

AYAWASO CENTRAL MUNICIPAL ASSEMBLY

-2020-

ANNUAL PROGRESS REPORT

IMPLEMENTATION OF AGENDA FOR JOBS: CREATING PROSPERITY AND
EQUAL OPPORTUNITY FOR ALL (2018-2021)

PREPARED BY:

MUNICIPAL PLANNING COORDINATING UNIT (MPCU)

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CHAPTER ONE

1.0 Introduction

The Ayawaso Central Municipal Assembly Annual Progress Report for the year 2020 is prepared under the Agenda for Jobs: Creating Prosperity and Equal Opportunity for All 2018-2021 Policy Document to track the annual projects/programmes implementation towards the achievement of objectives in the Assembly's revised Medium term Development Plan (MTDP) 2018-2021. This main objective of the Annual Progress Report (APR) is to assess the overall performance of the Assembly in the implementation of projects and programs in the 2020 Annual Action Plan.

1.1 Summary of achievements and challenges with the implementation of the Annual Action Plan 2020

The implementation of the Revised Medium Term Development Plan 2018-2021 is in its first year of implementation and it expected that about eighty-nine percent (89%) of all interventions in the MTDP are implemented. Annual Action Plans are prepared by the implementing departments and discussed at meetings to ensure that majority of the projects and programmes are drawn from the MTDP. These projects and programmes as agreed upon are collated into Composite Municipal Annual Action Plan and then budgeted for using the Medium Term Expenditure framework (MTEF) under the Composite Budgeting system.

In the year under review, interventions have been implemented in the under listed areas:

- Health
- Education
- Agriculture
- Sanitation, Hygiene and Waste management
- HIV/AIDS
- Revenue mobilisation

- Capacity building
- Gender and women's development
- Development control
- Climate Change
- Programmes for the vulnerable and excluded
- Roads infrastructure (Urban and feeder roads)

Other National programmes and poverty interventions that the Assembly benefited in various ways include but not limited to the under listed.

- ✓ School Feeding Programme
- ✓ Community Policing Assistants
- ✓ Sanitation Programme (Zoomlion)
- ✓ Youth in Arabic Education
- ✓ Livelihood Empowerment Against Poverty Programme
- ✓ One District One Factory
- ✓ Planting for Food and Jobs

A detailed analysis of the status of implementation of the 2020 Annual Action Plan is given in table 1.1.

Table 1.1: Details on Annual Action Plan Implemented under the Agenda for Jobs Policy Framework

S/N	Development Dimension	2020	
		Plan	Exec
1.	Economic Development	14	12
2.	Social Development	52	50
3.	Environment, Infrastructure and Human Settlement.	44	42
4.	Governance, Corruption and Accountability	35	35

Source: Municipal Planning and Coordinating Unit, ACMA, 2019

Table 1.2: Summary of Cumulative Implementation 2020 Annual Action Plan.

No.	Development Dimension	Total No of Projects	Completed Projects	On-going Projects	Outstanding Project
1	Economic Development	14	2	12	0
2	Environment, Infrastructure and Human Settlement.	52	39	11	2
3	Social Development	44	36	6	2
4	Governance, Corruption and Accountability	35	23	12	0
		145	100	41	4

Source: Municipal Planning and Coordinating Unit, ACMA, 2020

Table 1.3: Overall Proportion of the DMTDP Implemented by the end of each year.

Indicators	Baseline	Target	Actual
	2019	2020	2020
Proportion of the annual action plans implemented by the end of the year			
a. Percentage completed	64.8	94	80
b. Percentage of ongoing interventions	26.1	6	16.9
c. Percentage of interventions yet to start	9.1	9.1	3.1
Proportion of the overall medium-term development plan implemented by the end of the year	37.4	70	77

Source: Municipal Planning and Coordinating Unit, ACMA, 2019

Table 1.3 provides detail information on the overall proportion of projects and programmes implementation of the MMTDP for the period 2020. The percentage of completed project and programmes was 80%, 16.9% ongoing and 3.1% outstanding. The 16.9% ongoing programmes and projects could be attributed the inherent challenges of the covid-19 on the Assembly and the world as a whole. Other issues that inhibited project and programme implementation include; Lack of Office Space to work Effectively, Absence of Logistics, Difficulty in tracking on-going project documents and inadequate and late release of funds

1.1.1 Challenges faced in the implementing the MTDP

The implementation of the projects and programmes are not devoid of constraints, problems and challenges. Some of the development challenges are internal and the Assembly and its departments would have to make stringent efforts to remedy the situation. Others are external

and as such the department as well as the Assembly does not have much control. The way out therefore is to manage the challenges effectively.

The difficulties and constraints encountered that derail the smooth undertake of M&E includes non-availability of M&E software for processing data, inadequate logistics and staff with M&E skills and uncoordinated data collection process.

Some of the challenges and problem are given as follows:

- Delay in contract execution
- Inadequate budgetary provision due to lack of funds
- Inadequate logistics support especially for field work (vehicle, refuse, trucks, sanitary tools, office equipment etc)
- Limited number of vehicles in the pool and Absence of motorbikes for field staff
- Poor coordination and monitoring of NGOs activities in the Municipality
- Non availability of land for waste disposal and construction projects

1.1 Purpose of Monitoring and Evaluation (M&E) for the 2020 Annual Action Plan.

The establishment of a comprehensive and effective Municipal Monitoring and Evaluation system is relevant towards a successful implementation and realization of the Assembly's goal and vision. To this end, there is the need for effective Monitoring and Evaluation system to track the implementation of the Annual Action Plan as well as MTDP.

The purpose of Monitoring and Evaluation in general is to guide the MPCU and other stakeholders to systematically track plan implementation and also assess impact of development interventions in the 2020 Annual Action Plan. The aim is to help management correct deviations and assess outcomes.

The specific purpose of the M&E is to:

- i. To assess the performance of the 2020 Action Plan.
- ii. To assess the capacity of the implementing agencies and institutions
- iii. To assess the impact of the Annual Action Plan on the beneficiaries and guide in the formulation and implementation of 2020 Annual Action Plan
- iv. Identify challenges of implementation of set goals and objectives; and
- v. Propose policy recommendations for addressing these challenges

1.2 Process Involved in implementation and conducting M&E in the Municipality (2020 Annual Action Plan)

The processes and procedures of projects and programs identification implementation, monitoring and Evaluation in the Municipality follows the various Guidelines, Acts and Manuals for the operationalization of District Assemblies in Ghana. The Assembly and its decentralized departments continue to be responsible for the implementation of the planned projects and programmes as well as conducting Monitoring and Evaluation. The Assembly prepares Annual Action Plan followed by Composite Budget and an Annual Procurement Plan. The Annual Procurement Plans facilitate the procurement of the service of contractors and consultants to undertake construction projects and consultancy assignment among others.

The implementation of other programs and projects in the departments involved the direct use of the staff to roll out the intervention; It is imperative to mention that most of the projects implemented by the decentralised department are people-based and includes training programmes, public education programmes, health care programme and community care service. The others are child rights promotion, agriculture extension services, hygiene education programmes and waste management services

The processes used in Monitoring and Evaluation (M&E) at the Assembly include collection of data on on-going and completed projects and programmes. The main issues considered included input and output flows in order to assess progress and identify constraints, M&E under physical infrastructure focus on whether time schedules, cost and targets are according to plan.

The following are the processes involved

- i. The Municipal Assembly Monitoring and Evaluation Team visit all ongoing projects and programs to assess their status of implementation to collect data on the projects.
- ii. Annual and Mid-year reviews of programmes and projects
- iii. The team also collected data from the departments of the Assembly on the implementation of their respective Departmental Action Plan during the year.
- iv. Findings and recommendations from M&E are compiled and presented at meetings organized by the MPCU.
- v. Meetings are held with relevant Stakeholders including the Development Planning Subcommittee and MPCU members to discuss the draft report.
- vi. The reports are collated and presented to MPCU for relevant correction to be made and disseminated.
- vii. Quarterly monitoring by RCC, the Local Government Ministry, DACF Team, etc.

CHAPTER TWO

MONITORING AND EVALUATION ACTIVITIES REPORT

2.0 Introduction

This chapter focuses on monitoring of the implementation process, the funding of development interventions and the Municipal Assembly's efforts towards generating funds. The issues of fund disbursement and its associated challenges are also considered in this chapter.

In line with the Assemblies M&E plan, implementing departments have their own monitoring activities while the MPCU organizes quarterly monitoring visits and review meetings.

The update of core indicators and other poverty reduction interventions in the Municipality are also considered under this chapter.

2.1 Programme and Projects Status for the 2020

The Assembly inherited an already existing MMTDP and Action Plan for 2019 from its mother Assembly Accra Metropolitan Assembly. In order to ensure that the plan Activities for the year was still relevant to the Assembly, MPCU meeting was organised for members and adopted plan presented for rectification. The various heads of departments and Units in consultation to the Assembly Members helped made input to review the plan to suit the present needs and aspiration of the Municipality.

This notwithstanding, in line with the M&E calendar, reports from the quarterly monitoring visits and review meetings and a midyear review organized with heads of decentralized departments out of which quarterly progress reports were collated were also reviewed.

It was observed at the review workshop that some of the projects inherited from Accra Metropolitan Assembly have been completed; others were on-going while some could not be implemented due to obvious challenges and constraints. The challenges that impeded successful implementation of the projects were not readily known due to the difficulty associated with assessing contract documents to the projects. The team also derived that some projects were still

on-going despite the fact that scheduled completion time had elapsed. This included but not limited to the under listed.

