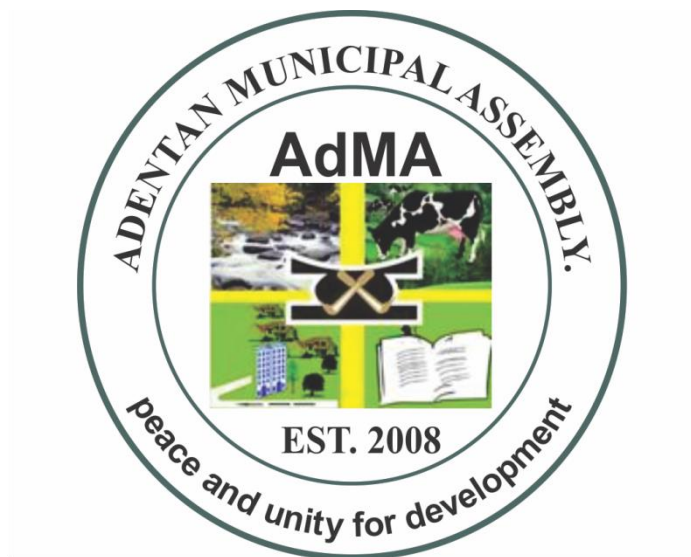


ADENTAN MUNICIPAL ASSEMBLY



DRAFT

2018-2021 MEDIUM TERM DEVELOPMENT PLAN

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LIST OF ACRONYMS

AAA	Annual Action Plans
AdMA	Adentan Municipal Assembly
ARI	Animal Research Institute
ARV	Anti-Retroviral
BECE	Basic Education Certificate Examination
CBD	Central Business District
CBOs,	Community Based Organization
CHPS	Community Health Post Services
CT	Counseling and Testing
FBO's	Farmer Based Organizations
GETFund	Ghana Education Trust Fund
GES	Ghana Education Service
GSGDA	Ghana Shared Growth Development Agenda
GYEEDA	Ghana Youth Employment and Entrepreneurial Development Agency
HIV /AIDS	Human Immune Virus / Acquired Immune Deficiency Syndrome
ICT	Information Communication and Technology
ITN	Insecticide Treated Net
LI	Legislative Instrument
LUPMP	Land Use Planning and Management Project
JHS	Junior High School

KGs	Kindergartens
KVIP	Kumasi Ventilated Improved Pit
MDE	Municipal Director of Education
MDGs	Millennium Development Goals
MHAT	Municipal Health Advocacy Team
MTDP	Medium Term Development Plan
MMDAs	Metropolitan Municipal District Assemblies
MPCU	Municipal Planning Coordinating Unit
MSW	Municipal Solid Waste
NDPC	National Development Planning Commission
NER	Net Enrolment Ratio
NGO's	Non-Governmental Organizations
NHID	National Health Insurance Department
NHIS	National Health Insurance Scheme
OPD	Out-Patient Department
PoA	Programme of Actions
PWD's	Persons with Disabilities
RCC	Regional Coordinating Council
SHS	Senior High School
SIF	Social Investment Fund
SSNIT	Social Security and National Insurance Trust
STIs	Sexually Transmitted Infections
TMA	Tema Metropolitan Assembly
UPA	Peri-urban agriculture
VIP	Ventilated Improved Pit
WAAPP	West Africa Agricultural Productivity Project
WABA	Women's Assistance and Business Association
WC	Water Closet
WMD	Waste Management Department

EXECUTIVE SUMMARY

The Adentan Municipal Assembly which was created by LI 1888 in 2008 prepared its second Medium Term Development Plan from 2014-2017 to guide development. This four year plan was successfully implemented by the end of the Plan period.

As part of the efforts to continue with the developmental agenda of the Adentan Municipality and the country as a whole, there was the need to prepare a third four year Medium Term Development Plan from 2018-2021 based on the Medium Term National Development Policy Framework (An Agenda for Jobs: Creating Prosperity and Equal Opportunity for All 2018-2021).

The National Medium Term Development Policy Framework (2018-2021) is one of the programmes through which the Government of Ghana through the National Development Planning Commission (NDPC) and Metropolitan, Municipal and District Assemblies (MMDAs) is using to ensure development and decentralization at the grassroots level. The Medium Term Development Plan therefore incorporates all the problems, goals and objectives and development priorities of the Municipality and outlines the Programme of Action to address issues.

This Medium Term Development Plan 2018-2021 was therefore prepared using the NDPC guidelines which is based on the five dimensions of the NMTDP, An Agenda for Jobs: Creating Prosperity and Equal Opportunity for All 2018-2021.

The dimensions are as follows:

1. Economic Development
2. Social Development
3. Environment, Infrastructure and Human Settlement
4. Governance, Corruption and Accountability
5. Ghana's role in International Relations

Approach and Methodology

The preparation of this plan began with series of meetings with the Heads of Department of the Adentan Municipal Assembly to update the profile of the Municipality and assess targets set for the previous years and their levels achievement. Thus, a performance review of the previous four year plan was undertaken to determine whether set goals, objectives and targets were achieved, to identify the key problems or issues encountered during the implementation of the MTDP 2014-2017 and lessons learnt which have implication for the next four year MTDP 2018-2021.

The existing Municipal profile was also reviewed to reflect the current situation on the ground. This was done using meetings to solicit input from the various departments, Assembly members, Traditional Authorities and the community at large, other documents were also consulted. Members were also introduced to the plan preparation process.

Since planning is for people, about people and plans are made for people, there was the need for the views of the beneficiaries of the plan to be incorporated into the MTDP. Community Needs Assessment was therefore undertaken through the four Zonal councils to identify the needs and problems of the communities after which Zonal Plans were prepared for the four Zonal councils. These Zonal Council Plans have been harmonized with the Sectoral Plans from Departments at the Municipal level.

Public hearings and dialogues were organized at the each of the four Zonal Councils; three other public meetings were also organized to present the existing profile after data collection and analysis, development options and the draft Medium Term Development Plan to the general public for their input. This was done to ensure ownership of the Development Plan. The 2018-2021 Medium Term Development Plan was adopted by the General Assembly at a meeting held from the 19th to 20th December, 2017.

Various workshops were also attended by the Task Team and a Core Planning Team which was chosen to facilitate the preparation of the plan. The development issues identified were used by the Task Team to formulate goals, objectives and strategies as well as pro-poor programmes and projects for the plan period. This was done through focus group discussions.

The summary of the key development needs of the Municipality after the various interactions are as follows:

Summarized Development Needs

- Grading and tarring of Roads
- Construction of drains
- Street lights
- Water/pipelines
- Basic School infrastructure
- Street Naming and House numbering
- Health facilities
- Police Post/station
- Toilet facilities for schools
- Public SHS
- Fencing of public schools
- Fumigation
- Refuse containers
- Market/Lorry station
- Furniture for school
- Training for SMEs

- Credit facilities for farmers and SMEs
- Revaluation/ valuation of properties
- Tree planting
- Effective Development Control
- Final Disposal site for solid and Liquid waste
- Employment creation especially for youth
- Expansion of Office accommodation
- Residential accommodation

The Output

The output of the entire process is to ensure the development of the entire municipality and the country as a whole. The plan covers all areas of human endeavor in the Municipality, ranging from social and governance issues to economic issues. It is expected that the full implementation of the plan will reduce poverty to its barest minimum.

Scope and Direction of Interventions

The plan has Seven (7) chapters. The first chapter looks at the general introduction, which highlights the need for the preparation of this document and the performance review of the previous 4-year Medium Term Development Plan 2014-2017. It also deals with the situational analysis and the profile of the Adentan Municipal Assembly. It takes into account accessibility to facilities and services such as sanitation, agricultural extension services, education, and health among others and outlines the development problems/issues that need to be addressed.

The Chapter two outlines the development focus and priorities. Potentials, Opportunities, Challenges and Constraints that need to be taken note of to effectively address the problems are spelt out. It also includes prioritized development issues linked to the relevant dimensions of the National Medium Term Development Policy Framework (2018-2021): An Agenda for Jobs: Creating Prosperity and Equal Opportunity for All 2018-2021.

Chapter three outlines the goals, objectives and strategies that have been identified to guide and shape the focus in the implementation of the plan and other development related activities in the Adentan Municipality.

Chapter four spells out the Programme of Action that will serve as the guide to addressing the various problems identified and chapter five incorporates the various Annual Action Plans for the plan period (2018-2021).

Chapter six focuses on the monitoring and evaluation arrangements, to ensure the efficient and effective utilization of resources and chapter seven presents the communication strategy. This is to ensure that information is disseminated to all stakeholders/actors with regard to implementation of the plan.

The total cost of implementing the Medium Term Development Plan for the period 2018-2021 is estimated at GHC 85,814,750.00.

Conclusion

It is expected that by the end of the plan period, lives of the generality of the people would have improved thereby enhancing the achievement of Sustainable Development Goals and the AU Agenda 2063. We would therefore entreat all key stakeholders particularly our development partners to assist in the implementation of the programmes and projects contained in this far-reaching document for the realization of the goal and objectives.

CHAPTER ONE GENERAL INTRODUCTION

1.1 Introduction

The Adentan Municipal Assembly was created out of then Tema Municipal Assembly (TMA) in February 2008. Since the Assembly was initially part of the TMA, the TMA Medium Term Development Plan (2006-2009) was used as a basis for its developmental agenda. Subsequently the Assembly prepared Medium Term Development Plans for 2010-2013 and 2014-2017 to guide development.

1.1.1 Vision

The vision of the Adentan Municipality is to create a modernized, harmonious, environmentally friendly and economically viable Municipality delivering people centered services with dedication

1.1.2 Mission

The Adentan Municipal Assembly exists to facilitate the improvement of quality of life of the people within the Assembly's jurisdiction through equitable provision of services for the total development of the Municipality within the context of Good Governance.

1.1.3 Functions

The Assembly draws its functions from section (12) subsection (1) to (3) of the Local Governance Act, 2016 Act 936 as follows;

12. (1) A District Assembly shall

- (a) Exercise political and administrative authority in the district;
 - (b) Promote local economic development; and
 - (c) Provide guidance, give direction to and supervise other administrative authorities in the district as may be prescribed by law.
- (2) A District Assembly shall exercise deliberative, legislative and executive functions.
- (3) Without limiting subsections (1) and (2), a District Assembly shall
- (a) Be responsible for the overall development of the district;
 - (b) Formulate and execute plans, programmes and strategies for the effective mobilisation of the resources necessary for the overall development of the district;
 - (c) Promote and support productive activity and social development in the district and remove any obstacles to initiative and development;
 - (d) sponsor the education of students from the district to fill particular manpower needs of the district especially in the social sectors of education and health, making sure that the sponsorship is fairly and equitably balanced between male and female students;
 - (e) Initiate programmes for the development of basic infrastructure and provide municipal works and services in the district;
 - (f) Be responsible for the development, improvement and management of human settlements and the environment in the district;
 - (g) In co-operation with the appropriate national and local security agencies, be responsible for the maintenance of security and public safety in the district;
 - (h) Ensure ready access to courts in the district for the promotion of justice;
 - (i) act to preserve and promote the cultural heritage within the district;
 - (j) Initiate, sponsor or carry out studies that may be necessary for the discharge of any of the duties Conferred by this Act or any other enactment; and
 - (k) Perform any other functions that may be provided under another enactment.

1.1.4 Core Values

- We are one and the same
- Respect for each other
- Hard work and high performance
- Opportunity for all; care for the vulnerable
- Transparency and Accountability

1.1.5 Performance Review

The Medium Term Development Plan for 2014-2017 was prepared based on the Ghana Shared Growth Development Agenda (GSGDA) II under the following thematic areas:

Ensuring and Sustaining Macroeconomic Stability
Enhancing Competitiveness in Ghana's Private Sector
Accelerated Agriculture Modernization and Sustainable Natural Resource Management
Infrastructure and Human Settlement Development
Human Development, Productivity and Employment
Transparent, Responsive and Accountable Governance

The performance review of the four (4) year Medium Term Development Plan from 2014 -2017 is therefore based on the above six thematic areas outlined in the Ghana Shared Growth and Development Agenda (GSGDA). The review would cover achievement and progress of projects and activities implemented during the period under review. The review also covered cross cutting issues, revenue and Expenditure performance of the Assembly.

During the period under review, some problems were encountered during the implementation of the MTDP which have been outlined and lessons that were learnt would form the basis for the preparation of the next four year Medium Term Development Plan form 2018- 2021.

1.1.6 Programmes and Projects status for 2014- 2017

The table below represents status of various projects and programmes implemented by the Assembly from 2014- 2017. The projects are placed under the thematic areas of the GSGDA II.

Table 1: General Status of Projects and programmes 2014-2017

Thematic Area	Completed Projects		On Going		Not Initiated		Total	
	No.	%	No.	%	No.	%	No.	%
Accelerated Agricultural Modernization and Sustainable Natural Resource Management	74	66	11	10	27	24	112	100
Human Development, Productivity and Employment	95	68	11	8	34	24	140	100
Ensuring and Sustaining Macroeconomic Stability	39	68.5	6	10.5	12	21	57	100

Enhancing Competiveness in Ghana's Private Sector	36	70.6	9	17.6	6	11.8	51	100
Infrastructure, Energy and Human Settlement	89	62	22	15	33	23	144	100
Transparent and Accountable Government	91	78.4	15	13	10	8.6	116	100
TOTAL	424	68	74	12	122	20	620	100

The analysis revealed that 620 no. projects and programmes were earmarked to be implemented, out of this 424 no. were implemented representing (68%), with 74 no. ongoing representing (12%) and 122 no. (20%) projects and programmes not initiated.

Under the Accelerated Agricultural Modernization and Sustainable Natural Resource Management, 74 no. projects were completed, 11 no. on going and 27 no. not initiated. All these projects sum up to 122.

Human Development, Productivity and Employment have 140 no. projects and programmes, with 95 of them implemented, 11 no. still ongoing and 34 no. not initiated.

The third thematic area, which is, Ensuring and sustaining macroeconomic stability also has 39 no. projects implemented, 6 no. on going and 12 no. not initiated.

In order to enhance competitiveness in Ghana's private sector, 36 no. projects have been completed, 9 no. on going and 6 no. not initiated.

Under the Infrastructure, Energy and Human Settlement, 89 no. projects have been completed, 22 no. on going, 33 no. not initiated.

The last thematic area, Transparent and Accountable Government has 91 no. projects completed, 15 no. still on going, and 10 no. not initiated.

In all, Human Development, Productivity and Employment had the highest number of projects completed, that is, 95 no. projects and the least number of projects completed falls under Enhancing competitiveness in Ghana's private sector thematic area, which has 36 no. projects completed.

Under the ongoing projects, Infrastructure, Energy and Human Settlement has the most projects (22 no.) and Ensuring and sustaining macroeconomic stability having the lowest (6 no. projects).

Human Development, Productivity and Employment has the highest number of projects not initiated (34 no.) whilst enhancing competitiveness in Ghana's private sector has the least number of projects not initiated (6 no.)

Below is a list of Projects and programmes that were not implemented but have been captured in the 2018-2021 Plan.

Thematic Area: Accelerated Agricultural Modernization and Sustainable Natural Resource Management

- Procure 3 grass cutter cages
- Support 10 farmers under the AdMA support grasscutter project in Passing On the Gift (POG) by provision of cages and 4 animals annually
- Establish 8 acres cassava demonstration farms
- Train 10 processors and 15 staff in cassava processing
- Organise 6 number training programmes for operators(input dealers, farmers, marketers and processors) along the poultry value chain and intensify veterinary services (animal health extension and disease and pest surveillance) annually to reduce disease Outbreaks
- Establish demonstration farms on pepper production
- Organize.5no Quiz Programmes for NADMO Clubs
- Organize a 4 day public education for residents association in all four (4) zonal council areas on fire safety, waste segregation disease & epidemics and disaster preventive measures
- Organize one(1) day programme for all DVG's on disaster management in all twelve (12) electoral areas
- Engage 300 personnel from social welfare, environmental department and DVGs to embark on planting 400 trees annually
- Procure 40 no. litter bins for schools
- Acquire landed property and payment of waste Landfill Management Fees
- Procure Uniform & Protective Clothings for 28 Officers and Prosecute offenders
- Acquisition of land for waste management

Thematic Area: Enhancing Competitiveness of Ghana's Private Sector

- Establishment of women empowerment fund
- Organize debate on puberty rites for Junior High Schools
- Organize a day monitoring and evaluation on visual Arts in some basic schools
- Organize a day meeting for cultural performing groups on marketing

Thematic Area: Ensuring and sustaining Macro Economic Stability

- Training of Accounts Staff
- Upgrading of accounting Software
- Field verification exercise on selected hoteliers and food vendors in the municipality
- Training in CISA and fraud investigation for Internal Auditors at GIMPA & UPSA

Thematic Area: Human Development, Productivity and Employment

- Conduct screening exercise of pupils for eye, ear and special defects and refer suspected cases for special assistance
- Organise conference on Girl's role model and mentorship annually
- Prepare pupils for Regional STMIE camping
- Construct 2No.CHPS Compounds at Otano and New Legon Communities
- Train 50 no. staff of the 6 health facilities in infection prevention and control
- Undertake 6 no. community health screening outreach services
- Organize 1 No. Best Facilitators and Learner awards annually
- Organize viable income generating activities annually
- Organize an income generating activity on bead designing for 50 women in the Municipality

- Organize a 2-day staff review workshop
- Organize a 3-day income generating skills in floral decoration for 30 women within the Municipality

THEMATIC AREA: INFRASTRUCTURE AND HUMAN SETTLEMENT

- Prepare spatial development plans
- Organize 2 No. Refresher Courses on Land Management for Town Planning Officers
- Mechanization of 2 No. Existing Boreholes in selected communities
- Facilitate the Construction of Lockable Shops at Ogbojo Market
- Construct of 3-Storey 6-Unit 2-Bedroom apartments for staff (Phase 1: Ground Floor 2-Unit 2-Bedroom Flat)
- Construct ground floor 2 no. 2-unit bedroom flat at lakeside estate
- Construct 1 no. 2-unit kitchen under school feeding programme
- Manufacture and supply 500 no. dual desk
- Completion of 6-unit classroom block with ancillary facilities
- Rehabilitate Adentan community school
- Construct 1 no. 8.0 m culvert (1800x1800mm)
- Clearing/Open up new roads
- Construction of Speed humps on selected roads within the municipality
- Road marking on Selected roads within the municipality
- Desilting of drains on Selected roads within the municipality
- Construction of drains at Selected Areas within the municipality
- Organize 1 no. Sensitization Meeting for 40 no. Operator groups, Hon. Assembly Members, Unit Committee, Heads of Dept. MTTD on permit Type B operations
- Organize Sensitization/training for Operators, Joint Traffic Task Force, Assembly Members, Heads of Departments, Transports Officers and Drivers on permit Type B
- Establish a Veterinary Clinic
- Construct 2 No. Multipurpose library Complex
- Construction of Municipal Hospital
- Construction of School at New Legon

THEMATIC AREA: TRANSPARENT, RESPONSIVE AND ACCOUNTABLE GOVERNANCE

- Procure Digital Camera, Video & Audio recorders to ISD
- Training of 2 no. stores officers in material management and control on children
- Organize 1no. cervical cancer screening for 100 no. females in the municipality
- Participate in Fair and Exhibition
- 2no. sensitization workshop for staff and Assembly members on the National Anti-corruption Action plan
- Promote LED and sister city partnership in the municipality
- Competition on our constitution for Four Senior High Schools

Below are details of the status of projects and programmes for the year under review.

AGRICULTURE

Period	Thematic Area: Accelerated Agricultural Modernization and Sustainable Natural Resource Management						
	Policy Objective: Improve Agricultural Productivity						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Economic Development	Agricultural Services and Management	Conduct 96 MDA, 1008 DDOs and 2304 AEAs field/home visits for extension delivery and ensuring the adoption of technologies	2	4	3	Fully implemented
		Agricultural Services and Management	Build capacity of 20 FBOs members each on extension methodologies	2 FBOs	3FBOs	3FBOs	Fully implemented
		Agricultural Services and Management	Train 10 individuals in micro nutrient fortification and blending of products quarterly	5% adoption of best processing practises	increased adoption of best processing practises by 10%	8% increase in adoption of best processing practices	Fully implemented
		Agricultural Services and Management	Conduct two training sessions of 15 farmers each in good husbandry practices & productivity improvement	50%	60%	65%	Fully implemented
		Agricultural Services and Management	Train 24 staff in value chain concept in the agricultural sector	4	10	10	Fully implemented

		Agricultural Services and Management	Train 7 staff in ICT (data and information management/internet/word/)	4	9	6	Fully implemented
		Agricultural Services and Management	Conduct anti rabies and PPR Vaccination to cover about 3500 animals including livestock and pets	800	1000	1314	Fully implemented
		Agricultural Services and Management	Train 10 practicing farmers and 10 new farmers in the rearing of micro livestock(grasscutter and rabbits)	2500(grasscutter and rabbits)	3000(grasscutter and rabbits)	3200(grasscutter and rabbits)	Fully implemented
		Agricultural Services and Management	Procure 3 grass cutter cages	-	-	-	Not implemented
		Agricultural Services and Management	Train 15 livestock/ poultry farmers in quality feed selection and feed formulation	14,000	14,700	14950	Fully implemented
		Agricultural Services and Management	Train 25 farmers on the safe and effective use of agro chemicals	40% of farmers	60% of farmers	55% of farmers	Fully implemented
		Agricultural Services and Management	Organize 1 Farmers' Day Celebration	1	1	1	Fully implemented
		Agricultural Services and Management	Conduct 12 monthly general staff and 12 management meetings annually	8 monthly meetings held annually	12 monthly meetings held annually	12 monthly meetings held annually	Fully implemented
		Agricultural Services and Management	Train 24 staff in Condition of service in the local Government service	10	13	13	Fully implemented
	Economic Development	Agricultural Services and Management	Train 25 farmers for 2 days in agricultural machinery management, operation and maintenance (tractors, drip lines, water pumps etc)	1.5yrs	2.5	2	Fully implemented
		Agricultural Services and Management	Conduct 1 research and extension farmer linkage committee(RELC) workshop	30%	50%	45%	Fully implemented

		Agricultural Services and Management	Train 12 extension staff and 20 farmers on updated crop production technologies	4	6	5	Fully implemented
		Agricultural Services and Management	Conduct 96 MDA, 1008 DDOs and 2304 AEAs field/home visits for extension delivery and ensuring the adoption of technologies	3	4	3	Fully implemented
		Agricultural Services and Management	Create awareness and train 20 farmers in the use of available, affordable and appropriate irrigation system(eg.drip systems,etc) annually	30%	50%	60%	Fully implemented
		Agricultural Services and Management	Support 10 farmers under the AdMA support grasscutter project in Passing On the Gift (POG) by provision of cages and 4 animals annually	10 cases and 40 animals	10 cases and 40 animals	Nil	Inadequate funds
		Agricultural Services and Management	Train 20 staff and 30 farmers in land and water management techniques(Ploughing, minimum tillage, use of organic manure cover cropping etc)annually	30%	50%	40%	Fully implemented
		Agricultural Services and Management	Train 40 individuals in micro nutrient fortification and blending of products annually	8%	10%	90%	Fully implemented
		Agricultural Services and Management	Train 15 producers and 5 marketers of vegetable and maize on post-harvest handling/management	5% of adoption of best practices by farmers, marketers, processors	rate of adoption of best production, processing and marketing practices by 10%	rate of adoption of best production, processing and marketing practices by farmers, marketers, processors increased by 15%	Fully implemented

		Agricultural Services and Management	Train 20 poultry and livestock farmers on Good management practices(feeding and health care)	14,000	14,980	15,878.80	Fully implemented
		Agricultural Services and Management	Conduct anti rabies Vaccination to cover 1400 pets	1314	1400	913	Fully implemented
		Agricultural Services and Management	Conduct 12 monthly general staff and 12 management meetings	12 monthly meetings	12 monthly meetings	12 monthly meetings	Fully implemented
		Agricultural Services and Management	Organize 1 Farmers' Day Celebration	1	1	1	Fully implemented
2016	Economic Development	Agricultural Services and Management	Organize 8 no of training sessions for staff and farmers in various improved agricultural technologies by Dec 2016	6	8	4	Fully implemented
		Agricultural Services and Management	Conduct 96 MDA, 1008 DDOs and 2304 AEAs field/home visits for extension delivery and ensuring the adoption of technologies	3	4	3	Fully implemented
			Support 5 farmers under the AdMA support grasscutter project in Passing On the Gift (POG) by provision of cages and 4 animals by Dec 2016	10 cages and 40 animals	5 cages and 20 animals	Nil	Not implemented
		Agricultural Services and Management	Establish 2 maize and cassava demonstration fields by Dec 2016	50%	70%	65%	Fully implemented

		Agricultural Services and Management	Provide veterinary services(animal health extension and livestock surveillance & anti Rabies vaccination) by Dec 2016	913	1200	1013	Fully implemented
		Agricultural Services and Management	Conduct 12 monthly general staff and 12 management meetings by Dec 2016	12 monthly meetings	12 monthly meetings	12 monthly meetings	Fully implemented
		Agricultural Services and Management	Organize 1 Farmers' Day Celebration Dec 2016	1	1	1	Fully implemented
2017		Agricultural Services and Management	Organise 1 no. Municipal Farmers' Day Celebration	6	1		Not implemented
		Agricultural Services and Management	Provide veterinary services (animal health extension and livestock surveillance & anti Rabies vaccination) annually	3240	1500	57 anti-Rabies vaccination 94 cattle vaccination	On-going
		Agricultural Services and Management	Train 30 farmers/individuals in cockerel production	2074	Increase cockerel production by 50%	-	Not implemented
		Agricultural Services and Management	Purchase and distribute 1000 cockerel to 30 subsistence farmers	500	1000	-	Not implemented
		Agricultural Services and Management	Establish 8 acres cassava demonstration farms and Organise 2 no field days	4	8	-	Not implemented
		Agricultural Services and Management	Train 10 processors 15 staff in cassava processing	17%	Increase adoption of best processing practices by 10%	-	Not implemented
		Agricultural Services and Management	Farm and Home Visits, field supervision visits and Monitoring and Evaluation	5507	2800	274 Home Visits, field supervision visits completed	On-going

		Agricultural Services and Management	Organise 6 number trainings for operators(input dealers, farmers, marketers and processors) along the poultry value chain and intensify veterinary services (animal health extension and disease and pest surveillance) annually to reduce disease Outbreaks	16537	Increase poultry production by 10%	-	Not implemented
		Agricultural Services and Management	Establish demonstration on farms on pepper production and Organise 4 no. field days	0	4	-	Not implemented
		Agricultural Services and Management	Organise 6 no. trainings for operators (input dealers, farmers, marketers and) along the chilli pepper value chain and facilitate linkage between agro industries and small holder farmers	2.54 mt/ha.	Increase yield of chilli pepper by 7% (2.72 mt./ha)	-	Not implemented
		Agricultural Services and Management	Organise 1 no training for staff on results based monitoring and evaluation, Organise quarterly management meetings, Organise quarterly/annual performance review, compile and submit quarterly, biannual and annual reports and undertaken weekly and quarterly monitoring of programmes	36	27	Quarterly management and review meetings organised, quarterly performance review and monitoring undertaken	On-going
		Agricultural Services and Management	Train staff on data collection (yield studies baseline survey) and undertake baseline survey (pepper and poultry production, processing, marketing) and data collection on yields of selected communities	-	-	-	Not implemented
		Agricultural Services and Management	Organise district level Research – Extension – Farmer Linkage (RELC) to promote demand driven research in chilli pepper and poultry production	1	Increase no. of RELC technologies disseminated by 10%	-	Not implemented

NADMO

Period	Thematic Area: ACCELERATED AGRICULTURAL MODERNISATION AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT						
	Policy Objective: Manage waste and reduce pollution and noise						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Environmental Management	Disaster prevention and Management	Organize public education on preventing disaster	1	1	1	Fully Implemented
		Disaster prevention and Management	Organize sensitization programmes for NADMO clubs in the zones of the Municipality	10	6	6	Fully Implemented
		Disaster prevention and Management	Organize 5no Quiz Programmes for NADMO Clubs by December 2014	-	5	-	Not implemented
		Disaster prevention and Management	Organize Sensitization for NADMO clubs in schools	10	12	12	Fully Implemented
		Disaster prevention and Management	Train Disaster prevention management/neighborhood committee	12	12	12	Fully Implemented
		Disaster prevention and Management	Support disaster victims annually	1	2	2	Fully Implemented

		Disaster prevention and Management	Organise disaster management committee meetings	1	2	2	Fully Implemented
		Disaster prevention and Management	Desilt Secondary and Tertiary drains annually	1	1	1	Fully Implemented
2015	Environmental Management	Disaster prevention and Management	Organize 6NO. Public Education on types of disasters in the Electoral Area annually	6	6	6	Fully Implemented
		Disaster prevention and Management	Organize a refresher courses for NADMO staff annually	1	1	1	Fully Implemented
		Disaster prevention and Management	Support disaster victims annually	2	2	2	Fully Implemented
		Disaster prevention and Management	Organize public education for climate changes and its effects in the municipality	1	1	1	Fully Implemented
		Disaster prevention and Management	Organize 2 days sensitization Programme executives of NADMO clubs by June 2015	1	1	1	Fully Implemented
		Disaster prevention and Management	Organise disaster management committee meetings	3	2	2	Fully Implemented
		Disaster prevention and Management	Desilt Secondary and Tertiary drains annually	2	1	1	Fully Implemented
2016	Environmental Management	Disaster prevention and Management	Embark on 1000 no.Tree Planting exercise with Environment Dept and DVGs people	4	1	1	Fully Implemented

