorate and RHD	√	√	√	√	-	-	540,000	-	-	√	RHD	DHDs, Health facilities, NGOs
Improve PMTCT and malaria testing rate	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	11,600,000	-	10,295,000	-	-	√	RHD	DHDs, Health facilities, NGOs
SUB-TOTAL						32,408,000.00		25,804,500					
Department: Department of Gender													
Objective: Increase women's participation in skills training and gender equity programmes by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Engage 220 men and boys in advance gender related issues in 4 selected MMDA	GWMA,AEDA,AsHMA, SODA	√	√	√	√	-	-	-	100,468.00	-	√	DOG	MMDAs GES,GHS CSOs FBOs CBOs
Organize 4 dialogue sessions for 220 identifiable groups on the need to end Child Marriage in 4 selected MMDAs	AWDA.AMA ,AyEMA LaNMA	√	√	√	√	-	-	-	154,345.00	-	√	DOG	MMDAs GHS CSOs FBO CBOs
Commemorate all calendar days that are related to Gender	Selected MMDAs	√	√	√	√	108,340.00	-	-	-	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
Organize a 1-day Mentorship programme to empower 220 out of school Adolescent Girls on SRHR and GBV	SODA, AyEMA, AWDA, AEDA		√	√	√	-	-	-	288,268.00	-	√	DOG	MMDAs GHS CSOs FBOs CBOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Collaborate with the D V Sec. commemorate 16Days of Activism Against GBV	Selected MMDAs				√	-	-	-	64,000.00	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
SUB-TOTAL						108,340.00			607,081.00	-			
Department: Department of Children													
Objective: Increase child protection interventions to 80% by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Organize twelve (12) sensitization programs on child protection and its related issues in school	GAR	√	√	√	√	20,000.00	-	-	15,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Organize two(2) joint quarterly regional child protection committee meeting	GAR	√			√	5,000.00	-	-	5,437.05	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Form four(4) child protection committees in selected communities	GAR	√	√	√	√	5,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Organize twelve(12) outreach programs on child protection in selected communities	GAR	√	√	√	√	8,000.00	-	-	30,000.00	-	√	DoC	GES, CD, NCCE, SW
Collaborate with other stakeholders to monitor child protection activities	29 MMDAs	√	√	√	√	5,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Facilitate the celebration of special days for children	GAR	√	√	√	√	40,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Formation of four(4) child rights club in schools and quarterly monitoring of the clubs	Selected schools	√	√	√	√	7,000.00	-	-	-	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
SUB-TOTAL						90,000.00			68,437.05				
Department: National Sports Authority (NSA)													
Objective: Renovate and develop 10 community parks and sports centers by 2029													
Programme: Regional Sports & Talent Development													
Facilitate procurement of sports equipment	Accra	√				5,000.00	-	-	-	√	-	Sports Committ ee	NSA

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize coaches clinic	Accra		√			10,000.00	-	-	-	√	-	Sports Committee	NSA
Organize inter-districts sports competition in the region	Accra			√		250,000.00	-	-	-	√	-	Sports Committee	NSA, RCC, MMDAs
Organize referees clinic for referees	Accra	√				10,000.00	-	-	-	√	-	Sports Committee	NSA
Facilitate participation of national sports festival	Cape Coast			√		300,000.00	-	-	-	√	-	Sports Committee	NSA/RCC
Monitoring of training sessions of teams	Accra/Tema	√	√	√	√	4,000.00				√	-	Sports Committee	NSA
Facilitate procurement of sports equipment	Accra	√				5,000.00	-	-	-	√	-	Sports Committee	NSA
TOTAL						579,000.00							
Department: Ghana Library Authority													
Objective: Increase youth literacy and life skills through inclusive community library services by 2029													
Programme: Literacy & Life Skills for Out-of-School Youth													
Monitoring and Evaluation of Public Libraries	All public libraries	√	√	√	√	43,424.00	-	-	-	√	-	Ghana Library	-
Organize Capacity building for Heads of public libraries	Regional Office	√	√	√	√	53,302.00	-	-	-	√	-	Ghana Library	-
Provide Mobile Library Services to schools and communities in the 29 MMDs without libraries	All MMDAs	√	√	√	√	375,187.00	-	-	-	√	-	Ghana Library	GES, MMDAs
Provide Technical Backstopping to school libraries	Schools	√	√	√	√	55,000.00	-	-	-	√	-	Ghana Library	GES
Collaboration with MMDAs and NGOs in the establishment of libraries in communities	MMDAs	√	√	√	√	35,000.00	-	-	-	√	-	Ghana Library	MMDAs, NGOs
TOTAL		√	√	√	√	561,913.00							

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Agency: Ghana AIDS Commission													
Objective: Reduce HIV infections and promote coordinated response through advocacy, prevention, and support services													
Programme: Accelerating multi-sectoral control													
Organise Technical Support Unit focal persons review and capacity building meeting	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Organize RECCOM, CSOs, DISCCOM meetings	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Convene stakeholders coordination forum with a couple of RECCOM	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Provide support to PLHIV on NHIS registration	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, CSO
Engagement and sensitization with RHC, traditional authority, schools media and religious institution	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	AIDS Commission	RCC,MMDAs, MDAs, Private sector, FBO,CSOs,GHS, GCCM
SUB-TOTAL						-	-	-	-		-		
Department: Births and Deaths Registry													
Objective: Improve access to timely, accurate and universal birth and death registration services													
Programme: Registration of Birth and Death													
Supervise the Registration of 120,000 births and 16,000 deaths across all 29 districts	All 29 MMDAs	✓	✓	✓	✓	-	-	116,000.00	-	✓	-	BDR	GHS,MMDAs
Conduct monitoring visits to all 29 registration districts activities	All 29 MMDAs	✓	✓	✓	✓	-	-	28,000.00	-	✓	-	BDR	MMDAs, NATIONAL OFFICE (BDR)
Organize 4 technical review meetings for 29 districts registrars to review their performance	Regional Office	✓	✓	✓	✓	-	-	40,000.00	-	✓	-	BDR	NATIONAL OFFICE (BDR) RCC
Organize 2 capacity-building for religious	Regional Office		✓		✓	-	-	23,200.00	-	✓	-	BDR	NATIONAL OFFICE (BDR) RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
bodies /midwives / TBAs on birth notification forms													
Organize Public Education Campaigns on early death registration	All MMDAs		✓		✓	10,000.00	-	20,000.00	-	✓	-	BDR	NCCE, MMDAs
Maintenance of Vehicles & Motorbikes	Regional Office	✓	✓	✓	✓	5,000.00	-	5,000.00	-	✓	-	B&D	MIS, GSS
SUB-TOTAL						15,000.00		232,200.00					
Agency: Complimentary Education Agency													
Objective: Promote demand-driven Complimentary Education programmes													
Programme: Complimentary Education													
Undertake Supervisory and Monitoring CE activities for 20 MMDAs	20 MMDAs	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	CEA	MMDAs
Collaborate with relevant stakeholders for the training of facilitators on the use of instructional materials, other publications and build capacity of CE staff	Regional Office	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	CEA	MMDAs
Facilitate Communities/learners access to quality, equitable and inclusive CE across the 20 MMDAs and conduct community outreach programs	20 MMDAs	✓	✓	✓	✓	21,000.00	-	-	-	✓	-	CEA	MMDAs
Facilitate and participate in celebration of the International Literacy Day and my first day at school	CE Learning Centers	✓	✓	✓	✓	25,000.00	-	-	-	✓	-	CEA	MMDAs
Supervises the establishment and operationalization of Community Learning Centers (CLCs)	20 MMDAs	✓	✓	✓	✓	15,000.00	-	-	-	✓	-	CEA	MMDAs
SUB-TOTAL						101,000.00							

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Agency: Center for National Culture													
Objective: Promote inclusion in the cultural sector													
Programme: National Culture													
Undertake research on social impact of the cultural and creative industries for inclusive development	29 MMDAs	✓	✓	✓	✓	55,000.00	-	-	-	✓		CNC	Ghana Investment Promotion Centre (GIPC), UNESCO
Facilitate upgrading of infrastructure, improve market access and foster strategic partnership to promote Ghanaian art	Arts and craft market	✓	✓	✓	✓	150,000.00	-	-	-	✓		CNC	GARID, MCLAS CI
Facilitate the Promotion of the visual arts sector by integration into vocational training, exhibition and media campaigns	29 MMDAs		✓	✓	✓	45,000.00	-	-	-	✓		CNC	CEXIM, GTA, DP , Creative Arts Agency
Facilitate the promotion of performing arts by integration of youth innovation and investment.	29 MMDAs	✓	✓	✓	✓	85,000.00	-	-	-	✓		CNC	NITA, MTN, Airte I/Tigo, Universities
SUB-TOTAL						335,000.00							
Department: Education Department													
Objective: Improve quality of education in the region													
Programme: Promote equitable access and participation to quality education													
Coordinate and monitor GALOP – 2 additional financing implementation, basic schools, teaching of science in 49 SHS and ICT camp for girls	Region wide	✓	✓	✓	✓	10,000.00	-	-	-		✓	GES	Basic schools/SHS
Organize Regional and District STMIE camp and science, ICT and maths competition and monitor organization of NSMQ in 49 SHS.	29 MMDAs and 48 SHS			✓		3,000.00	-	-	-		✓	GES	MMDAs, SHS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Coordinate and monitor science and maths quiz on school farms, robotics, renewable energy, GESTEP, SHEP Health screening activities for SHS 1 new entrants and gender issues in 49 SHS to promote gender parity.	29 MMDAs and 48 SHS	√	√	√	√	7,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate, monitor and conduct annual school census in all 29 MMDAs and SHS	29 MMDAs and SHS	√				5,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate and monitor B.E.C.E and WASSCE examination	Region wide		√	√		10,000.00	-	-	-		√	GES	Basic schools, SHS
Organize and coordinate sporting activities in basic schools and 49 SHS	Region wide		√	√	√	2,000.00	-	-	-		√	GES	Basic schools, SHS
Observe International Commemoration of 16 days of activism, menstrual hygiene for girls, international Disability day and week of gender and its related activities	29 MMDAs		√		√	7,000.00	-	-	-		√	GES	NGOs, SHS
Train Planning, Budget and Statistics officers on M&E and data management and ADEOP preparation	MMDAs and Regional Office		√			5,000.00	-	-	-	√		GES	MMDAs
Undertake maintenance of official vehicles, official bungalows and office building	Regional Office	√	√	√	√	50,000.00	-	-	-		√	GES	RCC
SUB-TOTAL						99,000.00							
Department: National Youth Authority Objective: Improve job opportunities for the youth Programme: Youth Empowerment & Skills Development Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Supervise and monitor youth development activities in the region	GAR	√	√	√	√	40,000.00					√	NYA	UG
Organize apprenticeship, Skill Development & Entrepreneurship training	GAR	√	√	√	√	20,000.00					√	NYA	MMDAs
SUB-TOTAL						60,000.00							
ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT DEVELOPMENT													
Department: Land Use and Spatial Planning/Environment and Human Settlement Development													
Objective: Increase planning permit compliance													
Programme: Local Physical Planning Strengthening Programme													
Organize tailored technical support to MMDAs on Human Settlement Planning and development management	MMDAs	√	√	√	√	-	-	-	60,000.00		√	LUSPA GAR	RCC, MMDAs
Organize a two (2) day refresher training for LUSPA regional officers on the LUSPA ACT 925, LI 2384 and all other relevant regulations	LUSPA GAR	√	√	√	√	-	-	-	12,000.00	√	-	LUSPA GAR	LUSPA Head Office
Organize one (1) sensitization workshop for Technical and Spatial Planning Committee Members in the MMDAs on the LUSPA ACT 925, and LI 2384 to aid in the operationalization of the permit process	MMDAs	√	√	√	√	-	-	-	87,000.00	√	-	LUSPA GAR, RCC	PPD/MMDAs
Organize one training workshop for Physical Planning Officers in all MMDAs on Alternative Dispute Resolution (ADR).	GAR	√	√	√	√	-	-	-	24,000.00	√	-	LUSPA GAR, RCC	RCC/MMDAs
Organize annual monitoring to evaluate the	MMDAs	√	√	√	√	-	-	-	90,000.00	√	-	LUSPA GAR	RCC, MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
effectiveness of MMDAs' spatial planning activities													
Facilitate a district-level public education campaign through durbars to promote laws governing spatial planning	MMDAs	√	√	√	√	-	-	-	68,000.00	√	-	LUSPA GAR	RCC, MMDAs
Organize two (2) number Spatial/ Permit Database creation working sessions on creating spatial/permit databases for MMDAs	LUSPA GAR	√	√	√	√	-	-	-	62,968.00	√	-	LUSPA GAR	RCC, MMDAs
Organize quarterly Spatial Committee meeting	LUSPA GAR	√	√	√	√	-	-	-	51,000.00	-	√	LUSPA GAR	RCC, MMDAs
Procure two(2) No. Desktop computers and laptop and stationery	Head Office	√	√	√	√	-	-	-	240,000.00	-	√	LUSPA Head Office	LUSPA- GAR
SUB-TOTAL						-			694,968.00				
Department: Department of Rural Housing													
Objective: Provide adequate, safe, secure, quality and affordable housing schemes													
Programme: Provide Job Training in Building and Construction Skills													
Organize a Sensitization workshop on local building materials development and use	MMDAs	√	√	√	√	10,000.00	-	-	-	-	√	DRH	MMDAs
Organize Capacity Building for Unemployed Youth	MMDAs		√		√	-	-	-	60,000.00	-	√	DRH	MMDAs
Facilitate rehabilitation/construction of 1/2 bedroom house	AdMA				√	-	-	-	150,000.00	√		AdMA	DRH
SUB-TOTAL						10,000.00			210,000.00				
Department: Public Works Department													
Objective: Improve RCC asset maintenance and infrastructure monitoring systems													
Programme: Asset Maintenance and Infrastructure Monitoring													
Undertake project feasibility studies, prepare 20 architectural designs and 10 structural designs	All Gov't. Inst.,MMDAs , RCC	√	√			6,500.00	-	1,500.00	-	√	-	PWD	Gov't inst., MDA, MMDAs, RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake 15 building services works, prepare 30 Bill of Quantities, 10 Tender contract document, quarterly and annual reports on projects	All Gov't. Inst.,MMDAs , RCC	✓	✓	✓	✓	8,000.00	-	10,500.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin
Supervise 8 projects and undertake maintenance services	All Gov't. Inst.,MMDAs , RCC RCC HQ	✓	✓	✓	✓	3,000.00	-	11,000.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin Works Dept.
Train and build capacity of officers	RCC Compound	✓	✓	✓	✓	2,000.00	-	1,000.00	-	✓	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin Admin
SUB-TOTAL						19,500.00		24,000.00					
Department: Department of Parks and Gardens													
Objective: Improve green infrastructure and public landscape development													
Programme: Green Accra Initiative													
Organise quarterly meetings with Parks and Gardens staff of MMDAs	GAR	✓	✓	✓	✓	5,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAAs
Organize annual monitoring to assess performance of Parks and Gardens activities of MMDAs in the GAR	GAR			✓	✓	10,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAs
Organize one training in horticulture for Parks and Gardens Staff of MMDAs in the GAR	GAR		✓			5,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAs
Landscape a total area of 1,500m ²	GAR	✓	✓	✓	✓	1,000.00	-	-	-	-	✓	Parks & Gardens	RCC, MMDAs
Maintain 800,000m ² of landscape area	GAR	✓	✓	✓	✓	1,000.00	-	-	-	-	✓	Parks & Gardens	ISD, PR Unit
Propagate 90,000 seedlings, plant 5,000 trees and supply 6,000 seedlings to institutions and religious organisation	RCC	✓	✓			1,000.00	-	-	-	✓	-	Parks & Gardens	

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
SUB-TOTAL						23,000.00							
Unit: Environmental Health Unit													
Objective: Increase access to improved waste collection and disposal systems													
Programme: Integrated Solid Waste Management Programme													
Organize 4 training workshops to build the capacity of Environmental Health Officers on Sanitation policy implementation	All 29 MMDAs	√	√	√	√	5,000.00	-	-	-	-	√	REHO	MMDAs
Conduct monitoring and provide backstopping to MMDAs on sanitation and environmental health activities.	MMDAs	√	√	√	√	3,500.00	-	-	-	-	√	REHO	MMDAs
Review and validate sanitation and hygiene reports submitted by MMDAs quarterly	Regional office	√	√	√	√	29,000.00	-	-	-	√		REHO	MMDAs
Organize one (1) regional environmental health stakeholders meeting to identify and prioritize sanitation challenges across the region	Regional office	√	√	√	√	20,000.00	-	-	-	√	-	REHO	MMDAs
Organize 4 technical Review meetings for 29 Heads of Department and 17 Regional Officers to Review implemented activities	Regional office	√	√	√	√	3,000.00	-	-	-			REHO	MMDAs
Conduct regional training sessions for food handlers on food hygiene and safety in collaboration with FDA	29 MMDAs	√	√	√	√	-	-	-	2,900.00			REHO	MMDAs, FDA
Conduct joint enforcement exercise with regulators and MMDAs to ensure compliance with sanitation bye laws	29 MMDAs	√	√	√	√	-	-	-	2,900.00			REHO	MMDAs, EPA, NGO

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Sub-total						36,450.00			5,800.00				
Department: National Disaster Management Organization (NADMO)													
Objective: Improve disaster preparedness, emergency response, and climate resilience													
Programme: Disaster Preparedness & Resilience Building Programme													
Sensitization on the need to prevent fire outbreak	Market, schools, factories	✓	✓	✓	✓	1,000.00	-	-	12,000.00		✓	NADMO	Ghana National Fire Service, MMDAs
Facilitate stakeholder engagement with Eastern region to mitigate looming disaster at the Akwapim range	GAR	✓	✓	✓	✓	10,000.00	-	-	15,000.00		✓	NADMO	ERCC, GARCC, GHA, MMDAs
Embark on tree planting exercise across the region	MMDAs	✓	✓	✓	✓	10,000.00	-	-	20,000.00	✓		NADMO	MMDAs
Organize stakeholder engagement on disaster prevention and simulation exercise	MMDAs	✓	✓	✓	✓	10,000.00	-	-	30,000.00	✓		NADMO	MMDAs
Organise desilting and drains and demolition of structures on water ways	MMDAs	✓	✓	✓	✓	10,000.00	-	-	10,000.00	✓		NADMO	MMDAs
						41,000.00			87,000.00				
GOVERNANCE AND INSTITUTIONAL DEVELOPMENT													
Department: Central Administration													
Objective: Equip and coordinate administrative units for improved public service delivery													
Programme: Infrastructure Improvement Programme													
Organize monthly REGSEC meetings	RCC	✓	✓	✓	✓	229,920.00	-	-	-	✓		CD/Adm in	Security Agencies
Organize monthly Heads of Unit and department meetings	RCC	✓	✓	✓	✓	18,000.00	-	-	-	✓		Admin	Heads of Units & Depts.
Facilitate International Capacity Building Programs - Chinese Embassy and the India High Commission	China	✓	✓	✓	✓	3,000.00	-	-	-	✓		Admin	Chinese Embassy/India n High Commission
Organize bi-annual admin officers meeting	RCC		✓		✓	100,000.00	-	-	-	✓		Admin	Admin officers in the region