- Delay in the payment of work done of which contractors use it as major reasons for non-performance
- Inadequate or lack of funds
- Lack of support from collaborating institutions and agencies
- Budgetary constraint
- Poor monitoring of project by then Accra Metropolitan Assembly
- Poor attendance to public education programmes.

The details of status of implementation of Programme and Projects in the 2019 Annual Action Plan.

Table 2.1 PHYSICAL PROJECT PROGRESS REPORT (STATUS OF PROJECTS AS AT DECEMBER 2020)

NO	Project Description	Development Dimension	Location	Executive Firm/Contractor	Contract Sum GHC	Revised Contract Sum GHC	Source of Funding	Date of Award	Date Start	Expected to Date of Completion	Expenditure to Date GHC	Outstanding Balance GHC	Implementation Status (%)
1	Maintenance Of 13No. Mallam Atta Market Gates	Environmental Infrastructure And Human Settlement	Mallam Atta Market	H. Zachip Enterprise	40,518.43	40,518.43	DACF	12/10/2020	20/10/2020	20/01/2021	34,558.20	5960.23	100
2	Maintenance Of Street Light, Municipal Wide	Environmental Infrastructure And Human Settlement	Municipal Wide	AL-Zayaad Enterprise	129,493.08	129,493.08	DACF	12/10/2020	20/10/2020	20/01/2021	113,943.00	15550.08	100
3	Construction of Fence Wall At ANT Experimental Basic School	Environmental Infrastructure And Human Settlement	Accra Newtown	Casfatech Company Limited	62,219.85	62,219.85	DACF	27/10/2020	3/11/2020	3/2/2021	41,212.00	21007.85	100
4	Fabrication and Installation of 8No Boundary Signage at Selected Locations Within the Municipality	Environmental Infrastructure And Human Settlement	Selected Locations	Home Team Limited	13,872.00	13,872.00	DACF	14/10/2020	21/10/2020	21/01/2021	12,240.00	1,632.00	100
5	Fabrication and Installation of 5No. Aluminum Composite System Revenue Pay point at Selected Locations Within the	Environmental Infrastructure And Human Settlement	Selected Locations	Starville Company Limited	51,083.64	51,083.64	DACF	27/10/2020	3/11/2020	3/2/2021	45,073.80	6,009.84	100

	Municipality												
6	Construction of Fence Wall At Kwame Nkrumah 1 And 2 Basic School	Environmental Infrastructure And Human Settlement	Kokomle	Casfatech Company Limited	112,245.00	112,245.00	DACF	27/10/2020	3/11/2020	3/2/2021	103,852.00	8,393.00	80
7	Provision and Installation of Lights and Street Lights within Mallam Atta Market (Phase II)	Environmental Infrastructure And Human Settlement	Kokomle	Evanceen Company Limited	156,425.55	156,425.55	DDF	18/06/2020	25/06/2020	25/11/2020	144,623.25	11,802	100
8	Provision of Water Storage Facilities at Selected Locations	Environmental Infrastructure And Human Settlement	Selected Locations	Snavec Reg Company Ghana Limited	165,790.80	165,790.80	DDF	18/06/2020	25/06/2020	25/11/2020	155,554.90	10,235.9	100
9	Construction of 12 Unit Classroom Block at Nkrumah Cluster of School in the Ayawaso Central Constituency	Environmental Infrastructure And Human Settlement	Kokomle	Ton and Tons Ltd.	1,710,000.00	1,710,000.00	CODA	11/6/2020	3/8/2020	30/01/2020		1,710,000.00	20
10	Construction of 1No. Astroturf Stadium at Alajo in the Ayawaso Central Constituency	Environmental Infrastructure And Human Settlement	Alajo	Wembley Sports Const. Co. Ltd.	1,425,000.00	1,425,000.00	CODA	2/1/2020	20/02/2020	20/08/2020		1,425,000.00	85
11	Construction of 3-storey ACMA office complex	Environmental Infrastructure And Human Settlement	Abavana	Beshydro Co. Ltd.	3,700,000.00	3,700,000.00	DACF					3,700,000.00	38%
12	Provision and Installation of Lights within Mallam Atta Market	Environmental Infrastructure And Human Settlement	Kokomle	Evanceen Company Limited	127,494.40	127,494.40	DDF	28/11/2019	12/12/2019	12/3/2020	118,805.23	8,689.17	100

13	Repair and Maintenance Works at ACMA Office Complex at Kokomlemle	Environmental Infrastructure And Human Settlement	Kokomlemle	Snavac Reg Company Ghana Limited	86,789.96	70,785.28	DACF	26/06/2019	5/7/2019	30/08/2019	67,199.34		100
14	3 storey 18-unit classroom block and 3-unit KG at Newtown Exp. School	Environmental Infrastructure And Human Settlement	Newtown	Rock Everest Trading and Const. UDG 2	2,119,889.79	2,530,919.09	UDG 2/IGF	27/05/2014	29/05/2015	1/6/2015	1,041,541.59	1,489,377.50	95
15	3 storey 18-unit classroom block and 3-unit KG at Abavana down	Environmental Infrastructure And Human Settlement	Abavana Down	Snavac REG. Co. Ltd. UDG 3	2,607,677.36	2,607,677.36	UDG 2/IGF	16/01/2015	19/01/2015	19/07/2016	2,284,484.14	323,193.22	95
16	3 storey 18-unit classroom block and 3-unit KG at Abavana Cluster of Schools	Environmental Infrastructure And Human Settlement	Abavana	Excellent Builders Construction Ltd.	1,512,702.66	2,236,513.81	UDG 2/IGF	29/05/2014	29/05/2014	29/04/2015	1,746,002.57	490,511.24	85
17	Construction of 4 storey office complex building for ACMA at Abavana	Environmental Infrastructure And Human Settlement	Abavana	Dogbene Borna Ltd	2,200,964.15		IGF/DACF	15/02/2016	19/02/2016	20/02/2017	2,086,726.30	114,237.85	100
18	4 Storey 18-unit classroom block at experimental school newtown	Environmental Infrastructure And Human Settlement	Newtown	C. Adjetej Ltd.			Getfund						75
19	Construction of 200m (0.6m) U-Drain and Gravel Works at Mallam Atta Market	Environmental Infrastructure And Human Settlement	Mallam Atta	YODOKU LIMITED	179,659.25	179,659.25	DDF	11/28/2019		5/26/2020	170,676.29		COMPLETED

	The Construction Of 1.2m Storm Drain Along Alajo Islamic To Alajo Main Storm Drain 0+000 - 0+200	Environmental Infrastructure And Human Settlement	Alajo Islamic	AB-ZIKO LIMITED	452,085.44	452,085.44	DDCF	10/9/2020		3/23/2021			ON-GOING
20	Construction Of 1.5m Storm Drain Along Ayidiki Rambo, Presby Church 0+000 - 0+073/ 1.2m Storm Drain 0+200	Environmental Infrastructure And Human Settlement	Ayidiki Rambo, Presby Church	SAMRAK LIMITED	1,013,567.60	1,013,567.60	DDCF	10/9/2020		3/23/2021	887,353.00	126,214.10	COMPLETED
21	Construction Of 0.60m u-Drain Along Church Of Pentecost Alajo Central Chaple To Quaye Mensah Street	Environmental Infrastructure And Human Settlement	Church Of Pentecost Alajo Central	PAFET VENTURES	133,607.50	133,607.50	DDF	11/5/2020		6/21/2021	126,927.13	6,680.38	COMPLETED
22	Construction Of 0.6 /09m u-Drain At Kotobabi Cluster Of Schools Ch: 0+000 - 0+255	Environmental Infrastructure And Human Settlement	Kotobabi	AB-ZIKO LIMITED	452,085.44	452,085.44	DDCF	10/9/2020		3/23/2021	406,876.90	45,208.54	ON-GOING
23	Construction Of 0.6 At Alajo Alaha Mechanic Shop Ch: 0+000 0+225	Environmental Infrastructure And Human Settlement	Alajo Alaha	PAFET VENTURES	147,731.85	147,731.85	IGF	11/5/2020		6/21/2021	140,345.26	7,386.59	COMPLETED
24	Construction Of 2no. Speed Humps Alajo	Environmental Infrastructure And	Alajo	ALZAYAAD ENTERPRIS	38,675.00	38,675.00	IGF	11/5/2020		6/21/2021			YET TO START

	Nkansah-Djan Road	Human Settlement		E									
25	SAFETY IMPROVEMENT SCHEMES AT SELECTED LOCATIONS WITHIN AYAWASO CENTRAL MUNICIPALITY (LOT 1)	Environmental Infrastructure And Human Settlement	AYAWASO CENTRAL MUNICIPALITY	PAFET VENTURES	198,427.15	198,427.15	DDCF	10/9/2020	12-Nov-20		188,505.79	9,921.36	COMPLETED
26	RESHAPING OF PIG FARM AREA ROADS	INFRASTRUCTURE AND DEVELOPMENT	PIG FARM AREAS ROADS	PAFET VENTURES	197,945.35	197,945.35	DACF	09-Oct-20	12-Nov-20	197,945.35	197,945.35		COMPLETED
27	SAFETY IMPROVEMENT SCHEMES AT SELECTED LOCATIONS WITHIN AYAWASO CENTRAL MUNICIPALITY (LOT 2)	INFRASTRUCTURE AND DEVELOPMENT	AYAWASO CENTRAL MUNICIPALITY	BUDSUM COMPANY LIMITED	194,850.00	194,850.00	DACF	05-Nov-20	12-Nov-20	194,945.35	194,850.00	19,485.00	COMPLETED

Table 2. 1: PROGRAMME REGISTER PROGRESS REPORT (STATUS OF PROGRAMMES AS AT DECEMBER 2020)

