

GA EAST MUNICIPAL ASSEMBLY



ANNUAL PROGRESS REPORT FOR 2020

JANUARY, 2021

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LIST OF ABBREVIATIONS

| | |
|-------|---|
| AIDS | Acquired Immune Deficiency Syndrome |
| APR | Annual Progress Report |
| AEAs | Agriculture Extension Assistants |
| CBO | Community Based Organization |
| DACF | District Assembly Common Fund |
| DUR | Department of Urban Roads |
| GSGDA | Ghana Shared Growth and Development Agenda |
| GOG | Government of Ghana |
| HIPC | Highly Indebted Poor Country |
| HIV | Human Immune Virus |
| IGF | Internally Generated Fund |
| LEAP | Livelihood Empowered Against Poverty |
| MMDAs | Metropolitan, Municipal and District Assemblies |
| MCE | Municipal Chief Executive |
| MCD | Municipal Coordinating Director |
| MA | Municipal Assembly |
| M&E | Monitoring and Evaluation |
| MTDP | Medium Term Development Plan |
| MPCU | Municipal Planning and Coordinating Unit |
| MPsCF | Member of Parliament's Common Fund |
| NGO | Non-Governmental organization |
| NYEP | National Youth Employment Programme |
| NADMO | National Disaster Management Organization |
| OVC | Orphans and Vulnerable Children |
| PWD | People with Disability |
| RCC | Regional Coordinating Council |

SMEs Small and Medium Scale Enterprises

Executive Summary

The 2020 APR presents the status on the implementation of the Ga East Municipal Assembly's 2020 Annual Action Plan which was implemented as the third component of the Municipality's Medium-Term Development Plan 2018-2021 under the Agenda for Jobs: Creating Prosperity and Equal Opportunities for All.

Provisions in the Local Governance Act, 2016 Act 936 and Legislative Instrument LI 2232 mandates Metropolitan Municipal District Assembly's (MMDAs) to prepare progress report to be disseminated to all key stakeholders. The report accounts for the implementation of 169 activities as contained in the 2020 AAP. In all 91.4% of these projects and programmes were implemented and 4.3% could not be executed.

Critical development programmes that constituted part of this progress as highlighted includes the implementation of National flagship and Municipal specific poverty reduction programmes such as Livelihood Empowerment Against Poverty (LEAP), support for Persons Living with Disabilities (PWDs), Planting for Food and Jobs (PFJ) and Water, sanitation and hygiene projects, Free Water Programme.

In addition, the report also presents performance of the 20 core indicators against target for the set year with 57 specific indicators from the Municipality.

An analysis of performance has been conducted under the four dimensions of the national agenda namely: Economic Development; Social Development; Environment Infrastructure and Human Settlement; Governance Corruption and Social Accountability.

Summary of the analysis of number of projects/programs implemented under the Four(4) Development Dimensions are as follows; Economic Development –30 projects/programs Social Development – 58 projects/programs; Environment Infrastructure, & Human Settlement- 41 projects/programs, and Governance, Corruption and Social Accountability- 33 projects/programs.

The total programs/projects for the 2020 implementation period was One Hundred and Sixty-Two (162). Out of these 162 projects and programs, 148 programs/projects are at various levels of implementation (i.e. completed or ongoing).

On the total revenue disbursement for the year under review, expenditure on Compensation was the major financial commitment in the Assembly accounting for almost 38.35% of expenditure, followed by expenditure on Goods and Services (30.13%) with Investments, Assets and others representing 28.11% and 3.41% respectively.

Internally Generated Fund (IGF) and District Assembly Common Fund (DACF) were the major sources of total revenue to the assembly in the year under review; IGF contributed

61.5%, DACF contributed 22.82%, MP's CF-7.54% with PWD's CF and others (MAG, GAMA) representing 2.193% respectively of the total revenue of the Assembly.

It is important to note that few of the targets for the monitoring and evaluation of core indicators were met while others missed.

CHAPTER ONE

INTRODUCTION

1.1 Introduction

The Annual Progress Report (APR) is the single most comprehensive representation of the performance of the Ga East municipal assembly that contains the achievements made, challenges encountered in the implementation of planned activities for the year 2020. It contains information on performances of the economic, social, environmental, infrastructural aspects of the life of the people. The preparation of the Annual progress report is the major instrument in tracking the yearly implementation of the Assembly's Medium-Term Development Plan (MTDP) 2018-2021. It is important to note that 2020 APR is the third component of the 2018-2021 MTDP.

STATUS OF IMPLEMENTATION OF MTDP

The performance of the Ga East Municipal Assembly is measured annually based on the 20 core national indicators and 57 municipal specific indicators. These indicators were set during the planning period and captured in the monitoring and evaluation plan for 2018-2021. The M&E plan is on the MTDP 2018-2021.

1.2 Purpose of Monitoring and Evaluation

The Ga East Municipal Assembly consider M&E as a means of ground verification of performance of sector plans and for yearly, short term and medium-term plans. The M & E goal of the municipality is to “Guide on the implementation of the 4-year DMTDP to access whether targets are being met and identify achievements, constraints and failures with the view to improving the DMTDP of Ga East and project design for better results.”

Other purposes of the Monitoring and Evaluation exercise include:

- a. Identify interventions requires to increase beneficiaries' responsiveness;
- b. Provide information for effective coordination of municipal development at regional level;
- c. Document lessons learnt from the programme and projects implementation;
- d. Improve service delivery and possibly influence allocation of resources;
- e. Demonstrate results to stakeholders as part of accountability and transparency; and

- f. Reinforce ownership of the MTDP and build M& E capacity within the Municipality

1.3 Summary of Achievements of Implementation of the MTDP 2018-2021

The successes made during the implementation of the 2020 AAP were periodically measured throughout the implementation period. Achievements made are analysed and categorised under the four main Development Dimensions of Economic, Social, Environment infrastructure and human settlement and Governance. There is specific focus on major priority projects of the assembly and critical flagship programmes.

Economic Development

Economic development is largely characterised by macro-economic indicators like inflation, interest rate, gross domestic products, employment etc. at the micro level economic development in the Ga East Municipality is characterised largely by the informal sector with dominant activities such as small and medium size enterprises, sole proprietorship, self-employed people, family businesses majority of which are into Industry. The informal sector here is also characterised by agricultural activities. These are largely unregulated and not protected by the state.

During the year under review, there 30 set of planned activities to be executed to support the growth of SME, cooperatives and agribusiness in the municipality. At the end of the implementation 26 programmes/activities were fully or partly implemented. A major tangible project being implemented is the Reconstruction of Dome market

Social Development

This dimension looks at building a fair and equitable society, where every citizen has the opportunity to live a long, productive and meaningful life. This vision implies that people are placed at the centre of development, and are assured of equitable access to quality education, healthcare, affordable housing, and efficient public transportation, utility services, as well as social protection and inclusion for the vulnerable. This dimension reviews the 2020 performance and outlines how the social development goals of the municipality are achieved.

In improving access to quality education and health care, construction of 3 fence walls projects for Ashongman, Atomic Hills and Dome are under construction with one fully completed providing security for school property and operations. Also, a joint GIZ/GEMA project on the construction of an ultra-modern Out Patient Department is progressing steadily.

In addition, the municipality facilitated and supervised the Abokobi, Oyarifa Teiman water scheme and the Pantang Area Water Scheme to provide free water to people within the municipality. These two water systems and quasi-governmental operating under the auspices

of the Ga East Municipal Assembly.

In total, 58 programmes/projects/ activities have been carried out of the 54 planned activities as shown in table 1.1 below.

Environment Infrastructure and Human Settlement

The natural and built environment constitute major resources for accelerated growth and development. For Ghana to achieve its development aspirations, natural resources such as minerals, land, inland water bodies, the ocean, forests and the atmosphere must be well managed and prevented from acting as constraints. Similarly, the built environment, including, economic and social infrastructure, should be improved in support of growth and development, while ensuring that human settlement planning does not lag behind economic and social development planning.

For the attainment of the overall goals for natural resource management, infrastructure development and human settlements development in the Ga East municipality, this section reviews the current condition of the natural and built environment with reference to recent development efforts, and outlines what successes has been made. It was one of the most challenging areas of development.

The land use in the municipality is transforming tremendously with serious implications the natural resources, forest lands and water bodies to the extent that their ability to continuously and sustained support to human life is diminishing. Some interventions taken to ensure a resilient built environment includes: dredging of streams and construction of drains at Abokobi, Agbogba and dome to avert perennial flooding's. Victims of disasters have also been provided with relief items. Enforcement of building codes according to schemes of the assembly is vigorously being enforced in the midst of the threatening "Land Guard" that is frustrating these efforts.

Governance, Corruption and Public Accountability

This thematic area seeks to ensure transparency and accountable governance by public institutions and office bearers as a democratic nation under a constitutional rule. It is the mandate of the Ga East Municipal Assembly to ensure responsible local governance, decentralization and popular participation.

During the year under review, projects and programmes implemented by the various implementing Departments were contained in the 2020 Annual Action Plan (AAP), which were drawn from the MTDP 2018- 2021. The 2020 AAP was revised to cater for unforeseen contingencies such as COVID 19 and also to reflect new directives issued by central government.

In addition, there were a number of national programmes and poverty interventions that the Assembly benefited in various ways include but not limited to the under listed.

- ✓ School Feeding Programme
- ✓ Livelihood Empowerment Against Poverty Programme
- ✓ Greater Accra Metropolitan Area Water and Sanitation Project (GAMA)
- ✓ GARID
- ✓ GASSLIP
- ✓ National Health Insurance
- ✓ Planting for Food and jobs

A tabular and graphical representation of the summary of achievements of the 2020 AAP in illustrated below.

Table 1.0 Proportion of DMTDP Implemented

| indicators | 2017 | 2018 | 2019 | 2020 |
|---|-----------|--------------|--------------|--------------|
| Proportion of the annual action plans implemented by the end of the year | 95 | 93.9 | 94.0 | 91.4 |
| a. Percentage completed | | 47.3 | 17.1 | 51.2 |
| b. Percentage of ongoing interventions | | 46.6 | 77.1 | 40.1 |
| c. Percentage of interventions yet to start | | 6.1 | 6 | 8.6 |
| Proportion of the overall Medium-Term Development Plan implemented | | 26.13 | 53.63 | 76.33 |

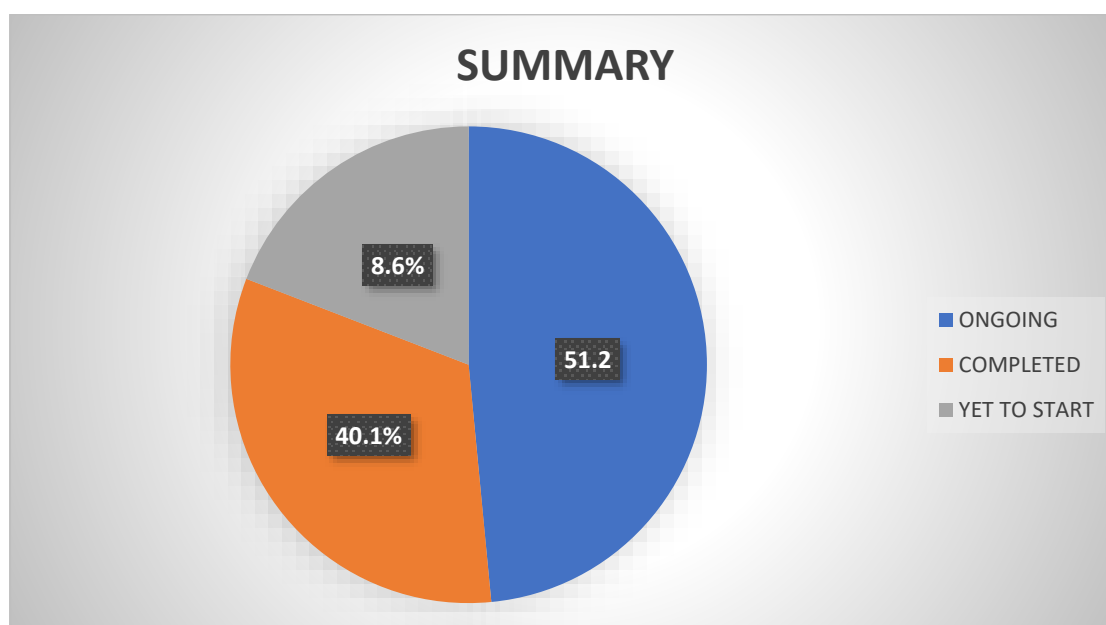
Source: Municipal Planning and coordinating Unit, 2020

Table 1.1 Proportion of MTDP (2018-2021) Implemented by the end of 2020

| No | Development Dimension | 2018 | | 2019 | | 2020 | | 2021 | |
|----|--|------|------|------|------|------|------|------|------|
| | | Plan | Exec | Plan | Exec | Plan | Exec | Plan | Exec |
| 1 | Economic Development | 24 | 22 | 27 | 20 | 30 | 26 | 27 | |
| 2 | Social Development | 55 | 53 | 51 | 50 | 58 | 54 | 52 | |
| 3 | Environment, Infrastructure, & Human Settlement | 23 | 21 | 24 | 24 | 41 | 40 | 24 | |
| 4 | Governance, Corruption and Social Accountability | 31 | 28 | 39 | 39 | 33 | 28 | 38 | |

Source: Municipal Planning and coordinating Unit, 2020

Figure 1.1

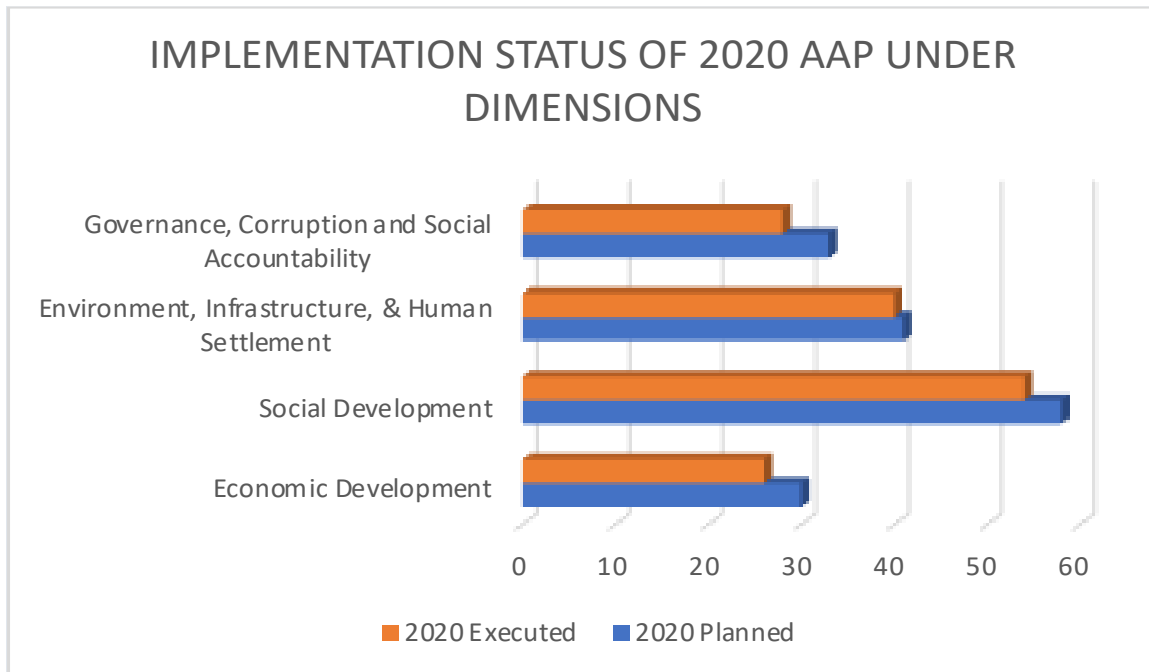


Source: MPCU, 2020

Table 1.1 and Figure 1.1 shows a total number of 162

programmes and projects approved for implementation in the 2020 Action Plan. Out of 162 Activities, 65(40.1%) was on-going, 80(51.2%) was completed and 14(8.6%) was yet to start. 148(91%) of activities in the plan were implemented while 14(9%) of the activities are yet to start

Fig 1.2 Summary of Projects for the Year



1.4 Challenges Encountered in the Implementation of the DMTDP and M&E Challenges

The implementation of the 2020 AAP was not devoid of challenges. This time around the challenges differ from the known and common everyday challenges. The year 2020 posed huge challenges to plan implementation due to the Corona Virus Pandemic.

