

ASHAIMAN MUNICIPAL ASSEMBLY

2020 ANNUAL PROGRESS REPORT



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Municipal Planning Coordinating Unit
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ACRONYMS

AC	Area Council
AIDS	Acquired Immune Deficiency Syndrome
AM	Assembly Member
APR	Annual Progress Report
ASHMA	Ashaiman Municipal Assembly
CSF	Capacity Support Fund
DA	District Assembly
DACF	District Assembly Common Fund
GETFUND	Ghana Education Trust Fund
GHS	Ghana Health Service
GSGDA	Ghana Shared Growth and Development Agenda
HIV	Human Immune Deficiency Virus
IGF	Internally Generated Funds
JHS	Junior High School
M and E	Monitoring and Evaluation
MTDP	Medium Term Development Plan
NDPC	National Development Planning Commission
NGO	Non-Governmental Organization
NRD	No Reliable Data
NYEP	National Youth Employment Programme
NABCO	Nation Builders Corps
RCC	Regional Coordinating Council
REP	Rural Enterprises Project/Programme
RPCU	Regional Planning and Coordinating Unit
SHS	Senior High School
TB	Tuberculosis
WATSAN	Water and Sanitation Committee

CHAPTER ONE

ANNUAL PROGRESS REPORT

BACKGROUND AND STATUS OF PROJECTS IMPLEMENTATION

1.0 Introduction

The Ashaiman Municipal Assembly was established by the Legislative Instrument (LI) 1889, on 30th November 2007. The Municipality covers an area of about 30.2 sq. Km and shares boundaries on the North and East with Kpon-Katamanso District Assembly, on the South and West with the Tema Municipal Assembly.

The Municipality is located about four kilometres north of Tema and about 30km from Accra, the capital of Ghana. While Tema is situated on the Greenwich meridian with the 0° · Ashaiman falls within latitude 5° 42' North and longitude 0° 01' West.

Politically, the Municipality has one consistency with seven (7) Zonal councils and seventeen (17) Electoral areas. The population of Ashaiman Municipality according to the 2010 Population and Housing Census (PHC) data was 190,972. This is constituted by 93,727 (49.1%) males and 97,245 (50.9%) females. But as at 2020, the projected population of the Municipality was 302,512 people. This comprised of 148,470 Males and 154,043 Females.

In pursuance to Act 936, Metropolitan, Municipal and District Assemblies (MMDAs) are mandated to prepare, implement, monitor and evaluate development plans aimed at spearheading the development agenda of MMDAs. The MTDPs are prepared based on the policy framework of the government. The main broad goals and the objective of the vision are derived from the policy framework, 2018-2021 and they are:

- Create opportunities for all Ghanaians;
- Safeguard the natural environment and ensure a resilient, built environment;
- Maintain a stable, united and safe society; and
- Build a prosperous society.

The policy objective contained in the policy frame work are grouped under the following themes:

- Economic development;
- Social development;
- Environment, infrastructure and human settlements;
- Governance, corruption and public accountability; and

- Strengthening Ghana's role in international affairs

The 2020 Annual Progress Report is therefore prepared based on the National Medium-Term Development Framework NMTDPF (2018-2021). The goal of the Ashaiman Municipal Assembly's Medium-Term Development Plan period is to harness both human and physical resources for the development of social and economic infrastructure to increase employment and productivity in order to raise the standard of living of the people in the municipality.

In accordance with the Assembly's Monitoring and Evaluation (M &E) plan, the main underlining principles for project implementation are relevance, efficiency, effectiveness, sustainability and impact of the intervention. On the average, 54.7of the 2018-2021 MTDP have been implemented as at the end of December, 2020. For the year 2020, the Assembly implemented **86.4%**of programmes and projects contained in the AAP 2020.

This report is on the implementation of programmes and projects contained in the Annual Action Plan 2020 which marks the beginning of the National Medium-Term Development Framework (NMTDPF) under Agenda for Jobs: Creating Prosperity and Equal Opportunity for All (2018-2021).

Projects level of completion, award dates and contract sums amount paid to date among others are likewise summarized in a matrix whiles other non-physical and cross cutting developmental programmes are explained in subsequent pages.

The report also explains how Monitoring and Evaluation (M&E) activities were conducted to ensure value for money for all projects and programmes.

1.1 Purpose of Project Monitoring and Evaluation for 2020

2. To examine the progress of projects implementation and provide technical support to lagging contractors
3. To ensure projects are implemented according to standards
4. To identify emerging challenges in project implementation and suggest solutions
5. To assess and increase the level of participation of key stakeholders
6. To ensure projects sustainability, transparency, accountability and judicious use of resources

1.1.1 Key M&E Objectives for the Year 2020

- To strengthen the MPCU and other stakeholders in the conduct of Monitoring and Evaluation of the MTDP
- To provide a focus on the translation of inputs into outputs and the interaction between programs/projects and their targets groups;
- To establish feedback processes that ensure the use of Monitoring results and a follow up on the implementation of evaluation recommendations

Objectives

- To provide crucial information about the Assembly's performance; an overall time status of the Assembly's projects and programs
- To promote credibility and public confidence in the Ashaiman Municipal Assembly
- To help the Assembly formulate and justify budget request as well as identify potentially promising programs and practices
- To facilitate stakeholder participation in identifying and taking appropriate action to correct weakness

Evaluation

Evaluation of the MTDP was carried out as follows:

- Mid-year reviews of programmes and projects
- Annual reviews
- Mid-term review of selected projects
- Quarterly reviews by MPCU

1.1.2 Processes Involved and Difficulties Encountered In Monitoring and Evaluation

In 2020, the Monitoring and Evaluation (M&E) activities undertaken and the preparation of the report were carried out in a participatory manner, involving Departments, Units, Agencies and Institutions within the Municipality. The involvement of the various institutions and departments was essential in ensuring that the report reflects the actual progress of implementation of the Annual Action Plan (2020) at the Departmental/Unit levels of the Assembly.

The preparation of the report was coordinated by the MPCU of the Assembly. The process involved the holding of meetings to review progress, analyse and report on the activities of the

Departments and Units of the Assembly in line with the set indicators for tracking the implementation of the MTDP. The Monitoring and Evaluation Team also went on field visits quarterly to monitor the implementation of physical projects as well as interacted with communities and other relevant stakeholders through meetings, visits, phone calls, observations and so forth.

All the three units of the Works Department namely, water, roads and buildings also undertook inspection of projects on monthly bases and as and when reports were received from the communities in which the projects were being implemented, emergency trips were undertaken to review and guide the implementation of physical projects of the Assembly. The Works Subcommittee members also undertook regular visits to project sites as part of their functions. The observations of such visits were carefully incorporated to produce a draft report. The Municipal Planning and Coordinating Unit did the final validation before the final report was presented.

The Municipal planning coordinating unit (MPCU) used differed approaches in its monitoring and evaluation activities in the period under review. It also faced a number of difficulties which negatively affected effective monitoring and evaluation in the period. Below were some of the processes used in the monitoring and evaluation activities and challenges encountered.

1.1.2.1 Processes Involved in M & E

- Documentation review of various national and municipal documents with regards to indicated, priority intervention, mechanism and approaches toward developing a comprehensive M& E PLAN
- Consultative meetings with community level actors including traditional authorities, zonal councils, unit committees and community members to gain an understanding of the status of implementation of the MTDP.
- Consultative meetings with various stakeholders from the municipality, development partners, NGOs to establish the monitoring and evaluation mechanisms and recommendations of the proposed mechanisms.
- Data collection, collation and analysis
- Joint stakeholders meeting at project sites

1.1.2.2 Difficulties encountered in M & E

- **Limited resources (funds) for effective monitoring of the MTDP.**

The projects and activities set out to be implemented during the plan period was based on forecast inflows of the Assembly. However, most of the projected funds especially the internally generated funds, central government transfers-such as District Assemblies Common Fund, were not realised as expected hence some of the projects were not implemented.

- **Lack of appropriate logistics for performing M&E activities in the Municipality.**

Over the period, monitoring of development projects has faced challenges due to unavailability of means of transport and other logistics that are needed to carry effective and frequent projects monitoring. Again, preference was made for monitoring of physical projects as against non-physical due to availability of required data and commitment of the departmental heads.

- **Inadequate collaboration between departments and the Assembly**

Most of the departments do not reveal the expected revenue from the various sources for implementation of the activities. And at times they are not forthcoming with the expected reports on the implementation status of their programmes. This makes it difficult to prepare accurate and submit progress reports on time.

- **Implementation of Some Programme and Projects outside the Plan**

The Municipality over the years saw the implementation of some projects and activities which were not in the Medium-Term Development Plan. This was due to the fact that the Assembly received some donor interventions which were not envisaged during the preparation of the plan. Also, government policy directions during the plan period warranted the need to execute some few projects outside the plan.

1.2 IMPLEMENTATION STATUS OF THE MEDIUM-TERM DEVELOPMENT PLAN (MTDP 2018-2021)

Projects and programs are being implemented from the 2018 -2021 District Medium Term Development Plan (DMTDP) under the Medium-Term National Development Policy Framework (MTNDPF), an agenda for jobs; creating prosperity and equal opportunity for all.

The analysis on the progress made in implementing the activities in the plan was based on three indicators. These are; “Fully Implemented” - this describes projects or programmes outlined in the Annual Action Plan that have been started and completed; “On-going” - this also describes project/ programme has been started but not yet completed but current status represents improvement over the previous quarter’s status; and “Not Implemented” which is used when a project/ programme has not been started or yet to start.

During the period under review, the Ashaiman Municipal Assembly’s performance in its 2020 Annual Action Plan was satisfactory and this is indicated in Table 1.1

Summary of achievements during implementation of the DMTDP (2018-2021)

Proportion of the 2020 Annual Action Plan that was implemented is presented in the table below.