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED (SUM GHC)	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	TOTAL BENEFICIARIES	REMARKS
Central Administration										
Training of Heads of Department/Units and selected staff on Performance management and appraisal process	Human Resource Management	12,200.00	DDF	28 th Nov, 2020	29 th Nov, 2020	12,200	0.00	100%	M=16 F=17 TOTAL=33	Training done and report submitted
Training on Workplace safety and emergency response measures	Human Resource Management	15,395.00	DDF	30 th Dec, 2020	31 st Dec, 2020	15,395.00	0.00	100%	M=20 F=21 TOTAL=41	Training done and report submitted
Supply of Desktop, Computers, Laptops and Accessories		70,950.00		28 TH Nov,2020	2 Weeks		0.00	100%	A.C.M.A Offices	Executed
Supply of end of		80,333.82		28 TH Nov,	1 Week		0.00	100%	A.C.M.A	Executed

Year package				2020					Workers	
Supply of laying of Woolen carpets in A.C.M.A new Office Block		19,429.00		20 th Nov, 2020	2 Weeks		0.00	100%		Executed
Printing of Building and Development Permit Document		9,979.15		20 th Nov, 2020	2 Weeks		0.00	100%		Executed
Supply of Cements, Mixture Sand and Other Materials		27,000.00		14 th Oct, 2020	2 Weeks		0.00	100%		Executed
Supply of Conference Room chairs		10,575.00		14 th Oct, 2020	1 Week		0.00	100%		Executed
Supply of Toner		7,910.00		6 th Nov, 2020	1 Week		0.00	100%		Executed
Supply of Padlocks, Chains and Warning Notice Forms		9,991.00		14 th Oct, 2020	2 Weeks		0.00	100%		Executed
Supply of Detergents and Cleaning		6,047.13		20 th Nov, 2020	2 Weeks		0.00	100%		Executed

Materials										
Monitor and Evaluate projects and programmes	Governance, Corruption and Public Accountability	7,260.00	DACF	11/12/2020	12/12/19		7,260.00	100%		Completed
Finance										
Revenue improvement Action Plan	Governance	15000	IGF	12 th Dec. 2020		8,000	7,000	70%		On-going
Monitoring and supervision of revenue mobilisation activities		10,000	IGF	01/10/2020	31/12/2020	6000	4000	100%		Target achieved
Preparation of financial statement		10000	IGF	30/12/2020	31/12/2020	5,400	4,600	100%		
Social Development										
Registration of PWD's	Social Development		COMMON FUND	July	30 th September, 2020	2000	NIL	-	92	Fund has been released to embark on activity

Maintenance Cases	Social Development	-	-	July 2020	September, 2020	-	NIL	60	15	
Monitoring and Supervision of early childhood development centres	Social Development	500.00	IGF	21 st Oct, 2020	25 th Oct, 2020	500.00	NIL	96%	576 Infants between 0-3 Years	Implementation was successful due to release of funds for activity
Monitoring/Registration of NGOs	Social Development	500.00	IGF	11 th Nov, 2020	15 th Nov,2020	500.00	NIL	92%	10 NGOs	Implementation was successful due to release of funds for activity
Vetting of PWD's application forms for onward disbursement	Social Development	1,900	Common Fund	10 th Dec,2020	11 th Dec, 19	1,900	NIL	89%	64PWD's	Implementation was successful due to availability of funds
Social education on family welfare, child Right promotion and protection and child non-maintenance	Social Development	500.00	IGF	16 th Dec,2020	17 th Dec, 19	500.00	NIL	97%	61 Teenage mother trading at Mallam Atta Market	Implementation was successful due to availability of funds
Supervise and monitor the	Social	1,000.00	IGF	22 nd Aug,	9 th Aug, 2020	-	750.00	70%	M=99	Home visit were carried out to

activities of women and youth groups	Development			2020					F=188 TOTAL=287	monitor and ensure the implementation of sensitization given to community members
Educate public an sanitation to reduce cholera and malaria in the Municipal	Social Development	150.00	IGF	10 th Dec, 2020	10 th Dec, 2020	150.00	-	60%	M=15 F=76 TOTAL=91	Mallam Atta market women were sensitized on best food handling practices
Organize education for selected drivers' union on road safety and traffic regulations	Social Development	400.00	IGF	11 th Dec, 2020	11 th Dec, 2020	400.00	-	80%	M=41 TOTAL= 41	Drivers educated on road safety and traffic regulations
Mobilize and organize Adult Education Programs for market women, fish processors, petty traders and artisans	Social Development	1,405.00	IGF	19 th Nov 20	19 th Dec, 2020	1,405.00	-	80%	M=15 F=70 TOTAL=85	Sensitization on teenage pregnancy, malaria prevention, domestic violence and drug abuse were

										done
Organize community engagement meetings on child protection program in the electoral areas	Social Development	2,000.00	GOG	20 th Oct, 2020	20 th Nov, 2020	-	2,000	90%	M=92 F=203 TOTAL=295	Community engagement meetings were on the child protection programs were done in various schools and the communities
EDUCATION										
Organise my first day at School	Social Development			10/09/2020	10/09/2020			100%	713 new entrants benefitted	
Organise general screening for pupils				10/09/2020	10/09/2020			100%	75 pupils benefitted	
Organise Immunization against Polio				17/09/20				65%	180 pupils benefitted	Some learners refused the Immunization
Organize sensitization programme against sexual violence on the Adolescent				18/09/20	18/09/20			100%	305 learners benefitted from the activity	

Monitoring of School feeding programme				18/09/20	08/12/20			100%	380 learners benefited from the activity	
Organise refresher Course on coding				01/10/20	02/10/20			95%	243 Selected Upper Primary and JHS Teachers	
Organise training Workshop on Standard Based Curriculum				03/10/20				95%	24 Head teachers and 3 Circuit Supervisors	
Supporting schools with PLC in Ayawaso Central				09/10/20	23/10/20			96%	All Primary (15) Schools in the Municipal	
Organise School – Based PTA Meeting				09/10/20	10/10/20			85%	All Schools Parents=2,700 Teachers=224	
Organise STEM/STMIE Day				16/10/20	18/10/20			98%	Holy Spirit Cathedral Teachers=9 Learners=56	

Africa Code week celebration				16/10/20	30/10/20			95%	All Public and Private schools (12,050)	
Organise Inter-Schools and Inter- Circuit games				18/09/20 01/11/20	10/10/20 15/11/20			96%	All Primary and JHS in the Municipal 20 Head teachers 3 Circuit Supervisors	105 Players 150 Spectators 30 Teachers
Distribution of 10No. dustbins to selected School				18/09/20	10/10/20			98%	10 Dustbins distributed to Kotobabi '3' Basic	
Meeting with Head teachers				04/11/20				96%	Head teachers = 24	
Checking of lesson plan on the Curriculum				04/11/20				85%	50 Private Schools	
Football for Wash (F4W)				05/11/20				90%	131 Head teachers, Teachers and Circuit	

									Supervisors	
Organise School Performance Appraisal Meeting (SPAM)				27/11/20				98%	470 – Head teachers, Teachers, PTA’s, Circuit Supervisors, and Officials from Accra Metro Education Directorates	
Organise Inter Schools Science, Mathematics and ICT Quiz				21/11/20	04/12/20			98%	Contestants (Upper Primary and JHS) – 87 Quiz Masters – 18 Supporters – 180 Head teachers – 24 Teachers – 34	Contestants (Upper Primary and JHS) – 18 Quiz Masters – 6 Supporters – 30 Time keepers - 2 Head teachers – 12 Teachers – 18 C/S - 2 Science

										Coordinator – 1
Department of Agriculture										
Home and farm visits undertaken by two (2) AEAS and One (1) supervisor	Food security and emergency preparedness		MAG	July, 2020	31 st December, 2020	Nil	Nil	75%	Males 225 Female 75	<p>Untimely and inadequate payment of transport allowance to staff</p> <p>A total of 300 homes and visits were made in the third quarter by 2 staff and 1 supervisors and 7 NABCO Personnel</p>

Collection of weekly market data on food commodity prices undertaken in one (1) market centre by five (5) NABCO Personnel	Food security and emergency preparedness		GOG	July, 2020	31 st December, 2020	Nil	Nil	75%		<p>Untimely and inadequate payment of transport allowance to staff</p> <p>The Department have been able to purchase a measuring scale for the market enumerators and this has enhanced the work of the market enumerators since they are able to weigh their commodities</p>
MDA quarterly monitoring of field activities and Agriculture programs were			MAG	July, 2020		Nil	Nil	75%		The MDA was able together with the AEAs in the various zones visited

undertaken										some operational areas. The MDA together with the team visited plant pool vegetable growers association at ebony, Kokomlemle, Wembley, Sadisco, Nkansah Djan, Alajo station, and polopark to ascertain the progress of activities in the municipality
Three (3) management meeting were organised and three monthly meetings	Increased in growth and income		MAG	July, 2020	September, 2020	Nil	Nil	75%		A total of four (4) meetings were organised Issues discussed – Third quarter programs,

										Strategies to aid data collection, Division of AEAs into zones, the new reporting format, attendance to work, 2021 Action Plan, Farmer's day
Compilation and submission of quarterly report on programs implemented			MAG	July, 2020	September, 2020	Nil	Nil	75%		The office was able to purchase a laptop and a printer to aid the MIS carry out his duty. However, we don't have an office space to store our tools and materials and also for staff meeting to be organised
Establishment of a database for the department in	Increased in growth and			July, 2020	December, 2020					We are still registering farmers to be

progress	income									able to complete database of all our clients as far as the municipality is concerned.
Workshop on Dry season Feeds and feeding of livestock completed				July, 2020	September,, 2020					<p>A workshop on dry season feeding was organised for our able livestock farmers and this is to equip them with;</p> <ol style="list-style-type: none"> 1. roper utilization of crop residue 2. roper way of conserving forage 3. roper