First of all, the 2020 AAP had to be revised affecting set targets and abandonment of some mandated programmes including Town Hall Meetings, Stakeholder engagements. This made it difficult to obtain regular feedback from stakeholders on the performance of the assembly as well as developmental contributions that come from participants.

Again, a lot of working hours were lost for the whole of April due to the lockdown as well as the shift system introduced at the office to safeguards life of officers through social distancing.

The major challenge in the preparation of this report is lack of capacity and failure of departmental heads to prepare good reports. Monitoring and evaluation if conducted to track set indicators cannot be properly communicated. Other challenges include:

- Delay in the release of external funds/ grants for projects implementation
- Non - performing contractors
- Inadequate office space
- Boundary disputes affecting revenue performance
- Inadequate logistics support especially for field work (vehicle, trucks, sanitary tools, office equipment etc)
- Poor coordination and monitoring of NGOs activities in the Municipality

1.5 Processes involved

Municipal Planning and Coordinating Unit (MPCU) was in charge of the preparation of this 2020 APR led by the Development Planning Unit. First and foremost the planning unit set up modalities, formats for preparing the report. Official letters were written to all departments of the assembly and other external agencies requesting for their departmental reports and specific core data. A review meeting was held with MPCU members and other institutions and key stakeholders on 19th January, 2021 where submitted reports were assessed and feedback given. In the said meeting members reviewed format for reporting by some departments

Also, field monitoring was undertaken to projects sites to ascertain the level of implementation and the impacts completed projects are making on the lives of the people.

Reports from these departments and other government agencies were reviewed and analysed to produce a draft report. A validation meeting was organised on 25th January 2021 to authenticate information from the various stakeholders and departments.

The Monitoring and Evaluation (M&E) processes involved the collection of data on on-going completed and yet to start projects and programmes. Issues considered during M&E activities or data collection included input and output flows in order to assess progress and identify constraints. That is explanations have to be given for both good and bad situation

as the case may be. In monitoring physical infrastructure, the focus of M&E has been on whether time schedules, cost and targets are proceeding according to plan.

CHAPTER TWO

MONITORING AND EVALUATION ACTIVITIES REPORT

2.0 Introduction

This chapter outlines the monitoring of the implementation process, the funding of development interventions and the Municipal Assembly's efforts at generating funds. The issues of fund disbursement and its associated challenges are also considered in this chapter. Update of core indicators and other poverty reduction interventions in the Municipality are also considered in this chapter.

2.1 Programme and Projects Status for 2020

The Assembly and its decentralized departments continue to be responsible for the implementation of the planned projects and programmes. In respect of the Assembly, procurement plans were prepared to facilitate the procurement of the services of contractors and consultants to undertake construction of projects and consultancy assignments among others. The Departments of Urban Roads (DUR) as well as Works Department also relied on the services of contractors for the implementation of physical projects.

Other implementation processes involved the direct use of the staff of implementing departments. These include Agriculture Extension Agents (AEAs), Nurses, Community Development Officers, NADMO Officers, Civic Education Officers, Cooperative Officers, and Circuit Supervisors. Others are Environmental Health Officers, Physical Planning Department Officers and Social Welfare and Community Development Officers among others. It is important to mention that most of the projects implemented by the decentralised department are people-based and include training programmes, public education programmes, health care programme and community care services. The others are child rights promotion, agriculture extension services, hygiene education programmes and waste management services. In addition to the above, Non-Governmental Organizations (NGO) and Community Based

Organization (CBOs) are into the implementation of various projects which include HIV/AIDS interventions, provision of micro-credit facilities, water, sanitation, hygiene promotion and alternative livelihood programmes. Apart from HIV/AIDS programmes which NGOs and CBOs implement solely, other activities are executed in collaboration with the relevant departments which includes Food and Agriculture Department and Department of Community Development. With regards to HIV/AIDS the Assembly's role is highly skewed towards capacity building monitoring and evaluation and workplace programmes.

2.2 Update on Funding Sources

There is a pool of funding sources available to the Assembly and there is the need to distinguish these funding sources since the Assembly has a direct control of funds mobilised internally (IGF) while disbursement of funds from central government, donors and others are limited, and or unpredictable.

Detailed comments on the source of funding are given in subsequent pages with 2017 as a reference point. Table 2.0 gives details of the source as well as amount generated or received for the past three years.

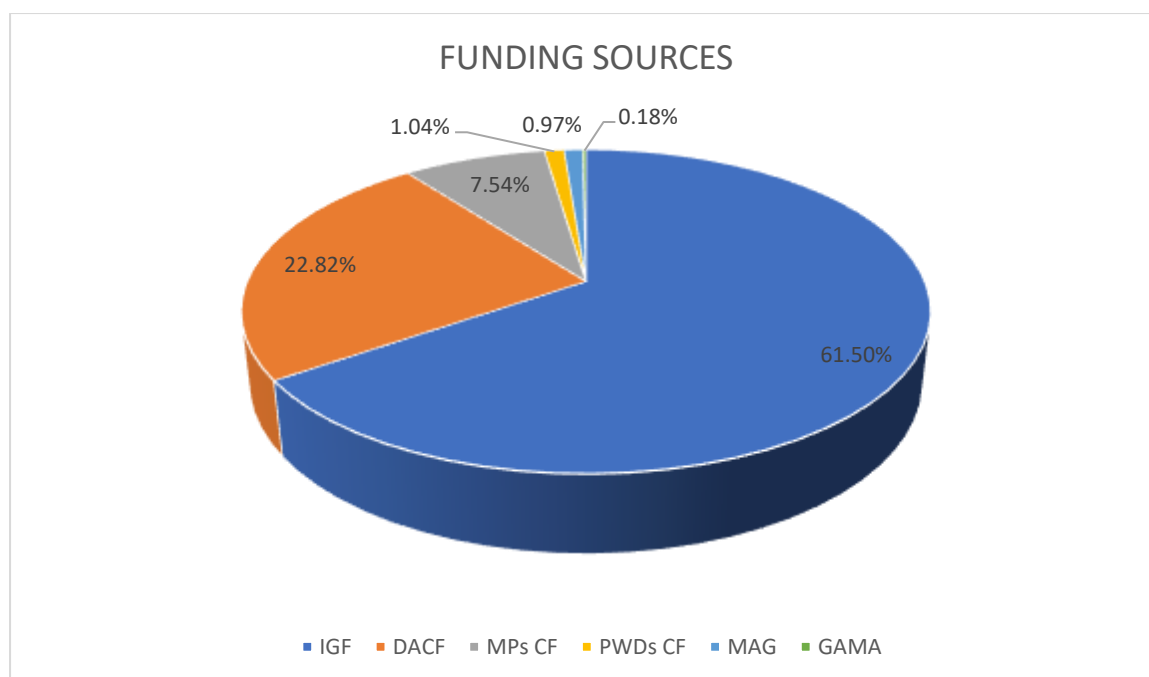
Table 2.0: Funding Sources

| SOURCE | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 |
|----------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| IGF | 4,226,871.14 | 4,746,940.00 | 4,531,807.02 | 5,221,634.00 | 5,955,852.36 | 5,743,797.40 | 6,624,509.36 | 6,318,177.14 |
| DACF | 1,854,220.90 | 3,877,171.00 | 1,754,029.40 | 5,202,334.23 | 1,857,056.81 | 5,722,567.65 | 2,456,146.90 | 6,318,177.14 |
| MP's CF | | 207,910.56 | 392,132.16 | 685,630.00 | 339,407.68 | 754,193.00 | 811,412.27 | 829,612.30 |
| PWDs CF | | 295,450.37 | 259,001.48 | 332,455 | 84,837.57 | 365,700.50 | 112,282.95 | 402,270.55 |
| MSHAP | | 12,000.00 | 3,671.48 | - | - | - | - | - |
| HIV/AIDS | | | 3,671.48 | 12,526.67 | 13,994.65 | 32,329.65 | | 35,562.23 |
| DDF | | 490,000.00 | 465,842.00 | 698,502.00 | 1,068,351.54 | 768,352.20 | | 1,746,075.00 |
| GIZ | | | | | | 100,000.00 | | 128,687.51 |
| UNICEF | | | | | | | | 70,000.00 |
| MAG | | | | 123,000.00 | 123,402.00 | 123,402.98 | 105,365.12 | 80,707.00 |
| GASSLIP | | | | | - | - | - | 50,000.00 |
| GOG | 2,600,383.42 | 4,197,510.00 | 4,197,302.96 | 4,881,361.98 | 3,990,937.28 | 4,415,336.82 | | 4,856,870.50 |

| SOURCE | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 |
|---------------------------------|---------------|----------------------|---------------------|-------------|----------------------|----------------------|----------------------|----------------------|
| UDG TRANS. DEV'T PROJECT | 1,209,167.05 | 420,000.00 | 345,540.49 | - | | - | - | - |
| OTHERS: | | | | | | | | |
| -GAMA | | 54,369.00 | 44,430.00 | 136,382.09 | 136,382.09 | 315,486.40 | 20,000.00 | |
| - HIPC/SOCIAL INTERVENTION FUND | | 318,450.00 | 20,000.00 | | | | | |
| -G&S-DECENTRALISED DEPTS | | 184,360.00 | 444,224.58 | | | | | |
| TOTAL | | 10,104,651.66 | 8,260,678.61 | | 13,446,819.98 | 14,221,388.07 | 10,762,903.53 | 16,115,479.00 |

Source: GEMA Municipal Finance Department, 2020

Figure 2.0 Analysis of Fund Inflows for 2020



Source: GEMA Municipal Finance Department, 2020

Figure 2.0 clearly indicates the various sources of revenue and funding available to the Municipal Assembly in 2020; IGF contributed the highest representing 61.5%, while District Assembly Common Funds allocated to the Assembly contributed 22.82%, MP’s Common

Fund contributed 7.54% with PWD’s Common Fund, Modernizing of Agriculture for Ghana (MAG) and GAMA accounts for 2.193% of the sources of funding for implementing projects in 2020

Fig. 2.1 Trend Analysis of Revenue

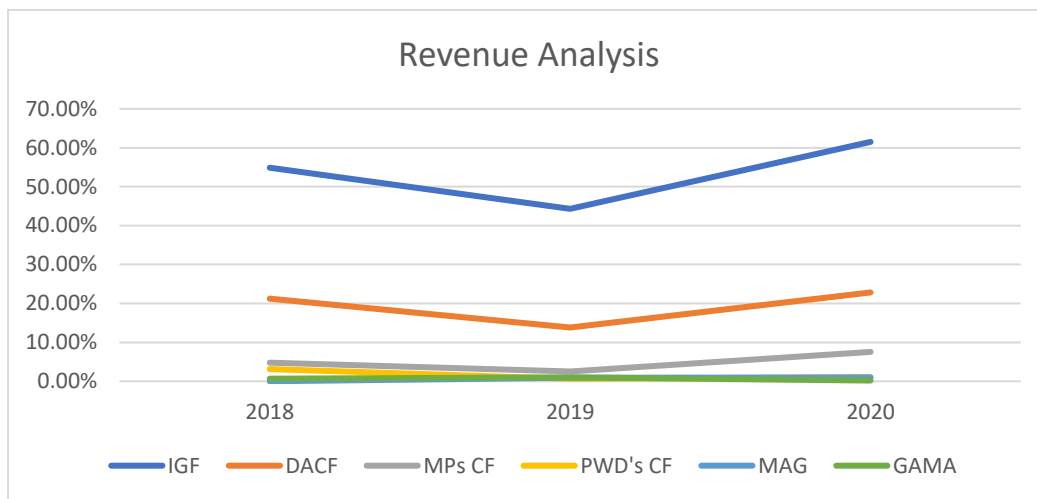


Figure 2.1 shows a trend analysis of the various funding sources available to the Assembly for three (3) years. The figure shows that larger portion of Assembly’s revenue, which is (IGF), has increasingly sustained. This remarkable performance is because of renewal of old tenancy agreement in early part of 2020, which was not the case in previous years. Lastly but not the least is the timely issuance of bills and increase demand for Business Operating Permit.

DACF is also on the rise while GAMA generation is virtually the same. All other sources have seen a steady rise.

Comments on sources of funding

a) Releases of funds

The release of the District Assembly Common Fund to the Assembly is often delayed and this affects the timely completion of projects. Hence, payments for works to be fully completed in 2020 were not met. This led to the stalling of most projects and sometimes increases cost of

projects. A special appeal is hereby made for the release of outstanding funds under the DACF to the Assembly, to speed up projects planned to be executed within time.

b) Efforts to generate funds

The Assembly over the past years has adopted proactive measures to increase revenue in quantitative terms: -

- The major way of mobilising funds is the Setting up of Easy Collectable Revenue Committee headed by the Revenue Accountant. Besides this a 5-member committee was also set up to get newly built gated communities to pay their property rates. About 8 gated communities were identified and being processed for occupants or companies to pay their rates.
- Reshuffling of revenue collectors: collectors were reallocated new places to ensure efficiency. This led to increase performance in Dome market. A new revenue point is also underway at Haatso market.
- New market stalls were allocated at Taifa-Burkina and Dome where tenancy of old stalls was renewed adding to revenue a total amount of 45,000.00 cedis
- **RIAP**
- Publication and Display of building permits procedures to make it easy
- Intensified the public awareness on the need to pay taxes to the Assembly.
- Updating of database i.e. Properties, temporal structures, signages and businesses

2.3 Update on Disbursement

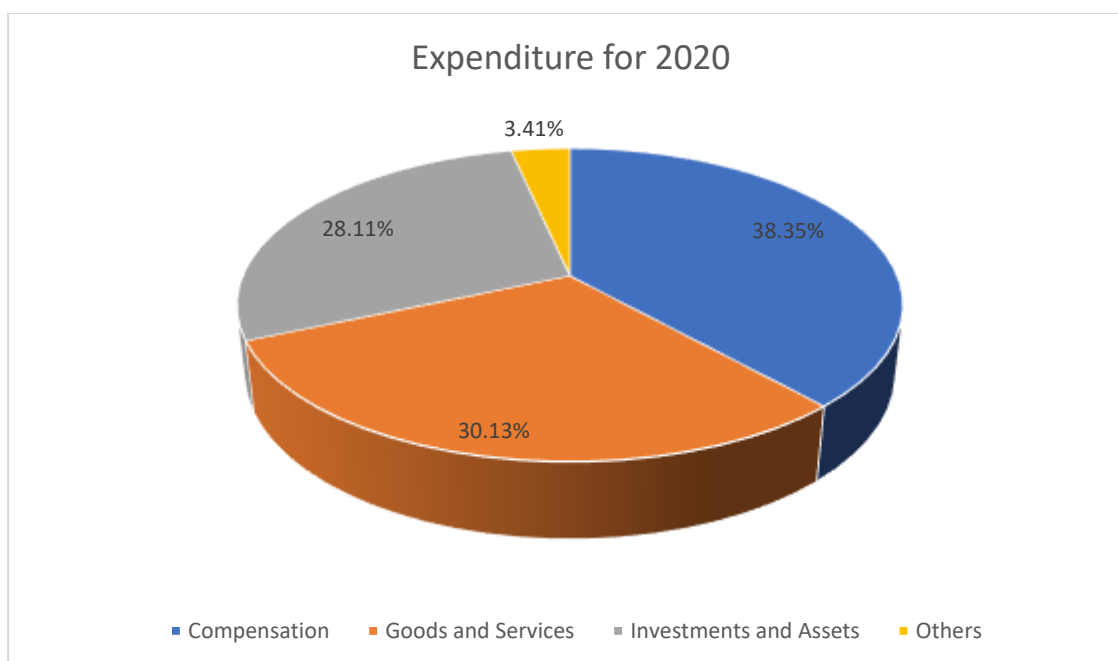
The Annual Trial Balance of the Assembly shows how revenue mobilized were utilised over the period under review, using 2017 as the base year. Table 2.1 presents an update on disbursement of funds for 2020.

