# **AYAWASO NORTH MUNICIPAL ASSEMBLY**



# ANNUAL PROGRESS REPORT 2020

AN AGENDA FOR JOBS

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### **ACRONYMS**

AAP Annual Action Plan

ANMA Ayawaso North Municipal Assembly

AIDS Acquired Immune Deficiency Syndrome

DACF District Assembly Common Fund

DMTDP District Medium Term Development Plan

GETFUND Ghana Education Trust Fund

GHS Ghana Health Service

HIV Human Immune Deficiency Virus

IGF Internally Generated Funds

JHS Junior High School

L.I Legislative Instrument

MMDAs Metropolitan Municipal District Assemblies

M &E Monitoring and Evaluation

MRD Municipal Roads Department

MWD Municipal Works Department

MEHSU Municipal Environmental Health and Sanitation Unit

MPCU Municipal Planning Coordinating Unit

N/A Not Available

NDPC National Development Planning Commission

NGO Non-Governmental Organization

SWCD Social Welfare and Community Development

YEA Youth Employment Authority

RCC Regional Coordinating Council

RPCU Regional Planning and Coordinating Unit

#### **EXECUTIVE SUMMARY**

The Executive summary presents National Development Framework, An Agenda for Jobs: Creating Prosperity and Equal Opportunities for all, which will run from 2018 through to 2021. The framework prepared by the National Development Planning Commission (NDPC) is to guide development efforts at all levels; national and local.

In connection with this, Metropolitan Municipal District Assembly's (MMDAs) were required by the National Development Planning Commission to prepare Medium Term Development Plans in consonance with the policy framework in a participatory manner and also based on provisions in the Local Governance Act, 2016 Act 936 and 940 as amended.

The Assembly has adopted all four goals in the 'Agenda for jobs' and four out of the five development dimensions based on the development issues during the plan preparation.

The goals in the framework are;

- 1. Build a prosperous society
- 2. Create Opportunities for all
- 3. Safeguard the natural environment and ensure a resilient built environment
- 4. Maintain a stable, united and safety society

The following are the development dimensions in the framework;

- 1. Economic Development
- 2. Social Development
- 3. Environment, Infrastructure, and Human Settlement
- 4. Governance, Corruption and Public Accountability
- 5. Ghana and the International Community

In line with the National Development Planning (Systems) regulations, 2016 (L.I.2232) from the National Development Planning Commission, MMDAs are mandated by National Development Planning Commission to report on the status of implementing their District Medium-Term Development Plans. The Annual Progress Report presents

an account of the interventions implemented on Quarterly and on Annual basis. It relies on key development indicators designed to guide the path of growth of MMDAs.

The Progress Report shows the progress made towards the achievement of goals and objectives in the Medium Term Development Plan and serves as a single source of information on implementation, identifies weaknesses and constraints and makes recommendations for improvement. This Annual Progress Report, 2020 entails the projects and programmes executed and the financial statements of the Assembly as well as efforts made towards improving the quality of lives of the citizens. In preparation of this report, data was gathered from all the Departments and Units, Agencies as well as Institutions through a consultative process.

This report constitutes three chapters. Chapter one is on the general introduction while chapter two shows the specific reports on Monitoring and Evaluation activities. Chapter three, which is the last chapter presents the way forward with emphasis on key issues addressed, those yet to be addressed, recommendations and a conclusion.

#### CHAPTER ONE

## **GENERAL INTRODUCTION**

#### 1.1 Introduction

Ayawaso North Municipal Assembly is one of the ten (10) newly created MMDAs within the Greater Accra Region established by LI 2311.

The Ayawaso North Municipal Assembly has Twelve (12) Electoral Areas which include; Maamobi East, Maamobi West and Kwaotsuru with a population of 62,846 as per the 2010 PHC, this population is estimated to be 76,879 in 2018. Communities within these Electoral Areas are classified to be third class residential areas. The total number of households is Fourteen Thousand, Seven Hundred and Seventy five (14,775) and the total number of houses is Three Thousand, Four Hundred and Two (3,402) as per the 2010 census. The entire Municipality covers an area of 2.2km³ The Ayawaso North Municipal Assembly is bounded by Ayawaso West to the North, Ayawaso East to the South and Ayawaso Central to the East.

The Assembly has two (2) Markets. It has one Government Hospital and for four (4) private clinics.

The Assembly has six (6) public Basic Schools and 30 Private ones with one Public Senior High School.

With the introduction of the Local Governance Act, 2016 (Act 936), all MMDAs are mandated to implement, Monitor and Evaluate development projects and programs in the Medium-Term Development Plan prepared based on the Policy Framework of Government. The 2020 Annual Progress Report is therefore prepared based on the 2018-2021 Policy Framework "An Agenda for Jobs".

The Annual Progress Report for 2020 presents an assessment of the implementation of the projects and programmes outlined in the 2020 Annual Action Plan (AAP) and Budget Statement of the Assembly.

The report uses a set of performance indicators and targets to assess the progress of implementation of projects and programme undertaken in 2020 towards the achievement of the development goal and objectives outlined in the MTDP 2018 - 2021 of the Assembly. The objective of the report is

to provide single source information on the progress of the Assembly in the implementation of the 2020 Annual Action Plan; to identify challenges that are likely to hinder the achievement of the goal for the MTDP 2018 - 2021 and to outline recommendations for addressing these challenges.

The report is presented in three chapters. Chapter one comprises the status of implementation of the MTDP 2018 – 2021, the purpose of the project monitoring and evaluation and the processes involved in the preparation of the report. The Chapter Two presents the Monitoring and Evaluation Activities and Chapter Three outlines the way forward towards addressing challenges identified as affecting the implementation process of the MTDP 2018 - 2021. Annex 1&2 of this report provides detailed information on the expected content of the subsequent sections of the report.

## 1.2 Status of Implementation of the Medium Term Development Plan 2018 - 2021

The Medium-Term Development Plan (MTDP) of Ayawaso North Municipal Assembly was prepared based on the Medium Term National Policy Framework, "An Agenda for Jobs: Creating prosperity and Equal Opportunity for All" 2018-2021. The Agenda for Jobs, 2018-2021 is driven by the vision of: "Create an optimistic, self-confident and prosperous nation, through the creative exploitation of our human and natural resources, and operating within a democratic, open and fair society in which mutual trust and economic opportunities exist for all."

Agenda for Jobs, 2018-2021 has four main goals in relation to the vision as follows;

- i. Create opportunities for all Ghanaians;
- ii. Safeguard the natural environment and ensure a resilient, built environment;
- iii. Maintain a stable, united and safe society;
- iv. Build a prosperous society. The broad goal of the plan is "improving the quality of life of the people by reducing poverty and income inequalities through the creation of an enabling environment for an accelerated sustainable socio-economic growth and good governance in partnership with the Private Sector and other stakeholders". This goal informs the selection and implementation of projects and programmes in the Municipality.

In assessing the implementation status of the MTDP of the Assembly, an analysis of the progress made in implementing the key activities outlined in the Annual Action Plans and achievement of their set indicators was used as the basis for assessment

Table 1.1: Proportion of the DMTDP Implemented

Indicators	Baseline	Target	Actual	Target	Actual
	2018	2019	2019	2020	2020
1. Proportion of the annual action plans implemented by the end of the year  a. Percentage completed  b. Percentage of ongoing interventions  c. Percentage of interventions abandoned  d. Percentage of interventions yet to start  e. Percentage of interventions executed outside the plan	64% 2% - 34%	100	87% 4% - 9%	100	85% 8% - 7%
2. Proportion of the overall medium-term development plan implemented	20.3%		30.44%		19.44%
Total		70.18%			

Source: Adapted from ANMA DMTDP-2018-2021

The analysis on the progress made in implementing the activities of the plan was based on three typologies. These are; "Fully Implemented" - this describes projects or programmes outlined in the Annual Action Plan that have been started and completed; "Ongoing" - this also describes project/programme has been started but not yet completed but current status represents improvement over the previous quarter's status; and "Not Implemented" which is used when a project/programme has not been started or yet to start.

In all, 117 projects and activities were captured in the 2020 Revised Annual Action Plan as part of the implementation of the MTDP 2018-2021. Out of these planned activities and projects, 109 were executed in the year, which constitutes 93% while 8 (7%) projects were not implemented. Some of the remaining projects that may not be implemented by the end of the year have been rolled over into the 2021 Action Plan. The Assembly has not been able to implement some of its planned projects and activities due to the novel COVID-19 outbreak which has distorted and disrupted activities worldwide and making the Assembly not an exception.

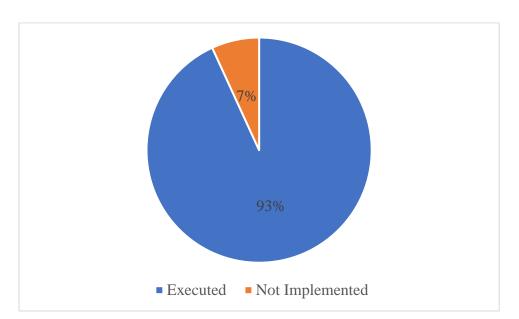


Figure 1.1 - Implementation Status of the 2020 Annual Action Plan (in Percentage)

Source: MPCU - ANMA, 2020

The overall progress made in the implementation of the 2020 Action Plan as per the dimension of the national medium term development policy framework is presented in table 1.1 above.

Table 1.2: Details on the Annual Action Plan Implemented under the Agenda for Jobs Policy Framework

S/N	<b>Development Dimensions</b>	2018		20	)19	2020	
		Plan	Exec.	Plan	Exec.	Plan	Exec.
1	ECONOMIC DEVELOPMENT	12	5	18	13	18	18
2	SOCIAL DEVELOPMENT	32	15	32	29	20	20
3	ENVIRONMENT, INFRASTRUCTURE AND HUMAN DEVELOPMENT	21	12	36	34	39	34
4	GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY	33	22	45	39	40	37
	Total	100	61	131	115	117	109

Source: MPCU - ANMA, 2020

## 1.3 Purpose of Project Monitoring and Evaluation

To monitor is to observe a situation for any changes, which may occur over time. It is the regular, systematic and purposeful observation and recording of activities taking place in a project or programme. It involves the routine gathering of information on all aspects of a project and supervising activities in progress to ensure they are on-course and on-schedule. Evaluation on the other hand is a process of systematically assessing and placing value on what a project or

programme be it ongoing or completed, has achieved in relation to overall objectives. These achievements are assessed based on specified evaluation criteria.

According to the Local Governance Act, 2016 (Act 936), the functions of the Assembly in sum, is to ensure overall development in the Municipality. The preparation of a Monitoring and Evaluation Plan would therefore help introduce an effective and efficient system for tracking the progress of programmes and projects in the Municipality as outlined in the MTDP being implemented from 2018 to 2021. Apart from the projects and activities, the Municipality also monitors the specific indicators in relation to the plan as well as the core indicators disaggregated from the national level.

The Municipal Assembly produces quarterly reports and Annual Progress Reports from the monitoring activities to the NDPC through the Regional Planning and Coordinating Units (RPCU). The Annual Progress Reports feed into the preparation of National Progress Reports.

#### 1.4 Processes Involved and Difficulties Encountered

#### 1.4.1 The Process

The Monitoring and Evaluation (M&E) activities involved project and programme register; update on funding sources and expenditure, update on indicators and targets, critical development and poverty issues; evaluations conducted, their findings and recommendations; participatory M&E undertaken and their results; conclusion and the way forward.

The preparation of the report were carried out in a participatory manner, involving Departments, Units, Agencies and Institutions within the Municipality. The involvement of the institutions and departments was considered as essential in ensuring that the report reflects the actual progress of implementation of the Annual Action Plan (2020) at the Departmental levels of the Assembly.