										<p>use of concentrate feed</p> <p>4. proper use of fertilizer and manure to improve pasture yields</p> <p>5. proper integration of ruminants in crop production</p>
Workshop on mushroom production implemented				July, 2020	September, 2020					<p>Mushroom production workshop was organised to equip staff of the Assembly and the Agriculture</p>

										<p>Department to be able to earn extra income as an alternation livelihood and also to train the farmers.</p> <p>All participants numbering 25 with 10 being females and 15 males were given mushroom substrate bags each to grow in their various houses</p>
Workshop on safe handling of food, fresh fruits and vegetables completed				July, 2020	September, 2020					<p>Mallam Atta market women were also trained on safe handling of foods, fresh fruits and vegetables. This workshop was organised</p>

										<p>safety and hygiene along the agricultural value chain.</p> <p>4. help them know how to store raw foods</p> <p>5. help them to know how to clean, handle and wash fresh fruits</p>
Municipal Agriculture Department planning with				July, 2020	September, 2020					The Department Organised Research –

<p>farmers and other stakeholders organised</p>										<p>Extension-Farmers Linkage Committee (RELC) to ensure that research activities especially adaptive research, respond to farmers and constraints are identified through the district planning sessions. We had a total Thirty One (31) participants, Fifteen (15) Males and Sixteen (16) Females out of which Nine (9) were from Agribusiness, five (5) from Farmer Based</p>
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										Organisation, Representatives from the Assembly, RELC Coordinator, Research Cooperative
Quarterly Disease Surveillance and biosecurity organised				July, 2020	September, 2020					Our able veterinary officer together with the AEAs in the various operational areas undertook Disease Surveillance in the Municipality and a total of Thirty (30) livestock farmers were visited out of which Ten (10) were Females and Twenty (20) males.

											<p>This activity is carried out to identify communities and farms which may be susceptible to livestock disease outbreak and immediate prescriptive measures to be put in place to forestall any outbreak of diseases.</p>
<p>Sensitisation of 30 households on home Gardening on going</p>				<p>July, 2020</p>	<p>September, 2020</p>						<p>Farmers within the municipality were sensitised on home on container gardening including staff of the Assembly.</p>

<p>Monitoring of activities in the municipality was undertaken by MDOs</p>				<p>July, 2020</p>	<p>September, 2020</p>					<p>Municipal Development Officers together with their AEAs in the various zones also undertook monitoring of activities to ascertain what was happening on the field and various homes as far as Agriculture is concerned.</p>
<p>Human Resource</p>										
<p>Two (2) day training on local government Service protocols and code of conduct</p>			<p>DACF</p>	<p>7th September 2020</p>	<p>8th September 2020</p>				<p>HoDs/ HoUs and selected staff</p>	

Two (2) day training on revenue mobilization			DACF or IGF	28 TH September	29 th September 2020				Head of revenue Unit/ Revenue collectors and account staff	
Management Information system (MIS)										
Servicing of Printers	Governance And Social Accountability		DACF	19/06/20	26/09/20			100%	Ten(10) User Dep't/Unit	Awaiting Payment
Smart Workplace	Governance And Social Accountability									
Internet Provision	Governance And Social Accountability	8,337.58	IGF					100%	ACMA	Completed
Web Hosting	Governance And Social Accountability	220	IGF					100%		Awaiting Payment
Website Development/Maintenance	Governance And Social Accountability	30000	IGF		30 Days	8,342.5	21,657.5	100%	ACMA	Completed

CULTURE AND TOURISM										
Cultural outreach to sensitise one cultural group on covid-19 healthy practices			-	3 rd Sept., 2020	3 rd Sept., 2020		-	100%		Program completed
Arts and crafts training program		3000		28 th sept., 2020	9 th Oct., 2020	3000		100%	20 people	Program completed successfully
NATIONAL COMMISSION FOR CIVIC EDUCATION (NCCE)										
Awareness Raising Campaign on COVID-19 (Phase Two (2) , July 2020)		1,500.00	NCCE	26/06/2020	24/07/2020	1,500.00	0	100%	M= 1,745 F=1,732 T=3,477	SUCCESSFUL
Public education on the new voter's registration		NIL	NIL	30/06/2020	6/8/2020	NIL	0	100%	M= 4,869 F=4,803	SUCCESSFUL

exercise.									T=9,672	
Education on environmental governance and COVID-19		500.00	NCCE	6/7/2020	27/07/2020	500.00	0	100%	M= 785 F=570 T=1,355	SUCCESSFUL
Awareness Raising Campaign on COVID-19 (Phase Three (3) , August 2020)		1,000.00	NCCE	26/07/2020	31/08/2020	1,000.00	0	100%	M= 2,122 F= 1,834 T= 3,956	SUCCESSFUL
Social Auditing Engagement		2,371.00 1,000.00	IGF NCCE	26/08/2020	26/08/2020	2,371.00 1,000.00	0	100%	M= 29 F= 13 T= 42	SUCCESSFUL
Education on the exhibition of the 2020 voter's register		NIL	NIL	18/09/2020	27/09/2020	NIL	0	100%	M= 1,427 F= 991 T= 2,418	SUCCESSFUL
Awareness Raising Campaign on COVID-19 (Phase Four (4) , September, 2020)		1,000.00	NCCE	1/9/2020	29/09/2020	1,000.00	0	100%	M= 1,998 F= 1,376 T= 3,374	SUCCESSFUL
Education on political tolerance and vigilantism Act		NIL	NIL	11/9/2020	28/09/2020	NIL	0	100%	M= 1,324 F= 766 T= 2,090	SUCCESSFUL

DEPARTMENT OF STATISTICS										
Data of register voters	Governance And Social Accountability			1st JULY 2020	06th AUG 2020			100%	ACMA/EC	Completed
Market Survey	Economic Development	3000	IGF	July-2020	September-2020	750	750	100%	GSS/ACMA	Completed
Staffs Strength Of The Assembly	Economic Development			17-Aug-20	21-Aug-20			100%	ACMA	Completed
School Enrollment Within the Municipality	Social Development			SEPT 01-2020	SEPT-18-2020			100%	ACMA/GES	Completed

HEALTH										
Response to outbreaks	Social Development	24800	IGF/ DACF	26/03/20	16/12/20				Contact tracing was done and 63 suspected cases were detected	Contact tracing still ongoing
Organise monthly Monitoring and Supervision	Social Development	5250	IGF	28/01/20	30/12/20				All health facilities	All health facilities were monitored to ensure that COVID-19 protocols were being adhered to
Carry out routine immunization programme	Social Development	8600	IGF/ DACF	13/10/20	27/11/20				Children under 5 years of age	Target for the third quarter was exceeded
Identify persons living with HIV/AIDS groups	Social Development	3900	DACF	05/08/20	24/08/20				Males and females living with HIV/AIDS	Data on person living with HIV/AIDS being collated
Organise Roll back malaria programme	Social Development	4760	IGF/ DACF	17/06/20	17/06/20				Mothers and residents along major drains	A total number of 432 persons were reached out. 182 were males and were females

ENVIRONMENTAL HEALTH 2020										
Conduct Community engagement on proper disposal of waste		3400	IGF	11/11/20	27/11/20				Households along major drains	A total number of 146 houses were reached out and occupants were engaged on proper waste disposal
Carry out sensitisation programme on open defecation and indiscriminate dumping		4350	DACF	09/09/20	30/09/20				All electoral areas	Environmental health officers reached out to 624 residents
Dispose-off paupers, unclaimed dead bodies		2500	IGF						4 paupers were disposed off	3 male 1 female
Conduct House to house inspections to abate nuisances in all premises and the public		6200	DACF	20/01/20	28/08/20				146 houses and 83 businesses	Notices were served to that were fluting

areas										
Conduct Market sanitation										
Organize monthly clean up exercise in all the electoral areas within the year. (National Sanitation Day)		86000	IGF	29/01/20	28/12/20				12 electoral areas	Assembly members collaborated with the environmental health officers and the residents to clean various areas including the drains
Evacuation of waste within the Municipality		54000	IGF	29/01/20	28/12/20				Public places	Regular announcement ongoing to deter residents from dumping refuse at unauthorized locations
Conduct personal / environmental hygiene screening and education for Food Handlers		5530	IGF	26/11/20	30/11/20				512 females and 143 males were screened	The screening was successfully carried out

Prosecute Sanitary offenders in the Municipal		2300	IGF	7/04/20	27/11/20				67 female and 32 males were summoned and prosecuted	
Inspection and disinfection of public toilet and public places		6500	IGF	8/02/20	30/11/20				Public toilets and markets were disinfected	
Review 2020 Municipal Environmental Sanitation Strategic Action Plan (MESSAP)		35000	DACF	6/02/20	26/02/20					2020 Municipal Environmental Sanitation Strategic Action Plan (MESSAP) reviewed
Registration and monitoring of refuse collection contractors		5400	IGF	6/02/20	26/02/20				“Bolla” taxi operating within the Assembly were monitored	
Dislodgement of Institutional septic tanks		10000	DACF	03/03/20	18/10/20					
Conduct inspections on business premises to abate nuisances in all premises		1700	IGF	11/02/20	22/12/20					
Registration of households & distribution of		720	IGF	2/03/20	13/10/20				Refuse bins distributed to	

refuse bins									selected number of households	
NADMO										
Organise Sensitization programme for community members in flood prone areas		6340	IGF	20/04/20	11/05/20				Communities within Alajo enclave	Completed
Training of Staff on Disaster Control Activities				12/05/20	12/05/20				6 females and 12 males	Staff acquired basic techniques in disaster control and mitigation
Undertake Public Education and sensitisation on disaster prevention and management				17/06/20	25/06/20				Market centers, lorry stations, churches	
TRANSPORT										