Table 2.1: Analysis of Expenditure Pattern (2017-2020)

| Expenditure Item | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 | Actual 2021 |
|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------------|
| Compensation | 4,347,027.20 | 5,464,042.99 | 5,576,507.02 | 5,053,432.30 | 5,255,229.63 | 5,558,775.53 | 5,939,209.07 | 6,114,653.08 | |
| Goods and services | 3,693,241.78 | 4,743,540.00 | 4,277,700.88 | 4,657,351.10 | 5,813,271.18 | 5,123,086.21 | 4,665,579.05 | 5,635,394.83 | |
| Investment/ Assets | 8,816,180.52 | 3,849,664.00 | 2,274,952.88 | 8,735,555.21 | 2,399,964.18 | 9,609,110.73 | 4,352,424.00 | 10,570,021.80 | |
| Others | 505,531.50 | 783,600.00 | 588,438.88 | - | - | - | 527,409.14 | - | |
| Total | 17,361,981.00 | 14,885,846.99 | 12,730,642.68 | 18,446,338.61 | 13,468,464.99 | 20,290,972.47 | 15,484,621.26 | 22,320,069.71 | |

Source: Finance Office, GEMA, 2020

Figure 2.2: Composition of Expenditure (2020)



Source: Finance Office, GEMA, 2020

Expenditure on Goods and Services consumed much of Assembly’s funds unlike 2019 where compensation constituted larger percent of expenditure. Expenditure on fixed capital (Investments/Assets) accounted for 28.11% proportion of the Assembly’s expenditures. That is quite remarkable though it fails to meet the ideal situation where Investments in capital projects should constitute larger percentage of expenditure that will inure to the benefit of the larger population. The Assembly’s expenditure must thus show discipline in expenditure with focus on fixed capital rather than employee Compensation and Goods and Services.

Comments on Disbursement

a) Adequacy

Funding for all the items above was inadequate during the year under review. As stated from previous reports, the Assembly is burdened with a heavy monthly wage bill for locally employed staff. This has weighed heavily on the IGF component leaving very little for development projects to be undertaken.

Although amounts disbursed for District Assemblies Common Fund has seen some significant increments, they are not readily available for the Assembly to use it for the intended purposes.

b) Utilization of Funds in accordance with the budget

The annual budget passed by the Assembly often guide expenditure commitments for the year. To a large extent, funds utilization during 2020 were done according to the

annual budget. The IGF expenditures were committed strictly according to the budget. Over expenditures were observed to have occurred on certain sub-items by ending of November and were reviewed by the Finance and Administration Sub Committee through the Executive Committee to the General Assembly for approval. The Common Fund Expenditure Guidelines were also strictly adhered to during allocation of funds to projects and programmes during 2020.

c) Other challenges with regards to disbursement

- The IGF of GH¢6,624,509.36 collected for 2020 was an improvement over the GH¢5,955,852.36 collected in 2019. This can be attributed to the prudent measures put in place to raise collections. *Additionally, an increase in supervision of Revenue Collectors together resulted in the increase).*

The Assembly however still grapples with a high local wage bill, and so putting pressure on funds needed for projects. This is a very serious challenge to the Assembly and should be addressed by offloading the locally employed staff onto the Central Government Payroll.

2.4 Update on Core Indicators and Targets

The Assembly is mandated to monitor the achievements of 20 core indicators but not limited to only these 20 indicators. The MPCU tracked progress of selected indicators and review the indicators for the municipal specific to capture only the number for which data can be collected. Among indicators of concern is the urban water indicator, which Ghana Water Company Limited is unable to provide relevant data.

Targets of some indicators that were achieved includes:

- Fumigation of schools in the Municipality
- Undertake World AIDS day
- Sensitization on Corona Virus Alleviation Programme Business Support Scheme (CAPBUSS) beneficiary verification and disbursement

On the contrary some of the indicators showed limited progress as some targets were not achieved; these include:

- Children maintenance and family reconciliation cases

- Gross Enrolment at the Basic school level due to the COVID-19

Table 2.2: Details on the Update on Twenty Core Indicators and Target

| | Indicator (Categorized by Development Dimensions of Agenda for jobs) | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 | Actual 2021 |
|----|---|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | ECONOMIC DEVELOPMENT | | | | | | | | | |
| 1. | Total output in agricultural production | | | | | | | | | |
| | I. Maize | 66.04 | 72.65 | 62.45 | 69.39 | 77.10 | 84.81 | 51,58 | 102.62 | |
| | II. Rice(Milled) | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | III. Millet | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | IV. Sorghum | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | V. Cassava | 1,253.23 | 1,378.55 | 1,077.30 | 1,197.00 | 1,330.00 | 1,197.00 | 3,985.5 | 969.57 | |
| | VI. Yam | 24.5 | 24.5 | 14.6 | 24.5 | | 25.5 | | 29.9 | |
| | VII. Cocoyam | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | VIII. Plantain | 76.3 | 76.3 | 138.4 | 166.3 | | 176.3 | | 176.3 | |
| | IX. Groundnut | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | X. Cowpea | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | XI. Soybean | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | XII. Cocoa | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | XIII. Shea Nut | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | XIV. Oil Palm | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | XV. Cotton | N/A | N/A | N/A | N/A | | N/A | | N/A | |
| | XVI. Goat | 1,148.00 | 1,262.80 | 1,159.00 | 1,832.40 | 2,036.00 | 2,239.60 | 2716 | 2,709.92 | |
| | XVII. Cattle | 35.00 | 38.50 | 35.00 | 98.10 | 109.00 | 119.90 | 276 | 145.08 | |
| | XVIII. Fowl | 3,970.00 | 4,367.00 | 4,010.00 | 5,791.50 | 6,435.00 | 7,078.50 | 3000 | 8,564.99 | |
| 2. | Percentage of arable land under cultivation | - | | 5% | 8% | | 8% | | 10% | |
| 3. | Number of new industries established | - | - | - | 1 | | 5 | | 5 | |

| | Indicator (Categorized by Development Dimensions of Agenda for jobs) | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 | Actual 2021 |
|----|---|----------------------|--------------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | I agriculture Ii industry | | | | | | | | | |
| 4. | Number of new jobs created Iii agriculture | - | 30 | 23 | 35 | | 39 | | 48 | |
| | Iv Industry V service | | | | | | | | | |
| | SOCIAL DEVELOPMENT | | | | | | | | | |
| 5. | Net enrolment ratio | | | | | | | | | |
| | i. Kindergarten | 61.7% | 64.5% | 62.0% | 58.9% | 58.8% | 58.9% | 58.7% | 58.8% | |
| | ii. Primary | 111.3% | 105.1% | 110.6% | 101.8% | 101.5% | 101.6% | 101.8% | 102.1% | |
| | iii. JHS | 76.3% | 75.5% | 76.3% | 69.2% | 67.4% | 67.5% | 67.2% | 66.4% | |
| | iv. SHS | 6.8% | 6.9% | 6.0% | 6.5% | 6.6% | 6.8% | 6.9% | 7.0% | |
| 6. | Gender Primary Index | | | | | | | | | |
| | i. Kindergarten | 1.02% | 1.02% | 1.02% | 0.99% | 0.98% | 0.98% | 0.97% | 0.98% | |
| | ii. Primary | 1.03% | 1.03% | 1.02% | 1.01% | 1.00% | 1.00% | 0.98% | 0.99% | |
| | iii. JHS | 0.98% | 1.07% | 0.99% | 0.99% | 0.98% | 0.97% | 0.96% | 0.95% | |
| | iv. SHS | 1.16% | 0.73% | 0.95% | 0.95% | 0.95% | 0.95% | 0.95% | 0.96% | |
| 7. | Completion rate | | | | | | | | | |
| | i. Kindergarten | - | - | - | - | - | - | - | - | |
| | ii. Primary | 132.1% | 131.2% | 129.1% | 127.1% | 127.4% | 127.7% | 85.5% | 74.95% | |
| | iii. JHS | 110.7% | 129.1% | 105.9% | 103.8% ¹ | 102.4% | 100.5% | 99.6% | 97.3% | |
| | iv. SHS | 1.2% | 1.2% | 1.7% | 7% | 1.6% | 1.6% | 1.5% | 1.6% | |
| 8. | Number of health facilities | | | | | | | | | |
| | i. CHP Compound | 1 | 1 | 1 | 1 | 1 | 2 | 1 | 2 | |
| | ii. Clinic | 1 | 1 | 1 | 1 | 11 | 12 | 12 | 13 | |
| | iii. Health Centre | 2 | 3 | 1 | 3 | 5 | 6 | 5 | 6 | |
| | iv. Hospital | 4 | 4 | 4 | 5 | 5 | 5 | 7 | 8 | |

| | Indicator (Categorized by Development Dimensions of Agenda for jobs) | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 | Actual 2021 |
|-----|--|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | v. Polyclinic | 1 | 1 | 1 | 1 | 1 | | 1 | 1 | |
| 9. | Proportion of population with valid NHIS card | | | | | | | | | |
| | i. Total by sex | 80% | 89% | 48.23 | 60% | 57% | 70% | 75% | 70% | |
| | ii. Indigents | | 15% | %11.01 | 15% | 54% | 25% | 59% | 25% | |
| | iii. informal | | 15% | 11.15 | 15% | 50% | 25% | 30% | 30% | |
| | iv. aged | 235 | 124 | 612 | 124 | 124 | 412 | 213 | 412 | |
| | v. under 18 years | 567 | 124 | 234 | 123 | 456 | 564 | 125 | 234 | |
| | vi. pregnant women | 321 | 341 | 351 | 351 | 321 | 123 | 120 | 231 | |
| | vii. SSNIT Contributors | 34 | 23 | 35 | 45 | 36 | 23 | 13 | 12 | |
| 10. | Number of births and deaths registered | | | | | | | | | |
| | i. Birth (sex) | 2136 | 2675 | 2605 | 3076 | 2965 | 4563 | 3963 | 4807 | |
| | ii. Death (sex, age group) | 66 | 105 | 70 | 120 | 78 | 185 | 160 | 205 | |
| 11. | Percentage of population with sustainable access to safe drinking water sources | 80 | 85 | 87 | 90 | 85 | 95 | 85 | 100 | |
| 12. | Proportion of population with access to improved sanitation (flush toilets, KVIP, Household latrine) | 232 | 1000 | 978 | 1000 | 213 | 451 | 542 | 348 | |
| 13. | Maternal mortality ratio (Institutional) | 1/100,000 LB | 0 | 7/100,000LB | 0 | | 0 | 3/100,000LB | 0 | |
| 14. | Malaria case fatality (Institutional) | | | | | | | | | |
| | i. Male | 0.05% | 0 | 0.05% | 0.05% | 0.06% | 0.07% | 0.05% | 0.06% | |
| | Female | 0.03% | - | 0.03% (1 death) | 0 | 0 | 0 | 0.03% (1 Death) | 0.03% | |
| 15. | Number cases of child trafficking and abuse | | | | | | | | | |
| | i. Male | 10 3 | 13 5 | 7 2 | 15 6 | 2 0 | 11 5 | 1 1 | 5 | |

| | Indicator (Categorized by Development Dimensions of Agenda for jobs) | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 | Actual 2021 |
|-----|---|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | ii. Female | 7 | 8 | 5 | 9 | 2 | 6 | 0 | 5 | |
| | ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT | | | | | | | | | |
| 16. | Percentage of road network in good condition | | | | | | | 23.1% | | |
| | i. Urban road | 17.3% | 22.64% | 20.86% | 25.85% | 23% | 24.1% | | 25.85% | |
| 17. | Percentage of communities covered by electricity | 97% | 99% | 99% | 100% | 95% | 100% | 95% | 100% | |
| | GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY | | | | | | | | | |
| 18. | Reported cases of crime | | | | | | | | | |
| | i. Men | 1538 | 1420 | 1441 | 1334 | | 1192 | 595 | 600 | |
| | ii. Women | 628 | 580 | 588 | 545 | | 487 | 217 | 200 | |
| | iii. Children | | | | | | | | | |
| 19. | Percentage of Annual action plan implemented | 95% | 95% | 90.5% | 95% | 94% | 100% | 80% | 100% | |
| 20. | Number of communities affected by disaster | 1 | 0 | 5 | 0 | 3 | 0 | 6 | 0 | |
| | i. Flood | | 18 | 11 | 21 | 17 | 15 | 9 | | |

Source: Compiled by Municipal Planning and Coordinating Unit, GEMA, 2020

Table 2.3: GEMA Specific Indicators and Targets

| Item | Indicator (categories by GSGDA II Thematic Areas) | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 | Actual 2021 |
|-----------------------------|---|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| ECONOMIC DEVELOPMENT | | | | | | | | | | |
| 1. | Total output in agricultural production | | | | | | | | | |
| | Pepper | 53.42 | 58.76 | 71.44 | 79.38 | 88.20 | 97.02 | 16.4 | 117.39 | |
| | Tomato | 230.6 | 253.0 | 259.4 | 261.7 | 266.0 | 266.1 | 2,268.6 | 267.74 | |
| | Okro | 0.20 | 0.22 | 11.66 | 12.96 | 14.40 | 15.84 | 93.2 | 19.17 | |
| | Onion | 77.05 | 84.76 | 51.03 | 56.70 | 63.00 | 69.30 | 317.52 | 83.85 | |
| | Leafy Vegetables | 6.47 | 7.12 | 6.40 | 7.11 | 7.90 | 8.69 | | 10.51 | |
| | Lettuce | 17.00 | 18.70 | 16.20 | 18.00 | 20.00 | 22.00 | | 26.62 | |
| | Carrot | 7.28 | 8.01 | 431.73 | 479.70 | 533.00 | 586.30 | 308 | 354.2 | |
| | Cabbage | 113.31 | 124.64 | 92.34 | 102.60 | 114.00 | 125.40 | 1421 | 151.73 | |
| | Livestock: | | | | | | | | | |
| | · Goat | 1,148.00 | 1,262.80 | 1,159.00 | 1,832.40 | 2,036.00 | 2,239.60 | 2716 | 3,123 | |
| | · Sheep | 376.00 | 413.60 | 379.00 | 646.20 | 718.00 | 789.80 | 888 | 1,021 | |
| | · Cattle | 35.00 | 38.50 | 35.00 | 98.10 | 109.00 | 119.90 | 276 | 317 | |
| | · Pig | 1,752.00 | 1,927.20 | 1,769.00 | 1,306.80 | 1,452.00 | 1,597.20 | 1465 | 1,685 | |
| | L. Fowl | 3,970.00 | 4,367.00 | 4,010.00 | 5,791.50 | 6,435.00 | 7,078.50 | 3,000 | 3,450 | |
| | E. Birds (Layers) | 46,030.00 | 50,633.0 | 46,490.0 | 45,287.10 | 50,319.0 | 55,350.9 | 53,000 | 40,250 | |
| | E. Birds(Broilers) | 5,548.00 | 6,102.80 | 5,604.00 | 18,000.00 | 20,000.0 | 22,000.0 | 25300 | 17,250 | |
| 2. | No. of crop demonstration organized | 3 | 5 | 5 | 5 | 4 | 5 | 6 | 6 | |
| 3. | No. of farmers trained | 150 | 165 | 216 | 216 | 136 | 216 | 652 | 238 | |
| 4. | No. of youths trained | 0 | 10 | 30 | 30 | 80 | 50 | 77 | 60 | |
| 5. | No. of SMEs trained | 25 | 100 | 73 | 100 | 238 | 100 | 106 | 200 | |
| 6. | No. of farmers day celebration organized | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | |
| 7. | No. of climate change adaptation training organized | 4 | 4 | 4 | 4 | 4 | 4 | 0 | 4 | |
| 8. | No. of Livestock and Poultry Farmers Trained | 44 | 55 | 50 | 60 | 20 | 67 | 0 | 72 | |
| 9. | No of local birds vaccinated against pests and diseases | 5600 | 4000 | 412 | 4000 | 0 | 4000 | 0 | 4000 | |
| 10. | No. of Livestock and Poultry Demonstration | 5 | - | - | 5 | 5 | 5 | 0 | 5 | |
| 11. | No. of bags of fertilizer received (NPK + UREA) | 474 | - | - | 500 | 200 | 520 | 0 | 600 | |
| SOCIAL DEVELOPMENT | | | | | | | | | | |
| 12. | No. of improved household toilets | 129 | 200 | 316 | 250 | 425 | 300 | 360 | 400 | |
| 13. | No. of hygiene education conducted | 20 | 20 | 12 | 20 | 12 | 20 | 20 | 30 | |
| 14. | No. of disaster related victims | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | |
| 15. | No. of LEAP payment cycles organized | 6 | 6 | 6 | 6 | 6 | 6 | 5 | 7 | |
| 16. | No. of clean-up activities | 10 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |
| 17. | No. of HIV/AIDS Testing and Counselling | 204 | 204 | 369 | 369 | 118 | 118 | 56 | 60 | |
| 18. | No. of visits to residential homes organized | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | |

