AYAWASO EAST MUNICIPAL ASSEMBLY

2020 ANNUAL PROGRESS REPORT





TABLE OF CONTENT

CHAP	<u>TER</u>	<u>PAGE</u>
TABL	LE OF CONTENT	i
LIST	OF FIGURES	ii
ACRO	DNYMS	iii
CHAP	PTER ONE	4
GENE	ERAL INTRODUCTION	4
1.	Introduction	4
1.1.	Analysis of the implementation of the 2020 Annual Action Plan	4
1.2.	Purpose of Project Monitoring and Evaluation	5
1.3.	Monitoring and Evaluation Processes	6
1.3.1.	The Process	6
1.3.2.	The Challenges Encountered	6
CHAP	PTER TWO	7
MONI	ITORING AND EVALUATION ACTIVITIES REPORT	7
2.	Introduction	7
2.1.	Programme/ Project Status for the Year	7
2.2.	Update on Funding Sources	7
2.2.1.	Update on Funding Sources	7
2.2.2	Release of Funds	9
2.2.3	Efforts to Generate Funds	9
2.2.4	Challenges with Regards to Generating Funds	9
2.2.5	Update on Disbursements	9
2.2.6	Challenges With Regards To Disbursement	10
2.3.1	District Specific Indicators and Targets	10
2.0	Participatory Monitoring and Evaluation	11
CHAP	PTER THREE	12
THE V	WAY FORWARD	12
3.0	Recommendations	12
3.3	Conclusion	12
ANNE	EX 1: PROPORTION OF THE DMTDP IMPLEMENTED	13
ANNE	EX 2: PERFORMANCE OF CORE INDICATORS AT THE DISTRICT LEVEL	L 14
ANNE	EX 3: DISTRICT SPECIFIC INDICATORS	17

ANNEX 4: PROJECT REGISTER	26
ANNEX 5. PROGRAMME REGISTER	29
ANNEX 6: UPDATE ON REVENUE SOURCES	35
ANNEX 7: UPDATE ON EXPENDITURE	36
ANNEX 8: UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES	37
ANNEX 9: UPDATE ON EVALUATIONS CONDUCTED	38
ANNEX 10: UPDATE ON PM&E CONDUCTED	39
LIST OF FIGURES Figure 1 Implementation Status of the 2020 Annual Action Plan	5
Figure 2 Sources of Funds in Ayawaso East	8
Figure 3 Disbursement of Funds in Ayawaso East Municipality	10

ACRONYMS

AAP Annual Action Plan

AEMA Ayawaso East Municipal Assembly

AIDS Acquired Immune Deficiency Syndrome

DA District Assembly

DACF District Assembly Common Fund

DPAT District Assembly Performance Assessment Tool

GETFUND Ghana Education Trust Fund

GHS Ghana Health Service

HIV Human Immune Deficiency Virus

IGF Internally Generated Funds

JHS Junior High School

M and E Monitoring and Evaluation

MTDP Medium Term Development Plan

NDA No Data Available

NDPC National Development Planning Commission

NGO Non-Governmental Organization

NRD No Reliable Data

YEA Youth Employment Authority

RCC Regional Coordinating Council

RPCU Regional Planning and Coordinating Unit

SHS Senior High School

CHAPTER ONE

GENERAL INTRODUCTION

1. Introduction

The fourth quarter Progress Report for 2020 presents an assessment of the implementation of the projects and programmes outlined in the 2020 Annual Action Plan (AAP) and Composite Budget Statement of the Assembly. The Annual Action Plan which was extracted from the Medium Term Development Plan (MTDP) of the Assembly was prepared based on Government's Coordinated Programme of Economic and Social Development Policies 2017-2024, "An Agenda for Jobs: Creating Prosperity and Equal Opportunities for all "under the following goals".

The report uses a set of performance indicators and targets to assess the progress of implementation of projects and programme undertaken in 2020 towards the achievement of the development goal and objectives outlined in the MTDP 2018 - 2021 of the Assembly. These performance indicators and targets have been presented in ANNEX 3. The objective of the report is to provide single source of information on the progress of the Assembly in the implementation of the 2020 Annual Action Plan; to identify challenges that are likely to hinder the achievement of the goal for the MTDP 2018 - 2021 and to outline recommendations for addressing these challenges.

1.1. Analysis of the implementation of the 2020 Annual Action Plan

In assessing the implementation status of the Annual Action Plan of the Assembly, an analysis of the progress made in implementing the key activities outlined and their achievement of their set indicators was used as the basis for assessment. The analysis on the progress made in implementing the activities of the plan was based on three typologies. These are; "Fully Implemented" - this describes projects or programmes outlined in the Annual Action Plan that have been started and completed; "Ongoing" - this also describes project/ programme that has been started but not yet completed but current status represents improvement over the previous quarter's status; and "Not Implemented" which is used when a project/ programme has not been started or yet to start. 90% of the plan was fully implemented in the period under review, 1% was ongoing and 9% was not implemented due to one reason or another.

Not Implemented, 9%

On-going, 1%

Implemented, 90%

Figure 1 Implementation Status of the 2020 Annual Action Plan

Source: MPCU - AEMA, 2020

The overall progress made in the implementation of the 2020 Action Plan is presented in annex 1 it shows the number of activities that have been implemented, those that were ongoing and those that were not implemented in the quarter.

1.2. Purpose of Project Monitoring and Evaluation

To monitor is to observe a situation for any changes, which may occur over time. It is the regular, systematic and purposeful observation and recording of activities taking place in a project or programme. It involves the routine gathering of information on all aspects of a project and supervising activities in progress to ensure they are on-course and on-schedule. Evaluation on the other hand is a process of systematically assessing and placing value on what a project or programme be it ongoing or completed, has achieved in relation to overall objectives. These achievements are assessed based on specified evaluation criteria.

According to the Local Governance Act 2016 (Act 936), the functions of the Assembly in sum, is to ensure overall development in the Municipality. The preparation of a Monitoring and Evaluation Plan would therefore help introduce an effective and efficient system for tracking the progress of programmes and projects in the Municipality as outlined in the MTDP being implemented from 2018 to 2021. Apart from the projects and activities, the Municipality also monitors the specific indicators in relation to the plan as well as the core indicators disaggregated from the national level.