Table 1.1 Proportion of 2020 Annual Action Plan Implemented

THEMATIC AREA	2020 ANNUAL ACTION PLAN		IMPLEMENTATION STATUS	
	No. of projects	% by Thematic Areas	Overall Performance 2020	
			No.	Percentage (%)
Economic Development	22	13.6%	22	13.6%
Social Development	55	34.0%	43	26.5%
Environment, Infrastructure and Human Settlements	20	12.3%	14	8.6%
Governance, Corruption and Public Accountability	65	40.1%	61	37.7%
Total	162	100%	140	86.4

Proportion of the DMTDP Implemented

Indicator	Baseline 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020
1. Proportion of the Annual Action Plans Implemented by the end of the year.							
a. Percentage Completed	75%	90%	82.2%	65%	59.3%	55%	67.3%
b. Percentage of on-going interventions	25%	0%	14.1%	15%	24%	20%	17.9%
c. Percentage of interventions abandoned	0%	0%	0%	0%	0%	0%	0%
d. Percentage of interventions yet to start	5%	7%	3.7%	5%	16.6%	9%	14.8%
e. Percentage of interventions executed outside the plan	2%	1%	1.84%	2%	0%	1%	0%
2. Proportion of the overall Medium-Term Development Plan implemented	100%	25%	23.2%	50%	44.1%	60%	56.1

Details of the Annual Action Plan Implemented under the Agenda for Jobs Framework

S/N	Development Dimension	2018		2019		2020	
		Plan	Exec.	Plan	Exec.	Plan	Exec.
1.	Social Development	59	56	38	32	55	43
2.	Environment, Infrastructure and Human Settlements	62	57	66	54	20	14
3.	Governance, Corruption and Public Accountability	27	25	29	20	65	61
4.	Economic Development	57	55	71	66	22	22
5.	Total	205	193	204	172	162	140

CHAPTER TWO

MONITORING AND EVALUATION ACTIVITIES REPORT

2.0 Introduction

This section presents the report on monitoring and evaluation activities carried out in the Municipality in 2020. Clearly, the section briefly outlines the programme and project status for the year and presents updates on funding sources of the Assembly and their disbursements. It also gives update on the National Core Indicators monitored during the period in the Municipality and the municipal specific indicators and targets set based on Medium Term Development Plan 2018-2021. It again presents update on critical development and poverty issues and provides information on evaluations conducted, their findings and recommendations. The concluding section, presents the participatory monitoring and evaluation approaches used and the results.

Table 2.1 Projects Implementation Status, 2020

No	Project Description	Development dimension	Location	Name of Contractor	Contract Sum	Source of funding	Award Date	Start date -	Expected Date of Completion	Expenditure to Date	Outstanding balance	Implementation status	Remarks
1.	Construction of 2-storey office complex for ASHMA	Governance	Official town	Erduk Ltd	2,640,208.65	GoG	6/11/17		5/02/18			70	Ongoing
2.	Construction of a 20-bed capacity isolated ward at Ashaiman Polyclinic	Social Devt	Roman Down		300,000	DDF						65	Ongoing
3.	Outstanding payment of fence wall around Basic 4 School	Social Devt	Roman down	Faiz Company ltd.	380,000.00	DACF	5/9/2019		11/10/2019			100	Completed
4.	Outstanding payment of 2No. fence wall around CHPs	Social Devt	Jericho & Laban	Adujem Com. Ltd	380,605	DACF	5/9/19		5/2/20			100	Completed
5.	Construction of 1-storey 4-bedroom house and 2-bedroom outhouse with carport for MCE official residence (phase 2)	Governance	Community 22	Qayum ltd	717,457.13	DACF	10/01/18		13/07/18			95	On going
6.	Construction of fence wall around MCE residence	Governance	Community 22	Mojaaba ent.	48,195.75	DACF	10/2/11		12/04/11			99	On-going
7.	Payment of outstanding project-Tulaku CHPS Compound	Social Devt	Tulaku		97,000	DACF						100	Completed

8.	Construct 2No. 20-seated Institutional Toilets	Envir. And Infrastructure	Comm. 22 Polyclinic & Accuracy Inter. Sch.	Rock Everest Trade & Construction	2,010,560	GAM A	Oct, 2019		Apr. 2020			80	On-going
9.	Rehabilitation of Butchers	Econ. development	Main Market	Oktos Ent.	199,085	DACF	23/03/20		30/03/20			100	Completed
10.	Drilling and mechanisation of 2No. Boreholes 13No. Stand pipes with 2No.Overhead Concrete Stand.	Social Devt	Main market, Mandela Market	Eagle Eye Construction Ltd	165,940	DPAT II	27/04/20		26/05/20			100	Completed

Table 2.2 Programmes Implementation Status, 2020

Programme Area: Economic Development

Sub- Programme: Trade, Tourism and Industry Development

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
1	Training in Business innovation/Fishing skills for 30 males	COTVET Accredited Centre-Ashaiman	Economic Development	X			100	DACF	NBSSI	30 women trained
2	Training 30 women in advance soap manufacturing/ marketing	St. Augustine-Ashaiman	Economic Development	X			100	DACF	NBSSI	30 women trained
3	Train 30 people (at least 50% being women) in yoghurt and ice cream production	Municipality wide	Economic Development	X			100	DACF	NBSSI	17 women and 11 men trained
4	Support 5 SMEs to attend National Exhibition and Fair (at least 2 of them should be females)	Municipality wide	Economic Development			x	0	IGF	NBSSI	Yet to start
5	Organise Trade & Industry Committee Meeting	ASHMA Conference hall	Economic Development	X			100	IGF	NBSSI	Carried out
6	Provide business counselling services to SMEs in business registration and payment of DOPs (30 males and 40 females)	Municipality wide	Economic Development	X			100	IGF	NBSSI	35males and 50 females counselled
7	Organize consultative meeting with banks, Ghana Standard Authority and Registrars General Department at least 50% being females	Municipality wide	Economic Development	x			100	DACF	NBSSI	79 females and 77 males participated

Programme: Economic Development

Sub- Programme: Trade, Industry and Tourism Service

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
8	Train 30 unemployed youth on facial make up and décor	Kings court Int. Sch.	Economic Development	x			100	DACF	NBSSI	27 females and 3 males participated
9	Organize advance training for 30 women in modern technology in fish processing and marketing	Municipal-wide	Economic Development	x			100	IGF	NBSSI	30 women trained
10	Organize management training for 4 transport Co-operatives' Executives	Municipal-wide	Economic Development	x			100	DACF	Department of Co-operatives	completed
11	Organize technical skills training in the areas of Book-keeping for the staff of the various co-operative groups	Municipal-wide	Economic Development	x			100	IGF	Department of Co-operatives	completed

Programme: Economic Development
 Sub- Programme: Agriculture Development

S/N	Project description	Location	Dimension	Implementation Status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
12	Organize two (2) budget sessions, four (4) performance review meetings and submit quarterly and annual reports.	Central Administration	Economic Development	x			100	DACF	Agric Dept	completed
13	Pay Office Administrative expenses (Utilities, stationary, equipment repairs, vehicle and motorbike running and maint.	Central Administration	Economic Development	x			100	DACF	Agric Dept	completed
14	Organize National Farmers' Day.	Municipal-wide	Economic Development	x			100	MAG	Dept of Agric	3 females and 11 males were awarded
15	Organize extension and research activities.	Municipal-wide	Economic Development	x			100	MAG	Dept of Agric	Organized fully
16	Organize two (2) capacity building and six (6) trainings sessions for Agric staff.	Municipal-wide	Economic Development	x			100	MAG	Dept of Agric	Carried out
17	Running of DCACT Secretariat.	Municipal-wide	Economic Development	x			100	DACF	Agric Dept	Organised
18	Procure protective clothing, GPS, programable calculators and office equipment	Central Admi.	Economic Development		x		50	DACF	Dept of Agric	On going
19	Carry out 1296 home and farm visits and 220 monitoring	Municipal-wide	Economic Development	x			100	MAG	Dept of Agric	Carried out
20	Carry out vaccinations, surveillance and campaign awareness for rabies disease.	Municipal-wide	Economic Development	x			100	MAG	Dept of Agric	Carried out

Sub- Programme: Health and Health Service Delivery

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
21	Purchase aesthetic machine for Ashaiman Polyclinic	Ashaiman Polyclinic	Social Service Delivery			x	0	Rotary Club, Ghana	AMHD	Pending
22	Procure furniture and equipment for Tsui Bleoo CHPs Compound	Ashaiman polyclinic, Tsui Bleoo CHPs compound	Social Service Delivery		x		75	IGF	MHD	On going
23	Support for Immunisation Programmes	Municipal-wide	Social Service Delivery	x			100	DACF	MHD	carried out
24	Organise Public Health Emergency Committee	Municipal wide	Social Service Delivery	x			100	DACF	MHD	4 meetings held
25	Carryout disease surveillance and control and containment activities	Municipal wide	Social Service Delivery	x			100	DACF		carried out
26	Organise quarterly Municipal Health Oversight Committee Meetings	Zonal council level	Social Service Delivery		x		75	common fund	AMHD	Undertaken
27	Undertake mid-year performance review meeting	Municipal-wide	Social Service Delivery			x	0	common fund	AMHD	held due to COVID 19
28	Support Health Directors' Annual Conference	Municipal-wide	Social Service Delivery			x	0	common fund	AMHD	Yet start
29	Undertake roll back malaria programme (monitoring, screening and treatment, operational research, data validation and management)	Zonal council level	Social Service Delivery	x			100	MSHAR P	AMHD	Carried out
30	Undertake HIV/AIDS programme (support) screening, monitoring, training, data validation etc.) in the municipality	Municipal-wide	Social Service Delivery	x			100	MSHAR P	AMHD	Carried out

Programme: Social Service Delivery

Sub- Programme: Education and Development

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
31	Rehabilitate 2no. Basic Schools Block	Ashaiman	Social Service Delivery		x		15%	DACF	GES	On going
32	Organize My First Day at School for P1 and KGs in the Municipality	Ashaiman	Social Service Delivery			x	0%	DACF	GES	It did not come on due to Covid 19
33	Organize STMIE Clinics	Ashaiman	Social Service Delivery			x	0%	IGF	GES	It did not come on due to Covid 19
34	Organize and participate in Municipal and Regional Cultural Festival of Arts	Ashaiman	Social Service Delivery			x	0	DACF	GES	It did not come on due to Covid 19
35	Support for BECE	Ashaiman	Social Service Delivery	x			100	DACF	GES	complete
36	Support for best teacher awards	Ashaiman	Social Service Delivery			x	0	DACF	GES	Couldn't come on due to covid 19
37	Organise Municipal Education Oversight Committee meeting	Ashaiman	Social Service Delivery		x		75	DACF	GES	On going
38	Supply 100 specialised table with 500 chairs for KGs and 300 dual desks for basic sch.	Municipal-wide	Social Service Delivery			x	0	IGF	GES	Pending
39	Education fund	Municipal-wide	Social Service Delivery	x			100	DACF	GES	Carried out
40	Organise Municipal SPAM	Ashaiman	Social Service Delivery			x	0	DACF	GES	Pending
41	Support needy but Brilliant Student	Ashaiman	Social Service Delivery		x		100	MP'CF	CEN. ADM	1 male and 1 female