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| Item | Indicator (categories by GSGDA II Thematic Areas) | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 | Actual 2021 |
|---|--|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 19. | No. of institutional toilet facilities constructed | N/A | 16 | 8 | N/A | - | 8 | - | - | |
| 20. | No. of households registered with solid waste collection services | 12 | 12 | - | 15 | 26458 | 27000 | 26458 | 27000 | |
| 21. | No. of “ My First Day” at School Program organized | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | |
| 22. | No. of Girls clubs in school formed | 4 | 4 | 5 | 5 | - | 5 | - | 5 | |
| 23. | No. of Food Vendors screened and certified | 2899 | 3,300 | 2560 | 3,300 | 2503 | 3,300 | 2315 | 3,300 | |
| 24. | Number of community members sensitized on environmental sanitation | 15000 | 15000 | 15000 | 15000 | 15,000 | 15,000 | 15,000 | 15,000 | |
| 25. | No. of residents educated on the Environmental Bye-Laws | N/A | 45 | N/A | N/A | N/A | N/A | N/A | N/A | |
| 26. | No. of field visits conducted | 14,533 | 15,000 | 11,114 | 1500 | - | 1700 | - | 1900 | |
| 27. | No. of schools without toilet facilities | 25 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | |
| 28. | No. of school furniture supplied | 500 | 150 | - | 150 | | 150 | 500 | 150 | |
| 29. | No. of classroom blocks renovated | 2 | 2 | - | 10 | 3 | 10 | 0 | 10 | |
| 30. | % change of Immunization coverage | 72.9 | 90 | 80.5 | 95 | 80 | 99 | 75 | 100 | |
| 31. | No. of sanitary bins distributed | 100 | 200 | 150 | 150 | 200 | 99 | 99 | 200 | |
| 32. | No. of beneficiaries of relief items | - | 20 | 24 | 25 | | 25 | | 25 | |
| 33. | No. of Routine home sanitation inspection undertaken | 14,533 | 15,000 | 11,112 | 12,000 | 13,212 | 15,000 | 14,136 | 15,000 | |
| ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT | | | | | | | | | | |
| 34. | No. of Fire outbreak occurred | 1 | 0 | - | 0 | 0 | 0 | 1 | 0 | |
| 35. | No. of streets named (Street Naming Property Addressing) | 42 | 241 | 30 | 314 | 6 | 295 | 61 | 179 | |
| 36. | No. of signages mounted | 31 | 220 | 1 | 250 | 50 | 265 | 55 | 165 | |
| 37. | No. of stream channels dredged | 6 | 6 | 6 | 6 | | 6 | 6 | 3 | |
| 38. | No. of earth drains desilted and dredged | - | - | 1 | 1 | | 1 | | 1 | |
| 39. | Length of concrete U-drains constructed | - | 5 | 5 | 15 | 15 | 10 | 10 | - | |
| 40. | Kilometers of roads upgraded with bitumen surfacing (tarred) | - | 1 | - | 2 | | 2 | 2 | 1 | |
| 41. | Kilometers of selected roads reshaped and graveled | - | 1 | 60 | 1 | 120 | 1 | 80 | 1 | |
| 42. | No. of tree planting exercises conducted | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | |
| GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY | | | | | | | | | | |
| 43. | No. of revenue personnel trained | 33 | - | - | | | 80 | 69 | | |
| 44. | No. of Laptop Computers purchased | 3 | - | 1 | 4 | | 6 | 7 | 4 | |
| 45. | No. of properties valued/revaluation | 27,732 | 27,000 | 24,928 | 30,000 | 31,397 | 32,000 | 31,001 | 32,000 | |
| 46. | No. of tax education organized | 1 | - | - | 2 | 2 | 2 | 3 | 2 | |
| 47. | No. of auditing activities undertaken | - | - | 1 | 1 | 1 | 2 | 6 | 1 | |
| 48. | No. of Public education conducted | 4 | 6 | 4 | 3 | 4 | 3 | 4 | 3 | |
| 49. | No. of office furniture procured | 53 | 50 | 45 | 50 | 30 | 50 | 24 | 50 | |
| 50. | No. of MP’s programs and projects implemented | 1 | 2 | 1 | 2 | 1 | 2 | 1 | 2 | |
| 51. | No. of statutory meetings observed | 3 | 4 | 4 | 4 | 4 | 4 | 3 | 6 | |
| 52. | No. of Desktop Computers purchased | 3 | 10 | 10 | 10 | 10 | 11 | 12 | 10 | |

| Item | Indicator (categories by GSGDA II Thematic Areas) | Baseline 2017 | Target 2018 | Actual 2018 | Target 2019 | Actual 2019 | Target 2020 | Actual 2020 | Target 2021 | Actual 2021 |
|------|---|---------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| 53. | No. of staff capacity building organized | 5 | 5 | 5 | 5 | | 5 | 5 | 5 | |
| 54. | No. of Assembly Members trained in Local Governance | 13 | 13 | 13 | 13 | | 13 | 0 | 13 | |
| 55. | No. Town Hall meetings organized | 6 | 2 | 2 | 2 | 2 | 2 | 1 | 2 | |
| 56. | No. of vehicles purchased | 1 | 2 | 1 | 2 | 2 | 2 | 0 | 2 | |
| 57. | No. SAT meetings organized | 4 | 4 | 7 | 4 | 4 | 4 | 4 | 4 | |

Source: Compiled by Municipal Planning and Coordinating Unit, GEMA, 2020

2.5 Update on Critical Development and Poverty Issues

The Municipality is benefiting from a number of poverty alleviation interventions being promoted at the national level. It is important to state that the programme supports the realization of the Assembly's goal *'to achieve sustained, accelerated and inclusive socio-economic growth and poverty reduction towards improvement in the quality of life of the people'*.

The interventions include the Livelihood Empowerment Against Poverty (LEAP) Programme, Capitation Grant, School Feeding Programme, Free Senior High School, Ghana Youth Employment and Entrepreneur Development Agency, National Health Insurance Scheme among others. The detail status of implementation of these policy interventions as gathered from the various implementing agencies and department are given in subsequent pages in this document.

Table 2.4: Update on Critical Development and Poverty Issues In 2020

| Critical Development and Poverty Issues | Allocation GHC | Actual Receipt GHC | Beneficiaries | | | | | |
|---|----------------|--------------------|---------------|---------|---------|---------|---------|---------|
| | | | Targets | | | Actuals | | |
| | | | M | F | Total | M | F | Total |
| Ghana School Feeding Programmes | - | - | - | - | - | 858 | 1,006 | 1,864 |
| Capitation Grants | 31,262.00 | 19,033.00 | - | - | - | - | - | - |
| National Health Insurance Scheme | N/A | N/A | 105,138 | 157,707 | 262,845 | 105,148 | 157,747 | 262,895 |
| Livelihood Empowerment Against Poverty (LEAP) Programme | 137,000 | 94,000 | 72 | 177 | 249 | 49 | 87 | 136 |
| National Youth Employment Programme | 2,000 | - | 42 | 28 | 70 | 39 | 26 | 65 |
| One District–One Factory Programme | - | - | - | - | - | - | - | - |
| One Village-One Dam Programme | - | - | - | - | - | - | - | - |
| Planting for Food and Job Programme | - | - | 527 | 273 | 800 | 2,267 | 1,100 | 3,367 |
| Free SHS Programme | - | - | 620 | 516 | 1,136 | 727 | 701 | 1,428 |
| National Entrepreneurship and Innovation Plan (NEIP) | 1,175.00 | 1,175.00 | 30 | 60 | 90 | 24 | 50 | 74 |

| | | | | | | | | |
|--|---------|------------|-----|-----|-----|-----|-----|-----|
| Implementation of Infrastructural for Poverty Eradication Programme (IPEP) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Others (GAMA) | - | 527,409.14 | - | - | - | - | - | - |
| 3% Common Fund Support For PWDS | 149,000 | 84,760 | 149 | 117 | 266 | 32 | 12 | 44 |
| NABCO | N/A | N/A | - | - | 430 | 245 | 265 | 510 |

Source: Compiled by Municipal Planning and Coordinating Unit, GEMA, 2020

2.5.1 HIV/AIDS Issues

The Municipal HIV/AIDS Committee (MAC) within the Assembly has been set up to help fight HIV/AIDS in the Municipality. The committee in the year under review carried out a number of activities to help fulfil its mandate and achieve the **Agenda 90 90 90** global targets. With this new global agenda much is efforts are to be geared towards reaching out to more people and administer testing kits. Some of the activities the committee embarked on included:

- **Screening**

| Negative results | | Reactives | | TOTAL |
|------------------|--------|-----------|--------|-------|
| Male | Female | Male | Female | |
| 37 | 19 | 0 | 0 | 56 |

2.5.2 Vulnerability

The objectives adopted in addressing some of the vulnerability issues that affect the livelihood of the vulnerable groups in the communities included the disbursement of funds, skill training and provision of tools and equipment to persons with disability. For the year under review, an amount of GHC94,000.00 was disbursed to 44 beneficiaries within the municipality.

Promotion of child right protection programmes through quarterly visits to Childcare Residential Homes and Early Childhood Development centres was undertaken during the year. The continuous existence of the LEAP programme in the municipality ensures that the elderly, orphans, poor persons with severe disabilities and children in difficult conditions are not left out of the socio-economic development of the country as they are empowered to meet their basic needs through the cash transferred to them quarterly. Due to the existence of COVID-19, the department made five payments to a total number of 136 people with 87 females and 49 males so far within various communities and suburbs across the municipality.

2.5.3 Climate Change, Disaster Management and Prevention

The ramifications of global warming are manifesting in Ghana and Ga East Municipality is not an exception as there are changes in rainfall pattern, perennial flooding and other Climate change related disasters. The Municipal Assembly have analyzed this situation and put up measures to reduce risk and prevent frequency of risk occurrences.

In collaboration with GIZ, the Municipality identified the Charcoal Market, Abokobi Market as disaster risk point where slabs, drains and desilting have taken place. The higher risk incidences in the Municipality are being considered for risk insurance.

In 2019, five (5) and 2020 two (2) flooding incidents were recorded. In order, to consciously manage this, the Assembly needs a drastic approach to address the risks factors associated with these floods. The National Disaster and Management Organisation (NADMO), is the main body responsible for managing disaster in the Municipality. The measures undertaken included but not limited to the following:

- Building the capacity of NADMO staff and volunteers in the Municipality
- Organized public education on causes of fire, safety and disaster prevention among the Municipal residents;
- Developed the capacity of community members on disaster and management of risks in the Municipality;
- Organized training programmes and workshops on climate change and disaster prevention;
- Sensitized and create awareness of disaster management in the Municipality;
- Procurement of relief items for victims of disasters in the Municipality;

The above measures undertaken in the year helps to realize the goal of safeguarding the natural environment and to ensure a resilient built environment.

2.5.4 Gender Mainstreaming

Gender plays a critical role in contemporary development planning as it ensures that there is fairness in the developmental growth of all groups for sustainable growth and development. In view of the above, the Ga East Municipal Assembly implemented programmes and activities in the year under which gender review was sensitive. Among the programmes and activities streamlined under gender include but not limited to:

| No. | Programmes/Activities Implemented | Beneficiaries | | Remarks |
|-----|--|---------------|----|---|
| | | M | F | |
| 1. | Train 2 women groups (total membership 20 including 5 staff) in postharvest management and marketing | 0 | 20 | The training was organized successfully for two women groups in Adenkrebi to enable them reduce postharvest losses in cassava and maize |

2.5.5 Women in Agriculture Development

Women make essential contributions to the agricultural and rural economies in all developing countries. Their roles vary considerably between and within regions. Their activities typically include producing agricultural crops, processing and preparing food; working for wages in agricultural or other rural enterprises. As such, a 1,500-capacity mushroom cropping house has been established on the premises of the department with the Sesemi women involved in the mushroom cultivation.

| No. | Programmes/Activities Implemented | Beneficiaries | |
|-----|--|---------------|----|
| | | M | F |
| 1. | Organise 1 Food and Nutrition Education (WIAD Activities) | 1 | 13 |
| 2. | Train 2 women groups (total membership 20 including 5 staff) in postharvest management and marketing | 0 | 20 |

2.6 Evaluation Conducted, Findings and Recommendations

The Municipal Assembly in 2020 did conduct evaluation exercise. The evaluation was carried out at different stages of the projects and programmes as specified in the Assembly's M&E

calendar in the 2018-2021 MTDP. The matrix below shows the type of evaluation conducted; the projects or programme; the resource person involved, findings and recommendations.

Therefore, it is recommended that the Assembly adequately plans for the evaluation of all projects implemented and allocate sufficient funds to get the plans implemented

Table 2. 5 Evaluation Conducted, Their Findings and Recommendations

| | Name of the Evaluation | Policy/ Programme/ Project involved | Consultant or resource persons involved | Methodology used | Findings | Recommendations |
|----|---|--|--|-------------------------|--|--|
| 1. | On street and Terminal Compliance Check | | Transport Department | Site visits | <ol style="list-style-type: none"> 1. Unregistered terminals 2. Lack of proper sanitary conditions | <ol style="list-style-type: none"> 1. Enforcement 2. Training of Transport Unions 3. Provision of bins, incinerators and places of convenience |
| 2. | Database updates | | Transport Department | Site visits | <ol style="list-style-type: none"> 1. Inaccurate data | <ol style="list-style-type: none"> 1. Training union executives on the importance of data collection |
| 3. | Extension farm visits | Planting for food and jobs | Department of Agriculture | Focus Group Discussions | <ol style="list-style-type: none"> 1. Delay in the release of the PFJ inputs 2. Inputs are not available for minor season irrigation farmers (Nov-March) 3. High cost of agro-chemicals | <ol style="list-style-type: none"> 1. Inputs should be received by March each year to enable the farmers plan for the season 2. Subsidized agro-chemicals for general crop production |
| 4. | Extension farm visits | Rearing for food and Jobs | Department of Agriculture | Focus Group discussions | <ol style="list-style-type: none"> 1. Improved breeds of poultry requested were not supplied 2. High cost of poultry feed | <ol style="list-style-type: none"> 1. Research institutions (CSIR/ ARI) should be empowered and resourced to produce improved breeds for distribution to poultry farmers 2. Research institutions (CSIR/ ARI) should be empowered and resourced to produce improved breeds for distribution to poultry farmers |

Source: Compiled by Municipal Planning and Coordinating Unit, GEMA, 2020

2.8 Participatory Monitoring and Evaluations (PM&E) Undertaken and their Results

The core principle of monitoring and evaluation is the improvement of services by informed decision making with the participation of all stakeholders. This has been embedded in the 2018-2021 M&E plan of the Assembly. To ensure effective implementation, the MPCU organizes review meetings which bring together the participation of various beneficiaries depending on the nature of the projects/ programmes.

In addition, the Assembly's effort at promoting participation has been constrained by the high cost involved, especially in a fast urbanising Municipality like Ga East Municipal Assembly. Table 2.7 below shows the details of (PM&E) conducted in 2019-2020.