		Disaster prevention and Management	Organise Public Education Progr'me for Residents Associations, Inspect NADMO Clubs, Programmes for DVGs and Quiz exercise	4	4	4	Fully Implemented
		Disaster prevention and Management	To organise Public Sensitisation programme on Climate Change and Support Disaster Victims in the Municipality	7	7	7	Fully Implemented
		Disaster prevention and Management	Organise disaster management committee meetings	5	2	2	Fully Implemented
		Disaster prevention and Management	Desilt Secondary and Tertiary drains annually	3	1	1	Fully Implemented
2017		Disaster prevention and Management	Rehabilitate and support for disaster victims	220	150	85 no. disaster victims supported	On-going
		Disaster prevention and Management	Organize a 4 day public education for residents association in all four (4) zonal council areas on fire safety, waste segregation disease & epidemics and disaster preventive measures	12 no.	4 no.	-	Not implemented
		Disaster prevention and Management	Organize one(1) day programme for all DVG's on disaster management in all twelve (12) electoral areas	4 no.	1 no.	-	Not implemented
		Disaster prevention and Management	Embark on planting 400 trees, engaging 300 personnel's from social welfare, environmental department and DVGs annually	1000 no, trees	400 no trees	-	Not implemented

		Disaster prevention and Management	Organize a five(5) day quiz programme for NADMO clubs in public schools in the municipality	8 no.	5 no.	2 no, quiz competition organized for NADMO club members	On-going
		Disaster prevention and Management	Annual refreshment course for NADMO staff	50 persons	80 persons	-	Not implemented
		Disaster prevention and Management	Public education on climate changes and its effects in the municipality	3 no.	1 no.	Sensitization programme on Climate Change organised	Fully implemented

ENVIRONMENTAL HEALTH

Period	Thematic Area: ACCELERATED AGRICULTURAL MODERNISATION AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT						
	Policy Objective: Manage waste and reduce pollution and noise						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Social Services Delivery	Environmental Health and sanitation Services	Evacuate 1 no refuse heap	4	2	1	Fully implemented
		Environmental Health and sanitation Services	Procure 40 no litter bins for schools by Dec 2014	40	0	-	Not implemented
		Environmental Health and sanitation Services	Organise 1 no clean up exercise in 12 Electoral areas annually	7	12	3	Fully implemented

		Environmental Health and sanitation Services	Collect data on waste generation and disposal by March 2014	2	1	1	Fully implemented
		Environmental Health and sanitation Services	Update DESSAP annually	0	1	1	Fully implemented
		Environmental Health and sanitation Services	Fumigate unauthorized refuse dumps and public toilets in the Municipality annually	4	4	4	Fully implemented
		Environmental Health and sanitation Services	Organize market fora quarterly	4	4	2	Fully implemented
		Environmental Health and sanitation Services	Organize waste sorting in schools to protect the environment	38	50	43	Fully implemented
		Environmental Health and sanitation Services	Procure chemicals , other detergents and medical screening by Dec 2014	1 4	1 6	1 4	Fully implemented
2015	Social Services Delivery	Environmental Health and sanitation Services	Fumigate refuse dumps and public toilets in the Municipality annually and other cases	8	4	4	Fully implemented
		Environmental Health and sanitation Services	Organize one-day seminar for community members on noise pollution and its side effect by June 2015	5	4	2	Fully implemented
		Environmental Health and sanitation Services	Organize health education Programme for food venders and hawkers annually	3	3	3	Fully implemented

		Environmental Health and sanitation Services	Organize 6 No. spraying of pests and vector breeding sites bimonthly	12	4	3	Fully implemented
		Environmental Health and sanitation Services	Organize medical screening for food vendors, drinking bar operators, hotel and restaurants quarterly	8	4	2	Fully implemented
		Environmental Health and sanitation Services	Procure 1no. sound level meter& protective clothes	1 0	1 1	1 0	Fully implemented
		Environmental Health and sanitation Services	Organize 2no. clean-up exercise in 12 electoral areas annually	6	12	6	Fully implemented
		Environmental Health and sanitation Services	Evacuate 1no. refuse heap quarterly	8	4	3	Fully implemented
		Environmental Health and sanitation Services	Collect data on waste generation and disposal by march 2015	1	1	1	Fully implemented
		Environmental Health and sanitation Services	Update district environmental sanitation strategic action plan(DESSAP) annually	0	1	0	Not implemented
		Environmental Health and sanitation Services	Organize 1no. market forum quarterly	1	1	1	Fully implemented
		Environmental Health and sanitation Services	Organize school sanitation Programme annually	70	50	40	Fully implemented

2016	Social Services Delivery	Environmental Health and sanitation Services	Acquire landed property and payment of waste Landfill Management Fees	0	1	0	Not implemented
		Environmental Health and sanitation Services	Collect Data on Waste Generation and Disposal and Update DESSAP	1 0	1 0	1 0	Fully implemented
		Environmental Health and sanitation Services	Organise Seminar for community members on noise pollution and conduct Public Education on Noise Pollution in the Municipality	8	4	3	Fully implemented
		Environmental Health and sanitation Services	Fumigate refuse dumps and public toilets and organise School Sanitation Programme	12	4	4	Fully implemented
		Environmental Health and sanitation Services	Procure Uniform & Protective Clothings for 28 Officers and Prosecute offenders	0	1	0	Not implemented
		Environmental Health and sanitation Services	Execute GAMA Sanitation and Water Projects (Operational Expenses)	-	-	-	Not implemented
		Environmental Health and sanitation Services	Organise Health Education for Food Vendors & Medical Screening and Procure Doci-Meter, Chemicals & Detergents	6	4	3	Fully implemented
		Environmental Health and sanitation Services	Evacuate 1 no.Refuse Heap Quarterly , Organise 24 Clean-up Exercises, Dislodge of Schools & Official Premises	13 10 6	4 24 8	2 8 4	Fully implemented

2017	Social Services Delivery	Environmental Health and sanitation Services	Evacuate 1 no. refuse heap quarterly and dislodge cesspit tanks	17 10	4 4	4 4	On-going
		Environmental Health and sanitation Services	Organize 24 clean up exercises	18	24	12	On-going
		Environmental Health and sanitation Services	Collect data on waste generation,	2	1	1	On-going
		Environmental Health and sanitation Services	Organize school sanitation programme	110	50	20	On-going
		Environmental Health and sanitation Services	Fumigate refuse dumps and public toilets in the community	16	4	2	On-going
		Environmental Health and sanitation Services	Mass medical screening and public education	9	4	-	Not implemented
		Environmental Health and sanitation Services	Procure chemicals	2	1	1	On-going
		Environmental Health and sanitation Services	Waste landfill management	8	1	0	Not implemented
		Environmental Health and sanitation Services	Acquisition of land for waste management	0	1	0	Not implemented

		Environmental Health and sanitation Services	Acquisition of waste management bins	40	40	0	Not implemented
		Environmental Health and sanitation Services	GAMA SWP Construction	-			On-going

DEPARTMENT OF CO-OPERATIVE

Period	Thematic Area: Enhancing Competitiveness of Ghana's Private Sector						
	Policy Objective: To Improve private sector competitiveness domestically and globally						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Economic Development	Trade, Industry and tourism	Organize a day training Seminar on leadership and group effectiveness by June 2014	-	80 members	Training seminar organized for 80 co-op. SME's group members (26 males and 54 females)	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize a day capacity building programme for SMEs on co-operative secretarial practices by March 2014	-	100 members	Capacity building programme organized for 89 co-op. SME's group members (24 males and 65 females)	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize a day Training Seminar for SMEs on Market Skills and Strategies	-	100 members	Seminar training organized for 94 co-op. SME's group members, (31 males and 63 females)	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize one-day seminar on managing conflicts among executives and group members for 100 co-operative SSEs	-	100 members	Conflict management seminar organized for 83 co-op. SME's group members, (20 males and 63	Fully implemented

			annually			females)	
2015	Economic Development	Trade, Industry and tourism	Organize one day Capacity Building Programme for 100 SMEs on Basic Book Keeping and Accounting by March,2015	4	100 members	Capacity building Programme organized for 87 co-op. SME groups, (26 males and 61 females)	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize one- day capacity building Programme for 80 SMEs on Cooperative Secretarial Practices by June,2015	4	80 members	Capacity building Programme organized for 76 co-op. SME's members, (39 males and 37 females)	Fully implemented
2016	Economic Development	Trade, Industry and tourism	organise programme among Executives & Group Members for 80MSME's Cooperatives on managerial skills in the co-op. perspective	3	80 members	Capacity training programme organized for 80 executive members	Fully implemented
	Economic Development	Trade, Industry and tourism	Facilitate the Training Programme for 100SME's on formation of Credit Unions/Savings and Capacity program on Managerial Skills for executives	-	100 members	Training Programme on formation of Credit Unions/Savings organized for 80 co-op. society groups, (32 males and 48 females)	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize programme for SME's co-op. groups on conflict management	1 no. programme	70 members	Conflict management seminar organised for 70 co-op. group members, (26 males and 44 females)	Fully implemented

2017	Economic Development	Trade, Industry and tourism	Organise 4 no. Capacity building programme for 60 Co-operative SME'S in the four zonal councils on the topic: Basic book keeping, accounting and working	3 programmes	60 Co-operative SME's	45 no. Co-operative SME'S trained in basic book keeping, accounting and work ethics	On going
	Economic Development	Trade, Industry and tourism	Organise 4 no. Capacity building programme for 60 co-operative SME'S in the four zonal councils on the topic: Leadership and group effectiveness	-	60 co-operative SME's	Sensitization programme on the rules and regulations governing the activities of co-operatives organized for three groups	On going
	Economic Development	Trade, Industry and tourism	Organise 4 NO. Capacity building programme for on the topic: Market skills and strategic thinking/dream for the thinking/dream for the future	-	60 co-operative SME's	-	Not implemented

BUSINESS ADVISORY CENTRE

Period	Thematic Area: Enhancing Competitiveness of Ghana's Private Sector						
	Policy Objective: To Improve private sector competitiveness domestically and globally						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Economic Development	Trade, Industry and tourism	Facilitate the organization of BAC programmes in the Municipality by Dec. 2014	-	8 Management Development services	6 no. Management Development Services provided for 79 males and 48 females	Fully implemented

	Economic Development	Trade, Industry and tourism	Organise community based training programmes (technical)	-	4 programmes	1 no. Community Based Training organized for 13 males and 8 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organise Strengthening of Association programmes	-	2 programmes	2 no. Strengthening of Association for 27 males and 13 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize Business Counselling programmes	-	4 programmes	4 no Business Counselling organized for 236 males and 231 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize district Stakeholder's Forum	-	1 programme	1 no. district Stakeholder's Forum organised for 19 males and 12 females	Fully implemented
2015	Economic Development	Trade, Industry and tourism	Organize 2-day start your business workshop for unemployed youth by June 2015	-	30 unemployed youth	2-Day Start your business workshop organized for 10 males and 13 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 8 No Managerial Training programmes	6 No. MDS	200 MSEs by Dec 2015	8 No. Management Development Services organized for 93 males and 125 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 4 No Community-Based Training programmes	1 No. MDS	80 MSEs by Dec 2015	4 No. Community-Based Training organized for 23 males and 53 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 4 No Business Counselling	4 No. Business Counsellors	100 MSEs by Dec 2015	4 No. Business Counselling organized for 58 males and 42	Fully implemented

				ng		females	
	Economic Development	Trade, Industry and tourism	Organize 1 No district Stakeholder's Forum	1 No. Stakeholder's Forum	30 MSEs by Sept 2015	1 No. district Stakeholder's Forum organised for 7 males and 9 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 4 No Information Awareness Creation Seminars	-	100 MSEs by Dec 2015	4 No. Information Awareness Creation seminars organized for 40 males and 47 males	Fully implemented
2016	Economic Development	Trade, Industry and tourism	Organize 1 No. Strengthening of Association Workshop	2 No. SOA	18 females	organization of BAC programmes facilitated	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 2 No. Management Development Services	8 No. MDS	34 people	2 No. Management Development Services organized for 15 males and 19 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 3 No. Community-Based Trainings	4 No. CBTs	68 participants	3 No. Community-Based Trainings organized for 8 males and 60 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 1 No. Information Seminar	4 No. Information Seminar	30 participants	1 No. Information Seminar organized for 8 males and 13 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Attend 2 No. Client Exhibitions	1 No. Client Exhibitions	10 participants	2 No. Client Exhibitions participated for 4 males and 10 females	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 4 No. Business Counselling	4 No. Business Counselling	152 participants	4 No. Business Counselling organized for 59 males and 93 females	Fully implemented

2017	Economic Development	Trade, Industry and tourism	Organise Technical training workshops	3 No. CBTs	8 no. programmes	5 days technical skills training in electronics organised	Ongoing
	Economic Development	Trade, Industry and tourism	Clients to participate in Rep clients exhibition and trade show	2 No. clients exhibition	10 no. Clients	2	Ongoing
	Economic Development	Trade, Industry and tourism	Establishment of women empowerment fund	-	-	-	Not implemented
	Economic Development	Trade, Industry and tourism	Organize 8 no. community based training workshops	-	8 programmes	5 days technical skills training in electronics organised	Ongoing
	Economic Development	Trade, Industry and tourism	Organise Management training workshop	2 No. MDS	8 programmes	1	Ongoing
	Economic Development	Trade, Industry and tourism	Organize business counselling workshops	4 No. counselling workshops	4 programmes	1 day business counselling workshop organised	Ongoing
	Economic Development	Trade, Industry and tourism	Organize district consultative meetings	1 No. district consultative meetings	2 programmes	-	Ongoing
	Economic Development	Trade, Industry and tourism	Organize district stakeholder's forum	1 No. stakeholder's forum	1 programme	-	Ongoing

CENTRE FOR NATIONAL CULTURE

Period	Thematic Area: Enhancing Competitiveness of Ghana's Private Sector						
	Policy Objective: To Improve private sector competitiveness domestically and globally						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Economic Development	Trade, Industry and tourism	Organize a 2-day workshop on theatre for development for basic school teachers on 5 th and 6 th June	-	22 teachers	22 trained	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 1-day meeting for visual Artists annually	-	30 visual Artists	Meeting organized with 25 visual artist	Fully implemented
2015	Economic Development	Trade, Industry and tourism	Organize a 2 - day capacity building workshop on theatre for development basic school teachers in the municipality by Dec 2015	1 No. capacity building workshop	30 participants	26 teachers attended (19 female and 7 male)	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize 1-day meeting for cultural performing groups in the municipalities by Dec 2015	-	30 participants	20 artists attended (15 male and 5 female)	Fully implemented
	Economic Development	Trade, Industry and tourism	Organized art fiesta/meet the artist in two basic schools in the municipality by Dec 2015	-	103 students	103 students from Sowa Din 2 and Adentan community school attended	Fully implemented
	Economic Development	Trade, Industry and tourism	Two day workshop on Bamboo and Rattan works on 14 and 15 January.	-	30 participants	30 artists attended (11 female and 19 male)	Fully implemented
2016	Economic Development	Trade, Industry and tourism	Organize a day monitoring and evaluation on theatre for development in the basic	2	4 basic school	4 basic schools monitored	Fully implemented

			schools				
	Economic Development	Trade, Industry and tourism	Organize a day workshop for visual artists	1	21 Artists	21 artists, 13 male and 8 female	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize a day monitoring and evaluation on theatre for development in the basic schools	-	4 basic schools	6 no. schools monitored	Fully implemented
	Economic Development	Trade, Industry and tourism	Organize a day meeting for cultural performing groups	-	24 Artists	24 Artists attended (15 male and 9 female)	Fully implemented
2017	Economic Development	Trade, Industry and tourism	Organize a two day workshop on Bamboo and Rattan works	1	20 artists	-	Yet to be implemented
	Economic Development	Trade, Industry and tourism	Organize debate on puberty rites for junior high schools	-	3 schools	-	Yet to be implemented
	Economic Development	Trade, Industry and tourism	Organize a day monitoring and evaluation on visual Arts in some basic schools	2	8 schools	-	Yet to be implemented
	Economic Development	Trade, Industry and tourism	Organize a day meeting for cultural performing groups on marketing	1	30 artists to attend	-	Yet to be implemented

FINANCE DEPARTMENT

Period	Thematic Area: Ensuring and sustaining Macro Economic Stability						
	Policy Objective: To Improve Fiscal Resource Mobilization						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Management and Administration	Finance	Monitor and evaluate revenue collection system in the Municipality monthly.	48 no.	12 no. Monitoring and evaluation	12 no. Monitoring and Evaluation on Revenue Collection System organized and resulted in 62% increased Revenue Generation.	Fully implemented
	Management and Administration	Finance	Conduct Educational programmes on revenue mobilization in the Municipality quarterly	12 no.	3 no. Educational Programmes	3 no. Educational Programme on Revenue Mobilization organized and resulted in 62% increased Revenue	Fully implemented
	Management and Administration	Finance	Carryout audit on the Financial Accounts of Assembly by December, 2014	12 no.	4 no. Audit on the Financial Accounts	4 no. Audit on the Financial Accounts organized	Fully implemented
	Management and Administration	Finance	Orientation programme for Revenue collectors and staff by 31 st Dec 2014	4 no.	1 no. Orientation	1 no. 3 Days Orientation for 20 Revenue Collectors (12 males, 8 females) and Staff organized.	Fully implemented
2015	Management and Administration	Finance	Train Revenue Collectors on Revenue Mobilization by Dec 2015	12 no.	2 no. Training	2 no. Training Programme for 20 Revenue Collectors organized	Fully implemented
	Management and Administration	Finance	Organized sensitization Programme to educate residents within the assembly by Dec 2015	5 no.	1 no. Sensitization Programme	1 no. Sensitization Programme to educate 120 residents (65 males, 55 females) organized	Fully implemented

	Management and Administration	Finance	Embarks on a One Week Street announcement quarterly In each Electoral Area	12 no.	1 week quarterly announcements	1 week quarterly announcement organized and increased revenue by 44%	Fully implemented
	Management and Administration	Finance	Organize a Day Revenue Mobilization Exercise to mop up revenue in the Municipality by Dec 2015	80 Days	20 Days Revenue Mobilization Exercise	20 Days Revenue Mobilization Exercise carried out resulted in 44% increase in revenue	Fully implemented
	Management and Administration	Finance	Conduct a verification exercise on some businesses captured to ensure that they are correctly placed quarterly	14 no.	4 no. Verification Exercise	140 no. Businesses were captured and verified	Fully implemented
	Management and Administration	Finance	Embark on quarterly Monitoring and inspection exercise in selected areas within the municipality by Dec 2015	12 no.	4 no. Monitoring and Inspection	4 no. Monitoring and Evaluation Exercise organized resulting in 44% increase in revenue	Fully implemented
	Management and Administration	Finance	Organize revenue campaign advertisement in print and electronic media by Dec 2015	12 no.	4 no. Revenue Campaign Adverts	Revenue Campaign Advertisements place in 2 Radio Stations and 2 Print Media.	Fully implemented
2016	Management and Administration	Finance	Train Revenue Collectors annually and Embark on Street Announcement in each of the 12 Electoral Areas by Dec. 2016	60 no. Revenue collectors 36 no. Street Announcements	40 no. Revenue Collectors 12 No. Street Announcements	35 no. Revenue Collectors were trained which resulted in 15% increase in revenue	Fully implemented
	Management and Administration	Finance	Organize Weekend Revenue Mobilization, A 90 day Revenue Mobilization Exercise and Quarterly Monitoring Inspection	12 no. weekend and 270 days Revenue Mobilization Exercise 16 no.	12 no. weekends Revenue mobilization. 270 days Revenue mobilization 16 no. monitoring inspection	3 no. Weekend Revenue mobilization organized	Fully implemented

				Monitoring Inspection			
2017	Management and Administration	Finance	Embark on street announcement in each of the 4 zonal councils	4 no. zonal councils	1 st & 2 nd quarter street announcement	Street announcement carried out in the four zonal councils	On-going
	Management and Administration	Finance	Weekend revenue mobilization exercise	96 no.	48 no.	24 no. weekend revenue mobilization exercise conducted	On-going
	Management and Administration	Finance	Conduct quarterly monitoring inspection	12 no.	4 no. quarterly monitoring	1 st & 2 nd quarter monitoring and inspection conducted	On-going
	Management and Administration	Finance	60 Days Revenue Mobilization Exercise	120 days	60 Days revenue mobilization	-	Not implemented
	Management and Administration	Finance	Procure value Books	500 value books	320 Value Books	-	Not implemented
	Management and Administration	Finance	Training of Accounts Staff	40 no. staff	15 No. Staff	-	Not implemented
	Management and Administration	Finance	Upgrading of accounting Software	Upgrade accounting	Upgrade accounting Software	-	Not implemented

BUDGET AND RATING

Period	Thematic Area: Ensuring and sustaining Macro Economic Stability						
	Policy Objective: To Improve Fiscal Resource Mobilization						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Workshop on Budget production for the preparation of 2015 budget by 30 th August 2014	1 no.	1 no. Workshop on Budget Production	One (1) Day Workshop on Budget Production organized for 45 no. Officers	Fully implemented
	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Budget Committee meetings annually	20 no.	6 no. Budget Committee Meeting	6 no. Budget Committee Meeting organized to approve the Common Fund and 2015 Composite Budget.	Fully implemented
	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	stakeholders meetings by 31 st October 2014	5 no.	1 no. Stakeholders Meeting	1 no. Stakeholders meeting organized to deliberate on the Fee-Fixing and Rate Imposition Resolutions	Fully implemented
2015	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Budget Committee meetings for the preparation of Assembly's Budget	24 no.	6 no. Budget Committee Meeting	6 no. Budget Committee meeting to prepare Assembly Budget	Fully implemented
	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Prepare 2016 Budget of the Assembly	6 no.	1 no. Preparation of 2016 Composite Budget	2016 Budget prepared	Fully implemented

	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Review 2015 Composite Budget	6 no.	1 no. Budget Committee Meeting	2015 Composite Budget reviewed	Fully implemented
	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Programme with Account Unit to reconcile 2014 Composite Budget Warrants with payment made by the Finance Department	-	3 no. programme with Finance to Reconcile 2014 expense warrants and actual payments	3 Day exercise undertaken	Fully implemented
	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Gazette Fee-Fixing and Rate Imposition Resolution	6 no.	1 no. Gazette Fee-Fixing and Rate Imposition Resolution for 2015	2015 Fee-Fixing and Rate Imposition Resolution Gazette	Fully implemented
	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Participate in Regional Budget Hearing	4 no.	1 no. Participate in Regional Budget Hearing	Participated in Regional Budget Hearing	Fully implemented
2016	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Facilitate the Implementation of 2016 Budget and Preparation of 2017 Budget & Consultative meetings	28 no. Budget Committee meeting and 6No. Stakeholder Consultative meetings	1 no. stakeholders meetings, 1 no. Budget Preparation and 1 no. Programme Based Budget meeting	Stakeholder meetings conducted and Programme Based Budget prepared	Fully implemented
2017	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Budget committee meetings to discuss the Common Fund Budget, revised budget and ensuring year's budget, draft 2018 fee-fixing and rate imposition resolutions	32 no. Budget committee meetings	8no. Budget Committee meeting	2no. Budget Committee meeting conducted	On-going
	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	5 days budget hearings on 2018 budget	20 days	5 days Budget hearing	-	Not implemented

	Management and Administration	Planning, Budgeting, Monitoring Evaluation	Stakeholders meeting to deliberate on draft 2018 fees and rates	40 no.	Stakeholders meeting	-	Not implemented
	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Training workshop on the preparation of 2018 budget	4 no.	2 days training workshop on the preparation of 2018 budget	-	Not implemented

AUDIT

Period	Thematic Area: Ensuring and sustaining Macro Economic Stability						
	Policy Objective: To Improve Fiscal Resource Mobilization						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Management and Administration	General Administration	Audit on building permit system by April, 2014	1 no.	1 no. Audit report on building permit system	1 no. Audit on building permitting system carried	Fully implemented
	Management and Administration	General Administration	Audit on Expenditure Management by July, 2014	1 no.	2 no. Audit report on Expenditure Management	1 no. Audit on Expenditure Management carried	Fully implemented
	Management and Administration	General Administration	Audit on Waste Management and sanitation by October, 2014	-	1 no. audit report on Waste Management	1 no. Audit on Waste Management and sanitation carried out	Fully implemented
	Management and Administration	General Administration	Audit on revenue collection in AdMA by January, 2015.	1 no.	1 no. audit report on Expenditure Management	1 no. Audit on Expenditure Management carried out	Fully implemented
	Management and Administration	General Administration	Special audit assignments of AdMA by December, 2014	-	3 no. audit report on Waste Management	3 no. Audit on Waste Management and sanitation	Fully implemented

2015	Management and Administration	General Administration	Audit on Environmental Health And Sanitation by April 2015	1 no.	1 no. audit assignment on Environmental Health And Sanitation	1 no. Audit on Environmental Health And Sanitation carried out	Fully implemented
	Management and Administration	General Administration	Audit on Payroll Management by July 2015	-	1 no. audit on Payroll Management	1 no. Audit on Payroll Management carried out	Fully implemented
	Management and Administration	General Administration	Audit on Waste Management by October 2015	2 No.	1 no. audit on Waste Management	1 no. Audit on Waste Management carried out	Fully implemented
	Management and Administration	General Administration	Audit on Telecommunication masts by November 2015	-	1 no. audit on Telecommunication Masts	1 no. Audit on Telecommunication Masts carried out	Fully implemented
	Management and Administration	General Administration	Audit on Expenditure Management by January 2016	4 no.	1 no. audit on Expenditure Management	1 no. Audit on Expenditure Management carried out	Fully implemented
	Management and Administration	General Administration	Audit on Revenue Management by January 2016	2 no.	1 no. audit on Revenue Management	1 no. Audit on Revenue Management carried out	Fully implemented
2016	Management and Administration	General Administration	Audit on Fuel Management by April 2016	-	1 no. audit on Fuel Management	1 no. Audit on Fuel Management carried out	Fully implemented
	Management and Administration	General Administration	Audit on Environmental Health And Sanitation by July 2016	2 no.	1 no. audit on Environmental Health and sanitation	1 no. Audit on Environmental Health And Sanitation carried out	Fully implemented
	Management and Administration	General Administration	Audit on Expenditure Management by October, 2016	5 no.	1 no. audit on Environmental Health and sanitation	1 no. Audit on Expenditure Management carried out	Fully implemented
	Management and Administration	General Administration	Audit on Revenue Management by	3 no.	1 no. audit on Revenue	1 no. Audit on Revenue Management	Fully implemented

			January, 2017		Management	carried	
	Management and Administration	General Administration	Follow-Up audit on Telecommunication Masts by October, 2016	1 no.	1 no. Follow-Up audit on Telecommunication Mast	Follow-Up 1 no. Audit on Telecommunication Masts carried out.	Fully implemented
2017	Management and Administration	General Administration	Field verification exercise on selected hoteliers, food vendors et cetera in the municipality	5 no.	1 no. audit on Environmental Health and sanitation	-	Not implemented
	Management and Administration	General Administration	Carry Out the following Audit: Expenditure, Revenue, temporal structures	12 no.	3 no. audits	Expenditure, Revenue and temporal structures audit conducted	On-going
	Management and Administration	General Administration	Field verification visit on day care Centre, NGOs et cetera within the municipality	10 no.	1 no. audit on Day care registration and NGOs	Conducted 1 no. field audit on the operations of 175 no. Day Care Centres and 27 no. NGO's	On-going
	Management and Administration	General Administration	Field inspection exercise on selected rate payers in the municipality	12 no.	1 no. field inspection exercise	-	Not implemented
	Management and Administration	General Administration	Special audit assignment	6 no.	1 no. audit on Revenue Management yet to be done	-	Not implemented
	Management and Administration	General Administration	Internal audit conference	4 no.	1 no. internal audit conference	-	Not implemented
	Management and Administration	General Administration	Training in CISA and fraud investigation for internal auditors at GIMPA & UPSA	-	Annual Internal Audit Conference yet to be attended	-	Not implemented

EDUCATION

Period	Thematic Area: Human Development, Productivity And Employment						
	Policy Objective: : Improve Equitable Access to and Participation in quality education at all Levels (Socio-Humanistic)						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Social Services Delivery	Education, Youth & Sports and Library Services	Organize My First Day at school for all public KG1&Primary 1 pupils annually	5 no. Enrolment 2009 = 1505 2010 = 1519 2011 = 1607 2012 =1574 2013 = 1701	1 no. (1750 pupils)	1734 KG pupils	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize competitive Sports and Games for Basic Schools	5	1	1 no. competition held & the directorate team had 1 gold, 2 silver and 3 bronze	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Procure and distribute 1,000 mono desk,1000 dual desk,100 chairs and tables for Teachers	Mono desk= 1324 Dual desk= 4273 Teachers furniture =238	distribute 1,000 mono desk,1000 dual desk,100 chairs and tables	87 tables and chairs for teachers. 180 dual desk from GET Fund consignment	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Construct 1 no. 12 Unit Storey Primary school classroom block with ancillary facilities (PHI)	13	1	The ground floor with of 1 no. 6 classrooms with ancillary facilities completed	Fully implemented

2015	Social Services Delivery	Education, Youth & Sports and Library Services	Organize Inter –circuit sports and games annually	6	1	Inter –Circuit sports and games was organized for selection of municipal team	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize “My First Day at School” annually	Enrolment 2009 = 1505 2010 = 1519 2011 = 1607 2012 =1574 2013 = 1701 2014 = 1734 Outcome of program =6	1 Expected outcome =1800	1849 KG pupils were welcome	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Feed 6000 pupils under the school feeding Programme by Dec. 2015	2013 No. fed = 5526 2014 = 5980	1 Expected outcome = 9419	7598 pupils under the School Feeding Programme fed (10 schools out 15 schools benefited)	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize Waste Art Exhibition by March 2015	0	1	14 JHS and 15 primary schools competed in the waste art programme	Fully implemented
2015	Social Services Delivery	Education, Youth & Sports and Library Services	Organize INSET for primary school teachers in Math’s and Science	120 teachers	Expected number = 162	INSET organized for 35 teachers in the primary schools in Maths and Science	Fully implemented