The preparation of the report was coordinated by the Municipal Planning Coordinating Unit (MPCU) of the Assembly. The process involved the holding of meetings to review progress, analyse and report on the activities of the Departments and Units of the Assembly in line with the set indicators for tracking the implementation of the MTDP. List of stakeholders and the Monitoring Team Members who were consulted and participated in gathering of data for the preparation of this report are captured below

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Table 1.3: List of Stakeholders Consulted during the Monitoring Exercise

NO	NAME	DESIGNATION/ COMPANY/ COMMUNITY								
Rep	Representatives of NGOs									
1.	Abubakar Issaka	Decency Youth Club								
2.	Victor Owusu	New Town Printers Association								
Exte	rnal Members Interacted wit	th During Monitoring Exercise								
3.	Chief Imoro Baba Issah	President, Maamobi Zongo Council of Chief								
4.	DOll Gifty Opare	Ghana Fire Service								
5.	Ramadan Abdul Muien	Electricity Company Ghana								
6.	Benjamin Ayivie	Ghana Water Company								
7.	Prince Nuhu Ahmed	Convener Development Planning Sub-Committee								
8.	Alhaji Sibaway Zakaria	Afro-Arab Group of Companies								
8.	Alhaji Sibaway Zakaria	Afro-Arab Group of Companies								

Source: MPCU - ANMA, 2020

Table 1.4: Members of Monitoring Team

NO	NAME		DESIGNATION
1.	Musah Yahaya Froko	-	Municipal Coordinating Director
2.	Junecrest Amarfio	-	Municipal Development Planning Officer
3.	Nashiru Iddissah	-	Municipal Budget Analyst
4.	Abdul Karim Salifu	-	Municipal Works Engineer
5.	Sadat Jawula	-	Municipal Finance Officer
6.	Theresa Kutu	-	Social Welfare and Community Development
7.	Sydney Saul Mettle		Agriculture
8.	Daniel Ofori- Asiedu	-	Physical Planning Department
9.	Delima Amoonaquah		Municipal Environmental Health Officer

Source: MPCU - ANMA, 2020

## 1.5 The Challenges

Collecting updates from some of the Departments and Units on the indicator levels delayed the process compilation of reports because in most cases the formats used by the departments for submission of the same information were different. Again, the Assembly does not have the full complements of the departments and as such getting the adequate data for assessment of performance was difficult.

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#### CHAPTER TWO

## MONITORING AND EVALUATION ACTIVITIES REPORT

### 2.1 Introduction

This Annual Progress Report (APR) is prepared in fulfilment of the National Development Planning Commission (NDPC) Act, 1994 (Act 480), under which all Ministries, Departments and Agencies (MDAs) are expected to submit Annual Progress Report on the implementation of their respective Programmes as they relate to the Medium Term Development Plans 2018-2021 of the municipality.

## 2.2 Purpose of Monitoring & Evaluation

This section presents the report on monitoring and evaluation activities carried out in the Municipality in the year 2020. Specifically this section briefly outlines the programme and project status for the year and presents updates on funding sources of the Assembly and their disbursements. It also presents updates on the National 20 core indicators being monitored in the Municipality and the district specific indicators and targets set based on Medium Term Development plan 2018 - 2021. It again presents update on critical development and poverty issues and provides information on evaluations conducted, their findings and recommendations. The concluding section, presents the participatory monitoring and evaluation approaches used and the results. The preparation of the Medium-Term Development Plan including Monitoring and Evaluation sections will go a long way to improve upon Monitoring and Evaluation systems in the Municipal Assembly. These include regular inspection of projects by the Works Department, the MPCUs quarterly monitoring as well as improving stakeholder's involvement through Town Hall Meetings, as well as application of participatory monitoring and evaluation such as community score card, citizens' satisfaction survey among others.

The Assembly has scheduled tailor made identified trainings to build capacities of staff with the help of consultants. Quarterly monitoring and evaluation review meetings will be needed to assess progress made by the various departments on the implementation of their action plans. The Assembly also has undertaken monitoring and evaluation to;

- To provide a single source of information to all stakeholders both local and national on progress being made by the district in the implementation of the DMTDP 2018 – 2021 particularly programmes and projects in 2020;
- To gather information on projects to measure the effectiveness of projects or programmes in meeting set objectives
- To establish a strong culture of transparency and accountability in the Municipality
- Identify development gaps and devise strategies to address them
- To identify weaknesses that are likely to hinder the achievement of the goals and objectives of the DMTDP 2018 2021;
- To make recommendations for addressing the shortcomings;
- Provide information for effective co-ordination of district development plans and programmes at the regional and national levels; and
- Improve service delivery and value for money of the Assembly.

Table 2.1: Stage of Project Cycle

STAGE OF PROJECT CYCLE	EVALUATION OUTPUT	COMMENTS
Regular project supervision	Quarterly progress reports	This will complement and be prepared at the same time as quarterly monitoring reports to Regional Coordinating council
	Rapid feedback studies	Beneficiaries of projects quickly bring in challenges identified with projects been executed
Mid-year project review	Mid-year review	The monitoring team identify lapses and unexpected situations at projects sites
Project completion and audits	Final report	Due diligence to ensure no project is left abandoned

Source: ANMA-MPCU, 2020

## 2.3 Programme/Project Status for the year 2020

This section looks at the programmes and projects that have been planned for the year under review and their level of implementation.

The details of the physical projects register for the year 2020 as presented in table 2.1 outlines the projects, development dimension of the policy framework, location, the contractor, and consultant. It also shows the source of funding, start date, expected date of completion and the status of completion.

The non – physical programmes and activities that were undertaken in the year under review is captured in table 2.2. It also shows the title of the programme, source of funding, dates of start and completion, implementation status and beneficiaries. The routine activities of the various departments and units, which have been captured by their annual programme of work, have been stuck to.

Table 2.2: Report on Physical Projects of the Assembly in 2020

NO.	Title of program/ project/initiatives	Location	Executive Firm /Contractor	Consul tant	Date of Award	Start Date	Anticipate d Completio n Date	Cost (Contract Sum)	Payments Made	Outstan ding Payment	Funding Source	Status Progre ss to Date	Remarks
1.	Construction of 0.6m concrete U- drain within the municipality	Maamobi & Newtow n	Charlstrom company ltd	MRD	27/05/2020	27/05/2020	27/11/2020	379,341.44	56,901.22	32,2440. 22	DACF	100%	Completed
2.	Gravelling works on 0.18km road at unity cluster of schools	Maamobi & Newtow n	City Revamp company ltd	MRD	2/10/2020	9/10/2020	09/12/2020	122,696.25	121,806.25	890.00	DACF	100%	Completed
3.	Pothole patching on selected roads in Ayawaso North Municipality	Maamobi & Newtow n	Messrs Ellbus	MRD	2/10/2020	09/10/2020	09/12/2020	170,000.00	160,850.00	9,150.00	DACF	100%	Completed
4	Construction of 0.9m concrete u- drain and pavement works	Maamobi and Newtow n	Messrs Ellbus	MRD	2/10/2020	09/10/2020	09/12/2020	145,861.00	137,433.44	8,427.56	DACF	100%	Completed
5.	Dredging of Kaokudi through Maamobi Bakin- Gutter	Maamobi	Comvis company Ltd	MRD	23/07/2020	23/07/2020	23/08/2020	87,950.00	81,557.50	6,392.50	DACF	100%	Completed
6.	Rehabilitation of 0.45m and 0.6m U-drain	Alidu & Ladidi	E.K.A Properties Ltd	MRD	29/07/2020	2/07/2020	2/10/2020	72,178.88	0.00	72,178.8 8	DACF	100%	Completed

7.	Gravelling works on 0.14km Road	Estate	Charlstrom Company Ltd	MRD	3/07/2020	08/10/2020	08/11/2020	88,695.06	79,825.56	8,869.50	DACF	100%	Completed
8.	Construction of Doctors Bungalow at Maamobi General Hospital, phase I	Maamobi	Charlstrom company ltd	MWD	06/9/2019	29/10/2019	29/04/2020	320,805.44	282,290.12	38,515.3 2	DDF/RF G	100%	Completed
9.	Construction of Hospital Ramp at Maamobi General Hospital	Maamobi	BilQis International Ltd	MWD	19/09/2020	29/10/2019	29/04/2020	213,277.45	200,293.01	12,984.4 4	DDF/RF G	100%	Completed
11.	Renovation at Maamobi General Hospital	Senya	Starville Company Ltd	MWD	6/09/2019	29/10/2019	29/11/2020	218,942.64	191,870.40	27,072.2 4	DACF	100%	Completed
12.	Construction of Doctors Bungalow at Maamobi General Hospital, phase II	Maamobi	Starville company limited	MWD		29/05/2020	29/11/2020	322,158.52	141,223.79	180,934. 73	DDF/RF G	80%	On-going
13.	Construction of Water Tower at Maamobi General Hospital	Mamobi	City Revamp Co. Ltd	MWD	16/04/2020	19/04/2020	19/10/2020	156,811.18	115,731.64	41,079.5	DACF	100%	Completed
14.	Construction of Market Shed at Maamobi Kasoa- Kuda	Senya	Gbaagba Contract Works & Trading Ltd	MWD	16/04/2020	19/04/2020	19/10/2020	298,800.12	170,342.26	128,457. 86	DACF	90%	On-going
15.	Construction of No.3-Unit Classroom Block at Unity JHS.	Maamobi	Mat Sabris Co. Ltd	MWD		20/05/2020	20/07/2020	333,520.10	0.00	333.520. 10	GETfund	70%	On-going

16.	Construction of 1	Maamobi	Starville	MWD	30/04/2020	06/05/2020	07/05/2020	361,420.00	0.00	361,420.	GETFun	70%	On-going
	No. 6 Unit		company							00	d		
	Classroom Block at Kotobabi 13 JHS		limited										
17.	Completion of 1	Maamobi	Mat Sabris	MWD	30/11/2020	30/11/2020	30/05/2020	464,195.34	57,838.22	406,357.	DACF	75%	On-going
	No.6 Unit		Co. Ltd							12			
	Classroom Block												
	(A) Phase 1 (Lot 1)												
18.	Completion of 1	Maamobi	Monolith Ltd	MWD		30/05/2020	30/05/2020	389,867.51	0.00	389,867.	DACF	0%	Not
	No. 6 Unit									51			Implemented
	Classroom Block												1
	(B) Phase 1 (Lot 2)												

Table 2.2: Report on Non-Physical Projects of the Assembly in 2020

No	Name of Project/ Programme	Amount Involved	Implementi ng Body	Beneficiaries	Benefi	iciaries	Implement ation	Started	Expected Date of	Expenditu re to Date	Outstanding Balance	Source of	Remarks
					Male	Female	Status (%)		completion			Funding	
	MATIC AREA:ECONO PTED DISTRICT GOA												
1.	Organize 4No. District Implementation Support Team (DIST) meetings	4,000	Municipal Trade and Industry Dept.	Municipal office	9	6	100	March	September	3,600	400.00	IGF	Implemented
2.	Organize 3No. entrepreneurial skills training workshops for women groups	4,000	Municipal Trade and Industry Dept.	Entire Municipality		25	100	January	December	3,000	1000.00	IGF	Implemented
3.	Organize vocational skills training for unemployed Youth	15,000.0 0	Municipal Trade and Industry Dept.	Entire Municipality	10	70	100	April	December	12,000.00	0.00	IGF	Implemented
4.	Train 20 women on agro food processing and marketing in post- harvest handling of produce	2,000	Municipal Agriculture Dept.	Entire Municipality		20	100	April	December	2,000	0.00	MAG /IGF	Implemented
5.	Home gardening demonstration for both local and exotic vegetables	1,120.00	Municipal Agriculture Dept.	Entire Municipality	28	16	100	May	December	1,120.00	0.00	MAG	Implemented

6.	Office management and Administration {3 <sup>rd</sup> quarter}	720.00	Municipal Agriculture Dept.	Entire Municipality	16	4	100	June	December	720.00	0.00	MAG	Implemented
7.	Monthly staff meeting conducted for 3rd quarter	600.00	Municipal Agriculture Dept.	Entire Municipality	16	4	100	June	December	600.00	0.00	MAG	Implemented
8.	Training of staff on post-harvest management along Agric. value chain (TEDMAG) 3rd quarter	1,030.80	Municipal Agriculture Dept.	Entire Municipality	16	4	100	June	August	1,030.80	0.00	MAG	Implemented
9.	Trained 30 households on Home Gardening (local and Exotic vegetables)	2,758.00	Municipal Agriculture Dept.	Entire Municipality	18	12	100	June	December	2,758.00	0.00	MAG	Implemented
10.	Train 30 sellers (market woman) on the health hazards caused by food adulteration	1,985.00	Municipal Agriculture Dept.	Entire Municipality		30	100	June	September	1,985.00	0.00	MAG	Implemented
11.	Monitoring of agricultural activity implementation within the municipality by MDA and MAOs	1,325.50	Municipal Agriculture Dept.	Entire Municipality	2	0	100	June	December	1,325.50	0.00	MAG	Implemented
12.	Nominations of 28 farmers for the 36th farmers day celebration 2020	0.00	Municipal Agriculture Dept.	Entire Municipality	19	10	100	June	December	0.00	0.00	GOG	Implemented