Table 2.6 Participatory Monitoring and Evaluations (PM&E) Conducted

| Name of the Participatory Monitoring and Evaluation Tool | Policy/programme/ Project Involved | Consultant or resource persons involved | Methodology used | Findings | Recommendations |
|--|--------------------------------------|---|---|---|---|
| Community Score Card | Maternity children’s ward at Abokobi | Intervention Forum | <p>Focus Group Discussion (FGD) method of collecting data.</p> <p>Sampling size was twenty (20) for the community assessment; ten (10) people were targeted for the pregnant women; two (2) officials from the Health Directorate and one (1) from the Health centre were also engaged to draw their inputs and insights into the assessment process</p> <p>The use of local language as an appropriate guiding questions to facilitating discussions was duly observed</p> | <ol style="list-style-type: none"> 1. The summary of score for PARTICIPATORY PLANNING was 3.29. which is “okay” 2. On CONTRACTING, the Assembly scored the lowest mark of 2.32 which is “Bad”. This was because beneficiaries were unaware of the tender process and failure of Contractor to employ indigenes. 3. On IMPLEMENTATION an average score of 2.98 was given. The mixed responses show satisfaction in the expansion of the facility and availability of enough nurses/doctors to attend to patience and the unavailability of hand washing facility for patience. 4. MONITORING had an average score of 2.48 which is “bad” because of the absence of complains channel for patience to table their grievances. | <ul style="list-style-type: none"> • Lack of active citizen’s participation and the need for inclusion of the marginalized in the development process is a major concern which needs to be addressed. • The dissemination of information between the Assembly and its citizens need to be strengthened that is; the publication of the Assembly’s projects, contract requirements to aid citizen contractors bid for the project, the erection of sign posts at project sites with project details on them. • The response rate of the duty bearers needs to be rapid by adopting proper redress mechanisms. • The appropriate channels for citizens to be able to lay complaints and get feedbacks from duty bearers should be established. • The Assembly to employ the use of the sub-structures in the dissemination of information on their developmental agenda • Availability of the necessary logistics to aid safe delivery at the facility • Improve the status of the roads leading to the facility (Pantang-Teiman) • There is the need for the provision of the necessary equipment’s needed for child birth so as to reduce the number of referrals to other hospitals and prevent maternal mortality. • Also, there is the need to provide hand washing facilities at the health centre to reduce infection. • The provision of an ambulance service system for the clinic to aid attend emergencies rapidly |

CHAPTER THREE

CONCLUSION AND THE WAY FORWARD

3.0 Introduction

The MMDA level still remain the biggest source for local development for the people. The people depend largely on the Municipality for their socio economic and environmental needs. This is what the implementation of the MTDP seeks to address in the composition of well-structured plans that will guide delivery and periodic reports that will track execution of activities to meet planned needs. The implementation of the 2020 AAP as discussed in the preceding chapters has brought to the fore a number of constraints and challenges. The challenges have either prevented the execution of certain projects and programmes or delayed the implementation (refer to annex A) or have slowed the implementation process. This chapter presents the way forward to addressing key issues raised and make recommendations to ensure effective process of achieving project benefits.

3.1 Key Issues Addressed and those yet to be addressed

Environmental sanitation hitherto remains a very critical developmental issue and the problem is huge with many dimensions to it such as access to waste collection services, final disposal sites and indiscriminate dumping etc.

The municipality has been able to increase the waste collection services through the introduction of the ‘aboboyaa’ waste collections services. This is a programme whereby tricycle operators are brought under one umbrella approved and officially regulated to collect waste in the municipality. The issue of final disposal site and waste transfer station are yet to be comprehensively addressed by the Municipal Assembly. The Assembly has acquired a land for the construction of a waste transfer station at Ghana Atomic Energy Commission (GAEC) under the Greater Accra Integrated Development (GARID) Project for well-engineered land disposal site.

Adequate funds are important for realising the ultimate goals of development projects and programmes. Mobilisation of internally generated funds has been a major priority of the Assembly. Consequently, the development of a computer-generated business operating permits and collection of data on those businesses is ongoing in the Municipality through engagement of the services of a consultant. This would help improve the Assembly’s financial position and facilitate the achievement of increasing the amount of IGF used to fund capital investments. In addition, increase in number of properties valued is ideal for increase revenue collection.

Timely availability of data for the preparation of APR has improved but more still need to be done. The MPCU secretariat has decided to increase participation of all relevant institutions (who provide data for APR preparations) regularly in all activities. This will reduce the delays in getting quality data for the report.

3.2 Recommendations

With the foregoing, the MPCU recommends the under listed to facilitate the implementation and achievement of stated objectives in its MTDP 2018-2021 under the Agenda for Jobs.

- Timely and adequate release of funds for the implementation of programmes and projects.
- Provision of adequate logistics support such as, office equipment, office accommodation, vehicles and sanitation tools among others;
- The MA and Decentralised Departments should make conscious efforts to improve projects implementation process through monitoring and effective inspection and supervision
- The MPCU should be strengthened to work as a special implementation management structure to ensure that plans are properly and systematically implemented;
- Monitoring & Evaluation software should be procured for the MPCU to facilitate their work
- Decentralised Departments should, as a matter of urgency, appreciate the essence of timely submission of reports to the MPCU Secretariat to avoid delay in the preparation and submission of Annual Progress Report.
- The contract of non-performing contractors should be terminated and re-packaged and awarded to serious contractors;
- Resourcing the units in the Assembly with logistics and tools such as computer and digital cameras to enhance performance of work
- Timely release of DACF would help facilitate the implementation of activities in the Assembly.
- The Regional Coordinating Council together with other relevant institutions should take Boundary issues seriously and resolve it to avoid revenue losses.

Annexes

ANNEX 1: PROJECTS REGISTER
2020 PROJECTS REGISTER

WORKS DEPARTMENT

| Description Of Projects | Development Dimension | Location | Contractor (Messrs) | Consultant/Supervising Department | Award Date | Date Started | Expected Completion Date | Contract Sum (Gh¢) | Expenditure to Date (Gh¢) | Outstanding Payments (Gh¢) | Source Of Funding | Implementation Status (%) | Remarks |
|--|--|-------------|----------------------------------|------------------------------------|------------|--------------|--------------------------|--------------------|---------------------------|----------------------------|-------------------|---------------------------|---|
| Construction of 1no. Market shed block with 100-unit market stalls and ancillaries | Economic Development | Dome Market | GOD'S MERCY CONSTRUCTION LIMITED | Ga East Municipal Works Department | 30/08/19 | 13/09/19 | 17/01/20 | 725,919.74 | 699,212.30 | - | DDF | 100% | Project substantially completed and contract close out |
| Construction of combined 2no. Security gate posts and client service office block for Ga East Municipal Assembly | Governance, Corruption and Social Accountability | Abokobi | BOSSPHILL ENTERPRISE | Ga East Municipal Works Department | 22/08/18 | 07/09/18 | 21/03/19 | 225,193.76 | 100,317.73 | 124,876.03 | DACF | 50% | Superstructure works have progressed up to the finishes level and project roofed. Works have stalled. |
| Continuation & completion of Ga East Municipal Assembly Office block annex(phase3: first completion of first floor works only) | Governance, Corruption and Social Accountability | Abokobi | CORE CONSTRUCTION LIMITED | Ga East Municipal Works Department | 05/01/18 | 09/01/18 | 09/03/18 | 195,406.75 | 159,494.47 | 35,912.28 | IGF | 97.57% | Project not practically completed and forcedly taken over due to Contractor's failure to remedy notified defects. |
| Continuation & completion of main assembly hall extension and storage | Governance, Corruption and Social Accountability | Abokobi | VIC AMEK CO. LIMITED | Ga East Municipal Works Department | 11/12/19 | 24/12/19 | 10/08/20 | 426,010.58 | 227,878.70 | 198,131.88 | DACF | 78.27% | Project at finishing stage. Contractor's performance in |

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|--|--------------------|------------------------------|-----------------------------------|------------------------------------|----------|----------|----------|--------------|------------|------------|------------|--------|--|
| block with sanitary facilities | | | | | | | | | | | | | a very slow pace. |
| Construction of clinical services and out patients department block with tree planting and landscaping | Social Development | Abokobi Health Centre | GEONACIS INVESTMENT GHANA LIMITED | Ga East Municipal Works Department | 09/09/19 | 22/10/19 | 13/07/20 | 1,349,529.00 | 371,123.88 | 978,405.12 | GIZ/DACF | 39.67% | Project is at structural concrete beam stage. Works have stalled due to non-payment. |
| Construction of fence wall around Dome M/A cluster of schools at dome | Social Development | Dome | PRINSADUS INT'L CO. LTD | Ga East Municipal Works Department | 23/10/19 | 19/11/19 | 17/01/20 | 197,882.80 | 174,031.47 | 23,851.33 | DACF & IGF | 100% | Project completed pending correction of defects notified to Contractor. |
| Construction of 1no.2-unit kindergarten school block with ancillary facilities | Social Development | Abokobi Presby School | VIC AMEK COMPANY LTD. | Edmund Taylor Architect | 11/12/19 | 29/01/20 | 29/06/20 | 299,958.97 | - | 299,958.97 | GETFund | 45% | Project is at gable wall stage. Works stalled. |
| Construction of 1no. 2-unit kindergarten school block with ancillary facilities | Social Development | Akporm an M/A Primary School | EMPIRE CD LTD | Edmund Taylor Architect | 11/12/19 | 29/01/20 | 29/06/20 | 299,596.97 | - | 299,596.97 | GETFund | 100% | Project completed and yet to put to use due to absence of furniture |
| Construction of 1no. 6-unit classroom school block with ancillary facilities | Social Development | Akporm an M/A Primary School | ROSEHILL GHANA LIMITED | Edmund Taylor Architect | 09/09/19 | 24/09/19 | 24/09/20 | 767,200.39 | - | 767,200.39 | GETFund | 45% | Project is at blockwork stage |
| Construction of 1no. 6-unit classroom school block with | Social Development | Taifa Roman Catholic | EMPIRE CD LTD | Edmund Taylor Architect | 09/09/19 | 25/09/19 | 25/02/20 | 785,834.20 | - | 785,834.20 | GETFund | 100% | Project completed and yet to put to use due to |

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|---|--|-----------------------|------------------------------|------------------------------------|----------|----------|----------|-----------|-----------|-----------|----------|------|--|
| ancillary facilities | | Community School | | | | | | | | | | | absence of furniture |
| Refurbishment of 1no. 4-seater water closet toilet block and reconstruction of 1no.shed into health isolation centre block at Abokobi Health Centre | Social Development | Abokobi Health Centre | MILECON ENGINEERING(GH) LTD. | Ga East Municipal Works Department | 22/04/20 | 11/05/20 | 22/06/20 | 73,385.36 | 54,695.39 | 18,689.97 | AOT/DACF | 100% | Project completed and in use. Defects notified to Contractor for corrections |
| Continuation & completion of GEMA offices annex(phas iv: first floor electricals & plumbing installation) | Governance, Corruption and Social Accountability | Abokobi | HAWKRAD CONSTRUCTION LIMITED | Ga East Municipal Works Department | 26/06/20 | 22/07/20 | 19/08/20 | 94,531.52 | 80,537.36 | 13,994.16 | IGF | 100% | Project completed and in use. Additional cost incurred |
| Continuation & completion of GEMA offices annex(phase iv: first floorpainting, joinery & metal works) | Governance, Corruption and Social Accountability | Abokobi | HAWKRAD CONSTRUCTION LIMITED | Ga East Municipal Works Department | 26/06/20 | 20/07/20 | 17/0820 | 86,225.03 | 77,599.15 | 8,625.88 | IGF | 100% | Project completed and in use. Additional cost incurred |
| Covid-19 project for the purchase of 15,000 tank & installation of 4no. & 3no. Hand washing facilities at Abokobi market /lorry station and | Social Development | Abokobi & Haatso | LIMITS LIMITED | Ga East Municipal Works Department | 24/04/20 | 30/04/20 | 28/05/20 | 56,000.00 | 53,719.14 | 2,280.86 | DDF | 100% | Project completed and in use pending defects liability |

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|--|--------------------|-----------------|----------------------------|------------------------------------|----------|----------|----------|------------|------------|-----------|-----|------|--|
| Haatso market /lorry station | | | | | | | | | | | | | |
| Covid-19 project for the completion of 1no.existing borehole & pump installation and 3no. Hand washing facilities at Taifa main market | Social Development | Taifa | MAMANJIA LIMITED | Ga East Municipal Works Department | 27404/20 | 04/05/20 | 02/06/20 | 78,604.96 | 62,489.66 | 16,115.30 | DDF | 100% | Project completed and in use pending defects liability |
| Covid-19 project for the purchase of 15,000 tank & installation of 4no. hand washing facilities at Dome market | Social Development | Dome | B.H. YAAH SALAM ENTERPRISE | Ga East Municipal Works Department | 24/04/20 | 30/04/20 | 28/05/20 | 30,700.00 | 29,025.16 | 1,674.84 | DDF | 100% | Project completed and in use pending defects liability |
| Earth drain dredging works at Atomic-Kwabanya Market | Social Development | Atomic-Kwabanya | Mavestal Co. Limited | Ga East Municipal Works Department | 22/09/20 | 22/09/20 | 29/09/20 | 38,850.00 | 38,850.00 | - | IGF | 100% | Project substantially completed |
| Grounds improvement works at the Abokobi Lorry Station | Social Development | Abokobi | Mavestal Co. Limited | Ga East Municipal Works Department | 12/10/20 | 12/10/20 | 02/01/21 | 141,907.75 | 141,907.75 | - | IGF | 100% | Project substantially completed |
| Grounds improvement works at the Abokobi Central Market | Social Development | Abokobi | Boagy Enterprise | Ga East Municipal Works Department | 19/10/20 | 19/10/20 | 02/01/21 | 64,994.21 | 64,947.84 | - | IGF | 100% | Project substantially completed |
| Dredging and Destilling of drain behind the | Social Development | Abokobi | Boagy Enterprise | Ga East Municipal Works | 19/10/20 | 19/10/20 | 26/10/20 | 44,854.36 | 44,854.64 | - | IGF | 100% | Project substantially completed |

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|---|--------------------|-----------------|-------------------------|------------------------------------|------------|------------|------------|------------|---|------------|------|---|--|
| Abokobi Central Market | | | | Department | | | | | | | | | |
| Drilling & mechanization of 1no. Borehole, construction of Pump House Water transmission and distribution of pipelines within the Abokobi-Oyarifa areas | Social Development | Abokobi-Oyarifa | MACKSAM S Limited | Ga East Municipal Works Department | 23/10/2020 | 06/11/2020 | 07/05/2021 | 545,315.11 | - | 545,315.11 | AOT | - | Site yet to be handed over to contractor |
| Construction of fence wall around the Atomic Hill Estate Cluster of Schools | Social Development | Atomic | PRINSADUS INT'L CO. LTD | Ga East Municipal Works Department | 12/11/2020 | 26/11/2020 | 04/02/2020 | 225,545.90 | - | 225,545.90 | DACF | - | Site yet to be handed over to contractor |
| Continuation and completion of divisional fence wall around the Ashongman Presbyterian Basic Schools | Social Development | Ashongman | PRINSADUS INT'L CO. LTD | Ga East Municipal Works Department | 12/11/2020 | 26/11/2020 | 21/01/21 | 158,431.99 | - | 158,431.99 | DACF | - | Site yet to be handed over to contractor |
| Continuation and completion of 2-storey (phase II: 2 nd floor) with landscaping, tree planting and drainage system at Taifa Polyclinic | Social Development | Taifa | | | | | | | | | | | |

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|--|--|---------|-----------------------------|-------------|------------|------------|------------|------------|------------|-----------|------|------|--|
| Construction of frontage design fence wall for GEMA | Environment, Infrastructure and Human settlement | Abokobi | Kaltin Construction Limited | Works Dept. | 30/08/2018 | 10/09/2018 | 08/10/2018 | 120,309.51 | 80,671.95 | 39,637.56 | DACF | 100% | |
| Construction of pavement at Taifa Lorry Station | | | | | | | | | | | | | |
| Construction of landscaping/car park with drainage system for GEMA | Governance, Corruption and Social Accountability | Abokobi | Kaltin Construction Limited | Works Dept. | 28/06/2018 | 15/08/2018 | 15/11/2018 | 667,141.63 | 657,604.63 | - | DACF | 100% | |