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize Regional Prayers and Thanksgiving Day	RCC			✓		2,000.00	-	-	-	✓		Admin	MMDAs
Facilitate CD's quarterly meeting with MMDCDs	RCC	✓	✓	✓	✓	80,000.00	-	-	-	✓		Admin	MMDAs
SUB-TOTAL						432,920.00							
Unit: Planning Unit													
Objective: Improve planning, coordination, and policy integration across departments													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Organize Regional Tender Review Committee meetings	RCC	✓	✓	✓	✓	25,000.00	-	-	-		✓	REPO	MMDAs
Organize Quarterly RPCU and expanded Meetings	RCC	✓	✓	✓	✓	20,000.00	-	-	50,000.00		✓	REPO	RPCU Members
Prepare quarterly and Annual Progress Reports from MMDAs	GAR	✓	✓	✓	✓	1,000.00	-	-	-		✓	REPO	RPCU
Organize one (1) RPCU/DPCU Forum for the dissemination of M&E findings	RCC			✓		80,000.00	-	-	3,000.00		✓	RPCU	MMDAs
DPAT technical backstopping to 29 MMDAs (Pre-Assessment)	MMDAs			✓		-	-	-	80,000.00		✓	RPCU	MMDAs
Organize Mid-year Review of 2026 Annual Action Plan	GAR			✓		25,000.00	-	-	-		✓	REPO	RPCU
Monitor and support the preparation of DMTDPs at the District Assemblies	MMDAs	✓	✓	✓	✓	-	-	-	90,000.00	✓		REPO	MMDAs
Monitor the implementation of physical projects in the region	RCC	✓	✓	✓	✓	30,000.00	-	-			✓	REPO	MMDAs
Conduct quarterly monitoring- MMDAs performance	MMDAs	✓		✓		1,200,000.00	-	-	220,000.00		✓	REPO	MMDAs
Organize workshop on training and experience sharing on strategic IGF mobilization	RCC				✓	-	-	-	30,000.00		✓	PRCU	FDU,OHLGS,MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize workshop on knowledge sharing on Vountary Local Review by AMA and Ga West.	RCC				✓	-	-	-	86,500.00	✓		RPCU	MMDAs
Support the preparation of GARCC 2026-2029 MTDP	RCC			✓		-	-	-	75,000.00	✓		RPCU	RCC
Support the preparation of 2026-2029 GARCC RIP	RCC			✓		-	-	-	75,300.00	✓		RPCU	RCC
Provide technical backstopping for MIS, Statistics and Physical Planners	RCC			✓		-	-	-	60,00.00	✓		RPCU	RCC
Procurement of 3 laptops, 7 printers and 3 external drives	RCC			✓		-	-	-	40,000.00	✓		RPCU	PO/MIS
Support implementation of 2026-2029 MTDP	RCC	✓	✓	✓	✓	62,000.00	-	-	200,000.00	✓		RPCU	RCC, MMDAs
SUB-TOTAL						1,443,000.00			1,009,800.00				
Unit : Finance Unit													
Objective: Improve public financial management and accountability at the regional level													
Programme: Public Financial and Audit Accountability Programme													
Prepare and submit monthly, quarterly and annual financial statements	RCC	✓	✓	✓	✓	-	-	-	-		✓	Finance	RCC
Quarterly validation of financial statement by NAD and payment vouchers	RCC	✓	✓	✓	✓	-	20,000.00	-	-	✓	-	Finance	CAGD (NAD)
Participate in CAGD and ICAF Annual Conference	RCC	✓	✓			8,000.00	10,000.00	-	-	✓	-	Finance	
Facilitate the work of External Auditors	RCC				✓	-	50,000.00	-	-	✓	-	Finance	Internal Audit
SUB-TOTAL						8,000.00	80,000.00						
Unit: Budget Unit													
Objective: Improve budget planning, execution, and performance monitoring													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake quarterly monitoring and provide technical backstopping on preparation of Program Based Budgeting	RCC	✓	✓	✓	✓	-	-	-	47,500.00	✓	-	RBA	MMDAs/RDs
Organize quarterly Budget Committee meeting	RCC	✓	✓	✓	✓	15,442.00	-	-	-	✓	-	RBA	RPCU
Prepare and submit RCC budget and 2025 Annual Financial performance of the MMDAs	RCC	✓	✓	✓	✓	5,420.00	-	-	-	✓	-	CD/RBA	RPCU
Organize Regional Budget hearing on Composite Budget	MMDAs				✓	14,942.00	-	-	-	✓	-	CD/RBA	RCC/MMDAs
Prepare Mid-year Revenue and Expenditure Performance of RCC&MMDAs	RCC			✓		-	-	-	-	✓	-	CD/RBA	RCC
Monitor the implementation of Revenue Improvement Action Plan of MMDAs	MMDAs	✓	✓	✓	✓	-	-	-	-	✓	-	CD/REP O	RBA
Organize a day Budget Production workshop for Budget Officers on the preparation and Loading of 2026-2029 Composite Revised Budget on the Activate	RCC			✓		-	-	-	50,000.00	✓	-	CD/RBA	MoF
Organize workshop for MMDAs on emerging issues of Revenue Mobilisation and Management	RCC	✓	✓			-	-	-	40,000.00	✓	-	CD/RBA	GSCSP/MMDAs
SUB-TOTAL						35,804.00			90,000.00				
Unit: Procurement Unit Objective: Improve procurement compliance, value for money, and transparency Programme: Public Financial and Audit Accountability Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Procurement of consumables(protocol items, toilet roll, water, soap)	RCC	✓	✓	✓	✓	820,000.00	-	-	-	✓	-	Procurement	All Units
Procurement of vehicle and motor bike tyres and batteries	RCC	✓	✓	✓	✓	205,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 13No. desktop,5No.laptops,10No. printers,2No. Scanner, counting machine, stationery and toner	RCC	✓	✓	✓	✓	607,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 10No. fridge, 5No. television set, household items(blender, washing machine, gas cooker, blender and microwave)	RCC	✓	✓	✓	✓	267,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 5No. steel shelves,10No.steel cabinet, office desk and table, 20No.swivel chair, 2 sets of sofa, 13No. book shelves,	RCC	✓	✓	✓	✓	448,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of cleaning materials, plumbing materials, curtains and accessories, painting and building fixtures	RCC	✓	✓	✓	✓	533,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of mower machine and accessories and generator(30KVA)	RCC	✓	✓	✓	✓	319,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of vehicle, vehicle log books and staff stickers	RCC	✓	✓	✓	✓	1,024,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of dressed birds, sardine, rice and oil for staff	RCC	✓	✓	✓	✓	352,000.00	-	-	-	✓	-	Procurement	Stores

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construction of fence wall for Reclaimed Agbogbloshie land	RCC	✓	✓	✓		12,550,000.00	-	-	-	✓	-	Procurement	PWD
Maintenance of GARCC main office complex	RCC	✓	✓	✓	✓	4,020,000.00	-	-		✓	-	Procurement	PWD
Construction/renovation of Reg. Ministers Official Residency	RCC	✓	✓	✓	✓	6,030,000.00	-	-	-	✓	-	Procurement	PWD
Renovation works at bungalow F.9, No. 16, No.40(A&B), No. 38(A&B), No. 313,314&315, No. 18 A&B, and REPO's bungalow	RCC	✓	✓	✓	✓	7,920,000.00	-	-	-	✓	-	Procurement	PWD
Repair and servicing of photo copier machine, printers, computers, air conditions, fire extinguisher, generator and pumping machine.	RCC	✓	✓	✓	✓	544,000.00	-	-	-	✓	-	Procurement	Estate/Admin
Maintenance, insurance and servicing of official vehicles and motor bikes	RCC	✓	✓	✓	✓	602,000.00	-	-	-	✓	-	Procurement	Admin
Consultancy and other minor Admin services	RCC	✓	✓	✓	✓	202,000.00	-	-	-	✓	-	Procurement	Admin
Organize Reg.Entity Tender Committee meetings	RCC	✓	✓	✓	✓	85,000.00	-	-	-	✓	-	Procurement	RCC
SUB-TOTAL						36,528,000.00							
Unit: Management Information Systems (MIS)													
Objective: Strengthen digital systems, ICT infrastructure, and data governance													
Programme: Regional Data Protection and ICT Security													
Co-ordinate the Quarterly Servicing of office Equipment	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	RCC
Enforce security control software and policies	RCC	✓	✓	✓	✓	5,000.00	-	-	-		✓	MIS	RCC

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Website/Social Media Management for GARCC	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	RPCU/PRO
Provide I.T technical backstopping for MMDA's	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	MMDAs
Perform monthly checks and maintenance on I.T equipment	RCC	✓	✓	✓	✓	5,000.00	-	-	-		✓	MIS	RCC
SUB-TOTAL						19,000.00							
Unit : Works Unit													
Objective: Maintain and improve physical infrastructure and facility safety across RCC offices													
Programme: Asset Maintenance and Infrastructure Monitoring													
Facilitate Maintenance and Repairs of Assets	RCC	✓	✓	✓	✓	100,000.00	-	-	-	✓	-	Works	Admin
Gather and Collate Information on Asset Register	RCC	✓	✓	✓		-	-	-	-	✓	-	Works	Admin
Facilitate the Embossment of all assets for easy identification	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	Works	Procurement
Repair And Repaint Internal Office In 10 Departments	RCC	✓	✓	✓	✓	30,000.00	-	-	-	✓	-	Works	Procurement
SUB-TOTAL						130,000.00							
Unit: Records Management Unit													
Objective: Improve records classification, storage, retrieval and digital access across RCC													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Management and processing of contract documents	Records Management Unit	✓	✓	✓	✓	-	-	-	-	✓	-	Records	All Units
Perform regular updating of incoming and outgoing mail data into the electronic database	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	MIS
Receive and record incoming and outgoing mail, file, dispatch letters and circulate files	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	Admin
Compilation of RMU reports received from	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	All units

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
MMDAs for subsequent submission to OHLGS													
Transfer closed files to Public Records and Archives Administration Department(PRAAD)	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	PRAAD
SUB-TOTAL						-			-		-		
Unit: Human Resource Unit													
Objective: Improve staff development, performance management, and retention													
Programme: Capacity Strengthening for RCC/MMDA													
Organize promotion interviews	RCC	✓		✓		20,000.00	-	-	-	✓	-	HR	OHLGS
Prepare and submit Composite 2026 reports on staff movement	RCC	✓	✓	✓	✓	1,200.00	-	-	-	✓	-	HR	OHLGS
Facilitate signing of 2026 performance Contracts between Hon. RM and Chief Director, MDCEs and MMDCDs	RCC	✓				30,000.00	-	-	-	✓	-	HR	OHLGS
Prepare 2026 comprehensive Capacity Building Plan for RCC MMDAs	RCC	✓				500.00	-	-	-	✓	-	HR	OHLGS
Implementation of RCC Capacity Building Programs	RCC	✓	✓	✓	✓	91,100.00	-	-	-	✓	-	HR	HoU/HoD
Orientation of National Service Personnel	RCC			✓		2,000.00	-	-	-	✓	-	HR	Admin
SUB-TOTAL						32,480.00							
Unit: Public Relations Unit													
Objective: Improve public access to GARCC information, projects, and services													
Programme: Citizen Engagement and Social Accountability Programme													
Coordinate activities of the Hon. RM with the media	RCC	✓	✓	✓	✓	10,000.00	-	-	-	✓	-	PRO	MMDAs/Corporate Institutions
Provide Content and Update the RCC website with Relevant Information	RCC	✓	✓	✓	✓	10,000.00	-	-	-	✓	-	PRO	MIS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Participate in end of year Soiree	RCC	✓	✓	✓	✓	40,000.00	-	-	-	✓	-	PRO	Ministry of Information
SUB-TOTAL						60,000.00							
Unit: Internal Audit Unit Objective: Reduce audit findings Programme: Promote accountability													
Preparation and submission of 2028 audit work plan and budget	RCC				✓	5,000.00	-	-	-		✓	RIA	HoDs
Organize quarterly Audit Committee meetings	RCC	✓	✓	✓	✓	25,000.00	-	-	-		✓	RIA	RAC Member
Prepare 2027 Annual Audit Report of the RCC	RCC	✓	✓			2,000.00	-	-	-		✓	RIA	Accounts
Participation in the 2028 Internal Auditors Conference	RCC			✓	✓	5,000.00					✓	RIA	IAA
SUB-TOTAL						37,000.00	-	-	-				
GRAND TOTAL						73,060,811.50	80,000.00	26,096,700	25,929,636.05				

Source: Regional Planning Coordinating Unit, 2025

Table 6. 4: Annual Action Plan (2029)

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
ECONOMIC DEVELOPMENT													
Department: Department of Agriculture													
Objective: Increase access to agri-tech tools & extension services to 80% by 2029													
Programme: Regional Agricultural Innovation and Agri Tech Support Programme													
Undertake 4 monitoring visits by RDA, RCC, RAOs to monitor planned activities of government programmes and special projects by December 2026	All 29 MMDAs	√	√	√	√	50,000.00	-	-	253,350.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize a 2-training workshop for 30 accountants and 60 officers on workplan and budget preparation by December 2026	All 29 MMDAs	√		√		-	-	-	54,500.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 training workshops to build the capacity of 30 administrative staff on modern office management practices by December 2026	All 29 MMDAs	√	√	√	√	-	-	-	36,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 43 capacity training for 180 (District Heads of Department, Technical Staff, Regional Technical staff) on Good Agricultural Practices and Data collection and analysis by December 2026	All 29 MMDAs	√	√	√	√	-	-	-	645,200.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 4 technical Review meetings for 29 Heads of Department and 15 Regional Officers to Review implemented activities by December 2026	All 29 MMDAs	√	√	√	√	-	-	-	58,800.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Joint Sector Review (JSR) Meeting of all Stakeholders in the	All 29 MMDAs				√	-	-	-	33,200.00	√	-	Dept. of Agric.	GARCC, MoFA, DP

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Agricultural Value Join by October 2026													
Organize 1 Research and Extension Linkage Committee Meeting (RELC) to collate and prioritize issues affecting Agriculture in the Region by December 2026	All 29 MMDAs			√		-	-	-	30,500.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 12 Management meetings by end of December 2026	Regional Office	√	√	√	√	-	-	-	36,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Participation of RDA in 4 quarterly review meetings of Regional Directors of Agriculture-Ghana to deliberate on key national issues affecting Agriculture development in Ghana by December 2026	Selected Regions	√	√	√	√	-	-	-	12,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Maintenance of office, 3 official vehicles and 2 motorbikes	Regional Office	√	√	√	√	75,000.00	-	-	255,000.00	√	√	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Annual Livestock and Poultry Bazaar to facilitate market linkage of livestock and poultry farmers in December 2026	Regional Office				√	-	-	-	23,300.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Organize 1 Agricultural Fair to facilitate market linkage among actors in the agricultural value chain by end of December 2026	Regional Office			√		-	-	-	50,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Participate in the celebration of the 42 nd National Farmers' Day in December 2026	Selected Region				√	40,000.00			62,000.00	√	-	Dept. of Agric.	GARCC, MoFA DP,
Set up 8 demonstrations on improved technological packages on Crops and Livestock/ poultry production	8 Districts	√	√	√	√	-	-	-	160,700.00	√	-	Dept. of Agric.	GARCC, MoFA, DP

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
to farmers by the end of December 2026													
Organize 4 Food and nutrition demonstrations for 4 communities by December 2026	4 Districts	√	√	√	√	-	-	-	40,000.00	√	-	Dept. of Agric.	GARCC, MoFA, DP
Sub-total						165,000.00			1,750,550.00				
Department: Ministry of Trade, Agribusiness and Industry (MOTAI)													
Objective: Increase SME participation in trade fairs and engagements by 2029													
Programme: Strengthen programmes aimed at entrepreneurship development													
Preparation and submission of quarterly and annual performance report and annual budget	Regional Office	√	√		√	7,000.00	-	-	-	√	-	MOTAI	MoF, Agencies
Train staff of the office in accordance with annual training plan of the Ministry	Regional Office	√		√		71,400.00	-	-	-		√	MOTAI	AGI, NBSSI
Organize annual inter-agency review meeting	Regional Office		√			5,100.00	-	-	-		√	MOTAI	MOTI Agencies
Collaborate with GEPA, GRATIS Foundation and GEA to train master crafts persons, technical apprentices, technicians and engineers to develop skills	Regional Office	√	√	√	√	25,750.00	-	-	-	√	-	Gratis Foundation	MOTI,NVTI,MOE,GEA,ASSI, AGI,GNCCI
Monitor the operations of Technology Support Centers and Business Development Services	Regionwide	√	√	√	√	5,375.00	-	-	-	√	-	GEA	MOTI,MOF, Business Associations
Facilitate MSMEs access to business development services and organize trade and industry fora.	Regionwide	√	√	√	√	12,200.00	-	-	-	√	-	MOTAI	MMDAs,GIPC,GNCCI, AGI, ASSI
Promote public awareness on standardization,GSA activities and conduct market surveillance	Regionwide	√	√	√	√	36,900.00	-	-	-		√	MOTAI	MOTI,AGI,GNCCI,ASSI

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Collaborate with DIP and SEZ unit of MOTI to implement the District Industrialization Programme and the Industrial Parks and Special Economic Zones Initiative.	Region-wide	✓	✓	✓	✓	18,075.00	-	-	-		✓	MOTAI	MOF,MMDAs, GWCL
SUB-TOTAL						103,400.00							
Agency: Ghana Enterprises Agency (GEA)													
Objective: To double MSME exports and access to business support by 2029													
Programme: MSME Business Support and Export Development Programme													
Organize stakeholder meetings	Regional Office	✓	✓	✓	✓	35,500.00	-	-	9,500.00	✓	-	GEA	RCC, BAC
Monitoring of 21 BAC, Widu, GJSP,DGB and BA projects, Kaizen	MMDAs	✓	✓	✓	✓	-	-	-	1,082,000.00	✓	-	GEA	MOTAI, MoF, RCC
Monitoring of GETP,D4J,WIDU,GJSP project beneficiaries	MMDAs	✓	✓	✓	✓	-	-	-	16,000.00	✓	-	GEA	MOTAI,MoF,RCC
Organize Trade Show	AMA				✓	-	-	-	110,000.00	✓	-	GEA	MOTAI
Organize two training programs for BAC staff	Regional Office		✓		✓	-	-	-	95,000.00	✓	-	GEA	BAC
SUB-TOTAL						35,500.00	-	-	1,312,500.00		-		
Department: Veterinary Services Department													
Objective: Establish fully functional veterinary clinics													
Programme: Animal Health Governance enhancement													
Organize quarterly meeting, town hall and radio discussions with stakeholders	All MMDAs	✓	✓	✓	✓	-	-	12,000.00	170,000.00	✓	-	VSD	FAO,DEFRA-UK,ECOWAS
Conduct quarterly in-service training for five (5) Veterinary field staff	All 29 MMDAs	✓	✓	✓	✓	-	-	12,000.00	440,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Monitor and supervise operations at all slaughter facilities	Region wide	✓	✓	✓	✓	-	-	12,000.00	232,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Procure 30 laptops, 1 desktop computer, printer and scanner	All 29 MMDAs	✓	✓	✓	✓	-	-	12,000.00	700,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS
Train veterinary staff in ICT integration,disease surveillance and digital record keeping	All 29 MMDAs	✓	✓	✓	✓	-	-	12,000.00	160,000.00		✓	VSD	FAO,DEFRA-UK,ECOWAS
Procure and distribute 25 motorbikes, GPS tracking devices and 10 vehicles	All 29 MMDAs	✓	✓	✓	✓	-	-	-	20,460,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS
Procure 40ft shipping containers, modify and equip them for veterinary clinic and office use	All 29 MMDAs	✓	✓	✓	✓	-	-	-	19,720,000.00	✓		VSD	FAO,DEFRA-UK,ECOWAS, AU-IBA
SUB-TOTAL								60,000.00	19,720,000.00				
SOCIAL DEVELOPMENT													
Department: Ghana Statistical Service (GSS)													
Objective: To strengthen data systems for effective planning, decision-making, and monitoring across GARCC													
Programme: Data Collection, Analysis, and Monitoring Support Programme													
Collection of monthly Price Data (CPI, PPI and PBCI) from markets, outlets and establishments	Accra, Tema and Ada	✓	✓	✓	✓	-	-	-	159,000.00	✓	-	GSS	GSS Head Office
Quarterly Monitoring and Supervision of data collection in all 29 MMDAs as well as all GSS data collection in the region monthly	29 MMDAs	✓	✓	✓	✓	-	-	-	16,000.00	✓	-	GSS	GSS Head Office
Organize 2 training programmes to build the capacity of district statistical officers in Consumer Price index (CPI) data collection and processing in March & September, 2026	29 MMDAs	✓	✓	✓	✓	-	-	-	12,300.00	✓	-	GSS	GSS, Head Office
Maintenance of office, 1 official vehicle	Accra	✓	✓	✓	✓	5,554.50	-	-	-	✓		GSS	GSS, Head Office