Train 20 farmers in improved rabbit management practices	2,032.00		Entire Municipality	100	50	100	June	September	2,032.00	0.00	MAG	Implemented
Spraying of 15 maize fields on Fall Army Worm (PFJ)	0.00	A originaltura	Entire Municipality	9	6	100	June	August	0.00	0.00	MOFA/ PFJ	Implemented
Veterinary activities conducted on vaccination of Pets, control of endoparasite (deworming), ectoparasites and clinical cases (treatmeat)	0.00	Agricultura	Entire Municipality			100	September	December	0.00	0.00	MAG	Implemented
Planting of mango and coconut within the municipality PERD and climate change mitigation measures.		Municipal Agriculture Dept.	Entire Municipality	100 Mar 200 coconut		N/A	June	September	0.00	0.00	MOFA/ MAG	On-going
The 36th municipal farmers day celebration	87,175.0 0	A originaltura	Entire Municipality	9	2	100	September	December	87,175.00	0.00	IGF	Implemented
COVID 19 feed support for livestock farmers	10,050.0 0	1	Entire Municipality	159	25	100	July	December	10,050.00	0.00	IGF	Implemented

THEMATIC AREA:SOCIAL DEVELOPMENT  IDDOPTED MDAS GOAL(8):CREATE OPPORTUNITIES FOR ALL GHANAIANS  19. Organize circuit science lair in Science, Technology, Engineering, Mathematics, Innovation and Education (STEMIE)  20. Organize a capacity building workshop for leachers within the municipality  21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Early Childhood  23. Supervision and registration of Early Childhood  24. Supervision and registration of Early Childhood  25. Description of Independence Day Anniversary (Match Past)  26. Supervision and registration of Early Childhood  27. Description of Independence Day Anniversary (Match Past)  27. Supervision and registration of Early Childhood  28. Supervision and registration of Early Childhood  29. Supervision and registration of Early Childhood  29. Supervision and Past Cheers  20. Supervision and Past Childhood  20. Supervision and Past Chi														
Process   Proc														
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19. Organize circuit science fair in Science, Technology, Engineering, Mathematics, Innovation and Education (STEMIE)  20. Organize a capacity building workshop for teachers within the municipality  21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Early Childhood  10.0000 Municipal Education (STEMIE)  11.6 106 100 13/03/2020 13/03/2020 0.00 0.00 0.00 0.00 0.00 0.00 0.00	THEN	MATIC AREA:SOCIAL	DEVELO	OPMENT										
19. Organize circuit science fair in Science, Technology, Engineering, Mathematics, Innovation and Education (STEMIE)   20. Organize a capacity building workshop for teachers within the municipality   10,000.0 Directorate   20	ADOF	TED MDAS GOAL(S)	:CREATE	E OPPORTUI	NITIES FOR A	LL GH	ANAIAN	<b>S</b>						
science fair in Science, Technology, Engineering, Mathematics, Innovation and Education (STEMIE)  20. Organize a capacity of Objectorate building workshop for Objectorate municipality  21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Education Directorate building workshop for Objectorate municipality  24. Supervision and registration of Education Directorate  25. Supervision and registration of Education Directorate  26. Supervision and registration of Education Directorate  27. Supervision and registration of Education Directorate  28. Supervision and registration of Education Childhood  29. Schools  20. 31. 100  27/02/2020  27/02/2020  27/02/2020  27/02/2020  20.00				1			1		13/03/2020	13/03/2020	0.00	0.00	GOG/	Implemented
Engineering, Mathematics, Innovation and Education (STEMIE)  20. Organization of building workshop for teachers within the municipality  21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Early Childhood  24. Supervision and registration of Early Childhood  25. Supervision and registration of Early Childhood  26. Selected schools Subject and Independence Day Anniversary (Match Past)  27. Organization of Independence Day Anniversary (Match Past)  28. Supervision and registration of Early Childhood  29. Supervision and registration of Early Childhood  20. 31 100 27/02/2020 27/02/2020 0.00 0.00 0.00 0.00 0.00 0.00 0														r
Engineering, Mathematics, Innovation and Education (STEMIE)  20. Organize a capacity building workshop for building workshop for leachers within the municipality  21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Early Childhood  24. Supervision and registration of Early Childhood  25. Supervision and registration of Early Childhood  26. Municipal Education Directorate Supervision and Reduction Directorate Supervision Supervision and Reduction Directorate Supervision Supervisi		Science, Technology,		Directorate										
Mathematics, Innovation and Education (STEMIE)  20. Organizate a capacity 10,000.0 Education Directorate schools  21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Early Childhood  24. Supervision and Education of Early Childhood  25. Supervision and Education of Early Childhood  26. Selected Schools  27. Organization of Education Directorate schools  28. Supervision and Registration of Early Childhood  29. Supervision and Education of Early Childhood  20. Municipal Education of Early Childhood  20. Selected Schools  20. 31														
Education (STEMIE)  20. Organize a capacity building workshop for teachers within the municipality  21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Early Childhood  24. Organization of Basic Schools  25. Supervision and registration of Early Childhood  26. Organization of Independence Day Anniversary (Match Past)  26. Selected Schools  27.02/2020 27.02/2020 0.00 0.00 0.00 0.00 DACF Implemented Schools  27. Organization of Basic Schools  28. Supervision and registration of Early Childhood  29. 31														
20. Organize a capacity building workshop for teachers within the municipality   10,000.0   Municipal Education Directorate   20   31   100   27/02/2020   27/02/2020   0.00   0.		Innovation and												
building workshop for 0 teachers within the municipality    27/02/2020 27/02/2020    27/02/2020    27/02/2020    IGF     IGF     Implemented    27/02/2020    27/02/2020    IGF     Implemented    27/02/2020    27/02/2020    IGF     Implemented    27/02/2020    IGF     Implemented    27/02/2020    27/02/2020    IGF     Implemented    IMPLEMENTED    IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLE		Education (STEMIE)												
building workshop for 0 teachers within the municipality    27/02/2020 27/02/2020    27/02/2020    27/02/2020    IGF     IGF     Implemented    27/02/2020    27/02/2020    IGF     Implemented    27/02/2020    27/02/2020    IGF     Implemented    27/02/2020    IGF     Implemented    27/02/2020    27/02/2020    IGF     Implemented    IMPLEMENTED    IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLEMENTED     IMPLE														
teachers within the municipality  Directorate  Directorate Directorate Directorate  Directorate Directorate Directorate Di	20.					20	31	100	27/02/2020		0.00	0.00		Implemented
21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Early Childhood  24. Organization of Independence Day Anniversary (Match Past)  25. Monitor 2020 BECE examination of Basic Schools  26. Supervision and registration of Early Childhood  27. Organization of Independence Day Anniversary (Match Past)  28. Supervision and registration of Early Childhood  29. Independence Day Anniversary (Match Past)  20. Municipal Education Directorate  20. Municipal Education Directorate  21. Organization of Early Childhood  29. Independence Day Anniversary (Match Past)  20. Independence Day Anniversary (Match Past)  20. Municipal Education Directorate  20. Municipal Education Past Past Past Past Past Past Past Past					schools				27/02/2020	27/02/2020			IGF	
21. Organization of Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  23. Supervision and registration of Early Childhood  24. Organization of Independence Day Anniversary (Match Past)  25. Monitor 2020 BECE examination of Basic Schools  26. Supervision and registration of Early Childhood  27. Supervision and registration of Early Childhood  28. Organization of Independence Day Anniversary (Match Past)  29. Independence Day Anniversary (Match Pas				Directorate										
Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  Supervision and registration of Early Childhood  Directorate  Schools  Schools  N/A  N/A  N/A  N/A  N/A  N/A  N/A  N/		municipality												
Independence Day Anniversary (Match Past)  22. Monitor 2020 BECE examination of Basic Schools  Supervision and registration of Early Childhood  Directorate  Schools  Schools  N/A  N/A  N/A  N/A  N/A  N/A  N/A  N/														
Anniversary (Match Past)  Directorate  Directorate  Directorate  Directorate  N/A N/A 100 14/09/2020 5,000.00 0.00 IGF Implemented Education Directorate Examination of Basic Schools  Supervision and registration of Early Childhood  Directorate  N/A N/A 100 14/09/2020 5,000.00 0.00 IGF Implemented Security Indicates in the municipality Indicates Indicates In the municipality Indicates	21.					171	229	100	06/03/2020	06/03/2020	0.00	0.00	DACF	Implemented
Past)  22. Monitor 2020 BECE examination of Basic Schools  Supervision and registration of Early Childhood  Swed Dept. NGO  Municipal Education Directorate Education the municipality  N/A N/A 100  14/09/2020 18/09/2020 5,000.00  18/09/2020		macpenaence Bay	-		Schools									
22. Monitor 2020 BECE examination of Basic Schools  Supervision and registration of Early Childhood  Municipal Education Directorate  SWCD Dept. NGO  N/A		I		Directorate										
examination of Basic Schools  Education Directorate  Education Directorate  Candidates in the municipality  23. Supervision and registration of Early Childhood  1,000.00  SWCD Dept. NGO  13 not registered 16 registered  16 registered  156  January December  1,000.00  1,000.00  January December  1,000.00  1,000.00  January December  1,000.00  1,		Past)												
examination of Basic Schools  Education Directorate  Education Directorate  Candidates in the municipality  23. Supervision and registration of Early Childhood  1,000.00  SWCD Dept. NGO  13 not registered 16 registered  16 registered  156  January December  1,000.00  1,000.00  January December  1,000.00  1,000.00  January December  1,000.00  1,	22	Monitor 2020 BECE	5 000 00	Municipal	Final year	N/A	N/A	100	14/09/2020	18/09/2020	5 000 00	0.00	IGF	Implemented
Schools  Schools  Directorate candidates in the municipality  3. Supervision and registration of Early Childhood  Directorate candidates in the municipality  Another Service of the municipality  Another Service of the service of the service of the municipality  Another Service of the servic			2,000.00			1 1/1 1	1 1/11	100	11/05/2020	10,00,2020	2,000.00	0.00	101	impremented
the municipality the municipality I I I I I I I I I I I I I I I I I I I				Directorate	candidates in									
23. Supervision and registration of Early Childhood 1,000.00 SWCD Dept. NGO 13 not registered 16 registered 56 January December 1,000.00 0.00 IGF On-going														
registration of Early Childhood					municipality									
Childhood	23.	Supervision and	1,000.00	SWCD Dept.	NGO			56	January	December	1,000.00	0.00	IGF	On-going
		registration of Early				16 regis	tered							
Development Centers		Childhood												
		Development Centers												

	to establish a Data base for ANMA												
24.	Organize durbar to mark International Day and Child Labour	7,000.00	SWCD Dept.	Maamobi	-		0	June	-	7,000.00	0.00	GOG	Not Implemented
25.	Identify street children who shall be offered counselling and referrals	1500.00	SWCD Dept.	Entire Municipality	3	0	100	April	December		0.00	IGF	Implemented
26.	Identify Persons Living with Disability	1,000.00	SWCD Dept.	Entire Municipality	109	86	100	January	December		0.00	DACF	Implemented
27.	Organize LEAP beneficiaries to access quarterly releases from MGSP.	1,000.00	SWCD Dept.	LEAP beneficiaries	2 housel Male 4 Female		100	March	October	685.00	0.00	IGF	Implemented
28.	Identify, registration and monitor Non- Governmental Organizations(NGOs)	1,500.00	SWCD Dept.	Entire Municipality	4 registe	ered	100	April	December	1,500.00	0.00	IGF	Implemented
29.	Social Education on Child Rights and Early Marriage, Women rights and domestic violence etc.	5,000.00	SWCD Dept.	Municipal Office	34	429	100	20/03/2020	29/11/2020	5,000.00	0.00	IGF	Implemented
30.	Intensify public education on HIV/AIDS activities	17,532.0 0	SWCD Dept.	Entire Municipality	77	142	100	March	November	17,532.00	0.00	DACF	Implemented