	Social Services Delivery	Education, Youth & Sports and Library Services	Conduct Mock Examination & Common Exams for JHS 3 pupils in the public schools annually	6 times (2014 Mock examination conducted for 1005 JHS 3 Pupils 470 boys and 535 girls)	863 pupils	Mock Examination conducted for 1200 JHS pupils from 14 public and 13 private schools	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize competitive cultural festival for public schools	6	1	Competitive cultural festival for public schools organized	Fully implemented
2015	Social Services Delivery	Education, Youth & Sports and Library Services	Organize Best teachers/workers award annually	Total of awardees = 69	1 Expected number = 17	31 workers were awarded (17 personnel were awarded for the 2014 and 14 personnel for the 2013)	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Conduct common examination in all public schools for P1 - JHS2 pupils	4	P1 - JHS2 pupils = 9812	9727 pupils took part in the common examinations enrolment was 9727 for P1 to JHS 2 pupils	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Complete 12-unit Classroom Block with Ancillary Facilities (Phase II Construction of 6-Unit Classroom Block with Ancillary) - WIP	18	1	2 projects were completed 1. Completion of first floor 6-unit Classroom Block with Ancillary Facilities (Phase II Construction)	Fully implemented

						2. Ground floor of 6-Unit Classroom Block with Ancillary)	
	Social Services Delivery	Education, Youth & Sports and Library Services	Complete Ground-Floor 6-Unit Classroom Block with Ancillary Facilities at Adenta Community	3	1	All block works and plastering had been completed	On-going
2016	Social Services Delivery	Education, Youth & Sports and Library Services	Rehabilitate Adenta Community School	2	1	Not implemented	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Extension to Existing 6-Unit Classroom Block (Construction of 2-Unit Classroom Block Nmai Dzor)	2 (Christ Faith & Adjiringanor)	1	Construction of 2-Unit Classroom Block at Nmai Dzor	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Electrification of 1No. Selected School at Sraha	13	4	3 schools completed	On-going
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize Stakeholders Review Meeting	3 Cumulative attendance for the 3 times = 324	1 Expected number of participants = 120	SPAM (Stakeholders Review Meeting was attended by 196 participants	Fully implemented
2016	Social Services Delivery	Education, Youth & Sports and Library Services	Conduct Eye, Ear and Special defect screening exercise	6 times Total number screened =1339	1 Expected number 400	475 pupils were screen for defects	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize My first day at school for all public KG	7 times Cumulative total of pupils hosted at first in school from 2009 to	1 Expected number 2000	2042 KG pupils were hosted and given souvenirs	Fully implemented

				2015 =11673			
Social Services Delivery	Education, Youth & Sports and Library Services	Organize 2016 Best Teacher/Worker/School Award in the Municipality	6 Total personnel awarded 69	1 Expected awardees 15	15 teachers and 7 schools were awarded	Fully implemented	
Social Services Delivery	Education, Youth & Sports and Library Services	Organize Inter-Schools & Circuit Science Fair Competition	5	1	All the 14 public schools compete in the Science Fair Competition	Fully implemented	
Social Services Delivery	Education, Youth & Sports and Library Services	Competitive Sports & Games for pupils in the Municipality	7	1	Competitive Sports & Games for pupils in the Municipality organized	Fully implemented	
Social Services Delivery	Education, Youth & Sports and Library Services	Undertake Girls Role Model Conference	7 times Cumulative number of participants = 3500	1 target 600 participants	Girls Role Model Conference undertaken and 600 pupils participated	Fully implemented	
Social Services Delivery	Education, Youth & Sports and Library Services	Conduct Mock Examination for JHS 3 Students in the Municipality	7 times Number taken exams for the 7 times = 5753	1 Expected number to write exams =1023	1136 JHS 3 pupils took part in the Mock examination. 985 pupils from public and 151 private	Fully implemented	
Social Services Delivery	Education, Youth & Sports and Library Services	Promote School enrollment through My First Day at School and facilitate the	7	1 Target = 1900	1953 pupils in the KGs were given souvenirs	Fully implemented	
Social Services Delivery	Education, Youth & Sports and Library Services	Organize 4NO.MEOC Meeting and	15	4	4 no. MEOC Meeting organized	Fully implemented	

	Social Services Delivery	Education, Youth & Sports and Library Services	conduct sensitization programme on Examination Malpractices	Organized 7 times	1 Target = 2268	Examination Malpractices sensitization undertaken 2254 pupils	Fully implemented
2017	Social Services Delivery	Education, Youth & Sports and Library Services	Organize My First Day at school for all public KG1&Primary 1 annually	Enrolment Outcome of program =8	1 Expected outcome =2100	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize competitive Sports and Games for Basic Schools annually	8	1	under 13 & 15 (soccer and netball) Inter schools competition	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Provide support for municipal director of education to attend management training	1	1	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize Stakeholders review meeting	3 Cumulative attendance for the 4 times = 520	1 Expected number of participants = 200	SPAM (Stakeholders Review Meeting was attended by 256 participants	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Provide adequate resources for administrative expenses and utilities	-	-	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Conduct mock examination for JHS 3 pupils	8 times (6989 pupils)	1 (1023 pupils)	2,122 candidates (992 from the public schools)	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize a 3 day grooming of the municipal contingents towards regional cultural festival of arts for basic schools	0	1 Expected number to be groomed = 70	70 pupil were groomed for the competition	Fully implemented

	Social Services Delivery	Education, Youth & Sports and Library Services	Organize cultural competition for Basic schools	6	1	70 pupils and 6 officers represented the directorate	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Procure 1 no. air conditioner for municipal director of education	2	1	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize teachers durbar	2	1	452 teachers attended the durbar	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organise KG match pass for both public and private schools	0	1	15 public and 12 private KGs participated in the match pass	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Conduct screening exercise of pupils for eye, ear and special defects and refer suspected cases for special assistance	7 times Total number screened =1814	1 Expected number 500	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Supervise the conduct of the 2017 BECE	8	1	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 2017 Best teachers/workers award ceremony	7 (84 personnel awarded)	1 Expected awardees 20	Interview and field assessment has been conducted for the aspiring awardees	On-going
	Social Services Delivery	Education, Youth & Sports and Library Services	Organise conference on Girl's role model and mentorship annually	8 times Cumulative number of participants = 4100	1 Target 500 participants	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Prepare pupils for regional STMIE camping 2017	Participated 8 times	1 Target = 25 participants	-	Not implemented

	Social Services Delivery	Education, Youth & Sports and Library Services	Provide scholarship for needy but brilliant children	-	-	-	Not implemented
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HEALTH DEPARTMENT

Period	Thematic Area: Human Development, Productivity And Employment						
	Policy Objective: Ensuring equitable access to Health by Increasing the No. of Health Facilities						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 4 No sensitization programmes for nursing mothers on the preparation of food for children	0	4	4 No sensitization programmes organised	Fully implemented
2014	Social Services Delivery	Education, Youth & Sports and Library Services	Support Malaria control. programme	1,350 insecticide treated net distributed	5,700 insecticide treated net distributed among pregnant women and children under 1 year	85% of expected pregnant women and children under 1year received	Fully implemented
2014	Social Services Delivery	Education, Youth & Sports and Library Services	Support immunization programme	2,233 children under 5 fully immunized	2,850	Over 100% children under one year fully immunized	Fully implemented
2014	Social Services Delivery	Education, Youth & Sports and Library Services	Complete the installation of water lines in the consulting rooms and labs at Amanfrom Clinic	0	1	1	Fully implemented

2015	Social Services Delivery	Education, Youth & Sports and Library Services	Implement Supplementary Immunization Activities for Polio, Measles 2 and Yellow Fever	Polio- 4,028 Yellow Fever -4,948 Measles 2- 3,945 children immunized	Polio- 4,390 Yellow Fever -5,756 Measles 2- 4,358 children immunized	Over 16.3% fully immunized children under one year improved over that of 2014	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Construction of Polyclinic at Ogbojo	0	1	Polyclinic at Ogbojo constructed	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Implement Malaria Control Programme	5,700 insecticide treated net distributed among pregnant women and children under 1 year	6,535 insecticide treated net distributed among pregnant women and children under 1 year	79.2 % of expected pregnant women and children under 1 year received insecticide treated net	Fully implemented
2016		Education, Youth & Sports and Library Services	Purchase Medical Equipment to Increase OPD Per Capita	0	Various equipment bought	Medical Equipment to Increase OPD Per Capita Purchased	Fully implemented
2016	Social Services Delivery	Education, Youth & Sports and Library Services	Construct 2No.CHPS Compounds at Otano and New Legon Community	0	0	0	Not Implemented

2016	Social Services Delivery	Education, Youth & Sports and Library Services	Follow up on Children under 3-Years for Complete Immunization of Childhood Diseases	Polio- 4,390 Yellow Fever -5,756 Measles 2- 4,358 children immunized	Polio- 5,163 Yellow Fever -5,899 Measles 2- 5,933 children immunized	Over 36.1% fully immunized children improved over that of 2015	Fully Implemented
2016	Social Services Delivery	Education, Youth & Sports and Library Services	Train 20No.staff in Infection Prevention & Control and Emergency Preparedness Plan	Zero	20 Technical Health staff to be trained in Infection Preventive Control (IPC)	80 technical Health Staff trained in Infection Preventive Control	Fully Implemented
2016	Social Services Delivery	Education, Youth & Sports and Library Services	Conduct Monthly Review Meeting on Public Health Emergency Preparedness and support Malaria Programme	Zero	47,000 per GSS population data targeted for distribution of insecticide treated net	95,000 Insecticide treated net distributed	Fully Implemented
2017	Social Services Delivery	Education, Youth & Sports and Library Services	Follow up on children under 3 years for complete immunization for childhood disease				Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Support malaria programmes		Distribution of insecticide treated net	No. of mosquito net distribution	On-going
	Social Services Delivery	Education, Youth & Sports and Library Services	Train 50 no. staff of the 6 health facilities in infection prevention and control				Not implemented

	Social Services Delivery	Education, Youth & Sports and Library Services	Undertake 6 no. community health screening outreach services				Not implemented
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NON FORMAL EDUCATION 2014

Period	Thematic Area: Human Development, Productivity and Employment							
	Policy Objective: Improve Equitable Access to and participation in quality education at all levels							
	Programme	Sub-programme	Broad project/Activity	Indicator				Remarks
Output Indicator				Baseline (2014)	MTDP Target	Achievement		
2014	Social Services Delivery	Education, Youth & Sports and Library Services	Organize supervision of literacy classes/Monitoring and Evaluation	Quality of Facilitation and Learning improved	16 no. M&E	4 no. M&E	4 no. M&E conducted	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize Community Entry/Awareness creation	Awareness creation increased	12 no. community entry	3 no. community entry	3 no. community entry undertaken	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Recruitment of learners	No of learners increased	480 no. learners	117 no. learners	117 no. learners recruited	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 3 days capacity building programme annually	Facilitators skills improved	15 days training workshop	21 no. facilitators	21 no. facilitators trained	Fully implemented

	Social Services Delivery	Education, Youth & Sports and Library Services	Acquisition and distribution of logistics to classes annually	Logistics acquired and distributed	Acquire items e.g. primers	Logistics provided. Eg primers	Target achieved	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 1 No. Best Facilitators and Learner awards annually	Facilitators /learners motivated	300 no. learners/ facilitators awarded	100 no. learners/facilitators	70 no. learners/facilitators awarded	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize viable income generating activities	Functional literacy improved	300 no. learners	117 no. learners	117 no. learners trained	Fully implemented
2015	Social Services Delivery	Education, Youth & Sports and Library Services	Organize supervision of literacy classes/Monitoring and Evaluation	Quality of Facilitation and Learning improved	20 No M &E	4 no. M&E	4 no. M&E conducted	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 23 no. Community Entry/ Awareness creation	Awareness creation increased	15 no. community entry	3 no. community entry	3 no. community entry facilitated	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Recruitment of learners	No of learners increased	597 no. learners recruited	161 no. learners	161 no. learners recruited	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 3 days capacity building programme annually	Facilitators skills improved	18 days training workshop done	21 no. facilitators	21 no. facilitators trained	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Acquisition and distribution of logistics to classes annually	Logistics increased	Acquired items e.g. primers	Logistics provided. Eg primers	Target achieved	Fully implemented

	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 1 No. Best Facilitators and Learner awards annually	Facilitators/learners motivated	600 no. learners/facilitators for awards	180 no. learners	80 no. achieved	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organise 1 No. Stakeholders Interactive Session annually	Stakeholders participation improved	10 no. stakeholders met	5 no. stakeholders	5 no. stakeholders meetings organised	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize viable income generating activities	Functional literacy improved	100 no. learners	80 no. learners	80 no. learners trained	Fully implemented
2016	Social Services Delivery	Education, Youth & Sports and Library Services	Organize supervision of literacy classes/Monitoring and Evaluation	Quality of Facilitation and Learning improved	24 no. M/E carried out	4 no. M/E	Target achieved (4)	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 23 No. Community Entry/Awareness creation	Awareness creation increased	18 No. community entry done	3 no. community entry	3 no. community entry facilitated	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Recruitment of learners	No of learners increased	758 no. learners recruited	129 no. learners	129 no. learners recruited	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 3 days capacity building programme	Facilitators skills improved	19 days training workshop done	20 no. facilitators	20 no. facilitators trained	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 1 No procurement of office consumables	Office items acquired	Acquired items e.g. toner	Logistics provided. Eg toners	Target achieved	Fully implemented

	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 1 No. Best Facilitators and Learner awards	Facilitators/learners motivated	600 no. learners/facilitators for awards	129 no. learners	80 no. learners awarded	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize viable income generating activities	Functional literacy improved	300 no. learners	82 no. learners	50 no. learners trained	Fully implemented
2017	Social Services Delivery	Education, Youth & Sports and Library Services	Organize supervision of literacy classes/Monitoring and Evaluation	Quality of Facilitation and Learning improved	28 no. M/E carried out	4 no. M/E	1 no. M & E undertaken	On-going
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 3 No. Community Entry/Awareness creation	Awareness creation increased	21 No. community entry done	3 no. community entry	1 no. community entry facilitated	On-going
	Social Services Delivery	Education, Youth & Sports and Library Services	Recruitment of learners	No of learners increased	833 no. learners recruited	150 no.	75 no. learners recruited	On-going
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 3 days capacity building programme annually	Facilitators skills improved	20 days training workshop done	20 no. facilitators	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 1 No procurement of office consumables	Office items acquired	Acquired items e.g. toners	Credit cards for telecommunication	-	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organize 1 No. Best Facilitators and Learner awards annually	Facilitators/learners motivated	960 no. learners recruited	150 no. learners	-	Not implemented

	Social Services Delivery	Education, Youth & Sports and Library Services	Organize viable income generating activities	Functional literacy improved	300 no. learners	50 no. participants	-	Not implemented
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YOUTH EMPLOYMENT AGENCY

THEMATIC AREA: Human Development, Productivity and Employment							
Policy objective: To develop, coordinate, supervise and facilitate the creation of jobs for the youth in the country.							
Period	Programme	Sub- Programme	Broad Project/ Activity	Indicator			Remarks
				Baseline (2013)	MTDP Target	Achievement	
2014	Social Services Delivery	Education, Youth & Sports and Library Services	Recruitments - To recruit youth into various modules leading to gaining permanent employment with such organizations	842 youth	200 youth	0	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Training - To give them requisite training on the job they will be performing	25 in No.	10 no.	0	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Monitoring - To collect data of all beneficiaries at post and access their duty performance between time periods.	4 times	4 times	0	Not implemented
2015	Social Services Delivery	Education, Youth & Sports and Library Services	Recruitments - To recruit youth into various modules leading to gaining permanent employment with such organizations	842 youth	200 youth	0	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Training - To give them requisite training on the job they will be performing	0	0	0	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library	Monitoring - To collect data of all beneficiaries at post	4	4	0	Not implemented

		Services	and access their duty performance between time periods.				
2016	Social Services Delivery	Education, Youth & Sports and Library Services	Recruitments - To recruit youth into various modules leading to gaining permanent employment with such organizations	842 youth	250 youth	182 youth in CPA, YIP, YIF, CETA, CHW, EPO, E-health, YIAE & YIGG	Implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Training - To give them requisite training on the job they will be performing	9	12	9	Implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Monitoring - To collect data of all beneficiaries at post and access their duty performance between time periods.	4	4	3	Implemented
2017	Social Services Delivery	Education, Youth & Sports and Library Services	Recruitments - To recruit youth into various modules leading to gaining permanent employment with such organizations	1.024	200	1 (youth in Agric)	On-going
	Social Services Delivery	Education, Youth & Sports and Library Services	Training - To give them requisite training on the job they will be performing	9	5	0	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Monitoring - To collect data of all beneficiaries at post and access their duty performance between time periods.	7	4	2	On-going

SOCIAL DEVELOPMENT

Period	Thematic Area: Human Development, Productivity And Employment						
	Policy Objective: : Improve Equitable Access to and Participation in quality education at all Levels (Socio-Humanistic)						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Social Services Delivery	Public Health Services and Management	Monitor and evaluate activities of women annually	-	23no. women groups	Activities of twenty-three (23) women's groups were monitored.	Fully implemented
	Social Services Delivery	Public Health Services and Management	Organize one-day seminar on Group Development Skills for 70 group executives	-	70 no. groups	70 group executives from twenty groups were trained	Fully implemented
	Social Services Delivery	Public Health Services and Management	Organize 3-day training workshop on liquid soap and parazone making	-	30 no. women	30 women trained in liquid soap and parazone production	Fully implemented
2015	Social Services Delivery	Public Health Services and Management	Organize one-day seminar on Group Development Skills for 60 group executives	-	-	Could not be implemented due to unavailability of funds	Not implemented
	Social Services Delivery	Public Health Services and Management	Monitor and evaluate group activities annually	-	30 no. groups	Activities of Thirty (30) groups were monitored	Fully implemented
	Social Services Delivery	Public Health Services and Management	2-day in-service training for staff mainstreaming and performance enhancement	-	21 no.	Capacity of 21 no. staff successfully upgraded	Fully implemented
2016	Social Services Delivery	Public Health Services and Management	Organize an income generating activity on bead designing for 50 women in the Municipality	-	-	Could not be implemented due to unavailability of funds	Not implemented

	Social Services Delivery	Public Health Services and Management	Monitor and evaluate group activities quarterly	-	33 no. groups	Activities of thirty-three (33) groups were monitored by field staff	Fully implemented
2017	Social Services Delivery	Public Health Services and Management	Organize a 2-day staff review workshop	-	2 –day workshop	Will be implemented when funds are released	Not implemented
	Social Services Delivery	Public Health Services and Management	Monitor and evaluate group activities quarterly		No. of groups	Activity ongoing	On-going
	Social Services Delivery	Public Health Services and Management	Organize a 3-day income generating skills in floral decoration for 30 women within the Municipality	-	3-day training	Will be implemented when funds are available	Not implemented

NATIONAL YOUTH AUTHORITY

Period	Thematic Area: Human Development, Productivity And Employment						
	Policy Objective: Improve Equitable Access to and Participation in quality Youth Policy at all levels						
2014	Programme	Sub- Programme	Broad project /Activity	Indicator			
				Baseline (2013)	MTDP Target	Achievement	Remarks
	Social Services Delivery	Education, Youth & Sports and Library Services	Organise 3 no monitoring visit of youth activities in the municipality	0	60	25	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Meeting with Youth Executives	0	64	50	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Organise 1 seminar on youth entrepreneurship in	0	50	42	Fully implemented

			the municipality				
	Social Services Delivery	Education, Youth & Sports and Library Services	One day seminar on Youth Policy in Ghana	0	35	20	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	One day clean-up exercise & Health talk in collaboration with the foundation for Youth, Peace & development	0	40	52	Fully implemented
2015	Social Services Delivery	Education, Youth & Sports and Library Services	Updating the youth clubs on data for effective program	0	45	50	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Promote NYA activities through Monitoring	25	30	15	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Monitoring the activities of the youth groups	30	40	20	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Sensitise the youth on the need to observe such a day	150	200	50	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Promote NYA activities through review meetings	0	74	74	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Two day workshop on Entrepreneurship in Sandals making	42	50	30	Fully implemented
	Social Services Delivery	Education, Youth	Organise	0	100	150	Fully

		& Sports and Library Services	International Youth day Annually				implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	A day seminar on drug substance abuse for the Youth at Botwe Night market	0	50	74	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Leadership skills trianing for Youth Executives	0	50	46	Fully implemented
2016	Social Services Delivery	Education, Youth & Sports and Library Services	Updating the youth clubs data for effective program	0	45	50	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Monitoring the activities of the youth	25	30	15	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Entrepreneurship Training in beads making	30	40	20	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Celebration of the International Youth Day	150	200	50	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Meeting with youth groups to review their activities	74	80	56	Fully implemented
2017	Social Services Delivery	Education, Youth & Sports and Library Services	Promote NYA activities through review meetings	56	60	0	Not implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	A day workshop on Entrepreneurship in bouquet	20	30	20	Fully implemented

			making				
	Social Services Delivery	Education, Youth & Sports and Library Services	Organise International Youth day Annually	50	100	55	Fully implemented
	Social Services Delivery	Education, Youth & Sports and Library Services	Monitoring of youth clubs	15	25	15	On-going
	Social Services Delivery	Education, Youth & Sports and Library Services	A day seminar on adolescent reproductive health	0	200	0	Not implemented
			Meeting on mentorship	0	50	0	Not implemented

TOWN AND COUNTRY PLANNING UNIT

Period	Thematic Area: INFRASTRUCTURE AND HUMAN SETTLEMENT						
	Policy Objective: Promote well Structured and Integrated Urban Development						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Infrastructure Development and Management	Spatial Planning	Organize 6no. Statutory Planning Committee Meeting Annually	12 no. SPC meetings held from 2009 to 2013.	Hold 6 No. SPC Meetings	5 No. SPC Meetings Held to approve 595 devt applications with a revenue of Gh 1,484,289.74	Fully implemented
		Spatial Planning Spatial Planning	-Organize 24no. Technical Sub-Committee Meetings	32 No. TSC Meetings held from from 2009 to 2013.	Hold 24 No. TSC Meetings	23 No. TSC Meetings held to recommend 595 devt applications.	Fully implemented

		Spatial Planning	Hold 4 No. SAT Meetings by December	-	4 no. SAT Meetings	4 No. SAT meetings organised	Fully implemented
		Spatial Planning	Implementation of Street Naming and Install Street Signages	-	Prepare Street Address Maps for Adjiringano & Nmai Dzorn	Street address Maps Prepared	Fully implemented
		Spatial Planning	Procure Satellite Imagery Plan	-	Procure Satellite Image	Satellite image Procured	Fully implemented
2015	Infrastructure Development and Management	Spatial Planning	Organize 6no. Statutory Planning Committee Meeting Annually	17 no. SPC meetings held from 2009 to 2014.	Hold 6 no. SPC meetings	7 no. SPC meetings held to approve 488 development applications with a revenue of Gh 1,781,969.24 generated	Fully implemented
		Spatial Planning	Organize 24no. Technical Sub-Committee Meetings Annually	55 no. TSC meetings held from 2009 to 2014.	Hold 24 No. TSC meetings	24 no. TSC meetings held to recommend 488 development applications	Fully implemented
		Spatial Planning	-Hold 10 no. SAT meetings by December 2015	4 no. SAT meetings	Hold 12. no SAT meetings	12 no. SAT meetings Held	Fully implemented
		Spatial Planning	Street Name signages in Adjiringano and 170 no. in Nmai Dzorn	50 no. Street Names installed on Principal Streets	Install 280 no. street name signages in Adjiringano and Nmai Dzorn	280 no. Street name signages installed in Adjiringano and Nmai Dzorn.	Fully implemented
2016	Infrastructure Development and Management	Spatial Planning	Organize 6no. Statutory Planning Committee Meeting Annually	24No. SPC Meetings held from 2009 to	Hold 6No. SPC Meetings	6 No. SPC Meetings held to approve 472 devt applications with Gh	Fully implemented

				2015.		2,843,941.21 revenue generated.	
		Spatial Planning	Organize 24 no. Technical Sub-Committee meetings Annually	79 no. TSC meetings held from 2009 to 2015.	Hold 24 no. TSC Meetings	26 no. TSC meetings held to recommend 472 applications.	Fully implemented
		Spatial Planning	Install 850 no. Street Name signages in Ashale Botwe, Ogbojo, Adenta and Fafraha.	330 No. Street Name signages installed Within the municipality	Install 850 No. Street Name signages in Ashale Botwe, Ogbojo, Adenta and Fafraha	850 No. Street Name Signages installed within the municipality.	Fully implemented
		Spatial Planning	Hold 4 No. SAT Meetings by December 2016	16 No. SAT Meetings Held	Hold 4 no. SAT meetings	4 no. SAT meetings held.	Fully implemented
2017	Infrastructure Development and Management	Spatial Planning	Organize 6 no. Statutory Planning Committee Meeting Annually	30 no. SPC meetings held from 2009 to 2016.	Hold 6 no. SPC Meetings	2 no. Spatial Planning Committee organized	On-going
		Spatial Planning	Organize 24no. Technical Sub-Committee Meetings Annually	105 no. TSC meetings held from 2009 to 2016.	Hold 24 no. TSC meetings	4 no. Technical Sub-Committee meetings organised	On-going
		Spatial Planning	Prepare spatial development plans	-	-	-	Not implemented
		Spatial Planning	Organize 2 No. Refresher Courses on Land Management for Town Planning Officers by		2 no.	--	Not implemented

			December, 2017				
		Spatial Planning	Undertake street naming and property addressing system in key areas of the municipality		900 no.	1 no. meeting of the Street Address Team, 850 no. street signages were installed at Ashale-Botwe, Sraha, new legon etc.	On-going

WORKS DEPARTMENT

Period	Thematic Area: INFRASTRUCTURE AND HUMAN SETTLEMENT						
	Policy Objective: Promote well Structured and Integrated Urban Development						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Supply and Install 500 Street Lights in the Municipality Dec 2014	1000	500	500	Fully implemented
	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Construction of 3 No. unit classroom block with ancillary facilities within Adentan Municipality	54	1	1	Fully implemented
	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Completion of 2 No 5 Unit Corn Millers Shop at Ogojo Market	1	2	2	Fully implemented
	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Extension works of exiting CHPs compound constructed within the Adentan Municipality	3	2	2	Fully implemented

	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Mechanization of 2No. Boreholes	3	2	2	Fully implemented
		Public Works, Rural Housing and Water Management	Extension of electricity to 2No schools (Ogbojo & Amrahia)	2	2	2	Fully implemented
		Public Works, Rural Housing and Water Management	Manufacture and Supply of 750 no. school furniture	4679	750	750	Fully implemented
2015	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Organize 4 No. exercise on the removal of unauthorized structures by Dec. 2015	3	4	1	Fully implemented
		Public Works, Rural Housing and Water Management	Facilitate the upgrading of Adenta Lorry Station by Dec 2015	0	1	2	Fully implemented
		Public Works, Rural Housing and Water Management	Supply and Install 500 Street Lights in the Municipality Dec 2015	1500	500	500	Fully implemented
		Public Works, Rural Housing and Water Management	Mechanization of 2 No. Existing Boreholes in selected communities by Dec 2015	5	2	0	Not implemented
		Public Works, Rural Housing and Water Management	Facilitate the Construction of Lockable Shops at Ogbojo Market by Dec 2015	0	1	0	Not implemented (Project being packaged into P.P.P concept)
		Public Works, Rural Housing and Water	-Construction of 2 No. 6 unit Classroom block with ancillary facilities within the Adentan	55	4	4	Fully implemented

		Management	Municipality				
2016	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Construct of 3-Storey 6-Unit 2-Bedroom Apartments for Staff (Phase 1: Ground Floor 2-Unit 2-Bedroom Flat) by December, 2016	0	1	0	Not implemented.
		Public Works, Rural Housing and Water Management	Construct Circuit Court Block at Frafraha by December, 2016	0	1	1	On going
		Public Works, Rural Housing and Water Management	Construct 1No. 2-Unit School Feeding Kitchen under School feeding programme	5	1	1	Fully implemented
		Public Works, Rural Housing and Water Management	Construct 3-Storey 9-Unit Classroom Block with Ancillary Facilities (Phase II, Construction of First Floor 3-Unit Classroom Block with Ancillary Facilities at Ashiyie- Adenta	59	9	9	On going
		Public Works, Rural Housing and Water Management	Maintain Existing 400 no. Facility Street Light by December, 2016	0	400	0	Not implemented
		Public Works, Rural Housing and Water Management	Supply/Install 500 No.Street-Light at Koose, Nii Ashaley, Sutrusunaa and Gbentanna Areas	2000	500	500	Fully implemented
		Public Works, Rural Housing and Water Management	Facilitate the implementation of 3 no. Public Private Partnership Projects by December 2016	2	3	2	On- going

		Public Works, Rural Housing and Water Management	Mechanise 2No. Institutional Boreholes by December, 2016	2	2	2	Fully implemented
		Public Works, Rural Housing and Water Management	Fence wall Nmai Dzor School Complex	0	1	1	On going
		Public Works, Rural Housing and Water Management	Fence wall Lake-side Estate	0	1	1	On going
		Public Works, Rural Housing and Water Management	Construction of Improved Institutional Sanitation & Water Supply Facilities in selected Schools in the Adentan Municipality	0	23	23	On going
		Public Works, Rural Housing and Water Management	Emergency priority to Alleviate Risk	0	2	0	Not implemented
2017	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Procure 4 no. tablets	0	4	0	Not implemented
		Public Works, Rural Housing and Water Management	Procure 2 no. desk top computers with accessories	2	2	0	Not implemented
		Public Works, Rural Housing and Water Management	Completion of 2-storey court complex	1	1	1	On-going
		Public Works, Rural Housing and Water Management	Rehabilitate 1000 no. existing faulty streetlights	0	1000	0	Not implemented