Programme: Social Service Delivery

Sub- Programme: Education and Development (Non-Formal)

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	Ongoing	Yet to start	Percentage (%)			
42	Awareness creation on Functional literacy/ JHS and SHS remedial classes	Leb z1-5, Jericho, Newtown, Midd. East, Off. Town, Roman Down, Tulaku, Adakordzi	Social Service Delivery	x			100	DACF	NFED	4No. educational outreach
43	Establishment of 30 English classes 2 local language classes		Social Service Delivery		X		75	IGF	NFED	11 new English language has been established in the period under review
44	Undertake Quarterly Monitoring and Evaluation of Non-formal Education		Social Service Delivery	X			100	IGF	NFED	25 no. monitoring conducted

Programme: Social Service Delivery

Sub- Programme: Education and Development (Sports)

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	Ongoing	Yet to start	Percentage (%)			
45	Establish data base for all sports clubs in the Municipality	Ashaiman	Social Service Delivery			x	0	DACF	Mun. Sports Unit	Pending
46	Organise Municipal sports tournaments for selected teams	ASHMA	Social Service Delivery			x	0	DACF	Mun. Sports Unit	Pending
47	Undertake regional sports festival	Municipal-wide	Social Service Delivery			x	0	IGF	Municipal Sports Unit	Yet to start

Programme Area: Social Service Delivery

Sub- Programme: Social Welfare and Community Development

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Full completed	On-going	Yet to start	Percentage (%)			
48	Undertake child non maintenance cases, family reconciliation/counselling	Ashaiman	Social Service Delivery	X			100	DACF	Cent. Admin	A total of 654 cases of which 378 cases were handled by the dept., Access 43, custody 47. child non maintenance 350 family welfare 197 and paternity 17
49	Monitor the utilization of 3% of the DACF given to PWDs and other programmes	Municipal -wide	Social Service Delivery		X		70	disability fund	DSW	30 PWDs comprising of 21males and 9 females
50	Monitor LEAP payment bi-monthly	Ashaiman	Social Service Delivery	X			100	GOG	DSW	244 people (158 females and 86 females) were expected to benefit from the grant but 134 people cashed out their monies
51	Under take Family court tribunal/juvenile sitting/probation work	Ashaiman	Social Service Delivery	X			100	GOG	DSW	A total of 26 Juvenile cases were received by the court and they were all boys.
52	Reintegration of missing/abandoned Children with families	Ashaiman	Social Service Delivery		x		25	GOG	DSW	22 (15 females and 7 male) missing and abandoned children. 7 males and 11 females were integrated with their families. 4 female children were still

											home pending further investigation.
53	Celebrate World Day Against Child Labour	Mun. Wide	Social Service Delivery			x	0	DACF	DSW	Pending	
54	Inspection of early childhood centres/registration	Ashaiman	Social Service Delivery	x			100	GOG	DSW	81 facilities were inspected	
55	Organise eight (8) mass meetings, Home Visits and Demonstrations for 850 participants. (800 women and 50 men).	Selected Electoral Areas	Social Service Delivery	x			100	GOG	Comm. Dev't	55 mass meeting held and a total number of 1950 people (250 males and 1600 females) were reached. 450 Home visits of which 350 males and 500 females were visited	
56	Organise two (2) Workshops on Skills Training and Extension Services for 600 participants. (550 women and 50 men).	Selected Electoral Areas	Social Service Delivery	x			100	IGF	Comm. Dev't	100 women and 50 men participated	
57	Organise income generating activities such as Soap and Bead making for 600 participants (550 women and 50 men).	Selected Electoral Areas	Social Service Delivery	x			100	IGF	Comm. Dev't	100 women and 50 men participated	

Programme Area: Social Service Delivery

Sub- Programme: Water and Sanitation

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	Ongoing	Yet to start	Percentage (%)			
58	Desilt drains and sweeping of streets	Traffic Light-Presby Down	Social Service Delivery	x			100	DACF	MEH U	The drains in the main market and at the main lorry station were desilted and sweeping of streets were carried out daily
59	Organise 4 evacuation of solid waste at unauthorised areas	Ashaiman	Social Service Delivery	x			100	DACF	MEH U	4no. solid was evacuation done
60	Conduct fumigation exercise	Municipal Wide	Social Service Delivery		X		80	DACF	MEH U	Seventeen (17) fumigation exercises were carried out in the 17 electoral areas including container sites, refuse dumps and public toilets.
61	Procure cleaning materials for Assembly	Ashaiman	Social Service Delivery	x			100	DACF	MEH U	Sufficient cleaning material for office cleaning and markets, stations and other open places were procured
62	Conduct 2No. routine maintenance of sewer lines	Ashaiman low cost	Social Service Delivery	x			100	IGF	MEH U	Carried out throughout the year
63	Organize 12 monthly clean-up exercise	Ashaiman	Social Service Delivery		x		92	DACF	MEH U	11 cleans exercise was carried out during the period under review

64	Conduct public sensitization on screening of 4500 food vendors	Municipal-wide	Social Delivery Service	x		70	IGF	x	MEH U	3,705 food vendors were screened the year 2020
65	Prosecute sanitary offenders	Municipal-wide	Social Delivery Service		x		80	DACF	MEH U	Prosecution has been delayed as a result of the transfer of the Judge however 2 cases were under prosecution
66	Organise 3 public education on environmental health promotion	Municipal wide	Social Delivery Service	x			100	DACF	MEH U	4 have been organized
67	Bury unclaimed paupers	Ashaiman	Social Delivery Service	x			100	IGF	MEH U	1 male pauper was buried
68	Construct a sewer system	New town -TDC Quart.	Social Delivery Service		x		40	GAM A	MEH U	Ongoing.
69	Procure working tools and materials for sanitation management	Ashaiman	Social Delivery Service	x			100	DACF	MEH U	Adequate tools and material were in stock so no other tools were procured
70	GAMA operational expenses	Municipal -wide	Social Delivery Service	x			100	GAM A	MEH U	Carried out
71	Construct and mechanise 2No. Institutional Boreholes	Selected Schools	Social Delivery Service	x			100	GOG	MEH U	Completed
	Facilitate the construction of 300 household toilets	Municipal -wide	Social Delivery Service	x			50	GAM A	MEH U	958 household toilets were constructed during the period under review

Programme Area: Infrastructure Development and Management
 Sub- Programme: Infrastructure Development

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	Ongoing	Yet to start	Percentage (%)			
72	Grading and gravelling of selected roads	Municipal -wide	Infrastructure Development and Management		x		25	GOG	Urban Roads	On going
73	Construction of drains on selected roads	Municipal wide	Infrastructure Development and Management		x		50	GOG	Urban Roads	On going
74	Rehabilitate Kofi Nimo Street / Tema International Sch. Roads	Tema International	Infrastructure Development and Management		x		5	GOG	Urban Roads	Ongoing
75	Rehabilitate School Road, Channel 11 Road, Ecuado Road Danquah Road (3.2km)	Lebanon	Infrastructure Development and Management			x	0	GOG	Urban Roads	Pending
76	Desilting of drains	Municipal wide	Infrastructure Development and Management	x			100	IGF	Urban Roads	completed
77	Construct 5no. Pipe culvert at selected locations	Municipal -wide	Infrastructure Development and Management	x			100	GOG/IGF	Urban Roads	completed
78	Construct selected drains within Lebanon Zone-1 to Zone 5	Lebanon Zone-1 to Zone 5	Infrastructure Development and Management		x		30	IGF	Urban Roads	on going
79	Traffic Management and Safety	Municipal wide	Infrastructure Development and Management	x			100	DACF	Urban Roads	Completed

Programme Area: Management and Administration
 Sub- Programme: Human Security and Public Safety

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	Ongoing	Yet to start	Percentage (%)			
80	Organise 2 No. capacity programmes for transport operators and other stakeholders in Ashaiman	Municipal wide	Management and Administration			X	0	IGF	UPTU	Yet to be done
81	Organise two (2) stakeholder meetings to facilitate institutional collaboration between the enforcement unit of the Assembly and other enforcement agencies	Municipal wide	Management and Administration			X	0	IGF	UPTU	Yet to be done
82	Train 2 UPTU staffs in Transport planning	Accra	Management and Administration			x	0	IGF	UPTU	Yet to be done
83	Update Passenger Transport Database	Municipal wide	Management and Administration			x	0	IGF	UPTU	Yet to be done
84	Regulate activities of vehicle terminals	Municipal wide	Management and Administration			x	60	IGF	UPTU	On going

Programme: Infrastructure Development and Management`

Sub Programme: Physical and Spatial Planning

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	Ongoing	Yet to start	Percentage (%)			
85	Secure documents on Assembly lands	ASHMA	Infrastructure Development and Management			x	0	IGF	Works department	Yet to be done
86	Organise 4No. SAT meetings	ASHMA	Infrastructure Development and Management		x		50	DACF	PPD	Ongoing
87	Organise 6No. Spatial Planning Committee, 12No. Technical Committee meetings	ASHMA	Infrastructure Development and Management		x		50	DACF	PPD	Ongoing
89	Preparation of structure plan and local plans for selected communities	middle east, official town, Lebanon	Infrastructure Development and Management			x	100		PPD	Ongoing