Social Education on Cybercrime and trafficking within the communities	3,500.00	SWCD Dept.	Entire Municipality	19	14	100	21/07/2020	23/07/2020	3,500.00	0.00	IGF	Implemented
and enroll them on	260,087. 00		School children and community members	45	83	100	29/12/2020	29/12/2020	208,237.53	51,849.47	DACF	Implemented
Conduct monthly health education on importance of immunization and Child Welfare Clinic (CWC) in the communities	2,500.00	. I .	Entire Municipality	Registe red 798 Attenda nce 11,043	684	100	January	December	2,500.00	0.00	GOG	Implemented
Provide health logistics and upgrade the existing ones in various communities.	5,000.00		Entire Municipality	3	5	100	January	December	5,000.00	0.00	GOG	Implemented
Conduct monthly health education on prevention of malaria and epidemic prone diseases eg. cholera			Entire Municipality		blic nation ce van	100	January	December	3,500.00	0.00	GOG	Implemented
Organize health talks on non- communicable diseases in 2 mosques and 2 churches in each quarter			Entire Municipality	278	394	100	January	December	3,000.00	0.00	GOG	Implemented

	Monitor 2 CHPS zones and 2 health facilities in each quarter	2,500.00	Municipal Health Directorate	Entire Municipality		S zones cilities	100	January	December	2,500.00	0.00	GOG	Implemented
	Organize 5 health educational talks and schools health services in 5 selected schools in each quarter	2,000.00	Municipal Health Directorate	Accra Girls SHS		385	100	January	December	2,000.00	0.00	GOG	Implemented
THE	 MATIC AREA :ENVIR	ONMEN	 Γ, INFRAST	 RUCTURE AN	L D HUM	AN DEV	L ELOPMEN	I VT			<u> </u>		
39.	Collection of sanitary data	5,000	MEHSU	Residents	188	6	100	January	December	4630	370.00	IGF	Implemented
	Review Municipal Environmental Sanitation Strategic Action Plan (MESSAP)	5,000.00	MEHSU	Municipal Office			100	January	December	4,000.00	1,000.00	IGF	Implemented
41.	Organize monthly clean up exercises 3 within the Municipality	5,000.00	MEHSU	Residents	1006	513	100	January	December	4,900.00	100	IGF	Implemented
42.	Evacuate heaps of refuse at unauthorized sites.	15,000.0 0	MEHSU	Entire Municipality	24 partio	cipants	100	19/07/2020	30/07/2020	15,000.00	0.00	IGF	Implemented

Monitor and evaluate activities of waste management contractors	3,000.00	MEHSU	Entire Municipality	2 Waste contractors	100	January	December	3,000.00	0.00	IGF	Implemented
Conduct hygiene inspection for all food handlers	6,000.00	MEHSU	Entire Municipality	2,533 inspections conducted	100	January	December	6,000.00	0.00	IGF	Implemented
Conduct medical screening and certification for all food handlers	5,000.00	MEHSU	Entire Municipality	4 participants		January	December	5,000.00	0.000	IGF	Implemented
Conduct school health education on personal hygiene and sanitation for 12 schools	2,000.00	MEHSU	Entire Municipality	410 Participants	100	18/02/2020	18/08/2020	2,000.00	0.00	IGF	Implemented
Disinfest and disinfect, infected office premises and public places	30,000.0	MEHSU	Entire Municipality	131 premises	100	January	December	30,000.00	0.00	IGF	Implemented
Intensify the distribution of one bin one household	N/A	MEHSU	Entire Municipality	20 bins distributed	100			N/A	0.00	IGF	Implemented
Organize training on waste segregation and recycling for three basic schools	N/A	MEHSU	Entire Municipality	Training organized	0	January	December	N/A	0.00	IGF	Not Implemented

Formation and training of DVG's on simulation Exercise and Cardiopulmonary Resuscitation (CPR)	5000	NADMO	Entire Municipality	376	92	100	15/10/2020	31/10/2020	5000	0.00	IGF	Implemented
Conduct institutional fire auditing and Education on fire safety measures and best practices	5000	NADMO	Entire Municipality	600	161	100	10/09/2020	22/11/2020	5000	0.00	IGF	Implemented
Public education and awareness creation on Flood, Diseases and Epidemics	1500	NADMO	Entire Municipality			100	7/04/2020	15/04/2020	1500	0.00	IGF	Implemented
Organize Six sub- Technical Committee Inspections	0	Physical Planning Dept.	Municipal office	15 applireceived		83	January	December	N/A	0.00	IGF	Implemented
1 4:6: 4: 6 41	00	*	Entire Municipality	All elect areas	toral	0	October	December	25,000.00	0.00	IGF	Not implemented
Organize Four Technical Planning Committee Meetings	5,000.0	Physical Planning Dept.	Committee members	14	2	50	5/5/2020	5/5/2020	4,200.00	800.00	IGF	On-going

	Organize Four Spatial Planning Committee meetings	16,000.0	Physical Planning Dept.	Committee members	12 applid 9 proces 7 approv 2 were d No appli was refu	sed yed leferred leation	25	18/8/2020	18/8/2020	3,025.00	12,975.00	IGF	Not implemented
	Organize four SAT meetings to brief members	16,000.0 0	Physical Planning Dept.	Committee members	14	2	25	09/07/2020	09/07/2020	8,925.00	6,075.00	IGF	On-going
	Monitoring of physical development within the municipality	5,000.00	Physical Planning Dept.	Entire Municipality			0	January	February	0.00	5,000.00	IGF	Not implemented
	Acquire land for construction of office for municipal Health and Education	300,000. 00	Physical Planning Dept.				0	January	September		300,000.00	IGF	Not implemented
GOVI	ERNMENT, CORRUPT	TION ANI	O PUBLIC A	CCOUNTABIL	ITY								
	Orientation Training for Hon. Assembly Members	12,316.6 7	Human Resource Dept.	Assembly members	15	2	100	15/06/2020	15/06/2020	12,316.67	0.00	DACF/R FG	Implemented

	Training in Alternative Dispute Resolution and Conflict Management	12,316.6 7	Human Resource Dept.	Staff	18	15	100	16/06/2020	16/06/ 2020	12,316.67		DACF/R FG	Implemented
	Training on Local Government Service Protocols	12,230.0 0	Human Resource Dept.	Staff	29	23	100	24/09/2020	25/09/2020	12,230.00	0.00	DACF	Implemented
63.	Organize Staff Durbar	3,535.00	Human Resource Dept.	Staff	37	29	100	10/12/2020	10/12/2020	3,535.00	0.00	IGF	Implemented
	Training on Public Financial Management for HODs and other staff	14,600.0 0	Human Resource Dept.	Staff	30	29	100	14/12/2020	14/12/2020	14,600.00		DACF/R FG	Implemented
65.	Support NABCO Activities	N/A	Central Administrati on	Municipal office	-	_	0	-	-	-	0.00	IGF	Not Implemented
	Coordination of the organization of quarterly Statutory meetings, General Assembly meeting and management meeting	10,000.0	Central Administrati on	Municipal Office	All Depa	artments	100	January	December	10,000.00	0.00	IGF	Implemented
	Support the celebration of national Events	100,000. 00	Central Administrati on	Entire Municipality		N/A	100	January	December	87,175.00	12,825.00	DACF/ IGF	Implemented

68.	Conduct education on payment of rate, daily tolls etc within the Municipality	N/A	NCCE	Entire Municipality	1623	3987	100	March	November	N/A	0.00	N/A	Implemented
69.	Create awareness on good sanitation and effects of degrading the environment	N/A	NCCE	Entire Municipality	595		100	January	December	N/A	0.00	N/A	Implemented
70.	Awareness Raising Campaign on Covid – 19 Protocols	N/A	NCCE	Entire Municipality	13834	11672	100	July	December	N/A	0.00	N/A	Implemented
71.	Organize a social auditing programme	N/A	NCCE	Entire Municipality	932		100	25/04/2020	26/04/2020		0.00	N/A	Implemented
72.	Educating the public on the 2020 Presidential & parliamentary elections	N/A		Entire Municipality	1458	1159	100	January	December	N/A	0.00	N/A	Implemented
73.	Voter's Registration Exercise	N/A	NCCE	Entire Municipality	4190	4252	100	June	August	N/A	0.00	N/A	Implemented
	Public Education on linkage between corruption and fundamental human rights and Freedom	N/A	NCCE	Entire Municipality	1682	1	100	07/02/2020	20/06/2020	N/A	0.00	N/A	Implemented
	Public education on property numbering under street naming and	750.00		Entire Municipality	Property	owners	100	January	December	750.00	0.00	IGF	Implemented

	property numbering programme										
	Public sensitization on the celebration of 63rd Independence Day 2020	Information service Dept.	Municipal Office	General Public	100	February	March	750.00	0.00	IGF	Implemented
	Public education on precautionary measures of preventing the spread of the Coronavirus (COVID- 19)	Information Service Dept.	Entire Municipality	General Public	100	January	December	950.00	0.00	IGF	Implemented
78.	Time with the Assembly; A weekly radio talk show to educate the public on activities of the Assembly	Information Service Dept.	Entire Municipality	General Public	100	January	December	1,600.00	0.00	IGF	Implemented
79.	Revenue mobilization sensitization	Information Service Dept.	Entire Municipality	Rate payers	100	June	April	1470.00	0.00	IGF	Implemented
	Campaign on mandatory use of nose mask and Covid-19 protocols	Information Service Dept.	Entire Municipality	General Public	100	June	December	2700.00	0.00	IGF	Implemented
	Public Sensitization on polio Vaccination	Information Service Dept.	Entire Municipality	Children under 5 years in the Municipality	100	September	October	1,170.00	0.00	IGF	Implemented

Public Sensitization on free malaria testing	450.00		Entire Municipality	General Public	100	October		450.00	0.00	IGF	Implemented
Public awareness on 7th December, 2020 General Election	700.00		Entire Municipality	General Public	100	November		700.00	0.00	IGF	Implemented
Maintain and repair IT resources	1,600.00	1	Municipal Office	-	100	January	December	1,600.00	0.00	IGF	Implemented
Undertake backup of all assembly computers	1,500.00	_	Municipal Office	-	100	January	December	1,500.00	0.00	IGF	Implemented
Provide internet access for Assembly Departments	4,000.00	1	Municipal Office	-	70	July	December	N/A	0.00	IGF	On-going
Maintain and update website for the Assembly	1,500.00	1	Municipal Office	-	100	July	December	1,500.00	0.00	IGF	Implemented
Facilitate the Printing of bills for payment of property rates	1,000.00	1	Municipal Office	-	100	July	December	1,000.00	0.00	IGF	Implemented
Preparation of Annual Procurement plan	1,500.00	Municipal Procurement Dept.	Municipal Office	-	100	January	December	1,500.00	0.00	IGF	Implemented

Procure and purchase all office logistics for the Assembly	00	Municipal Procurement Dept.	Municipal Office	-	100	January	December	400,000.00	0.00	IGF	Implemented
Hold 4no. Tender meetings to evaluate and approve bids		Municipal Procurement Dept.	Municipal Office	-	100	January	December	7,000.00	0.00	IGF	Implemented
Publication of adverts to invite bids		Municipal Procurement Dept.	Municipal Office	-	100	January	December	6,000.00	0.00	IGF	Implemented
Collect Data and upgrade/Review the Medium Term Development Plan (MTDP)	4,000.00	MPCU	Committees Members	-	100	January	December	4,000.00	0.00	IGF	Implemented
Conduct quarterly monitoring of all projects and programmes	5,000.00	MPCU	Municipal Office	-		January	December	5,000.00	0.00	IGF	Implemented
Discuss and approve final draft of 2021 budget and fourth draft of 2021 fee-fixing at General Assembly meetings		Municipal Budget Unit	Budget Committee Members	N/A	100	January	December	N/A	0.00	IGF	Implemented

	Gazette and purchase copies of 2021 fee-fixing resolution	N/A	Budget Unit	Budget Committee Members	N/A	100	-	-		0.00	IGF	Not Implemented
	Conduct Departmental budget hearing for a week	N/A	Municipal Budget Unit	All Departments	N/A	100	July	September	N/A	0.00	IGF	Implemented
	Present draft of 2021 Programme Based Composite Regional Budget hearing	N/A	Municipal Budget Unit	RCC	N/A	100	July	September	N/A	0.00	IGF	Implemented
99.	Implement MP's common fund activities	0	*	Entire municipality		100	October	December	67,320.27	2,679.73	DACF	Implemented

### 2.3 Update on Funding Sources

The Opening balance as at 01/1/2020 was **GHC767,681.83** The revenue realized for the year 2020 was **GH¢9,388,275.17**constituting **69.67%** of the budgeted revenue and the expenditure incurred for the year was **GH¢9,294,208.46** constituting **68.97%** of the budgeted expenditure leaving a balance of **GH¢94,066.71.**The funding sources of the Assembly has been the District Assembly Common Fund (DACF) and the Assembly's own Internally Generated Funds (IGF).