The Municipal Assembly produces Quarterly and Annual Progress Reports from the monitoring activities to the NDPC through the Regional Planning and Coordinating Units (RPCU).

1.3. Monitoring and Evaluation Processes

1.3.1. The Process

Monitoring and Evaluation (M&E) activities are to be undertaken and a report written. Preparation of the report carried out in a participatory manner, involving stakeholders such as Opinion Leaders, community members, Assembly Members, Departments, Units, Agencies and Institutions within the Municipality. The involvement of the institutions and departments is considered as essential in ensuring that the report reflects the actual progress of implementation of the Annual Action Plan at the Departmental levels of the Assembly.

The preparation of the report is coordinated by the MPCU of the Assembly. The process involves the holding of meetings to review progress, analyse and report on the activities of the Departments and Units of the Assembly in line with the set indicators for tracking the implementation of the MTDP.

1.3.2. The Challenges Encountered

Gathering information from most of the departments/ units was very difficult because they were still compiling their reports. This delay was as a result of the lockdown and restrictions on movement that were imposed by the President. Work of the departments/ units were at standstill. Also, very few activities were carried out in the first few months of the year because of the Covid-19 pandemic.

CHAPTER TWO

MONITORING AND EVALUATION ACTIVITIES REPORT

2. Introduction

This section presents the report on monitoring and evaluation activities carried out in the Municipality. Specifically, the section briefly outlines the programme and project status for the quarter and presents updates on funding sources of the Assembly and their disbursements. It also presents updates on the National 20 core indicators being monitored in the Municipality and the district specific indicators and targets set based on Medium Term Development plan 2018 - 2021. It again presents an update on critical development and poverty issues and their findings and recommendations. The concluding section, presents the participatory monitoring and evaluation approaches used and the results.

2.1. Programme/ Project Status for the Year

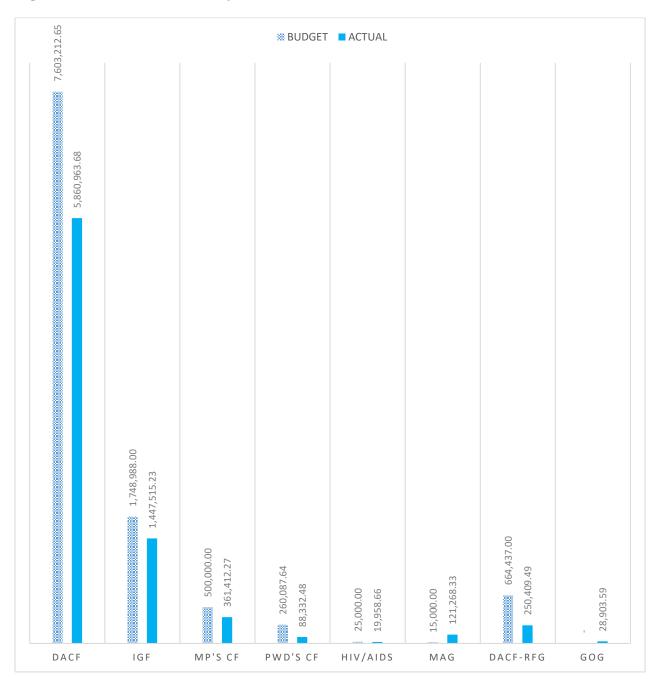
This section looks at the programmes and projects that have been planned for the period under review and their level of implementation. The project register on physical project gives summary accounts of all capital projects being executed. It outlines the contract information of the on-going projects including; project description, location, contract sum, contractor's name, commencement date, expected date of completion, project status, amount paid to date among others. The routine activities of the various departments and units, which have been captured by their annual action plans were implemented as per the status report.

2.2. Update on Funding Sources

2.2.1. Update on Funding Sources

The funding sources of the Assembly has been mainly from the District Assembly Common Fund (DACF) and the Assembly's own Internally Generated Funds (IGF). There was also a release from Central Government to support COVID-19 activities.

Figure 2 Sources of Funds in Ayawaso East



Source: Municipal Finance Office, January 2021

2.2.2 Release of Funds

It is worth to note that the main source of funding for operations for the Municipality is the District Assemblies Common Fund, this accounts for 70.92% of the total funds received in the period under review, IGF accounted for 16.48% and 4.12% was from the MP's share of Common fund. The remaining 8.48% was from other sources.

2.2.3 Efforts to Generate Funds

The Municipality had put in place plans to increase her Internally Generated Revenue. The global COVID-19 pandemic had posed a big challenge to the revenue generation capacity of the Municipality. Hence the low IGF performance for the year.

2.2.4 Challenges with Regards to Funds

The COVID-19 global pandemic has also slowed down the revenue generation of the Assembly

2.2.5 Update on Disbursements

The expenditure items of the Assembly are split into Compensation of Employees, Goods and Services and Investment/Assets. Figure 2 presents an update on disbursement for the Fourth Quarter of the year. Spending on Goods and Services was the highest expenditure item.



Figure 3 Disbursement of Funds in Ayawaso East Municipality

Source: Municipal Finance Office, January 2021

2.2.6 Challenges With Regards To Disbursement

The funds for development programmes and operational activities in the Municipality are generally inadequate due to low income generation as a result of limited number of ratable items. Ayawaso East municipality is one of the smallest districts in terms of land size in the country, it is also the unofficial slum capital of the country and as such it is densely populated and very poor with very limited income generating opportunities.

Update on Indicators and Targets

2.3.1 District Specific Indicators and Targets

The assessment of the progress of implementation of the 2019 Annual Action Plan and the MTDP of the Assembly based on the analysis of the indicator achievement as well as the progress made in the implementing programmes and projects outlined in the plan ANNEX 3: DISTRICT SPECIFIC INDICATORS

The Matrix provides indicators, indicator type and the baseline for 2017 and the actual progress made in achieving the indicator targets for 2019. Others are the targets for 2020 and 2021, the data

sources, monitoring frequency and whose responsibility it is to supply the data. The indicator type, the input, output, process or outcome are all stated.