		Public Works, Rural Housing and Water Management	Construct ground floor 2 no. 2-unit bedroom flat at lakeside estate	0	1	0	Not implemented
		Public Works, Rural Housing and Water Management	Construct 1 no. 2-unit kitchen under school feeding programme	1	1	0	Not implemented
		Public Works, Rural Housing and Water Management	Manufacture and supply 500 no. dual desk	5429	500	0	Not implemented
		Public Works, Rural Housing and Water Management	Completion of 6-unit classroom block with ancillary facilities	68	1	0	Not implemented
		Public Works, Rural Housing and Water Management	Rehabilitate Adentan community school	0	1	0	Not implemented
		Public Works, Rural Housing and Water Management	Construction 3-unit classroom block with ancillary facilities at Ashiyie (Phase II)	1	1	1	On-going

DEPARTMENT OF FEEDER ROADS

Period	Thematic Area: INFRASTRUCTURE AND HUMAN SETTLEMENT						
	Policy Objective: Promote well Structured and Integrated Urban Development						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks

				Baseline (2013)	MTDP Target	Achievement	
2014	Infrastructure Development and Management	Urban Roads and Transport Services	Reshaping of Amrahia – Katamanso and other Feeder roads	0	76 KM	76 KM	Fully implemented
		Urban Roads and Transport Services	Regraveling of Ashiyie-Katamanso	0	7.3 KM	7.3 KM	Fully implemented
		Urban Roads and Transport Services	Construction of Concrete U-Drains at Aviation Loop Adenta	0	2.0 KM	2.0 KM	Fully implemented
		Urban Roads and Transport Services	Gravel 2.0 KM of road in the municipality.	1.0 KM	2.0 KM	2.0 KM	Fully implemented
		Urban Roads and Transport Services	Reshape 1 KM of road network in the municipality	20.0KM	1.0 KM	30.0 KM	Fully implemented
2015	Infrastructure Development and Management	Urban Roads and Transport Services	Gravel 2.0 KM of road network in the municipality	2.0 KM	2.0 KM	2.0 KM	Fully implemented
		Urban Roads and Transport Services	Construct 1 no. 8.0 m culvert (1800x1800mm)	0	1 no. culvert 1800x1800mm	0	Not implemented
		Urban Roads and Transport Services	Construct 2No. 8m culvert (1200x900mm) on Malejor and Ashiyie-Katamanso road	0	2 No. 8m 1200x900mm culvert	2 No culverts constructed	Fully implemented
2016	Infrastructure Development and Management	Urban Roads and Transport Services	Clear savannah and light Bush in Amanfrom and Amrahia	0	3.0 KM	3.0KM	Fully implemented

		Urban Roads and Transport Services	Reshaping of Amanfrom- Oyarifa and other roads	0	15.0 KM	15.0 KM	Fully implemented
		Urban Roads and Transport Services	Reshaping of Malejor PHI	0	6.0 KM	6.0 KM	Fully implemented
2017	Infrastructure Development and Management	Urban Roads and Transport Services	Clearing/Open up new roads	3 km	6 km	-	Not implemented
		Urban Roads and Transport Services	Shaping/grading of road	6 km	6 km	-	Not implemented

DEPARTMENT OF URBAN ROADS

Period	Thematic Area: INFRASTRUCTURE AND HUMAN SETTLEMENT						
	Policy Objective: Promote well Structured and Integrated Urban Development						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
			Baseline (2013)	MTDP Target	Achievement		
2014	Infrastructure Development and Management	Urban Roads and Transport Services	Desilting of drains on Selected roads within the municipality	-	Desilting of 70km of roads	25km	Fully implemented
		Urban Roads and Transport Services	Grading of Selected roads within the municipality	-	Grading of 90km of road	10km	Fully implemented
		Urban Roads and Transport Services	Pothole patching and edge repair on selected roads within the municipality	-	Patching 2000m ²	1000m ²	Fully implemented
	Infrastructure Development	Urban Roads and Transport Services	Surfacing of selected roads in the municipality	-	Construct 10km of sealed roads	3km	Fully implemented

	and Management						
		Urban Roads and Transport Services	Construction of drains at Selected Areas within the municipality	-	Construct 7km of drains	3km	Fully implemented
		Urban Roads and Transport Services	Gravelling of Selected roads within the municipality	-	Gravelling of 10km of road	3.5km	Fully implemented
	Infrastructure Development and Management	Urban Roads and Transport Services	Construction of Speed humps on selected roads within the municipality	-	Construction of 10No. speed humps	-	Not implemented
		Urban Roads and Transport Services	Road marking on Selected roads within the municipality	-	Marking of 10km of Selected roads	-	Not implemented
2015	Infrastructure Development and Management	Urban Roads and Transport Services	Desilting of drains on Selected roads within the municipality	25km	Desilting of 70km of roads	25km	Fully implemented
		Urban Roads and Transport Services	Grading of Selected roads within the municipality	10km	Grading of 90km of road	40km	Fully implemented
		Urban Roads and Transport Services	Pothole patching and edge repair on selected roads within the municipality	1000m ²	Patching 2000m ²	1500m ²	Fully implemented
	Infrastructure Development and Management	Urban Roads and Transport Services	Surfacing of selected roads in the municipality	3km	Construct 10km of sealed roads	2.4km	Fully implemented
		Urban Roads and Transport Services	Construction of drains at Selected Areas within the municipality	3km	Construct 7km of drains	2.5km	Fully implemented
		Urban Roads and Transport Services	Gravelling of Selected roads within the municipality	3.5km	Gravelling of 10km of road	3km	Fully implemented
	Infrastructure Development and Management	Urban Roads and Transport Services	Construction of Speed humps on selected roads within the municipality		Construction of 10No. speed humps	-	Not implemented

		Urban Roads and Transport Services	Road marking on Selected roads within the municipality		Marking of 10km of Selected roads	-	Not implemented
2016	Infrastructure Development and Management	Urban Roads and Transport Services	Desilting of drains on Selected roads within the municipality	50km	Desilting of 70km of roads	20km	Fully implemented
		Urban Roads and Transport	Grading of Selected roads within the municipality	50km	Grading of 90km of road	40km	Fully implemented
		Urban Roads and Transport Services	Pothole patching and edge repair on selected roads within the municipality	2500m ²	Patching 2000m ²	1000m ²	Fully implemented
	Infrastructure Development and Management	Urban Roads and Transport Services	Surfacing of selected roads in the municipality	5.4km	Construct 10km of sealed roads	3.5km	Fully implemented
-		Urban Roads and Transport Services	Construction of drains at Selected Areas within the municipality	5.5km	Construct 7km of drains	2.8km	Fully implemented
		Urban Roads and Transport Services	Gravelling of Selected roads within the municipality	6.5km	Gravelling of 10km of road	1.5km	Fully implemented
	Infrastructure Development and Management	Urban Roads and Transport Services	Construction of Speed humps on selected roads within the municipality		Construction of 10No. speed humps	-	Not implemented
		Urban Roads and Transport Services	Road marking on Selected roads within the municipality		Marking of 10km of Selected roads	-	Not implemented
2017	Infrastructure Development and Management	Urban Roads and Transport Services	Desilting of drains on Selected roads within the municipality	70km	Desilting of 70km of roads	-	Not implemented
		Urban Roads and Transport Services	Grading of Selected roads within the municipality	90km	Grading of 90km of road		On-going
		Urban Roads and Transport Services	Pothole patching and edge repair on selected roads within the municipality	3500m ²	Patching 2000m ²		On-going
	Infrastructure Development	Urban Roads and Transport Services	Surfacing of selected roads in the municipality	8.9km	Construct 10km of sealed roads		On-going

	and Management						
		Urban Roads and Transport Services	Construction of drains at Selected Areas within the municipality	8.37km	Construct 7km of drains		Not implemented
		Urban Roads and Transport Services	Gravelling of Selected roads within the municipality	8km	Gravelling of 10km of road		On-going
	Infrastructure Development and Management	Urban Roads and Transport Services	Construction of Speed humps on selected roads within the municipality		Construction of 10No. speed humps		Not implemented
		Urban Roads and Transport Services	Road marking on Selected roads within the municipality		Marking of 10km of Selected roads		Not implemented

TRANSPORT DEPARTMENT

Period	Thematic Area: INFRASTRUCTURE AND HUMAN SETTLEMENT						
	Policy Objective: Promote well Structured and Integrated Urban Development						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
				Baseline (2013)	MTDP Target	Achievement	
2014	Infrastructure Development and Management	Urban Roads and Transport Services	Organize 2 No. Public Education/ Sensitization meeting for 40 No. Transport operator groups.	2	2	2	Implemented
		Urban Roads and Transport Services	Organize quarterly Monitoring of Action Plan and Data collection for review	4	4	4	Implemented
		Urban Roads and Transport Services	Training of enforcement Team of 15 member of Municipal Guards	1	1	1	Implemented

		Urban Roads and Transport Services	Carry out Survey on Terminal conditions for improvement	2	2	2	
		Urban Roads and Transport Services	Organize Steering Committee Meeting to verify and documents towards renewal of permit Type A	12	12	12	Implemented
		Urban Roads and Transport Services	Procure Stickers, Route Registration Certificate, Driver permit	Permit 30 and 1000 stickers & driver's permit	40 permit. 1400 stickers & driver's permit	36 permit issued 1034 stickers & driver's permit each	implemented
		Urban Roads and Transport Services	Organize quarterly Supervision of Enforcement Activities	4	4	4	implemented
		Urban Roads and Transport Services	Organize 2 no Road Safety Education for the Public and 40 No. Operator groups	-	2	-	Not implemented
		Urban Roads and Transport Services	Organize 1 No. Sensitization Meeting for 40 no. Operator groups, Hon. Assembly Members, Unit Committee, Heads of Dept. MTTD on permit Type B operations	-	1	-	Not implemented
2015	Infrastructure Development and Management	Urban Roads and Transport Services	Organize 2no. Sensitization programme for 40 no. Transport Operator Groups by December annually.	2	2	1	implemented

		Urban Roads and Transport Services	Verify and vet documents towards renewal of permit Type A.	Every week	Every week	Every week	implemented
		Urban Roads and Transport Services	Organize 2 no. Road Safety Campaign for Transport Operator and the public by December 2015.	1	2	1	implemented
		Urban Roads and Transport Services	Organize a training programme for Permanent Joint Traffic Task Force by 31 st December 2015.	1	1	1	implemented
		Urban Roads and Transport Services	Update and maintain UPTU database by December 2015.	Weekly activity	Weekly activity	Weekly activity	implemented
		Urban Roads and Transport Services	Procure Stickers, Route Registration Permit, Holograms and Drivers Permit	36 no. permit and 1034 stickers & driver's permit	40 no. permit and 1400 stickers & driver's permit	37 no permit issued and 1457 stickers and driver permit each issued	implemented
2016	Infrastructure Development and Management	Urban Roads and Transport Services	Organise 2 no. Public education/sensitization meeting for 50 no. Transport operators group	1	2	1	implemented
		Urban Roads and Transport Services	Organize Sensitization/training for Operators, Joint Traffic Task Force, Assembly Members, Heads of Departments, Transport Officers and Drivers	-	1	-	Not implemented

			on permit Type B				
		Urban Roads and Transport Services	Procure Stickers, Holograms and Certificates for Commercial Transport Operators	37 no. permit and 1457 stickers & driver's permit	50 no. permit and 1500 sticker, holograms & driver's permit	48 no. permit issued and 857 stickers, holograms & driver's permit issued	implemented
		Urban Roads and Transport Services	Organize 2 no. Road Safety Campaign for Transport Operator and the Public	-	2	Road safety committee inaugurated	implemented
2017	Infrastructure Development and Management	Urban Roads and Transport Services	Organise 2 no. Public education/sensitization meeting for 50 no. Transport operators group	1	2	-	Not implemented
		Urban Roads and Transport Services	Organize 1 no. sensitization meeting for 4 no. zonal councils	-	1	-	Not implemented
		Urban Roads and Transport Services	Organize 2 no. road safety education for 50 no. transport operator groups and the general public	-	2	-	Not implemented
		Urban Roads and Transport Services	Organize 1 no. training programme for joint traffic task force	1	1	-	Not implemented
		Urban Roads and Transport Services	Organize road safety meetings	-	4	-	Not implemented
		Urban Roads and Transport Services	Procure vehicles stickers, holograms and route certificates	47 no permit and 857 stickers, holograms & driver's	50 no. permit and 1500 stickers, holograms & driver's permit	38 no. permit issued and 575 stickers, hologram & driver's permit each issued	implemented

				permit			
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TRANSPORT UNIT

Period	Thematic Area: : INFRASTRUCTURE AND HUMAN SETTLEMENT						
	Policy Objective: Promote well Structured and Integrated Urban Development						
	Programmes	Sub-programme	Broad project/Activity	Indicator			Remarks
			Baseline (2013)	MTDP Target	Achievement		
2014	Infrastructure Development and Management	Urban Roads and Transport Services	Procure fuel for 14 No. Official Vehicles, 3 no dump trucks, 4 no Tri wheel dump trucks, 6 No. Official Motorbikes for 1 no. Grader for 12 electoral Areas Road Maintenance. Heads of Dept. Assembly Members		Allocate fuel to official vehicles, equipment and beneficiaries	fuel to official vehicles, equipment and beneficiaries issued	implemented
		Urban Roads and Transport Services	Maintenance and servicing for 14 no. Official Vehicles, 3 no dump trucks, 4 no Tri wheel dump trucks, 6 No. Official Motorbikes, official Generator set and 1 no. Grader		Maintenance and servicing of official vehicles & equipment	Maintenance and servicing of official vehicles & equipment conducted	implemented
		Urban Roads and Transport Services	Procure Insurance cover for 14 No. Official Vehicles 3 No. Refuse Trucks, 6 No: Official Motorbikes 4 No. Tri Wheel Dump Truck,		Procure insurance cover for vehicles	Insurance cover procured for official vehicles	implemented
		Urban Roads and Transport Services	Provide Protective clothing for 22 No: Drivers		Provide protective clothing	-	Not implemented
		Urban Roads and Transport Services	Procure Tyres for Official Vehicles, Grader and Motorbikes		Tyres for official vehicle & Grader	Tyres for official vehicles & Grader procured	implemented

		Urban Roads and Transport Services	Recruit 13 No. category 'D' license Drivers.		13	3	implemented
		Urban Roads and Transport Services	Organize 1 No. Training Workshop for 22 No. Drivers		1	-	Not implemented
		Urban Roads and Transport Services	Overtime Allowance for Drivers	12	12	12	Implemented
2015	Infrastructure Development and Management	Urban Roads and Transport Services	Procure Insurance Cover and Roadworthy certificates for 14 no. Official Vehicles, 3 no. Dump Truck, 4 no. Tri Wheel Dump Truck and 6 no. Official Motorbike		Procure insurance cover & Roadworthy certificates for vehicles	insurance cover & Roadworthy certificates for vehicles procured	implemented
		Urban Roads and Transport Services	Carryout maintenance and routine service for 17 no. Official Vehicles, 4 no. Tri-cycle wheel refuse Dumping Truck every two months, 6 no. motorbike every two month, 3 no. Refuse Truck and Routine servicing for 1 no. Grader every two month.		Maintenance and servicing of official vehicles & equipment	Maintenance and servicing of official vehicles & equipment conducted	implemented
		Urban Roads and Transport Services	Procurement of fuel for 20 no. Assembly Members, Head of Department/Senior Staff, 17 no. Official Vehicles, 3 no. refuse Dump Truck, 6 no. motor bikes, 4 no. Tri-cycle Dump Truck and Office Generator		Allocate fuel to official vehicles, equipment and beneficiaries	fuel to official vehicles, equipment and beneficiaries issued	implemented
		Urban Roads and Transport Services	Overtime Allowance for 20 no. Driver	12	12	12	Implemented

2016	Infrastructure Development and Management	Urban Roads and Transport Services	Carryout maintenance and routine service for 18 no. Official Vehicles, 3 no. Refuse Trucks, 4 no. Tri Wheel Trucks, 6 no. Motor Bikes, 1 no. Grader and 1 no. office Generator set.		Maintenance and servicing of 33 no. official vehicles & equipment	Maintenance and servicing of official vehicles & equipment conducted	implemented
		Urban Roads and Transport Services	Procure Insurance Cover and Road Worthy Certificates for 18 no. Official Vehicles; 3 no. Refuse Truck; 4 no. Tri Wheel Trucks; 6 no. Motor Bikes.		Procure insurance cover & Roadworthy certificates for vehicles	Insurance cover & Roadworthy certificates for vehicles procured	implemented
		Urban Roads and Transport Services	To procure fuel for 18 no. Official Vehicles; 3 no. Refuse Trucks; 4 no. Tri Wheel Trucks; 6 no. Motor Bikes; 1 no. Grader and 1 no. office Generator set; Assembly Members and Heads of Departments.		Allocate fuel to official vehicles, equipment and beneficiaries	fuel to official vehicles, equipment and beneficiaries issued	implemented
		Urban Roads and Transport Services	Overtime/Out of Station Allowance for 30 no. Driver.	12	12	12	implemented
		Urban Roads and Transport Services	To procure tyres for Station Wagons; Pickups; Mini Buses and Motor Bikes.		19 official vehicles and Trucks	19 procured	implemented
		Urban Roads and Transport Services	Protective Cloths for 30 no. Drivers.		30	-	Not implemented
2017	Infrastructure Development and Management	Urban Roads and Transport Services	Carryout maintenance and routine servicing for 22 no. official vehicles, 3 no. refuse trucks, 4 no. tri-wheel dump trucks, 6 no. motor bikes, 2 no. generator set,		Maintenance and servicing of 37 no. official vehicles & equipment	Maintenance and servicing of official vehicles & equipment conducted	implemented

		Urban Roads and Transport Services	Procure fuel for 22 no. official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no generator set, 1 no gen set at MCD's residence, heads of department and 20 no. assembly members		Allocate fuel to official vehicles, equipment and beneficiaries	fuel to official vehicles, equipment and beneficiaries issued	implemented
		Urban Roads and Transport Services	Procure insurance cover and Roadworthy certificates for vehicles and motor bikes		Procure insurance cover & Roadworthy certificate for vehicles	-	Not implemented

CENTRAL ADMINISTRATION

Period	Thematic Area: Transparent, Responsive and Accountable Governance						
	Policy Objective: To improve the institutional co-ordination of the Assembly						
	Programmes	Sub-programmes	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Management and Administration	Administration	Support Eleven (11) Unit Committee to organize 50 no. Committee meetings.	-	50 no. Unit Committee meetings	35 no. Unit Committee meetings organised	Fully implemented
	Management and Administration	Administration	Organize forty eight (48) Sub-Committee Meetings.	48	48 no. committee meetings	Thirty three(33) sub-committee meetings organized	Fully implemented
	Management and Administration	Administration	To organize Thirty (30) Zonal Council Meetings	30	To organize 30 no. zonal council meeting	30 no. zonal council meeting organised	Fully implemented
	Management and Administration	Administration	Organize (15) Ad Hoc Committee Meetings	15	To organize 15 no. Ad Hoc committee meetings	15 no. Ad Hoc committee meetings organised	Fully implemented

Management and Administration	Administration	Organize 4No. Ordinary General Meetings	4	To organize 4 no. Ordinary General meetings	6 no. Ordinary General Meetings organized.	Fully implemented
Management and Administration	Administration	Organize ten (10) Entity Tender Committee Meetings	10	To organize 10 no. Entity Tender committee meetings	10 no. Tender Committee meetings organized	Fully implemented
Management and Administration	Administration	Organize (4) Tender Review Board Meetings	4	To organize 4 no. Tender Review Board meetings	4 no. Tender Review Board meetings organised	Fully implemented
Management and Administration	Administration	Organize twenty (20) Tender Evaluation Panel Meetings	20	To organize 20 no. Tender Evaluation Panel Meetings	20 no. Tender Evaluation Panel Meetings organised	Fully implemented
Management and Administration	Administration	Organize National Day celebrations	3	To organize National Day celebrations. (i.e. Independence Day, Senior Citizens Day And Farmers Day)	National Day celebrations organised. (i.e. Independence Day, Senior Citizens Day And Farmers Day)	Fully implemented
Management and Administration	Administration	Organize Staff Durbars	2	To organize 2 no. Staff durbars.	2 no. staff durbars organized	Fully implemented
Management and Administration	Administration	Organize 4No (GRSCDP) scholarship committee meeting by Dec 2014	4	Organize 4 no (GRSCDP) scholarship committee meetings	4 no. (GRSCDP) scholarship committee meetings organized.	Fully implemented
Management and Administration	Administration	Organize Twelve (12) Audit Report Implementation Committee (ARIC) Meetings	8	To organize 12 no. Audit Report Implementation Committee Meetings	12 no. Audit Report Implementation Committee Meetings organized.	Fully implemented

Management and Administration	Administration	Organize Twenty (20) Procurement Unit Committee Meetings	4	To organize 20 no. Procurement unit committee meetings.	2 no. Procurement unit committee meetings organized.	Fully implemented
Management and Administration	Administration	Organize twelve (12) Management meetings.	4	To organize 12No Management meetings.	5No Management meetings organized.	Fully implemented
Management and Administration	Administration	Organize Four (4) Emergency General Assembly	4	To organize 4No Emergency General Assembly Meetings	5No Emergency General Assembly Meeting organized	Fully implemented
Management and Administration	Administration	Organize seven (7) Executive Meetings.	4	To Organize seven 7No Executive Meetings	7No Executive Meetings organized.	Fully implemented
Management and Administration	Administration	Sponsor 7No Staff and Assembly members for training programmes and Senior Management Course at GIMPA by Dec 2014	5	To organize and sponsor 7No Staff and Assembly Members in Training Programmes and for Senior Management Course at GIMPA	5 no. Senior Officers sponsored and training programmes organised for Assembly Members.	Fully implemented
Management and Administration	Administration	Organize 8 PRCC meetings	4	To organize 4No PRCC meetings	4 no. PRCC meetings	Fully implemented
Management and Administration	Administration	Organize Monthly Municipal Security Council Meetings	12	To organize Monthly Municipal Security Council Meetings	Monthly Municipal Security Council meetings organised.	Fully implemented
Management and Administration	Administration	Procure 2no 4x4 double cabin pick-ups	-	To procure 2no 4x4 double cabin pick-ups	2no 4x4 double cabin pick-ups procured.	Fully implemented

	Management and Administration	Administration	Facilitate press coverage's for assembly activities	12	To facilitate monthly press coverage's for assembly activities	12 no. press coverage's for Assembly activities facilitated.	Fully implemented
	Management and Administration	Administration	Organize 4 meetings for Heads of Departments annually	4	To organize 4No meetings for Heads of Departments annually	4No meetings for Heads of Departments organized	Fully implemented
	Management and Administration	Administration	Organize 2 No. public forum	2	To organize 2 No. public forum	2 No. public forums organized.	Fully implemented
	Management and Administration	Administration	Participate in National Policy Fair	1	To organize 1No National Policy Fair	One day National Policy Fair organized	Fully implemented
	Management and Administration	Administration	Procure Public Address System by Dec 2014	-	To Procure a Set of Public Address System	A Set of Public Address System	Fully implemented
2015	Management and Administration	Administration	Assembly Meetings	6	To organize 4 No. 3-day Assembly Meetings	3 no. 3-day Assembly Meetings organized.	Fully implemented
	Management and Administration	Administration	Executive Committee Meetings	5	To organize 7 no. Executive Committee Meetings	3 no. Executive Committee Meetings	Fully implemented
	Management and Administration	Administration	Emergency General Assembly Meetings	4	To organize 4 no. Emergency General Assembly Meetings	5 no Emergency General Assembly Meeting organized	Fully implemented
	Management and Administration	Administration	Sub-committee meetings	30	To organize 30 no. Sub-committee meetings	30 no. Sub-committee meetings organised	Fully implemented

Management and Administration	Administration	Evaluation Panel meetings	20	To organize 20 no. Evaluation Panel meetings	20 no. Evaluation Panel meetings organised	Fully implemented
Management and Administration	Administration	Tender Review Board meetings	6	To organize 6 no. Tender Review Board meetings	6 no. Tender Review Board meetings organised	Fully implemented
Management and Administration	Administration	Entity Tender Committee meetings	10	To organize 10 no. Entity Tender Committee meetings	10 no. Entity Tender Committee meetings organised	Fully implemented
Management and Administration	Administration	Public Relation and Complaint Committee meetings	4	Organize 8 no. Public Relation and Complaint Committee meetings	4 no. Public Relation and Complaint Committee meetings organised	Fully implemented
Management and Administration	Administration	Staff Durbar	2	Organize 2 no. Staff Durbars	2 no. Staff Durbars organized.	Fully implemented
Management and Administration	Administration	Management meetings	4	To organize 12 no. Management Meetings	3 no. Management Meetings organized	Fully implemented
Management and Administration	Administration	Zonal Council Committee meetings	30	To organize 30 no. Zonal Council Committee meetings	30 no. Zonal Council Committee meetings	Fully implemented
Management and Administration	Administration	Quarterly meetings with Traditional Authorities	4	Organize quarterly meetings with Traditional Authorities	Quarterly meetings with Traditional Authorities organized.	Fully implemented
Management and Administration	Administration	Independence Day Celebrations	1	Organize Independence Day Celebrations	Independence Day Celebrations organized.	Fully implemented

	Management and Administration	Administration	Enroll 4 Assistant Directors in certificate in local Gov't admin at ILGS	-	Enroll 4 Assistant Directors in certificate in local Gov't admin at ILGS	4 Assistant Directors enrolled in certificate in local Gov't admin at ILGS	Fully implemented
	Management and Administration	Administration	3-day Assembly Meetings	6	Organize 4 No. 3-day Assembly Meetings	Organize 3 No. 3-day Assembly Meetings	Fully implemented
	Management and Administration	Administration	Train 1 officer of the transport unit in sustainable transport management by Dec 2015	-	Train 1 officer of the transport unit in sustainable transport management.	2 officer of the transport unit trained in sustainable transport management	Fully implemented
	Management and Administration	Administration	Refurbishment of magistrate court	-	Refurbishment of Magistrate Court	Magistrate Court refurbished.	Fully implemented
	Management and Administration	Administration	Meetings of the municipal security council	12	Organize 12No Municipal Security Council meeting	10 no. Municipal Security Council meeting organised.	Fully implemented
	Management and Administration	Administration	Monthly financial support to the Adentan Police	12	Monthly financial support to the Adentan Police	Adentan Police supported monthly.	Fully implemented
2016	Management and Administration	Administration	Heads of Departments/Management /Core Meetings		20 no. HoDs/MGT/Core Meetings	8 no. HoDs/MGT/Core Meetings organised	Fully implemented
	Management and Administration	Administration	Other Various Sub-Committee Meetings by the Assembly	-	Organize 65 no. other various Sub-Committee Meetings by the Assembly	38 no. other Sub-Committee meetings organised	Fully implemented
	Management and Administration	Administration	National Sanitation Day Clean-up Exercise and Fire Safety education	12	Organize Monthly National Sanitation Day Clean-up Exercise and Fire Safety education	Monthly National Sanitation Day Clean-up exercise and Fire Safety education organised.	Fully implemented

Management and Administration	Administration	Procure, 1No.Extension Ladder, Furniture for Zonal Councils and Offices, Directional Signboards and Sofa for Judge's Office	-	Procure, 1No.Extension Ladder, Furniture for Zonal Councils and Offices, Directional Signboards and Sofa for Judge's Office	1No.Extension Ladder, Furniture and Offices directional signboard procured	Fully implemented
Management and Administration	Administration	Staff/Hon. members' capacity dev't. Programmes through various In-service Training Programmes in line with their Training Needs	1	Organize capacity building training programmes for Staff/Hon. members	Capacity building training programmes organised	Fully implemented
Management and Administration	Administration	Facilitate Printing of Property rate & BOP Bills, Hosting update & maintenance of Website, Maintain & Update Revenue Management Software and acquire anti-virus with internet for the Assembly	-	Facilitate Printing of Property rate & BOP Bills, Hosting update & maintenance of Website, Maintain & Update Revenue Management Software and acquire anti-virus with internet for the Assembly	Printing of Property rate & BOP Bills, Hosting update & maintenance of Website, Maintain & Update Revenue Management Software and acquire anti-virus	Fully implemented
Management and Administration	Administration	Procure Digital Camera, Video & Audio recorders to ISD and Cabinet	-	Procure Digital Camera, Video & Audio recorders to ISD and Cabinet	Digital Camera, Video & Audio recorders to ISD and Cabinet for Planning Unit not procured.	Not implemented
Management and Administration	Administration	Executive and General Assembly Meetings	4	Organize 8 no. Executive and General Assembly Meetings	5 no. Executive and General Assembly meetings organized.	Fully implemented
Management and Administration	Administration	ARIC & 20No.ADHOC Committee Meetings	6	Organize 6 no. ARIC & 20 no. ADHOC Committee Meetings	4 no. ARIC & 25 no. ADHOC Committee meetings organized	Fully implemented
Management and Administration	Administration	MUSEC Meetings	10	Organize 16 no. MUSEC Meetings	9 no. MUSEC meetings	Fully implemented