Sub- Programme: Disaster Prevention and Management

S/N	Project description	Location	Dimension	Quarterly Time Schedule				Source of funding	implementing Agency	Remarks
				Fully completed	Ongoing	Yet to start	Percentage (%)			
90	Undertake Vulnerability and risk assessments	Municipal-wide	Environment and Management	x			100	DACF	NAD MO	completed
91	Organise quarterly public education on disaster prevention and management	Municipal-wide	Environment and Management	x			100	DACF	NAD MO	completed
92	Identify and Map out Hazard areas	Municipal-wide	Environment and Management	x			100	IGF	NAD MO	completed
93	Organise mid-year and annual performance review meetings with stakeholders: DMC (15), HOD (6), ZC/ZS (14)	Municipal-wide	Environment and Management			x	0	DACF	NAD MO	Pending
94	Greening City	Municipal-wide	Environment and Management	x			100	DACF	NAD MO	completed
95	Dredging of Gbemi river basins	ASHMA	Environment and Management	x			100	DACF	NAD MO	completed
96	Train Disaster Volunteer Clubs in Schools (50) and Disaster Volunteer Groups (50)	Municipal-wide	Gbemi river dredged	x			100	DACF	NAD MO	On going
97	Organise International Day for Disaster Risk Reduction (IDDR) Celebration (13 th October)	Municipal-wide	Environment and Management	x			100	IGF	NAD MO	completed

Programme Area: Governance, Corruption and Administration

Sub-Programme: Civil Society and Civic Engagement

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
98	Create Community level awareness on the importance of citizens active involvement in local governance and peaceful election	Municipal-wide	Management and Administration	x			100	IGF	NCCE	completed
99	Sensitize communities in 17 electoral areas on their Civil rights	Selected Electoral Areas	Management and Administration	x			100	DACF	Comm. Development Unit	completed
100	Organise Sensitization Program for 100 women in local governance	municipal wide	Management and Administration	x			100	DACF	Central Adm	100 women and 5 men
101	Organise 2 Town Hall meetings	Municipal-wide	Management and Administration			x	0	DACF	Central Admin	Pending
102	Quarterly MCE's visit to electoral areas	17 Electoral Areas	Management and Administration	x			100	DACF	Central Admin	completed
103	Organise public education on the functions of the Assembly	Municipal-wide	Management and Administration	x			100	IGF	PRCC	completed

Programme Area: Management and Administration

Sub- Programme: General Management

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implemen ting Agency	Remarks
				Fully compl eted	On goi ng	Yet to start	Perce ntage (%)			
104	Provide 2-day training on LGS Protocols and local government act	Central Adm.	Management and Administration			x	100	DACF	HR	28 males and 23 females
105	Pay Staff welfare and medical expenses	Central Adm.	Management and Administration	x			100	IGF	HR	completed
106	Organise seminars/ conference/ workshops/ meetings	Central Adm.	Management and Administration	x			100	IGF	ASHMA	completed
107	Pay Library and subscription, postal charges	Central Adm.	Amount of funds spent	x			100	IGF	ASHMA	completed
108	Pay Donations	Central Adm.	Management and Administration	x			100	IGF	ASHMA	completed
110	Pay salaries of casual labourers	Central Adm.	Management and Administration	x			100	IGF	Budget Unit	paid
111	Pay hotel Accommodation	Central Administration	Management and Administration		x		80	IGF	Budget Unit	Ongoing
112	Pay allowances for official Assignment (Honorarium, out of station allowance, T&T)	Central Administration	Management and Administration	x			100	IGF	Budget Unit	completed
113	Support Traditional Council	Central Administration	Management and Administration	x			100	IGF	Budget Unit	completed

Programme: Management and Administration

Sub Programme: General Management

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
114	Maintenance of official vehicle	Central Administration	Management and Administration	x			100	IGF	Central Admin	completed
115	Procure fuel and lubricants for official vehicles	Central Administration	Management and Administration	x			100	IGF	Central Admin	completed
116	Rental of vehicles	Central Administration	Management and Administration	x			100		Central Admin	completed
117	Printed Materials and Stationery	Central Adm.	Management and Administration	x			100	IGF	Central Admin	completed
119	Local Travel cost and expenses	Central Adm.	Management and Administration	x			75	IGF	Central Admin	On going
120	Maintenance of furniture and Fixtures	Central Administration	Management and Administration	x			100	IGF	Works Dept	completed
121	Maintenance of General Equipment/ plant	Central Administration	Management and Administration	x			100	IGF	Works Dept	completed
122	Procure office facilities, supplies and accessories	Central Administration	Management and Administration	x			100	DACF	Procurement Unit	completed
123	Pay utility Charges	Central Administration	Management and Administration	x			100	IGF	Central Admin	completed

Programme: Management and Administration

Sub Programme: General Management

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
124	Undertake Operational enhancement expenses	Central Administration	Management and Administration	x			100	IGF	Central Admin	completed
125	Official celebrations/ceremonial functions, state protocol service/end of year	Municipal-wide	Management and Administration	x			100	IGF	Central Admin	6 th March observed/ Farmers day observed
126	Payment of Transfer Grants	Central Administration	Management and Administration		x		75	IGF	Central Admin	Ongoing
127	Pay bank Charges	Central Administration	Management and Administration	x			100	IGF	Central Admin	completed
128	Organise education on Payment of Taxes and Rates for 60 youth groups, churches and Mosques	Municipal-wide	Management and Administration	x			100	DACF	Budget	completed
129	Prepare and gazette 2021 FFR	Central Administration	Management and Administration	x			100	IGF	Budget	completed
130	Prepare 2021 Composite AAP and Budget	Central Administration	Management and Administration	X			100	IGF	Planning and Budget Unit	completed

Programme: Management and Administration

Sub Programme: General Management

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
132	Organise orientation for 2020-2021 national service personnel	Central Adm.	Management and Administration	x			100	DACF	HR	completed
133	Sponsor 3 staff for continuous professional development (Finance & Audit, MCD)	Central Adm.	Management and Administration	x			100	IGF	HR	Completed
134	Prepare and submit internal audit report	Central Adm.	Management and Administration	x			100	DACF	audit	completed
135	Seminars/conferences/workshops/meetings expenses-management, budget committee, MPCU, MEOC, entity tender committees, Audit committee, NHOC and other technical committee meetings	Central Adm.	Management and Administration		x		85	IGF	Budget, Planning	On going
136	Pay External consultants	Central Adm.	Management and Administration	x			100	DACF	Finance	completed
137	Counterpart fund (Construction of Artisanal Village)	Central Adm.	Management and Administration		x		30	Counterpart fund	Cen. Adm.	On going
138	Seminars/conferences/workshops (local)- AAP, Plan reviews, Monitoring and Evaluation including elections, Budget reviews, Budget dissemination, Budget hearings and Social Accountability forum	Central Adm.	Management and Administration	x			100	IGF	MPCU	completed

Programme Area: Management and Administration

Sub- Programme: Finance and Revenue Mobilization Administration

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implementing Agency	Remarks
				Fully completed	On going	Yet to start	Percentage (%)			
139	Train Revenue collectors/ Data billing personnel	ASHMA	Management and Administration	x			100	IGF	Finance Unit	completed
140	Educate rate payers on the need to pay rates promptly	ASHMA	Management and Administration	x			100	DACF	Budget Unit	completed
141	Undertake Monitoring and supervision of Revenue mobilization activities	Ashaiman	Management and Administration	x			100	DACF	Finance Unit	completed
142	Construct 3No.pay point at market sequence	Ashaiman	Management and Administration		x		80	IGF	Finance Unit	On going
143	Purchase value books	ASHMA	Management and Administration	x			100	IGF	Finance Unit	
144	Pay allowances for Revenue Mobilisation mob-up	Ashaiman	Management and Administration	x			100	IGF	Finance Unit	Completed
145	Undertake Property Evaluation and Validation	ASHMA	Management and Administration	x			100		Budget Unit	Completed
146	Organize Revenue performance review	ASHMA	Management and Administration	x			100		Finance Unit	Completed
147	Prepare monthly and annual accounts	ASHMA	Management and Administration	x			100		Finance Unit	Monthly accounts prepared

Programme: Management and Administration

Sub Programme: Democratic Governance

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implemen ting Agency	Remarks
				Fully compl eted	On goi ng	Yet to start	Perce ntage (%)			
148	Furnishing of MCE official residence	Ashaiman	Management and Administration			x	0	DACF	Procurement Unit	Yet to be done Yet to be done
149	Board/Committees/Commission Allowance/ General Assembly	Central Adm.	Management and Administration	x			100	IGF	Budget Unit	Completed
150	Support to lower Structure	Municipal-wide	Management and Administration	X			100	DACF	Central Adm.	Completed
151	Pay Assembly members mobilization	Municipal-wide	Management and Administration		x		75	IGF	Finance Dept	Payment made up to Sept.
152	Pay for community engagement by Assembly members	Municipal-wide	Management and Administration		x		75	IGF	Finance Dept	Payment made up to SEPT.
153	Support to community-initiated projects	Municipal-wide	Management and Administration	X			100	IGF	Central Adm.	Completed
154	Support to security services	Central Adm.	Management and Administration	X			100	IGF	Central Adm.	Completed
155	M& E of Assembly programmes and projects	Municipal-wide	Management and Administration	x			100	DACF	Planning	Completed
156	Train Assembly members on budget and plan preparation, Local Governance System	Central Administration	Management and Administration	x			100	DACF	HR	completed

Programme: Management and Administration
 Sub Programme: Democratic Governance

S/N	Project description	Location	Dimension	Implementation status				Source of funding	implemen ting Agency	Remarks
				Fully compl eted	On goi ng	Yet to start	Perce ntage (%)			
158	Rehabilitate and install new streetlights	Municipal-wide	Management and Administration	x			100	DACF	Works Dept	completed
159	Election support	Municipal-wide	Management and Administration	x			100	IGF	central Administr ation	On going

2.1 Update on Funding Sources

As at the end of 2020, the funding sources of the Assembly has been the Central Government transfers to MMDAs (GOG Grants), the District Assembly Common Fund (DACF), the District Development Facility (DDF), the Urban Development Grant (UDG), the Minerals Development Fund, Donor Grants and the Assembly's own Internally Generated Funds (IGF). Others are the Member of Parliament's Common Fund (MP's Fund) and in recent times, Capacity Support Fund (CSF). The Donor Grants include the IDA credit for the implementation of Greater Accra Metropolitan Area Sanitation and Water Project (GAMA SWP).

In 2020, District Assemblies Common Fund (DACF) merges the highest source of funding with a total percentage of 57.8 while GAMA remains the least with a total percentage of 0.30.