#### 2.3.1 Efforts to Generate Funds

On the Internally Generated Funds, these have mostly been from fees and fines, licenses and property rates, even though the Assembly was not able to collect much due to late commencement of the Assembly's operation for the year.

The Municipality has a lot of potential to increase her Internally Generated Revenue. The Assembly has embarked on a number of activities to improve its revenue collection. These include training of revenue collectors, establishment revenue mobilization taskforce data collection of revenue items and collection of data on retable items especially on bill boards and signals and community education on the importance of paying their taxes.

### 2.3.2 Challenges in Generating Funds

The first challenge to the Assembly's effort in generating funds is the limited data on revenue sources. Secondly, there are revenue leakages due to inadequate revenue collectors and boundary disputes with neighboring districts.

There is also the general unwillingness of citizens to pay taxes, especially recalcitrant individuals and businesses. The small size of the municipality is also a big constraint in the mobilization funds.

### 2.3.3 Update on Disbursements

The entire expenditure amounting to **GH¢9,294,208.46** was incurred on items of the Assembly are split into Compensation of Employees, Goods and Services and Non-Financial Assets. The table below presents an update on disbursement of funds from January to December 2020. The Pie Chart shows the pictorial view of the Expenditure for Ayawaso North Municipal Assembly.

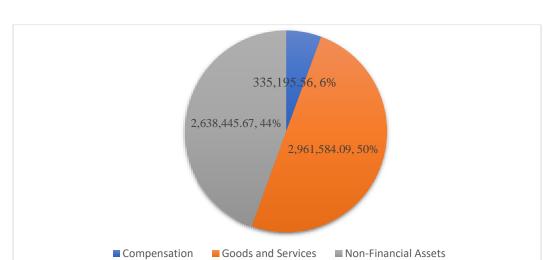


Figure 2.1 Disbursement of Funds for the Year 2020

Source: Municipal Finance Office, 2020

Table 2.4 Details of the financial performance of the Assembly for the year 2020

No.	Source Of Revenue	Amount(Gh¢)
1	DACF	5,694,403.06
2	IGF	1,033,821.91
3	MP's CF	321,412.27
4	GOG Grants	15,222.92
5	DDF/DPAT-RFG	416,690.11
6	MAG	300,952.61
7	PWD	61,035.88
8	HIV/AIDS	19,958.66
9	CENTRAL GOVERNMENT SALARIES	1,524,777.75
	Total Revenue	9,388,275.17

Source: Municipal Finance Office, 2020

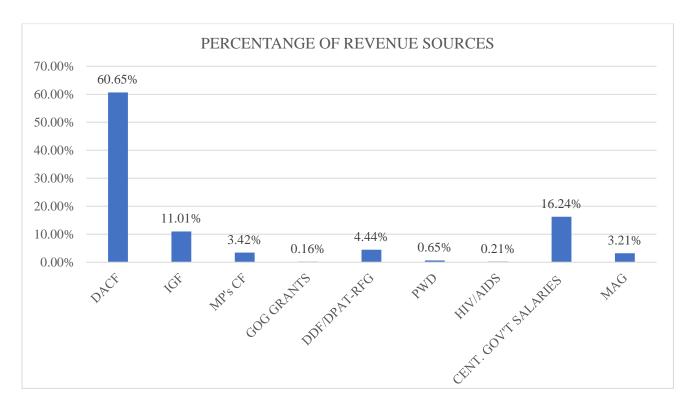


Figure 2.2: The Graph indicating all Monetary Sources for Assembly in 2020

Source: Adapted from Municipal Finance Office, 2020

Table 2.5: Detail of the expenditure for the Year 2020

EXPENDITURE	TOTAL
IGF:	
Compensation	277,499.09
Goods & Services	693,832.50
Non-Financial Assets	-
Sub-Total	971,331.60
GOG	
Compensation	648,456.00
Goods & Services	28,780.00
Non-Financial Assets	-

Sub-Total	677,236.00
DPAT	
Compensation	-
Goods and Services	64,638.46
Non-Financial Assets	397,807.64
Sub-Total	462,446.10
DACF:	
Compensation	-
Goods & Services	3,905,155.24
Non-Financial Assets	2,844,657.86
Sub-Total	6,749,813.10
HIV/AIDS/PWD	
Compensation	-
Goods & Services	40,972.00
Non-Financial Assets	-
Sub-Total	40,972.00
MAG	
Compensation	-
Goods & Services	88,034.66
Non-Financial Assets	-
Sub-Total	88,034.66
MP'S CF	
Compensation	-
Goods & Services	159,145.00
Non-Financial Assets	145,230.00

Sub-Total	304,375.00
GRAND TOTAL	9,294,208.46

Source: Municipal Finance Office, 2020

In conclusion, the closing balance for the year is GH¢-152,034.34. This is carried forward to the 2020 as the total accumulated reserve of the Assembly.

### 2.3.4 Challenges with Expenditure

### a. Inadequacy of Funds

The funds for development programmes and operational activities in the Municipality are generally inadequate due to low income generation as result of limited data on ratable items and limited revenue collectors. Ayawaso North municipality being of the one of the newly established municipality needs lot resources for rehabilitation office block and equipment and logistic to make the office functional.

### b. Non implementation of the physical projects

The Assembly could not disburse its share of DACF for capital projects due late release of funds as well as inability to establish the necessary procurement structure to spearhead the processes. In view of these the proposed projects in the Annual Composite Budget and the Action Plan based on the Medium-Term Development Plan are yet to be implemented.

Table 2.6: Items Procured in the Year 2020

DESCRIPTION OF ITEMS	AMT (GH⊄)	SUPPLIER/ CONTRACTOR
Purchase of Laptop and Printer - Agric	4,604.65	Feeky Bus. Ventures
2. Supply of Desktop, Laptops and Printer	26,882.00	City Revamp Co Ltd
3. Purchase of Rabbit, structure and feeding items – Agric	7,136.57	Starville Company Ltd
4. Procurement of Fuel Coupons for office use.	10,000.00	Ghana Oil Company
5. Purchase of Holograms	6,000.00	Greater Accra Pass Transport Executives
6. Procurement of items for 35 <sup>th</sup> Farmers Day Celebration Goods	19,308.75	Almighty Investment limited
7. Supply of Lenovo V3330- Agric	2,909.00	Starville Company Ltd
8. Procurement of Electrical and Sanitary Items	6,269.35	Hadas Establishment Ltd
9. Purchase of Refreshment for Meeting	4,903.50	Mayford Food Services
10. Purchase of consumables for office meetings 11.	18,549.50	Rekkoc Ventures
12. Valuation report for ANMA	7,750.00	CAGD
13. Rent advance for national ambulance service for the assembly	42,360.00	Young sowah
14. 2 Years Rent Advance for Education Directorate	65.000.00	College of Culinary and Arts and Hospitality
15. Procurement of Fuel Coupons for official use	20,000.00	Ghana Oil Company
15. Procurement of HP Toners 17A	16,500.00	Feeky Bus Venture
16. Purchase of toner for Konica Minolta buz 258	4,109.70	Techfocus Limited
17. Supply of 200 Dual Desk from MPs common fund	63,860.00	Corblee enterprise
18. Supply of 5 cattle and 2 sheep for Eid	21,770.20	Gbaaba Contract works Ltd.
Celebration		

19. Purchase and installation of horn and speaker for the Assembly's Vehicle	2,673.87	Blaze Investment* Co.
20. Supply of sanitary items for fight against COVID 19	65,267.80	COMVIS Company Ltd
21. Construction of concrete U drain within the Municipality (mobilization)	56,901.22	Charlstorm Co. Ltd.
22. Construction of Market shed at Maamobi Kasoa Nkuda.	44,820.02	Gbagba Construction Works Ltd.
23. Construction of water tower at Maamobi General Hospital	23,521.67	City Revamp Co. Ltd.
24. Renovation works at Maamobi General Hospital	159,031.70	Starville Co. Ltd
25. Construction of additional office space at ANMA office	42,698.96	Charlstorm Co. Ltd.
26. Monthly allowance for the Municipal Solicitor	1,500.00	Mohammed Muniru Kassim
27. Supply of 20KVA standard generating plant	106,360.80	Osalima Services
28. Printing of Municipal Maps for the Assembly	3,499.92	Chrom Creation
29. Supply of office Desks and swivel chairs	44,003.14	Kle-B company Ltd.
30. Designing of Assembly Logo	5,000.00	M. Zeplex Co. Ltd.
31. Purchase of refreshment items for meetings	9,443.04	Blaze Investment Co Ltd
32. Tailoring service of bale of calico fabric nose masks for public against COVID 19 in the Municipality	6,700.00	COMVIS Co. Ltd.

33. Purchase of fuel coupons for office use	50,000.00	Ghana Oil Company Limited
34. Purchase of 100 N0. Dual Desk for basic schools in the municipality	31,930.00	Corblee Enterprise
35. Supply of items to furnished MCEs Residence	48,916.21	Limits limited
36. Supply and installation of Burglar proof at the account office of ANMA	4,940.00	Hadas Establishment Limited
37. Supply of Sanitary items for the Assembly	51,855.25	Phasor Engineering Konsult Ltd
38. Printing of community street maps and blocks Maps for Data collection of property	700.00	Chrom Creation
39. Consultation on capacity building for Assembly members and Staff	36,950.00	Excel Links Consult Ltd
40. Supply of stationaries for office use	38,059.16	COMVIS Co. Ltd
41. Construction of Emergency water supply systems in the municipality	127,182.60	Charlstorm Co. Ltd
42. Purchase of internet router and booster for account use	2,407.20	M. Zeplex enterprise
43. Construction of hospital ramp at Maamobi General Hospital	17,028.56	Bilqis International Ltd
44. Supply and Installation of Air Conditions at the new office complex	77,561.97	Limits Limited
45. Construction of doctor's bungalow at Maamobi General Hospital phase 1	18,621.27	Charlstorm Co. Ltd.
46. Supply of Air Conditioners to the Kotobabi Police Command	5,300.00	Corblee Enterprise
47. Allowance for the Municipal Solicitor for the month March	1500.00	Mohammed Muniru Kassim
48. Supply of Sugar, Milk and Bontea to the constituency for the Ramadan Celebration	44,290.00	Corblee Enterprise
49. Supply of Speakers and its accessories to Mamobi, Nima and Newtown youth	5,356.00	Corblee Enterprise
50. Construction of Doctor's bungalow at Mamobi General Hospital	48,323.78	Starville Co ltd