URBAN ROADS DEPARTMENT

| Description Of Projects | Development Dimension | Location | Contract or (Messrs) | Consultant/ Supervising Department | Award Date | Date Started | Expected Completion Date | Contract Sum (Gh¢) | Expenditure to Date (Gh¢) | Outstanding Payments (Gh¢) | Source Of Funding | Implementation Status (%) | Remarks |
|--|--|------------------|---------------------------|------------------------------------|------------|--------------|--------------------------|--------------------|---------------------------|----------------------------|-------------------|---------------------------|---------|
| Construction of 0.9 u-drain and raveling of road | Environment, Infrastructure and human settlement | Akatsi Abor | Messrs Lizabof Enterprise | DUR | 04/08/20 | 18/08/20 | 19/11/20 | 438,562.00 | 404,887.60 | 33,674.40 | DACF | 100% | |
| Replacement of 150m broken drain/slab | Environment, Infrastructure and human settlement | Municipal-wide | | | | | | | | | | | |
| Pothole patching on selected roads within the municipality | Environment, Infrastructure and Human settlement | Selected roads | | | | | | | | | | | |
| Construction of 0.9m u-drain and | Environment, | Abokobi-Assembly | | | | | | | | | | | |

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|---|--|----------------|-----------------------------|--------------|------------|------------|------------|-----------|-----------|--------|-----|------|--|
| 0.6m u-drains along the assembly roads | Infrastructure and human settlement | | | | | | | | | | | | |
| Construction of 0.9m pipe culvert/drains | Environment, Infrastructure and human settlement | Ablorh-Agyei | | | | | | | | | | | |
| Provision of speed rumps on selected roads | Environment, Infrastructure and human settlement | Municipal-wide | | | | | | | | | | | |
| Gravelling of 2km road | Environment, Infrastructure and human settlement | Ashongman | | | | | | | | | | | |
| Construction of 3 No. footbridges | | Abokobi | | | | | | | | | | | |
| Organize technical sub-committee and statutory meetings | | GEMA | | | | | | | | | | | |
| Grading of Taifa South Community Roads | Environment, Infrastructure and Human settlement | Taifa | Messrs Frandeor my Ventures | Works. Dept. | 28/10/2019 | 18/11/2019 | 02/12/2019 | 58,260.24 | 57,518.72 | 741.52 | IGF | 100% | |

ANNEX 2: PROGRAMMES REGISTER

DEPARTMENT OF ENVIRONMENTAL HEALTH

| ITEM | PROJECT DESCRIPTION | THEMATIC AREA OF POLICY FRAMEWORK | LOCATION | CONTRACTOR/CONSULTANT | COST CONTRACT SUM (GHC) | SOURCE OF FUNDING | DATE OF AWARD | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS (%) | REMARKS |
|------|---|---|----------------|--|-------------------------|-------------------|-------------------|-------------------|-----------------------------|---------------------|---------------------|--|--|
| 1 | Conduct routine inspection of 3,750 premises by educating households and facilitating abatement of nuisances by the 31st Dec., 2020 | Environment, Infrastructure and Human Settlement | Municipal wide | Zonal Councils, Resident Association, Assembly members, Magistrate Court | 6,000.00 | IGF | 1ST OCTOBER, 2020 | 5TH OCTOBER, 2020 | 31ST DECEMBER, 2020 | - | 6,000.00 | 3,427 premises inspected (91%) | Target not achieved due to households visiting political rally grounds |
| 2 | Construct 250 household toilet facilities in low-income communities | Environment, Infrastructure and Human Development | Municipal wide | GEMA, GAMA, WORLD BANK, CONSULTANTS | 7,500.00 | World Bank | 1ST OCTOBER, 2020 | 5TH OCTOBER, 2020 | 31ST DECEMBER, 2020 | - | 7,500.00 | 312 households registered, 239 toilets facilities constructed an 73 toilets are under construction (96%) | there was a great improvement in the fourth quarter, 2020 as compared to third quarter, 2020 |

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|---|---|--|---------------------|---------------------------------------|-----------|------|-------------------|---------------------|---------------------|----------|----------|---|---|
| 3 | Enforce Sanitary Regulations and GEMA bye Laws | Environment, Infrastructure and Human Settlement | Municipal wide | EH&SU, GEMA, POLICE, MAGISTRATE COURT | 2,500.00 | IGF | 1ST OCTOBER, 2020 | 14TH OCTOBER, 2020 | 21ST DECEMBER, 2020 | - | 2,500.00 | 21 summonses issued and 21 sanitary offenders prosecuted (100%) | 9 Sanitary Offenders dealt with successful 12 prosecution on going. |
| 4 | Fumigate three market centres, disinfect 10 crude dumping site and 13 swampy areas, Disinfect 5 public Toilet | Environment, Infrastructure and Human Settlement | Dome, Taifa, Haatso | EH&SU, GEMA, Zoomlion | 4,500.00 | IGF | 1ST OCTOBER, 2020 | 21ST NOVEMBER, 2020 | 21ST DECEMBER, 2020 | - | 4,500.00 | 3 market centres fumigated (100%), 10 crude dumping and 13 swampy areas disinfected (100%) and 5 public toilet disinfected (100%) | Collaboration with Zoomlion to achieved the said target |
| 5 | To improve solid waste collection throughout the municipality by 15% by 31 st DECEMBER, 2020 | Environment, Infrastructure and Human Settlement | Municipal wide | GEMA, All Assigned Contractors | 12,000.00 | DAFC | 1ST OCTOBER, 2020 | 3RD OCTOBER, 2020 | 5TH DECEMBER, 2020 | - | - | About 10% was achieved (67%) | Target not achieved due to final disposal site challenges and frequent rainfall within the municipality |
| 6 | To collect 2,500 data on sanitation facilities | Environment, Infrastructure and Human Settlement | Municipal wide | EH&SU, MWSR | 5,000.00 | DAFC | 1ST OCTOBER, 2020 | 1ST OCTOBER, 2020 | 23RD DECEMBER, 2020 | 5,000.00 | - | 2,751 data collected (110%) | More than the target achieved due to the assistants of Nabco personnel |

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|----|--|--|----------------|--|------------|------|-------------------|-------------------|---------------------|------------|-----------|--|--|
| 7 | Organize 3 clean-up exercises in the municipality by the end of DECEMBER, 2020 | Environment, Infrastructure and Human Settlement | Municipal wide | EH&SU, GEMA | 12,000.00 | DAFC | 1ST OCTOBER, 2020 | 3RD OCTOBER, 2020 | 5TH DECEMBER, 2020 | | | 3 clean-up exercises organized (100%) | The exercise was successful with the help of the Assembly members who spear headed the exercises |
| 8 | Screened, trained and certified not less than 875 food vendors by the end of December, 2020. | Environment, Infrastructure and Human Settlement | Municipal wide | EH&SU, GHS, Information Services, FDA, GSA | 4,000.00 | IGF | 1ST OCTOBER, 2020 | 1ST OCTOBER, 2020 | 1ST DECEMBER, 2020 | - | 4,000.00 | 644 Food Vendors Trained, Screened and Certified (74%) | Target not achieved due to the apathy from the communities especially |
| 9 | To procure and place 5No. skip bins | Environment, Infrastructure and Human Settlement | Municipal wide | MWSR, MEHO, | 100,000.00 | IGF | 1ST OCTOBER, 2020 | 1ST OCTOBER, 2020 | 31ST DECEMBER, 2020 | 100,000.00 | - | 5 Skip | Skip bins procured by the help of MWSR |
| 10 | Install 150 waste bins along major street in the Municipality | Environment, Infrastructure and Human Settlement | Municipal wide | MWSR, GEMA | 40,000.00 | DAFC | 1ST OCTOBER, 2020 | 1ST OCTOBER, 2020 | 30TH OCTOBER, 2020 | 40,000.00 | - | 150 waste bins installed (100%) | Target achieved due to the help of MWSR |
| 11 | Procure 4 borla taxi's for on street waste collection | Environment, Infrastructure and Human Settlement | Municipal wide | MWSR, GEMA | 100,000.00 | DAFC | 1ST OCTOBER, 2020 | 1ST OCTOBER, 2020 | 31ST DECEMBER, 2020 | 25,000.00 | 75,000.00 | 1 borla taxi's procured (25%) | Target not achieved due to inadequate finance |

BUSINESS ADVISORY CENTRE

| PROGRAMME DESCRIPTION | DEVELOPMENT DIMENSION OF POLICY FRAMEWORK | AMOUNT INVOLVED SUM GHC | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE GHC | OUTSTANDING BALANCE | IMPLEMENTATION STATUS | TOTAL BENEFICIARIES | | | LEVEL OF IMPACT/REMARKS |
|--|---|-------------------------|-------------------|--------------|-----------------------------|-------------------------|---------------------|-----------------------|---------------------|----|-----|-------------------------|
| | | | | | | | | | M | F | T | |
| Organized a 7-day basic CBT in cosmetic production technical skills training for hairdressers including youths & women | Economic Development | 10,250.00 | Donor | October 2020 | December2020 | - | - | 100% | 0 | 34 | 34 | Completed |
| Organized stakeholder meetings | Economic Development | 4,700 | IGF | October 2020 | December2020 | - | - | 100% | 49 | 71 | 120 | Completed |
| Entrepreneurship seminar | Economic Development | 300.00 | IGF | October 2020 | December2020 | 300.00 | - | 100% | 10 | 20 | 30 | Completed |
| Organised a Zoom meeting for ASSI executives and members on data collection of MSMEs and apprentice graduates to be trained and provided with start-up kits including FDA certification on sanitation business | Economic Development | 100.00 | IGF | October 2020 | December2020 | 100.00 | - | 100% | 10 | 20 | 30 | Completed |

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|---|----------------------|-----------|-----------|--------------|--------------|-----------|---|------|-----|------|------|-----------------|
| Data collection on Financial Institutions and Graduate apprentices to receive training under an upcoming project titled “NBSSI YAW MCF PROJECT” | Economic Development | 300.00 | IGF | October 2020 | December2020 | 300.00 | - | 0 | - | - | - | Not implemented |
| Sensitization on Corona Virus Alleviation Programme Business Support Scheme (CAPBUSS) | Economic Development | 600.00 | Donor | October 2020 | December2020 | 600.00 | - | 100% | 70 | 90 | 150 | Done |
| Registration and Application for the CAPBUSS relief fund | Economic Development | - | Donor | October 2020 | December2020 | - | - | 100% | 100 | 1000 | 1100 | Done |
| NBSSI-GIZ Project on Entrepreneurship and Financial Training | Economic Development | 17,082.50 | NBSSI-GIZ | October 2020 | December2020 | 17,082.50 | - | 100% | 10 | 22 | 32 | Completed |
| Sensitization on Corona Virus Alleviation Programme Business Support Scheme (CAPBUSS) beneficiary verification and disbursement | Economic Development | 200.00 | Donor | October 2020 | December2020 | 200.00 | - | 100% | 60 | 150 | 210 | Done |
| Orientation and training for National Entrepreneurship and Innovation Plan (NEIP) prospective beneficiaries | Economic Development | 1,175.00 | Donor | October 2020 | December2020 | - | - | 100% | 24 | 50 | 74 | Completed |
| Needs Assessment for Poultry farmers-GPP | Economic Development | 400 | IGF | October 2020 | December2020 | - | - | 70% | 1 | 3 | 4 | On-going |
| Access to Markets (Fairs and Exhibitions Attended) | Economic Development | 16,320.00 | IGF | October 2020 | December2020 | 16,320.00 | - | 100% | 2 | 25 | 27 | Completed |

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|---|----------------------|-----------|-------|--------------|--------------|-----------|---|------|-----|-------|-------|-----------|
| Facilitate Enterprises (MSMEs) for Business Formalization- GSA/FDA | Economic Development | 100.00 | IGF | October 2020 | December2020 | 100.00 | - | 100% | 2 | 30 | 32 | Completed |
| Facilitating MSMEs to credit Access | Economic Development | 85,950.00 | Donor | October 2020 | December2020 | 85,950.00 | - | 100% | 9 | 12 | 21 | Completed |
| CAPBUSS Technical Support Training | Economic Development | 1,250.00 | Donor | October 2020 | December2020 | 1,250.00 | - | 100% | 17 | 33 | 50 | Completed |
| Provision of Business Advisory & Counselling, Followup to ascertain individual entrepreneurs' abreast with good record keeping practices including extension services | Economic Development | 600.00 | IGF | October 2020 | December2020 | 600.00 | - | 100% | 543 | 1,479 | 2,022 | Completed |

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DEPARTMENT OF COOPERATIVES

| ITEM NO | PROGRAMME/PROJECT DESCRIPTION | THE DEVELOPMENT DIMENSION OF POLICY FRAMEWORK | AMOUNT INVOLVE GH¢ | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS | TOTAL BENEFICIARIES | REMARKS |
|---------|--|--|--------------------|-------------------|--------------|-----------------------------|---------------------|---------------------|--|----------------------|------------------|
| 1. | Mobilization and registration of ten (10) new coop. societies by 31 st Dec 2020 | To enhance access to affordable credit | 10,198 | DAFC | JAN 2020 | DEC 2020 | - | 10,198.00 | Four (4) coop societies were registered. 40% | Women 70 men 106 | On course |
| 2. | To Organize four (4) sensitization/educational meeting | Trainings to promote business | 12,500 | DAFC I.G.F | JAN 2020 | DEC 2020 | - | 12,500.00 | Four (4) sensitization meetings were held to interpret the By laws. 100% | Women 10 Men 101 | Target met |
| 3. | Auditing of fifteen (15) co-op. societies | To sustain coop. societies and generate employment | 8,000 | DAFC | JAN 2020 | DEC 2020 | - | 8000 | Four (4) coop. societies were audited. One (1) audit on going. 26.67% | Women 7 men 22 | Process on going |
| 4. | Arbitrations/conflicts Management | Advisory and counselling of coop. societies | 7,500 | I.G.F | JAN 2020 | DEC 2020 | - | 7,500 | Four (4) arbitrations held | Women 5 men 28 | On course |
| 5. | To Conduct forty-eight (48) routine visits to coop. societies for monitoring | To check compliance. | 10,131.22 | DAFC I.G.F | JAN 2020 | DEC 2020 | - | 10,131.22 | Forty – two (42) routine visits were conducted.87.5% | Women 150 Men 180 | On Course |
| 6. | Annual General meeting of coop. societies | Transparency and Accountability | - | - | JAN 2020 | DEC 2020 | - | - | Two (2) A.G.M’S were attended. 50% | Women 100 Men 7 | On course |
| 7. | Programmes / meetings/Seminars attended | Stakeholder and collaborations | | | JAN | DEC 2020 | | | Staff participated in twenty – five programmes. 100% | Women 250 Men 150 | Target met |
| 8. | Presentation of Certificates | Legal issues | | | 2020 | DEC 2020 | | | Certificates were presented to two (2) newly registered societies | Women 5 Men 60 | Target met |
| 9. | A set of computer and accessories | Complication and time reports | 4000 | IGF | - | April 2020 | - | 4000 | | | Target not met |