	Management and Administration	Administration	Heads of Departments/Management /Core Meetings	20	Organize 20 no. HoDs/MGT/Core meetings	8 no. HoDs/MGT/Core meetings organized	Fully implemented
	Management and Administration	Administration	National Sanitation Day Clean-up Exercise and Fire Safety education	1	Organize National Sanitation Day Clean-up Exercise and Fire Safety education	National Sanitation Day Clean-up Exercise and Fire Safety education organized.	Fully implemented
	Management and Administration	Administration	F&A and Revenue Mob. Sub-Committee Meetings in the Assembly	14	Organize 14No F&A and Revenue Mob. Sub-Committee Meetings in the Assembly	13No F&A and Revenue Mob. and 7 no. Sub-Committee organized meetings	Fully implemented
	Management and Administration	Administration	Facilitate the organization of Zonal Councils Meetings and assist Hon. Assembly Members	5	Facilitate the organization of Zonal Councils Meetings and assist Hon. Assembly Members	5 no. Zonal Councils and Assembly members meetings facilitated.	Fully implemented
	Management and Administration	Administration	Town Hall and PRCC Committee Meetings	2	Organize 2No.Town Hall and 6No.PRCC Committee Meetings	2 no. Town Hall and 4 no. PRCC Committee meetings organized.	Fully implemented
2017	Management and Administration	Administration	Organise General Assembly, Executive Committee, Sub-committee, ARIC, MUSEC, ADHOC and Management meetings		Organise General Assembly, Executive Committee, Sub-committee, ARIC, MUSEC and Management meetings	General Assembly, Executive Committee, Sub-committee, ARIC, MUSEC and Management meetings organised	On-going
	Management and Administration	Administration	Board of survey meetings		Organize board of survey meetings	-	Not implemented
	Management and Administration	Administration	Road safety committee meetings		Organize road safety committee meetings	1 no. Road Safety Committee meetings	On-going
	Management and Administration	Administration	National celebrations		Organize national celebrations	Independence day and senior citizens day celebrated	On-going

	Management and Administration	Administration	Training of 2 no. stores officers in material management and control		Train 2 no. stores officers in material management and control	-	Not implemented
	Management and Administration	Administration	Repair, maintenance and renewal of public buildings, office furniture, fittings and equipment		Repair, maintenance and renewal of public buildings, office furniture, fittings and equipment	Office furniture, fittings and equipment maintained	On-going

DEVELOPMENT PLANNING UNIT

Period	Thematic Area: Transparent, Responsive and Accountable Governance						
	Policy Objective:						
	Programmes	Sub-Programme	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Management and Administration	Administration	Promote LED through BAC activities	4	7 Activities	7 LED Activities promoted	Fully implemented
	Management and Administration	Administration	Medium Term Development Plan	1	Prepare Medium Term Development Plan.	Medium Term Development Plan prepared.	Fully implemented
	Management and Administration	Administration	“Buy Local campaign” through Adentan News	12	Produce 12 no. editions of Adentan News	10 no. edition of Adentan News published	Fully implemented
	Management and Administration	Administration	Quarterly Review meetings	4	Organize 4 no. quarterly Review meetings	4 no. quarterly Review meetings organized.	Fully implemented
	Management and Administration	Administration	MPCU meetings	4	Organize 4 no. quarterly MPCU meetings	4 no. quarterly MPCU meetings organized.	Fully implemented
	Management and Administration	Administration	Monitor projects and programmes	12	Undertake monitoring of projects and programmes	12 no. projects and programmes monitoring visits conducted	Fully implemented

	Management and Administration	Administration	Organize World AIDS Day	2	Organize World AIDS Day	1 no. World AIDS Day organized.	Fully implemented
	Management and Administration	Administration	HIV/AIDS sensitization programmes	5	Organize HIV/AIDS sensitization programmes for school children	HIV/AIDS sensitization programmes organized	Fully implemented
	Management and Administration	Administration	Procure and distribute 5000No condoms	-	Procure and distribute 5000 no. condoms	5000 no. condoms procured and distributed.	Fully implemented
	Management and Administration	Administration	Feed 6,983 pupils in 10 public primary schools by December, 2014	6,983	Feed 6,983 pupils in 10 public primary schools	6,983 pupils in 10 public primary schools feed.	Fully implemented
2015	Management and Administration	Administration	Prepare Zonal Councils Action Plan for 2015	1	Prepare Zonal Councils Action Plan	Zonal Councils Action Plans prepared	Fully implemented
	Management and Administration	Administration	Quarterly MPCU Meetings	4	Organize 4no. Quarterly MPCU Meetings	4no. Quarterly MPCU Meetings organized.	Fully implemented
	Management and Administration	Administration	Procure and Distribute 3,000 male and female condoms	7000	Procure and distribute 3,000 male and female condoms	3,000 no. male and female condoms procured and distributed.	Fully implemented
	Management and Administration	Administration	. Municipal AIDS Committee (MAC) meetings	8	Organize 4 no. Municipal AIDS Committee (MAC) meetings	4 no. Municipal AIDS Committee (MAC) meetings organized.	Fully implemented
	Management and Administration	Administration	Sensitization Programmes on HIV/AIDS for school children	8	Organize sensitization Programmes on HIV/AIDS for school children	Sensitization Programmes on HIV/AIDS for school children organized.	Fully implemented
	Management and Administration	Administration	World AIDS Day	2	Organize World AIDS Day	World AIDS Day organized.	Fully implemented
	Management and Administration	Administration	HIV/AIDS meeting with NGOs	2	Organize 1 no. HIV/AIDS meeting with NGOs	1 no. HIV/AIDS meeting with NGOs organized.	Fully implemented
	Management and Administration	Administration	LED through Sister City partnership	11	Promote LED through Sister City partnership	8 LED activities promoted	Fully implemented

	Management and Administration	Administration	Interviews for School Feeding	1	Organize a day Interviews for School feeding	Interviews for School feeding organised.	Fully implemented
	Management and Administration	Administration	2016 Action Plan	2	Prepare 2016 Action Plan	2016 Action Plan prepared.	Fully implemented
	Management and Administration	Administration	MPCU meetings quarterly and Prepare M & E Plan	8	Organize MPCU meetings quarterly Prepare M & E Plan	MPCU meetings organized quarterly and M & E Plan prepared.	Fully implemented
	Management and Administration	Administration	Monitor projects and programs	24	Monitor all on-going projects and programs within the Municipality.	on-going projects and programs monitored	Fully implemented
2016	Management and Administration	Administration	Facilitate the Coordination of the Municipal Response and Support HIV/AIDS Activities in the Municipality	4	Facilitate the coordination of the Municipal Response and Support HIV/AIDS Activities	Municipal Response and Support HIV/AIDS Activities facilitated	Fully implemented
	Management and Administration	Administration	MPCU & Zonal Council Plans, Review meeting & MTDP, and Projects Monitoring.	12	Organize 4 no. MPCU & review meeting, 4 no. Zonal Council Plans ,prepare MTDP and monitor all on-going Projects	4 no. MPCU & review meeting, 4 no. Zonal Council Plans ,MTDP and monitor of all on-going Projects undertaken	Fully implemented
	Management and Administration	Administration	Coordinate the Implementation of GSFP, Prepare 2017 and review AAP of the Assembly	2	Coordinate the implementation of GSFP in 13No beneficiary schools, prepare and review AAP	GSFP activities coordinated	Fully implemented
	Management and Administration	Administration	Promote LED & Sister City Partnership and Participate in HOMOFEST/Policy Fair Exhibitions	4	Promote LED & Sister City Partnership and Participate in HOMOFEST/Policy Fair Exhibitions	Promote LED & Sister City Partnership and Participate in HOMOFEST/Policy Fair Exhibitions	Fully implemented
2017	Management and Administration	Administration	Quarterly MPCU and review meetings	24	Organize 8 no. quarterly MPCU and review meetings	4 no. quarterly MPCU and review meetings organised	On-going

Management and Administration	Administration	Prepare 2018-2021 Medium Term Development Plan	1	Prepare 2018-2021 MTDP	Performance review and municipal profile updated	On-going
Management and Administration	Administration	Monitor Projects and Programs	24	Monitor all on-going projects and programs in the municipality	Monitoring exercises conducted	On-going
Management and Administration	Administration	Coordinate the implementation of GSFP in the Municipality	4	Coordinate the implementation of GSFP in the Municipality	GSFP activities coordinated	On-going
Management and Administration	Administration	Sensitization meetings on children and gender for Assembly members and HODs	6	Organize 2no. sensitization meetings on children and gender for Assembly members and HODs	-	Not implemented
Management and Administration	Administration	1no. cervical cancer screening for 100 no. females in the municipality	-	Organize 1no. cervical cancer screening for 100 no. females in the municipality	-	Not implemented
Management and Administration	Administration	Participate in Fair and Exhibition	2	Participate in policy fair and exhibition	-	Not implemented
Management and Administration	Administration	2no. sensitization workshop for staff and Assembly members on the National Anti-corruption Action plan	-	Organize 2no. sensitization workshop for staff and Assembly members on the National Anti-corruption Action plan	-	Not implemented
Management and Administration	Administration	Promote LED and sister city partnership in the municipality	17	Promote LED and sister city partnership in the municipality	-	Not implemented
Management and Administration	Administration	Promote PPP activities in the municipality	-	Promote PPP activities in the municipality	PPP activities coordinated	On-going
Management and Administration	Administration	Procure office furniture and fittings		Procure office furniture and fittings	office furniture and fittings procured	On-going
Management and Administration	Administration	Coordinate the municipal response to HIV/AIDS	12	Coordinate the municipal response to HIV/AIDS	Municipal response to HIV/AIDS coordinate	On-going

NCCE

Period	Thematic Area: Transparent, Responsive and Accountable Governance						
	Policy Objective: Mainstream Development, Communication and International Planning System						
	Programmes	Sub-programmes	Broad project/Activity	Indicator			Remarks
Baseline (2013)				MTDP Target	Achievement		
2014	Management and Administration	Administration	Citizens (constitution)Week celebration	1	Organize Citizens Week celebration for 40No J.H.S	Citizens Week celebration organized for 40 no. J.H.S	Fully implemented
	Management and Administration	Administration	Community Education Programmes		Organize Community Education programmes for 60No groups.	Community Education Programmes organized for 25 no. groups	Fully implemented
2015	Management and Administration	Administration	Sensitization Programme for District Assembly Election		Organize sensitization Programme for 100No groups on District Assembly Election	Sensitization Programme held for 60 no. groups on District Assembly Election.	Fully implemented
	Management and Administration	Administration	Constitution Week Celebration in 40 schools		Organize Constitution Week Celebration in 40 schools	Constitution Week Celebration organized in 40 JH schools	Fully implemented
2016	Management and Administration	Administration	Visit Schools for Civic Education, Focus Group Discussions, Street announcement and monitoring of Elections		Visit 6 no. SHS schools for civic education, 10No Focus groups, street announcement and monitoring of elections.	6 no. SHS visited for civic education, 3 no. Focus Groups visited, 6 no. street announcement done and 54 no. Polling Stations monitored.	Fully implemented

2017	Management and Administration	Administration	Civic Education Activities		Visits to Junior High School for civic education activities	Celebrated citizenship week in JHS and SHS	On-going
	Management and Administration	Administration	National Anti-Corruption Action Plan (NACAP)		Focus group discussion on national anti-corruption action plan (NACAP)	-	Not implemented
	Management and Administration	Administration	Duties of Citizen and Social Auditing for Identifiable Groups		Organize for on duties of citizen and social auditing for identifiable groups	Educated the general public on sanitation and the role of judges	On-going
	Management and Administration	Administration	Constitution on Our Competition for Four Senior High Schools		Organize constitution on our competition for four senior high schools	-	Not implemented

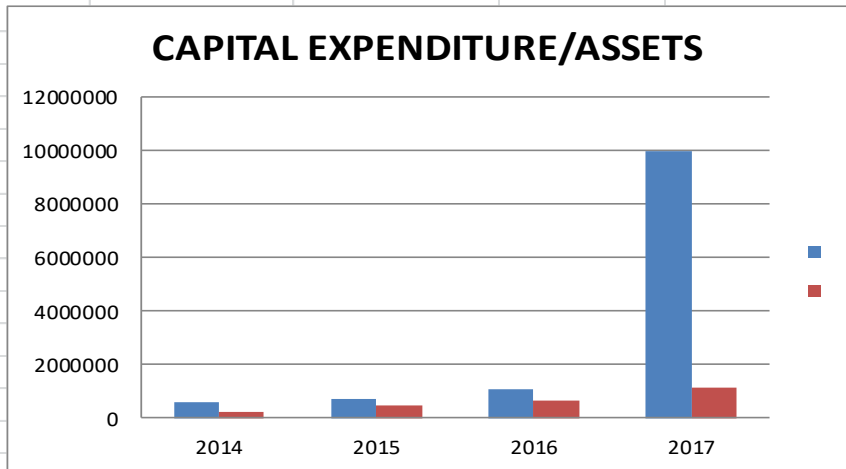
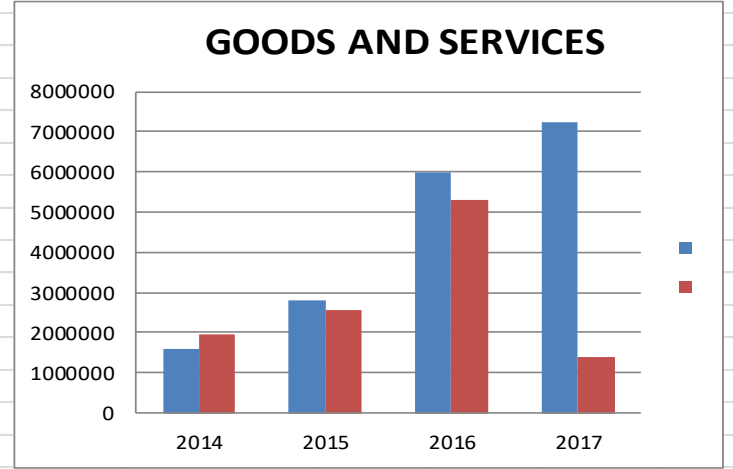
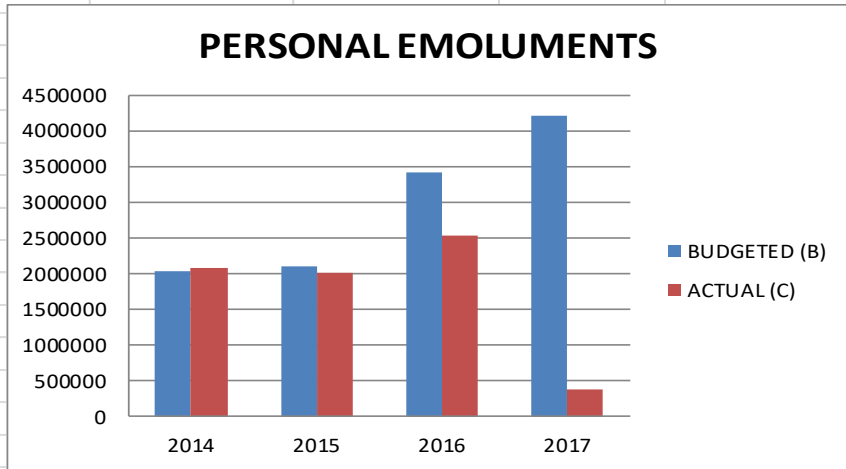
INFORMATION SERVICES DEPARTMENT

Period	Thematic Area: Transparent, Responsive and Accountable Governance						
	Policy Objective:						
	Programmes	Sub-Programme	Broad project/Activity	Indicator			Remarks
			Baseline (2013)	MTDP Target	Achievement		
2015	Management and Administration	Administration	Public Forum on Government policies and activities of Assembly		Organize 2 No. Public Forum on Government policies and activities of Assembly	2 No. Public Forum on Government policies organised	Fully implemented
	Management and Administration	Administration	Assist Assembly Members to disseminate information to the citizenry with the		Assist Assembly Members to disseminate	Assembly Members assisted to disseminate information to the	Fully implemented

			Cinema Van quarterly		information to the citizenry with the Cinema Van quarterly	citizenry with the Cinema Van	
2017	Management and Administration	Administration	Collect reactions from the public to compile a report at the end of every quarter		Collect reactions from the public to compile a report at the end of every quarter	Public reactions reports collected	on-going
	Management and Administration	Administration	Carry out public announcement in the municipality at the end of every quarter		Carry out public announcement in the municipality at the end of every quarter	public announcement undertaken	On-going

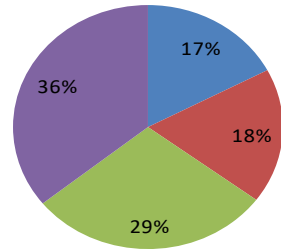
REVENUE

		PERSONAL EMOLUMENTS (i.e wages and salaries)				
	REQUESTED (A)	BUDGETED (B)	ACTUAL (C)	DEVIATION (B-C)	ACTUAL EXPENSE	VARIANCE (C-D)
2014		2,031,500.00	2,084,904.03	(53,404.03)	2,084,904.03	
2015		2,104,000.00	2,019,853.94	84,146.06	2,019,853.94	
2016		3,416,114.00	2,540,312.95	875,801.05	2,540,312.95	
2017		4,204,858.00	373,664.54	3,831,193.46	373,664.54	
		CAPITAL EXPENDITURES/ASSETS				
2014		604,718.50	232,339.00	372,379.50	232,339.00	
2015		682,960.00	486,718.38	196,241.62	486,718.38	
2016		1040953	613099.85	427853.15	613099.85	
2017		9,966,103.00	1,099,536.07	8,866,566.93	1,099,536.07	
		GOODS AND SERVICES				
2014		1,613,682.00	1,958,351.31	(344,669.31)	1,958,351.31	
2015		2,800,747.96	2,574,768.67	225,979.29	2,574,768.67	
2016		5,973,347.00	5,299,084.99	674,262.01	5,299,084.99	
2017		7,247,369.00	1,394,708.01	5,852,660.99	1,394,708.01	



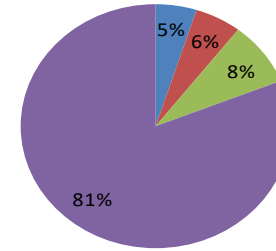
PERSONAL EMOLUMENTS

■ 2014 ■ 2015 ■ 2016 ■ 2017



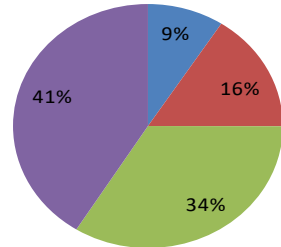
CAPITAL EXPENDITURE

■ 2014 ■ 2015 ■ 2016 ■ 2017

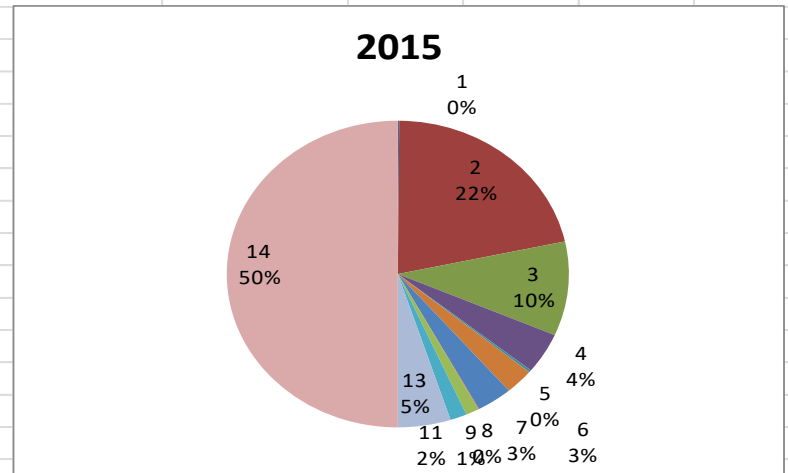
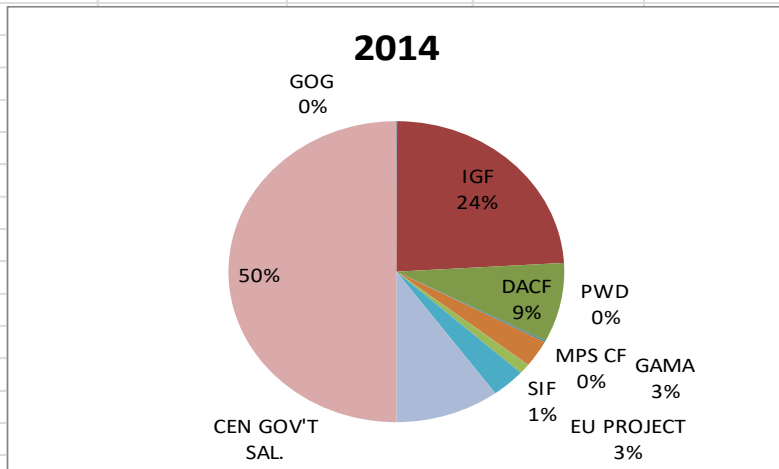
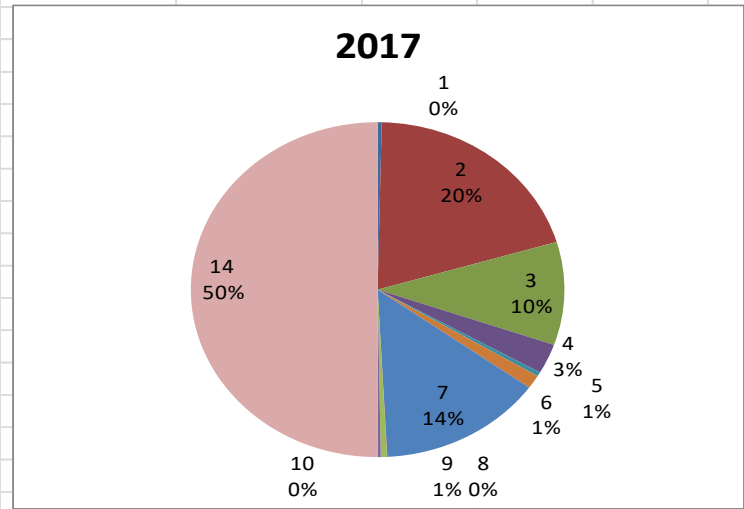
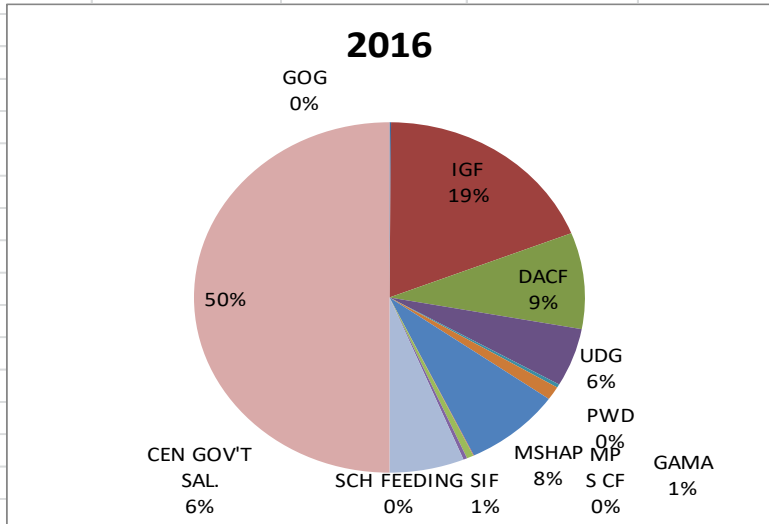


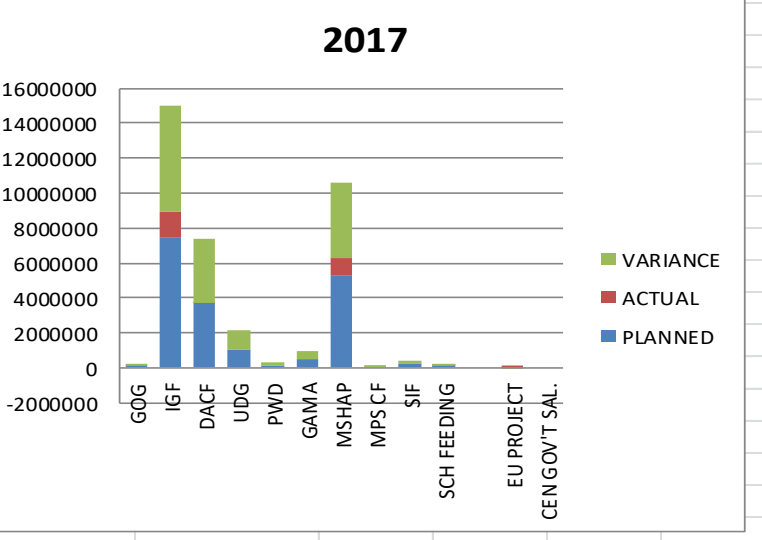
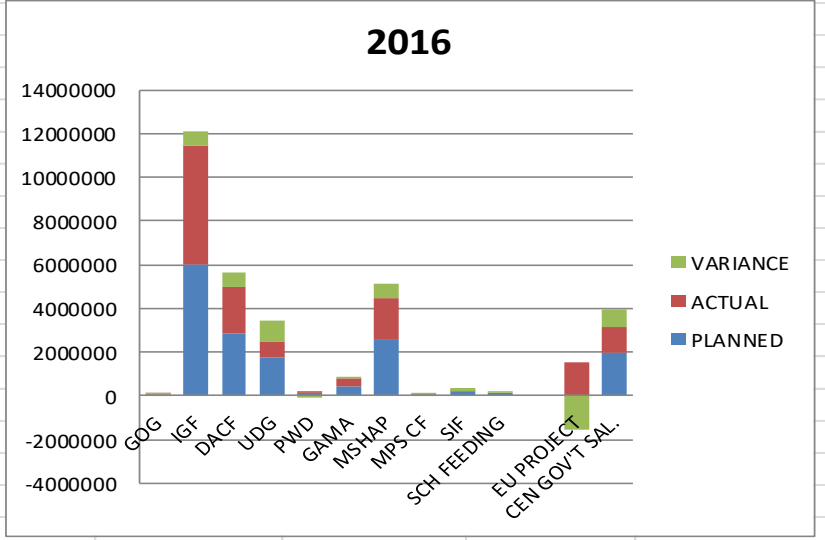
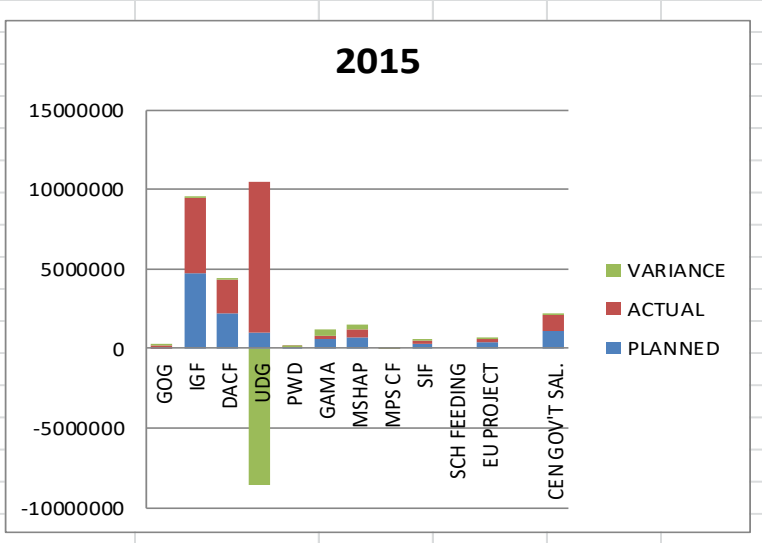
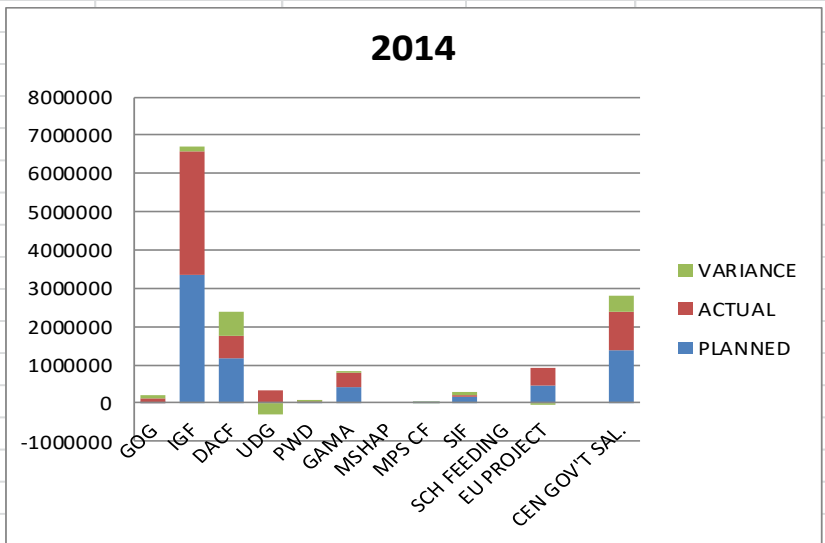
GOODS AND SERVICES

■ 2014 ■ 2015 ■ 2016 ■ 2017



	2014			2015		
	PLANNED	ACTUAL	VARIANCE	PLANNED	ACTUAL	VARIANCE
GOG	10,000.00	105,454.03	95,454.03	30,000.00	129,520.00	99,520.00
IGF	3,349,204.48	3,236,141.48	113,062.79	4,773,707.96	4,661,318.42	112,389.54
DACF	1,186,104.75	566,798.07	619,306.68	2,210,000.00	2,101,482.22	108,517.78
UDG		312,000.00	(312,000.00)	955,544.82	9,555,444.82	(8,599,900.00)
PWD	23,722.09	17,171.18	6,550.91	53,221.41	40,422.76	12,798.65
GAMA	400,000.00	393,395.41	6,604.59	600,000.00	210,725.94	389,274.06
MSHAP				750,000.00	487,254.50	262,745.50
MPS CF	5,930.52		5,930.52	13,305.35	9,161.62	4,143.73
SIF	150,000.00	42,856.67	107,143.33	280,000.00	175,041.72	104,958.28
SCH FEEDING						
EU PROJECT	452,592.00	468,045.80	(15,453.80)	350,000.00	270,533.00	79,467.00
CEN GOV ^T	1,400,000.00	1,004,904.95	395,095.05	1,110,000.00	983,698.95	126,301.05
	6,977,553.84	6,146,767.59	1,021,694.10	11,125,779.54	18,624,603.95	(7,299,784.41)
	2016			2017		
	PLANNED	ACTUAL	VARIANCE	PLANNED	ACTUAL	VARIANCE
GOG	42,097.00	31,326.00	10,771.00	131,277.00	10,000.00	121,277.00
IGF	6,042,083.00	5,405,618.07	636,464.93	7,478,880.00	1,451,548.83	6,027,331.17
DACF	2,838,300.00	2,154,536.83	683,763.17	3,712,225.00	540.00	3,711,685.00
UDG	1,719,400.00	793,040.00	926,360.00	1,075,000.00		1,075,000.00
PWD	100,000.00	105,746.06	(5,746.06)	150,000.00		150,000.00
GAMA	398,221.79	368,982.00	29,239.79	486,795.00		486,795.00
MSHAP	2,578,000.00	1,904,220.87	673,779.13	5,309,400.00	1,000,360.00	4,309,040.00
MPS CF	16,000.00	13,096.24	2,903.76	10,290.00		10,290.00
SIF	180,000.00	46,732.03	133,267.97	200,000.00		200,000.00
SCH FEEDI	100,000.00		100,000.00	100,000.00	500.00	99,500.00
EU PROJECT		1,522,665.44	(1,522,665.44)		11,625.91	(11,625.91)
CEN GOV ^T	1,978,018.00	1,137,050.28	840,967.72			
	15,992,119.79	13,483,013.82	2,498,334.97	18,653,867.00	2,474,574.74	16,179,292.26





2014 REVENUE BUDGET PERFORMANCE

Table 1 shows the summary of revenue budget for 2014. For the 2014 fiscal year, a total revenue of GH¢7,489,553.84 was projected to be mobilized during that period out of which GH¢ 3,349,204.48 was expected to come from the Internally Generated Fund (IGF) and the remaining GH¢ 4,140,349.36 constituted expected revenue from Grants. By the close of the year, actual amount of GH¢ 5,834,767.77 or 77.91% of the expected total revenue had been realized. This figure comprises actual IGF collection of GH¢ 3,236,141.69 or 96.62% and the balances GH¢ 2,598,626.08 or 62.76% represented actual collection from Grants. Improvement in the revenue collection from IGF for which collection performances ranged between 51.26% and 200.17% was mainly due to the development and implementation of strategies outlined in the Assembly's Revenue Improvement Action Plan (RIAP) which include update of revenue database, demarcation of the Assembly's jurisdiction into manageable zones, early printing and distribution of bills, intensive public education and sensitization, improvement in service delivery, effective monitoring and supervision of revenue collectors, continuous training and development of staff, setting and monitoring of revenue targets, provision of logistics for revenue collectors, formation of revenue task forces to retrieve outstanding revenue from rate payers, among others.