51. 1 <sup>st</sup> quarter final disposal site for the Municipal.	100,000.00	Waste Landfills Co Ltd
52. Supply of A4 sheet for office use	31,930.00	Blaze Invest, Co. ltd
53. Hiring of Mattresses for Police and Military at Accra Girls Snr School for patrol	7,245.00	COMVIS Co ltd
54. Fumigation at ANMA office	9,760.00	N. Solovon Enterprise
55. 150 Watt led streetlight complete with Arms, M16 x280 bolts and nuts	96,000.00	Corblee Enterprise
56. Procurement of Office and Consumables	12,682.00	Filafi Enterprise
57. Procurement of parts of official motorbike	675.13.00	N. Solovon Enterprise
58. Construction Concrete U drain within the Municipality	213,911.40	Charlstorm Co. Ltd.
59. Construction of Market Shed at Kasoa Kuda	125,522.24	Gbagba Construction Works Ltd.
60. Construction of Water Tower at Mamobi General Hospital	92,209.97	City Revamp Co. Ltd.
61. Evacuation accumulated refuse at Accra Girls Senior High School	12,977.78	Starville Co. Ltd
62. Maintenance of 3 Assembly's vehicles	3,691.92	Kle-B Company Ltd.
63. Monthly allowance for the Municipal Solicitor – May	1,500.00	Mohammed Muniru Kassim
64. Procurement of GCR, Lorry park and Market Toll	2,900	CAGD
65. Hiring of Global positioning System devices 7 days	4,355.56	Chrom Creation
66. Procurement of Refreshment items for meetings	12,480.00	Agalady Enterprise
67. Monthly allowance for the Municipal Solicitor - June	1,500.00	Mohammed Muniru Kassim
68. Hiring of payloader for evacuation of spilled refuse	2,844.44	AB Plus Ventures
69. Procurement of vehicular stickers for commercial use	14,950.40	M. Zeplex Enterprise
70. Hiring of trucks to collect silt along the Road	1,066.66	AB Plus Ventures

71. Fumigation in Mosques and Churches	35,053.33	Corblee Enterprise
72. Procurement of vehicular stickers for commercial use	31,339.14	M. Zeplex Enterprise
73. Procurement of vehicular stickers for commercial use	13,144.80	M. Zeplex Enterprise
74. Emergency disinfection of Accra Girls Senior High School following the six cases of confirmed COVID 19	17,826.17	Altantic Pest Control Services
75. Demolition of 2 No. 3 units Classroom block at Unity cluster of schools	44,200.00	Starville Co limited
76. Disinfection of all public places within the Municipality against COVID 19 for the reopening of religious activities	23,093.33	Altantic Pest Control Services
77. Installation and maintenance of streetlights in the Municipality	77,080.64	King Solomon & George Co. Ltd
78. Renewal of the Assembly's office accommodation rent at Mamobi for 7 months	90,563.00	Franklin Dornu Agbloe
79. Advertisement on PPA website	800.00	Public Procurement Authority
80. Servicing of 16 No. Air conditioners and fixed of 4 No. fan motors in the Assembly	3,551.11	East Bound Limited
81. Procurement of Office Equipment	16,818.48	Lembeth Solution Limited
82. Desilting of Cesspit and replacement of waste pipes	3,042.00	East Bound Limited
83. Procurement of Fuel Coupons	10,000.00	Ghana Oil Company
84. Monthly allowance for Municipal Solicitor for month of July	1,500.00	Mohammed Muniru Kassim

85. 2 <sup>nd</sup> quarter final disposal site for the Municipal.	100,000.00	Waste Landfills Co. Ltd
86. Maintenance of Official Vehicle	6,775.49	Kle-B Co. Ltd
87. Supply of MCE's Consumables	3,229.55	Kwas Construction Ltd
88. 3rd quarter final disposal site for the Municipal.	100,000.00	Waste Landfills Co. Ltd
89. Purchase of nose masks to Mosques and Churches within the Municipality	14,688.00	Corblee Enterprise
90. Advert on construction of 1 No.3 Classroom Block at Kotobabi and Unity JHS	1,052.48	New Times Corporation
91. Construction of Doctor's Bungalow Phase 2	92,900.01	Starville Co. Ltd
92. Procurement of furniture and Office Equipment	39,469.00	Intersped Gh. Ltd
93. Procurement of Toners, Routers, and other Accessories	10,571.05	Kontorfolkene Services  Kwas Construction Ltd
94. Procurement of consumables for the MCE's Office	3,165.19	Kwas Construction Ltd
95. Procurement of 40" foot containers for the zonal council Offices at Accra Newtown and Mamobi	41,200.00	Khamons (Gh) Ltd
96. Procurement of Office Equipment	56,102.80	COMVIS Company Ltd
97. Procurement of Bags of Rice and Cow	37,700.00	EKA Properties Ltd
98. Procurement of items for the MCE's Residence	36,994.03	Kle-B Co Ltd
99. Solicitors Monthly Allowance	1,500	Mohammed Muniru Kassim
100.Gravelling works on 0.18km road at Unity Cluster of School	115,715.94	City Revamp Co. Limited
101.Pothole patching on selected Roads in the Municipality	160,850.00	Ellbus Company Ltd
102. Dredging of Kawokudi through Mamabi Baakin Gutter	81,557.50	COMVIS Company Ltd
103.Procurement of Fuel coupons	20,000.00	Ghana Oil Company

104.Quarter page advert in Ghanaian Times Newspapers	1,502.48	New Times Cooperation
105.Procurement of Consumables for MCE's Residence and Office Meetings	13,770.28	Kwas Construction Ltd
106.Construction of Biofill at Maamobi Ayebeng Memorial Primary, KG at GAMA Toilet site	68,571.53	EKA Properties Ltd
107.Compensation settlement to Mr. Muslim Isumil	400,000.00	Muslim Isumil
108.Compensation settlement to Mr. Muslim Isumil	400,000.00	Muslim Isumil
108. Supply of Door Locks and Electrical items	19,168.30	Lyrics Enterprise
109. Procurement of 60 bags of cement as Assembly's donation towards the building of mosque and classroom for Gigis Youth Assocation and Az-hariyya Islamic School	3,615.30	Agalady Enterprise
110. Gravelling works on 0.14KM road at Estate Electoral Area	79,825.56	Charlstrom Company Ltd
111. Completion of 1 NO.6 Units Classroom Block (A) Phase 1	279,274.50	Mat Sabiris Company
112. Construction of 2NO. offices at Mamobi and Newtown for Zonal council	38,800.00	EKA Properties Ltd
113. Advance mobilization certificate for the completion of 1NO.6 Units Classroom Block (A) Phase 1	66,313.62	Mat Sabiris Company
114. Procurement of fuel coupons	20,000.00	Ghana Oil Company
115. Procurement of fuel coupons	20,000.00	Ghana Oil Company
116. Dislodging at Accra Girls SHS	7,111.00	M. Zeplex Ent.
117. Allowance for the Municipal Solicitor for the month March	1,500	Mohammed Muniru Kassim
118. Procurement of Disaster Relief Items	49,285.50	Khamons(GH)Ltd
119. Procurement of Disaster Relief Items	49,796.55	Feeky Business Ventures
120. Supply of COVID-19 Items	79,567.50	Hadas Establishment Ltd

121. Supply of Building Materials	99,992.40	Kwas Construction Ltd
122. Procurement of roofing sheets	99137.50	Khamons (GH)Ltd
123. Supply of Cement and Other Building Materials	98,501.47	Lembeth Solution Ltd
124. Procurement of Cement Block, Trip of Stones and Sand	49,852.00	Feeky Business Ventures
125. Supply of Roofing Sheets and Wood	29,329.25	Intersped GH Ltd
126. Procurement of Trip of Stones and Sand	31,930.00	Intersped GH Ltd

Source: ANMA, Procurement Office 2020

### 2.4 Update on Indicators and Targets

### 2.4.1 District Specific Indicators and Targets

The assessment of the progress of implementation of the 2020 Annual Action Plan and the DMTDP of the Assembly based on the analysis of the indicator achievement as well as the progress made in the implementing programmes and projects outlined in the plan provides update on the district specific indicators set based on the objectives of the DMTDP.

The Matrix provides indicators, indicator type and the baseline for 2018 and 2020, the data sources, monitoring frequency and whose responsibility it is to supply the data. The indicator type, be the input, output, process or outcome ones are all stated.

Table 2.7: Performance of Core Indicators at the District Level

		ntor (Categorised by Development nsion of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
	ECON	NOMIC DEVELOPMENT							
1.	Total	output in agricultural production	N/A	15	1	15	5	15	7
	i.	Vegetables							
		Peper, okro, watermelon, cowpea etc	N/A	200	80	300	120	250	100
	ii.	Cattle	N/A	700	154	1000	350	700	450
	iii.	Sheep	N/A	35	236	800	300	120	200
	v.	Goat	N/A	500	250	1000	450	700	500
	iv.	Poultry	N/A	50	28	80	50	60	25
	v.	Rabbit	N/A	NIL	NIL	50	30	60	40
	vi.	Quails							
	vii.	Guinea Pigs	N/A	NIL	NIL	80	26	100	65
	viii.	Total number of farmers captured under					279		
		2020							
2.	Perce	ntage of arable land under cultivation	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Num		new industries established	N/A	N/A	NIL	NIL	3 Small Scale Industries	NIL	NIL
i. ii.	Agri Indu	culture,							
iii.	Serv								
3.	Numb	per of new jobs created	N/A	N/A	NIL	1000	500	N/A	N/A

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual	Target	Actual
	Difference of regentarior goods)	(2017)	2010	2010	2017	2019	2020	2020
	iv. Agriculture v. Industry	N/A	N/A	N/A	N/A	N/A	200	125
	vi. Service	N/A	50	18	100	48	100	N/A
	SOCIAL DEVELOPMENT	•						
4.	Net enrolment ratio	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	i. Kindergarten	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	ii. Primary	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	iii. JHS							
5.	Gender Parity Index		NIL	53F	125F	88F	N/A	N/A
	i. Kindergarten ii. Primary			39M	110M	38M		
	iii. JHS		NIL	761F	1220F	921F	N/A	N/A
	iv. SHS			439M	805M	520M		
			NIL	800F	1000F	893F	N/A	N/A
				474M	850M	517F		
6.	Completion rate i. Kindergarten	N/A	100	60	100	85	100	80
	ii. Primary		100	60	100	80	100	80
	iii. JHS iv. SHS		100	60	100	70	100	80

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
			100	96	100	96		
7.	Number of operational health facilities		NIL	NIL	NIL	NIL		
	i. CHP Compound(zone)		3	1	1	1	1	9
	ii. Clinic iii. Health Centre		5	5	8	5	N/A	2
	iv. Hospital		1	1	1	1	1	1
8.	Proportion of population with valid NHIS card	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	i. Total (by sex)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	ii. Indigents iii. Informal		N/A	N/A	N/A	N/A	N/A	N/A
	iv. Aged	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	v. Under 18years vi. pregnant women	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		N/A	N/A	N/A	N/A	N/A	N/A	N/A
9.	Number of births and deaths registered				2,636 Births	2,692 Births	N/A	2,541 Births
	<ul><li>i. Birth (sex)</li><li>ii. Death (sex, age group )</li></ul>				Dittils		N/A	86 Deaths
10.	Percent of population with sustainable access to							
	i. District	N/A	100	100	100	100	100	86
	ii. Urban							
	iii. Rural	N/A	100	100	100	100	100	100
11.		N/A	100	15	100	30	100	35

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	Indicator (Categorised by Development	Baseline	Target	Actual	Target	Actual	Target	Actual
	Dimension of Agenda for Jobs)	(2017)	2018	2018	2019	2019	2020	2020
	Proportion of population with access to improved sanitation services	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	i. District ii. Urban iii. Rural	N/A	N/A	N/A	N/A	N/A	N/A	N/A
12.	Maternal mortality ratio (Institutional)	N/A	N/A	N/A	0	148:100,000	140:100,00 0	157:100,000
13.	Malaria case fatality (Institutional)	N/A	N/A	N/A	0	0	0	0
	i. Sex ii. Age group	N/A	N/A	N/A	0	0	0	0
14.	Number of recorded cases of child trafficking and				0	0	0	0
	<ul><li>i. Child trafficking (sex)</li><li>ii. Child abuse (sex)</li></ul>				0	8	0	0
15.	Percentage of road network in good condition		100	100	100	90	100	80
	Total		100	100	100	100	100	80
	Urban		100	100	100	100	100	80
	Feeder							
16.	Percentage of communities covered by electricity		100	100	100	100	100	100
	District		N/A	N/A	N/A	N/A	N/A	N/A
	Rural		100	100	100	100	100	100