Table 2.3: Update on Revenue Sources (2016-2020)

Sources of Revenue	2016	2017		2018		2019		2020	
	Baseline	Target	Actual	Target	Actual	Target	Actual	Target	Actual
IGF	3,281,888.16	3,736,540	2836,123	6,593,119.60	3,940,447.72	5,350,051.44	4,330,700.42	5,522,801.00	3,459,942.80
DACF	2,290,276.90	4,092,632.28	1,824,702.88	3,670,189.00	2,265,711.00	7,818,215.08	4,372,343.11	6,343,354.92	5,791,228.94
MP's CF	200,502.27	220,000.00	130,423.27	220,000.00	292,132.16	220,000.00	359,375.68	450,000.00	321,412.00
PWDs CF	121,626.94	120,000.00	5,000.00	310,105.67	241,712.85	310,105.67	97,648.92	388,441.87	100,052.52
MSHAP	15,354.47	16,000.00	-	16,000	15,990.57	16,000.00	60,484.09	3884.42	15,870.02
GAMA	1,930,174.32	6,700,000.00	4,500,000.00	1,901,941.00	1,000,000	2,201,941.00	824,106.94		30,000
DDF	518,133.00	450,762.00	-	150,000.00	485,715	629,000.04	1,307,136.43		-
UDG	1,506,000.00	3,702,593.71	384,617.24	409,268.44	299,073.00	2,692,633.00	-		-
DPAT	-	-	-	-	-	666,000.00	456,710.00	701,083.92	180,070.16
Donors								350,546.74	123,860.15
TOTAL	9,863,956.06	19,038,528	13,142,425	13,270,623.71	8,540,782.30	19,903,946.23	11,351,795.59	13,760,112.87	10,022,436.59

Municipal finance department (2019)

2.2 Update on Disbursements

Over the period, the expenditures items of the Assembly changed to Compensation of Employees, Good and Services, Other Grants, Other Expenses and Capital Projects. Table below represents an update on disbursement of funds for 2020.

During the period under review, compensation attained the highest expenditure item, constituting about 48.0 percent of the disbursement of the Assembly. As indicated in Figure 2.2, the disbursements on Good and Services, and CAPEX, recorded 35.6 percent, 16.3 percent respectively.

Table 2.4 Update on Disbursement (2016-2020)

EXPENDITURE ITEM	2016	2017		2018		2019		2020	
	Baseline	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Compensation	2,397,783.36	3507763.27	2,879,632.36	5,214,445.00	4,875,387.18	5,024,806.92	5,554,142.73	4,709,857.70	5,959,157.99
Goods and Services	2,887,749.00	3,036,841.00	2,820,353.00	6,855,363.61	3,475,800.24	10,253,359.78	486,210.69	8,606,827.03	4,423,638.18
CAPEX	6,834,528.71	9,888,239.56	7477347.96	3951427.93	3,211,191.26	6,645,000.00	2,255,630.15	3,618,524.54	2,027,800.20
TOTAL	12,120,061.07	16,432,843.8	13,177,333.3	16,021,236.54	11,562,378.68	21,923,166.72	8,295,983.57	16,935,209.27	12,410,596.37

Municipal finance department (2020)

2.3 Update on Indicators and Targets

It would be recalled that a set of 20 core indicators was attached to the Monitoring and Evaluation Plan that was prepared. Table 2.3 below shows these indicators and their corresponding figures for 2016, 2017, 2018, 2019 and 2020 as against targets set for 2021.

These have been categorized under the various development dimensions of the Agenda for Jobs.

Table 2.5 District Core Indicators and Targets Categorized under the Agenda for Jobs

		2017		2018		2019		2020	
Indicators	Baseline (2016)	Target	Actual	Target	Actual	Targets	Actual		
Development Dimension: Economic Development									
Goal: Build a Prosperous Society									
1. Total output of agricultural production:									
• Maize	532.8 mt		742.8 mt	-	665.25 mt	756 mt	685.25mt	732 mt	421.2 mt
• Rice	144 mt		157.5 mt	-	72 mt	80 mt	73mt	70 mt	-
• Onion	-	54.7 mt	67.89 mt	-	274.53 mt	280mt	275.53mt	300 mt	186 mt
• Cabbage	-	-	-	-	-	-			10.7mt
• Lettuce	-	-	-	-	-	-			
• Green	-	-	-	-	-	-			
• Pepper	-	-	-	-	-	-			
-Livestock and poultry									
• Cattle	-	-	-		*292		382	1100	871
• Sheep	-	-	-		*1878		1,641	2920	2282
• Goat	-	-	-		*492		589	1370	572
• Pig	-	-	-		*1105		632	700	337
• Poultry			497,670 crates		692,699 crates		692,789 crates	218,000 crates	248,673 crates
					<i>Total number of birds - 33,046 (Layers, Broilers, Guinea fowl and others)</i>		<i>Total number of birds - 34,016 (Layers, Broilers, Guinea fowl and others)</i>		
-Fisheries (Mt)	-	-	-		-	-	-		-

2. Percentage of arable land under cultivation	69%	69%	69%	69%	69%	69%	69%	69%	69%
3. Number of new industries established:									
• Agric		2	0	2	0	1	1	2	0
• Service		2	0	2	0	2	1	2	0
• Industry		2	0	2	0	1	7	1	0
4. Number of new jobs created									
• Agric		50	0	60	57	70	59	100	10
• Service		500	0	500	0	500	50	500	450
• Industry		200	0	200	0	200	69	200	0
Development Dimension: Social Development									
Goal: Create opportunities for all Ghanaians									
1. Net enrolment ratio:									
• Kindergarten	58.5%	57.2%	14.16%		65.3%	75%			Was not done because of the lockdown of schools due to the COVID 19 Pandemic
• Primary	98.9%	101.5%	-4.33%		97.1%	98%			
• JHS	66.0%	62.8%	-6.53%		58.7%	70%			
• SHS	5.0%	5.5%	16.36%		6.4%	8%			
2. Gender parity:									
• Kindergarten	-	-	-	-	-	111		0.98%	
• Primary	1.06	-	1.03	-	1.01	111		0.98	
• JHS	1.04	-	1.00	-	1.01	111		0.98	
• SHS	-	-	-	-	-	-		0.90	
3. Completion rate:									
• Kindergarten								100%	Was not done because of the lockdown of

<ul style="list-style-type: none"> ✓ Boys ✓ Girls • Primary <ul style="list-style-type: none"> ✓ Boys ✓ Girls • JHS <ul style="list-style-type: none"> ✓ Boys ✓ Girls • SHS <ul style="list-style-type: none"> ✓ Boys ✓ Girls 	-	-	-	-	-	-	-	102%	schools due to the COVID 19 Pandemic
	-	-	-	-	-	-	-	98%	
	110.3 %	118.6%	1.43%		116.9%	110%		110%	
	107.6 %	115.9%	-3.53%		111.8%	110%		110%	
	112.9 %	121.2%	0.41%		121.7%	110%		110%	
					96.2%	99%		98%	
	98.9 %	98.4%	-2.23%		95.8%	99%		98%	
	100.5 %	98.7%	-2.93%		96.7%	99%		100%	
	97.5 %	98.3 %	1.62%						
					20.8%			20.1%	
	10.6%		9.7%		20.8%			28%	
	10.1%		11.9%					15%	
4. Number of operational health facilities: <ul style="list-style-type: none"> • CHPS • Clinics • Hospitals • Polyclinic 	7	4	3 10 NB: All Private 4 NB: All Private 1	4	3 10 NB: All Private 4 NB: All Private 1	4 - 0 0	0 - 0 1	4 - 4 2	- - - -
5. Proportion of population with valid NHIS card: <ul style="list-style-type: none"> • Indigents <ul style="list-style-type: none"> Male Female • Informal <ul style="list-style-type: none"> Male Female 									
	1.1%	-	0.1%		0.003%	-	0.08%	0.39%	
	1.4%	-	0.2%		0.003%	-	0.11%	0.50%	
	5.7%	-	8.1%		6.4%	-	15.16%	18.68%	
	9.8%	-	10.9%		12.6%	-	26.73%	27.20%	

<ul style="list-style-type: none"> • Aged <ul style="list-style-type: none"> Male Female • Under 18yrs <ul style="list-style-type: none"> Male Female • Preg. Women 	0.4%	-	0.4%	-	0.4%	-	0.93%		0.99%
	0.6%	-	0.7%	-	0.7%	-	1.37%		1.43%
	10.9%	-	12.2%	-	11.9%	-	22.59%		19.71%
	11.3%	-	12.4%	-	11.4%	-	22.69%		20.01%
	2.5%	-	3.5%	-	2.9	-	4.83%		5.38%
6. Proportion of population with access to basic drinking water sources:									
<ul style="list-style-type: none"> • District • Urban • Rural 	-	-	-	-	-	-	-	-	-
	100%	100%	100%	100%	100%	100%	100	100	100
	-	-	-	-	-	-	-	-	-
7. Proportion of population with access to improved sanitation services:									
<ul style="list-style-type: none"> • District • Urban • Rural 	-	-	-	-	-	-	-	-	-
	17.4%	20%	17.6%	22%	19%	23%	19.6%	23%	19.6%
	-	-	-	-	-	-	-	-	-
8. Number of births and deaths registered:									
<ul style="list-style-type: none"> • Birth: <ul style="list-style-type: none"> Male Female • Death: 		6000	7888	6500	7409		-		
			4516		3787		-		
			3372		3622		-		
		-	92	-	212		-		
							-		

Male			47		124		-		
Female			45		88		-		
9. Total number of recorded cases of child trafficking and abuse:									
• Trafficking									
Male							0	10	
Female							0	2	
• Abuse:									
Male					0		0	-	
Female					3		0	1	
10. Maternal mortality ratio (Institutional)	7377		7003	0	8145			0	
11. Malaria case fatality (Institutional)								-	
• Adult		14,956	45,270						
• Children		48,989	137,149						
Development Dimension: Environment, Infrastructure and Human Settlements									
Goal: Safeguard the Natural Environment and Ensure a Resilient, Built Environment									
1. Percentage of road network in good condition:									
• Total									
• Urban	100%	100%	57.1%	70%	63%	70%	63%	70%	65%
• Feeder	-	-	-						

2. Percentage of communities covered by electricity:									
• District	-	-	-	-	-	-	-	-	-
• Rural	-	-	-	-	-	-	-	-	-
• Urban	100%	100%	100%	100%	100%	100%	100%	100%	100%
Development Dimension: Governance, Corruption and Public Accountability									
Goal: Maintain a Stable, United and Safe Society									
1. Percentage of Annual Action Plan implemented	100	98	81.9	97	91.4	95	83.3	95%	82.1%
2. Reported cases of crime:									
• Rape							-		-
• Armed Robbery							21		7
• Defilement							-		-
• Murder							10		2
3. Number of communities affected by disaster:									
• Bushfire	5	0	4	0	8		-		-
• Floods	0	0	0	0	16		0		2

2.4 District Specific Indicators and

The table below provides update on the district specific indicators set based on the objectives of the MTDP. The table presents the indicators, indicator type and the baseline for 2016 and the actual progress made in achieving the indicator target and achievements from 2016- 2020.