With respect to Grants, key revenue inflows came from Compensation Transfer, Assembly Common Fund, District Development Facility as well as School Feeding Programme which together amounted to GHC2, 433,144.20 or 93.63 of actual collection from Grants. It can be observed from the Table 1 that total IGF inflows of GHC3, 236,141.69 outstripped total inflows from Grants which was GHC2, 598,626.08. This trend need to continue as the Assembly is to wean itself from Grants.

The main challenges regarding revenue from Grants were non-inflow of Central Government transfer to the Decentralized Departments. It can be seen from the Table that no funds were transferred to the Assembly for Non-Financial Assets during the year under review. This development puts excessive pressure on the IGF since the Assembly had to identify alternative sources of funds to enable the Decentralized Departments finance their various activities as specified in their respective approved budget. Even though the Assembly successfully passed the FOAT assessment, it did not qualify for the Urban Development Grant (UDG). The Assembly was however expecting some revenue inflow in respect of exchange rate gains from that source but no funds were received by the close of the year. Grants received from other sources were encouraging.

Table 1: SUMMARY OF REVENUE BUDGET FOR 2014

REVENUE SOURCES	2014		
	APPROVED BUDGET (GHC)	ACTUALS (GHC)	% PER.
INTERNALLY GENERATED FUND (IGF)			
RATES	693,948.00	510,539.06	73.57
LANDS & CONCESSIONS	1,450,000.00	1,691,506.14	116.66
FEES	332,500.00	218,553.00	65.73
LICENCES	693,300.00	609,988.66	87.98
FINES, PENALTIES & FORFEITS	50,000.00	25,630.00	51.26
RENTS	80,000.00	80,930.00	101.16
MISCELLANEOUS	49,456.48	98,994.83	200.17
TOTAL IGF	3,349,204.48	3,236,141.69	96.62
REVENUE FROM GRANTS			
COMPENSATION TRANSFER	1,400,000.00	1,004,904.95	71.78
COMMON FUND (ASSEMBLY)	1,192,035.27	566,798.04	47.55
COMMON FUND (MP)	150,000.00	42,856.67	28.57
DISTRICT DEVELOPMENT FACILITY	400,000.00	393,395.41	98.35
URBAN DEVELOPMENT GRANT	312,000.00	-	
ASSET TRANSFER	200,000.00	-	
SCHOOL FEEDING PROGRAMME	452,592.00	468,045.80	103.44
GOODS & SERVICES TRANSFER	10,000.00	55,454.03	554.54
SOCIAL INTERVENTION FUND (MP)		50,000.00	
PEOPLE LIVING WITH DISABILITY FUND (PWD)	23,722.09	17,171.18	72.38
GAMA (SWP)			
MSHAP			
TOTAL GRANTS	4,140,349.36	2,598,626.08	62.76
TOTAL REVENUE	7,489,553.84	5,834,767.77	77.91

2014 EXPENDITURE BUDGET PERFORMANCE

Table 2 provides the framework of expenditure budget performance for 2014. For the year 2014, the Assembly projected an amount of GH¢7,487,327.86 as the total expenditure for the fiscal year. Out of this figure, the expenditure from IGF was pegged at GH¢3,239,900.50 and the balance of GH¢4,247,427.36 was expenditure to be financed from Grants. By the end of the year, an amount of GH¢3,178,222.79 had been incurred as expenditure from IGF which represent 98.10% of the total expenditure budget allocated for IGF. Expenditure from Grants amounted to GH¢2,216,813.11 or 52.19% of the total budgeted allocation. The lower than expected actual expenditure from Grants is a clear indication for the Assembly to minimize its dependency on Grants and rather focus on expanding the rate net as well as develop pragmatic revenue improvement strategies to robe in more revenue for development. Actual spending on salary for staff on Government of Ghana payroll, Common Fund earmarked to the Assembly which were used mainly to finance development project as well as spending on School Feeding Programme which was directed at providing one hot meal for school pupils per day and also increase school enrollment and attendance in various public schools dominated expenditure levels from Grants.

Table 2: SUMMARY OF EXPENDITURE BUDGET FOR 2014

EXPENDITURE ITEM	2014		
	APPROVED BUDGET (GHC)	ACTUALS (GHC)	% PER.
EXPENDITURE ITEMS FINANCED FROM INTERNALLY GENERATED FUND (IGF)			
COMPENSATION OF EMPLOYEES	631,500.00	581,750.53	92.12
GOODS & SERVICES	2,003,682.00	2,364,133.26	117.99
NON-FINANCIAL ASSETS	604,718.50	232,339.00	38.42
TOTAL IGF	3,239,900.50	3,178,222.79	98.10
EXPENDITURE ITEMS FINANCED FROM GRANTS			
COMPENSATION TRANSFER	1,400,000.00	1,004,904.95	71.78
COMMON FUND (ASSEMBLY)	1,186,104.75	441,270.33	37.02
COMMON FUND (MP)	150,000.00	89,928.46	59.95
DISTRICT DEVELOPMENT FACILITY	400,000.00	207,571.52	51.89
URBAN DEVELOPMENT GRANT	312,000.00	-	
ASSET TRANSFER	307,078.00		
GOODS & SERVICES TRANSFER	10,000.00	74,403.89	744.04
SOCIAL INTERVENTION FUND (MP)		32,870.02	
SCHOOL FEEDING PROGRAMME	452,592.00	342,956.34	75.78
GAMA (SWP)	-	-	
PEOPLE LIVING WITH DISABILITY FUND (PWD)	23,722.09	22,901.60	96.54
MSHAP	5,930.52	6.00	0.10
TOTAL GRANTS	4,247,427.36	2,216,813.11	52.19
TOTAL EXPENDITURE	7,487,327.86	5,395,035.91	72.06

2015 REVENUE BUDGET PERFORMANCE

In respect of the 2015 (refer to Table 3), a total amount of GH¢11,159,084.89 was approved as revenue budget for the year. Out of this amount, GH¢4,773,707.96 and GH¢6,385,376.93 were projected to be generated from IGF and grants respectively. As at December 2015, GH¢4,661,318.42 had been mobilized from IGF and actual receipts from Grants within the same period amounted to GH¢5,363,386.14 thereby bringing the total revenue collected by the close of the year to GH¢10,024,704.56 or 89.83% of the budgeted amount. IGF collection from Fees and Licenses recorded over 100% performance of the budgeted figure whilst collection performance from other revenue sources was between 81.71% and 96.18%. This impressive collection performance which enabled the Assembly to achieve 97.65% of its target was due to effective strategies pursued by the Assembly to mobilized substantial revenue for development. Apart from the IGF, inflow from Grants was also impressive raking in 83.99% of the total budgeted amount. With the exception of the District Development Fund which recorded 35.12% all other inflows from Grants were above 60% of the budgeted amount. It is envisaged that the Assembly will maximize revenue returns from all other sources to enable it deepen delivery of services in the Municipality

Table 3: SUMMARY OF REVENUE BUDGET FOR 2015

REVENUE SOURCES	2015		
INTERNALLY GENERATED FUND (IGF)	APPROVED BUDGET (GHC)	ACTUALS (GHC)	% PER.
RATES	603,749.98	563,751.67	93.38
LANDS & CONCESSIONS	2,679,107.98	2,576,811.02	96.18
FEES	342,600.00	381,797.04	111.44
LICENCES	925,350.00	933,775.78	100.91
FINES, PENALTIES & FORFEITS	58,500.00	54,526.00	93.21
RENTS	48,400.00	39,550.00	81.71
MISCELLANEOUS	116,000.00	111,106.91	95.78
TOTAL IGF	4,773,707.96	4,661,318.42	97.65
REVENUE FROM GRANTS			
COMPENSATION TRANSFER	1,110,000.00	983,698.95	88.62
COMMON FUND (ASSEMBLY)	2,223,305.35	2,101,482.22	94.52
COMMON FUND (MP)	280,000.00	175,041.72	62.51
DISTRICT DEVELOPMENT FACILITY	600,000.00	210,725.94	35.12
URBAN DEVELOPMENT GRANT	955,544.82	955,544.82	100.00
ASSET TRANSFER	20,000.00	-	-
SCHOOL FEEDING PROGRAMME	350,000.00	270,533.00	77.30
GOODS & SERVICES TRANSFER	30,000.00	129,520.61	431.74
SOCIAL INTERVENTION FUND (MP)			-
PEOPLE LIVING WITH DISABILITY FUND (PWD)	53,221.41	40,422.76	75.95
GAMA (SWP)	750,000.00	487,254.50	64.97
MSHAP	13,305.35	9,161.62	68.86
TOTAL GRANTS	6,385,376.93	5,363,386.14	83.99
TOTAL REVENUE	11,159,084.89	10,024,704.56	89.83

2015 EXPENDITURE BUDGET PERFORMANCE

The total approved expenditure budget for 2015 (refer to Table 4) was GH¢ 11,159,084.89. This comprised IGF of GHC4, 843,707.96 and Grants of GHC6, 315,376.93. By the end of the year, actual spending from IGF stood at GHC4, 327,878.24 or 89.35 of the budgeted figure and that of Grants was GHC4, 923,187.15 which brought the total actual expenditure to GHC9, 251,065.39. As per Table 4, substantial portion of the IGF was spent on Goods and Services which came to GHC2,805,004.87 and Compensation of Employees which stood at GHC1,036,154.99. Actual expenditure on Non-Financial Assets was GHC486, 718.38 or 11.25% of actual IGF spending within the period. The Assembly will have to inject more resources into development projects/programmes to enable it bridge the developmental gap existing in the Municipality.

2016 REVENUE BUDGET PERFORMANCE

For the 2016 financial year (reference Table 5), a total revenue from IGF was estimated at GH¢6,042,083.00 out of which GHC5, 405,618.07 was realized by the end of the year. In the same vein, expected revenue from Grants was pegged at GHC9, 950,036.79 but the total inflow from this source by the close of the year amounted to GHC8, 077,395.75. In view of this performance, the total revenue collection for the year was GHC13, 483,013.82 or 84.31% of the estimated amount of GHC15, 992,119.70. Collection performances for all the revenue sources were very good recording between 86.34% and 99.04% of the estimated amount. Revenue potentials especially from property rate collection exist in the Municipality. The Assembly could do better by ensuring that all property owners honour their financial obligations by way of paying their property rates due the Assembly. Revenue from Grants dominated actual collection for the period raking in 59.91% of the total revenue whilst IGF accounted for the rest. Major inflows from Grants were Common Fund (Assembly), GAMA (SWP) for water and sanitation related projects/programmes, European Union grants for mushroom production and Compensation transfer for Government of Ghana employees which amount to GHC6, 718,473.43 or 83.18% of the total inflows from Grants.

Table 4 SUMMARY OF REVENUE BUDGET FOR 2016

REVENUE SOURCES	2016		
	APPROVED BUDGET (GHC)	ACTUALS (GHC)	% PER.
INTERNALLY GENERATED FUND (IGF)			
RATES	657,500.00	567,709.17	86.34
LANDS & CONCESSIONS	3,528,000.00	3,064,291.35	86.86
FEES	494,500.00	489,749.83	99.04
LICENCES	1,182,790.00	1,120,293.61	94.72
FINES, PENALTIES & FORFEITS	51,500.00	50,008.87	97.10
RENTS	48,080.00	43,945.50	91.40
MISCELLANEOUS	79,713.00	69,619.74	87.34
TOTAL IGF	6,042,083.00	5,405,618.07	89.47
REVENUE FROM GRANTS			
COMPENSATION TRANSFER	1,978,018.00	1,137,050.28	57.48
COMMON FUND (ASSEMBLY)	2,838,300.00	2,154,536.83	75.91
COMMON FUND (MP)	180,000.00	46,732.03	25.96
DISTRICT DEVELOPMENT FACILITY	398,221.79	368,982.00	92.66
URBAN DEVELOPMENT GRANT	1,719,400.00	793,040.00	46.12
ASSET TRANSFER	-	-	-
SCHOOL FEEDING PROGRAMME	-	-	-
GOODS & SERVICES TRANSFER	42,097.00	31,326.00	74.41
SOCIAL INTERVENTION FUND (MP)	100,000.00	-	-
PEOPLE LIVING WITH DISABILITY FUND (PWD)	100,000.00	105,746.06	105.75
GAMA (SWP)	2,578,000.00	1,904,220.87	73.86
MSHAP	16,000.00	13,096.24	81.85
EU	-	1,522,665.44	-
TOTAL GRANTS	9,950,036.79	8,077,395.75	81.18

TOTAL REVENUE	15,992,119.70	13,483,013.82	84.31
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2016 EXPENDITURE BUDGET PERFORMANCE

For 2016, the Assembly's actual IGF expenditure was GH¢5,394,742.78 as against projected spending of GHC6,042,083.00 which resulted in a short fall of 10.71% of the estimated amount. The major spending on IGF was Goods and Services which stood at 62.62% of the total IGF actual. This was followed by Compensation of Employees and finally Non-Financial Assets accounting for only 11.36% of the total actual IGF or 58.29% of the budgeted amount.

Total budgeted expenditure from Grants was GHC9,950,036.79. However, actual spending came to GHC6,739,083.44 or 67.73% of the budgeted figure. Actual expenditure on MP Common Fund, District Development Facility as well as Asset Transfer were below 45% of the estimated amount whilst spending on other listed expenditures were above 50%. Details are shown in Table 6.

2017 REVENUE PERFORMANCE

The Assembly has for the past seven (7) months ending July 2017 generated revenue internally to the tune of GH¢3,366,580.74 (Table 7). This represents approximately 53% of the total budget on Internally Generated Fund (IGF).

Similarly, the Assembly received from other (external) sources a total amount of GH¢6,249,760.71 for other specific expenditures.

2017 EXPENDITURE PERFORMANCE

The Assembly has been able to judiciously utilized her IGF by spending on various areas to tune of GH¢2,513,198.23. A total amount of GH¢3,259,802.35 has been spent from the external source of revenue. There are however various commitments on developmental projects which have begun and yet to be paid for on completion of certain stages of the projects.

TABLE 6: 2017 EXPENDITURE PERFORMANCE

REVENUE SOURCES		JULY 2017	
INTERNALLY GENERATED FUND (IGF)	APPROVED ANNUAL BUDGET (GHC)	ACTUALS (GHC)	% PER.
RATES	1,176,000	318,860.43	27.00
LANDS & CONCESSIONS	4,220,000.00	1,711,673.61	40.56
FEES	595,000.00	368,054.50	61.86
LICENCES	1,384,358.00	907,009.18	65.52
FINES, PENALTIES & FORFEITS	54,000.00	28,584.00	52.93
RENTS	25,000.00	6,530.00	26.12
MISCELLANEOUS	24,522.00	25,839.02	105.37
TOTAL IGF	6,042,083.00	3,366,580.74	55.72

KEY CHALLENGES ENCOUNTERED DURING THE IMPLEMENTATION STAGE

- Delay in release of DACF
- Low Internally Generated Revenue
- Inadequate logistics
- Delay in Donor releases
- Boundary Disputes
- Non availability of land for social facilities

LESSONS LEARNT WHICH HAVE IMPLICATIONS FOR THE THE DMTDP (2018-2021).

- Logistics should be provided on time in order not to hamper the progress of implementation of the plan. The Assembly should therefore strive to provide adequate logistics to ensure efficient and smooth implementation of the plan.
- DACF should be released on time in order not to be cause constrain a lot of the planned programmes and projects. The Assembly should therefore intensify actions towards mobilization of Internally Generated Revenue to reduce the dependency on the DACF.
- Funding from development partners should also be released on times so ensure projects on go on smoothly. However, they had been considered as part of the funding sources for the plan implementation. The implementation therefore suffered as a result of the inadequate funds received from our development partners.
- Assembly to consider acquisition of landed properties for future development.

1.2. Municipal Profile

This section details the current state of affairs of the Municipality. It includes the physical and natural environment, built environment, spatial and socio-economic state of the Municipality taking into perspective the cause, effects and their implication for national development.

Adentan Municipal Assembly was created by Legislative Instrument (LI 1888) on the 29th February, 2008. Hitherto, Adentan was part of the then Tema Municipal Assembly which is now Tema Metropolitan Assembly. The Municipality has a land area of about 123 sq. km with a projected population of 115,994 based on the 2010 Population and Housing Census. The Assembly constitutes the highest political authority in the Municipality. It exercises political and administrative authority and, provides guidance, gives direction to, and supervises all other departments in the Municipality.

1.2.1. Institutional Capacity needs

The Adentan Municipal Assembly has staff strength of about 235. Out of this there are 90 females and 145 males. The planning unit is led by a Chief Development Planning officer with a Senior Development Planning officer, an Assistant Development Planning Officer and a Secretary. They form the Secretariat of the Municipal Planning Co-coordinating Unit (MPCU) and will facilitate the MPCU and the Plan Preparation Sub-committees in the preparation of the plan.

The assessment of the capacity of the Assembly in terms of its ability to prepare and implement the Medium Term Development Plan was carried out. To carry out all the activities in the plan a well-trained, equipped and motivated team is required.

To this effect the capacity of the Municipal Assembly to prepare and manage the Medium Term Development Plan has been assessed against conditions such as Qualification, Staff Complement, capacities, Fund Availability, Fund Use, Fund Access, Leadership, Management, Workload, Motivation, Equipment/ Facilities in preparing Medium term development Plan plans.

Overall, the situation analysis shows the institutional capacity to prepare and implement Medium term development Plan is quite commendable. All members of the core staff are also very dynamic and hinges on teamwork and transparency for the overall success of the plan. There is however the need for the provision of additional logistics, training and motivation to further aid the implementation of the plan.

Table 1.1: Needs and Capacity Assessment of the Adentan Municipal Assembly

NO.	INDICATORS	MEMBERS														TOTAL SCORE	AVERAGE SCORE
		A	B	C	D	E	F	G	H	I	J	K	L	M	N		
1	Qualification of Officer	10	9	10	8	10	8	8	9	8	8	5	9	10	6	118	8.43
2	Staff Complement	9	9	9	8	7	8	6	9	5	6	5	5	9	3	98	7.00
3	M&E Skills and Knowledge	9	9	5	1	7	6	5	8	1	6	1	6	7	3	74	5.29
4	Availability of funds	3	4	5	5	7	5	6	7	1	6	1	4	6	4	64	4.57
5	Utilisation of funds	4	4	5	5	6	5	10	7	5	7	10	4	8	4	84	6.00
6	Timely Access to funds	4	3	5	4	5	6	6	6	5	6	5	5	7	4	71	5.07
7	Leadership	9	8	8	5	9	8	9	9	8	7	10	6	9	6	111	7.93
8	Management	9	7	10	5	10	8	8	8	5	7	10	5	8	5	105	7.50
9	Workload	5	5	5	4	5	5	5	6	6	8	5	5	8	6	78	5.57
10	Motivation/Incentive	5	5	5	4	6	6	6	6	5	6	1	5	6	5	71	5.07
11	Equipment/facilities	2	2	5	4	6	4	4	6	1	5	2	2	6	1	50	3.57
	TOTAL SCORE																6.00

***Key:** **Score 1: Poor**
 Score 5: Good
 Score 10: Very Good

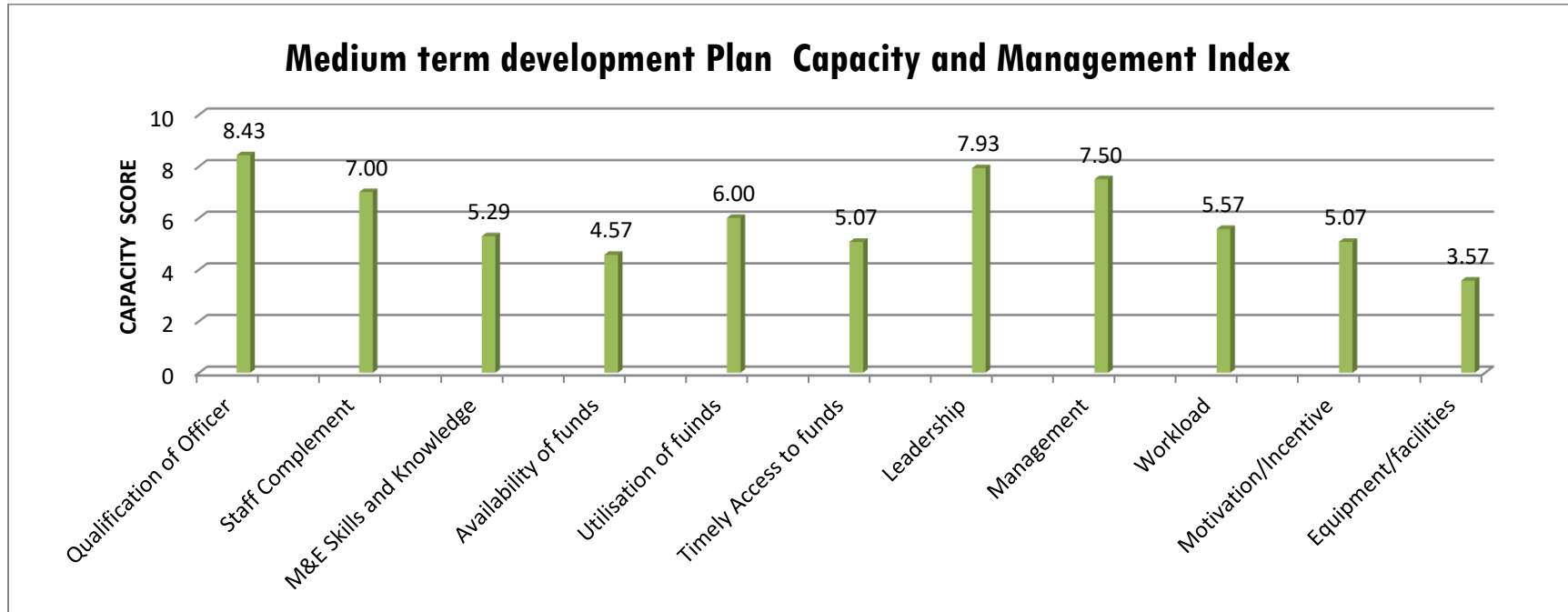
KEY

A=Agric B=Health C=Statistics D=Education E=Administration F=Information G=Social Welfare

H=Cooperative, I=Community Development J=NGOs K=Waste/ Environmental Health
The table above indicates scores on Medium term development Plan conditions and capacities within the Assembly.

L=Works M=Finance N= Town &Country

Figure 1.1: Needs and Capacity Assessment of the Adentan Municipal Assembly



1.2.2 Physical and Natural Environment

1.2.2.1 Location

The Adentan Municipal Assembly (with Adenta as its CBD) lies 10 Kilometres to the Northeast of Accra, which is specifically located on latitude 5° 43' North and longitude 0° 09' West. The Municipality has a land area of about 123 sq. km (33 sq. mls). It shares boundaries with Kpone Katamanso and Ashaiman Municipalities in the East, Accra Metropolis, La Nkwatanag-Madina Municipality to the West, Kpone Katamanso Municipality to the north and Ledzokuku Krowor Municipality to the south.

Adentan Municipal Area also serves as a nodal point, where the main Accra/Aburi/Koforidua and Accra/Dodowa truck roads pass.

- The location is good for commercial businesses such as banking, commercial market, etc
- Good for human settlement (residential facilities)

1.2.2.2 Relief

Adentan lies at the bottom, windward side and south of the Akuapim Range. It is a lowland area with an undulating terrain, which barely rises above 50 meters above sea level. The relief of the Assembly, is conducive for a lot of agricultural activities. This is due to the low lying nature of the area.

1.2.2.3 Climate

Temperatures are generally high throughout the year. The high temperatures warm up the air, which rises to condense contributing to the second type of precipitation called Conventional rainfall for the area. March–April is usually the hottest period with temperature reaching 32°C during the day and 27°C at night. Cooler temperature occurs from May-September with 27-29°C during the day and 22-24°C in the night.

The area experiences two types of rainy seasons. The first and the major season start from April to July while the second but minor season is from September to November each year. The bi-modal rainfall pattern provides a suitable environment for farming activities in most months (8 months) of the year as residents are able to cultivate and harvest different types of crops within each season.

The Relief rainfall occurs because the Akuapim range serves as a natural border for the community. The range serves as an impediment for the South-easterlies moisture bearing winds from the sea, which forces this warm air to rise to condense into rain bearing clouds giving Adentan and its environs heavy rainfall.

1.2.2.4 Vegetation

The rainfall pattern and the terrain of Adentan have influenced the vegetation cover of the environment. The southern part of Adentan is covered by Savannah grass with scattered Nim-trees. The Northern part has Savannah semi-rain forest with deciduous trees but due to the activities of human behaviour, the general vegetation cover of some parts of the community have changed to grassland and in some places, bare lands. The climatic condition and vegetation cover have contributed immensely to animal rearing and vegetable production in the area. Due to the nature of the area, erosion will be more severe (in bare lands) hence may cause inconveniences to people who reside there. Also due to those erosions, farming will be difficult.

1.2.2.5 Soil and Geology

The soils are highly elastic when wet but become hard and compact when dry and then crack vertically from the surface. This renders the soil unsuitable for hand cultivation.

The soil type is confined mainly to small amounts of subsistence cropping of cassava, okro, maize and other vegetables. The short type grassland provides extensive grazing fields.

There are brownish grey, medium or coarse sand, underlain by a hard porous gristly loam along the Frafraha area. The soils have low nutritional status and are quick in becoming parched after the end of the rainy season. Main crops grown include pepper, okro, watermelon and maize.

The area is underlain with Precambrian rocks of the Dahomeyan formation. Sedimentary rocks are deposited at the southern, western and eastern parts of the Municipality. Metamorphic rock deposits are found at the northern parts that

consist of granite and gneiss making this part rocky and stony in appearance. The rock formation in the area has promoted stone quarry and sand winning giving a kind of informal employment.

1.2.2.6 Natural Environment

Adentan abounds in several natural resources; prominent among them are the Nugbete River in Nmai Djor and the Ogbojo stream. Currently, these resources are not being properly maintained and are gradually collecting waste materials in the form of used papers and polythene bags which block the flow of the stream, thereby making it difficult for the community to access the stream and make good use of the stream. The Ogbojo stream has the tendency of overflowing its banks during the rainy season making it difficult for residents to access the Ogbojo market and other social-economic facilities such as schools at its other side. There is therefore the need to construct box culverts across vantage areas of the stream to facilitate movement from one side of the stream to the other. The waste materials if not managed properly will serve as a breeding grounds for bacteria and other harmful insects (mosquitoes, flees etc.) which will cause illness or sickness to the people residing in the area. However, the stream can be harnessed for the purposes of aquaculture and horticulture to provide employment opportunities in the area

1.2.2.7 Manmade Resources

To facilitate farming and agricultural activities, various individuals and institutions over the years have succeeded in constructing dams within the Adentan Municipality. The names of the dams are;

Japan Motors Tourist Resort, Faahe Dam at Nmai Djor, Tessa Dam at Adjiringanor, University Farms Dam, Water Body at Amrahia and Water Bodies at Ashieye.