DEPARTMENT OF AGRICULTURE

| PROGRAMME/ DESCRIPTION | DEVELOPME NT DIMENSION | AMOUNT INVOLVED SUM GH¢ | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDIT URE TO DATE | OUTSTAND ING BALANCE | IMPLEMEN TATION STATUS (%) | TOTAL BENEFICIARIES | REMARKS |
|---|------------------------------|-------------------------------|-------------------------|-----------------|-----------------------------------|----------------------------|----------------------------|-------------------------------------|--------------------------|---|
| Bi-monthly technical review meetings for 20 staff and 15 NABCO, 5 NSP by Dec, 2020 | Economic Development | 2,400.00 | MAG | January, 2020 | December, 2020 | 2,400.00 | 0.00 | 100% | 33 (M:18; F:15) | One Technical review meeting was organised during the quarter. Various challenges faced by Field staff in their various operational areas were outlined and solutions recommended |
| Monthly staff meetings 23 Staff, 15 NABCO | Economic Development | 2,851.20 | MAG | January, 2020 | December, 2020 | 2,851.20 | 0.00 | 100% | 33 (M:18; F:15) | Three monthly staff meetings were organised during the quarter. Various challenges faced by staff in the Department were outlined, discussed and solutions recommended. |
| Quarterly home and farm visits and use Extension to extend agricultural technologies and educate on emerging issues (Malaria, | Economic Development | 31,199.74 | MAG | January, 2020 | December, 2020 | 31,199.74 | 0.00 | 100% | 1,890 (M: 1,257; F: 633) | 413 Home and farm visits were undertaken. 2,860 farmers (Crop, livestock, input dealers, processors) were visited during the period under review (M=1907; F=953). Some farmers were visited at least twice during |

| | | | | | | | | | | |
|---|----------------------|----------|-----|----------------|----------------|----------|------|------|-----------------|--|
| HIV/AIDS, Climate Change) | | | | | | | | | | the period under review. Some farmers were not visited but are being assisted using cell phones as a result of the lockdown due to the COVID-19 pandemic |
| Train 2 women groups (total membership 20 including 5 staff) in postharvest management and marketing | Economic Development | 1,930.00 | MAG | October, 2020 | October, 2020 | 1,930.00 | 0.00 | 100% | 20 (F=20) | The training was organised for two women groups in Adenkrebi to enable them reduce postharvest losses in cassava and maize. The women were training in gari, cassava & corn dough and cassava flour processing . Twenty women (20) and Six (6) staff participated in the training. |
| Organise 1 day 1no. Training on biosecurity and biosafety in livestock (poultry, small ruminants, pigs) production for 50 stakeholders (Including 10 staff) | Economic Development | 2,400.00 | MAG | November, 2020 | November, 2020 | 2,400.00 | 0.00 | 100% | 50 (M:39; F:11) | Farmers have attained a clear and simple understanding of the three basic principles of Biosecurity, they have a acquired clear knowledge and understanding on implementation of biosecurity measures in their production to ensure food security in unforeseen circumstances e.g. COVID-19. A total of 50 participants were invited representing the four (4) operational areas |
| Organise 1 Food and Nutrition Education (WIAD Activities) | Economic Development | 710.00 | MAG | November, 2020 | November, 2020 | 710.00 | 0.00 | 100% | 14 (M:1; F:13) | One training was organised for the members of the women group in Adenkrebi. The women were trained in Group Dynamics and the importance of registration as a corporative. |

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|--|----------------------|-----------|------|----------------|----------------|----------|-----------|------|--------------------|---|
| Undertake Mass vaccination of Pets, Livestock and Poultry by Dec 2020 | Economic Development | 16,150.00 | IGF | December, 2021 | December, 2020 | 6,000.00 | 10,150.00 | 5% | | During the quarter 12,100 layers were vaccinated against New Castle, 5000 layers against fowl pox, 36,000 broilers against gumboro, 10dogs were vaccinated against rabies, 494 goats and 120 sheep were vaccinated against PPR. During the quarter, 548 goats and 166 sheep were dewormed. Funds have been released for the mass vaccination of pets (dogs and Cats) against rabies and sheep and goats against ppr. So far, 90 dogs and 5 cats have been vaccinated against rabies under the programme |
| Ghana Poultry Project (GPP) Sensitisation | Economic Development | - | GPP | December, 2020 | March, 2021 | 0 | 0 | 20% | 68 (M:45, F:23) | Community entry meetings and sensitisations have been undertaken. Poultry farmers within the Municipality know the benefits of vaccinating their birds against Newcastle. Six (6) Community Animal Health Workers will be trained for the project. |
| Municipal Celebration: 36 th National Farmers Day Celebration | Economic Development | 60,000 | DACF | October, 2020 | November, 2020 | 0 | 90,000.00 | 100% | 367 (M:167; F:200) | 367 farmers along the agricultural value chain participated in the celebration. 9 Farmers and 1 AEA were awarded under various categories. |

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SOCIAL WELFARE AND COMMUNITY DEVELOPMENT

| S/ N | PROJECT DESCRIPTION | DEVELOPMENT DIMENSION OF POLICY FRAMEWORK | AMOUNT INVOLVED SUM GH¢ | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS (%) | TOTAL BENEFICIARIES | REMARKS |
|------|--|---|-------------------------|---------------------|--------------|-----------------------------|---------------------|---------------------|---------------------------|----------------------------|--|
| 1. | Conduct quarterly field visits to Early Childhood Development Centers | Social Development | | IGF | 14/10/20 | 31/12/20 | | 0.00 | 50% | T= 54 M= 32 F= 22 | 2 centers visited within the quarter |
| 2. | Conduct quarterly visit to Childcare Residential Homes | Social Development | | IGF | 14/10/20 | 31/12/20 | | 0.00 | 50% | T=44 M=26 F=18 | 2 Home visited within the quarter |
| 3. | Handle Children maintenance and family reconciliation cases | Social Development | | IGF | 1/10/20 | 31/12/20 | | 0.00 | 50% | | Out of 28 cases handled within the quarter, 16 were maintained, the remaining 12 were access and custody. |
| 4. | Facilitate quarterly meeting for the Disability Fund Management Committee | Social Development | GHC65,100.00 | DACF | 1/10/20 | 31/12/20 | | | 70% | T= 31 M= 18 F= 13 | 4 th Quarter meeting held. 31 beneficiaries were supported either in income generating activities, health or education. |
| 5. | Facilitate the Payment of LEAP grant | Social Development | | GOG and Donor Grant | 8/10/20 | 9/10/20 | | 0.00 | 50% | T=249 M= 77 F= 172 | 5 out of 6 payments conducted so far |
| 6. | Conduct 1no. 2 day trainings for 80 caregivers on ways of catering for children with special needs | Social Development | 8,500.00 | IGF UNICEF | 14/10/20 | 31/12/20 | - | - | 100% | T = 80 M = 10 F = 70 | ACTIVITY SUCCESSFULLY IMPLEMENTED |

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COMMUNITY DEVELOPMENT

| S/N | PROJECT DESCRIPTION | DEVELOPMENT DIMENSION OF POLICY FRAMEWORK | AMOUNT INVOLVED SUM GH¢ | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS (%) | TOTAL BENEFICIARIES | REMARKS |
|-----|---|---|-------------------------|-----------------------|--------------|-----------------------------|---------------------|---------------------|---------------------------|--|--|
| 1. | Organize study group meetings to educate women and parents on Social Safety Net, Economic and Development issues. (Adult Education) | Social Development | - | IGF | - | 31/12/20 | - | 0.00 | 63.3% | T= 388 M= 19 F= 369 | 19 meetings were held out of 30. Group continued to appeal to the Assembly for financial support to improve their living condition |
| 2. | To organize talks for study group members through home visits. | Social Development | - | IGF | 14/10/20 | 31/12/20 | - | - | 55% | T=263 M=117 F=146 | 22 meetings out of 40 were organized. Meetings were successful and well attended. |
| 3. | Conduct 100 communities engagement on Child Protection and COVID-19. | Social Development | 7,000.00 | UNICEF GOG DACF | 11/04/20 | 31/07/20 | - | 0.00 | 96% | T = 2,339 M = 1,139 F = 1,200 | 48 out of 50 community engagements conducted. Activity was very successful, beneficial and participatory. |
| 4. | Women self-empowerment | Social Development | GH¢65,100.00 | DACF | 1/10/20 | 31/12/20 | | | 70% | T= 31 M= 18 F= 13 | 4 th Quarter meeting held. 31 beneficiaries were supported either in income generating activities, health or education. |
| 5. | Conduct quarterly monitoring visits to track utilization of the funds by beneficiaries | Social Development | | DACF | 1/10/20 | 31/12/20 | | 0.00 | 50% | T= 30 M= 12 F= 0 | On-going |

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|----|--------------------------------------|--------------------|--|---------------------|---------|---------|--|------|-----|--------------------------|--------------------------------------|
| 6. | Facilitate the Payment of LEAP grant | Social Development | | GOG and Donor Grant | 8/10/20 | 9/10/20 | | 0.00 | 50% | T=249 M= 77 F= 172 | 5 out of 6 payments conducted so far |
|----|--------------------------------------|--------------------|--|---------------------|---------|---------|--|------|-----|--------------------------|--------------------------------------|

DEPARTMENT OF HEALTH

| Item | Programme Description | Development Dimension of Policy Framework | Amount Involved (Sum) Gh¢ | Source of Funding | Date Started | Expected Date of Completion | Expenditure to Date | Outstanding Balance | Implementation Status (%) | Total Beneficiaries M/F | Remarks |
|------|---|---|---------------------------|-------------------|-------------------------------|-----------------------------|---------------------|---------------------|---------------------------|-----------------------------|---|
| 1. | Undertake Child Health Promotion Week celebration | Social Development | | | 11 th May, 2020 | 15 th May, 2020 | - | - | 100 | - | Awareness among the general public was created on routine child health services such as growth monitoring, immunization etc |
| 2. | Conduct round one of Polio Mass Vaccination Campaign | Social Development | | | 11 th Sept. 2020 | 14 th Sept. 2020 | - | - | 100% | - | A coverage of 113.9% of the target group (0-59 months) was achieved |
| 3. | Undertake community durbars on maternal health and form mother support groups | Social Development | 14,000.00 | DACF IGF | 1 st January, 2020 | 31 st december | 14,000.00 | - | 100% | - | Successfully completed |
| 4. | Training on HIV/AIDs, STIs & TB case detection and reporting; | Social Development | - | - | 27 th Nov. 2020 | 1st Dec. 2020 | - | - | 100% | M=934 F=2,234 T=3,168 | The message on HIV/AIDS was carried to all places including mosque, churches, markets, lorry stations, factories etc. |

| Item | Programme Description | Development Dimension of Policy Framework | Amount Involved (Sum) Gh¢ | Source of Funding | Date Started | Expected Date of Completion | Expenditure to Date | Outstanding Balance | Implementation Status (%) | Total Beneficiaries M/F | Remarks |
|------|--|---|---------------------------|-------------------|----------------------------|-----------------------------|---------------------|---------------------|---------------------------|----------------------------|---|
| | Celebration of World AIDs day | | | | | | | | | | |
| 5. | Undertake COVID 19 Risk Communication for Physically Challenged and People Living with HIV/AIDS | Social Development | GH¢ 2,500.00 | UNDP | 13 th Oct. 2020 | 30 th Oct. 2020 | - | - | 100% | M=2381 F=3577 T=5958 | The Physically challenged have not been left out in the fight against COVID 19. A significant number of audiences were reached. |
| 6. | Intensify health education on diet and nutrition/food demonstration/print job Aids to reduce anemia in pregnancy in the municipality from 29% to 24% | Social Development | - | - | | 15 th Dec. 2020 | - | - | 100% | M=10 | all the children present had been enrolled in either basic school, tertiary or doing their National Service |
| 7. | Training on Neglected Tropical Diseases | Social Development | GH¢ 2,100.00 | NTDP | - | 4 th Nov. 2020 | - | - | 100% | M=9 F=18 T=27 | Capacity of staff was built to identify neglected tropical disease for their management |
| 8. | Organize sensitization on Infant And Young | Social Development | | | 2 nd Nov. 2020 | 20 th Nov. 2020 | - | - | 100% | | Capacity of health staff built to intensify case |

| Item | Programme Description | Development Dimension of Policy Framework | Amount Involved (Sum) Gh¢ | Source of Funding | Date Started | Expected Date of Completion | Expenditure to Date | Outstanding Balance | Implementation Status (%) | Total Beneficiaries M/F | Remarks |
|------|--|---|---------------------------|-------------------|------------------------------|-------------------------------|---------------------|---------------------|---------------------------|-------------------------|---|
| | Child Feeding Practices (IYCF) And Community Management Of Acute Malnutrition (CMAM) | | | | | | | | | | search for Severe and moderately malnourished children. |
| 9. | Conduct Round Two of Polio Mass Vaccination campaign | Social Development | | | 8 th October 2020 | 11 th October 2020 | | | 100% | | A coverage of 125.1% of the target group (0-59 months) was achieved |
| 10. | Conduct Vitamin A Supplementation within the Municipality | Social Development | - | - | 8 th October 2020 | 11 th October 2020 | | | 100% | | A coverage of 86.4% of the target group (6-59 months) was achieved |

DEPARTMENT OF EDUCATION

| ITEMS | PROJECT DESCRIPTION | THEMATIC AREA OF POLICY FRAMEWORK | LOCATION | COST GHC | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS | REMARKS |
|-------|--|-----------------------------------|----------------|----------|---------------------|--------------|-----------------------------|---------------------|---------------------|--|---|
| 1 | 2020 WASSCE RESULTS | Social Development | Municipal wide | | | | | | | 204 BOYS AND 210 GIRLS REGISTERED FOR THE EXAM | RESULTS NOT YET RECEIVED FROM WAEC |
| 2 | BACK TO SCHOOL CAMPAIGN (Distribution of PPEs to Kwabenya SHS) | Social Development | Municipal wide | | GOVERNMENT OF GHANA | | | | | 100% | 2,512 FACE MASKS, 1,145 SANITIZERS, 77 GALLONS OF LIQUID SOAP, 14 THERMOMETER GUNS AND 38 BUCKETS WITH STANDS AND BASINS WERE GIVEN TO KWABENYA SHS |
| 3 | DISTRIBUTION OF SCHOOL UNIFORMS | | MUNICIPAL WIDE | - | | | JANUARY, 2021 | | 600 | 60% | 543 UNIFORMS DISTRIBUTED TO PRIMARY SCHOOLS AND 240 DISTRIBUTED TO JHS |

| | | | | | | | | | | | |
|---|-----------|---------------------|--|--|--|--|--|--|--|---|---|
| | | SCHOOL FEEDING | | | | | | | | THIRTY-TWO (32) CATERERS. BENEFICIARY STUDENTS MALES -858 FEMALES – 1,006. | 1,428 STUDENTS BENEFITED FORM 1: 620 FORM 2: 394 FORM 3: 414 |
| | | FREE SHS - KWABENYA | | | | | | | | 100% | |
| | | MOTOR BIKES | | | | | | | | | THE MOTOR BIKES ARE YET TO BE DISTRIBUTED |
| 6 | 2020 BECE | | | | | | | | | CANDIDATES PRESENTED: PUBLIC: Males: 858 Females: 1006 Total: 1864 PRIVATE: Males: 1218 Females:136 7 Total:2585 | RESULTS NOT YET RECEIVED FROM WAEC |

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|---|---|------------------------|----------------|--|-----------------------------|--|--|--|--|--|--|
| | | | | | | | | | | Grand Total:4449 | |
| 7 | FUMIGATION OF SCHOOLS | | MUNICIPAL WIDE | | GEMA | | | | | 100% | ALL SCHOOLS IN THE MUNICIPALITY WERE FUMIGATED |
| 8 | MONITORING AND SUPERVISION OF DISTRIBUTION OF LLIN'S AT THE SCHOOL-BASED LEVEL. | PUPILS IN P6 AND JHS 2 | MUNICIPAL WIDE | | UNICEF VectorLink GHS (MCB) | | | | | TOTAL NETS RECEIVED: 163 BAILS, COMPRISING 8,200 PIECES TOTAL BOYS WHO RECEIVED: 3,881 TOTAL GIRLS WHO RECEIVED: 4,237 | THREE PRIVATE SCHOOLS ON THE CAPTURED LIST WERE NO LONGER OPERATING WHEN THE NETS ARRIVED. |

PHYSICAL PLANNING DEPARTMENT

| NO | PROJECT DESCRIPTION | DEV. DIMENSION | AMOUNT INVOLVED (Ghc) | SOURCE OF FUNDING | DATE STARTED | COMPLETION DATE | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS | REMARKS |
|----|--|---|-----------------------|-------------------|--------------|-----------------|---------------------|---------------------|-----------------------|--|
| 1. | Planning and Development Control (Spatial Planning Committee meeting and Technical Sub Committee meetings) | Environmental infrastructure and human settlement | 6,400.00 | IGF | Jan. 2020 | Dec. 2020 | - | - | 41.7% | 3 Spatial Planning Committee meetings held because of the COVID 19 pandemic. 7 Technical Sub Committee meetings held |
| 2. | Planning and Development Control (Preparation & update of planning scheme) | Environmental infrastructure and human settlement | 34,000.00 | DACF | Jan. 2020 | Dec. 2020 | - | - | 100% | Ready for site inspection by the Technical Sub Committee. |
| 3. | Planning and Development Control (Street Naming and Property) | Environmental infrastructure and human settlement | 22,000 | DACF | Jan. 2020 | Dec. 2020 | - | - | 60% | Contraction of last year's ground truthing completed. This year's process is yet to start. |

| | | | | | | | | | | |
|----|---|--|------------|------|--------------|-----------|---|---|-------|--|
| | Addressing- “Ground truthing of New parcels”) | | | | | | | | | |
| 4. | Planning and Development Control(Stakeholders engagement for collection of street names, generation of street names (285) | Environmental infrastructure and human settlement | 9,000.00 | DACF | Jan. 2020 | Dec. 2020 | - | - | 100% | Stakeholders engagement held 285 Street Names Generated |
| 6. | Planning and Development Control (Installation of 265 street name signage) | Environmental infrastructure and human settlement | 265,000.00 | DACF | Jan. 2020 | Dec. 2020 | - | - | 19.2% | 51 Signage installed |