Enforce traffic by-laws		590	IGF	JAN 2020	DEC 2020				Union operators, drivers and other road users	Easy flow of traffic on major roads
Carry out Routine maintenance of official vehicles		10450	IGF	JAN 2020	DEC 2020				All Assembly vehicles	
PYHSICAL PLANNING										
Undertake community and stakeholder consultation on development and building permit acquisition		8750	DACF	March 2020	October,20				Developers	Successful Engagement with identified stakeholders
Organize Technical Sub Committee inspection		4310	DACF	March 20	Dec 20					Inspection carried and permits granted to some number of developers
Organise Sensitisation on greening your		2000	IGF	July 20	Aug. 20					The Physical Planning department is in

environment										collaboration with NADMO to plant trees in selected areas
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2.2 Update on funding sources and disbursements

2.2.1 Update on Funding by Sources.

There are about six (6) major sources of funding for the Municipal Assembly. These are basically Internally Generated Fund (IGF), District Assembly Common Fund (DACF), Government of Ghana Grants (GOG), Donor Grants and Special Project Funds. Which are yet to be tapped?

A detail analysis of the funding sources indicates the disparity between the IGF and the other sources of funding. Basically the generation and the releases of IGF are controlled by the Assembly whilst the proportion DACF is influenced by the level of IGF.

Table 2.3 provides information on funding sources whilst table 2.4 and 2.5 provides information on financial expenditure performance of the Assembly in the year under review. Table 2.4 and 2.5 also shows that expenditure pattern on as compared to budgeted figure expenditure was kept within budgeted estimate which is a good start for the assembly.

TABLE 2.3 FUNDING BY SOURCES

Revenue item	Baseline 2019	Target 2019	Actual 2019
IGF	1,398,087.31	2,502,745.00	1,398,087.31
DACF	1,631,029.62	6572508.64	1,631,029.62
MP's CF	-	340,000	-
DDF		340,000	316,861.87
PWD CF/M-Shap		300,000.00	123,959.05
Donor Fund	-		88485.91
HIV		100,000.00	19958.66
OTHERS	-	6572508.64	20000
TOTAL	-	10459,725.10	8,941,775.03

TABLE 2.5: UPDATE ON EXPENDITURE (GOG)

Item	2018 (Base)	2019	
		Budgeted	Actual
compensation	-	578,417.08	691,129.80
Goods & services	535,853.63	154,5380.00	145,6440.52
Assets	210,214.80	148948.00	61,794.70
Investment	128,264.10	5,854,885.70	3,894,816.29
Total	-	5,788,403.25	874,332.53

2.2.1.2 Comments on sources of funding

a) Releases of funds

Comments on releases of funds exclude IGF since it is solely generated by the Assembly. The major problems with the release of funds are delays and deductions at source, especially the District Assembly Common Fund. These problems have negative impact on projects and programmers implementation.

The Administrator of District Assembly Common Fund advises the Assemblies on the estimated amount they are to receive for which budgets are prepared for the fiscal year. Actual releases for the year shorten by more than 38% of the estimated fund. This results in lack of funds for some projects.

a) Efforts to Generate Funds

The inflow of internally generated funds to the Municipality is to be increased by well-developed

and structured monitoring systems to curb leakages. That said, efforts are being put in place by management to resolve the challenges. The Assembly is also putting in measure to develop all markets in the municipality. To encourage market traders to pay or honor their rates, currently;

There is the need to facilitate the preparation of a facility management plan for the market and employ a market manager to ensure a smooth running of all markets in the Municipality.

The following are some efforts made by the Assembly to generate funds:

- Continuous education of the public
- Embarking of regular revenue monitoring of field revenue collectors
- The Assembly is collating all data on signages
- Building capacity of revenue staff

c. Challenge with regards to generating revenue

Despite the current efforts to increase revenue, there are few challenges and difficulties that the Assembly has to deal with. These includes the under listed.

- Inadequate data on properties for property rate billing
- Leakage in revenue collection
- Poor data on revenue avenues

2.2.1.3 Comments on Disbursement

a) Adequacy

A detail analysis of expenditure against income clearly indicates funding has not been adequate. The Assembly has low monthly salary or wage bill for staff on internally generated fund. The salary levels should be increase to motive collectors and other staff so as to enhance efficiency and effectiveness. The Assembly relies on both common fund and IGF for implementation of projects.

b) Utilization of the Fund in accordance with Budget

The Municipal Assembly's Annual Budget is prepared and approved by the General Assembly to serve as a guide for expenditure. This therefore means that expenditure should be based on budget but this is not the case. The slow pace in releasing of Funds from central government, expenditure on emergency interventions beyond the threshold of approved contingency budget and other external issues gave to this on compliance. This situation does not ensure prudent financial management.

c) Challenges with Regards to Disbursement

There are no major challenges with disbursement when funds are available. Delays in processing of certificates for payments due to bureaucracy are the only challenges.

Table 2.6 Performance of Core Indicators

	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline 2018	Target 2019	Actual 2019	Target for 2020	Actual 2020
1.	Development Dimension: Economic Development					
	Goal : Build a Prosperous Society					
	Total output in agricultural					

production					
i. Maize (MT)	N/A	N/A	N/A	N/A	N/A
i. Rice (Milled)	N/A	N/A	N/A	N/A	N/A
ii. Millet	N/A	N/A	N/A	N/A	N/A
iii. Sorghum	N/A	N/A	N/A	N/A	N/A
iv. Cassava	N/A	N/A	N/A	N/A	N/A
v. Yam	N/A	N/A	N/A	N/A	N/A
vi. Cocoyam	N/A	N/A	N/A	N/A	N/A
vii. Plantain	N/A	N/A	N/A	118	71.2
viii. Groundnut	N/A	N/A	N/A	N/A	N/A
ix. Cowpea	N/A	N/A	N/A	N/A	N/A
x. Soybean	N/A	N/A	N/A	N/A	N/A
xi. Cocoa	N/A	N/A	N/A	N/A	N/A
xii. Shea nuts	N/A	N/A	N/A	N/A	N/A
xiii. Oil Palm	N/A	N/A	N/A	N/A	N/A
xiv. Cotton	N/A	N/A	N/A	N/A	N/A
xv. Water Melon	N/A	N/A	N/A	N/A	N/A
xvi. Okro	N/A	N/A	N/A	26.5	15.4
xvii. Pepper	N/A	N/A	N/A	22.5	13.6
xviii. Onion	N/A	N/A	N/A	0.0	0.0
xix. Tomato	N/A	N/A	N/A	64.0	22.5
xx. Exotic/ Leafy Vegetables	N/A	N/A	N/A	N/A	N/A

	xxi. Mango/Citrus etc.	N/A	N/A	N/A	N/A	N/A
	xxii. Sugar Cane	N/A	N/A	N/A	N/A	N/A
	xxiii. Goat (Count)	N/A	N/A	N/A	1,310.0	944.0
	xxiv. Cattle	N/A	N/A	N/A	2,751.0	2,094.0
	xxv. Fowl	N/A	N/A	N/A	157,347.0	157,775.0
	xxvi. Sheep	N/A	N/A	N/A	1,776.0	1,178.0
	xxvii. Pigs	N/A	N/A	N/A	1,960.0	1,153.0
	xxviii. Grasscutter	N/A	N/A	N/A	465.0	323.0
	xxix. Rabbit	N/A	N/A	N/A	895.0	695.0
	xxx. Fisheries(MT)	N/A	N/A	N/A	N/A	N/A
2.	Percentage of arable land under cultivation	N/A	N/A	N/A	65%	59.5%
3.	Number of new industries established	N/A	N/A	N/A	N/A	N/A
	i. Agriculture	N/A	N/A	N/A	N/A	N/A
	ii. Industry	N/A	N/A	N/A	N/A	N/A
	iii. Services	N/A	N/A	N/A	N/A	N/A
4.	Number of new jobs created (Temporary jobs including NABCO)	N/A	N/A	N/A	N/A	N/A
	i. Agriculture	N/A	N/A	N/A	N/A	N/A
	ii. Industry	N/A	N/A	N/A	N/A	N/A
	iii. Services	N/A	N/A	N/A	N/A	N/A
	Number of new jobs created	N/A	N/A	N/A	N/A	N/A

	(Permanent) Male/Female					
	i. Agriculture	N/A	N/A	N/A	N/A	N/A
	ii. Industry	N/A	N/A	N/A	N/A	N/A
	iii. Services	N/A	N/A	N/A	N/A	N/A
Development Dimension: Social Development						
Goal: Create opportunities for all Ghanaians						
5.	Net enrolment ratio	N/A	N/A	N/A		
	i. Kindergarten				%	%
	ii. Primary	N/A	N/A	N/A	%	%
	iii. JHS	N/A	N/A	N/A	%	%
	iv. SHS	N/A	N/A	N/A	%	%
6.	Gender Parity Index	N/A	N/A	N/A		
	i. Kindergarten					
	ii. Primary	N/A	N/A	N/A		
	iii. JHS	N/A	N/A	N/A		
	iv. SHS	N/A	N/A	N/A		
7.	Completion rate	N/A	N/A	N/A		
	i. Kindergarten				%	%
	ii. Primary	N/A	N/A	N/A	%	%
	iii. JHS	N/A	N/A	N/A	%	%
	iv. SHS	N/A	N/A	N/A	%	%
8.	Pupil Teacher Ratio	N/A	N/A	N/A		