	Indicator (Categorised by Development	Baseline	Target	Actual	Target	Actual	Target	Actual
	Dimension of Agenda for Jobs)	(2017)	2018	2018	2019	2019	2020	2020
	Urban							
17.	Reported cases of crime		N/A	N/A	N/A	N/A	N/A	N/A
	i. Men,		N/A	N/A	N/A	N/A	N/A	N/A
	ii. Women iii. Children		N/A	N/A	N/A	N/A	N/A	N/A
18.	Percentage of annual action plan implemented	N/A	100%	71%	100%	90%	100%	85.23%
19.	Number of communities affected by disaster	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	i. Bushfire ii. Floods	N/A	0	Parts of Kwaotsuru and parts of Maamobi West	0	Parts of Kwaotsuru and parts of Maamobi West	0	0

Source: ANMA-MPCU, 2020

Table 2.8: Update on Critical Development and Poverty Issues

Critical Development and Poverty	Allocation (GH¢)	Actual Receipt	No of Beneficiaries		
Issues		( <b>GH¢</b> )	Targets	Actuals	
	N/A	N/A	1581	1581	
Ghana School Feeding Programme				M 647	
				F934	
Capitation Grants	N/A	3,385.50		612	
National Health Insurance Scheme	N/A	N/A	N/A	N/A	
Livelihood Empowerment Against Poverty (LEAP) programme	N/A	685	20	6	
National Youth Authority	1,620.00	0.00	100	50	
National Youth Employment Authority	3,600.00	1,400.00	100	125	
One District-One Factory Programme	N/A	N/A	N/A	N/A	
One Village-One Dam Programme	N/A	N/A	N/A	N/A	
Planting for Food and Jobs Programme	N/A	N/A	N/A	30 farmers	
Rearing for Food and Jobs	N/A	N/A	1000	N/A	
Free SHS Programme					
National Entrepreneurship and Innovation Plan (NEIP)	N/A	1,250.00	100	66	
GAMA SWP	0.00	0.00	NIL	NIL	
GASSLIP			N/A	561	
Nation Builders Corp	N/A	0.00	300	224	
1 BIN 1 HOUSEHOLD	N/A	1,670	1000	986	

Source: ANMA-MPCU, 2020

### **2.5 Local Economic Development Programmes**

2.5.1 Coronavirus Alleviation Programme Business Support Scheme Young Africa Works The MasterCard Foundation and National Board for Small Scale Industries (NBSSI) 'Young Africa Works' Partnership is an entrepreneurship development and employment program targeted at young people, particularly young women in Ghana. The partnership falls under the NBSSI's Youth Entrepreneurship and Employment Program (YEEP).

The Trade & Industry Department and Social Welfare and Community Development registered beneficiaries on the Innovation, Creativity and Entrepreneurship (ICE), Apprenticeship to Entrepreneurship (A2E) and MSME Business Acceleration (MBA) Program.

The aim of the scheme is to support small businesses that have been affected by the COVID-19 across the country and the municipality seeks to benefit from the scheme and to reduce youth unemployment which is extremely high.

The breakdown of the registration is as follows:

Table 2.9: Registration of Beneficiaries on the MasterCard Programme

No.	Type of registration	Sex segregation		Sub-Total
		M	F	
1.	Innovation, creativity & entrepreneurship	21	6	27
2.	MSE Business acceleration	73	184	257
3.	Apprenticeship to entrepreneurship	37	69	106
Total		259	131	390

Source: Municipal Trade & Industry Dept., 2020

#### 2.5.2 CORONAVIRUS ALLEVIATION PROGRAMME BUSINESS SUPPORT SCHEME

The Trade & Industry department registered 840 small and micro businesses to enroll on the coronavirus programme business support scheme under the

auspices of the President of the Republic championed by the National Board for Small-scale Industries (NBSSI) to provide financial support to vulnerable businesses within the municipality.

### 2.6 Persons with Disability in the Municipality as at 2020

Within the 2020 period the Assembly identified 139 persons with various forms of disabilities under the year of review, which is presented in the table 2.9 below.

Table 2.10: Disabilities and their Segregation

NO.	TYPE OF DISABILITY	S	SEX	TOTAL
		MALE	FEMALE	
1.	Physical Disability	33	17	50
2.	Visually Impaired	6	6	12
3.	Deaf	4	4	8
4.	Cerebral palsy/Down syndrome/ Autistic	9	1	10
5.	Albinism	1	0	1
6.	Mentally Challenged	3	3	6
7.	Burns victims	0	0	0
	TOTAL	56	31	87

Source: ANMA-SWCD, 2020

### 2.7 Other support to PWDs

### 2.7.1 Payment under LEAP

The department has made one more successful payment of the Leap program that is the 61<sup>st</sup> cycles. This brings the number of payments done this year to three payments. A total of six (7) people are enrolled on the program currently. Previously they were only two (2) people but now four (5) more people have been added to the previous number. Home visits were made to beneficiaries at different periods to monitor how well their conditions had improved.

Table 2.11: Details of LEAP beneficiaries

NO.	NUMBER OF HOUSE	BENEFICIARIES	SEX		TOTAL
	HOLDS		MALE	FEMALE	
1.	2	6	4	2	6

### 2.7.2 Awareness Creation on Stigma Reduction on HIV/ AIDS

HIV/AIDS, an awareness creation was organized for beauticians and their apprentices operating within the municipality. This activity was achieved in collaboration with Mamobi General Hospital. A total of one hundred (100) people participated. Below are the breakdown information;

Table 2.12: Statistics on HIV/AIDS Stigma Reduction

No.	MALE	FEMALE	TOTAL
1.	1	99	100

Source: ANMA-SWCD, 2020

### 2.8 Community Development Activities

### 2.8.1 Medical Screening

Two (2) medical screening exercises were held for the people of the Municipality for the year. This activity was aimed at getting a lot of people to check their HIV status in order to take precautions in helping to prevent the spread of the virus.

The first exercise was held during the first quarter and saw a total of ninety one (91) persons out of which twenty two (22) were male and sixty nine (69) were female.

The second screening was held on the 6<sup>th</sup> November, 2020. At the end of the exercise, one hundred and twenty three (123) participants benefited. Participants were taken through various forms of tests which included blood pressure, random blood sugar, height and Body Mass Index, Malaria, HIV/AIDs among others.

Table 2.13: Beneficiaries of Medical Screening

NO.	SEX		TOTAL BENEFICIARIES
	MALE	FEMALE	
1.	22	69	91
2.	50	73	123
	77	142	214

# 2.8.2 Covid-19 Special Programmes Received By Department Of Social Welfare & Community Development

A donation of veronica bucket and Personal Protective Equipment such as temperature gun, surgical masks, hand gloves, liquid soap and hand sanitizers were made to the Department from UNICEF for onward donation for the benefit of the Municipality amidst COVID – 19 pandemic. The items were donated by the Department to the Ayebeng Memorial A&B primary and KG. The selection of the school was partly because UNICEF's stated aims and objectives are "to advocate for the protection of children's rights, to help meet their basic needs and to expand their

opportunities to reach their full potential". The Assembly formed a task force that conducted home visits across the municipality to ensure the indigenes were adhering to keeping their homes and surroundings clean in line with the national agenda.

### 2.9 GAMA Project

The Environmental Health and Sanitation Unit with NABCO and National Service Personnel have taken steps with the introduction of the Greater Accra Metropolitan Area (GAMA) initiative of toilet at half price, to educate various households without toilet facilities to enroll on the project to enable them construct sanitary toilet for their dwelling premises.

Households without toilet facilities are being served with notices to sign onto the GAMA project to acquire a sanitary toilet facility for their households or face prosecution.

### 2.10: One - Bin, One - Household Project

The One – Bin, One - Household Project is a collaboration between the Government of Ghana through the MMDAs and Universal Plastics Products Recycle (UPPR) a subsidiary of Zoomlion Ghana Limited to provide each household with a dust bin aim at reducing the menace of indiscriminate disposal of waste in our communities.

The Assembly engaged NABCO Personnel to help the service provider (Alliance Waste) provide them with bins as presented in the table below.

Table 2.14: One-bin, One-Household Project

YEAR	BIN	QTY. DISTRIBUTED	POPULATION	YEAR
2020	120 Litres	43	731	2020
	240 Litres	17	255	
TOTAL	360Litres	60	986	TOTAL

Source: ANMA, MEHSU 2020

Table 2.15: Revenue Generation for the Assembly

YEAR	ITEM	TYPE	# OF	AMOUNT	TOTAL
			ITEM	(GH¢)	(GH¢)
2020	Medical Screening	Mass medical	1,303	GH¢ 10.00	GH¢8,560.00
		screening			
	Suitability	-	-	-	-
	Certification				

Source: ANMA, MEHSU 2020

### 2.11: GASSLIP Project

On the 19<sup>th</sup> of November 2020, the Ayawaso North Municipal Assembly hosted World Toilet Day with the theme "Household Toilet for All" creating zero barriers at Alidu Park. The aim of the programme is to increase accessibility to place of convenience and thus eradicate open defectation.

Table 2.16: GASSLIP Project for the 2020

PERIOD	ТҮРЕ	QTY. CONSTRUCTED	POPULATION
JUNE – DECEMBER 2020	DIGESTER WITH SEAT	42	387
	STAND ALONE FACILITY	18	174
TOTAL		60	561

Source: ANMA, MEHSU 2020

Table 2.17: Coronavirus Sanitation Exercise

(A)	(A) 2020 2 <sup>ND</sup> QUARTER					
S/ N	DATE	ACTIVIT Y	AREA(S) OF CONCERNTRATI ON	NO. OF PARTICIPAN TS	COLLABORATI NG AGENCIES	
1	a. 03/04/20 20 b. 04/04/20 20 c. 05/04/20 20	*Street sweeping *Desilting of drains/gutte rs *Collection of refuse and silt from shoulders of the road	*Maamobi market *New Town timber market *37 Station down *Pig farm station *Adansiman	a. 130 b. 152 c. 150	Ghana National Fire Service, ESPA, All ANMA Departments, Assembly members, Community members	
2	02/05/20 20	*Street sweeping *Desilting of	*Pig farm junction to Club 1000 junction	70	ESPA, Assembly members	

		drains/gutte rs *Collection of refuse and silt from shoulders			
3	06/06/20 20	of the road  *Street sweeping *Desilting of drains/gutte rs *Collection of refuse and silt from shoulders of the road	*Adansiman to Club 1000 junction	60	ESPA, Assembly members

## A) 2020 3<sup>RD</sup> QUARTER

S/ N	DATE	ACTIVITY	AREA(S) OF CONCERNTRATI ON	NO. OF PARTICIPAN TS	COLLABORATI NG AGENCIES
1	19/07/20 20	Evacuation of refuse at Accra Girls' SHS	Accra Girls' SHS campus	9	ESPA
2	20/07/20 20	2 <sup>nd</sup> Phase of National Clean-up exercise	Maamobi Market, Kasoa Kuda	62	MCE, Representative from Ministry of Local Government and Rural Development, Representative from Ministry of Sanitation and Water Resources, Ghana Police Service, ESPA,
					Assembly Members

3	30/07/20	a. Evacuation	a. New Town	a. 15	a. ESPA, EHOs,
	20	of refuse	b. Marchete	b. 50	Sanitary Labourers
	20	b. Marchete	b. Warehete	0.30	b. ESPA, EHOs,
		b. Warenete			Sanitary
					Labourers,
					Assembly
					_
					Members,
					community members
4	00/00/20	C 11 .: C	C 1	1.1	
4	08/08/20	Collection of	Sawaba	11	ESPA, EHOs,
	20	refuse by			Sanitary
		shoulders of			Labourers,
		the road			Assembly
					Members
5	13/08/20	a.	a. Nima-Maamobi	a. 53	MCE,
	20	Commencem	Gotta		Representative
		ent of the			from Ministry of
		evacuation of			Local Government
		refuse at			and Rural
		Gotta			Development,
					Representative
				b. 30	from Ministry of
			b. Maamobi Conca		Sanitation and
					Water Resources,
					Ghana Armed
		b. Desilting			Forces, Ghana
		of drains in			Police Service,
		front of			ANMA staff,
		ANMA office			ESPA, Assembly
					Members
					ESPA, EHOs,
					Sanitary labourers,
					ANMA staff
6	15/08/20	Collection of	Kwaotsuru electoral	50	ESPA, EHOs,
	20	silt and refuse	area		Sanitary labourers,
		on the			Community
		shoulders of			members
		the road led			
		by Hon.			
		Kollar			
7	18/08/20	Collection of	Club 1000 junction	5	EHOs, Sanitary
'	18/08/20	desilted	Ciuo 1000 julicuoil	]	labourers
	20	refuse on the			140001618
		shoulders of			
		the road			