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Celebration of African Statistics Day in November, 2026	Accra				√	-	-	-	-	√		GSS	GSS, Head Office
SUB-TOTAL						5,554.50							
Department: Department of Social Welfare													
Objective: Expand social protection coverage for vulnerable groups by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Facilitate assessment of 200 prospective foster care applicants and provide training	GAR	√	√	√	√	-	-	-	-	-	√	DSW	Applicant, Foster care unit, DSW Head office
Facilitate placement of children in need of care and monitor reunified children with their families	GAR	√	√	√	√	650.00	-	-	-	-	√	DSW	Parents and MMDAs
Monitor Day Care centres, residential homes for children, NGOs, families placed with children considered for legal adoption	GAR	√	√	√	√	1,500.00	-	-	-	-	√	DSW	MMDAs, Day care centres, NGOs
Organize four(4) training sessions on Social investigation ,social enquiry and report writing	GAR	√	√	√	√	250.00	-	-	-	-	√	DSW	MMDAs
Provide technical backstopping for probation officers who attend juvenile court services.	GAR	√	√	√	√	200.00	-	-	-	-	√	DSW	MMDAs
Supervise and monitor payment of LEAP beneficiaries	GAR	√	√	√	√	300.00	-	-	-	-	√	DSW	MMDAs
Organize two (2) training workshops for hospital Social Workers	GAR	√	√	√	√	-	-	-	-	-	√	DSW	MMDAs
Facilitate and coordinate all social protection activities	GAR	√	√	√	√	500.00	-	-	-	-	√	DSW	MMDAs
TOTAL						3,400.00							

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Department: Department of Community Development													
Objective: Promote skills development training for the vulnerable													
Programme: Youth Development Programme													
Community sensitization on child protection issues	Community Schools, churches market		√	√	√	-	-	-	30,000.00	-	√	DCD	UNICEF, GES, GHS, NCCE, SW, NGOs
Training on preparation of liquid soap and bar soap, pastries and bread and dye for some vulnerable women	Communities in the MMDAs	√	√	√	√	9,000.00	-	-	-	-	√	DCD	MMDAs
Sensitization on health, social, education and standard of living among community members	Communities in the MMDAs	√	√	√	√	9,750.00	-	-	-	-	√	DCD	GES, GHS, NADMO NCCE, SW, NGOs, EHU
Monitor child protection activities and provide technical backstopping to MMDAs	29 MMDAs	√	√	√	√	9,750.00	-	-	-	-	√	DCD	GES, GHS, NADMO NCCE, SW, NGOs, EHU
SUB-TOTAL						28,550.00			30,000.00				
Department: Health Directorate													
Objective: Increase the proportion of the population accessing essential health services													
Programme: Regional Health & Nutrition Enhancement													
Expansion of CHPS functionality and improved maternal and child health	All 29 District/Municipal/Metro Health Directorate	√	√	√	√	1,450,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Enhanced service coverage for antenatal care	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	2,175,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Audit all maternal and perinatal mortalities and implement all audit recommendations	All 29 District/Municipal/Metro Health Directorate and health facilities	√	√	√	√	-	-	720,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department		
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating	
Implementation of quarterly blood drive at 6 maternal and perinatal zones	All District/Municipal/Metro Health Directorate and health facilities	29	√	√	√	√	-	-	1,320,000.00	-	√	-	RHD	DHDs, Health facilities, NGOs & Korlebu
Strengthen availability of EmONC services	All District/Municipal/Metro Health Directorate and health facilities	29	√	√	√	√	1,320,000.00	-	1,044,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Provision of essential medicines and logistics	Health facilities		√	√	√	√	10,150,000.00	-	768,500.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Improve Immunization coverage through outreach services, mop-up campaigns and demand generation	All District/Municipal/Metro Health Directorate	29	√	√	√	√	1,363,000.00	-	3,190,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Efficiently manage vaccines and ensure availability	District/Municipal/Metro Health Directorate		√	√	√	√	4,350,000.00	-	-	-	-	√	RHD	DHDs, Health facilities, NGOs
Conduct home visits	All Districts/Municipals /Metros Health Directorate	29	√	√	√	√	-	-	3,480,000.00	-	-	√	RHD	DHDs, Health facilities, NGOs
Implementation of supportive supervision visit	All Districts/Municipals /Metro Health Directorate	29	√	√	√	√	-	-	4,447,000	-	-	√	RHD	DHDs, Health facilities, NGOs
Implementation of data validation activities	All District/Municipal/Metro Health Directorate and RHD	29	√	√	√	√	-	-	540,000	-	-	√	RHD	DHDs, Health facilities, NGOs
Improve PMTCT and malaria testing rate	All District/Municipal/Metro Health Directorate	29	√	√	√	√	11,600,000	-	10,295,000	-	-	√	RHD	DHDs, Health facilities, NGOs
SUB-TOTAL							32,408,000.00		25,804,500					

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Department: Department of Gender													
Objective: Increase women's participation in skills training and gender equity programmes by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Engage 220 men and boys in advance gender related issues in 4 selected MMDA	GWMA,AEDA,As HMA, SODA	√	√	√	√	-	-	-	100,468.00	-	√	DOG	MMDAs GES,GHS CSOs FBOs CBOs
Organize 4 dialogue sessions for 220 identifiable groups on the need to end Child Marriage in 4 selected MMDAs	AWDA.AMA,AyEMA LaNMA	√	√	√	√	-	-	-	154,345.00	-	√	DOG	MMDAs GHS CSOs FBO CBOs
Commemorate all calendar days that are related to Gender	Selected MMDAs	√	√	√	√	108,340.00	-	-	-	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
Organize a 1-day Mentorship programme to empower 220 out of school Adolescent Girls on SRHR and GBV	SODA, AyEMA, AWDA, AEDA		√	√	√	-	-	-	288,268.00	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
Collaborate with the D V Sec. commemorate 16Days of Activism Against GBV	Selected MMDAs				√	-	-	-	64,000.00	-	√	DOG	MMDAs GHS CSOs FBOs CBOs
SUB-TOTAL						108,340.00			607,081.00	-			
Department: Department of Children													
Objective: Increase child protection interventions to 80% by 2029													
Programme: Gender Equality, Child Protection & Inclusive Services Programme													
Organize twelve (12) sensitization programs on child protection and its related issues in school	GAR	√	√	√	√	20,000.00	-	-	15,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Organize two(2) joint quarterly regional child protection committee meeting	GAR	√			√	5,000.00	-	-	5,437.05	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Form four(4) child protection committees in selected communities	GAR	√	√	√	√	5,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Organize twelve(12) outreach programs on child protection in selected communities	GAR	√	√	√	√	8,000.00	-	-	30,000.00	-	√	DoC	GES, CD, NCCE, SW

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Collaborate with other stakeholders to monitor child protection activities	29 MMDAs	√	√	√	√	5,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Facilitate the celebration of special days for children	GAR	√	√	√	√	40,000.00	-	-	6,000.00	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
Formation of four(4) child rights club in schools and quarterly monitoring of the clubs	Selected schools	√	√	√	√	7,000.00	-	-	-	-	√	DoC	GES, CD, NCCE, SW, Narcotics Control Board
SUB-TOTAL						90,000.00			68,437.05				
Department: National Sports Authority (NSA)													
Objective: Renovate and develop 10 community parks and sports centers by 2029													
Programme: Regional Sports & Talent Development													
Facilitate procurement of sports equipment	Accra	√				5,000.00	-	-	-	√	-	Sports Committee	NSA
Organize coaches clinic	Accra		√			10,000.00	-	-	-	√	-	Sports Committee	NSA
Organize inter-districts sports competition in the region	Accra			√		250,000.00	-	-	-	√	-	Sports Committee	NSA, RCC, MMDAs
Organize referees clinic for referees	Accra	√				10,000.00	-	-	-	√	-	Sports Committee	NSA
Facilitate participation of national sports festival	Cape Coast			√		300,000.00	-	-	-	√	-	Sports Committee	NSA/RCC
Monitoring of training sessions of teams	Accra/Tema	√	√	√	√	4,000.00				√	-	Sports Committee	NSA
Facilitate procurement of sports equipment	Accra	√				5,000.00	-	-	-	√	-	Sports Committee	NSA
TOTAL						579,000.00							
Department: Ghana Library Authority													
Objective: Increase youth literacy and life skills through inclusive community library services by 2029													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Programme: Literacy & Life Skills for Out-of-School Youth													
Monitoring and Evaluation of Public Libraries	All public libraries	√	√	√	√	43,424.00	-	-	-	√	-	Ghana Library	-
Organize Capacity building for Heads of public libraries	Regional Office	√	√	√	√	53,302.00	-	-	-	√	-	Ghana Library	-
Provide Mobile Library Services to schools and communities in the 29 MMDs without libraries	All MMDAs	√	√	√	√	375,187.00	-	-	-	√	-	Ghana Library	GES, MMDAs
Provide Technical Backstopping to school libraries	Schools	√	√	√	√	55,000.00	-	-	-	√	-	Ghana Library	GES
Collaboration with MMDAs and NGOs in the establishment of libraries in communities	MMDAs	√	√	√	√	35,000.00	-	-	-	√	-	Ghana Library	MMDAs, NGOs
TOTAL		√	√	√	√	561,913.00							
Agency: Ghana AIDS Commission													
Objective: Reduce HIV infections and promote coordinated response through advocacy, prevention, and support services													
Programme: Accelerating multi-sectoral control													
Organise Technical Support Unit focal persons review and capacity building meeting	RCC	√	√	√	√	-	-	-	-	√	-	AIDS Commission	RCC,MMDAs, CSO
Organize RECCOM, CSOs, DISCCOM meetings	RCC	√	√	√	√	-	-	-	-	√	-	AIDS Commission	RCC,MMDAs, CSO
Convene stakeholders coordination forum with a couple of RECCOM	RCC	√	√	√	√	-	-	-	-	√	-	AIDS Commission	RCC,MMDAs, CSO
Provide support to PLHIV on NHIS registration	RCC	√	√	√	√	-	-	-	-	√	-	AIDS Commission	RCC,MMDAs, CSO
Engagement and sensitization with RHC, traditional authority, schools media and religious institution	RCC	√	√	√	√	-	-	-	-	√	-	AIDS Commission	RCC,MMDAs, MDAs, Private sector, FBO,CSOs,GHS,GCCM
SUB-TOTAL						-	-	-	-		-		

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Department: Births and Deaths Registry													
Objective: Improve access to timely, accurate and universal birth and death registration services													
Programme: Registration of Birth and Death													
Supervise the Registration of 120,000 births and 16,000 deaths across all 29 districts	All 29 MMDAs	✓	✓	✓	✓	-	-	116,000.00	-	✓	-	BDR	GHS,MMDAs
Conduct monitoring visits to all 29 registration districts activities	All 29 MMDAs	✓	✓	✓	✓	-	-	28,000.00	-	✓	-	BDR	MMDAs, NATIONAL OFFICE (BDR)
Organize 4 technical review meetings for 29 districts registrars to review their performance	Regional Office	✓	✓	✓	✓	-	-	40,000.00	-	✓	-	BDR	NATIONAL OFFICE (BDR) RCC
Organize 2 capacity- building for religious bodies /midwives / TBAs on birth notification forms	Regional Office		✓		✓	-	-	23,200.00	-	✓	-	BDR	NATIONAL OFFICE (BDR) RCC
Organize Public Education Campaigns on early death registration	All MMDAs		✓		✓	10,000.00	-	20,000.00	-	✓	-	BDR	NCCE, MMDAs
Maintenance of Vehicles & Motorbikes	Regional Office	✓	✓	✓	✓	5,000.00	-	5,000.00	-	✓	-	B&D	MIS, GSS
SUB-TOTAL						15,000.00		232,200.00					
Agency: Complimentary Education Agency													
Objective: Promote demand-driven Complimentary Education programmes													
Programme: Complimentary Education													
Undertake Supervisory and Monitoring CE activities for 20 MMDAs	20 MMDAs	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	CEA	MMDAs
Collaborate with relevant stakeholders for the training of facilitators on the use of instructional materials, other publications and build capacity of CE staff	Regional Office	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	CEA	MMDAs
Facilitate Communities/learners access	20 MMDAs	✓	✓	✓	✓	21,000.00	-	-	-	✓	-	CEA	MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
to quality, equitable and inclusive CE across the 20 MMDAs and conduct community outreach programs													
Facilitate and participate in celebration of the International Literacy Day and my first day at school	CE Learning Centers	✓	✓	✓	✓	25,000.00	-	-	-	✓	-	CEA	MMDAs
Supervises the establishment and operationalization of Community Learning Centers (CLCs)	20 MMDAs	✓	✓	✓	✓	15,000.00	-	-	-	✓	-	CEA	MMDAs
SUB-TOTAL						101,000.00							
Agency: Center for National Culture													
Objective: Promote inclusion in the cultural sector													
Programme: National Culture													
Undertake research on social impact of the cultural and creative industries for inclusive development	29 MMDAs	✓	✓	✓	✓	55,000.00	-	-	-	✓		CNC	Ghana Investment Promotion Centre (GIPC), UNESCO
Facilitate upgrading of infrastructure, improve market access and foster strategic partnership to promote Ghanaian art	Arts and craft market	✓	✓	✓	✓	150,000.00	-	-	-	✓		CNC	GARID, MCI, ASCI
Facilitate the Promotion of the visual arts sector by integration into vocational training, exhibition and media campaigns	29 MMDAs		✓	✓	✓	45,000.00	-	-	-	✓		CNC	CEXIM, GTA, DP, Creative Arts Agency
Facilitate the promotion of performing arts by integration of youth innovation and investment.	29 MMDAs	✓	✓	✓	✓	85,000.00	-	-	-	✓		CNC	NITA, MTN, Airtel/Tigo, Universities
SUB-TOTAL						335,000.00							

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Department: Education Department													
Objective: Improve quality of education in the region													
Programme: Promote equitable access and participation to quality education													
Coordinate and monitor GALOP – 2 additional financing implementation, basic schools, teaching of science in 49 SHS and ICT camp for girls	Region wide	√	√	√	√	10,000.00	-	-	-		√	GES	Basic schools/SHS
Organize Regional and District STMIE camp and science, ICT and maths competition and monitor organization of NSMQ in 49 SHS.	29 MMDAs and 48 SHS			√		3,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate and monitor science and maths quiz on school farms, robotics, renewable energy, GESTEP, SHEP Health screening activities for SHS 1 new entrants and gender issues in 49 SHS to promote gender parity.	29 MMDAs and 48 SHS	√	√	√	√	7,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate, monitor and conduct annual school census in all 29 MMDAs and SHS	29 MMDAs and SHS	√				5,000.00	-	-	-		√	GES	MMDAs, SHS
Coordinate and monitor B.E.C.E and WASSCE examination	Region wide		√	√		10,000.00	-	-	-		√	GES	Basic schools, SHS
Organize and coordinate sporting activities in basic schools and 49 SHS	Region wide		√	√	√	2,000.00	-	-	-		√	GES	Basic schools, SHS
Observe International Commemoration of 16 days of activism, menstrual hygiene for girls, international Disability day	29 MMDAs		√		√	7,000.00	-	-	-		√	GES	NGOs, SHS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
and week of gender and its related activities													
Train Planning, Budget and Statistics officers on M&E and data management and ADEOP preparation	MMDAs and Regional Office		√			5,000.00	-	-	-	√		GES	MMDAs
Undertake maintenance of official vehicles, official bungalows and office building	Regional Office	√	√	√	√	50,000.00	-	-	-		√	GES	RCC
SUB-TOTAL						99,000.00							
Department: National Youth Authority													
Objective: Improve job opportunities for the youth													
Programme: Youth Empowerment & Skills Development Programme													
Supervise and monitor youth development activities in the region	GAR	√	√	√	√	40,000.00					√	NYA	UG
Organize apprenticeship, Skill Development & Entrepreneurship training	GAR	√	√	√	√	20,000.00					√	NYA	MMDAs
SUB-TOTAL						60,000.00							
ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT DEVELOPMENT													
Department: Land Use and Spatial Planning/Environment and Human Settlement Development													
Objective: Increase planning permit compliance													
Programme: Local Physical Planning Strengthening Programme													
Organize tailored technical support to MMDAs on Human Settlement Planning and development management	MMDAs	√	√	√	√	-	-	-	60,000.00		√	LUSPA GAR	RCC, MMDAs
Organize a two (2) day refresher training for LUSPA regional officers on the LUSPA ACT 925, LI 2384 and all other relevant regulations	LUSPA GAR	√	√	√	√	-	-	-	12,000.00	√	-	LUSPA GAR	LUSPA Head Office