2.0 Participatory Monitoring and Evaluation

The municipality during the quarter conducted a number of participatory monitoring and evaluation, as well as technical monitoring exercises. Also, review meetings were held to discuss the implementation status of the Departments and Units under the Assembly for the quarter to obtain relevant data for this report

CHAPTER THREE

THE WAY FORWARD

Following the preparation of the MTDP 2018 - 2021, some key issues and recommendations were made towards the strengthening of capacity of the Municipal Assembly to effectively implement as well as track the implementation progress of the programmes and projects outlined in the Annual Action Plan and MTDP of the Assembly. This chapter thus reviews the key recommendations that have been addressed and those yet to be addressed. The chapter also presents recommendations made towards the improvement of monitoring and evaluation of programmes and projects in the Municipality.

3.0 Recommendations

Regular Stakeholders monitoring

The monitoring and inspection exercises should be conducted by the Municipal Planning Coordinating Unit and the Municipal Works Department regularly to ascertain challenges on the implementation of physical projects.

In addition, the non-physical projects and activities as well as the social interventions will also be monitored and evaluated to ensure that the desired results are achieved. Again the draft Annual Progress Report and the quarterly reports will also be shared with the key stakeholders including heads of departments and unit heads.

3.3 Conclusion

The preparation of the Medium Term Development Plan including Monitoring and Evaluation sections will go a long way to improve upon Monitoring and Evaluation systems in the Municipal Assembly. These include regular inspection of projects by the Works Department, the MPCUs quarterly monitoring as well as improving stakeholder's involvement through Town Hall Meetings, as well as application of participatory monitoring and evaluation such as community score card, citizen's satisfaction survey among others.

The Assembly is organizing tailor made trainings to build the capacities of staff with the help of technical team from RCC and consultants. Quarterly monitoring and evaluation review meetings helps to assess progress made by the various departments on the implementation of their action plans.

ANNEX 1: PROPORTION OF THE DMTDP IMPLEMENTED

Indicators	Baseline	Target	Actual	Target	Actual	Target	Actual
	2017	2018	2018	2019	2019	2020	2020
Proportion of the annual action plans implemented by the end of the year a. Percentage completed b. Percentage of ongoing interventions c. Percentage of interventions abandoned d. Percentage of interventions yet to start e. Percentage of interventions executed outside the plan		100 0 0 0 0		0	73.5 6 0 20.5	100 0 0 0 0	90 1 0 9
2. Proportion of the overall medium-term development plan implemented		25	18	50	46	75	73

ANNEX 2: PERFORMANCE OF CORE INDICATORS AT THE DISTRICT LEVEL

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
	ECONOMIC DEVELOPMENT							
1.	Total output in agricultural production							
	Maize	4.5MT	4.1MT	5MT	10MT	15MT	5MT	10MT
	Rice (milled)	1.51411	1.11/11	31111	10111	13111	31111	10111
	Millet							
	Sorghum							
	Cassava							
	Yam							
	Cocoyam							
	Plantain							
	Groundnut							
	Cowpea							
	Soybean							
	Cocoa							
	Shea butter							
	Oil palm							
	Cashew nut							
	Cotton							
	Cattle							
	Sheep	2,000	1,500	2,500	2,100	2,500	2,500	2,100
	Goat	5,000	5,200	6,000	6,500	7,000	6,000	6,500
	Pig	4,000	4,500	5,000	6,000	7,000	5,000	6,000
	Poultry	20,000	18,000	20,000	19,300	20,000	20,000	19,300
2.	Percentage of arable land under cultivation			85	85	90	90	95
3.	Number of new industries							
	established							
	i. Agriculture,							
	ii. Industry,							
	iii. Service							
4.	Number of new jobs created							
	iv. Agriculture							
	v. Industry							
	vi. Service							
	SOCIAL DEVELOPMENT							
5.	Net enrollment ratio							1632:1539
<i>J</i> .	i. Kindergarten							
	ii. Primary							2654:2264
	iii. JHS							628:432
6.	Gender Parity Index				_			0.82
	i. Kindergarten ii. Primary							0.75
	iii. JHS iv. SHS							0.68

	Indicator (Categorised by Development Dimension of Agenda for Jobs)	Baseline (2017)	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
7.	Completion rate							119.20%
	i. Kindergarten							67.50%
	ii. Primary							
	iii. JHS iv. SHS							89.75%
	iv. SHS							
8.	Number of operational							0
0.	health facilities							1
	i. CHP Compound							
	ii. Clinic							0
	iii. Health Centre							1
0	iv. Hospital							
9.	Proportion of population with valid NHIS card							
	i. Total (by sex)							
	ii. Indigents							
	iii. Informal							
	iv. Aged							
	v. Under 18 years							
	vi. pregnant women							
10.	Number of births and						5,000	4410
	deaths registered							
	i. Birth (sex)						-	-
	ii. Death (sex, age group)							
11.	Percent of population with							
	sustainable access to safe drinking water sources							
	i. District							
	ii. Urban						100	100
	iii. Rural							
12.	Proportion of population							
	with access to improved							
	sanitation services							
	i. District							
	ii. Urban							
12	iii. Rural							
13.	Maternal mortality ratio (Institutional)							
14.	Malaria case fatality							
	(Institutional)							
	i. Sex							
	ii. Age group							
15.	Number of recorded cases							
	of child trafficking and							
	abuse i. Child trafficking		<u> </u>					
	(sex)	-						·
	ii. Child abuse (sex)							
16.	Percentage of road							
	network in good condition							
	Total							89%
	Urban							89%
		I			1	I.	1	1.5

	Indicator (Categorised by	Baseline	Target	Actual	Target	Actual	Target	Actual
	Development Dimension of	(2017)	2018	2018	2019	2019	2020	2020
	Agenda for Jobs)							
	Feeder							
17.	Percentage of communities							
	covered by electricity							
	District							
	Rural							
	Urban							100%
18.	Reported cases of crime							
	i. Men,							
	ii. Women							
	iii. Children							
19.	Percentage of annual							
	action plan implemented							
20.	Number of communities							
	affected by disaster							
	i. Bushfire							
	ii. Floods							1