	KG	N/A	N/A	N/A		
	Primary	N/A	N/A	N/A		
	JHS	N/A	N/A	N/A		
9.	Pupil per Classroom Ratio	N/A	N/A	N/A		
	KG	N/A	N/A	N/A		
	Primary	N/A	N/A	N/A		
	JHS	N/A	N/A	N/A		
10.	Number of Classroom Blocks	N/A	N/A	N/A		
	KG	N/A	N/A	N/A		
	Primary	N/A	N/A	N/A		
	JHS	N/A	N/A	N/A		
11.	Number of health facilities					
	i. CHP Compound	N/A	N/A	N/A	2	0
	ii. Clinic	N/A	N/A	N/A	0	0
	iii. Health Centre	N/A	N/A	N/A	0	0
	iv. Hospital	N/A	N/A	N/A	2	0
12.	Proportion of OPD Attendants with valid NHIS card					
	i. Under 18 years	N/A		2298		2489
	i. Pregnant women	N/A	9384	983	9614	1116
	ii. Aged	N/A		1605		2072
13.	Nutritional Status of Children (0-59 Months) Registered at Child Welfare Clinics (CWC)	N/A	46917	12007	48067	7878

	Number of Moderately Under Weight Children	N/A	46917	173	48067	115
	Number of Normal Weight Children	N/A	46917	11832	48067	7797
	Number of Severe Under Weight Children	N/A	46917	2	48067	0
14.	Number of Recorded Cases of Tuberculosis	N/A	23459	6	24004	20
15.	Number of newly recorded cases of HIV (Male/Female)	N/A		0		0
16.	Total Number of Live Births (Male/Female)	N/A	9384	296	9614	426
17.	Total Number of Still Births	N/A	0	4	0	1
18.	Maternal mortality ratio (Institutional)	N/A	0	0	0	0
19	Malaria case facility (Institutional)			2117		2923
	i. Adults	N/A	0	N/A	N/A	1729
	ii. Children	N/A	0	867	0	1194
20	Proportion of population with access to improved sanitation (flush toilets, KVIP, Household latrine)	N/A	N/A	N/A	N/A	N/A
21.	Number of Toilets Constructed/Rehabilitated under GAMA	N/A	N/A	N/A	N/A	N/A
22.	Maternal mortality ratio	N/A	N/A	N/A	N/A	N/A

	(Institutional)					
23.	Malaria case fatality (Institutional)					
	i. Adult	N/A	N/A	N/A	N/A	N/A
	ii. Children	N/A	N/A	N/A	N/A	N/A
24.	Number of recorded cases of child trafficking and abuse	0	0	0	0	0
	i. Male	0	0	0	0	0
	ii. Female	0	0	0	0	0
Development Dimension: Environment, Infrastructure and Human Settlements						
Goal: Safeguard the Natural Environment and Ensure a Resilient, Built Environment						
25.	Percentage of road network in good condition					
	Trunk road	N/A	N/A	N/A	N/A	N/A
	Urban road					
	Feeder road					
26.	Percentage of communities covered by electricity					
Development Dimension: Governance, Corruption and Public Accountability						
Goal: Maintain a Stable, United and Safe Society						
27.	Reported cases of crime					

		88	10	106	10	14
	i. Rape	2	0	1	0	1
	ii. Armed Robbery					
	iii. Defilement	5	0	7	0	0
	iv. Murder	1	0	3	0	1
	v. Kidnapping					
28.	Percentage of annual action plan implemented	N/A	N/A	N/A	100%	89.7%
	% Completed	N/A	N/A	N/A	94%	80%
	% on-going	N/A	N/A	N/A	6%	16.9%
	% Yet to begin	N/A	N/A	N/A	0%	3.1%
29.	Count of disaster incidents recorded at the district,	N/A	N/A	N/A	0	0
	i. Floods	N/A	N/A	N/A	0	0
	ii. Fire outbreak	N/A	N/A	N/A	6	3
	ii. Road Accidents	N/A	N/A	N/A	0	0
30.	Number of Zonal Offices	N/A	N/A	N/A	2	2

2.3 Update on Critical Development and Poverty Issues

The Municipality is benefiting from a number of poverty alleviation interventions being promoted at the national level. Some of these programmes were not captured in the MTDP because they were introduced after the formulation of the plan.

The interventions include the Livelihood Empowerment Programme, Capitation Grant, School Feeding Programme, Greater Accra Metropolitan Area Sanitation and Water Project (GAMA) , One District One Factory and Planting for Food and Jobs.

The detail of the status implementation of some of these policy interventions as gathered from the various implementing agencies and department are given in subsequent pages in this document.

A detail update on the Critical Development and Poverty Issues is provided in table 2.7

Table 2.7 Update on Critical Development and Poverty Issues.

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No. of beneficiaries	
			Targets	Actuals
Ghana School Feeding Programme	N/A	N/A	5248	5248
Capitation Grants			32,694.64	16347.32
National Health Insurance Scheme	-	-		
Livelihood Empowerment Against Poverty (LEAP) programme			10	8
Youth Employment Agency	Nil	Nil		
One District-One Factory Programme	Nil	Nil	Nil	Nil
Planting for Food and Jobs Programme	Nil	Nil	Nil	Nil

Source: Municipal Planning Coordinating Unit, ACMA 2020

2.3.1 Implementation of Capitation Grant

Total allocation made for the capitation grant was pegged at 32,694.64 but actual received as at 31st December 2020 was GHc 16,347.32. This figure represented 50% of proposed grant to be received by the health directorate. This amount was distributed based on levels and enrolment of the various schools in the municipality. Total number of beneficiaries of the proposed grant were 9,370 learners made up of 4,377 males and 4,993 females.

The major challenge with regards to the capitation grant is that funds are not released on time (ideally the funds should be released at the beginning of each term)

2.3.2 Implementation of Ghana School Feeding Programme

The implementation of the Ghana School Feeding Programme (GSFP) which is aimed at increasing school enrolment and retention, improving the nutritional status of the children at the basic level as well as boosting local food production is being implemented within the municipality. Currently, the School Feeding Programme operates in Forty-two (42) schools at both Primary and Kindergarten level.

The total number of learners benefitting from the programme were Five Thousand Two hundred and forty-eight, (**5,248**).

2.3.3 Livelihood Empowerment against Poverty (LEAP)

It is important to state that only one LEAP payment was effected during the year under review. The payment processes were generally successful. Case management issues that surfaced were also dealt with.

The Department being new, data on all LEAP beneficiaries are not readily available. Hence, the department effort to collaborate with mother Assembly to finish it with all required data. The department is yet to have contact with the Community Focal Persons in the Assembly. Two

communities namely, registered LEAP beneficiaries in Alajo and Ayidiki benefited from the disbursement. It is hoped that in 2020 more registered people will benefit from the programme.

TABLE 2.8: LEAP BENEFICIARIES BY COMMUNITIES

NAME	E-ZWICH NUMBER
ALAJO COMMUNITY	
MARIAM SALLEY	486628793-0
ELIZABETH KWAO	186628789-0
GIFTY EWUSI	486628790-9
AKOSUA SERWAA BONSU	486628791-6
JOSEPH NUWATSI/GEORGINA AGBITOR	486628788-3
EMMANUEL FOSTER OWEN	486628794-8
EMMANUEL ATAYI	486593905-6
AYIDIKI COMMUNITY	
MARIAM IBRAHIM	486593885-7

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2.3.4 Support to People with Disabilities (PWDs)

The Disability Fund Management Committee sat to vet and approve applications received from Persons with Disabilities. In all, a total of One hundred and four (104) persons with disability were identified and registered. Sixty-Two number of persons with different disability were screened and selected to benefit from the Assembly's disability fund. A total amount of 67,422.70 Ghana Cedis was disbursed to procure selected and assorted items for the beneficiaries.

Table 2.9 provides detail information on the PWDs vetted awaiting the disbursement within the municipality.

TABLE 2.9: PWDS WITHIN THE MUNICIPALITY

No.	Names	Sex	Age	Funds
1	STEPHANIE SIMMONS	F	31	ECONOMIC EMPOWERMENT (BAKING OVEN)
2	FRANCIS ATSU SOWU	F	33	ECONOMIC EMPOWERMENT (MASONARY TOOLS)
3	MAWUTOR SEKU	F	39	ECONOMIC EMPOWERMENT (COOKING UNTENSILS/ITEMS)
4	NAA ADJELEY AKRASHIE	F	53	ECONOMIC EMPOWERMENT (COOKING UNTENSILS/ITEMS)
5	CHARLES KWAME FISCIAN	M	59	ECONOMIC EMPOWERMENT (CANOPY/CHAIRS)
6	DAUDA AYI AOKUABI	M	42	ECONOMIC EMPOWERMENT (LAPTOP)
7	ALICE APEU	F	29	ECONOMIC EMPOWERMENT (LAPTOP)
8	ABDUL MUBARAK SIEDU	F	6	ECONOMIC EMPOWERMENT (BEADS MAKING MATERIALS)