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize one (1) sensitization workshop for Technical and Spatial Planning Committee Members in the MMDAs on the LUSPA ACT 925, and LI 2384 to aid in the operationalization of the permit process	MMDAs	√	√	√	√	-	-	-	87,000.00	√	-	LUSPA GAR, RCC	PPD/MMDAs
Organize one training workshop for Physical Planning Officers in all MMDAs on Alternative Dispute Resolution (ADR).	GAR	√	√	√	√	-	-	-	24,000.00	√	-	LUSPA GAR, RCC	RCC/MMDAs
Organize annual monitoring to evaluate the effectiveness of MMDAs' spatial planning activities	MMDAs	√	√	√	√	-	-	-	90,000.00	√	-	LUSPA GAR	RCC, MMDAs
Facilitate a district-level public education campaign through durbars to promote laws governing spatial planning	MMDAs	√	√	√	√	-	-	-	68,000.00	√	-	LUSPA GAR	RCC, MMDAs
Organize two (2) number Spatial/ Permit Database creation working sessions on creating spatial/permit databases for MMDAs	LUSPA GAR	√	√	√	√	-	-	-	62,968.00	√	-	LUSPA GAR	RCC, MMDAs
Organize quarterly Spatial Committee meeting	LUSPA GAR	√	√	√	√	-	-	-	51,000.00	-	√	LUSPA GAR	RCC, MMDAs
Procure two(2) No. Desktop computers and laptop and stationery	Head Office	√	√	√	√	-	-	-	240,000.00	-	√	LUSPA Head Office	LUSPA- GAR
SUB-TOTAL						-			694,968.00				
Department: Department of Rural Housing													
Objective: Provide adequate, safe, secure, quality and affordable housing schemes													
Programme: Provide Job Training in Building and Construction Skills													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize a Sensitization workshop on local building materials development and use	MMDAs	√	√	√	√	10,000.00	-	-	-	-	√	DRH	MMDAs
Organize Capacity Building for Unemployed Youth	MMDAs		√		√	-	-	-	60,000.00	-	√	DRH	MMDAs
Facilitate rehabilitation/construction of 1/2 bedroom house	AdMA				√	-	-	-	150,000.00	√		AdMA	DRH
SUB-TOTAL						10,000.00			210,000.00				
Department: Public Works Department													
Objective: Improve RCC asset maintenance and infrastructure monitoring systems													
Programme: Asset Maintenance and Infrastructure Monitoring													
Undertake project feasibility studies, prepare 20 architectural designs and 10 structural designs	All Gov't. Inst.,MMDAs, RCC	√	√			6,500.00	-	1,500.00	-	√	-	PWD	Gov't inst., MDA, MMDAs, RCC
Undertake 15 building services works, prepare 30 Bill of Quantities, 10 Tender contract document, quarterly and annual reports on projects	All Gov't. Inst.,MMDAs, RCC	√	√	√	√	8,000.00	-	10,500.00	-	√	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin
Supervise 8 projects and undertake maintenance services	All Gov't. Inst.,MMDAs, RCC RCC HQ	√	√	√	√	3,000.00	-	11,000.00	-	√	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin Works Dept.
Train and build capacity of officers	RCC Compound	√	√	√	√	2,000.00	-	1,000.00	-	√	-	PWD	Gov't inst., MDA, MMDAs, RCC Admin Admin
SUB-TOTAL						19,500.00		24,000.00					
Department: Department of Parks and Gardens													
Objective: Improve green infrastructure and public landscape development													
Programme: Green Accra Initiative													
Organise quarterly meetings with Parks and Gardens staff of MMDAs	GAR	√	√	√	√	5,000.00	-	-	-	-	√	Parks & Gardens	RCC,MMDAAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize annual monitoring to assess performance of Parks and Gardens activities of MMDAs in the GAR	GAR			✓	✓	10,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAs
Organize one training in horticulture for Parks and Gardens Staff of MMDAs in the GAR	GAR		✓			5,000.00	-	-	-	-	✓	Parks & Gardens	RCC,MMDAs
Landscape a total area of 1,500m ²	GAR	✓	✓	✓	✓	1,000.00	-	-	-	-	✓	Parks & Gardens	RCC, MMDAs
Maintain 800,000m ² of landscape area	GAR	✓	✓	✓	✓	1,000.00	-	-	-	-	✓	Parks & Gardens	ISD, PR Unit
Propagate 90,000 seedlings, plant 5,000 trees and supply 6,000 seedlings to institutions and religious organisation	RCC	✓	✓			1,000.00	-	-	-	✓	-	Parks & Gardens	
SUB-TOTAL						23,000.00							
Unit: Environmental Health Unit													
Objective: Increase access to improved waste collection and disposal systems													
Programme: Integrated Solid Waste Management Programme													
Organize 4 training workshops to build the capacity of Environmental Health Officers on Sanitation policy implementation	All 29 MMDAs	✓	✓	✓	✓	5,000.00	-	-	-	-	✓	REHO	MMDAs
Conduct monitoring and provide backstopping to MMDAs on sanitation and environmental health activities.	MMDAs	✓	✓	✓	✓	3,500.00	-	-	-	-	✓	REHO	MMDAs
Review and validate sanitation and hygiene reports submitted by MMDAs quarterly	Regional office	✓	✓	✓	✓	29,000.00	-	-	-	✓		REHO	MMDAs
Organize one (1) regional environmental health stakeholders meeting to identify and prioritize	Regional office	✓	✓	✓	✓	20,000.00	-	-	-	✓	-	REHO	MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
sanitation challenges across the region													
Organize 4 technical Review meetings for 29 Heads of Department and 17 Regional Officers to Review implemented activities	Regional office	√	√	√	√	3,000.00	-	-	-			REHO	MMDAs
Conduct regional training sessions for food handlers on food hygiene and safety in collaboration with FDA	29 MMDAs	√	√	√	√	-	-	-	2,900.00			REHO	MMDAs, FDA
Conduct joint enforcement exercise with regulators and MMDAs to ensure compliance with sanitation bye laws	29 MMDAs	√	√	√	√	-	-	-	2,900.00			REHO	MMDAs, EPA, NGO
Sub-total						36,450.00			5,800.00				
Department: National Disaster Management Organization (NADMO)													
Objective: Improve disaster preparedness, emergency response, and climate resilience													
Programme: Disaster Preparedness & Resilience Building Programme													
Sensitization on the need to prevent fire outbreak	Market, schools, factories	√	√	√	√	1,000.00	-	-	12,000.00		√	NADMO	Ghana National Fire Service, MMDAs
Facilitate stakeholder engagement with Eastern region to mitigate looming disaster at the Akwapim range	GAR	√	√	√	√	10,000.00	-	-	15,000.00		√	NADMO	ERCC, GARCC, GHA, MMDAs
Embark on tree planting exercise across the region	MMDAs	√	√	√	√	10,000.00	-	-	20,000.00	√		NADMO	MMDAs
Organize stakeholder engagement on disaster prevention and simulation exercise	MMDAs	√	√	√	√	10,000.00	-	-	30,000.00	√		NADMO	MMDAs
Organise desilting and drains and demolition of structures on water ways	MMDAs	√	√	√	√	10,000.00	-	-	10,000.00	√		NADMO	MMDAs
						41,000.00			87,000.00				
GOVERNANCE AND INSTITUTIONAL DEVELOPMENT													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Department: Central Administration													
Objective: Equip and coordinate administrative units for improved public service delivery													
Programme: Infrastructure Improvement Programme													
Organize monthly REGSEC meetings	RCC	✓	✓	✓	✓	229,920.00	-	-	-	✓		CD/Admin	Security Agencies
Organize monthly Heads of Unit and department meetings	RCC	✓	✓	✓	✓	18,000.00	-	-	-	✓		Admin	Heads of Units & Depts.
Facilitate International Capacity Building Programs - Chinese Embassy and the India High Commission	China	✓	✓	✓	✓	3,000.00	-	-	-	✓		Admin	Chinese Embassy/Indian High Commission
Organize bi-annual admin officers meeting	RCC		✓		✓	100,000.00	-	-	-	✓		Admin	Admin officers in the region
Organize Regional Prayers and Thanksgiving Day	RCC			✓		2,000.00	-	-	-	✓		Admin	MMDAs
Facilitate CD's quarterly meeting with MMDCDs	RCC	✓	✓	✓	✓	80,000.00	-	-	-	✓		Admin	MMDAs
SUB-TOTAL						432,920.00							
Unit: Planning Unit													
Objective: Improve planning, coordination, and policy integration across departments													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Organize Regional Tender Review Committee meetings	RCC	✓	✓	✓	✓	25,000.00	-	-	-		✓	REPO	MMDAs
Organize Quarterly RPCU and expanded Meetings	RCC	✓	✓	✓	✓	20,000.00	-	-	50,000.00		✓	REPO	RPCU Members
Prepare quarterly and Annual Progress Reports from MMDAs	GAR	✓	✓	✓	✓	1,000.00	-	-	-		✓	REPO	RPCU
Organize one (1) RPCU/DPCU Forum for the dissemination of M&E findings	RCC			✓		80,000.00	-	-	3,000.00		✓	RPCU	MMDAs
DPAT technical backstopping to 29 MMDAs (Pre-Assessment)	MMDAs			✓			-	-	80,000.00		✓	RPCU	MMDAs

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize Mid-year Review of 2026 Annual Action Plan	GAR			✓		25,000.00	-	-	-		✓	REPO	RPCU
Monitor and support the preparation of DMTDPs at the District Assemblies	MMDAs	✓	✓	✓	✓	-	-	-	90,000.00	✓		REPO	MMDAs
Monitor the implementation of physical projects in the region	RCC	✓	✓	✓	✓	30,000.00	-	-			✓	REPO	MMDAs
Conduct quarterly monitoring- MMDAs performance	MMDAs	✓		✓		1,200,000.00	-	-	220,000.00		✓	REPO	MMDAs
Organize workshop on training and experience sharing on strategic IGF mobilization	RCC				✓	-	-	-	30,000.00		✓	PRCU	FDU,OHLGS,MMDAs
Organize workshop on knowledge sharing on Vountary Local Review by AMA and Ga West.	RCC				✓	-	-	-	86,500.00	✓		RPCU	MMDAs
Support the preparation of GARCC 2026-2029 MTDP	RCC			✓		-	-	-	75,000.00	✓		RPCU	RCC
Support the preparation of 2026-2029 GARCC RIP	RCC			✓		-	-	-	75,300.00	✓		RPCU	RCC
Provide technical backstopping for MIS, Statistics and Physical Planners	RCC			✓		-	-	-	60,00.00	✓		RPCU	RCC
Procurement of 3 laptops, 7 printers and 3 external drives	RCC			✓		-	-	-	40,000.00	✓		RPCU	PO/MIS
Support implementation of 2026-2029 MTDP	RCC	✓	✓	✓	✓	62,000.00	-	-	200,000.00	✓		RPCU	RCC, MMDAs
SUB-TOTAL						1,443,000.00			1,009,800.00				
Unit : Finance Unit Objective: Improve public financial management and accountability at the regional level Programme: Public Financial and Audit Accountability Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Prepare and submit monthly, quarterly and annual financial statements	RCC	✓	✓	✓	✓	-	-	-	-		✓	Finance	RCC
Quarterly validation of financial statement by NAD and payment vouchers	RCC	✓	✓	✓	✓	-	20,000.00	-	-	✓	-	Finance	CAGD (NAD)
Participate in CAGD and ICAF Annual Conference	RCC	✓	✓			8,000.00	10,000.00	-	-	✓	-	Finance	
Facilitate the work of External Auditors	RCC				✓	-	50,000.00	-	-	✓	-	Finance	Internal Audit
SUB-TOTAL						8,000.00	80,000.00						
Unit: Budget Unit													
Objective: Improve budget planning, execution, and performance monitoring													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Undertake quarterly monitoring and provide technical backstopping on preparation of Program Based Budgeting	RCC	✓	✓	✓	✓	-	-	-	47,500.00	✓	-	RBA	MMDAs/RDs
Organize quarterly Budget Committee meeting	RCC	✓	✓	✓	✓	15,442.00	-	-	-	✓	-	RBA	RPCU
Prepare and submit RCC budget and 2025 Annual Financial performance of the MMDAs	RCC	✓	✓	✓	✓	5,420.00	-	-	-	✓	-	CD/RBA	RPCU
Organize Regional Budget hearing on Composite Budget	MMDAs				✓	14,942.00	-	-	-	✓	-	CD/RBA	RCC/MMDAs
Prepare Mid-year Revenue and Expenditure Performance of RCC&MMDAs	RCC			✓		-	-	-	-	✓	-	CD/RBA	RCC
Monitor the implementation of Revenue Improvement Action Plan of MMDAs	MMDAs	✓	✓	✓	✓	-	-	-	-	✓	-	CD/REPO	RBA
Organize a day Budget Production workshop for Budget Officers on the	RCC			✓		-	-	-	50,000.00	✓	-	CD/RBA	MoF

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
preparation and Loading of 2026-2029 Composite Revised Budget on the Activate													
Organize workshop for MMDAs on emerging issues of Revenue Mobilisation and Management	RCC	✓	✓			-	-	-	40,000.00	✓	-	CD/RBA	GSCSP/MMDAs
SUB-TOTAL						35,804.00			90,000.00				
Unit: Procurement Unit													
Objective: Improve procurement compliance, value for money, and transparency													
Programme: Public Financial and Audit Accountability Programme													
Procurement of consumables(protocol items, toilet roll, water, soap)	RCC	✓	✓	✓	✓	820,000.00	-	-	-	✓	-	Procurement	All Units
Procurement of vehicle and motor bike tyres and batteries	RCC	✓	✓	✓	✓	205,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 13No. desktop,5No.laptops,10No.printers,2No. Scanner, counting machine, stationery and toner	RCC	✓	✓	✓	✓	607,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 10No. fridge, 5No. television set, household items(blender, washing machine, gas cooker, blender and microwave)	RCC	✓	✓	✓	✓	267,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of 5No. steel shelves,10No.steel cabinet, office desk and table, 20No.swivel chair, 2 sets of sofa, 13No. book shelves,	RCC	✓	✓	✓	✓	448,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of cleaning materials, plumbing materials, curtains and accessories, painting and building fixtures	RCC	✓	✓	✓	✓	533,000.00	-	-	-	✓	-	Procurement	Stores

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Procurement of mower machine and accessories and generator(30KVA)	RCC	✓	✓	✓	✓	319,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of vehicle, vehicle log books and staff stickers	RCC	✓	✓	✓	✓	1,024,000.00	-	-	-	✓	-	Procurement	Stores
Procurement of dressed birds, sardine, rice and oil for staff	RCC	✓	✓	✓	✓	352,000.00	-	-	-	✓	-	Procurement	Stores
Construction of fence wall for Reclaimed Agboglobshie land	RCC	✓	✓	✓		12,550,000.00	-	-	-	✓	-	Procurement	PWD
Maintenance of GARCC main office complex	RCC	✓	✓	✓	✓	4,020,000.00	-	-		✓	-	Procurement	PWD
Construction/renovation of Reg. Ministers Official Residency	RCC	✓	✓	✓	✓	6,030,000.00	-	-	-	✓	-	Procurement	PWD
Renovation works at bungalow F.9, No. 16, No.40(A&B), No. 38(A&B), No. 313,314&315, No. 18 A&B, and REPO's bungalow	RCC	✓	✓	✓	✓	7,920,000.00	-	-	-	✓	-	Procurement	PWD
Repair and servicing of photo copier machine, printers, computers, air conditions, fire extinguisher, generator and pumping machine.	RCC	✓	✓	✓	✓	544,000.00	-	-	-	✓	-	Procurement	Estate/Admin
Maintenance, insurance and servicing of official vehicles and motor bikes	RCC	✓	✓	✓	✓	602,000.00	-	-	-	✓	-	Procurement	Admin
Consultancy and other minor Admin services	RCC	✓	✓	✓	✓	202,000.00	-	-	-	✓	-	Procurement	Admin
Organize Reg.Entity Tender Committee meetings	RCC	✓	✓	✓	✓	85,000.00	-	-	-	✓	-	Procurement	RCC
SUB-TOTAL						36,528,000.00							
Unit: Management Information Systems (MIS) Objective: Strengthen digital systems, ICT infrastructure, and data governance Programme: Regional Data Protection and ICT Security													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Co-ordinate the Quarterly Servicing of office Equipment	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	RCC
Enforce security control software and policies	RCC	✓	✓	✓	✓	5,000.00	-	-	-		✓	MIS	RCC
Website/Social Media Management for GARCC	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	RPCU/PRO
Provide I.T technical backstopping for MMDA's	RCC	✓	✓	✓	✓	3,000.00	-	-	-		✓	MIS	MMDAs
Perform monthly checks and maintenance on I.T equipment	RCC	✓	✓	✓	✓	5,000.00	-	-	-		✓	MIS	RCC
SUB-TOTAL						19,000.00							
Unit : Works Unit													
Objective: Maintain and improve physical infrastructure and facility safety across RCC offices													
Programme: Asset Maintenance and Infrastructure Monitoring													
Facilitate Maintenance and Repairs of Assets	RCC	✓	✓	✓	✓	100,000.00	-	-	-	✓	-	Works	Admin
Gather and Collate Information on Asset Register	RCC	✓	✓	✓		-	-	-	-	✓	-	Works	Admin
Facilitate the Embossment of all assets for easy identification	RCC	✓	✓	✓	✓	-	-	-	-	✓	-	Works	Procurement
Repair And Repaint Internal Office In 10 Departments	RCC	✓	✓	✓	✓	30,000.00	-	-	-	✓	-	Works	Procurement
SUB-TOTAL						130,000.00							
Unit: Records Management Unit													
Objective: Improve records classification, storage, retrieval and digital access across RCC													
Programme: Coordination, Monitoring, Evaluation & Learning Programme													
Management and processing of contract documents	Records Management Unit	✓	✓	✓	✓	-	-	-	-	✓	-	Records	All Units
Perform regular updating of incoming and outgoing mail data into the electronic database	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	MIS

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Receive and record incoming and outgoing mail, file, dispatch letters and circulate files	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	Admin
Compilation of RMU reports received from MMDAs for subsequent submission to OHLGS	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	All units
Transfer closed files to Public Records and Archives Administration Department(PRAAD)	RMU	✓	✓	✓	✓	-	-	-	-	✓	-	Records	PRAAD
SUB-TOTAL						-			-		-		
Unit: Human Resource Unit													
Objective: Improve staff development, performance management, and retention													
Programme: Capacity Strengthening for RCC/MMDA													
Organize promotion interviews	RCC	✓		✓		20,000.00	-	-	-	✓	-	HR	OHLGS
Prepare and submit Composite 2026 reports on staff movement	RCC	✓	✓	✓	✓	1,200.00	-	-	-	✓	-	HR	OHLGS
Facilitate signing of 2026 performance Contracts between Hon. RM and Chief Director, MDCEs and MMDCDs	RCC	✓				30,000.00	-	-	-	✓	-	HR	OHLGS
Prepare 2026 comprehensive Capacity Building Plan for RCC MMDAs	RCC	✓				500.00	-	-	-	✓	-	HR	OHLGS
Implementation of RCC Capacity Building Programs	RCC	✓	✓	✓	✓	91,100.00	-	-	-	✓	-	HR	HoU/HoD
Orientation of National Service Personnel	RCC			✓		2,000.00	-	-	-	✓	-	HR	Admin
SUB-TOTAL						32,480.00							
Unit: Public Relations Unit													
Objective: Improve public access to GARCC information, projects, and services													
Programme: Citizen Engagement and Social Accountability Programme													

Projects	Location	Time Frame				Funding Sources (Cost)				Project Status		Implementing Institution/ Department	
		Q 1	Q 2	Q 3	Q 4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Coordinate activities of the Hon. RM with the media	RCC	✓	✓	✓	✓	10,000.00	-	-	-	✓	-	PRO	MMDAs/Corporate Institutions
Provide Content and Update the RCC website with Relevant Information	RCC	✓	✓	✓	✓	10,000.00	-	-	-	✓	-	PRO	MIS
Participate in end of year Soiree	RCC	✓	✓	✓	✓	40,000.00	-	-	-	✓	-	PRO	Ministry of Information
SUB-TOTAL						60,000.00							
Unit: Internal Audit Unit													
Objective: Reduce audit findings													
Programme: Promote accountability													
Preparation and submission of 2029 audit work plan and budget	RCC				✓	5,000.00	-	-	-		✓	RIA	HoDs
Organize quarterly Audit Committee meetings	RCC	✓	✓	✓	✓	25,000.00	-	-	-		✓	RIA	RAC Member
Prepare 2028 Annual Audit Report of the RCC	RCC	✓	✓			2,000.00	-	-	-		✓	RIA	Accounts
Participation in the 2029 Internal Auditors Conference	RCC			✓	✓	5,000.00					✓	RIA	IAA
SUB-TOTAL						37,000.00	-	-	-				
GRAND TOTAL						72,998,811.50	80,000.00	26,096,700	25,729,636.05				

Source: Regional Planning Coordinating Unit, 2025

CHAPTER SEVEN

MONITORING AND EVALUATION FRAMEWORK

7.1. INTRODUCTION

This chapter presents the M&E framework for tracking the implementation of the 2026–2029 MTDP. It outlines institutional roles, performance indicators, tools, and learning mechanisms to ensure effective monitoring, evaluation, and accountability. The Coordinating Council will track and assess the national Core indicators and also Regional specific indicators.