ANNEX 3: DISTRICT SPECIFIC INDICATORS

Goal: BUILD A PROPEROUS SO Policy Objective 1: Enhance domes												
Indicator	Indicat or type	Baseli ne				Target	S			Disagg regatio n	Monitorin g Frequency	Respons ibility
			2018 Target	2018 Actu al	2019 Target	2019 Actua 1	2020 target	2020 Actual	2021 target			
No. of women and youth trained in vocational Technical skills	Output	97	30	25	30		30	75	0		Quarterly	Commu nity Dev't
No. of SMEs registered	output	0	20	0	30		10		10		Quarterly	Commu nity Dev't
No. of consultative meetings organised	output	0	2		2	4	2		2		Annually	Commu nity Dev't
No. of youths employed	output			0	200		200		300		Quarterly	YEA
% increase in livestock production	output	NRD			10	12	15	14	20		Annually	Director of Agric
No. of Farmers day organised	Output	0	1		1	1	1	1	1		Annually	Director of Agric
No. of agric projects implemented	output	0	0		1	1	1	1	1		Annually	Director of Agric
Development Dimension: SOCIAL			Γ									
Goal: Create opportunities for all Policy Objectives 1: Enhance inclu			nannes to	and no	rticinatio	n in and	lity odnos	ntion at all	Llovole			
% increase in retention of pupil rate	Outcome	quitable	access to,	апа ра	гистрацо	n in qua	nty eadca	ation at an	ieveis		Annual	Director of Education

No. of day care centres monitored	Output		10	6	12	48	12		12	Quarterly	Director of
											Education
% increase in BECE performance	Outcome	37	20	35	20	0	20		15	Annual	Director
-											of
											Education
No. of students enrolled in the	Outcome		0		0	0	300		300	Annual	Director
Senior High School											of
N C 1 1 1 1 1	0		200		100	600	100	650	100	A 11	Education
No. of mono and dual desks	Output		300		100	690	100	650	100	Annually	Director
purchased											of Education
No. of teachers tables purchased	Output		25	+	15	48	15	35	0	Annually	Director
No. of teachers tables purchased	Output		23		13	40	13	33	0	Aillually	of
											Education
No. of teachers chairs purchased	Output		25		30	48	30	35	0	Annually	Director
110. of teachers chairs paremased			25		50						of
											Education
No. of classroom blocks	Output		1		2	4	1	4	0	Annually	Director
rehabilitated for basic schools											of
											Education
% increase in enrollment figures	Outcome									Annual	Director
											of
	0		1.000		4.000		1.000		1.000		Education
No. of pupils benefiting from the	Output	4,075	4,000	3,65	4,000		4,000		4,000	Annual	Director
school feeding programme				5							of
N C + 1 C + C 1	0-44	0	1		10	0	10	0	10	A	Education
No. of teachers benefit from award	Output	0	1		10	0	10	0	10	Annual	Director of
scheme											Education
No. of Education Oversight	Output	0			1	0	2	3	3	Annually	Director
Committee meetings organized	Output	U			1		2	3]]	Aimuany	of
Commune meetings organized		1									Education

Development Dimension: SOCIAL DEVELOPMENT

Goal: Create opportunities for all Ghanaians
Policy Objective 2: Ensure affordable, equitable easily accessible universal health coverage (UHC)

No. of CHPS Zones resourced and strengthened	Output	0	0		3	2	2	Annually	Director, GHS
% reduction in infant mortality rate	Outcome	0	20%		20%	20%	20%	Annually	Director, GHS
% increase in OPD attendance and No. of cases recorded in the wards	Output					20%	20%	Annually	Director, GHS
No. of nurses have access to the nurses Quarter at Nima	Output	0	0		0	1	1	Annually	Director, GHS
Policy Objective 3: Reduce disability r	norbidity, a	and morta	lity						
% increase in immunization coverage	Output	DNA	5%	2%	5%	5%	5%	Annually	Director, GHS
% reduction of malaria	Outcome	DNA	10%	7%	10%	10%	10%	Annually	Director, GHS

Development Dimension: SOCIA	L DEVEL	OPMEN'	Γ									
Goal: Create opportunities for all	Ghanaian	S										
Policy Objective 4: Ensure reducti	on of new	HIV, AI	DS/STIs a	and othe	r infecti	ons, espec	cially amo	ng vulne	rable gro	oups		
Indicator	Indicat	Baseli				Targets	S			Disagg	Monitorin	Respons
	or type	ne	2018	2018	2019	2019	2020	2020	2021	regatio	g	ibility
				Actu	Targ	Actual	Target	Actua		n	Frequency	
				al	et			1				
No. of deaths of persons living	outcom	NRD				0					Annually	Director,
with HIV and AIDS reduced	e											GHS
% reduction in the record of new	outcom	NRD									Annually	Director,
cases HIV	e											GHS
No. of DAC meetings organized	No.	0		0	4	2	4	2	4		Quarterly	Director,
												GHS
Policy Objective 5: Ensure effective	e child pr	otection a	and famil	y welfar	e system							
No. of people benefitting from	output	0		0	1		1	105	1		Quarterly	Dept. of
child protection sensitizations												SW&CD

No. of PWDs trained in	Output	28	20	0	20	29	10	30	10	M-19	Quarterly	Dept. of
employable skills										F- 11		SW&CD
No. of senior citizens honoured	Output	0	0		20		20		20		Annually	Dept. of
												SW&CD
% decrease in the number of	Output	0	0		15%		10%		20%		Annually	Dept. of
children begging for alms on the												SW&CD
streets												
No. of PWDs registered	Output	40	100	81	20	207	20	32	20	M- 17	Quarterly	Dept. of
										F- 11		SW&CD
% increase in the No. of PWDs	Output	NRD			60	40.6%	70	88%	85		Annually	Dept. of
receiving disability fund												SW&CD

Development Dimension: ENVIRONMENT, INFRASTRUCTURE AND HUMAN DEVELOPM

Goal: Safeguard the natural environment and ensure a resilient, built environment

Policy Objective 2: Promote proactive planning for disaster prevention and mitigation

Indicator	Indica	Baselin				Targets	3			Disaggr	Monitorin	Responsi
	tor type	e	2018	2018 Actual	2019	2019 Actual	2020	2020 Actual	2021	- egation	g Frequency	bility
No. of sanitation days organised	Output	2	6	7	12	21	10	3	12		Quarterly	MEHO
No. of sanitation tools purchased	Output	0	0	48	30	281		46	20		Quarterly	MEHO
No. of sanitation Contractor signed contract with	output	0	2		0	2			0		Annually	МЕНО
No. of trainers trained on hygiene and hygienic practices	output	0	0	0	10				0		Quarterly	МЕНО
No. of kilometers of drains cleared	output	0	1.5k m	0	2		2.7km		4.3		Quarterly	МЕНО
Tonnage of waste collected daily	Output	0	0	0		80 tonnes	85				Quarterly	МЕНО