The Japan Motors Tourist Resort Dam is said to have been built in the 1960's by Japan Motors (an automobile firm) for their cattle ranch. Currently, the area around the dam has been used for the development of residential housing unit and hence the facility has been abandoned. Plans are however under way to use the lake for aquaculture activities with the aim of finally developing the site as a tourist attraction centre in the near future.

Faahe dam in Nmai Djor on the other hand was constructed by one Alhaji Bariko for his cattle. The dam almost dries up in the dry season. It is anticipated that when desilted, the dam's capacity to hold large volumes of water could increase and hence be useful for aquaculture all year round.

The Tessa Dam at Adjiringanor was built in the first Republic during the construction of the Accra–Tema Motorway. The area has a serene environment which could go a long way to encourage tourism if the facility is properly developed for aquaculture purposes.

The University farms Dam as its name suggest was constructed by the University of Ghana to aid practical work at its faculty of Agriculture. Currently the facility is not being used and land around it continues to be encroached upon by real estate developers.

Water Bodies at Amrahia and Ashieye have seen very little of the purpose for which it was constructed. Residents, continue to use the facilities for domestic purposes. Plans are however far advanced to properly develop the facility for Agric purposes.

1.2.2.8 Physical Beauty of the Municipality

Much has not been done in terms of improving the physical beauty of the Adentan Municipality. There are virtually no green areas in the municipality due to human activities. The municipality cannot boast of any park for recreational purposes. There are also no pavements along the major roads. There is therefore the need to undertake intensive aesthetic activities including greening and landscaping ceremonial roads in the municipality. Considering development implications, this has on the Assembly, the Physical Beauty of the Municipality served as a catalyst for the attraction of business men and women, tourists.

1.2.3 Biodiversity, Climate change, Green Economy and Environment in General

The mainstreaming of biodiversity, climate change, green economy and environmental concerns are most relevant in ensuring sustainable development in the Municipality. The negative effect of the current situation of increased environmental degradation, pollution, loss of biodiversity are been felt all around the country

The Municipality is losing vegetation; wildlife and water bodies due to rapid expansion of built up spaces due to urbanization. Challenges in perennial flooding, waste management and unsustainable use of resources also exist.

The municipality in other to ensure development that does not deprive the future of needed resources to develop will take advantage of the opportunities that exist through the adoption and adaption of both local and external strategies to mainstream green economy, climate change and protect biodiversity issues into its development programme. These strategies will include among others;

- Prevention of encroachment on protected areas, water bodies and farm lands
- Intensify public information and awareness campaigns on flood prevention, energy conservation, climate change ,green economy and mitigation strategies.
- Mainstream green economy through reuse, recycle,reclamation conservation ,permitting of buildings etc
- Encourage sustainable socio-economic livelihoods among locals through organic agriculture aqua culture and ecotourism.
- Improve and introduce innovative ways in waste management and disposal systems like sorting, composting, bio-fills etc
- Strengthen the capacities of agencies that are charged with promoting environmental standards.
- General public awareness on climate change and mitigation strategies through mass media educational campaigns.

Table 1.1.1: Climate Change risk in the Municipality

Zone	Risk	Issues
Koose	Dams Ecology	Enchroachment of Dams Flooding Cutting down of trees to build in area
Gbentaana	Ecology	No central waste collection point Burning of waste
Nii Ashalle	Ecology	No central waste collection point Burning of waste Flooding
Sutsurunaa	Ecology Dams	Burning of waste Enchroachment of Dams

KEY ISSUES Physical Characteristics:

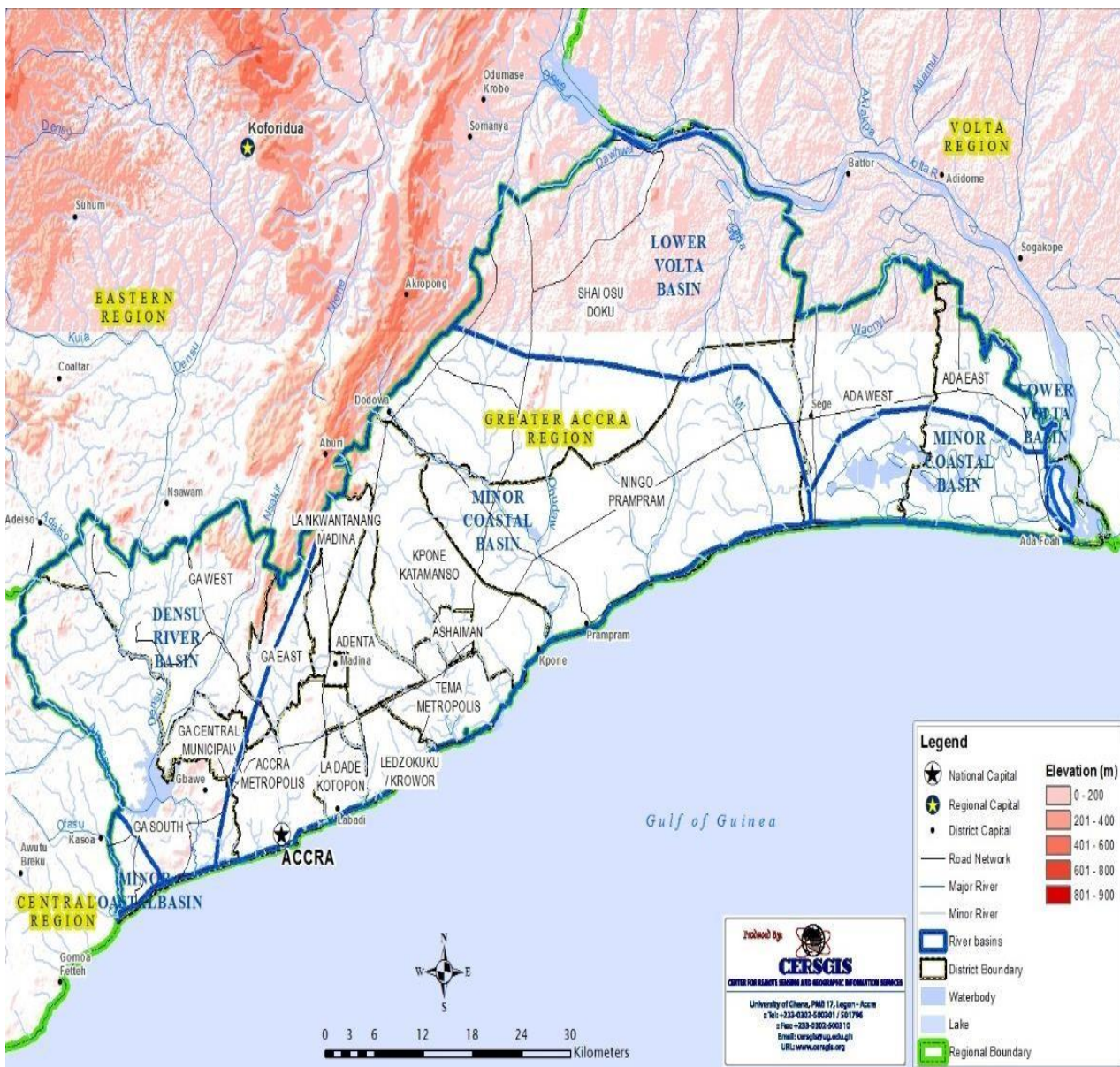
- ✓ Adentan lies in a low land area suitable for supporting irrigation fed agriculture.
- ✓ The vegetation and climate is suitable for all year round production of food crops.
- ✓ Rock formation of Adentan suitable for construction activities.
- ✓ Increase incidence of flooding
- ✓ Streams pose danger to resident who intends to cross it to access socio-economic

1.2.4 Water security

Perennial water shortage that plagued the Municipality over the years has eased in some communities with the completion of the Kpone Hydro Works which supplies water to most of the eastern corridor of Accra. Communities without potable water resort to water tanker services, boreholes and rainwater harvesting during the dry season, residents also depend on dams at Nmai-Djor, Adjiringanor, Ashale Botwe, Amrahia and Ashiye. The trend of the usage of water in the Municipality per the 2010 Population and Housing census are as follows, Sachet water is the main source of drinking water for households in the Municipality (53.9%), followed by Pipe-borne (15.4%) and Tanker supply/Vendor provided (13.4%). The use of bottle water is higher in urban areas (3.6%) than rural areas (2.7 %). The use of wells springs and Dugout/pond/Dam is the least throughout the Municipality.

It is envision that the supply of portable water by the Ghana Water Company will be improved in areas like Ashiye, Ogbojo and Mamomo, through the implementation of The Greater Accra Metropolitan Area Water and Sanitation Project (Source: 2010 Population & Housing Census)

Hydrology Map of GAMA Area



The Municipality experiences both natural and man-made disasters like flood, cyclones, fires etc.

In recent time, there is an increase in flooding in communities like New Legon, New Adentan, Commandos, Nsuonano, Fulani, Abenwoha, Ogbojo and Sraha. This can be attributed to increase runoff water from the Akuapim Hills, silting, poor drainage and building of unauthorised structures in water ways and swamps. The activities of National Disaster Management Organization (NADMO), have also led to the identification of about fifteen areas classified as flood prone areas and fourteen as swampy areas in the Municipality.

There is also the incidence of both domestic and commercial fires in the Municipality. This can be attributed to electrical faults, negligence, and unsafe use of fire amongst others.

The Assembly through National Disaster Management Organization (NADMO), Department of Fire Service and Information Services provide assistance and education of the populace on disaster management and prevention in various communities and market places. These efforts are made to ensure an environmentally friendly and economically viable Municipality.

1.2.6 Natural Resource Utilization

Adentan abounds in several natural resources; prominent among them are the Nugbete River in Nmai Djor and the Ogbojo stream. Currently, these resources are not being properly maintained and are gradually collecting waste materials in the form of used papers and polythene bags which block the flow of the stream, Moreover making it difficult for the community to access the stream and make good use of the stream. The Ogbojo stream has the tendency of overflowing its banks during the rainy season making it difficult for residents to access the Ogbojo market and other social-economic facilities such as schools at its other side. There is therefore the need to construct box culverts across vantage areas of the stream to facilitate movement from one side of the stream to the other. The waste materials if not managed properly will serve as a breeding grounds for bacteria and other harmful insects (mosquitoes, fleas etc.) posing as a public health threat to people residing in the area.

These water bodies however have the potential of providing livelihood for residents if they are harnessed for aquaculture and other agriculture activities.

1.2.7 Population

Demography it is the scientific study of population and its characteristics. Demography's relationship to development cannot be over emphasized since population dynamics has a key role to the district development planning. That is, the sector has a major influence on land, natural resources development and management, land use planning, employment and social infrastructure provision such as schools, health facilities, housing, water sanitation and many others. The analyses of trends in relation to population growth, distribution, migration and their implications for planning in growing economies is very essential since it forms the basis of recognition of development problems.

1.2.7.1 Population Size and Growth rate

The Adentan Municipal Area has a population of 78,215 based on the 2010 Housing and Population Census. This does not however reflect the true situation on the ground as settlements along the western corridor of the Dodowa Road was not captured as part of the municipality. It is hoped the realignment of the boundary along the Dodowa road as a result of the settlement of the boundary dispute with Madina La Nkwantanang Municipal Assembly will help address this issue.

Despite the above the regional growth rate of 4.4% has been used to project the current population pending the next census. Using the regional growth rate of 4.4%, the current population as projected for the year 2018 is estimated to be 111,105. The table below shows the 17 largest communities captured by the 2010 Census and the projected figures for the subsequent years.

Table 1.2: Population Size and Growth

No.	Community Names	2010 Census	Projected 2014	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
1.	Ashale Botwe	18615	22,197	25,329	26,443	27,606	28821	30089
2.	Adentan East	13788	16,441	18,761	19,586	20,448	21348	22287
3.	Fafraha	6214	7,410	8,455	8,827	9,215	9620	10043
4.	Ogbojo	5920	7,059	8,055	8,409	8,779	9165	9568
5.	Otinshie	5458	6,508	7,426	7,753	8,094	8450	8822
6.	Adjiringanor	4708	5,613	6,405	6,687	6,981	7288	7609
7.	Ashiyie	4236	5,051	5,764	6,018	6,283	6559	6848
8.	Nmai Djorn	4187	4,993	5,697	5,948	6,210	6483	6768
9.	Tesa	2936	3,501	3,995	4,171	4,355	4547	4747
10.	Dzenayor	2794	3,332	3,802	3,969	4,144	4326	4516
11.	Otanor	2320	2,766	3,156	3295	3440	3591	3749
12.	New Legon	2146	2,559	2,920	3048	3182	3322	3468
13.	Amrahia	2084	2,485	2,836	2961	3091	3227	3368
14.	New Legon-Commando	861	1,026	1,171	1223	1277	1333	1392
15.	Dzornaaman	798	952	1,086	1134	1184	1236	1290
16.	Amanfro	675	805	919	959	1001	1045	1091
17.	University Farms	475	566	646	674	704	735	767
TOTAL		78,215	93,264	106,423	111,105	115,994	121,096	126,422

Source: Extrapolated from the 2010 Population and Housing Census

1.2.7.2 Age-Sex Characteristics

The age-sex structure of Adentan is influenced by factors, which contributes to population increases generally. These factors include natural birth rate, migration, mortality rate, socio-economic activities, etc.

Per the 2010 Population and Housing Census The female population as at 2010 was estimated to be 38,849 (49.7%), while the male population was 39,366 (50.3%), giving a male-female ratio of 0.50:0.49 which is the highest in the Greater Accra Region. 66.2% of the total population falls within the working population, 31.4% falls within the children's population with 2.4% falling within the aged population.

The sex structure of the Municipality has males dominating with 50.9 percent in the working population with females taking 49.1 percent. The age dependency ratio for females is higher (52.83) than males (49.45). Again, age dependency ratio for urban area (51.8) is high while rural area recorded 50 percent.

This indicates that, the municipality has a youthful population with the age cohorts 0-4 and 25-29 having the majority of the population. Hence, there is the need to institute development programmes to provide employment to engage the youth in sustainable economic ventures. The table below shows the age and sex composition of Adentan Municipality.

Table 1.3: Population by Age, Sex and type of locality

Age Group	Sex			Sex Ratio	Type of Locality	
	Both Sex	Male	Female		Urban	Rural
All ages	78,215	39,366	38,849	101.3	49,995	28,220
0-4	9,870	5,024	4,846	103.7	6,268	3,602
5-9	7,583	3,770	3,813	98.9	4,860	2,723
10-14	7,131	3,390	3,741	90.6	4,676	2,455
15-19	6,777	3,105	3,672	84.6	4,399	2,378
20-24	9,268	4,535	4,733	95.8	5,852	3,416
25-29	10,043	4,959	5,084	97.5	6,317	3,726
30-34	8,055	4,239	3,816	111.1	5,096	2,959
35-39	5,828	3,180	2,648	120.1	3,668	2,160
40-44	4,159	2,296	1,863	123.2	2,627	1,532
45-49	2,901	1,559	1,342	116.2	1,847	1,054
50-54	2,204	1,161	1,043	111.3	1,453	751
55-59	1,435	751	684	109.8	960	475
60-64	1,090	555	535	103.7	722	368
65-69	679	327	352	92.9	467	212
70-74	493	233	260	89.6	324	169
75-79	269	107	162	66.0	182	87
80-84	228	87	141	61.7	140	88
85-89	107	41	66	62.1	67	40
90-94	61	25	36	69.4	43	18
95-99	34	22	12	183.3	27	7
All Ages	78,215	39,366	38,849	101.3	49,995	28,220
0-14	24,585	12,184	12,400	98.3	15,804	8,780
15-64	51,760	26,340	25,420	103.60	32,941	18,819
65+	1,871	842	1,029	81.8	1,250	621
Age-dependency ratio	51.11	49.45	52.83		51.77	49.95

Source: Extrapolated from the 2010 Population and Housing Census

Table 1.4: Reported total fertility rate, general fertility rate and crude birth rate by district

Age Group	Both Sexes		Males		Females		Sex Ratio
	Number	Percent	Number	Percent	Number	Percent	
All ages	78,215	100.0	39,366	100.0	38,849	100.0	101.3
0-4	9,870	12.6	5,024	12.8	4,846	12.5	103.7
5-9	7,583	9.7	3,770	9.6	3,813	9.8	98.9
10-14	7,131	9.1	3,390	8.6	3,741	9.6	90.6
15-19	6,777	8.7	3,105	7.9	3,672	9.5	84.6
20-24	9,268	11.8	4,535	11.5	4,733	12.2	95.8
25-29	10,043	12.8	4,959	12.6	5,084	13.1	97.5
30-34	8,055	10.3	4,239	10.8	3,816	9.8	111.1
35-39	5,828	7.5	3,180	8.1	2,648	6.8	120.1
40-44	4,159	5.3	2,296	5.8	1,863	4.8	123.2
45-49	2,901	3.7	1,559	4.0	1,342	3.5	116.2
50-54	2,204	2.8	1,161	2.9	1,043	2.7	111.3
55-59	1,435	1.8	751	1.9	684	1.8	109.8
60-64	1,090	1.4	555	1.4	535	1.4	103.7
65-69	679	0.9	327	.08	352	0.9	92.9
70-74	493	0.6	233	0.6	260	0.7	89.6

Source: Extrapolated from the 2010 Population and Housing Census

1.2.7.3 Urban Rural Split

The Population of Adentan Municipality takes 2 percent of the total population of (4,010,054) in the Greater Accra Region. Concerning the regional distribution (urban/rural), Adentan is made up of 1.4 percent of urban residents and 7.4 percent of rural residents within Greater Accra Region. 49,995(63.9%) of the population live in the urban area with 28,220(36.1%) in the rural area. Alternative livelihood skills programmes, and urban agriculture activities is therefore needed for the rural areas due to the loss of arable land to urbanisation.

Table 1.5: Population size by locality of residence by district, region and sex ratio

Region/District/ Sex	All Localities		Urban		Rural	
	Number	Percent	Number	Percent	Number	Percent
Total	78,215	100	49,995	100	28,220	100
Male	39,366	50.3	24,840	49.7	14,526	51.5
Female	38,849	49.7	49.7	50.3	13,694	48.5
Percent of regional population	4,010,054	2	3,630,955	1.4	379,099	7.4

Source: Extrapolated from the 2010 Population and Housing Census

1.2.7.4 Household Characteristics

The 2010 census report defines a household as “a person or group of persons who live together in the same house or compound, share same house keeping arrangement and are catered for as one unit”. The total stock of houses in the Adentan Municipality recorded at the 2010 Ghana Population and Housing Census was 13,669. The urban areas tend to have higher proportion of houses (59.9%) than the rural areas (40.1%). The average households per house was (1.5) for the Municipality, with the urban areas having a high of (1.6) and the rural areas a low of (1.4). Also the average household size was (3.7) for the Municipality, with a higher urban average of (3.8) and a lower rural average of (3.7). Population per house recorded for the Municipality was (5.6) with a higher urban proportion of (6.0) and a lower rural proportion of (5.0).

KEY ISSUES: DEMOGRAPHIC AND HOUSEHOLD CHARACTERISTICS:

- ✓ High economic active population
- ✓ Average household size of 3.7 (National)
- ✓ Youthful population
- ✓ Low income levels
- ✓ Inadequate land for those engaged in farming due to the activities of Estate Developers

1.2.8 Migration

The steady increases in population can be attributed to the fact that Adentan serves as a dormitory town for most people who have migrated from all over the country to seek employment in the service sector, industries and government institutions within the Tema and Accra Cities. The situation has put a lot of pressure on the existing socio-economic infrastructure and utilities. This calls for good developmental policies and programmes to alleviate the social problems that have emerged as a result

1.2.9 Gender Equality

Despite numerous national and local advocacies, gender inequalities still exist in our municipality. This is basically due to the traditional social structure which tends to be male biased in areas of economic independence, leadership, ownership of land, decision making etc.

Men are regarded as the head of household and bread winners of the family in the municipality. Women mainly take up the domestic activities of the family. These roles are virtually blurred as women in most part of the Municipality now occupy

formal and dominate informal sectors of the economy. These women are the Bread winners, head of households or support men to keep house.

The changing dynamics of these roles and power relations necessitated the mainstreaming of Gender to achieve sustainable development at the local level. This is because sustainable development cannot be achieved if a portion of the human resources be it, men or women, are left out of the development process at the local level.

There is therefore the need to improve access to social services, remove barriers to economic, political and legal wellbeing of all especially traditional marginalized groups like women and children in our jurisdiction. Also they will be the need to provide information for inclusion in the development process and make a conscious effort during implantation of the development agenda to ensure equitable participation of all genders in the Municipality in a transparent and socially accountable way.

1.2.10 Settlement systems

The Land Use and Spatial Planning Act. (Act 925) regulates spatial planning in the Municipality. The Act seeks to provide sustainable development of land and human settlements through a decentralized planning system and ensures judicious use of land and strengthens the Physical Planning Department to discharge its mandate effectively.

Adentan Municipality (with Adentan as its CBD) plays a residential role in the Greater Accra Region. The established Physical Planning Department of the Assembly has at its disposal 36 No well-designed Local Plans for guiding spatial development. These 36 No. local plans have contributed in shaping the current structure of the municipality which has assumed a size of approximately 123 sq. km with the Municipality predominantly growing towards the north (including Malejor, Amrahia and the far eastern suburbs (new Legon and Katamanso). As land owners develop, particularly in the urban periphery, utility providers hardly keep pace in all parts of the municipality. These types of development impacts have a significantly adverse effect on the implementation of development control as well as infrastructure and institutional planning.

1.2.10.1 Physical Development Planning

The provision of well-designed physical development planning schemes for the Municipality has been in place for most towns. However, there are serious litigation of land ownership, most of which are in court for determination.

This litigations has resulted in several physical developmental problems such as building without development permits, Multiple land sale, use of land-guards to protect people and community opinion leaders' interests, acquisition of land title problem, encroachment on road reservations and government land.

Unplanned areas officially are very few whereas partly planned communities are also few.

1.2.10.2 Erosion

The absence of drains has caused serious erosion in most parts of the municipality creating gullies on the roads especially and exposing some houses in areas such as Aben waha, Ashale Botwe, Frafraha, Adjiringanor, Adentan Village. There is the need to take appropriate measures to check this situation.

1.2.10.3 Impact of Human Activities on the built Environment

The vegetation cover for the built environment has however been reduced by the creation of new housing estates. Land that have been zone for agricultural purposes has been lost to housing development and this has not only had negative implications for the environment but also for the livelihoods of those who farmed the land.

Some houses have been constructed in waterways and this contributes to flooding. Development control measures should therefore be adequately enforced to curb the situation.

1.2.10.4 Encroachment

Encroachment in the Adentan Municipality is a very serious problem as areas zoned for public facilities such as roads, drains and others have been encroached. This situation has made it difficult for the construction of roads, drains in some of the areas, thereby creating poor accessibility. Building in water ways is a problem in the municipality causing flooding in some areas. Haphazard development is another issue the Assembly is facing. The Physical Planning and Works Departments of the Assembly are not well equipped to perform their duties effectively and efficiently. There is therefore the need to equip these departments for them to enforce the building regulations and also involve the traditional authority in enforcing the building laws.

Table 1.6: Planned and Unplanned Communities in the Municipality

ZONAL COUNCIL AREA	COMMUNITY	ZONING STATUS		
		PLANNED	PART PLANNED	UNPLANNED
1. KOOSE	Maledjor			
	Amrahia		√	
	Amanfro	√	√	
	Ashieye Ampomah Village	√		
2. GBENTANAA	Adenta Old Town	√		
	New Adentan			√
	Adentan Housing Estates	√		
	Approtech Commandos East Adentan		√	
	New Legon			
	SSNIT Flats	√		
	Fafraha			
	Ritz Area	√		
	Alhaji	√	√	
3. NII ASHALE	Ashale Botwe	√		
	Ogbojo	√		
	Little Roses	√		
	Japan Motors , Lakeside Third Gate, Arap Adjei		√	
	Part Dzen-Ayor	√		
		√		
4. SUTSRUNNA	Obudankadi	√		
	University Farms			√
	Nmai Djorn	√		
	Dzornaaman	√		
	Otano	√		
	Islamic University	√		
	Adjiringanor	√		
	Bedzen	√		
	Tesaa	√		
	Otinshie	√		
	Part Dzen-Ayor			

Spatial Planning Committee

Every developer in the Municipality is by law required to acquire a building permit before putting up any constructional works. From the year 2014 to 2017 as shown in table 1.7, a total number of 2417 development applications were received.

The Spatial Planning Committee approved a total number of 1860 applications representing 76.95% and deferred 557 applications representing 23.05% for further clarification.

Table 1:7: Technical Subcommittee and Spatial Planning Committee Meetings

Year	Tech. Sub Comm. Meetings	Spatial Planning Comm Meetings	Development Applications Received	Development Applications Approved	Development Applications Deferred	Revenue Generated (Gh¢)
2012	7	1	194	136	58	607,213.80
2013	4	2	233	169	64	952,626.89
2014	23	5	787	595	192	1,484,289.74
2015	24	5	625	488	137	1,781,969.24
2016	26	6	578	472	106	2,843,941.21
Total	84	19	2417	1860	557	7,670,040.38

1.2.10.3 Spatial Distribution and Access to Essential Services

Essential Services such as Banking Institutions, Police Stations, schools, health facilities, Market Centres and postal services etc exist, but are unevenly spread throughout Electoral areas. This implies that residents travel to communities within and outside the Municipality where these services can be easily accessed.

Table 1.8: Distribution of Essential Services in the Zonal Council Areas in the Municipality

Name of Zonal Council area	Health Facilities (Public)	Health Facilities (Private)	Postal Services	Banking/Financial Facilities	National Fire Service	Police Station/Post	Developed Market Centres	Public Schools (All levels)
Koose	5No Available	4No Available	N/A	2 No Available	N/A	1	N/A	2No Available
Gbentanna	4 No Available	9No Available	1No Available	6No Available	1No Available	3No Available	1No Available	5No Available
Nii-Ashale	6No Available	6No Available	N/A	1 No Available	N/A	2	1No Available	4No Available
Sutruunna	3No Available	4No Available	N/A	2 No Available	N/A	3	N/A	4No Available

From table 1.15 and the scalogram below, most of the communities and for that matter the electoral areas lack certain basic social facilities even through the rate of human settlement (i.e. residential properties) appears to be on ascendency.

1.2.10.4 Transportation

The means of transportation in the Municipality is by roads. The Adentan Municipal Roads Unit is responsible for managing a road network of 562km. This is made up of 126km and 436km of paved and unpaved roads respectively. Also drains are inadequate and mostly uncovered.

Road accessibility in Adentan Municipality is generally poor with a few roads tarred. Most communities are not accessible because the roads are in a deplorable state. The development of these pot holes slow down speed when travelling and sometimes leads to accidents as drivers try to avoid the potholes. During the rainy season, travelling becomes very difficult. This condition is very prominent in areas such as Adenta, Ashale Botwe, ogojo, Adjiringanor, Nmai Djorn, Amrahia, Ashieye, Frafraha and Aben waha. Others are Approtech, Housing down, Foster home, Adentan village and New Legon.

There is inadequate public transport and facilities to cater for the transportation needs of the people thereby making accessibility and passage for vulnerable road users such as pedestrians, cyclists, physically challenged the elderly and children very difficult.

On traffic management and planning, there is the need to introduce traffic calming on some main roads, road line marking on major roads, speed humps and road signs at some specific points to control over speeding in order to prevent both pedestrian and vehicular accidents from occurring within the Municipality. Also the Transport Department, Municipal Guards and collaborative Security Agencies should continue with sensitisation and enforcement to ensure sanity on the road

1.2.10.5 Sanitation and Waste Management Infrastructure

The Assembly, due to inadequate labour and machinery has franchised the collection of Waste in the entire Adentan Municipality to private service providers who intend pay monthly franchise fees to the Assembly. However, it is only the waste of households who are registered with these service providers that is collected. The solid waste of those who are not registered is clandestinely dumped into bushes and drains to the detriment of the law abiding ones. Some of the Waste Collection Companies in the Municipality are; Amanee Waste, Honest Waste, Jakora Waste, Jamokey B Ventures, Zoom lion Domestic and Zoom Alliance.

It suffices to state that there is the need for the Adentan Municipal Assembly to initiate steps to identify and acquire land for the development of an integrated final disposal site for both solid and liquid waste. The land should be large enough to contain an incineration and composting plants, storage facility for recovered waste for recycling and final disposal for hazardous waste. The Municipality disposes off their Liquid Waste unofficially at Nungua Farm

1.2.10.5.1 Solid Waste Generation and Composition

Adentan Municipality has no large or medium size industries, the major sources of solid waste are from municipal sources. An estimated total of 32,400.56 tons of waste is generated annually out of which 23,328.40 representing 72% collected 28% is not collected.

The daily waste generation rate within Municipality is estimated at 90.00 tons of which 64.8 are collected. The remaining 25.2 of waste not collected finds their way into undeveloped plots and drains contributing to the perennial flooding. There is therefore the need to take steps to ensure that residents separate their waste which will make it possible to subject the various components to further use. Supervision and monitoring is necessary to ensure effective collection is improved in order to reduce the percentage not collected.

A lot of education and sensitization is needed to change the attitude and behaviour of residents who think waste collection and disposal should continue to be done anyhow.