9	NYARKO APPENTENG	M	37	ECONOMIC EMPOWERMENT (STATIONERY MATERIALS)
10	INNOCENT PASSAH	M	42	ECONOMIC EMPOWERMENT (SHOE GRINDING MACHINE)
11	ERIC A.K. ASOMANI	M	45	ECONOMIC EMPOWERMENT (SHOE GRINDING MACHINE)
12	BONNEY LOVELAND FIFI	M	49	ECONOMIC EMPOWERMENT (SHOE GRINDING MACHINE)
13	AGYAPONG AKWASI	M	43	ECONOMIC EMPOWERMENT (ELECTRICAL TOOLS)
14	ELLEN AFRIYIE ANIM	F	42	ECONOMIC EMPOWERMENT (INDUSTRIAL SEWING MACHINES)
15	CHARLEN HAMMOND	F	27	ECONOMIC EMPOWERMENT (INDUSTRIAL SEWING MACHINE)
16	ADJETEY AYELEY MARKWEH	F	40	ECONOMIC EMPOWERMENT (INDUSTRIAL SEWING MACHINE)
17	KWAME TANO	M	39	ECONOMIC EMPOWERMENT (POPCORN MACHINE)

18	SAFIATU MUSAH	F	38	ECONOMIC EMPOWERMENT (POPCORN MACHINE)
19	EMMANUEL GYENYO	M	37	ECONOMIC EMPOWERMENT (COCONUT)
20	AKOSUA KONYO	F	35	ECONOMIC EMPOWERMENT (DEEP FREEZER)
21	MERCY MILLS	M	62	ECONOMIC EMPOWERMENT (DEEP FREEZER)
22	ALI SEIDU MAIKAYI	M	63	ECONOMIC EMPOWERMENT (DEEP FREEZER)
23	MAMA SULEMA	F	64	ECONOMIC EMPOWERMENT (DEEP FREEZER)
24	SALIFU NASIRU	M	25	ECONOMIC EMPOWERMENT (DEEP FREEZER)
25	ODOI GIFTY NYAMEKYE	F	14	ECONOMIC EMPOWERMENT (DEEP FREEZER)
26	ANDREW DATEY OSABUTEY	M	2	ECONOMIC EMPOWERMENT (DEEP FREEZER)
27	ALI MUTALA	M	42	ECONOMIC EMPOWERMENT (DEEP FREEZER)

28	GLADYS FOSUAH	F	42	ECONOMIC EMPOWERMENT (DEEP FREEZER)
29	SIMON ATSU GANYDE	M	59	ECONOMIC EMPOWERMENT (DEEP FREEZER)
30	EVELYN ODEIBEA KORANTENG	F	47	ECONOMIC EMPOWERMENT (PROVISION SELLERS)
31	MARK AKRONG	M	53	ECONOMIC EMPOWERMENT (PROVISION SELLERS)
32	AGNES XEDAGBO	F	28	ECONOMIC EMPOWERMENT (PROVISION SELLERS)
33	ERICA LARTEY	F	36	ECONOMIC EMPOWERMENT (PROVISION SELLERS)
34	REGINA BLANKSON	F	33	ECONOMIC EMPOWERMENT (PROVISION SELLERS)
35	VIOLA QUARSHIGAH	F	56	ECONOMIC EMPOWERMENT (PROVISION SELLERS)
36	FELICIA TETTEH	F	33	ECONOMIC EMPOWERMENT (PROVISION SELLERS)
37	NII OBUAMAH	M	37	ECONOMIC EMPOWERMENT (REFRIGERATOR)

38	MAWUSIE MENSAH	F	49	ECONOMIC EMPOWERMENT (SEWING MATERIAL/LINING)
39	GODWIN AMENUMEY	M	64	ECONOMIC EMPOWERMENT (MOBILE MONEY/CALL CARDS)
40	BLESS AKPENE	F	25	ECONOMIC EMPOWERMENT (MOBILE MONEY/ CALL CARDS)

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2.3.5. One District One Factory Initiative

Ayawaso Central Municipal Assembly in consultation with other stakeholders in and around the Municipality is putting in strategic measures to ensure the implementation of Governments policy on One District One Factory Initiative. It worth noting that, the implementation of the One District One Factory has not been an easy task for the Municipality. The reason being that most of the Officers were not at post hence, the difficulty assigning task

In relation of verifiable figures on success in the implementation of the policy within the Municipality, much attention was not directed to promoting the concept of One District One Factory during the year under review. This notwithstanding, provision for 130,000 ghana cedis had been made in the 2020 Composite budget to support the flagship programme in the Assembly. The Assembly in collaborating with the Assembly members and other relevant stakeholders are putting in strategies to identified potential investment sectors within the Municipality. The Municipal Assembly is located in a well built up environment or area where assess to virgin land is not possible for new industries and high profile investors to take up the opportunities to invest and at the end help create jobs for people within and outside the municipality.

2.3.6 One Constituency- One Million Dollar Programme

This is one of the major flagship projects being implemented by the government to accelerate socio-economic development in the all constituencies in Ghana. The government has set up the Authorities to manage the funds. Data of priority project in the constituency in the municipality was collected before the split.

2.3.7 Planting for Food and Jobs.

This policy direction is one of the key direction of which a lot of effort and attention is being given as a nation. Unfortunately, Officers from the Agric department were posted into the Assembly in the last quarter of the year 2019. Hence, much has not been done or achieved on this particular programme. It is hoped that, the Officer will hit the ground running and achieve positive result in 2020. As at the fourth quarter, Officers from the Agriculture Department were strategizing to collect data on all livestock and crop farmers. This was to ensure that adequate data was available for planning purposes.

2.3.8 Youth Employment Agency

Currently the Assembly is implementing all the modules under the Youth Employment Agency namely, Fire Service, Health, Prison Service and Community Policing Assistants. One hundred and ninety (190) beneficiaries have been recruited under the four modules.

2.3.9 National Health Insurance Scheme (NHIS)

The National Health Insurance Scheme (NHIS) seeks to improve access equitably for basic health care services to Ghanaians. For year 2019.

2.4. Update on Other Development and Poverty Issues

2.4.1 Child Protection Case Management

During the year under review, the Department successfully managed Six Hundred and Fifty-Three Child Protection Cases. In that regard, One Thousand (1000) children increasingly benefited from case management services. The breakdown is as follows:

TABLE 2.10: Child Protection Case Management

No.	TYPE	NEW CASES	STATUS
1.	Maintenance	29	Managed successfully
2.	Custody	3	Referred to family tribunal
3.	Child and Family Welfare	7	Managed successfully
4.	Access	-	
5.	Child Trafficking	-	No child trafficking was recorded
6.	Paternity	4	Paternity cases were referred to the family Tribunal
7.	Missing Children	2	Kid were found and reconciled with their families
8	Number of children reunified	2	Two cases were reunited to their families
9	Number of profiled	-	-

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2.4.2 Street Naming

- All streets within the Municipality have been digitized. The Department is currently digitizing the various parcels of lands. Through collaboration with the physical planning department of the Accra Metropolitan Assembly the department has identify all the streets within the municipality. It is informative to note that 308 out of the 384 streets within the municipality have been named while 76 representing 20% are unnamed. However, the geo-database has still not been released to the department.

The major challenges facing the Street Naming and Property Addressing System (SNPAS) are:

- No Local plans for the department to use to carry out its mandates effectively.
- The posting letter of the Planning Officer in charge has still not been resolved.
- Lack of logistics to run the department effectively. (Flat files, Arch Files, File Trays, Tags, Twines Rapidograph Pens, Set squares, Perforator, Building Permit Application forms, Town Planning Form One, Cabinets, Lands Clearance Forms, Planning Conformity Forms, receipts Acknowledgement form, Processing Fee Forms, Drawing Board, Chairs, Tables, Imperial Scale Rule, Approval and Refusal Stamps) to pursue its mandate of receiving development application.
- Inadequate office space and staff to run the department. The Physical Planning Department is currently having one office space which is woefully inadequate considering the nature of our job.

2.4.3 Water and Sanitation.

i. Diseases Control and Surveillance

With the incessant rainfall from July to September every year the outbreak of cholera was eminent and in our bid to prevent and control cholera about 2000 Food and Drink handlers were screened and supplied with cholera education items such as posters, flyers, aprons etc. in order to ensure absolute control of unforeseen outbreaks within the municipality, 3500 business premises, 514 houses/homes and 16 private and public schools were all inspected. With regards to liquid waste management, eight number public toilets were dislodged. Its worth also stating that, data collected during the year under review indicates that among 137,704 households in the municipality 147,704 owns various forms of toilet facilities in their various homes.

ii. Enforcement of bye-laws

A fight against poor sanitation, hazards and pollution should be prosecuted by a well-trained and well organized prosecutor. It is against this background that a proposal has been brought forth to train Environmental staff for smooth enforcement of the Assembly bye-laws. In the year under review 96 sanitary offenders were successfully prosecuted whilst 19 prosecution cases were pending. An amount of 57,600 Ghana cedis was generated as revenue through prosecution of sanitary offenders.

iii Clean-up exercises

The municipality is still grappling with basic environmental challenges such as poor drains, and indiscriminate disposal of solid waste. Rubbish and garbage are also seen accumulated in corners of urban communities, and market places at the mercy of the weather. It is against this background that the municipal Assembly takes charge and organizes regular clean up exercises to ensure that the Municipality is kept clean

2..4.4 Climate Change Interventions

Ayawaso Central as a Municipal Assembly often experience three types of disasters, these are frequent flooding especially at the Alajo township during the raining season, windstorm and domestic fires. Flooding is the major disaster among the three. In relation to the flooding, it has become a major challenge in most communities in the Northern part of the municipality due to the terrain which is relatively flat with major storm drain running through the municipality. To help curb the perennial flooding, public drains have been constructed in most areas to control flow of run-off water passing through the communities. Unfortunately, there have been instances of drains getting choked with silt. Moreover, there are also numerous developments within waterways which also contribute to the occurrence of flooding in the municipality. Areas within the Alajo are mostly affected by flood. In trying to resolve the rampant choking of drains, NADMO and other identified stakeholders carried out a programme to create public awareness on waste generation and management. Institutions such as the media was brought on board to help propagate the message to a wider targeted people in and around the municipality.