Table 2.6: ASHMA Specific indicators and targets

DEVELOPMENT DIMENSION – ECONOMIC DEVELOPMENT										
S/N	INDCATORS	Baseline 2016	Target 2017	Actual 2017	Target 2018	Actual 2018	Target 2019	Actual 2019	Target 2019	Actual 2019
1	No. of MSEs registered	186	210	175	300	210	350	248	300	60
2	No. of Business Associations strengthened	15	50	10	100	42	100	9	50	0
3	No. of access to credit Facilitated by MSE's	14	20	5	20	3	20	9 introduced to banks	50	430
4	No. of Business Associations formed (facilitation)	15	50	10	50	22	50	0	50	0
5	No. of New Businesses Established	-	10	10	20	12	20	13 (9 males and 4 females)	100	6
6	Promote Group Formation/ Strengthening	15	50	10	200	124	220	19	100	60
7	No. of Clients operating Active Bank Accounts	82	200	162	200	84	230	131	100	21

8	No. of Clients certifying their product with GSA	75	150	124				8	100	60
9	No. of tourist site identified	0	1	0	-	-	-	1	1	1
10	No. of tourist sites developed	0	1	0	-	-	-	0	1	1
11	Education outreach	-	-	-		5		5 participants of 96 males and 110 females	7000	6
12	Promoting traditional arts and craft to alleviate poverty	5	10	3	2	1	2	1	3	2
13	Number of male and female farmers who have been visited by an AEAs/ MAOs / DDA	468	468	468	4638	4200	4650	1394 (home visits) M=1244 F=150	1650	890 males 145 females
14	Number of fora organized	0	4	0	0	0	0	2	4	2
15	Number of FBOs trained on new nutrition and diet technologies/ demonstration	1	1	1	-	-	-	0	3	0
16	Number of FBOs trained on new technologies/ demonstration	2	4	3	17	6	18	5	3	0
17	Number of farmers who have records that can be used to access credit	30	80	50	257	187	260	M=299 F=49	485	187
18	Number of sensitization workshops organized	3	5	5	8	7	9	2	2	2
19	Number of male and female AEAs receiving in-service training on market-oriented approach	1	7	7	0	0	0	M=0 F=0		0

20	Frequency of generation of relevant market information	12	12	12	52	52	52	52	12wks	13wks
21	% decrease in post-harvest loss in vegetables	1%	2%	1%	-	-	-	6%	-	-

DEVELOPMENT DIMENSION –ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS DEVELOPMENT

22	Length of Urban roads paved(km)	6.2km	2km	0.4km	2km	2km	2km	0	2km	0
23	Length of Urban roads resealed(km)	1.98km	5km	2.8km	0.6km	0.45km	0.6km	0.0km	0.6km	0
24	Area of pothole patching done (m ²)	6045	5,000	4,700	1500	1200	1500	1200m ²	1500 m ²	2400m ²
25	No. of culvert constructed	2	10	6	0	-	0	0	3	0
26	Drains constructed	2.6km	5km	3.9km	5km	3.5km	5km	300m	5km	06 u drain 1km
27	% of total population with access to approved toilet facility	21%	24%	23%	22%	20%	22%	19.45 %	30%	33 %
28	No. of households with access to toilet facilities	52,457.5 8	72000	60,098.5 4	700,00 0	60821. 54	700,00 0	61,983		4221
	No. of improved toilet facilities constructed by/for household	73	2000	183	2000	1100	2000	350	900	844
29	No. of people sensitized to build household toilets	8904	10,000	9,213	2000	1100	2000	211	100	45
30	No. food/ drink handlers educated and medically screened	4163	4000	4426	5000	4680	5000	3000	5000	3085

31	No. of households reached with hygiene education	6290	9000	7510	0	7000	0	2,402	200	215
	No. of hygiene education organized	10	4	7	7	7	7	0	7	7
DEVELOPMENT DIMENSION: SOCIAL DEVELOPMENT										
32	No. of student benefitting from SFP	6545	6748	6503		6643		6738 (-6.61%)		6738
33	% Increase in BECE pass rate	74.55%	85%	82.01%		97.2%		N/A	80%	
34	Gross Enrolment Rate: Primary	100.73%	75%	78%		118.8%		Boys Girls 116.2 114.9	101%	N/A
	JHS	95.37%	76%	78%		103.5%		116.2 114.9	101%	N/A
	SHS	13.71%	14%	15%		19.3%		30%	20%	N/A
35	Net Admission rate in primary schools	51.65%	50.50%	52%				73.6	75%	N/A
36	No. of people educated on portions of the contents of the constitution	31,000	12,000	20,000				Males- 2,976 Females - 2916	35,000	M-357, F- 496
37	No. of civic education clubs educated on the contents of the constitution (Senior High School)	720	850	800				271	2000	0
38	No. of people educated on electoral process	64,200	80,000	79,680				Males- 9,18 Females- 840	70,000	M-755, F- 626
39	No. of communities contacted for establishment of literacy classes	14	16	14	18	12		19		1

40	No. of learners recruited for literacy classes	423	280	163	450	155		Males-36 Females-442		M=37 F=500
41	No. of facilitators training workshop organized for facilitators in English	1	2	1	12	1		1		0
42	No. of monitoring supervision and evaluation organized	1	4	1	46	26		27		
43	No. of Education outreach	16	12	10	36	27		22		
44	No. of Case work with the families	229	120	262	700	697		930	700	654
45	Reintegration of abandoned and missing children with their families	28	40	54		156		43(23 males and 20 females) abandoned and missing children, reintegrated 20 (13 males 7 female)		22(7males and 15 females) abandoned and missing children, reintegrated 18 (7 males and 11 females)
46	Give LEAP support to the orphans, PWDs and aged	56	120	56	225	175		233 beneficiaries M=85 F=148		244 (158 females and 86 males)
47	Juvenile justice and Administration	8	10	7		3		18 and all were boys		28 boys
48	Number of PWD's registered	93	93	60	160	140		180		32 PWDS (20 males and 12 females) registered

49	Monies collected on behalf of aggrieved spouse	64,538	90,000	546,368		189,269		277,876		GHC 217,514
50	PWD assisted	93	93	60	140	127		48 (23 males and 25 females)		30 PWDs (21males and 9 females were assisted)
51	Court order	6	10	24		13		31		28 court orders were made in respect to social enquire report
52	Family tribunal	55	55	40		30		38		44 child non maintenance cases, 30 custody cases,
53	No. of wards constructed	0	2	1	2	0		0	1	One but on going
54	No. of CHPs constructed	2	4	1	4	0		0	0	0
55	% decrease in OPD (Cholera)	10%	15%	7%				-		
56	% decrease in OPD (Other diseases)	-	10%	2%				-		
DEVELOPMENT DIMENSION – GOVERNANCE, CORRUPTION AND ACCOUNTABLE GOVERNANCE										
57	No. of court buildings constructed	0	1	0	0	0	0	0	-	-
058	Citizen Police Ratio	-	2000	2177				-	-	-
59	No. of Police Post Constructed	1	2	0	2	0	0	0	-	0
60	% reduction in crime rate	-	-	-				-	-	-

Table 2.7: Update on Critical Development and Poverty Issues In 2020

S/N	Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No. of beneficiaries	
				Targets	Actuals
1	Ghana School Feeding Programme			6738	0
2	Capitation Grants		0		
3	National Health Insurance Scheme	-	0	130,000	Males-5,531 Females- 24,279
4	Livelihood Empowerment Against Poverty (LEAP) programme	-	11,954	244	134
5	One District-One Factory Programme	26,840,000	0	0	0
6	One Village-One Dam Programme	-	0	0	0
7	One Constituency-One Million Dollars Programme	\$1,000,000	0	0	0
8	Planting for Food and Jobs Programme		0	700	M=426 F=44
9.	Rearing for Food and Jobs Programme	-	0	50	Males 0 Females 0
10	Free SHS Programme	500,000.00	-	1517	Males 256 Females- 184
11	GAMA Water & Sanitation Project	1,050,485.25	-	-	30,000
12	Nation Builders Corps (NABCO)				Males- 280 Females -207

2.5 Update on Critical Development and Poverty Issues

In line with the objective of the government to support the poor and the vulnerable as well as enhance value addition to transform the structure of the economy, the Assembly initiated a number of social interventions aimed at alleviating poverty. Some of these initiatives are: implementation of the Ghana School Feeding Programme, Capitation Grant, National Health Insurance (NHIS), LEAP, and Scholarship for needy but brilliant students, HIV and AIDS programmes, and support for Persons With Disabilities amongst others.

2.5.1 Update on the Ghana School Feeding Programme (GSFP)

The school feeding programme in the Municipality still covered fifteen (15) schools which comprised of eight (8) Kindergarten and Seven (7) Primary Schools in the period under review. The total beneficiaries of the programme stood at 6,738 and it is made up of 866 KG and 5948 primary pupils.

In the area of enrolment, the programme has contributed immensely to school enrolment and retention in the communities. In addition to that, about 23 caterers in the Municipality have been employed to render services in beneficiary schools. It is worthy to mention that the programme currently covers all public primary schools in the municipality and it's hoped that the programme will be extended to the J.H.S as well. However, the programme was challenged with late release of funds.

During the period under review, arrears were being paid despite school being locked down due to the NOVAL COVID 19 Pandemic.

2.5.2 Capitation Grant

No report on capitation grants as at the time of reporting.