Grounded in relevant national laws and NDPC guidelines, the framework integrates M&E into the Programme of Action and Annual Action Plans, strengthening planning, budgeting, and reporting. It promotes results-based management, transparency, and evidence-based decision-making, while supporting GARCC’s statutory reporting to NDPC, partners, and the public.

7.2. STAKEHOLDER ANALYSIS

This section identifies key stakeholders in the M&E process of MTDP implementation, highlighting their classification, interests in M&E, and specific roles. Clarifying these roles enhances coordination, transparency, local ownership, and the credibility of data collected and reported throughout the planning period. Table 7.1 provide the details of the stakeholders analysis.

Table 7. 1: Stakeholder Analysis

No.	Stakeholder	Classification	Interest in M&E	Roles and Responsibilities in M&E
1	Greater Accra Regional Coordinating Council	Internal	To ensure regional-level oversight and alignment with national goals	<ul style="list-style-type: none"> • Provide leadership and resources for regional M&E • Approve regional M&E reports and follow up on recommendations • Facilitate coordination among MMDAs
2	Regional Planning Coordinating Unit	Internal	To coordinate, harmonise, and report on M&E across the region	<ul style="list-style-type: none"> • Lead preparation of the Regional M&E Plan • Collect, analyse, and consolidate MMDAs' reports • Organise regional review and validation meetings • Prepare Annual Progress Reports (APRs) for submission to NDPC
	Regional Departments	Internal		
3	Metropolitan, Municipal and District Assemblies	Sub-national Implementers	To assess local performance and ensure accountability to citizens	<ul style="list-style-type: none"> • Submit quarterly/annual M&E reports to GARCC • Collect and analyse project and service data • Integrate M&E findings into local planning
4	National Development Planning Commission	National Oversight Body	To ensure compliance with national M&E standards and policy direction	<ul style="list-style-type: none"> • Review and certify GARCC and MMDA reports • Provide guidelines, tools, and technical support • Lead national evaluations and capacity building
5	Ghana Statistical Service	Technical Partner	To promote statistical integrity, data quality and comparability	<ul style="list-style-type: none"> • Provide statistical frameworks and indicators • Support survey design, data quality assurance and training • Collaborate on impact assessments
6	Civil Society Organisations (CSOs) / NGOs	External (Civil Society)	To promote accountability, equity, and inclusive service delivery	<ul style="list-style-type: none"> • Independently monitor public service delivery • Provide feedback from community beneficiaries • Participate in PM&E tools such as scorecards and forums
7	Traditional Authorities and Opinion Leaders	Community-based	To ensure cultural relevance and community engagement	<ul style="list-style-type: none"> • Mobilise communities for data collection and public hearings • Support dissemination of results • Monitor service delivery and project impact locally
8	Private Sector Actors	External (Private Sector)	To assess development impact on business environment	<ul style="list-style-type: none"> • Share business performance and investment data • Support data exchange for LED and employment tracking • Participate in public-private evaluations
9	Community Members / Beneficiaries	Community-based	To ensure development efforts meet their real needs	<ul style="list-style-type: none"> • Provide feedback on project implementation • Participate in PM&E activities such as hearings and

				validation • Highlight success stories and emerging challenges
10	Youth Groups / Women's Groups / PWD Associations	Community-based / Vulnerable Groups	To ensure inclusion and voice of marginalised groups	• Engage in participatory M&E tools • Advocate for inclusion in project planning and reporting • Validate equity of benefits received
11	Development Partners / Donors	Development Partner	To track results of funding and alignment with agreed goals	• Support joint M&E missions and reviews • Provide technical and financial support to GARCC M&E systems • Use findings to inform future resource allocations
12	Information Services Department (ISD) / Media	Internal Communications	To ensure public access to M&E results and promote transparency	• Publicise M&E findings through print, radio, and digital channels • Facilitate public awareness and engagement • Enable feedback loops for accountability
13	Office of the Head of the Local Government Service (OHLGS)	Internal	To ensure effective performance of local government staff and systems	• Set performance standards for M&E at the local level • Support training and capacity building in M&E • Monitor compliance with service delivery standards
14	District Assemblies Common Fund (DACF) Secretariat	Internal / Financial Stakeholder	To track the use and impact of DACF allocations	• Monitor the use of DACF for development projects • Require M&E reporting as a condition for fund disbursement • Provide M&E guidelines for DACF-funded interventions
15	Ministry of Local Government, Chieftaincy and Religious Affairs (MLGCRA)	National Policy Maker	To provide policy direction and coordination for decentralised development	• Issue M&E policy and implementation guidelines to MMDAs • Coordinate with NDPC and OHLGS on capacity building • Monitor national-level performance of MMDAs in service delivery

Source: Regional Planning Coordinating Unit, 2025

7.3. Monitoring Matrix

The Monitoring Matrix is a core tool in M&E Framework for tracking the implementation of the MTDP and Annual Action Plans. It uses SMART indicators aligned with national and regional priorities to measure outputs, outcomes, and impacts, particularly in climate-resilient urban development.

The matrix includes baselines, targets, data sources, collection frequency, and responsible institutions to ensure transparency and accountability. It also features disaggregation by gender, age, location, and vulnerability to support inclusive, targeted interventions. Serving both internal tracking and NDPC reporting, the matrix supports evidence-based planning and stakeholder engagement throughout 2026–2029

Table 7. 2: Monitoring Matrix – Core Indicators

Indicator	Definition	Indicator type	Baseline 2025	Targets				Disaggregation	Monitoring frequency	Responsibility
				2026	2027	2028	2029			
Economic Development Dimension										
<i>Goal: Build a Prosperous Country</i>										
Programs : Agriculture and Rural Development										
Sub-programs : Agriculture Development										
(%) Yield of major crops produced	Difference in the yield of crops within a given year expressed as % of total yield of the previous year	Outcome							Annually	Department of Agriculture
Maize			10%	9%	10%	11%	12%			
Rice			6.8	13	13	14	15			
Cassava			29.5	16	17	17	18			
Tomato			10%	7%	8 %	9%	10%			
Pepper			7.5	8	9	9	10			
Onion			13.80	7	8	8	9			
Okra			10.35	5	6	6	6			
% of urban farmers adopting the use of improved technology	No. of urban farmers who have adopted improved technology expressed as a % of urban farmers introduced to new technology	Outcome	30%	40%	50%	55%	60%	Male Female	Annually	Department of Agriculture
% of rural farmers adopting the use of improved technology	No. of rural farmers who have adopted improved technology expressed as a % of rural farmers introduced to new tech.	Outcome	65%	68%	70%	72%	75%	Male Female	Annually	Department of Agriculture

Indicator	Definition	Indicator type	Baseline 2025	Targets				Disaggregation	Monitoring frequency	Responsibility
				2026	2027	2028	2029			
Livestock Population Change (Poultry)	Change in poultry population compared to previous year	Outcome	15%	10%	15%	18%	20%	Animal	Annual	Veterinary Services Dept.
% Increase in Disease Surveillance	Proportion increase in reported and tested disease cases	Output	75%	80%	83%	85%	90%	District	Annual	Veterinary Services Dept.
Number of new industries established	Count of new operational industries (Agric. Industry, Services)	Output	-	5	8	10	12	Sector	Annual	Business Development Unit
Number of jobs created	Count of new formal jobs created (Agric. Industry, Service)	Output	-	3000	5000	7000	9000	Sector	Annual	Labour Dept.
Social Development Dimension										
Goal:										
Programs :										
Sub-programs :										
Net Enrolment Ratio - Kindergarten	Proportion of school-age children enrolled in KG	Outcome	100.4%	44%	45%	46%	47%	Gender	Annual	GES
Net Enrolment Ratio - Primary	Proportion of school-age children enrolled in Primary	Outcome	140.6%	65%	66%	67%	68%	Gender	Annual	GES
Net Enrolment Ratio - JHS	Proportion of school-age children enrolled in JHS	Outcome	88.2%	66%	67%	68%	69%	Gender	Annual	GES

Indicator	Definition	Indicator type	Baseline 2025	Targets				Disaggregation	Monitoring frequency	Responsibility
				2026	2027	2028	2029			
Gender Parity Index - JHS	Ratio of girls to boys in JHS	Outcome	1.1	1.05	1.03	1.02	1.00	Gender	Annual	GES
Completion Rate - Primary	Proportion of students completing primary education	Outcome	117.4%	87%	88%	89%	90%	Gender	Annual	GES
Pass Rate - JHS	% of students passing Basic Education Certificate Exam (BECE)	Outcome	83.2%	81%	82%	83%	84%	Gender	Annual	GES
Functional CHPS Compounds	Proportion of CHPS that are operational	Output	81.55%	90%	95%	96%	97%	Facility type	Annual	GHS
Maternal Mortality Ratio (Institutional)	Deaths per 100,000 live births in health facilities	Outcome	143.05	140	135	130	125	Gender, Age	Annual	GHS
% Population with Valid NHIS Card	Percentage of residents with valid National Health Insurance	Outcome	48.6%	50%	52%	55%	60%	Category	Annual	NHIA
% with Access to Improved Sanitation	Proportion of population with toilet facilities meeting SDG criteria	Outcome	65.49%	76%	78%	79%	80%	Urban/Rural	Annual	EHSD
% with Access to Safe Drinking Water	Proportion with reliable water from protected sources	Outcome	61.42%	62%	63%	64%	65%	Urban/Rural	Annual	WASH Unit
DIMENSIONS:	ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT DEVELOPMENT									
Goal:										
Programs :										
Sub-programs :										

Indicator	Definition	Indicator type	Baseline 2025	Targets				Disaggregation	Monitoring frequency	Responsibility
				2026	2027	2028	2029			
% of communities with access to engineered landfill	Proportion of communities with access to properly managed waste disposal sites	Outcome	20%	30%	35%	40%	50%	District	Annual	Waste Management Dept.
% of roads in good condition	Proportion of classified roads rated as good	Outcome	45%	50%	55%	60%	65%	Urban/Rural	Annual	Dept. of Roads
Number of affordable housing units constructed	New housing units developed to serve low-income populations	Output	500	700	1000	1200	1500	District	Annual	Works Dept.
% of households with access to electricity	Proportion of homes connected to electricity grid	Outcome	80%	82%	84%	86%	88%	Urban/Rural	Annual	Energy Commission
% of households with access to internet	Proportion of homes with reliable internet access	Outcome	40%	45%	50%	55%	60%	Urban/Rural	Annual	ICT Directorate
GOVERNANCE, AND INSTITUTIONAL DEVELOPMENT DIMENSION										
Goal:										
Programs :										
Sub-programs :										
% of MMDAs submitting timely reports	Proportion of MMDAs submitting quarterly reports on time	Output	65%	75%	80%	85%	90%	MMDA	Quarterly	RPCU
% of Assembly meetings held as scheduled	Proportion of statutory meetings conducted within planned timelines	Output	70%	80%	85%	90%	95%	District	Quarterly	District Assembly
% of public officers trained annually	Share of staff receiving at least one	Output	30%	50%	55%	60%	65%	Department	Annual	HR Dept.

Indicator	Definition	Indicator type	Baseline 2025	Targets				Disaggregation	Monitoring frequency	Responsibility
				2026	2027	2028	2029			
	professional training per year									
% of citizens aware of RCC programs	Proportion of residents familiar with RCC plans and initiatives	Outcome	25%	40%	50%	60%	70%	Gender, Age	Biennial	Information Services Dept.
% of services digitized at RCC	Services accessible via digital platforms	Output	15%	35%	50%	60%	75%	Service Type	Annual	MIS Unit

Source: Regional Planning Coordinating Unit, 2025.

Table 7. 3: Monitoring Matrix – Regional Specific Indicators

	Indicators	Indicator Definition	Indicator Type	Baseline 2025	Targets				Disaggregation	Monitoring Frequency	Responsibility
					2026	2027	2028	2029			
ECONOMIC DEVELOPMENT											
<p>Goal: Promote sustainable growth of SMEs, entrepreneurship, and the creative industry Objective: Strengthen institutional support systems to improve access to finance, agribusiness training, skills development, and market linkages for 2,000 SMEs, agricultural producers, and creative industry actors by 2029 Programme: SME, Agribusiness & Creative Economy Growth Programme</p>											
1	% of SMEs and agribusinesses with access to institutional support (finance, market)	Measures SME access to support services	Outcome	45%	50%	60%	70%	80%	Gender, age, location	Annual	Dept. of Trade & Industry, GEA, RPCU
2	Number of SMEs supported with business dev't services	Measures enterprise reach and capacity-building	Output	400	600	1000	1500	2000	Crop type	Bi-Annual	Dept. of Agric, MoFA, NSA
3	% of new agribusinesses accessing funding	Access to credit or start-up support	Outcome	22%	30%	40%	50%	60%	Gender, sector	Bi-Annual	Dept. of Agric, GEA, NBSSI
4	% of urban farmers adopting the use improved agri-tech	Number of urban farmers using improved agric-tech as percentage of total urban farmers	Outcome	M 82, F 88	M 82 F 90	M 84 F 92	M 86 F 94	M 88 F 96	Male/Female	Annual	Dept. of Agric
5	% of rural farmers adopting	Number of rural farmers using	Outcome	M 66, F 60	M 68 F 62	M 70 F 64	M 72 F 66	M 74 F 68	Male/Female	Annual	Dept. of Agric

	the use of improved agri-tech	improved agric-tech as percentage of total rural farmers									
Goal: Ensure a modern, responsive veterinary legal framework Objective: Advocate for passage of the Animal Health Bill by 2026 Programme: Animal Health Governance Enhancement											
6	% of livestock vaccinated annually	Coverage of livestock immunization	Output	11%	25%	40%	60%	75%	Type of vaccine	Quarterly	Veterinary Services, FAO, MoFA
7	% of districts with annual veterinary surveillance reports	Regularity of veterinary disease tracking	Output	50%	60%	70%	80%	90%	District	Annual	Veterinary Dept., NDPC, RCC
Goal: Improve and expand youth development and reduce unemployment Objective: Secure funding/logistics and staff for youth programmes by 2026 Programme: Youth Empowerment & Skills Development Programme											
8	% of industries with access to local raw materials	Tracks extent of linkages to raw material supply chains	Outcome	35%	45%	55%	65%	75%	Industry type	Annual	Dept. of Trade, NBSSI, MoTI
Goal: Strengthen institutional capacity for youth work Objective: Boost administrative staff by 30% and set up internship schemes by 2027 Programme: Youth Development & Administrative Capacity Support											
9	% of districts with operational irrigation & mechanization systems	Measure coverage and support for food production	Output	30%	40%	50%	60%	70%	Districts	Annual	Dept. of Agric, NSA, MOFA

10	Number of operational youth hubs with digital labs	Tracks functional centers with learning tools	Output	0	1	2	4	5	District	Quarterly	Dept. of Youth, Library Authority
Goal: Enhance youth participation in governance and development Objective: Engage 100,000 youth via civic education clubs by 2029 Programme: Civic Engagement & Democratic Participation Drive											
11	Number of active civic clubs in schools and communities	Tracks institutions with operational clubs	Output	5	20	50	80	100	District, School	Bi-Annual	NCCE, Dept. of Youth, CSOs
12	% of youth participating in civic forums	Share of youth engaged in structured governance sessions	Outcome	8%	15%	30%	45%	60%	Gender, Age	Annual	NYA, NCCE
SOCIAL DEVELOPMENT											
Goal: Achieve gender equality in political and social life Objective: Implement Affirmative Action Law and train 80% of MMDAs GDOs by 2027 Programme: Gender Mainstreaming & Advocacy Campaign											
13	Mentorship coverage for girls	Percentage of girls mentored under empowerment programmes	Outcome	0%	15%	25%	35%	50%	Age, location	Annual	Dept. of Gender, GES, UNICEF
14	% of MMDAs with operational RCPCs	Proportion of districts with active Regional Child Protection Committees	Output	15%	40%	60%	80%	100%	District	Bi-Annual	Dept. of Children, MoGCSP
15	% of MMDAs with trained	Proportion of districts with	Output	30%	50%	80%	100%	100%	MMDA	Annual	Dept. of Gender, MoGCSP

	Gender Desk Officers	skilled gender focal points									
16	Number of awareness campaigns conducted	Count of public events advocating gender equity	Output	2	10	15	20	25	District, Type	Quarterly	Dept. of Gender, CSOs, UNFPA
Goal: Empower vulnerable women through training Objective: Train 5,000 women in IGAs across 29 districts by 2028 Programme: Women's Economic Empowerment Initiative											
17	Number of women trained in IGAs	Tracks women completing IGA courses	Output	300	1,000	2000	3500	5000	Age, Region	Quarterly	Dept. of Gender, CSOs, NBSSI
18	% of trainees accessing credit or microfinance	Share of beneficiaries linked to financial services	Outcome	5%	10%	20%	35%	50%	Type of Business	Annual	NBSSI, MASLOC, Banks
Goal: Prevent and protect children from abuse Objective: Establish Child Protection Committees in all MMDAs by 2027 Programme: Child Protection Mechanism Strengthening											
19	Number of Child Protection Committees operational	Number of functional committees at district level	Output	10	20	29	29	29	MMDA	Quarterly	Dept. of Children, MoGCSP
20	% of referrals through CPCs to social welfare	Share of child abuse reports acted on	Outcome	25%	40%	60%	75%	90%	Gender, Age	Annual	Dept. of Social Welfare, CSOs
Goal: Reduce child abuse and gender-based cultural practices Objective: Sensitize 200 communities by 2028 Programme: Civic Education for Child Rights											
21	Number of sensitized	Community-based education	Output	20	80	140	200	200	District	Quarterly	Dept. of Children,

	communities on harmful practices	outreach conducted									NCCE, CSOs
2 2	% of community leaders engaged in child rights awareness	Proportion of local authorities mobilized	Outcome	15%	40%	60	80	90	Region	Annual	NCCE, MoGCSP, Local Chiefs
Goal: Engage communities in child protection Objective: Organize quarterly sensitizations in all districts Programme: Community Child Welfare Support Programme											
2 3	Number of community forums held on child protection	Public education events per quarter	Output	15	60	90	116	116	District	Quarterly	Dept. of Social Welfare, Assembly
2 4	Number of community child protection volunteers trained	Individuals capacitated for advocacy & referral	Output	30	200	400	500	600	Age, Gender	Annual	Dept. of Children, CSOs
Goal: Improve access to quality essential services Objective: Raise essential health access to 85% population by 2028 Programme: Universal Health Coverage (UHC) Programme											
2 5	% of population with access to essential health services	Share of population receiving basic care within 5 km	Outcome	70%	75%	80%	85%	90%	Urban, Rural	Annual	Ghana Health Service, RCC
Goal: Reduce maternal mortality Objective: Cut MMR from 180 to <100 per 100,000 live births by 2028 Programme: Reproductive, Maternal, Child & Adolescent Health (RMNCAH)											