The was also hazard mapping especially at Alajo. The mapping was executed through the inspection and identification of hazards in the communities. The mapping indicated that Dr. Opoku street was occupied with lot of unauthorized wooden shops and containers on open drains and pedestrian walk way obstructing easy movement of people. It was also observed that lot of Billboards without permits have been mounted at wrong places. That's serving as a risk by exposing motorist and pedestrians to accidents. It been observed in the mapping that vast stretch of land under the high tension was also being used as fitting or mechanical shops.

Other hazards identified are public and commercial structures with expired or without fire extinguishers, weak mud houses within various locations and encroachment on the original layout of communities especially government lands.

The department of NADMO also embarked on educational campaign on disaster prevention. The sensitization was carried out in some selected cluster of schools where cholera outbreak was

eminent. Homes along the principal streets were also visited to engage residents on the need to activities to prevent disaster.

2.4.5 Local Economic Development (LED) Interventions - Business Development in the Municipality.

The municipal is the center of business when it comes to the sell and repair of phones and its accessories and other groceries. That said, the Assembly is making a conscious effort to promote the service and commerce sector of the municipality.

The Assembly also boost of an established market located right in the centre of the District. The strategic location of the Mallam Atta market attracts traders and buyers from all spheres of the Country to the location for various market transactions. Because of the strategic location of the market, market prices for most food commodities are relatively cheap as compared to most markets in Greater Accra region. There are other satellite markets that support and ease the pressure on main market in relation to human traffic flow. The satellite markets often serve residents that lives within the catchment area of the markets. That notwithstanding, the markets have been abandoned with regards to proper maintenance and upgrading. The Assembly is hoping to explore the prospect of the markets especially that of Mallam Atta market.

A number of manufacturing industries, oil companies (fuel stations), financial institutions (Banks), education and other important establishments are located within the Municipal Assembly. It is also of interest to note that the Municipal is the printing hub in Greater Accra region and the country at large. The printing business has a lot of potential and the Assembly is hoping to explore all potential to make the venture more attractive to the people of the municipality.

It is imperative to state that, these businesses and institutions provide employment opportunities to the residents of the municipality. Their presences continue to attract people from all parts of the country and beyond to transact various businesses. It is of relevance to indicate that, businesses

within the municipality contribute massively to internally generated funds in the form of business operating permit, property rates, etc. for the Assembly. The nature of the economy clearly depicts that residents are highly engaged in sales and services.

Though, municipal has its own numerous problems such as traffic congestion, slum development among others, the attainment of a municipal status sort to project an avenue and an alternative investment destination. These are the potentials and opportunities available for the municipal being part of the Millennium City, which could be exploited to ensure the smooth implementation of the projects.

Despite of the seemingly economic boom, there exist a number of development challenges. High unemployment levels, increasing urban poverty and slum conditions do exist in the Municipality.

To improve upon the economic activities in the Municipality executed the following:

- Provision and Installation of Lights within Mallam Atta Market
- Construction of 200M (0.60) U-Drain and Gravel Works at Mallam Atta Market
- Mobilize and organize Adult Education Programs for market women, fish processors, petty traders and artisans.
- To educate women on group dynamics
- To educate women on HIV/AIDS and Social Change
- To educate the Public and disseminate information on Socio-Economic and Health issues
- Train 40 vegetable farmers and marketers on management of post-harvest losses
- Train 20 rabbit farmers in modern rabbit management practices
- Demonstrate to 20 Market Women Soya Weanimix, Soyamilk and Soy Khebab

2.5 EVALUATION AND PARTICIPATORY M&E

The core principle of monitoring and evaluation is the improvement of services by informed decision making with the participation of all stakeholders. To ensure effective implementation the MPCU organizes review meetings which bring together the participation of various beneficiaries depending on the nature of the projects/ programmes.

In the year 2020, four MPCU meeting were held. Also the decentralized departments organized quarterly meeting to among other things, track the progress of work.

It is important to state however that, there has not been any evaluation of the implementation of the MTDP. It is hoped that necessary evaluation is carried out in 2020 planning year. It is captured in the plan that an ex-ante evaluation was to be conducted for selected project before commencement. The evaluation was to conduct environmental impact assessments (EIA) or social impact assessment before commencement, but these was not undertaken.

Besides these site meeting were organised in collaboration with relevant stakeholders during which critical issues with regards to the project implementation are discussed. It should be noted that participation has not been very encouraging as expected for various reasons. These include apathy, lack of motivation and elaboration procedure for citizens' participation.

In addition the Assembly's effort at promoting participation has been constrained by the high cost involved.

2.5.1 Evaluations conducted, findings and recommendations

The Assembly acknowledges the importance of evaluations in the implementation of programs and projects. There were three (3) major evaluation carried within the year under review. Table 2.9 gives an update on evaluations conducted.

Table 2.9: Update on Evaluations Conducted

Name of the Evaluation	Policy/ Programme/ Projects involved	Consultants/ Resource persons involved	Methodology used	Findings	Recommendations /Remarks
DACF Terminal (Annual 2018)	Evaluation of DACF projects	Office of The Administrator of DACF	Desk study, field verification and debriefing with stakeholders	-Improved accessibility to education and health care by beneficiaries due to the construction of CHPS Compounds	-deepen Stakeholders involvement in the implementation of DACF projects.
Public toilet facilities Mid-Term Review	Evaluation of Public toilet facilities	MPCU	Desk study, field inspection, verification from beneficiaries.	-Slow progress in the institutional toilet project -safeguard compliance issues	The need to review all contract documents signed with third parties overseeing the facilities

Source: Municipal Planning Coordinating Unit, ACMA, 2020

2.5.2 Participatory Monitoring and Evaluations (M&E) Conducted

The establishment of a comprehensive and effective Municipal Monitoring and Evaluation system is key to successful implementation and realization of the Assembly's goal and vision. The Municipal Planning and Coordinating Unit (MPCU) monitored on-going and completed projects to ascertain the functionality. The Assembly equally conducted monitoring on programmes outlined in the composite Annual Action plan.

Table 2.10 shows the update on PM&E conducted

Table 2.10: Participatory M&E undertaken and their results

Name of the PM&E Tool	Policy/programme/project involved	Consultants or resource persons involved	Methodology used	Findings	Recommendations
Beneficiary Feedback	Household Toilet Project	Project Team and Environmental Health Department	Public forums	1. Discharge of effluent into public drains 2. insanitary toilet facilities	1. Continuous sensitization of households 2. encourage households without toilet facilities to own one
	Implantation of Annual Action Plan	MPCU members	Stakeholder consultation	1. Low understanding of Assembly concept 2. inadequate involvement of beneficiaries in project implementation	1. need for regular Town Hall Meetings 2. Formulate a strategy that will ensure maximum involvement of beneficiaries
Performance indicators	Monitoring of GETFUND projects	MPCU members	Desk study, field verification and debriefing with stakeholders	Delay in the completion of selected projects	Timely release of funds and monitoring by Getfund secretariat
	Revenue mobilization	Revenue mobilization taskforce	Desk study Sensitization, mapping, data collection, etc.	-Late distribution of bills -Increasing number of defaulters -Inadequate data	-Provision of revenue software; strengthening the revenue taskforce and capacity building of collectors

Source: Municipal Planning Coordinating Unit, ACMA 2020

CHAPTER THREE

CONCLUSION AND THE WAY FORWARD

3.0 Introduction

The implementation of the MTDP as discussed in the preceding chapters has brought to the fore a number of constraints and challenges. The challenges have either prevented the execution of certain projects and programmes or delayed the implementation or have slowed the implementation process. This chapter present way forward to address key issues raised and makes recommendation to ensure effective process of achieving project benefits.

The other challenges that the Assembly is confronted with among other are as follows:

- Delays in the release of funds for projects implementation
- Natural disaster such as floods
- Inadequate financial support for farmers
- Lack of Vocational Institutes and inadequate SHS
- Inadequate Health facilities
- Lot of inherited ongoing projects with associated huge project cost
- Inadequate data on properties for property rate billing

3.2 Recommendations

The issues discussed under key issues included recommendation. In addition however, other issues and challenges that have been identified from the preceding analysis and discussions are for considerations.

The following are some recommendations:

- (a) The Assembly should expedite action on major market project to improve upon the Assemblies finances
- (b) Government should provide support for all ongoing projects within the Assembly that have been suspended due to nonpayment of certificates
- (c) The release of funds for programmes and projects should be on time and adequate.
- (d) Provide adequate logistics support for monitoring and evaluation of projects.
- (e) Set out specific strategies to improve IGF mobilisation

3.3 Conclusion

The Assembly has been able to implement about 82% of projects and programmes planned for the year under review. This achievement is as a result of pragmatic strategies set out and commitment of staffs to achieve set out objectives and goal in the Assemblies Annual Action Plan.

Citizen engagement in project and program implementation helped to improve the accountability system in the municipality and this created an atmosphere of trust for effective and efficient project implementation. Revenue improvement is one major focus areas of the Assembly in 2019, and a lot of efforts has been put this area which resulted in a significant improvement in revenue mobilisation for the year.

Despite the numerous challenges, the Ayawaso Central Municipal Assembly will continue to implore all the units/departments to strategically implement policies, programmes of the Assembly towards the achievement of improved quality of life of its people by efficient and effective mobilization of both human and material resources for the provision of socio-economic services.

AYAWASO CENTRAL MUNICIPAL
ASSEMBLY

2020 ANNUAL PROGRESS
REPORT

IMPLEMENTATION OF MEDIUM TERM
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