No. of defaulters prosecuted	output	0	0	0	20	13					Quarterly	МЕНО
No. of household toilets constructed	Output	0	10	50	20	55	65				Quarterly	MEHO
Policy Objective 3: Promot	te sustaina	ble, spat	ially into	egrated l	balanced a	and order	ly develop	oment of	f human s	settlements		
No. of flood prone areas identified	Output	3	2	2	3	6	-		1	-	Quarterly	NADMO
No. of disaster victims assisted	Output	0	0	7	1	2	-		10	M F	Quarterly	NADMO
Enhance climate change re	silience											
No. of people who have knowledge in fire prevention	Outcom e	0	100	0	1000	1220	549		100	M - 179 F - 370	Quarterly	NADMO
No. of trees planted in schools in the Municipality	output	DNA	0	0	50	0	-		100	-	Annually	NADMO
% increase in number of school authorities with knowledge on the importance of tree planting	outcom e	DNA	0	0		0	10%	15		-	Annually	NADMO
Promote sustainable, spatia	ally integr	ated, bal	anced a	nd order	ly develop	ment of	human se	ttlement	s			
No. of facility Maps developed	Output	0	5	6	2	0	2	0	2		Annually	Physical Planning Dept.
Length of roads developed into On-Street Parking	Output	0	0	0	1km		0	0	0		Annually	Dept. of Urban Road
No. of offices renovated	Output	0	1		0	16	0	0	0		Annually	Works Dept
No of office with access to internet facility	Output	0	10		3		4	0	2		Annually	Works Dept
No. of permission-in-Principle meetings organized	Output	0	0		2	1	2	4	2		Annually	Physical Planning Dept.

No. of Technical Sub-committee meetings organized	Output	0	0	0	4	4	4	6	4	Quarterly	Physical Planning Dept.
No. of Technical inspections organized	Output	0	0		4	4	4	6	4	Annually	Physical Planning Dept.
Address recurrent devastating flo	ods			1							1
Length of road rehabilitated	output	DNA	0	0	1km		1km	0	0	Quarterly	Dept. of Urban Road
Length of drains constructed			2km	0	0		0	0	0	Quarterly	Dept. of Urban Road
No. of roads resealed	output	DNA	0	0	1km		0	0	1km	Quarterly	Dept. of Urban Road
% reduction in incidence of flood	Output	DNA	0		20%		10%			Annually	Dept. of Urban Road
No. of decongestion exercises done	output	1	2	2	4	2	4	0	4	Quarterly	Works Dept

Development Dimension	n: GOVERNMENT,	CORRUPT	ON AND PUBLIC ACCOUNTABILITY			
Goal: Maintain a suitab	ole, united and safe s	ociety				
Policy Objective 2: Imp	rove decentralized p	olanning				
Indicator	Indica	Baselin	Targets	Disagg	Monitoring	Responsi
	tor	e		regatio	Frequency	bility
	type			n		

			2018	2018	2019	2019	2020	2020	2021		
				results		Actual		Actual			
No. of community initiated projects implemented	Output	0	3	2	3	2	3	11	3	Quarterly	Planning Unit
No. monitoring exercises conducted		0	2	1	4	4	4	4	4	Quarterly	Planning Unit
No. of MPCU meetings organized		3	3	4	4	3	4	4	4	Quarterly	Dev't Planning Unit
No. of reviews conducted on 2018- 2021 MTDP		0	0	0	0	0	1	1	0	Annually	Dev't Planning Unit
2020 Budget & 2020 Fees Fixing prepared	Output	0	1	1	1	1	0	1	1	Annually	Budget Unit
No. Fees Fixings Gazetted		0	1	1	1	1	0	1	1	Annually	Budget Unit
No. of stakeholders meeting organized on budget preparation		0	3	3	3	3	3	3	3	Annually	Budget Unit
No. of Budget Committee Meetings organized		0	5	4	5	5	4	5	5	Quarterly	Budget Unit
Improve popular participation at 1	regional a	ınd distri	ct levels								
No. of statutory meetings organized		0	12	6	21	21	21	27	21	Quarterly	Central Admin
No. of Zonal Councils established and functioning		0	0	0	2	0	2	0	2	Annually	Central Admin
No. of workshops organized on National Anti-Corruption Action Plan		0	1	0	1	0	1	1	1	Annually	Central Admin

No. of Entity Tender Committee		0	2	3	4	4	4	4	4			Procure
meetings organised												ment
Policy Objective 3: Enhance secur	ity servic	e delivery	•		•	•		•	-	•	•	
Indicator	Indica tor type	Baselin e				Tarş	gets			Disagg regatio n	Monitoring Frequency	Respons ibility
			2018	2018 Results	2019	2019 Actual	2020	2020 Actual	2021			
No. of MUSEC meetings organized	Output	0	5	5	5	4	4	12	5	$\begin{array}{c} M-10 \\ F-1 \end{array}$	Quarterly	Central Admin
% reduction in crime cases	Outco me	NRD	10%		10%		10%	8.5%	10%		Annual	Mun Police Comman der
No. of volatile security points identified	Output	NRD	2	0	5		0	0	2		Quarterly	Mun Police Comman der
No. of street lights provided/maintained	Output	NRD	20	120	50		20	260	50		Annual	Works Dept
No. of Vehicles procured	Output	0	1		2	2	1	1	1		Annual	Central Admin
No. of capacity building programmes organized	Output	0	1	0	3	7	4	7	4		Quarterly	HR Unit
No. of Town Hall meeting organised	•	0	1	0	2	2	2	1	2		Annually	Planning Unit
Policy Objectives 1: Ensure impro	ved fiscal	performa	nce and	d sustaina	bility							
Indicator						Targets						

	Indica	Baselin	2018	2018	2019	2019	2020	2020	2021	Disagg	Monitoring	Respons
	tor	e		Results		Actual		Actual		regatio	Frequency	ibility
	Type									n		
No. of Small business and Bill		DNA		0							Quarterly	Finance
boards registered												Unit
No. of officers trained		6	6	22	30	16	30		30	M	Annual	Finance
										F		Unit
% increase in properties and	Outco	2464	15%		20%		10%		10%		Annual	Finance
businesses registered	me											Unit
% improvement in IGF collection	Outco	DNA	0	0	40		20		20		Annual	Finance
	me											Unit