26	Institutional Maternal Mortality Ratio (MMR)	Number of maternal deaths per 100,000 live births	Outcome	167.22	150	130	100	100	District, Facility	Annual	GHS, UNFPA, RCC
27	Number of skilled deliveries recorded	Total skilled birth attendance	Output	55%	65%	75%	85%	90%	Facility, Age	Quarterly	GHS, MoH
Goal: Eliminate vaccine-preventable diseases Objective: Reach 95% immunization coverage in under-1s by 2026 Programme: Expanded Programme on Immunization (EPI)											
28	% immunization coverage for children under 1 year	Proportion of infants vaccinated per schedule	Outcome	88%	95%	95%	95%	95%	District	Annual	GHS, UNICEF
29	Number of outreach immunization sessions conducted	Community/mobile outreach programmes held	Output	100	150	170	200	220	District	Quarterly	GHS, MoH
Goal: Coordinate HIV prevention, care, and stigma reduction Objective: Increase PrEP coverage to 15% among key populations and ensure 100% of districts report HIV data digitally by 2027 Programme: Regional HIV Prevention & Coordination Programme – Digital Health Integration											
30	% of key populations covered with PrEP	Proportion of eligible populations receiving PrEP	Outcome	9%	11%	13%	15%	15%	Gender, Age	Annual	GAC, GHS, CSOs
31	% of districts reporting HIV data digitally	Share of districts submitting online data	Output	10%	60%	100%	100%	100%	MMDA	Quarterly	GAC, TSU, RCC
Goal: Strengthen partnerships and resource mobilization for HIV/AIDS Objective: Secure 3 major development partner contributions and operationalize RCC HIV Fund by 2028 Programme: HIV Partnership & Resource Mobilization Drive											

3 2	Number of signed agreements with DPs supporting HIV	MoUs or contracts with development partners	Output	0	1	2	3	3	Donor Type	Annual	RCC, GAC
3 3	Status of RCC HIV Fund operationalization	Level of institutionalization and usage	Outcome	Not operational	Planning	Framework setup	Fund launch	Operational & disbursing	RCC, DPs	Annual	RCC, GAC, MoH
ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT											
Goal: Promote urban beautification and biodiversity conservation through sustainable landscaping Objective: Maintain 3.3 million m² of green spaces and increase tree planting survival rate to 80% by 2028 Programme: Regional Greening & Urban Forest Programme – Community Tree Planting Initiative											
3 4	Tree planting survival rate	% of planted trees that survive after 6 months	Outcome	Moderate (est. 40%)	60%	70	80	80	Species, Zone	Annual	Parks & Gardens Dept., EPA
Goal: Improve sanitation, environmental health, and emergency preparedness Objective: Ensure 100% of MMDAs have enforceable sanitation by-laws and emergency response plans by 2027 Programme: Environmental Health Governance & Compliance Programme – Regional Waste Enforcement Strategy											
3 5	% of departments with emergency response plans	Number of RCC departments with approved preparedness plans	Output	18%	30%	50%	70%	100%	Sector Dept.	Bi-Annual	RPCU, NADMO
Goal: Improve public infrastructure planning, supervision, and maintenance Objective: Supervise 90% of all RCC-funded projects and complete 60% of scheduled asset maintenance by 2028 Programme: Public Infrastructure Supervision & Maintenance Scheme – Asset Audit & Compliance Initiative											
3 6	% of assets maintained from scheduled list	Completed maintenance activities as % of planned	Outcome	6%	25%	45%	60%	75%	Facility Type	Annual	Works Dept., Estate Unit
Goal: Promote the use of local, climate-friendly building materials and technologies											

Objective: Train 5,000 artisans and sensitize 10,000 people on sustainable building practices by 2028											
Programme: Affordable Housing Awareness Campaign – Local Building Materials Promotion Project											
37	Number of artisans trained in local materials	Cumulative trained builders with certification	Output	60	1,000	2500	5000	5000	Region, Age	Quarterly	Dept. of Rural Housing, MoWorks
38	Number of people sensitized on green building	Public reached through IEC campaigns on eco-construction	Output	60	3,000	7000	10000	10000	District	Annual	Dept. of Rural Housing, CSOs
Goal: Ensure orderly and resilient land use and spatial development											
Objective: Support 100% of MMDAs to update their structure plans and enforce zoning regulations by 2027											
Programme: District Spatial Development Planning Support Programme – GIS-Based Zoning System											
39	Number of MMDAs enforcing zoning regulations	Count of MMDAs using GIS tools and zoning frameworks	Outcome	10	20	29	29	29	District	Bi-Annual	LUSPA, Town & Country Planning, Assembly
Goal: Improve access and connectivity through sustainable road infrastructure											
Objective: Complete 70% of identified feeder and urban roads and introduce climate-resilient road designs by 2029											
Programme: Rural and Urban Roads Rehabilitation Programme – Climate-Adapted Road Design											
40	% of targeted feeder/urban roads completed	Measures physical completion of road works under plan	Output	15%	30%	50%	65%	70%	Road Type, District	Quarterly	Dept. of Feeder Roads, Dept. of Urban Roads
41	% of new roads using green or resilient design	Roads constructed using culverts, permeable materials, etc.	Outcome	10%	25%	40%	60%	75%	Material Type, Location	Annual	Urban Roads Dept., EPA
Goal: Improve document governance and institutional memory											
Objective: Digitize 15,000 pages and implement document tracking system in all units by 2028											
Programme: Electronic Records & Secure Filing System											

4 2	Number of pages digitized in RCC registries	Tracks transition to digital records system	Output	0	5,000	10,000	15,000	15,000	Department	Bi-Annual	Records Unit, IT Unit
Goal: Build a motivated, skilled, and professional workforce Objective: Conduct 3 in-service trainings annually; implement wellness and performance appraisal system by 2027 Programme: Staff Development & Public Service Improvement Initiative											
4 3	Number of in-service training workshops conducted	Annual structured trainings conducted for staff	Output	2	3	3	3	3	Department	Annual	OHCS, RCC HR
4 4	% of staff with completed performance appraisals	Proportion of staff evaluated using appraisal tools	Outcome	35%	60%	80%	100%	100%	Gender, Role	Annual	HR Dept., RCC
Goal: Improve financial accountability and internal controls Objective: Conduct quarterly audits and ensure 100% compliance with Audit Committee recommendations annually Programme: Public Financial Management & Oversight Programme											
4 5	Number of quarterly internal audits conducted	Formal audits reviewed and submitted to RCC	Output	1	4	4	4	4	Dept., Audit Area	Quarterly	RCC Audit Unit, Internal Auditors
4 6	% of audit committee recommendations implemented	Proportion of action points executed	Outcome	70%	80%	90%	100%	100%	Risk Type	Bi-Annual	RCC, Audit Unit
Goal: Enhance administrative efficiency and service delivery Objective: Digitize registries in 5 departments; provide ICT tools and install surveillance systems by 2027 Programme: Administrative Efficiency & Infrastructure Upgrade Programme											
4 7	Number of registries digitized	Departments with operational e-filing systems	Output	1	2	2	5	5	Department	Annual	RCC Admin,

											Records Unit
48	Number of ICT tools and surveillance devices installed	Tracks digital infrastructure and safety tools	Output	0	20	40	60	60	Department, Device Type	Quarterly	Estate Unit, RCC IT Team
Goal: Ensure optimal vehicle utilization and logistics management Objective: Conduct quarterly vehicle maintenance and deploy transport allocation software by 2026 Programme: RCC Fleet & Logistics Management Programme											
49	Number of vehicle maintenance reviews conducted	Formal maintenance checks recorded	Output	2	4	4	4	4	Department	Quarterly	Transport Unit, RCC Admin
50	Transport allocation software deployed	Status of digital tracking software implementation	Output	Not deployed	Deployed	Operational & used	Operational & used	Operational & used	RCC, Dept.	Annual	RCC, IT Unit, Admin
Goal: Enhance physical access and logistics support for service delivery Objective: Improve RCC transport pool capacity and conduct quarterly vehicle maintenance reviews Programme: Fleet Management Optimization Programme – Vehicle Acquisition Scheme											
51	Number of new vehicles procured for RCC fleet	Total new additions to RCC transport pool	Output	3	5	7	9	10	Vehicle Type	Annual	RCC Transport Unit, MoT
52	% improvement in mobility for field operations	Staff reporting adequate access to vehicles	Outcome	45%	60%	75%	90%	90%	Unit, Region	Annual	RCC HR, Audit, Admin
Goal: Enhance implementation and tracking of MTDP and Annual Action Plans Objective: Ensure timely implementation of MTDPs and Annual Action Plans across all MMDAs Programme: GARCC Coordination & Policy Coherence Programme											

53	% of annual action plans fully implemented	Proportion of planned activities completed per year	Outcome	60%	70%	80%	90%	95%	MMDA, Sector	Annual	RPCU, MMDAs, NDPC
54	Number of MTDP implementation reviews conducted	Review and validation of MTDP outcomes	Output	1	1	2	2	2	Region	Annual	RPCU, NDPC
Goal: Institutionalize collaborative performance monitoring Objective: Convene quarterly GARCC–DPCU forums and performance tracking reviews Programme: RPCU–DPCU Forum & Quarterly Performance Monitoring Mechanism											
55	Number of joint performance review sessions held	Sessions between GARCC and DPCUs	Output	2	4	4	4	4	District, Region	Quarterly	RPCU, NDPC
56	% of MMDAs applying feedback from reviews	MMDAs implementing RPCU recommendations	Outcome	65%	75%	75%	85%	95%	MMDA	Annual	RPCU, NDPC
Goal: Improve M&E capacity and digital data use Objective: Train M&E officers and expand digital data platforms Programme: M&E Capacity Strengthening & Digital Tools Integration											
57	% of departments using digital M&E tools	Share of depts. using software platforms for reporting	Output	20%	40%	60%	80%	100%	Department	Annual	RCC, GSS, NDPC
58	% of M&E officers trained and applying knowledge	Tracks knowledge application among M&E officers	Outcome	78%	85%	90%	95%		Gender, Role	Annual	RCC, NDPC, GSS

Goal: Improve citizen feedback integration into service delivery Objective: Increase citizen satisfaction data use and feedback mechanisms Programme: Citizen Satisfaction & Feedback Mechanism											
59	% of citizens satisfied with waste management services	Perception of waste services across districts	Outcome	Not reported	40%	55%	70%	85%	District, Gender	Biennial	RCC, RPCU, Environmental Health Units
60	Number of feedback sessions held with citizens	Townhall engagements and digital feedback polls	Output	0	10	20	25	30	District	Quarterly	RCC, MMDAs

Source: Regional Planning Coordinating Unit, 2025.

7.4. EVALUATION

Under the 2026–2029 MTDP, GARCC will implement a multi-tiered evaluation approach comprising ex-ante, mid-term, terminal, and thematic/sectoral evaluations. Ex-ante evaluations will precede major interventions to assess feasibility, risk, and alignment with regional priorities. A mid-term evaluation in 2027 will review implementation progress, identify challenges, and recommend strategic adjustments. In 2029, a terminal evaluation will measure cumulative outcomes and impacts, informing the next planning cycle.

GARCC will also conduct thematic evaluations on critical areas such as staffing, funding adequacy, and digital governance to deepen insight and improve programme relevance. All evaluations will be participatory, using mixed methods surveys, interviews, focus groups, and field visits to ensure evidence-based analysis. Key stakeholders RCC departments, MMDAs, CSOs, traditional leaders, and development partners will be engaged at every stage. Where necessary, independent evaluators will be commissioned for high-value or donor-funded programmes to enhance credibility. Findings will be disseminated through policy briefs, regional forums, and planning sessions, ensuring they shape policy, budgeting, and programme design across the region.

7.5. PARTICIPATORY MONITORING AND EVALUATION (PM&E)

To promote inclusive governance and strengthen social accountability, the Greater Accra Regional Coordinating Council (GARCC) will institutionalize Participatory Monitoring and Evaluation (PM&E) across all priority sectors particularly those with high public interaction such as infrastructure, social protection, education, health, sanitation, and youth empowerment.

PM&E will enable citizens to actively engage in tracking service delivery, providing feedback, and shaping regional development decisions. Key tools to be deployed include:

- Community Scorecards – for rating public service performance and satisfaction.
- Public Hearings – to provide face-to-face platforms for citizen feedback.
- Focus Group Discussions – to capture in-depth insights from vulnerable groups.
- Citizen Report Cards – to assess public perception of services.
- Social Audits – for community-led reviews of project delivery and expenditure.

These processes will be led by the Regional Planning Coordinating Unit (RPCU), in collaboration with MMDAs, CSOs, traditional leaders, and community groups. PM&E

activities will be integrated into the Annual Action Plan (AAP) cycle and aligned with key programme milestones.

Findings from PM&E exercises will be documented and reflected in Annual Progress Reports (APRs), feeding into programme adjustments, budget realignment, and planning reviews. By embedding PM&E into the regional governance system, GARCC aims to foster greater transparency, responsiveness, and citizen ownership of development outcomes.

7.6. KNOWLEDGE MANAGEMENT AND LEARNING

The GARCC recognises knowledge management as key to adaptive planning and better development outcomes. As part of its M&E framework, GARCC will establish systems to capture, share, and apply knowledge across departments. Key actions include setting up Thematic Learning Communities (TLCs) and Communities of Practice (CoPs) to promote staff collaboration and peer learning. Tools such as shared drives, notice boards, and internal forums will support ongoing knowledge exchange.

GARCC will institutionalize practices like after-action reviews and post-project reflections to document lessons and guide future planning. A central knowledge repository will store key documents, data, and reports to maintain institutional memory and ensure accessibility. These efforts will help GARCC become a data-driven, learning-oriented institution focused on continuous improvement and effective service delivery.

Table 7. 4: Knowledge Mapping Matrix

No.	Knowledge Area	Knowledge Holders	Knowledge Sources	Knowledge Gaps
1	Project Management	Works Dept., RPCU	Project manuals, contract documents, site reports	Real-time tracking tools, contract dashboard systems
2	Data Analysis	Planning Unit, GSS Desk	APRs, EMIS, DHIMS2, Excel tools	Advanced analytics, predictive modeling skills
3	M&E Reporting	RPCU, Sector Desks	NDPC templates, previous APRs	Automated reporting systems, live dashboards
4	Financial Tracking	Finance Dept., Budget Office	IGF, DPAT, budget performance reviews	Digital financial systems integration
5	Gender & Inclusion	Social Welfare, Gender Desk	CSO Reports, Community Profiles	Gender-responsive budgeting, sex-disaggregated indicators
6	Disaster Risk Management	NADMO, Env. Health	Disaster reports, early warning tools	Climate vulnerability mapping, DRR community plans
7	Climate Change	Agric Dept., EPA Rep	MoFA/EPA manuals, training reports	Local adaptation modeling, GHG tracking
8	Infrastructure Database	Works, Planning Units	GIS Maps, Asset Registers	Digital GIS-M&E integration
9	Youth Development	NYA, Youth Desk	Skills training records, NYA plans	Youth post-training tracking, employment follow-up

10	WASH Services	Env. Health, CWSA Liaison	WASH facility lists, CLTS Reports	Water quality monitoring, real-time facility data
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Source: Regional Planning Coordinating Unit, 2025.

7.7. MONITORING AND EVALUATION WORK PLAN

The Monitoring and Evaluation (M&E) Work Plan provides a structured schedule for key activities that will be undertaken by the Greater Accra Regional Coordinating Council (GARCC) from 2026 to 2029 to track and assess implementation progress of the Medium-Term Development Plan (MTDP). It outlines specific M&E tasks, their timing, responsible actors, estimated costs, funding sources, and expected deliverables. This schedule ensures consistency with NDPC guidelines and promotes evidence-based planning, participatory reviews, and learning.

Table 7. 5: Monitoring and Evaluation (M&E) Work Plan (2026–2029)

No.	M&E Activity	Time Frame	Responsible Institution(s)	Source of Funding	Estimated Annual Cost (GHS)	Expected Output	Remarks
1	Conduct Ex-ante Evaluations of key infrastructure and economic programmes	Q1 2026	RPCU, Works Dept., Sector Leads	GoG, Development Partners	30,000	Evaluation reports with feasibility and design insights	Targeted at new infrastructure and regional investment programmes
2	Quarterly M&E Review Meetings	Quarterly (2026–2029)	RPCU, MMDAs, Sector Depts.	RCC	10,000	Progress reports and action minutes	Aligns with NDPC and regional M&E schedule
4	Mid-term Evaluation	Q2–Q3 2027	RPCU, Independent Evaluators, NDPC	GoG, Dev't Partners	50,000	Mid-term Evaluation Report	Inputs for plan adjustment and national review
5	Terminal Evaluation	Q3–Q4 2029	RPCU, NDPC, Independent Consultants	GoG, DPs	70,000	Terminal Evaluation & Policy Briefs	Informs next MTDP cycle and NDPC assessment
6	Participatory M&E (Scorecards, Hearings, Audits)	Biannually	RPCU, CSOs, ISD, MMDAs	GoG, NGOs, Dev't Partners	20,000	PM&E reports and community feedback	Focus on priority social sector programmes and infrastructure
7	Capacity Building for M&E Officers	Annually (Q1)	RPCU, NDPC, HR Dept.	GoG, Partners	25,000	Training reports and post-training assessments	Includes GIS, RBM, data visualization, PM&E tools
8	Indicator Data Collection & Validation	Ongoing	GSS Liaison, Sector M&E Desks	GoG,	12,000	Updated indicator dashboard & validated datasets	Supports PoA and APR tracking
9	Knowledge Management & Learning Events	Q2 & Q4 annually	RPCU, Dept. Leads, ISD	GoG, Dev't Partners	15,000	Case studies, lessons learned briefs, KM updates	Includes peer exchanges and thematic learning
11	Development & Update of M&E Digital Dashboard	Q2 2026 + Annual Updates	ICT Unit, RPCU Planning	GoG, Dev't Partners	30,000	Real-time GIS-enabled dashboard	Linked to PoA and NDPC systems
Total					262,000		

Source: Regional Planning Coordinating Unit, 2025.