2.5.3 National Health Insurance Scheme (NHIS)

The NHIS seeks to provide equitable access and financial coverage for basic health care services to Ghanaians. The scheme continues to improve on its activities and as at the end of 2020, a total number of 85,134 persons registered with the scheme comprising of 36,314 males and 48,820 females. However, the scheme does not receive subvention from the national government to finance its operations but relied on its own IGF to support the day-to-day running of the place.

2.5.3.1 NHIS coverage

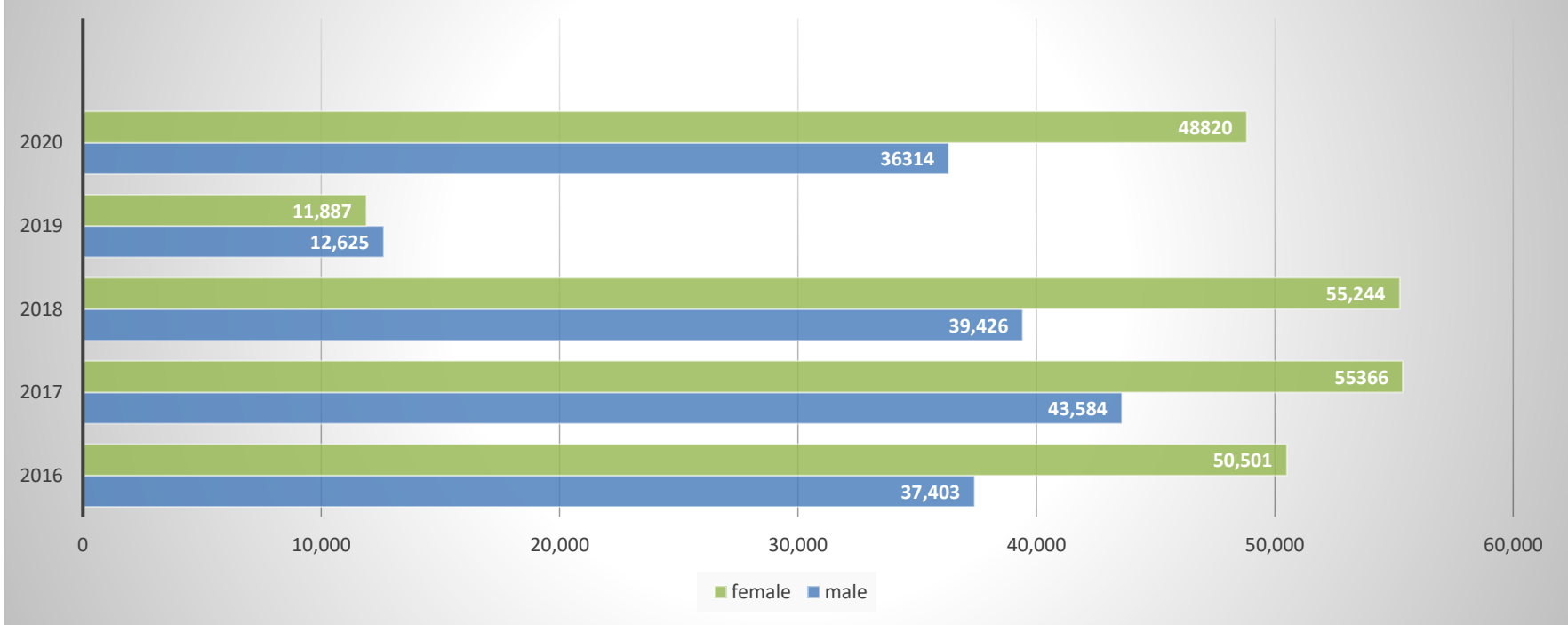
During the periods under review, the total NHIS coverage stood at 390,170. The proportion of registrants for the period indicates that, 2019 witnessed the least with a percentage of 6.3 followed by 2020 with a percentage of 21.8, the year 2016 had 22.5, 2018 had 24 and 2017 still recorded the highest with a percentage of 25.4.

Table 2.8 NHIS subscribers by categories

INDICATOR	NUMBER OF REGISTRANTS (2016)		TOTAL NUMBER OF REGISTRANTS (2016)	NUMBER OF REGISTRANTS (2017)		TOTAL NUMBER OF REGISTRANTS (2017)	NUMBER OF REGISTRANTS (2018)		TOTAL NUMBER OF REGISTRANTS (2018) Male	NUMBER OF REGISTRANTS (2019)		TOTAL NUMBER OF REGISTRANTS (2019)	NUMBER OF REGISTRANTS (2019)		TOTAL NUMBER OF REGISTRANTS (2020)
	Male	Female		Male	Female		Male	Female		male	Female		Male	Female	
Informal	10,803	18,706	29,509	15,454	20,914	36,368	12,306	24,049	36,355	5,555	3,685	48,150	16,515	24,022	40,537
SSNIT contributors	2,707	1,696	4,403	3,675	2,252	5,927	3,145	2,314	4,459	497	193	5411	689	1,630	2319
SSNIT PENSIONERS	82	26	108	193	36	229	382	107	489	19	2	626	542	312	854
Under 18 years	20,825	21,517	42,342	23,209	23,771	46,980	22,737	21,819	44,556	6,472	6,398	54,463	17,409	17,675	35,084
Pregnant women	-	4,834	4,834	-	6,709	6,709	-	5,621	5621	-	1,523	6,651	-	4,751	4751
70 years and above	824	1,128	1,952	835	1,335	2,170	851	1,329	2,180	51	50	2,490	861	1,266	862.266
Indigents	2,162	2,594	4,756	218	349	567	5	5	10	31	36	236	298	429	727
Total	37,403	50,501	87,904	43,584	55,366	98,950	39,426	55,244	93,670	12,625	11,887	24,512	36,314	48,820	85,134

Source: NHIS Ashaimam

Proportion of male: female registrants from 2016-2020



2.5.4 National Youth Employment Program (NYEP)

Report not available as at the time of reporting

2.6.5 Nation Builders Corps (NABCO)

The programme is initially intended to operate seven modules designed to meet the pressing needs of the nation, while providing jobs for the teeming youth who have received tertiary education but are struggling to find jobs, partly because of the ban placed on public sector employment by the International Monetary Fund (IMF). The beneficiaries are engaged for three years and they are expected to earn a monthly stipend of GH¢700 each.

The modules are Feed Ghana, Educate Ghana, Revenue Ghana, Heal Ghana, Enterprise Ghana, Digitise Ghana and Civic Ghana.

Civic Ghana Module which falls directly under the Ashaiman Municipal Assembly. All Civic Ghana trainees are posted to the various departments and units within the Assembly. Many of these trainees are placed under the Revenue Section and Works department. Their additional is making significant impacts in terms coverage which will indirectly result in the boast of revenue.

Basically, the reduction in the numbers is as a result of trainees gaining permanent employment in both the private and public sectors of the economy. The table below depicts the modules, registrants and the number of registrants engaged.

Table 2.10 Modules, Registrants and the Number of Registrants Engaged

Modules	Total Number of Registrants (2018)		Total Number of Registrants Engaged (2018)		Total Number of Registrants Engaged in 2019.		Total Number of Registrants Engaged in 2020	
	Male	Female	Male	Female	Male	Female	Male	Female
Educate Ghana	52	38	52	38	36	40	34	39
Revenue Ghana	137	77	14	21	101	66	106	67
Enterprise Ghana	50	15	15	5	38	10	37	14
Civic Ghana	47	40	47	40	47	44	49	47
Heal Ghana	4	46	3	35	2	31	2	22
Feed Ghana	31	5	29	4	17	6	16	6
Digitise Ghana	66	23	5	-	35	9	36	12
Total	387	244	165	143	276	206	280	207

Source, NABCO Ashaiman.

Comparatively, there was a decline in the total number of registrants from 2019 to 2020, and this was due to the fact that others were transferred from the district to other districts. Also, others have gainfully been employed in either both the private or public sectors.

2.5.6 Livelihood Empowerment Against Poverty (LEAP)

The LEAP programme which provides opportunity for the poor and the vulnerable, is a component of the National Social Protection Strategy. It provides both conditional and unconditional cash transfers to targeted population so as to support the extremely poor households.

The Ashaiman Municipal Assembly as part of its mandate to improve on the livelihood of the vulnerable, implemented the governments' Livelihood Empowerment Against Poverty (LEAP) Programme as part of its social interventions. During the year under review, the 62nd, 63rd, 64th, 65th, 66th, 67th and 68th LEAP Payment cycles were made. The number of LEAP beneficiaries rose from Two Hundred and Thirty-Three (233) to Two Hundred and Forty-Four (244) beneficiaries and this comprise of 86 males and 158 females. It worth to note that despite the expansion of the beneficiaries, the amount paid to the various households still remains constant.

2.5.7 Support to People With Disabilities (PWDs)

As part of its core values, the Assembly continues to supervise and monitor the activities of persons with disabilities. At the end of the year under review, the figure increased from One Hundred and Forty (140) in 2018 to One Hundred and Eighty (180) in 2019 and to Two Hundred and Ten in 2020. However, only one thirty (30) people benefited from the fund. This comprises of nine (9) females and twenty-one (21) males. The applied fund cuts across issues of medical assistance, educational support and economic empowerment.

Table 2.12 Categories of Disabilities Selected and the Amount Given.

TYPE OF DISABILITY	TOTAL AMOUNT GIVEN
Deaf	10,000.00
Blind	3000.00
Cerebral Palsy	9,000.00
Physically Challenged	32,000.00
Total	54,000.00

Source: Dept of Social Welfare and Comm. Dev't

2.5.8 Support for Needy but Brilliant Students

During the period under review, the Assembly continued to provide support students at the various tertiary institutions. Key among these are, scholarship for twenty-four (27) brilliant but needy students (17 males and 10 females) with their ages ranging between 17years and above. Even though currently SHS is free, this arrangement caters for those in the tertiary and other private schools. For the period under review, the school fees for the beneficiaries have been paid for the students in the various tertiary institution of their choice.

2.5.9 Free SHS Programme

The free SHS policy is a flagship programme introduced by the government in 2017. The totals number of students benefiting from the free SHS enrolment was 1517 which comprises of 703 boys and 814 girls. Out of the total number of beneficiaries, track 1 (Green) has its total enrolment as 319 (140 boys and 179 girls), and that of the Regular has a total number of 922 beneficiaries and it is made up of 425 boys and 497 girls.