ANNEX 4: PROJECT REGISTER

PROJECT DESCRIPTION	DEVELOPMEN T DIMENSION OF POLICY FRAMEWORK	LOCATI	CONTRACT OR/ CONSULTAN T	CONTRA CT SUM GH¢	SOURCE OF FUNDIN G	DATE OF AWARD	DATE STARTE D	EXPECT ED DATE OF COMPLE TION	EXPEND ITURE TO DATE	OUT STANDI NG BALANC E	IMPLE MENTA TION STATUS (%)	REMAR KS
Complete 1No 3-storey OPD, consulting rooms, male and female and female with landscaping (Phase II)	Social Development	Nima	Buildway Constructio n Limited	544,940. 24	DACF		10/7/2 020	10/11/2 020	489,829. 51	54,425.5 0	100	Complet ed
Dredging of the Nima storm drain	Environment, infrastructure and human settlement	Nima	Mer-fog Constructio n Limited	198,894. 00	DACF	26/06/2 020	3/7/20 20	3/9/202	198,894. 00	-	100	Complet ed
Construction of 3No. hand washing facilities at Public spaces	Environment, infrastructure and human settlement	Munici pal wide	Apex Investments Itd	115,995. 15	DACF	22/06/2 020	22/6/2 020	28/8/20 20	115,995. 15	-	100	Complet ed
Maintenance and installation of street lights within the Municipality	Environment, infrastructure and human settlement	Munici pal wide	Emmans Electrical and general contractors	99,844.5 0	DACF	4/06/20 20	10/9/2 020	4/11/20 20	94,852.2	4,992.23	100	Complet ed
Rehabilitation of 1No. 2-Storey 12-Unit Classroom Block with Ancillary Facilities for Kanda Cluster of School (Block "3&5")	Social Development	Kanda	Almighty Investments Ghana Ltd	546,555. 49	DACF	26/06/2 020	9/7/20 20	15/10/2 020	490,776. 30	54,530.7 0	100	Complet ed
Rehabilitation of 1No. 4-unit classroom block with ancillary facilities at 37 Military Basic school	Social Development	37 Hospita I	Iratex Investments	239,581. 65	DACF	12/06/2 020	15/7/2 020	20/10/2 020	214,703. 97	23,856.0	100	Complet ed

PROJECT DESCRIPTION	DEVELOPMEN T DIMENSION OF POLICY FRAMEWORK	LOCATI	CONTRACT OR/ CONSULTAN T	CONTRA CT SUM GH¢	SOURCE OF FUNDIN G	OF AWARD	DATE STARTE D	EXPECT ED DATE OF COMPLE TION	EXPEND ITURE TO DATE	OUT STANDI NG BALANC E	IMPLE MENTA TION STATUS (%)	REMAR KS
Supply of Mono desks,	Social	Munici	Magnum	305,704.	DACF	22/06/2	29/6/2	20/8/20	305,704.	-	100	Complet
dual desks and teachers	Development	pal	Arena	00		020	020	20	00			ed
tables and chairs for		wide	Services									
basic schools												
Desilting of open and	Environment,	Munici	Akanson Ltd	74,749.1	DACF	8/07/20	17/7/2	24/8/20	70,347.1		100	Complet
covered silted line drain	infrastructure	pal		0		20	020	20	0			ed
within the Municipality	and human settlement	wide										
Reroofing of 1No. 6-	Social	Kanda	Apex		DACF	28/9/20	4/9/20	3/10/20	84,704.3	4,458.13	100	Complet
unit classroom block	Development	cluster	Investments	89,162.5		20	20	20	7			ed
with office for Ring				0								
Road East Basic												
Construction of	Social	Nima	Buildway	84,274.5	DACF	3/9/202	4/9/20	3/10/20	80,060.7	4,213.73	100	Complet
concrete overhead	development	Clinic	Constructio	0		0	20	20	8			ed
platform water storage			n Ltd									
system and concrete												
pavement for medical												
block												
Renovation of 20 seater	Social	Kanda	Almighty	159,670.	DACF	28/10/2	30/10/	30/12/2	150,126.	7,901.38	100	Complet
water closet toilet	development	Cluster	Investments	50		020	2020	020	12			ed
facility at Kanda cluster		of										
		schools										
Excavation and	Nima Storm	Munici	Mer-Fog	86,316.3	DACF	31/10/2	05/11/2	5/01/202	57,042.6	-	100	Complet
Removal of debris and	Drain	pal	Construction	0		019	019	0	0			ed
silted material Nima		wide	Limited									

PROJECT	DEVELOPMEN	LOCATI	CONTRACT	CONTRA	SOURCE	DATE	DATE	EXPECT	EXPEND	OUT	IMPLE	REMAR
DESCRIPTION	T DIMENSION OF POLICY	ON	OR/ CONSULTAN	CT SUM	OF FUNDIN	OF AWARD	STARTE D	DATE OF	TO DATE	STANDI NG	MENTA TION	KS
	FRAMEWORK		Т	GH¢	G			COMPLE		BALANC	STATUS	
								TION		E	(%)	
Construction of 2No.	Nima and 37	Nima	Akanson	40,455.6	DACF	31/10/2	05/11/2	5/01/202	37,259.5	1,961.03	100	Complet
Vehicular Slab at Nima	Basic School	market	Limited	6		019	019	0	7			ed
and 37 Basic School		and 37										
		Basic										
Purchase and Supply of	Ayawaso East		Japan	268,712.		30/06/2	30/06/2				100	Complet
1No. Mini Bus For	Municipal		Motors	23		020	020					ed
Ayawaso East	Assembly		Company									
Municipal Assembly			Limited									
Electoral area projects	Environment,	Munici	Apex	160,045.	DACF	27/10/2	30/10/	30/12/2	75,986.7	84,058.3	70	On-
	infrastructure	pal	Investments	00		020	2020	020	0	0		going
	and human	wide										
	settlement											