TRANSPORT DEPARTMENT

| PROG. DESCRIPTION | DEVELOPMENT DIMENTION | AMOUNT INVOLVED IN SUM GH | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS (%) | REMARKS |
|---|--|---------------------------|-------------------|----------------------------|-----------------------------|---------------------|---------------------|------------------------------|---|
| Publicity campaign on route operation enforcement | Environment, Infrastructure and Human settlement | 2,000 | IGF | 21 ST OCT 2020 | Dec. 2020 | - | - | (50%) Partially Implemented | It partially implemented but would be completed in 2021. |
| Engagement with Taxi Union executives on starting a welfare committee | Environment, Infrastructure and Human settlement | 1,000 | IGF | 26 TH Nov, 2020 | Dec. 2020 | - | - | 100%) Completely Implemented | It was duly implemented in the 4 th quarter |
| Conduct on-street and terminal compliance checks of Type A | Environment, Infrastructure and Human settlement | 4000 | IGF | 16 th Dec 2020 | Dec. 2020 | - | - | (60%) Partially Implemented | It was planned for 2 nd and 4 th quarter and it was partially implemented due to lack of financial support from the assembly. |
| Database update and cleaning | Environment, Infrastructure and Human settlement | 1200 | IGF | Jan. 2020 | Dec. 2020 | - | - | (50%) Partially implemented | It was planned for in 4 th quarter and it was partially implemented due to inadequate funds. |

NATIONAL DISASTER AND MANAGEMENT ORGANIZATION (NADMO)

| S/N | PROGRAMME DESCRIPTION | DEVELOPMENT DIMENSION OF POLICY FRAMEWORK | AMOUNT INVOLVED SUM GHC | SOURCE OF FUNDING | DATE STARTED | EXPECTED COMPLETION DATE | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS% | TOTAL BENEFICIARIES | REMARKS |
|-----|---|--|-------------------------|-------------------|---------------------------|---------------------------|---------------------|---------------------|------------------------|---------------------|-----------------------------------|
| 1. | Fire preventive education for schools, hotels, etc | Environment, Infrastructure and Human Settlement | 9,000.00 | | 15 th Oct 2020 | 15 th Oct 2020 | 5,000.00 | | 60% | 345 | Ongoing |
| 2. | Organize disaster prevention programmes against flooding | Environment, Infrastructure and Human Settlement | 6,000.00 | IGF | 11 th Nov 2020 | 11 th Nov 2020 | 3,000.00 | - | 50% | 289 | Awareness creation was successful |
| 3. | Sensitization on climate change activities | Environment, Infrastructure and Human Settlement | 7,000 | IGF | 18 th Nov 2020 | 18 th Nov 2020 | 4,000.00 | - | 100% | 860 | Awareness creation was successful |
| 4. | Training on integration of green economy in the development process | Environment, Infrastructure and Human Settlement | 3,000.00 | IGF | 10 th Dec2020 | 10 th Dec2020 | 1000.00 | - | 100% | 368 | Awareness creation was successful |

Finance

| ITEM | PROGRAMME DESCRIPTION | DEVELOPMENT DIMENSION OF POLICY FRAMEWORK | AMOUNT INVOLVED SUM GHS | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS % | REMARKS |
|------|---|---|-------------------------|-------------------|--------------|-----------------------------|---------------------|---------------------|-------------------------|-----------|
| 1. | Tax Education For Residence Associations | Governance, Corruption and Accountability | 20,000.00 | IGF | Oct 2020 | Dec, 2020 | 5,000.00 | - | 85% | ongoing |
| 2. | Update of financial software | Governance, Corruption and Accountability | 5,000.00 | IGF | Oct 2020 | Dec, 2020 | 5,000.00 | - | 100% | completed |
| 3. | Preparation and submission of financial reports | Governance, Corruption and Accountability | 2,000.00 | IGF | Oct 2020 | Dec, 2020 | 1,000.00 | 1,000.00 | 100% | completed |

Central administration

| ITEM | PROGRAMME DESCRIPTION | DEVELOPMENT DIMENSION OF POLICY FRAMEWORK | AMOUNT INVOLVED SUM GHS | SOURCE OF FUNDING | DATE STARTED | EXPECTED DATE OF COMPLETION | EXPENDITURE TO DATE | OUTSTANDING BALANCE | IMPLEMENTATION STATUS % | REMARKS |
|------|---|---|-------------------------|-------------------|--------------|-----------------------------|---------------------|---------------------|-------------------------|-----------------------|
| 1. | Organisation of mandatory and statutory meetings | Governance, Corruption and Accountability | 100,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 75,000.00 | - | 100% | Completed |
| 2. | 4No. zonal council monitoring | Governance, Corruption and Accountability | 5,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 2,500.00 | - | 100% | Completed |
| 3. | Public education and sensitizations on property revaluation | Governance, Corruption and Accountability | 12,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 7,000.00 | 5,000.00 | 70% | ongoing |
| 4. | Support for all national celebrations | Governance, Corruption and Accountability | 42,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | - | - | 100% | Activities successful |
| 5. | Management of staff welfare /manpower skills development - Provision of logistics to municipal guards | Governance, Corruption and Accountability | 10,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | - | - | 50% | Ongoing |
| 6. | Procurement of stationary, printing materials & other equipment (various office consumables) | Governance, Corruption and Accountability | 50,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | - | - | 100% | completed |
| 7. | Organisation of workshops and staff/stakeholders' capacity training and development | Governance, Corruption and Accountability | 51,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | - | - | 80% | Ongoing |
| 8. | Installation and maintenance of internet services and | Governance, Corruption and Accountability | 38,500.00 | IGF | Oct 2020 | 31 st Dec 2020 | - | - | 70% | Ongoing |

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|-----|--|---|-----------|-----|----------|---------------------------|-----------|-----------|------|-----------|
| | network systems at the office complex | | | | | | | | | |
| 9. | Auditing activities | Governance, Corruption and Accountability | 30,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 12,000.00 | - | 100% | completed |
| 10. | Media engagements and publications | Governance, Corruption and Accountability | 20,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 10,000.00 | - | 100% | ongoing |
| 11. | Consultancy services | Governance, Corruption and Accountability | 30,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 15,000 | 15,000.00 | 65% | ongoing |
| 12. | Procurement of office furniture | Governance, Corruption and Accountability | 50,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 10,000.00 | - | 50% | ongoing |
| 13. | Public education on efficient energy conservation | Governance, Corruption and Accountability | 15,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 5,000.00 | - | 70% | ongoing |
| 14. | Monitoring and evaluation exercises on projects and programmes | Governance, Corruption and Accountability | 40,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 25,000.00 | - | 100% | ongoing |
| 15. | Staff Durbars | Governance, Corruption and Accountability | 30,000.00 | IGF | Oct 2020 | 31 st Dec 2020 | 10,000.00 | - | 100% | completed |
| 16. | Procurement of desktop, laptops and accessories | Governance, Corruption and Accountability | 50,00.00 | IGF | Oct 2020 | 31 st Dec 2020 | 25,000.00 | - | 55% | ongoing |

Other projects

| DESCRIPTION OF PROJECTS | DEVELOPMENT DIMENSION OF POLICY FRAMEWORK | LOCATION | CONTRACTOR (MESSRS) | CONSULTANT/SUPERVISING DEPARTMENT | AWARD DATE | DATE STARTED | EXPECTED COMPLETION DATE | CONTRACT SUM (GH¢) | EXPENDITURE TO DATE (GH¢) | OUTSTANDING PAYMENT (GH¢) | SOURCE OF FUNDING | IMPLEMENTATION STATUS | REMARKS |
|--|---|----------------------|-------------------------|---|------------|--------------|--------------------------|--------------------|---------------------------|---------------------------|-------------------|-----------------------|--|
| Drainage Works 4.0 x 2.50m Storm Drain | Construction Of Priority Mma Local Drains To Alleviate Flood Risk At Ga East Municipal Assembly | Ashongman Pure Water | E. D. John Construction | Ga East Municipal, Urban Roads Department | 2/12/2019 | 02/03/2020 | 02/08/2020 | 34,979,45.00 | 4,466,700.00 | - | | 100% | Project substantially completed pending payment of retention |
| Dredging Stream Channel | Improve Waterway To Reduce Flood Risk At Locality | Dome Konkra | Ancos Ventures | Urban Roads Department | 28/10/2020 | 30/10/2020 | 01/01/2020 | 57,075.00 | 57075.00 | - | | 100% | Project substantially completed |
| | Improve Waterway To Reduce Flood Risk At Locality | Taifa Cocoa Powder | Frandeon Ventures | Urban Roads Department | 28/10/2020 | 04/11/2020 | 01/12/2020 | 62,069.30 | 62,019.30 | - | | 100% | Project substantially completed |
| | To Improve Waterway To Reduce Flood Risk At Locality | Dome Pillar 2 | B.H. Yaah Salam | , Urban Roads Department | 28/10/2020 | 07/11/2020 | 01/12/2020 | 61,640.00 | 61,640.00 | - | | 100% | Project substantially completed |
| Desilting of U Drain (Lot 2) | To Improve The Drainage System Of The Community | Abokobi | Erandja Enterprise | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 15,106.88 | 15,045.00 | - | | 99.60% | Project substantially completed |
| | To Improve The Drainage System Of The Community | Abokobi | Mak Best Investment | Urban Roads Department | 28/08/2020 | 10/09/2020 | 30/09/2020 | 5,600.30 | 5,576.90 | - | Road Fund | 99.58% | Project Substantially Completed |
| | To Improve The Drainage System Of The Community | Abokobi | Good Printing Works | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 5,504.32 | 4,941.37 | -- | Road Fund | 89.77% | Project Substantially Completed |

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|-------------------------------------|---|--------------|--|------------------------|------------|------------|------------|-----------|-----------|----|-----------|--------|---------------------------------|
| | To Improve The Drainage System Of The Community | Kwabena | Asante Cleaning & Maintenance Services | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 5,953.78 | 5,839.00 | - | ROAD FUND | 98.07% | Project Substantially Completed |
| Desilting Of U Drain | To Improve The Drainage System Of The Community | Dome | Jernew Enterprise | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 12,507.20 | 12,137.98 | - | Road Fund | 97.05% | Project Substantially Completed |
| Desilting Of U Drain Both Lhs & Rhs | To Improve The Drainage System Of The Community | Abokobi | Mawusah Trendz | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 13,995.60 | 12,830.26 | - | Road Fund | 91.67% | Project Substantially Completed |
| Desilting Of drains | To Improve The Drainage System Of Critical Roads In The Community | Abokobi | Amserdent Ventures | Urban Roads Department | 18/05/2020 | 01/09/2020 | 30/09/2020 | 11,096.00 | 10,492.00 | - | Road Fund | 94.56% | Project Substantially Completed |
| | To Improve The Drainage System Of The Community | Abokobi | Yakag Enterprise | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 14,045.60 | 13,945.60 | - | Road Fund | 99.29% | Project Substantially Completed |
| | To Improve The Drainage System Of The Community | Abokobi | Alfsedon Ventures | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 10,036.79 | 10,986.79 | -- | Road Fund | 99.50% | Project Substantially Completed |
| | To Improve The Drainage System Of The Community | Abokobi | Frandeon Ventures | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 30,044.96 | 29,944.96 | - | Road Fund | 99.67% | Project Substantially Completed |
| | To Improve The Drainage System Of The Community | Abokobi | Dno Ent. | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 8,507.36 | 8,291.98 | - | Road Fund | 97.47% | Project Substantially Completed |
| | To Improve The Drainage System Of The Community | Ablorh Adjei | Osdek Ent. | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 5,619.52 | 5,581.19 | - | Road Fund | 99.32% | Project Substantially Completed |
| | To Improve The Drainage System Of The Community | Agogba | Dno Ent. | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 5,510.17 | 5,471.80 | -- | Road Fund | 99.30% | Project Substantially Completed |

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|-----------------------------|--|-----------------------|----------------------------------|------------------------|------------|------------|------------|-----------|-----------|-----------|-----------|--------|---------------------------------|
| Desilting Of U Drain (800m) | To Improve The Drainage System Of The Community | Taifa | Proverbs 31:10 Ventures | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 5,738.24 | 5,715.16 | - | Road Fund | 99.60% | Project Substantially Completed |
| Desilting Of U Drain | To Improve The Drainage System Of The Community | Pantang Village | Modlice Ent. | Urban Roads Department | 28/08/2020 | 01/09/2020 | 30/09/2020 | 5,434.30 | 5,396.20 | - | Road Fund | 99.30% | Project Substantially Completed |
| Grading Works | To Improve Access To Households, Workpalces,Etc | Agbogb a | Impact Plus Engineering Ventures | Urban Roads Department | 28/10/2020 | 01/11/2020 | 30/11/2020 | 40,174.00 | 40,191.11 | - | | 100% | Project Substantially Completed |
| | To Improve Access To Households, Workpalces,Etc | Akporm an-Boi | Lizabof Ent. | Urban Roads Department | 28/10/2020 | 01/11/2020 | 30/11/2020 | 50,365.00 | 50,202.49 | - | | 100% | Project Substantially Completed |
| | To Improve Access To Households, Workpalces,Etc Within The Community | Abokobi | Lizabof Ent. | Urban Roads Department | 28/10/2020 | 01/11/2020 | 30/11/2020 | 55,709.00 | 53,752.23 | - | | 100% | Project Substantially Completed |
| | To Improve Access To Households, Workpalces,Etc | Ashong man Pure Water | Osknad Enterprise | Urban Roads Department | 28/10/2020 | 05/11/2020 | 01/12/2020 | 70,896.65 | 70,896.65 | - | | 100% | Project Substantially Completed |
| | To Improve Access To Households, Work places, Etc | Kwaben ya & Dome | Civil Pages | Urban Roads Department | 28/10/2020 | 05/11/2020 | 01/12/2020 | 55,230.00 | 33,936.11 | 21,293.89 | | 100% | Project Substantially Completed |

Annex 3: KEY STAKEHOLDERS IN THE PREPARATION OF THE ANNUAL PROGRESS REPORT

| NO | NAME | DESIGNATION/ COMMUNITY |
|-----------|------------------------|-------------------------------|
| 1. | MATTHEW TAY | MCD |
| 2. | A MOHAMMED MUBEEN | DPO |
| 3. | STEPHEN ARTHUR | EDUCATION |
| 4. | GEORGINA WONGKYEZENG | MBO |
| 5. | ABOAGYE FOSTER | DUR |
| 6. | MR. KISSI | ECG |
| 7. | DAVID DODZI | MFO |
| 8. | RAYMOND BARNES | NHIS |
| 9. | SETH OSEI KISSI | NADMO |
| 10. | NII ANNANG OFORI | TRADITIONAL AUTHORITY |
| 11. | DSP MAXWELL K. SARPONG | POLICE |
| 12. | TABITA KABEY | COOPERATIVES |
| 13. | MARK DANGO | HEALTH |
| 14. | VICTOR K. FOLI | BIRTH/ DEATH |
| 15. | OBIRI YEBOAH JOSEPH | YEA |
| 16. | PETER BAH-LANO | MWE |
| 17. | CHRISTINE OSEI-BONSU | SW/CD |
| 18. | JEAN ARTHUR-WILLIAMS | PPD |
| 19. | ADDO KISSI | GEN SEC/ GAEC |
| 20. | CHARLES ASABRE AMPOMAH | MEHO |
| 21. | VIDA MCCARTHY | BAC |