7.8. SUSTAINABILITY, ACCOUNTABILITY, AND LESSONS LEARNED IN MONITORING AND EVALUATION (M&E)

The effectiveness of GARCC’s Monitoring and Evaluation (M&E) system lies in its ability to remain sustainable, accountable, and adaptive. These principles are foundational for achieving long-term development outcomes, building institutional credibility, and promoting evidence-based governance. GARCC will integrate these pillars into the planning and implementation of its 2026–2029 Medium-Term Development Plan (MTDP) to ensure continuity, transparency, and iterative learning.

7.9.1 Sustainability of M&E Systems

GARCC will make M&E a core function across all departments and MMDAs by aligning with national systems like NDPC indicators, DPAT, DHIMS2, EMIS, and GIFMIS. Capacity building will focus on results-based monitoring, gender-sensitive indicators, and digital tools. A regional M&E dashboard, GIS integration, and mobile data tools will enhance real-time tracking. Dedicated budget lines will fund M&E activities, and performance targets will be tied to staff appraisals to encourage accountability.

7.9.2 Accountability in M&E

All programmes will use SMART indicators and measurable targets. GARCC will share progress through town halls, scorecards, media briefings, and Annual Progress Reports (APRs). A grievance redress mechanism managed by the PRCU will gather public feedback. Independent evaluations will be conducted for major or donor-funded projects, with results used to improve planning and service delivery.

7.9.3 Lessons and Institutional Learning

GARCC will document lessons from reviews, evaluations, and project closeouts. A digital repository will store reports and best practices. Regular learning sessions will promote peer exchange, and successful initiatives will be shared to inspire innovation. Insights will feed into policy updates, budgets, and training to improve future outcomes.

CHAPTER EIGHT

DEVELOPMENT COMMUNICATION STRATEGY

8.1. INTRODUCTION

This chapter outlines the Development Communication Strategy for the effective dissemination and implementation of the MTDP. It provides a structured communication approach aimed at ensuring transparency, inclusiveness, and broad stakeholder engagement in climate resilience and sustainable development initiatives.

A strategic communication framework is vital for educating stakeholders, facilitating participation, and fostering a sense of shared responsibility. This chapter identifies the communication goals, strategy, key stakeholders, channels, methods, and monitoring mechanisms necessary for achieving development outcomes.

8.2. COMMUNICATION GOALS AND STRATEGY

The communication strategy is designed to enhance the GARCC capacity to lead, coordinate, and facilitate the successful implementation of the MTDP across the region. It seeks to promote integrated development, institutional clarity, and stakeholder collaboration in line with GARCC's mandate.

1. *Promote Regional Awareness of Development Priorities and Strategic Vision*

Ensure that stakeholders including MMDAs, sector agencies, development partners, and the public clearly understand GARCC's strategic objectives, regional development priorities, and implementation framework.

2. *Foster Institutional Participation and Alignment Across the Region*

Enhance coordination among MMDAs, regional departments, and partner institutions to ensure that development efforts are harmonized, inclusive, and reflective of the region's collective priorities under GARCC leadership.

3. *Promote Transparency and Accountability*

Reinforce public confidence in regional governance through regular dissemination of updates, performance reports, and open communication on development implementation and resource utilization.

4. *Clarify Institutional Mandates and Roles*

Clearly define and communicate the roles of RCC directorates, decentralized departments, MMDAs, and key stakeholders to support efficient coordination, minimize duplication, and improve accountability within the regional governance system.

5. ***Establish Structured Feedback and Learning Mechanisms***

Create formal communication channels that allow MMDAs and stakeholders to provide input into regional planning processes enabling GARCC to adapt policies and strategies based on evidence and stakeholder experience.

6. ***Attract Support and Strengthen Regional Partnerships***

Use strategic communication to mobilize political, technical, and financial support from public and private sector partners positioning GARCC as a facilitator of multi-stakeholder collaboration and investment in regional development.

8.2.1. Communication Strategy

The communication strategy outlines how the GARCC will deliver on these goals. It includes the approach to message development, audience targeting, channel selection, timing, and institutional coordination.

1. Strategic Approach

The strategic approach is structured around the following pillars:

- **People-Centered:** Tailored for inclusivity, ensuring messages are accessible to women, youth, PWDs, and informal communities.
- **Participatory:** Promoting dialogue through consultative forums, town halls, and digital platforms.
- **Multi-Channel:** Utilizing both traditional media (radio, durbars) and modern platforms (social media, SMS alerts, websites).
- **Sustained and Adaptive:** Continuous engagement aligned with planning and implementation cycles.
- **Institutionalized:** Embedded within GARCC governance with defined roles for the Planning Unit, ISD, PRO, and M&E teams.

8.3. COMMUNICATION OBJECTIVES

- 1. *Improve Stakeholder Understanding of Regional Development Priorities***
 - a. Ensure that sector departments, partners, and the public are well-informed about the GARCC’s strategic vision, regional goals, and implementation approach under the MTDP.
- 2. *Strengthen Inter-Institutional Coordination and Participation***
 - a. Foster meaningful engagement and alignment among MMDAs, regional departments, and institutional partners to encourage shared ownership of regional initiatives and policy coherence.
- 3. *Clarify Roles and Responsibilities Across Governance Levels***
 - a. Promote a clear and consistent understanding of the specific mandates and functions of GARCC, MMDAs, and collaborating institutions to improve coordination and reduce overlap.
- 4. *Deliver Timely and Context-Specific Communication***
 - a. Provide accurate, accessible, and regionally relevant information through appropriate formats, platforms, and languages tailored to various stakeholder groups.
- 5. *Foster Transparency and Public Confidence in Regional Governance***
 - a. Promote openness through regular updates on program milestones, financial execution, and performance outcomes to build public trust and accountability.
- 6. *Leverage Communication to Mobilize Regional Support and Partnerships***
 - a. Use communication as a strategic tool to attract technical and financial collaboration from the private sector, development partners, and national institutions.
- 7. *Enable Feedback-Driven Planning and Implementation***
 - a. Establish structured, two-way communication channels to gather insights from stakeholders and integrate them into regional policy reviews, program design, and adjustments.
- 8. *Monitor and Evaluate Communication Effectiveness***
 - a. Track and assess the reach, relevance, and impact of communication activities using measurable indicators to inform future strategy refinement and improve regional engagement.

8.4. TARGET AUDIENCE

Effective communication under the GARCC MTDP requires identifying and tailoring messages to both internal and external stakeholder groups. These groups play distinct roles in coordination, implementation, oversight, or influence of climate-resilient development efforts across the Greater Accra Region.

Table 8. 1: Internal and External Target Audience

Category	Target Audience	Role/Function
Internal Audience	RCC Management and Directors	Provide strategic leadership and oversight for GARCC implementation.
	GARCC Steering Committee Members	Coordinate inter-sectoral guidance and ensure alignment with regional goals.
	RCC Planning and Budget Units	Integrate GARCC priorities into regional plans and budgets; track financing.
	ISD and Public Relations Officers (PROs)	Lead public messaging, media relations, and information dissemination.
	Local Government Staff under RCC	Support data collection, coordination, and liaison with external stakeholders.
External Audience	Metropolitan, Municipal & District Assemblies (MMDAs)	Key implementing bodies responsible for local-level integration of GARCC actions.
	Traditional Authorities and Religious Leaders	Mobilize local support, endorse climate actions, and provide cultural legitimacy.
	Civil Society Organizations (CSOs) & Environmental NGOs	Advocate, monitor, and provide community-level technical support.
	Informal Sector Associations, Youth & Women Groups	Represent vulnerable and dynamic groups critical for inclusive participation.
	Private Sector, Academia, and Media	Provide investment, innovation, research insights, and shape public opinion.
	Vulnerable Groups (PWDs, Coastal Dwellers, Urban Poor)	Key beneficiaries who must be engaged through inclusive and accessible messaging.

Source: Regional Planning Coordinating Unit, 2

8.5. COMMUNICATION PLAN

Effective implementation of the GARCC Medium-Term Development Plan (MTDP) requires a well-structured communication plan that ensures timely, transparent, and purposeful engagement with key stakeholders. This plan outlines how the Regional Coordinating Council (RCC), through the Regional Planning Coordinating Unit (RPCU), will communicate essential information to various target audiences including internal departments, MMDAs, national agencies, the private sector, and the general public.

The plan emphasizes two-way communication to promote understanding, gather feedback, and foster collaborative ownership of GARCC's development agenda. It specifies the purpose, key messages, feedback mechanisms, tools, channels, timelines, responsibilities, and estimated costs for each communication activity, ensuring coherence, accountability, and impact throughout the implementation period.

Table 8.2: Communication Plan

No.	Target Audience	Purpose	Key Message	Feedback Mechanism	Method/Tool	Channel	Timeframe	Responsibility	Cost (GHS)
1	RCC Management Staff	To strengthen leadership oversight and ensure alignment on MTDP implementation	MTDP priorities, implementation updates, M&E findings	Q&A sessions, meeting briefs	Presentations, reports, discussions	Internal meetings	Bi-monthly	REPO, Heads of Departments (HoDs)	Staff Time
2	Expanded RPCU	To coordinate progress updates and cross-sector collaboration	Status of implementation, challenges, next steps	Meeting minutes, email follow-up, calls	PowerPoint, reports	Workshops, meetings	Quarterly	RPCU Secretariat	100,000.00
3	MMDAs	To support implementation, performance review, and service delivery	MTDP progress, coordination updates	WhatsApp groups, emails, correspondence, RM meetings	Reports, infographics, discussions	Workshops, presentations	Q1 2026, then semi-annually	RPCU, REPO	50,000.00
4	General Public Citizens	To inform the public about GARCC activities and development interventions	Progress on implementation, 24-hour economy, and key updates	Hotline, website, client service desk	Infographics, social media, public forums	Stakeholder platforms, radio, website	Periodically	MIS, PRO, RPCU	50,000.00
5	Private Sector Operators	To build support and encourage participation in implementation efforts	Key achievements, investment opportunities, private sector role	Formal letters, online feedback, RM dialogues	Presentations, reports, discussion forums	Seminars, business fora	Quarterly	HoDs, REPO, PPP Desk	10,000.00
6	NDPC, OHLGS, DACF, MDAs	To support policy alignment and influence national-level planning	Monitoring results, challenges, recommendations	Web portals, client desk, hotline	Progress reports, policy briefs	Digital distribution, circulars	Quarterly	RPCU, Planning Unit	100,000.00

10	MMDAs, RPCU, NDPC, OHLGS	To share results of MTDP terminal evaluation	Evaluation results, learning outcomes, forward actions	Interviews, post-event surveys	Evaluation reports, infographics	Final seminars, national events	Dec 2027 & 2029	RPCU, M&E, NDPC	60,000.00
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Source: Regional Planning Coordinating Unit, 2025.

8.6.3. Institutional Roles and Responsibilities

Effective coordination among institutional actors is critical for successful communication M&E. The key roles include:

- Regional Planning Coordinating Unit (RPCU) – Lead the overall coordination of communication M&E, ensuring alignment with MTDP.
- Information Services Department (ISD) and Public Relations Officers (PROs) – Manage outreach documentation, media relations, and visibility efforts.
- Planning and Budget Units – Ensure that messages align with regional development priorities and that communication budgets support evidence-based planning.
- Gender and Disability Officers – Oversee the inclusivity of messaging, track participation from vulnerable groups, and ensure accessibility.
- IT/Communications Team – Support digital monitoring, manage analytics platforms, and maintain online presence.

ANNEXES

ANNEXES 1: Prioritization matrix (Pairwise ranking)

Issues	Prevalence of child labour and child abuse in some districts (A)	Inadequate preparedness and coordination for disaster risk reduction and emergency response (B)	Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations (C)	Delayed and inadequate release of government and donor funding for planned programs. (D)	Insufficient staffing and human resource capacity across departments, agencies, and service delivery units. (E)	Inadequate office accommodation for some departments. (F)	Inadequate and limited coverage of social protection programs for vulnerable and marginalized groups (G)	Inadequate safe shelters and support services for abused persons, including children and women (H)	Weak inter-agency coordination and collaboration (I)	Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication (J)	High maternal mortality and limited access to essential and quality health services. (K)	Inadequate legal and policy frameworks to support enforcement and regulatory functions in key sectors (L)	Limited opportunities for youth participation in governance and development processes (M)	Inadequate support for SME growth, entrepreneurship, and creative industry development (N)	Inadequate staff accommodation/quarters for regional-level officers (O)	Frequency	Ranking
Prevalence of child labour and child abuse in some districts (A)	x	A	C	D	E	F	G	H	I	J	K	L	A	A	O	4	10 th
Inadequate preparedness and coordination for disaster risk reduction and emergency response (B)	B	x	C	D	E	F	G	H	I	J	K	L	B	B	O	4	10 th
Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations (C)	C	C	x	D	C	C	C	C	C	C	C	C	C	C	C	13	2 nd
Delayed and inadequate	D	D	D	x	D	D	D	D	D	D	D	D	D	D	D	14	1 st

Issues	Prevalence of child labour and child abuse in some districts (A)	Inadequate preparedness and coordination for disaster risk reduction and emergency response (B)	Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations (C)	Delayed and inadequate release of government and donor funding for planned programs (D)	Insufficient staffing and human resource capacity across departments, agencies, and service delivery units. (E)	Inadequate office accommodation for some departments. (F)	Inadequate and limited coverage of social protection programs for vulnerable and marginalized groups (G)	Inadequate safe shelters and support services for abused persons, including children and women (H)	Weak inter-agency coordination and collaboration (I)	Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication (J)	High maternal mortality and limited access to essential and quality health services. (K)	Inadequate legal and policy frameworks to support enforcement and regulatory functions in key sectors (L)	Limited opportunities for youth participation in governance and development processes (M)	Inadequate support for SME growth, entrepreneurship, and creative industry development (N)	Inadequate staff accommodation/quarters for regional-level officers (O)	Frequency	Ranking
release of government and donor funding for planned programs (D)																	
Insufficient staffing and human resource capacity across departments, agencies, and service delivery units (E)	E	E	C	D	x	E	E	E	E	E	E	E	E	E	E	12	3 rd
Inadequate office accommodation for some departments (F)	F	F	C	D	F	x	F	F	I	J	F	F	F	N	F	9	4 th
Inadequate and limited coverage of social protection programs for vulnerable and	G	G	C	D	E	F	x	H	I	J	L	G	G	G	G	6	7 th

Issues	Prevalence of child labour and child abuse in some districts (A)	Inadequate preparedness and coordination for disaster risk reduction and emergency response (B)	Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations (C)	Delayed and inadequate release of government and donor funding for planned programs. (D)	Insufficient staffing and human resource capacity across departments, agencies, and service delivery units. (E)	Inadequate office accommodation for some departments. (F)	Inadequate and limited coverage of social protection programs for vulnerable and marginalized groups (G)	Inadequate safe shelters and support services for abused persons, including children and women (H)	Weak inter-agency coordination and collaboration (I)	Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication (J)	High maternal mortality and limited access to essential and quality health services. (K)	Inadequate legal and policy frameworks to support enforcement and regulatory functions in key sectors (L)	Limited opportunities for youth participation in governance and development processes (M)	Inadequate support for SME growth, entrepreneurship, and creative industry development (N)	Inadequate staff accommodation/quarters for regional-level officers (O)	Frequency	Ranking
marginalized groups (G)																	
Inadequate safe shelters and support services for abused persons, including children and women (H)	A	H	C	D	E	F	G	x	I	J	K	H	H	N	O	3	12 th
Weak inter-agency coordination and collaboration (I)	I	I	C	D	E	I	I	I	x	J	K	I	I	N	I	8	5 th
Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication (J)	J	J	C	D	E	F	J	J	I	x	K	J	J	J	J	8	5 th

Issues	Prevalence of child labour and child abuse in some districts (A)	Inadequacy of preparedness and coordination for disaster risk reduction and emergency response (B)	Inadequacy of logistics, transport, and ICT infrastructure to support service delivery and field operations (C)	Delayed and inadequate release of government and donor funding for planned programs (D)	Insufficient staffing and human resource capacity across departments, agencies, and service delivery units (E)	Inadequate office accommodation for some departments (F)	Inadequacy of social protection programs for vulnerable and marginalized groups (G)	Inadequacy of safe shelters and support services for abused persons, including children and women (H)	Weak inter-agency coordination and collaboration (I)	Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication (J)	High maternal mortality and limited access to essential and quality health services (K)	Inadequacy of legal and policy frameworks to support enforcement and regulatory functions in key sectors (L)	Limited opportunities for youth participation in governance and development processes (M)	Inadequate support for SME growth, entrepreneurship, and creative industry development (N)	Inadequate staff accommodation/quarters for regional-level officers (O)	Frequency	Ranking
High maternal mortality and limited access to essential and quality health services (K)	K	K	C	D	E	F	G	H	I	J	x	K	K	K	K	6	7 th
Inadequate legal and policy frameworks to support enforcement and regulatory functions in key sectors (L)	A	A	C	D	E	F	G	L	L	L	K	x	L	N	L	2	13 th
Limited opportunities for youth participation in governance and development processes (M)	A	B	C	D	E	F	G	H	I	J	K	L	x	N	M	1	14 th
Inadequate support for SME growth, entrepreneurship, and creative	N	N	C	D	E	F	G	N	I	J	K	N	N	x	N	6	7 th

Issues	Prevalence of child labour and child abuse in some districts (A)	Inadequate preparedness and coordination for disaster risk reduction and emergency response (B)	Inadequate logistics, transport, and ICT infrastructure to support service delivery and field operations (C)	Delayed and inadequate release of government and donor funding for planned programs. (D)	Insufficient staffing and human resource capacity across departments, agencies, and service delivery units. (E)	Inadequate office accommodation for some departments. (F)	Inadequate and limited coverage of social protection programs for vulnerable and marginalized groups (G)	Inadequate safe shelters and support services for abused persons, including children and women (H)	Weak inter-agency coordination and collaboration (I)	Limited adoption of digital tools and low ICT capacity for data management and inter-departmental communication (J)	High maternal mortality and limited access to essential and quality health services. (K)	Inadequate legal and policy frameworks to support enforcement and regulatory functions in key sectors (L)	Limited opportunities for youth participation in governance and development processes (M)	Inadequate support for SME growth, entrepreneurship, and creative industry development) (N)	Inadequate staff accommodation/quarters for regional-level officers (O)	Frequency	Ranking
industry development) (N)																	
Inadequate staff accommodation/quarters for regional-level officers (O)	A	B	C	D	E	F	G	H	I	J	K	L	O	N	x	1	14 th

Source: Regional Planning Coordinating Unit, 2025

ANNEXES 2: Goal Compatibility matrix

GOALS	GOAL 1 Enhance social inclusion and protection for vulnerable groups	GOAL 2 Improve equitable access to quality and essential health services	GOAL 3 Reduce morbidity and mortality through improved maternal and child health services	GOAL 4 Increase youth participation in governance	GOAL 5 Strengthen institutional and financial capacities to ensure effective and efficient service delivery	GOAL 6 Improve access to safe, affordable and convenient accommodation	GOAL 7 Build PPP partnership for industry growth
GOAL 1 Enhance social inclusion and protection for vulnerable groups		High	High	High	High	High	Medium
GOAL 2 Improve equitable access to quality and essential health services	High		High	Medium	High	Medium	High
GOAL 3 Reduce morbidity and mortality through improved maternal and child health services	High	High		Medium	Medium	Medium	High
GOAL 4 Increase youth participation in governance	High	Medim	Medium		High	Medium	Medium
GOAL 5 Strengthen institutional and financial capacities to ensure effective and efficient service delivery	High	High	Medium	High		Medium	High
GOAL 6 Improve access to safe, affordable and convenient accommodation	High	Medium	Medium	Medium	Medium		High
GOAL 7 Build PPP partnership for industry growth	Medium	High	High	Medium	High	High	