ANNEX 5. PROGRAMME REGISTER

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	EXPEND ITURE TO DATE	OUT STANDIN G BALANCE	IMPLEME NTATION STATUS (%)	TOTAL BENEFI CIARIE S	REMARKS
Train SMEs in business development services to improve income	Economic Development		NBSSI				75	Implemente d
Monitor and evaluate planned activities implemented by MDA, MAOs, MISO, MPCU (MCE, MCD, MFO, MPO, MBO)	Economic Development		MAG					Implemente d
Implement MAG activities	Economic Development	121,268.33	MAG	53,231.7 2	68,036.61	45		Implemente d
Organize workshop for women farmers on mushroom processing	Economic Development		MAG			100		Implemente d
Organize training for farmers and FBO's on mushroom production	Economic Development		MAG					Implemente d
Organize surveillance of pests and diseases of livestock and vaccinate small ruminants against PPR and pets against rabies	Economic Development							Implemente d
Conduct home and farm visits by staff to carry out extension duties	Economic Development		MAG					Implemente d
Conduct demonstration exercises for 1 women FBO on Weanimix, Soya milk, Soya and Khebab preparation	Economic Development		MAG					Implemente d
Organize training programmes for staff and Agric Extension Agents	Economic Development		GOG					Implemente d
Organize farmers day	Economic Development	60,000	IGF/ DACF	60,000	0	100		Implemente d
Sensitization programme on child rights	Social Development							Implemente d
Organize education and sensitization programme on good nutrition for school children	Social Development						106	Implemente d
Sensitize 100 youth within the community on the effects of drug abuse	Social Development						75 Males	Implemente d

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	EXPEND ITURE TO DATE	OUT STANDIN G BALANCE	IMPLEME NTATION STATUS (%)	TOTAL BENEFI CIARIE S	REMARKS
Organize sensitization programme for parents on child neglect and good parenting	Social Development						70	Implemente d
Meet 20 NGOs and CBOs to review on their challenges with the registration process with the Assembly	Social Development		GOG				25NGO s/ CBO's	Implemente d
Organize Skills training seminar for 50 women on bead making and interior decoration	Social Development							
Organize seminar for 5 women groups on the essence of pre and post-marital counselling	Social Development					100		Implemente d
Organize mass education on menstrual hygiene management for 200 teenage girls	Social Development					100	200 Girls	Implemente d
Organize a seminar on domestic violence for women	Social Development					100	105 women	Implemente d
Educate, register and enroll 300 senior citizens onto NHIS	Social Development							
Train 45 women in soap, detergents and sanitizer making	Social Development					100		Implemente d
Organize sensitization on the rights of PWD's to mark world disability day	Social Development					100		Implemente d
Train PWD's with employable skills	Social Development							Implemente d
Organise Disability Fund Management Committee meetings	Social Development		DACF			100		Implemente d
Disburse funds to People With Disability	Social Development	99,370.61	DACF	99,370.6 1		100	46	Implemente d
Organise monitoring on beneficiary schools of the school feeding programme	Social Development		DACF			50	8	Implemente d
Organize My First Day of School	Social Development							
Organise Municipal Education Oversight Committee meetings	Social Development		IGF			75		Implemente d
Support for Science, Technology, Mathematics and Innovation Education clinics	Social Development							

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	EXPEND ITURE TO DATE	OUT STANDIN G BALANCE	IMPLEME NTATION STATUS (%)	TOTAL BENEFI CIARIE S	REMARKS
Furnish Medical block at Nima Government clinic	Social Development							Implemente d
Support Annual National Immunization Day exercise	Social Development							Implemente d
Organise Municipal HIV/AIDS Committee Meetings	Social Development		HIV/AIDS					Implemente d
Organise HIV/AIDS testing and counselling services	Social Development		HIV/AIDS			100	42	Implemente d
Celebration of World AIDS Day	Social Development		HIV/AIDS			100		Implemente d
Organise Capacity building workshop for MAC members	Social Development		HIV AIDS					Implemente d
Develop a landscaping plan for the Municipality	Environment, infrastructure and human development		DACF			100		Implemente d
Conduct socio-economic and spatial data collection	Environment, infrastructure and human development							Implemente d
Organize Technical Inspection and Spatial Planning Committee meetings	Environment, infrastructure and human development							Implemente d
Undertake street naming and property addressing exercises within the Municipality	Environment, infrastructure and human development							Implemente d
Replace and install road signs and metal gratings along the roads	Environment, infrastructure and human development							Implemente d
Educate and sensitize the public on disaster prevention and mitigation	Environment, infrastructure and human development					100		Implemente d
Provide assistance to victims of disaster	Environment, infrastructure and human development							

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	EXPEND ITURE TO DATE	OUT STANDIN G BALANCE	IMPLEME NTATION STATUS (%)	TOTAL BENEFI CIARIE S	REMARKS
Conduct an assessment of disaster prone areas	Environment, infrastructure and human development					100		Implemente d
Organize simulation exercises for staff and other stakeholders on disaster prevention, control and management	Environment, infrastructure and human development					100		Implemente d
Organize staff training in climate change interventions	Environment, infrastructure and human development					100		Implemente d
Undertake emergency response activities	Environment, infrastructure and human development					100		Implemente d
Undertake tree planting in the municipality	Environment, infrastructure and human development							
Organize Disaster Management Committee meetings	Environment, infrastructure and human development							
Conduct inspection of premises within the Municipality	Environment, infrastructure and human development						382 premise s	Implemente d
Educate pupils on school health and hygiene practices	Environment, infrastructure and human development							
Conduct medical health screening and education for food handlers on food hygiene and safety	Environment, infrastructure and human development		IGF			100	564	Implemente d
Organize monthly clean-up exercise	Environment, infrastructure and human development		DACF			100	13	Implemente d
Facilitate the construction of household toilets	Environment, infrastructure and human development		GAMA				158 toilets	Implemente d