During the period under review, schools were closed down following the directive of the President on re-opening of Senior High Schools amidst the COVID 19, the total number of students stood at 450 (256males and 184 females) and these were mainly final year students. It was worth to note that all COVID 19 protocols were observe and the student were preparing towards their WASSCE examination.

2.5.10 National Entrepreneurship and Innovation Plan (NEIP)

The NEIP is one of the flagship initiatives of Government which exist to enable new and young businesses grow. The project was launched with a 10million dollars seed fund and the private sector partners are to leverage the funds to raise additional 100million dollars for its implementation. The project is expected to deliver about one million jobs. As at the end of 2020, no activity was held in relation to the initiative.

2.5.11 Implementation of Infrastructure for Poverty Eradication Programme (IPEP)

The IPEP is an innovation intervention of the government which aims at allocating to each constituency, the cedis equivalent of US\$ 1 million annually to be invested in priority development of infrastructure need of the constituency. IPEP is in two folds i.e., government priority project

and the constituency infrastructure need. The programme which focuses to eradicate poverty in the 275 constituencies in the country, with emphasis on rural and deprived communities include 1D1F, One- Village One-Dam, Agricultural Infrastructure (warehouses and markets), Water for all (drilling of boreholes etc.), provision of improved sanitation. Specific interventions in the Municipality have been discussed the report below.

2.5.12 One - District –One Factory Programme (1D1F)

The “One District One Factory” is one of the Government’s flagship projects introduced in 2016, in all the 275 MMDAs in the country. It is aimed at establishing at least one factory in each district as a means of creating economic growth poles to accelerate the development of those areas and jobs for the youth. It is to transform the structure of the economy from one dependent on production and the export of raw materials to a value-added industrialised economy driven by the private sector. For the period under review, the assembly is partnering with Ghana4All a private entity to develop an Artisans Village/ Hub. The Hub will serve as innovation centre for artisans. This will be an economic transformation point that will impact the livelihood of over 5000 residents and improve internally generated funds of the Assembly. During the period, the final design of the project has been completed with its detailed cost. The investor had carried out feasibility study. It is expected that stakeholders meeting will be held in the early part of the first quarter of 2021.

2.5.13 One Constituency- One Million Dollar Programme

This is also one of the flagship projects being implemented by the government to accelerate socio-economic development in the 275 constituencies in Ghana. The \$1 million dollars for each constituency will be spent on government’s priority projects such as the “One district-one factory, one village one dam, warehouses for planting for food and jobs among others. So far, no funds have been disbursed for any of the priority project in the municipality.

2.5.14 Planting for Food and Jobs (PFJs)

During the period under review, two (2) agro retailer had received 540 kg bags of OPV seed maize and 5600 kg bags of hybrid seed maize. Also, two (2) input dealers were given 5440 bags of NPK, 1350 bags of Urea and 2300 bags of Composit fertilizer. About 100% of the NPK given to the detailers have been distributed to about 421 farmers comprising of 421 males and 96 females' beneficiaries. Similarly, 1350 bags of urea have so far been distributed 131 males and 69 females. Additionally, only 4 male farmers benefited from compost distribution while 11 male and 2 female farmers benefited from 90 out of a total of 120 granular distributed. Farmers were very much pleased with this intervention because of the input support they receive.

Table 2.11 Planting for Food and Jobs Breakdown

No.	Type of seed	Quantity received	Quantity Distributed	Beneficiaries	
				Male	Female
1.	Maize (Hybrid)	5600kg	5600kg	132	101
2.	Maize (OPV)	540	540kg	191	18
3.	Cabbage	25 sachets	25 Sachet	12	0
4.	Tomatoes	258 Cans	250Cans	22	0
5.	Cucumber	30 sachets	30 sachets	11	0

Source: DAD, 2020

However, the Dept. noticed that most of the inputs under PFJs were patronized by farmers outside the district.

Nevertheless, the programme continued to have the same challenges which existed in 2018 hence the repeated following recommendations were made to improve on the programme. They include among others

1. Early supply of inputs
2. PFJs should include agro chemicals (subsidized)
3. Seed supplied under the PFJs should be in consultation with farmers so as acquire preferred seeds for the programme.
4. Finally, each district should have its own phone (special up phone for PFJs) to complete the registration exercise.

2.6.13 Rearing for Food and Jobs (RFJs)

As part of the comprehensive strategies by government to resolve the perennial challenges with the livestock sub-sector and to reduce meat deficit, the government has designed a five-year strategic program intervention captioned “Rearing for Food and Jobs”. The objectives are to develop a competitive and a more efficient livestock industry that increases domestic production, reduces importation of livestock products, contributes to employment generation and to the improvement of livelihoods of livestock value chain actors and the national economy. The program covers all 16 regions of the country. The target group for RFJ is smallholder farmers. Women and youth groups will be specially targeted under the program for support (at least 40% women). Specifically, the Department received and distributed 80 cockerels, 10 per farmer for backyard farming.

2.5.15 HIV and AIDS Activities for 2020

2.5.16 Update on the Street Naming and Property Addressing System

Street naming addressing and property addressing involves naming streets and then numbering the properties along them. It is an exercise which makes it possible to locate a parcel, property or dwelling on the ground. Street naming also includes the development of digitized maps for use in the management of settlements and urban communities.

With respect to Street naming and property addressing in Ashaiman Municipality, the Assembly is still working on the ground truthing. During the period under review, the Assembly was processing digitized orthophoto with street lines to be distributed to the assembly members of the 4th Assembly for corrections and provision of additional street names.

2.5.17 Gender Interventions Implemented for the Period under Review

During the period under review, the Department of Social Welfare and Community Development in collaboration with UNICEF organized sensitization program in thirty (30) communities in the municipality on the effect of sexual and gender base violence, child trafficking, neglect, labor and exploitation. A total of one thousand one hundred and ten (1110) females and eight (8) males participated in the program.

2.6 Local Economic Development (LED) Interventions

One Billion Ghana Cedis COVID 19 Alleviation Business Support Fund

The COVID 19 Alleviation Business Support Fund was launched by the President to support SMES affected by the Pandemic. The amount is expected to support business in areas such as agriculture, manufacturing, tourism and hospitality, education, food and beverages, technology, transportation, commerce, healthcare and pharmaceutical, textiles and garments. During the period under view, a total of 6,578 individual applied for the fund and it comprised of 3,225 males and 3,353 females.

The table below gives the breakdown of the activity, objective and **the no.** of applicants

S/n	ACTIVITY	OBJECTIVE	No. OF APPLICANTS		
			M	F	TOTAL
1	Registration and Disbursement of CAP Buss Support	Cushion SME's against COVID shocks	2348	2122	4,470
2	Registration of Resilient and Recovery support	Support SME's	845	1213	2,058
3	Financial and Entrepreneurship Training	How to use the funds judiciously	32	18	50

Source: NBSSI, 2020

2.8 Climate Change Interventions

The Assembly continuously embarks on periodic dredging of the Gbemi stream and monthly sanitation exercise and demolition exercise to enhance the resilience of its communities to the climate change effects including perennial flooding among others.

2.8 GAMA Sanitation Projects

The Greater Accra Metropolitan Area (GAMA) Sanitation Project is being implemented in the Municipality to contribute to the elimination of open defecation practices and its effects on the health of the populace. As at the end of the year 2020, the total number of household toilet facilities constructed and in use was 844.

Table 2.13: Provision of Sanitation Facilities in Ashaiman, as at the end of the Year 2020.

No	Toilet facility type	Year	Quantity	Status
1	GAMA Household facility (WC)	2020	844	Completed and in use
		2019	350	Completed and in use
		2018	723	Completed and in use
		2017	183	Completed and in use
		2016	73	Completed and in use
		2015	36	Completed and in use
2	GAMA institutional toilet facility for schools (WC)	2015-2018	19	Completed and in use
3	UNICEF institutional toilet facility for schools (WC)	2016-2017	8	Completed and in use

Source: ASHMA, 2020

2.9 Evaluation and Participatory M & E

Evaluation practically determines the merit, worth, or value of a project or program at a given time set aside by the M&E team. The Assembly involves the beneficiaries and all stakeholders in its monitoring and evaluating exercises as a strategy to build self-reliant attitude towards projects which contribute to address issues relevance to developmental needs, cost-effectiveness and degree of successes the project achieves. The MPCU organised meetings to monitor progress of programmes and projects of the departments and units, including field visits to projects site to monitor level of work done and challenges that might have occurred and make necessary recommendations.

However, during the period under review, there were no evaluations conducted.

Table 2.11: Participatory Monitoring and Evaluation

S/N	Name of evaluation	Policy/ programme/ project involved	Consultant or resource persons involved	Method	Findings	Recommendation
1.	4 th Quarter M&E	Physical Projects	Monitoring team	Field Visit	Delay in execution of some of the projects,	It was recommended that contractors should speed up with work so as to meet the stated date of completion.

CHAPTER THREE

THE WAY FORWARD

3.0 Key Issues Addressed and those yet to be addressed

In the period under review constraints/challenges encountered in the implementation of the various programmes and projects for the year, we recommend as follows:

- ❖ Inadequate logistics for planning, monitoring and evaluation activities such as funds and vehicle
- ❖ Delays in the release of funds for the implementation of non-physical programmes
- ❖ Delay in release of funds by Central Government (e.g., DACF, DDF, etc.)
- ❖ Delay in the progress of work on valuation and revaluation of properties
- ❖ Inadequate land space for construction
- ❖ Boundary disputes with sister Assemblies affecting revenue and project execution.
- ❖ Bad road network and surfaces to some communities
- ❖ Poor coordination between the Assembly, Sub-structures and NGOs/CBOs

3.1 Recommendations

- ❖ Timely release of funds by the central government
- ❖ Valuation of landed properties to increase Internally Generated Funds
- ❖ Procurement of vehicle and assigned to the Planning Department for monitoring activities
- ❖ Regular dialogue with development partners on implementation of DMTDP, Departmental Plans and conduct of M&E exercise
- ❖ Hold regular consultative meetings, review meetings with development partners on key indicators
- ❖ Support for training, capacity building and technical assistance towards strengthening the MPCU, Stakeholders, and community members in monitoring and evaluation

3.2 Conclusion

Despite all the challenges, the MPCU is working extensively towards the development of Ashaiman Municipality in order to make it a 24-hour livable city.