ANNEXES 3: Departments' Specific Issues

NATIONAL YOUTH AUTHORITY	GENDER
<ul style="list-style-type: none"> Inadequate financial support to implement youth development programmes 	<ul style="list-style-type: none"> Weak structures and institutional frameworks for coordination, monitoring and evaluation of gender mainstreaming
<ul style="list-style-type: none"> Inadequate official vehicles for monitoring activities 	<ul style="list-style-type: none"> Prevalence of gender discriminatory socio-cultural practices
<ul style="list-style-type: none"> Inadequate office furniture and fixtures 	<ul style="list-style-type: none"> High incidence of Domestic and Sexual Gender-Based Violence (DSGBV)
<ul style="list-style-type: none"> Inadequate youth development and administrative staff 	<ul style="list-style-type: none"> Inadequate number, coordination and awareness of support services for DSGBV
<ul style="list-style-type: none"> Inadequate knowledge in Public finance & PFM Act 	
BIRTH AND DEATH	AGRICULTURE
<ul style="list-style-type: none"> Low birth registration 	<ul style="list-style-type: none"> Inadequate financial support to implement planned activities
<ul style="list-style-type: none"> Low sensitization programmes 	<ul style="list-style-type: none"> Deplorable office building
<ul style="list-style-type: none"> Poor office infrastructure 	<ul style="list-style-type: none"> Inadequate official vehicles for extension and monitoring activities
<ul style="list-style-type: none"> Staffing gaps 	<ul style="list-style-type: none"> Inadequate ICT tools for office work
<ul style="list-style-type: none"> Low digitization 	<ul style="list-style-type: none"> Inadequate ICT knowledge of staff
COMMUNITY DEVELOPMENT	<ul style="list-style-type: none"> Inadequate staff numbers
<ul style="list-style-type: none"> Limited awareness on Child Protection issues in the communities 	<ul style="list-style-type: none"> Inadequate staff numbers Outmoded and poor condition of office furniture
<ul style="list-style-type: none"> Limited skills training opportunities for vulnerable women in the MMDAs communities 	
COMPLEMENTARY EDUCATION	CHILDREN
<ul style="list-style-type: none"> Increasing enrollment in the non-formal education programs, targeting marginalized and out of school groups, to ensure inclusive and equitable quality education 	<ul style="list-style-type: none"> Policy gaps in addressing pertinent child protection issues (eg. Streetism, kayayei and child online safety)
<ul style="list-style-type: none"> Strengthen the capacity of Non-Formal Education Division Staff to deliver on its mandate 	<ul style="list-style-type: none"> Limited access to justice for children in conflict with the law
<ul style="list-style-type: none"> Providing opportunities for continuing education and skills development, aligning with Sustainable Development Goal 4 (SDG 4) 	<ul style="list-style-type: none"> Limited number and capacity of child protection committee in local communities
PARKS AND GARDENS	HEALTH
<ul style="list-style-type: none"> Inadequate staff 	<ul style="list-style-type: none"> Low access to essential health services
<ul style="list-style-type: none"> Inadequate logistics and equipment including ICT logistics 	<ul style="list-style-type: none"> High maternal mortality
<ul style="list-style-type: none"> Weak inter-agency coordination 	<ul style="list-style-type: none"> Sub-optimal immunization coverage
RURAL HOUSING	<ul style="list-style-type: none"> Weak governance and leadership in districts
<ul style="list-style-type: none"> Inadequate funding instruments in the housing supply value chain 	<ul style="list-style-type: none"> Inadequate health financing
<ul style="list-style-type: none"> Limited staff strength 	<ul style="list-style-type: none"> Weak stakeholder engagement and community participation
LIBRARY	MOTAI
<ul style="list-style-type: none"> Increase in Library book stock 	<ul style="list-style-type: none"> Inadequate budgetary releases
<ul style="list-style-type: none"> Literacy Intervention 	<ul style="list-style-type: none"> Inadequate staff

<ul style="list-style-type: none"> Youth Intervention 	<ul style="list-style-type: none"> Inadequate office logistics and equipment
<ul style="list-style-type: none"> Increase in Library Facilities 	<ul style="list-style-type: none"> Inadequate office space logistics and equipment
<ul style="list-style-type: none"> Improvement in Existing Library Facilities 	<ul style="list-style-type: none"> Inadequate office space
<ul style="list-style-type: none"> Automation of all Existing Public Libraries 	<ul style="list-style-type: none"> Absence of a robust M&E system
	<ul style="list-style-type: none"> Inadequate capacity development for staff
	<ul style="list-style-type: none"> Obsolete vehicle
LAND USE AND SPATIAL PLANNING AUTHORITY	
<ul style="list-style-type: none"> Enhancing land-use compliance mechanisms and strengthening legal enforcement 	NATIONAL SPORTS AUTHORITY
<ul style="list-style-type: none"> limited fieldwork, monitoring, and stakeholder engagement. 	<ul style="list-style-type: none"> Organize Coaching and Referees training
<ul style="list-style-type: none"> Capacity-building in Spatial Planning technological tools 	<ul style="list-style-type: none"> Procurement of sports equipment
<ul style="list-style-type: none"> Limited institutional collaborations required to promote spatial development programs 	
NCCE	SOCIAL WELFARE
<ul style="list-style-type: none"> Limited Youth Participation in Governance 	<ul style="list-style-type: none"> Prevalence of child abuse and child labour
<ul style="list-style-type: none"> High incidence of child marriage 	<ul style="list-style-type: none"> Low levels of patriotism and volunteerism among the youth
<ul style="list-style-type: none"> High cases of teenage pregnancy 	<ul style="list-style-type: none"> High incidence of violence and crime among the youth
<ul style="list-style-type: none"> Stigmatization and discrimination by society and peers of pregnant girls and other dropouts 	<ul style="list-style-type: none"> Abuse of the aged particularly women
<ul style="list-style-type: none"> Prevalence of gender discriminatory socio cultural practices 	<ul style="list-style-type: none"> Increasing abuse and neglect of older persons
<ul style="list-style-type: none"> High incidence of Domestic and Sexual Gender-Based Violence (DSGBV) 	
<ul style="list-style-type: none"> Inadequate education on and implementation of the Ghana Accessibility Standards on the Built Environment 	VERTINARY
	<ul style="list-style-type: none"> Regulatory/policy updates
	<ul style="list-style-type: none"> Training and capacity-building
	<ul style="list-style-type: none"> ICT infrastructure
	<ul style="list-style-type: none"> Vehicle and transport support
	<ul style="list-style-type: none"> Office infrastructure (clinics and offices)

ANNEXES 4: Detailed Specific Development Goals, Objectives, Linked to National Objectives with Strategies & Programmes

NO.	PRIORITISED ISSUE	GOALS	OBJECTIVES	ALIGNED NATIONAL OBJECTIVES	STRATEGIES	DEVELOPMENT PROGRAMMES
1. ECONOMIC DEVELOPMENT						
1	Limited innovation and digital tools in agriculture	Enhance agricultural productivity through innovation	Increase access to agri-tech tools and extension services to 80% by 2029	Improve agri-business and digital agriculture solutions	Support zonal farmer field schools, distribute improved seeds, and promote e-extension services	Regional Agricultural Innovation and Agri-Tech Support Programme
2	Low industrial growth & limited trade facilitation	Promote inclusive industrial development and trade	Increase SME participation in regional trade fairs and B2B engagements by 2029	Strengthen trade facilitation mechanisms & industrial zones	Host regional trade expos, cluster mapping, and SME branding support	Industrialization & Trade Facilitation Support Programme
3	Limited MSME export capacity & formalization	Promote entrepreneurship and inclusive finance	Double MSME exports and access to support services by 2029	Promote formalization, digital literacy, and access to credit	Roll out digital skills training, formalization support, and MSME clinics	MSME Business Support and Export Development Programme
4	High youth unemployment in digital economy	Create decent employment through digital skills	Train 3,000 youth in digital and soft skills by 2028	Enhance youth innovation and employment readiness	Establish digital innovation hubs, coding bootcamps, and soft skills coaching	Regional Digital Skills for Youth Employment Initiative
5	Inadequate regional market infrastructure	Improve market access and logistics	Upgrade 8 regional markets with modern facilities by 2029	Improve market infrastructure & investment climate	Rehabilitate market sheds, improve logistics for agro-processing	Regional Market Infrastructure Improvement Programme
6	Limited cultural tourism promotion	Enhance cultural identity and local tourism	Promote 5 key cultural festivals/events annually by 2029	Promote Ghanaian arts, culture & heritage	Host tourism expos, develop local tourism products, & launch digital platforms	Cultural Festivals & Creative Economy Promotion Programme
7	Youth unemployment & disengagement	Empower youth for national development	Support 2,000 youth in entrepreneurship and civic initiatives by 2029	Enhance youth empowerment and community participation	Support youth clubs, mentorship schemes, innovation challenges	Regional Youth Empowerment & Civic Engagement Programme
8	Weak institutional veterinary systems	Strengthen animal health and food safety	Vaccinate 120,000 livestock and upgrade vet infrastructure by 2029	Improve animal health governance and disease control	Train field officers, procure cold chain, conduct education campaigns	Animal Health & Veterinary Public Health Programme
9	Inadequate post-harvest and mechanization services	Promote agricultural mechanization and infrastructure	Upgrade drying platforms, irrigation & post-harvest tools in 10 MMDAs by 2029	Improve productivity and reduce losses	Maintain agro-processing centres, train machine operators, digitize equipment data	Agricultural Mechanization & Infrastructure Support Programme
2. SOCIAL DEVELOPMENT						

1	Limited child protection interventions	Enhance social inclusion and protection for vulnerable groups	Increase child protection coverage in 20 MMDAs by 2029	Promote rights and welfare of children	Expand referral pathways, set up District Child Protection Committees	Child Development & Protection Programme
2	High incidence of SGBV and child abuse	Enhance social inclusion and protection	Reduce SGBV and child abuse by 50% in high-risk zones	Strengthen social welfare and survivor support systems	Roll out school clubs, sensitization durbars, support shelters	Gender Equality & Protection Programme
3	Inadequate social protection access	Expand social protection coverage	Extend LEAP & welfare services to 10 new districts by 2029	Strengthen national social protection systems	Target urban slums, digitize MIS, train social workers	Social Welfare & Protection Enhancement Programme
4	Limited access to youth-friendly civic spaces	Increase youth participation in governance	Establish 10 youth empowerment hubs and platforms by 2029	Foster inclusive civic engagement	Roll out youth leadership clinics, NYA clubs, and peer forums	Youth Skills Development & Participation Programme
5	High maternal and neonatal mortality	Reduce morbidity and mortality through improved maternal and child health services	Reduce maternal mortality to below 100 per 100,000 by 2028	Improve reproductive, maternal, newborn, and child health (RMNCH)	Deploy outreach, supply delivery kits, scale EmONC training	RMNCAH & Nutrition Programme
6	Low access to quality essential services	Improve equitable access to quality essential health services	Increase access to CHPS and polyclinic services by 15% by 2029	Strengthen district-level health service delivery	Rehabilitate CHPS compounds, digitize outpatient records, expand immunization	Primary Healthcare and Disease Surveillance Programme
7	Inadequate support for vulnerable women	Enhance social inclusion and resilience	Increase vocational support to 1,000 vulnerable women by 2029	Build income-earning potential and confidence	Train women's groups, support start-up kits, provide shelters	Women's Empowerment and Resilience Programme
8	Limited library and literacy support for low-income communities	Promote functional literacy and lifelong learning	Expand access to public libraries and reading clubs in 15 MMDAs by 2029	Promote literacy and digital reading	Establish reading clubs, digitize libraries, distribute learning materials	Public Library Access & Literacy Development Programme
9	High school dropout & poor STEM exposure	Improve access to equitable and quality education	Expand school-based interventions to retain and empower learners	Improve basic and secondary school quality	Supply uniforms, improve TLM access, host STEM clinics	Basic and Secondary Education Support Programme
10	Low participation of youth in sports	Promote youth development through recreation	Develop or upgrade 10 community sports parks by 2029	Increase access to safe and inclusive sports facilities	Renovate fields, launch community leagues, promote fitness education	Regional Sports Development and Recreation Programme
11	Poor access to lifelong skills among out-of-school youth	Promote inclusive literacy and skill acquisition	Train 2,000 out-of-school youth by 2029 in basic literacy and livelihood	Promote second-chance learning	Facilitate literacy centres, distribute toolkits, host adult graduation events	Literacy & Life Skills for Out-of-School Youth Programme

12	High HIV-related stigma and infection risk	Improve public health and reduce HIV prevalence	Expand regional coordination of HIV outreach and testing	Enhance education, coordination & partnerships	Organize testing drives, host World AIDS Day, distribute IEC materials	Regional HIV/AIDS Coordination & Advocacy Programme
4. ENVIRONMENT, INFRASTRUCTURE & HUMAN SETTLEMENTS						
1	Poor solid and liquid waste management	Improve environmental sanitation and sustainability	Increase access to improved waste collection & disposal systems by 2029	Strengthen waste management & environmental health services	Expand bin distribution, regulate sanitation contractors, improve inspection	Integrated Solid Waste Management Programme
2	Inadequate drainage and flood mitigation	Improve flood resilience and urban planning	Reduce flood-prone zones by 50% by 2029	Improve urban water management	Desilt drains, map flood hotspots, build infrastructure	Urban Flood Risk Reduction & Drainage Programme
3	Weak enforcement of environmental regulations	Promote environmental sustainability and compliance	Strengthen EPA and MMDA capacity to enforce by-laws	Improve compliance and regulation	Train officers, update legal frameworks, engage communities	Local Environmental Governance Programme
4	Limited access to safe water in peri-urban areas	Improve access to potable water and hygiene	Increase safe water access in peri-urban zones from 72% to 90% by 2029	Expand WASH access and education	Build boreholes, promote hygiene education, support PPP models	Peri-Urban Water Supply Expansion Programme
5	Poor street lighting and unsafe communities	Improve road safety and community security	Install/repair 5,000 streetlights by 2028	Improve public safety infrastructure	Procure lighting units, audit risky corridors, engage local leaders	Street Lighting and Urban Safety Enhancement Programme
6	Weak enforcement of spatial and building regulation	Promote sustainable urban development	Increase permit compliance from 45% to 80% by 2029	Improve planning and enforcement systems	Digitize permitting, train physical planning officers, public awareness	Local Physical Planning Strengthening Programme
7	Inadequate disaster preparedness	Improve disaster risk management	Operationalize district disaster response systems in 80% of MMDAs	Improve resilience and emergency response	Train volunteers, stock relief items, simulate disaster drills	Disaster Preparedness & Resilience Building Programme
8	Absence of functional early warning systems	Strengthen early warning and emergency response	Establish real-time alert systems across all risk zones	Strengthen information systems and inter-agency response	Install alert signage, use SMS alerts, train local task forces	Regional Emergency Early Warning System Programme
9	Degraded urban greenery and open spaces	Enhance urban greenery and environmental aesthetics	Green 30 urban parks and avenues by 2029	Promote nature-based urban development	Plant trees, develop community parks, manage stormwater landscapes	Green Accra & Urban Greening Programme

10	Inadequate road connectivity (feeder and urban)	Improve rural and urban transport infrastructure	Rehabilitate 200 km of feeder & 100 km of urban roads by 2029	Improve road access and mobility	Road patching, culvert repairs, signage installation	Road Infrastructure Rehabilitation Programme
11	Poor maintenance of public infrastructure	Improve asset sustainability and usage	Monitor and maintain all RCC-managed facilities annually	Improve asset lifecycle and institutional efficiency	Conduct audits, refurbish offices, maintain building safety	Asset Maintenance & Infrastructure Monitoring Programme
3. GOVERNANCE & INSTITUTIONAL DEVELOPMENT						
1	Inadequate ICT and logistics infrastructure	Strengthen institutional and financial capacities	Equip and maintain 100% of RCC departments with functional ICT tools by 2029	Enhance operational efficiency of public institutions	Procure laptops, routers, UPS devices; improve systems uptime	Infrastructure Improvement & Digitization Programme
2	Limited data systems and M&E capacity	Strengthen institutional and financial capacities	Achieve 90% ICT/data literacy among RCC M&E officers by 2029	Improve monitoring and evidence-based reporting	Train staff, deploy dashboards, conduct reviews	Coordination, Monitoring, Evaluation & Learning Programme
3	Weak inter-agency collaboration	Strengthen institutional and financial capacities	Improve RCC-MMDA coordination mechanisms across sectors by 2029	Improve institutional coordination and transparency	Host joint planning sessions, synchronize reports, track implementation	Coordination, Monitoring, Evaluation & Learning Programme
4	Regulatory and policy gaps in public service delivery	Strengthen institutional and financial capacities	Advocate review of 3 outdated regulatory frameworks by 2029	Improve administrative and legal governance	Facilitate stakeholder consultations, update HR policies	Institutional Policy Review & Governance Programme
5	Delays in staff recruitment and low staff performance	Strengthen institutional and financial capacities	Increase RCC staffing coverage to 95% by 2029	Improve service delivery across RCC functions	Develop HR plans, induction sessions, performance tracking	Public Sector Capacity Development Programme
6	Delays and irregularities in fund release/utilization	Strengthen institutional and financial capacities	Reduce reporting and fund disbursement delays by 40% by 2029	Improve financial management systems	Prepare timely cash plans, automate requests, build audit trail	Public Financial & Audit Accountability Programme
7	Low public engagement and visibility	Improve transparency and citizen engagement	Hold 10 citizen feedback forums and media engagements annually	Enhance citizen-government relations	Strengthen PR, publish newsletters, engage community media	Citizen Engagement & Social Accountability Programme
8	Poor records management and documentation	Improve records security and institutional memory	Digitize and organize all RCC department records by 2029	Strengthen institutional memory and accessibility	Train staff, provide shelves, develop digital archives	Institutional Records & Documentation Programme
9	Inadequate internal auditing coverage and follow-up	Strengthen compliance and risk management	Conduct 100% coverage of RCC risk audits annually	Strengthen control mechanisms	Update audit schedules, conduct quarterly follow-ups	Public Financial & Audit Accountability Programme

10	Gaps in legal compliance and document review	Improve institutional accountability	Provide legal review and support for all RCC MoUs and policy memos	Improve legal compliance in operations	Draft contracts, advise units, train RCC leadership on legal risks	Legal Services & Compliance Programme
11	Poor coordination of fleet and transport logistics	Improve asset and institutional operations	Maintain and track all RCC official vehicles quarterly	Improve mobility and asset use efficiency	Repair vehicles, assign logbooks, train drivers	Transport & Logistics Management Programme
12	Limited internal communication and protocol	Improve institutional culture and service quality	Establish standard protocols for official correspondence and events	Improve internal and external communication flow	Draft PR guidelines, install notice boards, update service charters	Administrative & Protocol Support Programme

Source: Regional Planning Coordinating Unit, 2025