8	22/08/20	Clean-up at	Kwaotsuru electoral	40	ESPA, EHOs,
	20	New Town	area		Sanitary labourers,
					Community
					members,
					Assembly
					members
9	29/08/20	Clean up at	Accra New Town	40	ESPA, EHOs,
	20	New Town	electoral area		Sanitary labourers,
					Community
					members,
					Assembly
					members
10	05/09/20	Clean up	Kwaotsuru, New	75	ESPA, EHOs,
	20	exercise	Town, Timber		Sanitary labourers,
			market electoral		Community
			areas		members,
					Assembly
					members
11	19/09/20	Clean up	Ladidi electoral area	50	ESPA, EHOs,
	20	exercise			Sanitary labourers,
					Community
					members,
					Assembly
					members

## (C ) 2020 $4^{TH}$ QUARTER

S/N	DATE	ACTIVITY	AREA(S) OF	NO. OF	COLLABORATING
			CONCERNTRATION	<b>PARTICIPANTS</b>	AGENCIES
1	03/10/2020	Sweeping, Desilting of drains, Collection of refuse and silt	Maamobi West Electoral Area Estate Electoral Area	75	ESPA, Community members, Assembly members
2	05/10/2020	Sweeping and clearing and collection of refuse	Maamobi	108	ESPA
3	07/11/2020	Sweeping, Desilting of drains, Collection	Ladidi Electoral Area	75	ESPA, Community members, Assembly member

		of refuse and silt			
4	10/10/2020	Desilting of drain, collection of refuse and silt	Abavanna down, Estate Electoral Area	82	ESPA, Community members, Assembly members
5	13/10/2020 14/10/2020	Desilting of drain, collection of refuse and silt	Abavanna down, Estate Electoral Area	79	ESPA, Community members, Assembly member
6	22/10/2020 23/10/2020	Desilting of drain, collection of refuse and silt	Kwaotsuru Electoral Area	48	ESPA, Community members, Assembly member
7	10/11/2020 11/11/2020	Desilting of drain, collection of refuse and silt	Sawaba Electoral Area	78	ESPA
8	21/11/2020 22/11/2020	Desilting of drain, collection of refuse and silt	Kwaotsuru Electoral Area	63	ESPA
9	05/12/2020 06/12/2020	Sweeping and clearing and collection of refuse	Maamobi	78	ESPA
10	19/12/2020 20/12/2020	Desilting of drain, collection of refuse and silt	Kwaotsuru Electoral Area	78	ESPA
11	01/12/2020 02/12/2020	Desilting of drain, collection of refuse and silt	Kwaotsuru Electoral Area	82	ESPA

Source: ANMA-MEHSU, 2020

### 2.12 Update on Participatory Monitoring and Evaluation Conducted

In Undertaking Participatory Monitoring and Evaluation, the Assembly employed the use of Participatory Rural Appraisal (PRA) techniques and tools which includes mapping and transects walks. These PRA tools are mainly qualitative and flexible techniques which allow for visualization (look and see), listening and interviewing.

Table 2.18: Update on Participatory Monitoring and Evaluation Conducted

Name of the PM&E Tool	Programme/ Project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
Transect Walks	Home visits for upscale of household toilets	MPCU GASSLIP Project	Home visits	Limited access to lands Delay in installation of toilet	Increase the number of team members for installation of toilets  Increase the promotion of household toilets
Transect Walks	Visit to Project sites	MPCU members	site visits	Choked drains and small sized drains	Construct drains and demolishing of buildings on waterways

Source: ANAM-MPCU,2020

### **CHAPTER THREE**

### THE WAY FORWARD

#### 3.1 Introduction

This chapter thus reviews the key recommendations that have been addressed and those yet to be addressed. The chapter also presents recommendations made towards the improvement of monitoring and evaluation of programmes and projects in the Municipality.

### 3.2 Key Issues Addressed and those yet to be addressed

#### 3.2.1 Issues Addressed

Currently the Assembly has a full complement of personnel such as an Education Directorate, Health Directorate, Information Service and a Storekeeper.

### 3.2.2 Issues yet to be addressed

Some of the challenges yet to be addressed include;

#### Low Revenue Generation

Low internal revenue generation is one of the main challenges facing the Assembly to generate with its implication for implementation of the 2020 Annual Action Plan and carry out required monitoring and exercises. Assembly has therefore stepped up in the quest to improve internal revenue generation with respect to collection of data on the ratable items, training of revenue collectors among others.

### Lack of Logistics

The Assembly does not have adequate logistics to carry out its activities efficiently. Till date the Municipal Panning and Coordinating Unit do not have enough computers there is no official vehicle assigned to the Unit for Monitoring and Evaluation purposes.

#### 3.3 Recommendations

The monitoring and inspection exercises should be conducted by the Municipal Planning Coordinating Unit and the Municipal Works Department regularly, to ascertain challenges on the physical projects under construction.

In addition the non-physical projects and activities as well as the social interventions will also be monitored and evaluated to ensure that the desire results are achieved. Again the draft Annual Progress Report and the quarterly reports will also be shared with the key stakeholders including heads of departments and unit heads.

The departments and units should stick to their Annual Action Plans to help ensure the implementation of their activities.

### Submission of Inputs by the Heads of Department and Agencies

The Assembly organized training workshops for Heads of Department and Units heads on monitoring and evaluation as well as the Annual Progress Report preparation. The heads of departments will be encouraged to submit their inputs timely for the preparation of the APRs. In order to focus on the way forward we recommend that;

- Funds and logistics should be made available for timely implementation of projects and programs.
- Heads of departments and unit should submit their report on time for collision and onward submission to Regional Coordinating Council and National Development Planning Commission.
- Immediate release of staff from the Regional Health Directorate and Metro Education to the Assembly

#### 3.4 Conclusion

In conclusion, almost all Departments and Units were able to implement most of their projects and programmes for the year under review even though there were a few limitations during their implementation. The Novel corona virus had great impact on the implementation of Assembly's activities for the year 2020 thus the Annual Action Plan was reviewed and projects were reduced to 115 instead of 131.

### **APPENDIXES**

Appendix 1: Health Facilities in the Municipality

No.	Name	Custodian	Location
1.	Maamobi General Hospital	Government	Maamobi West
2.	Urban Aid Clinic	Private	Maamobi West
3	Sulemama	Private	Maamobi East
4	Hajia Damatta Maternity Home	Private	Maamobi East

### SOCIAL WELFARE AND COMMUNITY DEVELOPMENT GENDER BASED ACTIVITIES

Appendix 2: Statistics on Home Visits

TOPIC	LOCATION	FACILITATOR	NO. OF PERSONS M F T			NO. OF HOMES/ SHOPS VISITD
Sensization on Covid 19 protocols (the need to wear nose masks)	Mamobi polyclinic	Jennifer Dodoo Gifty Asante	7	4	11	6
	O.5, Mamobi	Kwaku Arhin Dadzie, Rosemond A. Opoku, Mashara Seidu Mahama	12	19	31	7
Personal Hygeine	Expo 67, Mamobi	Kwaku Arhin Dadzie	8	14	22	7
Civic responsibility of citizens before, during and after elections	Kaneshi station  Mamobi Hospital	Gifty Asante Jennifer Dodoo	9 13	18 19	27 32	6
	Club 100	Kwaku Arhin	11	17	28	7

	Conca	Mashara Mahama,	12 15 27	8
Registration of community members for NBSSI in collaboration with Young Africa Project	On the way O.5, Mamobi Hospital	Rosemond Opoku  Gifty Asante Jennifer Dodoo	16 21 38 131 259 390	390
Sensitization on the payment of B.O.P	Conca, Accra Newtown	Jennifer Dodoo Gifty Asante	17 21 38	8
Awareness Creation on Reproductive Health Right of the girls and good Sanitation practice	Mamobi market	Mashara Seidu Kweku Arhin	10 19 29	6
Mobilization of women and men for a seminar	Jennifer Dodoo Gifty Asante	Conca, Mamobi Hospital Chalenor park	8 57 65	15
TOTAL			254 483 737	480

Source: ANMA-SWCD, 2020

NO.	NO. OF PARTICIPANTS	SEX	NO. OF FACILITATORS
		M F	
1.	100	21 79	4
TOTAL	100		4

Appendix 3: Statistics on Breast Cancer Sensitization/ Screening

Source: ANMA-SWCD, 2020

Appendix 4: Statistics of Groups monitored

NO.	NAME OF GROUP	LOCATION	ACTIVITY	TOPIC DISCUSSED	NO. OF MEETINGS HELD	NO. OF PERSONS M F T
1	Ghana Association of Beauticians (GHABA)	Berlin Bridge, Mamobi	Study group meeting/ monitoring	Domestic Violence/ family planning	2	2 24 26
2.	Seamstress and Tailors Association	Gutter, Mamobi	Study group meeting/ monitoring	Financial management (Importance of keeping records)	6	2 27 29
3.	Yehowa Adom	0-5, Mamobi	Study group meeting/ monitoring	Depression/ Suicide	2	- 12 12

4.	Food Vendors group	Iran Clinic	Study group meeting/ monitoring	Breast cancer/ Importance of observing Covid 19 protocols	3	1 8 9
5.	Allah Kede	0-5, Mamobi	Study group meeting/ monitoring	Importance of savings/Covid 19 protocols/ Suicide	3	- 15 15
6.	Fishmongers Association	Berlin Bridge	Study group meeting/ monitoring	Home management/ Breast cancer awareness	2	- 15 15
7.	Nhyira Women group	Mawarko, Mamobi	Study group meeting/ monitoring	Domestic violence/ Breast Cancer Awareness	3	- 25 25
8.	Abandenden Women's group	0-5, Mamobi	Study group meeting/ monitoring	Breast Cancer awareness/ Covid 19 stigmatization	4	- 13 13
9.	The young shall grow women's group	Darul School	Study group meeting/ monitoring	Home management/ Breast cancer	2	- 12 12
10.	Kowwa Naso Tailors Association	Kaneshie Station	Study group meeting/ monitoring	Covid 19 protocols and stigmatization/ Civic responsibility of citizens during election	2	35 20 55
	TOTAL					40 171 211

Source: ANMA-SWCD, 2020

### **EDUCATIONAL FACILITIES**

There are about 30 Basic private Schools, 6 Public Basic schools and one Public Senior High School which is the Accra Girls Senior High School.

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Appendix 5: Enrolment list of the Public Basic Schools:

S/N	School	Boys	Girls	Total
1	Darul Hijra Islamic School	153	245	398
2	Kanda-North Primary School	208	232	440
3	Kotobabi 13 Primary &JHS	95	113	208
4	Unity Junior High School	67	129	196
5	St Francis Xavier R/C Basic	269	296	565
6	Ayabeng Memorial Primary School	150	179	329

Source: ANMA, EDUCATION DIRECTORATE 2020

Appendix 6: Schools under the Ghana School Feeding Programme

No.	NAME OF SCHOOL	No. on roll		Remark	
		M	F	Total	
1.	Ayebeng Memorial 1 & 2	157	163	320	Improved quantity of food and relationship with Head teacher
2.	Wilberforce 2	132	135	267	
3.	Kanda North A & B schools	78	86	164	
4.	St Francis Xavier Basic Schools	196	217	413	
5.	Darul – Hijra Islamic School	161	266	427	

Source: ANMA, EDACATION DIRECTORATE 2020