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	EXPEND ITURE TO DATE	OUT STANDIN G BALANCE	IMPLEME NTATION STATUS (%)	TOTAL BENEFI CIARIE S	REMARKS
Sweeping and cleaning the streets along major roads	Environment, infrastructure and human development							Implemente d
Purchase office equipment	Governance, corruption and public accountability							Implemente d
Purchase office furniture	Governance, corruption and public accountability							Implemente d
Purchase 1No. mini bus	Governance, corruption and public accountability							Implemente d
Printing/ procurement of value books and Certificates such as B.O.P., Building Permit related, Commercial Vehicle Permit stickers, health related, and marriage & divorce etc.	Governance, corruption and public accountability							Implemente d
Purchase stationery	Governance, corruption and public accountability							Implemente d
Organise Independence celebration	Governance, corruption and public accountability							Implemente d
Organise Capacity building programmes for staff	Governance, corruption and public accountability	125,546	DACF, IGF, DACF-RFG	125,546	0	100%	M – 25 F – 26	Implemente d
Organize Staff durbars quarterly	Governance, corruption and public accountability	17,024	IGF	12,768	4,256	100	M – 66 F – 89	Implemente d
Organize GIFMIS Training for officers	Governance, corruption and public accountability							Implemente d
Support to continuous Professional Development Training for Account staff	Governance, corruption and public accountability							Implemente d

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	EXPEND ITURE TO DATE	OUT STANDIN G BALANCE	IMPLEME NTATION STATUS (%)	TOTAL BENEFI CIARIE S	REMARKS
Train Revenue Collectors and contractors	Governance, corruption and public accountability		IGF					Implemente d
Organize General Assembly meetings	Governance, corruption and public accountability		IGF					Implemente d
Organize statutory sub-committee meetings	Governance, corruption and public accountability		IGF					Implemente d
Organise Audit Committee meetings	Governance, corruption and public accountability		IGF					Implemente d
Organise Public Relations and Complaint Committee meetings	Governance, corruption and public accountability		IGF					Implemente d
Organise Municipal Security Council meetings	Governance, corruption and public accountability		IGF					Implemente d
Organise Municipal Planning Co-ordinating Unit meetings	Governance, corruption and public accountability	23,024	DACF	23,024	0	100%	M – 9 F - 11	Implemente d
Organise Heads of Department meetings	Governance, corruption and public accountability		IGF			80%	M-6 F-8	Implemente d
Review procurement plans quarterly and prepare procurement plan for 2021	Governance, corruption and public accountability							Implemente d
Organize Entity Tender Committee Meetings	Governance, corruption and public accountability		IGF					Implemente d
Organize Town Hall meetings	Governance, corruption and public accountability	9,416	DACF	9,416	0	50%	$\begin{array}{c} M-76 \\ F-25 \end{array}$	Implemente d

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	EXPEND ITURE TO DATE	OUT STANDIN G BALANCE	IMPLEME NTATION STATUS (%)	TOTAL BENEFI CIARIE S	REMARKS
Conduct project monitoring exercises	Governance, corruption and public accountability	19,320	DACF	19,320	0	100%		Implemente d
Prepare and submit 2021 composite budget and Fee fixing Resolution	Governance, corruption and public accountability		DACF					Implemente d
Organize Budget Committee meetings	Governance, corruption and public accountability		DACF					Implemente d
Organize Stakeholder consultative meetings for fee fixing	Governance, corruption and public accountability		DACF					Implemente d
Review 2020 composite budget	Governance, corruption and public accountability		DACF					Implemente d
Monitor revenue collectors to block revenue leakages	Governance, corruption and public accountability		IGF					Implemente d

ANNEX 6: UPDATE ON REVENUE SOURCES

SOURCES		2018	2019	9	202	0	Target 2021	
	Target	Actual	Target	Actual	Target	Actual		
DACF		1,278,340.45	7,005,982.31	4,149,539.66	6,367,939.00	5,624,583.06	7,603,212.65	
IGF		545,055.57	1,623,807.78	1,394,722.83	1,748,988.00	1,447,515.23	2,640,312.65	
MP'CF			558,105.20	379,407.68	500,000.00	361,412.27	615,288.89	
PWDs CF			199,323.30	166,966.16	260,087.64	88,332.48	263,695.24	
HIV/AIDS				24,528.80	25,000.00	19,958.66		
GSFP			209,520.00			-	307,644.44	
SRWSP						-		
DACF-RFG (capacity building)					82,810.00	36,951.00		
DACF-RFG (Investment)				536,595.25	581,627.00	213,458.49		
Goods and Services- Decentralized Department						28,903.59		
GSOP						-		
UNFPA						-		
Agric Donor Fund (MAG)				56,943.07	150,000.00	121,268.33		
LEAP						-		
DACF-COVID-19					400,000.00	236,280.62		
OTHERS		38,507.73	33,828.40	8,678.98	1,474,221.41	-	37,295.81	
Total		1,861,903.75	9,630,566.99	6,717,382.43	11,590,673.05	8,178,663.73	11,467,449.68	

Source: Municipal Finance office, January 2021

ANNEX 7: UPDATE ON EXPENDITURE

EXPENDITURE	Target 2018	Actual	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021
ITEM		2018					
COMPENSATION	190,494.91	251,030.88	1,655,987.58	1,040,787.77	2,208,221.41	2,272,531.47	2,003,744,97
GOODS & SERVICES	5,017,612.38	602,194.96	1,752,216.71	3,840,075.01	3,426,779.24	5,021,882.89	3,827,922.33
INVESTMENT/ ASSETS	602,113.00	86,488.00	4,262,965.48	2,020,528.32	5,955,672.40	2,478,398.92	6,450,828.24
OTHERS						0	
TOTAL	5,810,220.29	939,713.84	7,671,169.77	6,901,391.10	11,590,673.05	9,772,813.28	12,282,495.54

Source: Municipal Finance office, January 2021

ANNEX 8: UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No of bene	ficiaries
			Targets	Actuals
Ghana School Feeding Programme				
Capitation Grants				
National Health Insurance Scheme				
Livelihood Empowerment Against Poverty (LEAP)				
programme				
National Youth Employment Program				
One District-One Factory Programme				
One Village-One Dam Programme				
Planting for Food and Jobs Programme				
Free SHS Programme				
National Entrepreneurship and Innovation Plan (NEIP)				
Others				

Name of the	Policy/ programme/	Consultant or resource	Methodology used	Findings	Recommendations
Evaluation	project involved	persons involved			
1.					
2.					
3.					
4.					
5.					
6.					
7.					

ANNEX 10: UPDATE ON PM&E CONDUCTED

Name of the PM&E Tool	Policy/programme/ project involved	Consultant resource involved	or persons	Methodology used	Findings	Recommendations