Table 1.9: MSW Generation

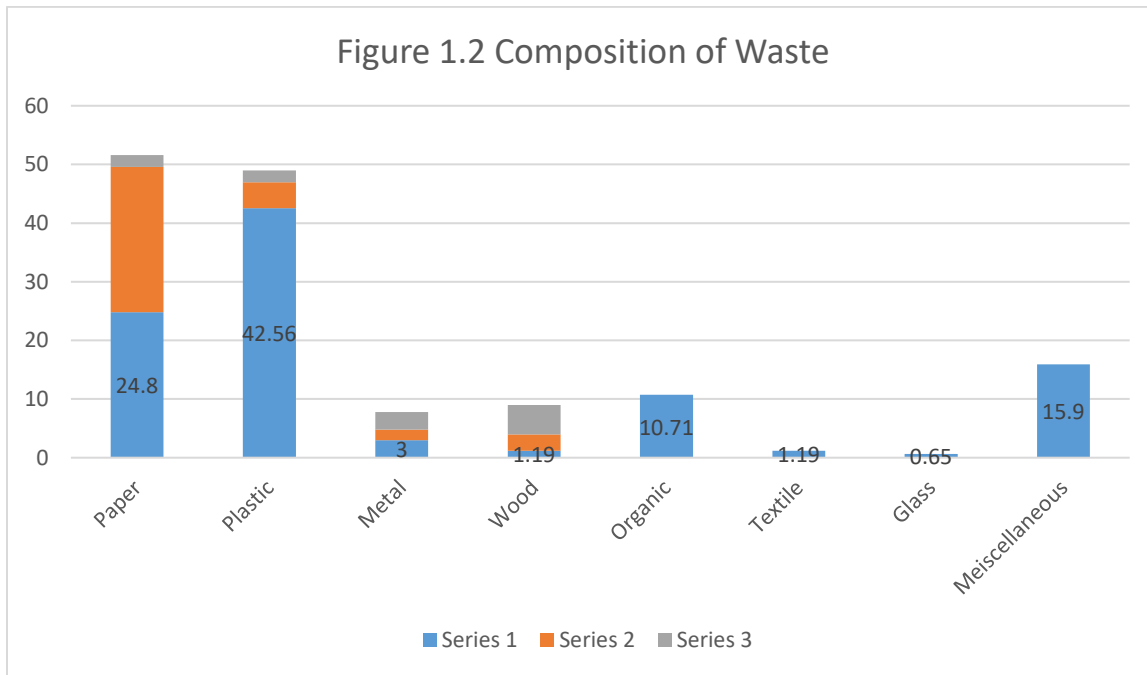
Period	Waste generated (m/t)	Waste collected (m/t)	Percent %	Waste deficit (m/t)	Percent %
Annual	32400.00	23,328	72%	9072	28%
Monthly	2700.00	1,944		756	
Weekly	630.00	453.6		176.4	
Daily	90.00	64.8		25.2	

Source: AdMA EHSU

Table 1.10: Composition of Solid Waste

Component	Percentage
Paper	7.68
Plastic	24
Metal	3.93
wood	1.0
organic	50
Textile	1.21
Glass	4.8
Inert(sand, ash, demolitions, fine organics)	7.38

Source: AdMA EHSU



Source: AdMA/EHSU| Waste Composition- Domestic Waste

The figure shows the percent of various components of waste management in the Municipality. Plastics have the highest with a percent of 42.56% while glass also has the lowest with a percent of 0.65%. This indicates that the Assembly generates more plastic waste which can be recycled into other products, and also create avenue for employment in the

Municipality. There is the need to encourage the private sector to establish a recycling plant in the Municipality or partner with neighboring districts to establish one.

1.2.10.5.3 Collection, Storage and Transportation

The service providers in the Municipality use various types of equipment for the collection and transportation of solid waste indicated in the Table below.

Table 1.11a: Equipment Holding of Private Contractors

CONTRACTOR	NO. & TYPE OF EQUIPMENT				
	Compactors	Skip-loaders	Roll-on/off	Tipppers	Bola Taxis
Amanee Gen. Waste	2	0	0	4	0
Jakora Ventures	1	0	0	0	1
Zoomlion Domestic	3	0	0	1	1
Jamoky 'B' Ventures	2	0	0	0	1
M&D	0	0	0	0	1
Honest Waste	4	1	0	0	0
Nadmok	0	0	0	1	1

Source: AdMA|EHSU

Table 1.11b: Equipment holding of Adentan Municipal Assembly

S\N	TYPE OF EQUIPMENT	NUMBER	CONDITION
1	Compactor Truck	1	Serviceable
2	Skip Truck	1	Serviceable
3	Roll on Roll off	1	Serviceable
4	Bola Taxi	3	2 Serviceable ,1 Not Serviceable
5	Refuse Container (13m ³)	5	Serviceable
6	Refuse Container (15m ³)	3	Serviceable

Source: AdMA|EHSU

The Environmental Health and Sanitation Unit per the environmental health and sanitation policy is supposed to maintain 20% capacity of logistic to complement the 80% capacity that the private sector is expected to manage. The purpose of this reserved capacity is to enable the assemblies to step in to salvage in case of a failure on the part of any private company.

1.2.10.5.4 Liquid Waste and Excreta Management

The term liquid waste management refers to treatment and disposal of all categories of non-solid and non-gaseous waste and include human excreta (night soil and sewage), silage, industrial effluent, and dry run-off. The Adentan Municipality is not endowed with a central sewerage system and residents depend on a variety of technologies for the storage, collection, treatment and disposal of liquid waste. The total housing stock and toilet facilities is shown in the Table 1.12 below.

Table 1.12: Toilet Facilities

Type and No. of Premises		Type and No. of Toilets				REMARKS
Type	No	WC	KVIP	VIP	Pit Latrine	
Residential Premises	14,675	14,015	403	658	2381	Premises are located within or near owner/operators residential premise and therefore depend on the domestic toilets
Drinking Houses	15					
Eating Houses	978					
Educational Institutions	351					

These figures give an indication of availability of toilet facilities in the Municipality but that is not the true reflection on the ground. This is because; there are more than one water closet toilets in a household. Over one hundred percent of the communities have access to some kind of toilet facility. There is however a deficit in the low-income high density communities within the municipality. These are Adentan Mamomo, Old Ashale Botwe, Ogbojo, Adjiringanor and Otano Villages, Amanfro and Amrahia. In communities such as State Housing Corporation, SSNIT Flats, Trassaco Valley, Japan Motors, among other estates, access to domestic toilet facilities exceeds one hundred percent. It was also observed that most of the VIP and Pit latrine are temporary facilities used in uncompleted houses especially in the newly developing areas.

1.2.10.5.5 Public Toilets (Commercial Toilets)

The dependence on public toilet facilities as a means of excreta disposal is currently very low; subsequently, there are a few of them in the Municipality as shown below.

Table 1.13a: Public (Assembly owned) Toilet

Electoral Area	Communities	Location	Type	Capacity	Age
KOOSE	Amrahia	left kakantamansu road	W.C	8 Seater	12 yrs
	Malejor	Near chief's palace	KVIP	4 Seater	16 yrs
	Ashieye	Ashieye Village	W.C	10 Seater	8 yrs
GBENTAANA	Gbentanna	Near rowi	W.C	10 Seater	8 yr
	Mamomo	Adenta lorry park	W.C	10 Seater	8 yr
		South Frafraha near chief palace	KVIP	4 Seater	16yrs
SUTSRUNNA	Otano	Near Bethel Presby church	W.C	10 Seater	9 yrs
	Adjinnganor	Benjin near high Tension	W.C	10 Seater	9yrs
	Adjiringanor	Near the cemetery*	wc	10 Seater	15
NII ASHALE	Ogbojo	Ogbojo Market and proposed lorry park	W.C & Bath	10 Seater	8 yrs
	Ogbojo	Near the cemetery	KVIP	4 Seater	8 yrs

Source: AdMA/EHSU

Table 1.13b: Private-Owned Toilet

Zonal Area	Electoral	Location	Type	Capacity	Age
NII ASHALE	Ogbojo	Near big gutter	KVIP	12 Seater	9 Yrs
	Ogbojo	Dzea Ayor opposite Royal Rising Academy	KVIP	8 Seater	8 Yrs
	Nii Ashale	Sraha park (old boter park)	W.C	10 Seater bath and Urinal	9 Yr
	Nii Ashale	Botwe near Kiddy Day Care	KVIP	8 Seater	12Yrs
	Nii Ashale	Botwe near chief's palace	KVIP	8 Seater	12 Yrs
	Ogbojo	Ogbojo New Industrial Area	W.C	6 Seater	9 Yrs
	Ogbojo	Near MTN Pole	W.C	6 Seater	4 Yrs
		Sraha community	KVIP	8 Seater	12 YRS
GBENTAANA	Mamomo	Adenta Approtech	AQua Privy	12 Seater	4 Yrs
	Mamomo	Adenta Village near Community Borehole	Pour flash	8 Seater	6Yrs
	Mamomo	Adenta Village near marty bless academy	Aqua Privy	12 Seater	10Yrs
	Mamomo	Adenta Village near corn mill	KVIP	16 Seater	8 Yrs
	Mamomo	Shopping Mall	W.C	10 Seater	6 Yrs
	Mamomo	Near sda church\cemetery	wc	7seater	3 years
SUTSRUNNA	Otano	Otano Ability	W.C	4 Seater	5Yrs
	Adjiringanor	Near the cemetery*	STL	8 Seater	7 Yrs
	Adjiringanor	Near vocational school	STL	8 Seater	7 Yrs

Source: AdMA/EHSU

1.2.10.5.6 Silage Disposal

Most Communities in the municipality are still developing and drainage is generally described as poor, silage disposal poses serious problems in the Municipality. There is the need to construct more drains in the Municipality to collect such sullage.

1.2.10.5.7 Cost Recovery

Solid waste collection in the municipality is on Franchise; as a result the Service Providers collect the waste and the associated fees from the generator of the waste to cover cost. The contributions of the Assembly and Central Government are in the form of payment of salaries/wages of staff of the environmental health and sanitation officers.

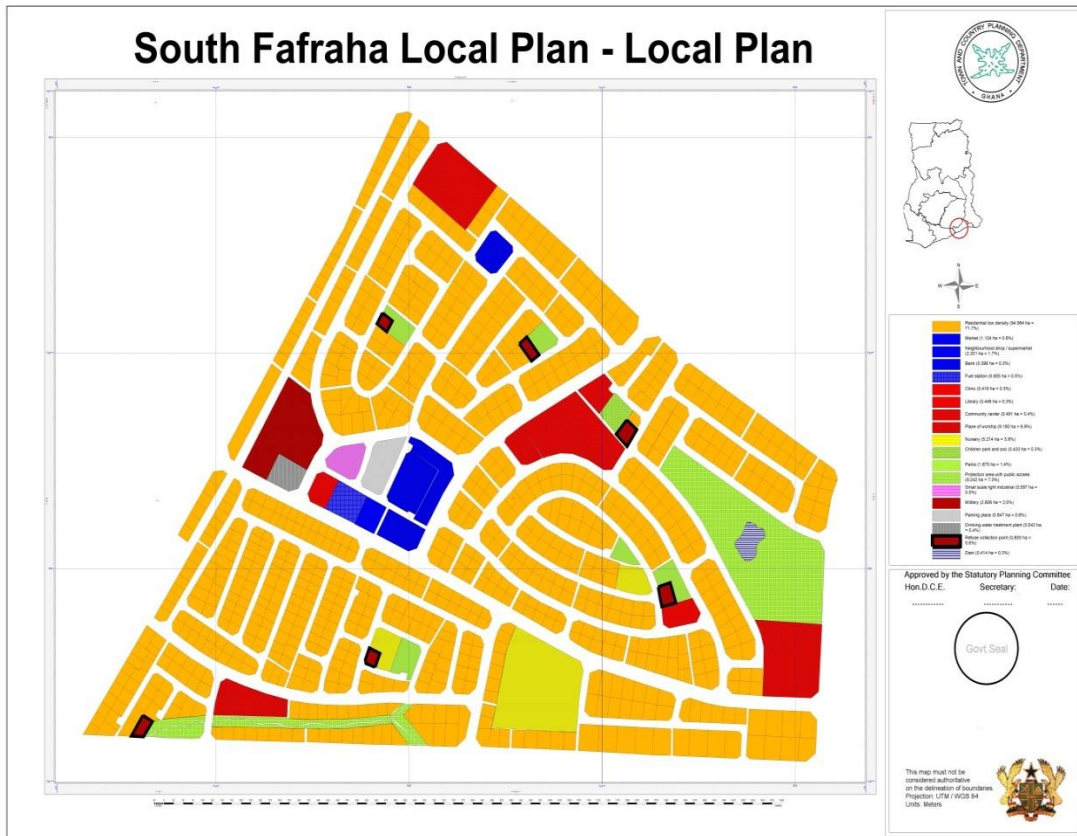
Implementation of source separation which would lead to the application of appropriate technology to treat the entire component would immensely enhance cost recovery in the sanitation sub sector.

KEY ISSUES: WATER AND SANITATION

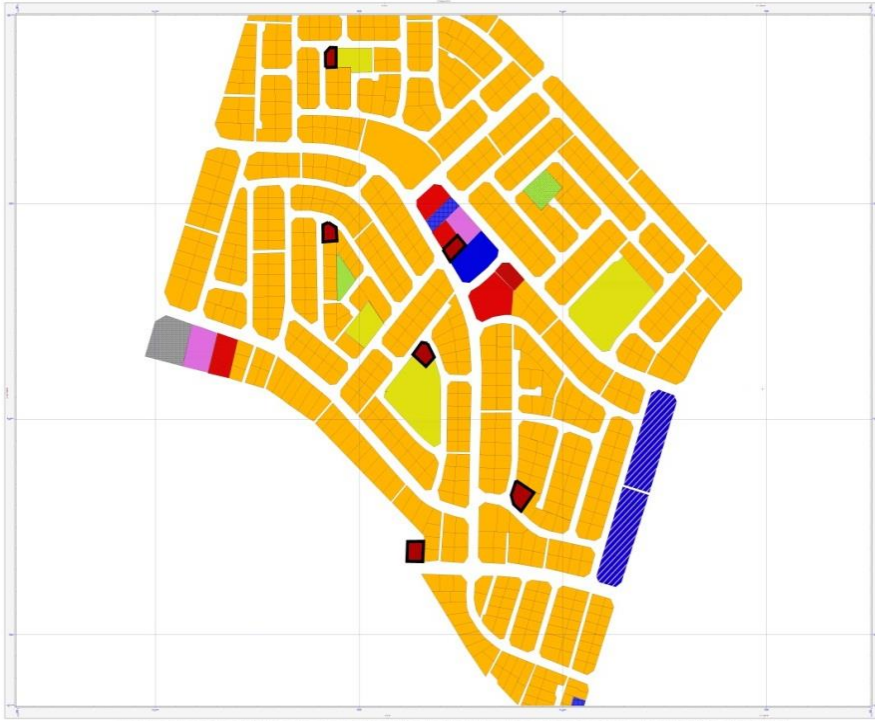
- ✓ Inadequate toilet facilities in some residential areas
- ✓ No final disposal sites for both liquid and solid waste
- ✓ Perennial water shortage
- ✓ Inadequate refuse containers/litter bins




Settlement		Population 200	Agric Extension	Primary Sch	KVIP Toilet	W/C Toilet	Minor Roads	JHS	Pipe/Borehole	Chemical Shop	Major Roads	Post)	Electricity	periodic market	Health Centre	SHS	Post Office	Police Station	National Fire	Private	Clinic/Hospital	Filling Station	Lorry Parks	Financial	Institutions	Pharmacy Shop	Hospital	Telephone	Vocational	Poly Clinical	Trance/recreation	ers	University	Factories	Fire Station	Hotels/Guest	houses	No. of Functions	(Facilities)	Hierarchy Level		
Adentan East	45993	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	27	1st		
Amanfro	234	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	22	2nd	
Adjirangano	2118	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	21	3rd
Ashale-Botwe	17724	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	20	4th
Frafraha	1732	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	19	5th
Amra	1	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	X	18	6	

An example of a local plan is depicted in the Figure below which shows numerous civic and culture land uses are located throughout Adentan. One of the larger complexes is the Zoomlion Office Complex in South Nmai Dzorn. Smaller scale civic and culture land uses include clinics, churches, office complexes, police stations, library, post office and community centres are also spread across the municipality as depicted by South Nmai Dzorn local Plan.



Sraha Local Plan - Local Plan








Residential low density (88,982 ha = 84.7%)
Residential medium density (2,878 ha = 2.9%)
Fast station (2,486 ha = 2.3%)
CBO (2,771 ha = 2.7%)
Clinic (2,218 ha = 2.2%)
Public administration (2,842 ha = 2.8%)
Police station (2,241 ha = 2.2%)
Community center (2,383 ha = 2.4%)
Place of worship (2,456 ha = 2.4%)
Nursery (2,307 ha = 2.3%)
Children park and zoo (2,489 ha = 2.4%)
Parks (2,522 ha = 2.5%)
Small scale light industrial (1,026 ha = 1.0%)
Communication mast (2,917 ha = 2.9%)
Water collection point (2,963 ha = 2.9%)

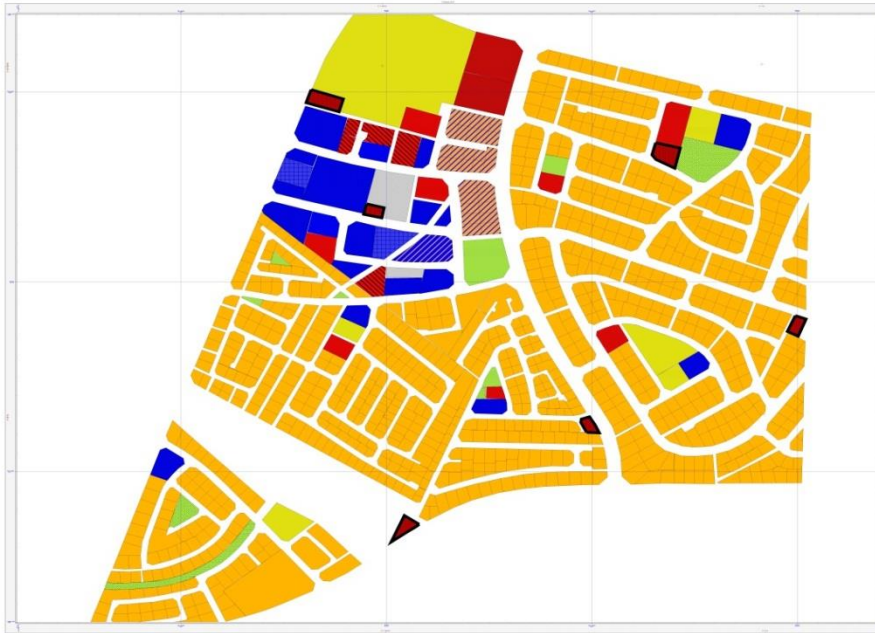
Approved by the Statutory Planning Committee
 Hon.D.C.E. Secretary: Date:




Govt. Seal

This map must not be considered authoritative on the determination of boundaries.
 Projection: UTM WGS 84
 Units: Meters



South Nmai Dzorn Local Plan Georef - Local Plan








Residential low density (88,982 ha = 84.7%)
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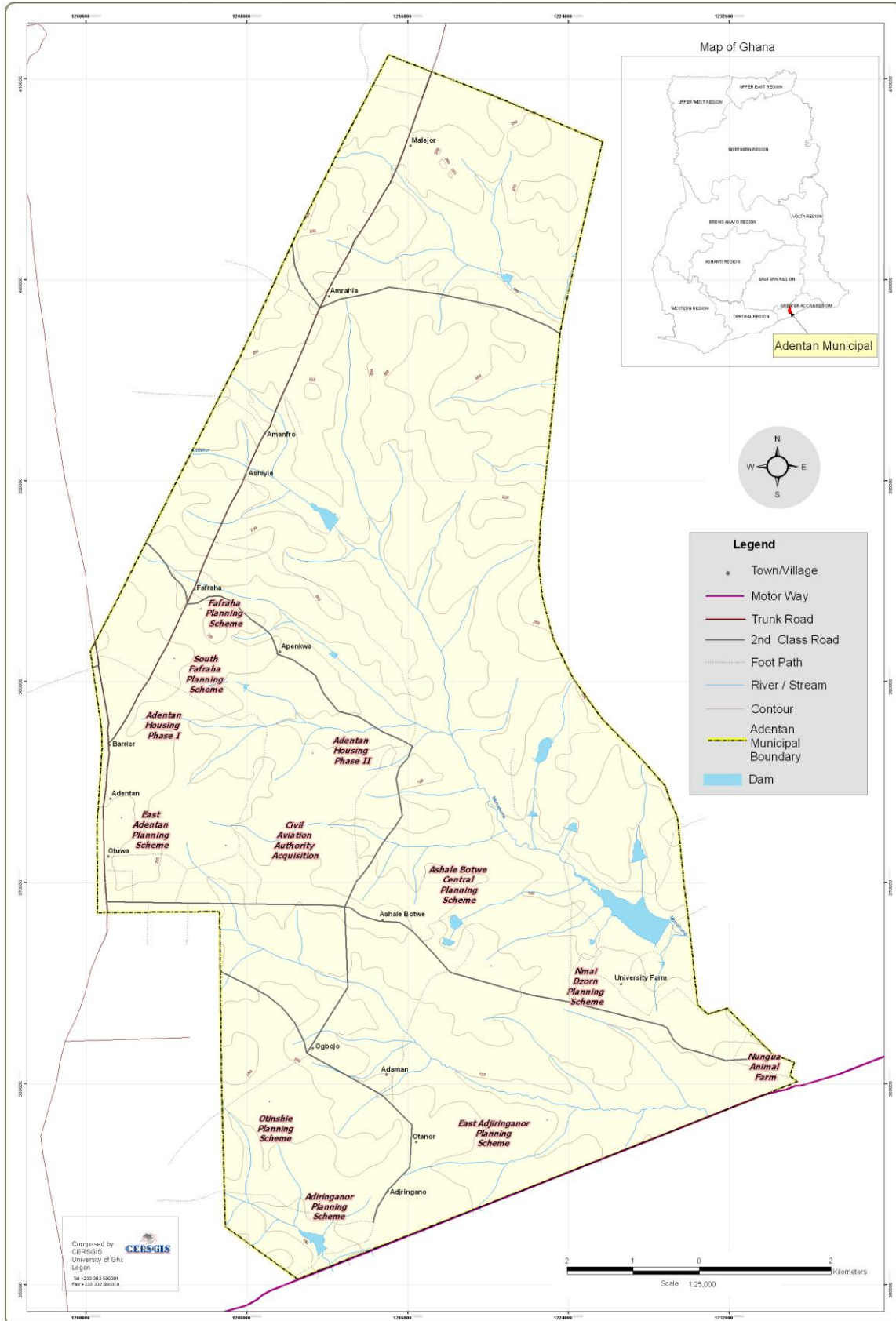
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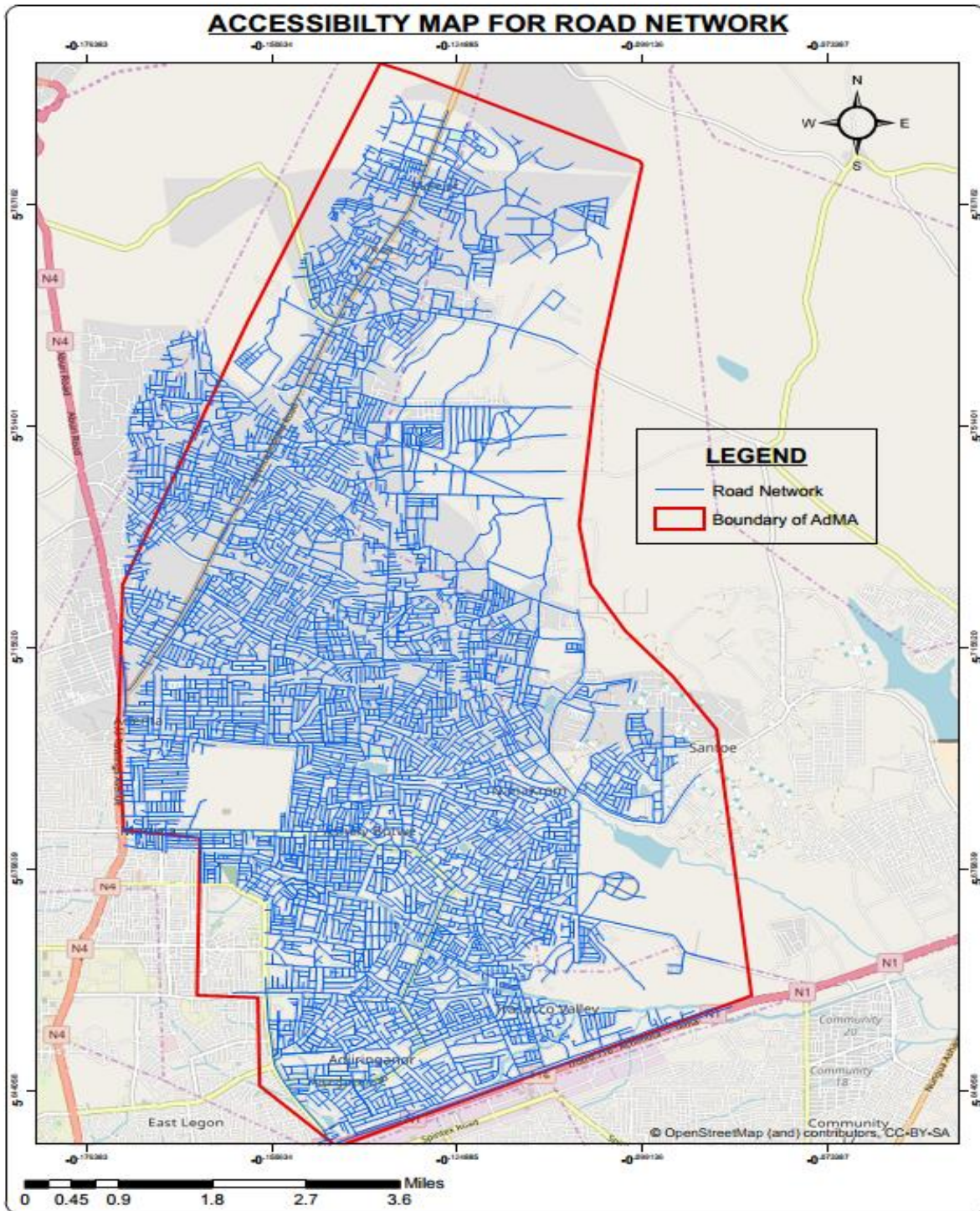
Govt. Seal

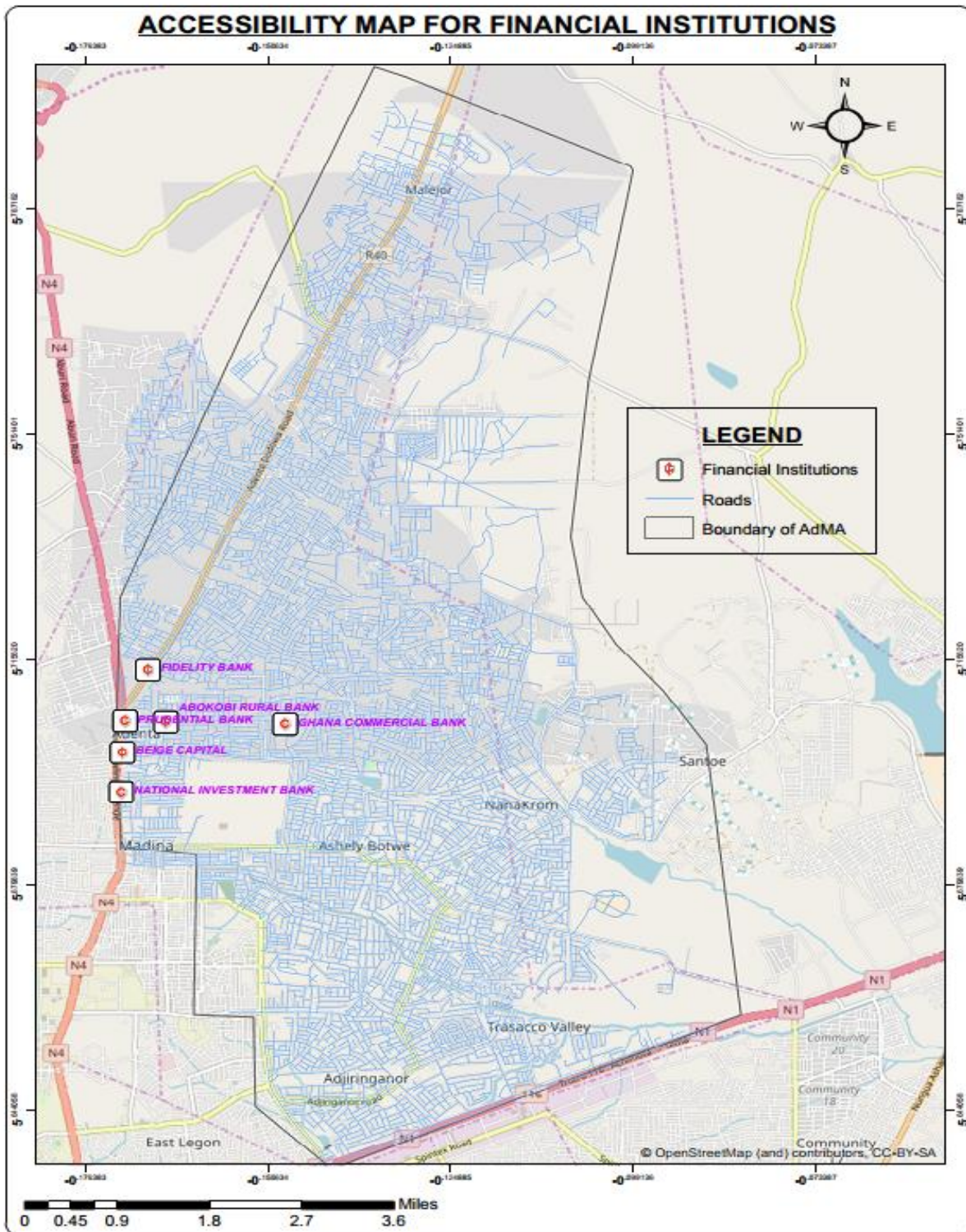
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 Units: Meters

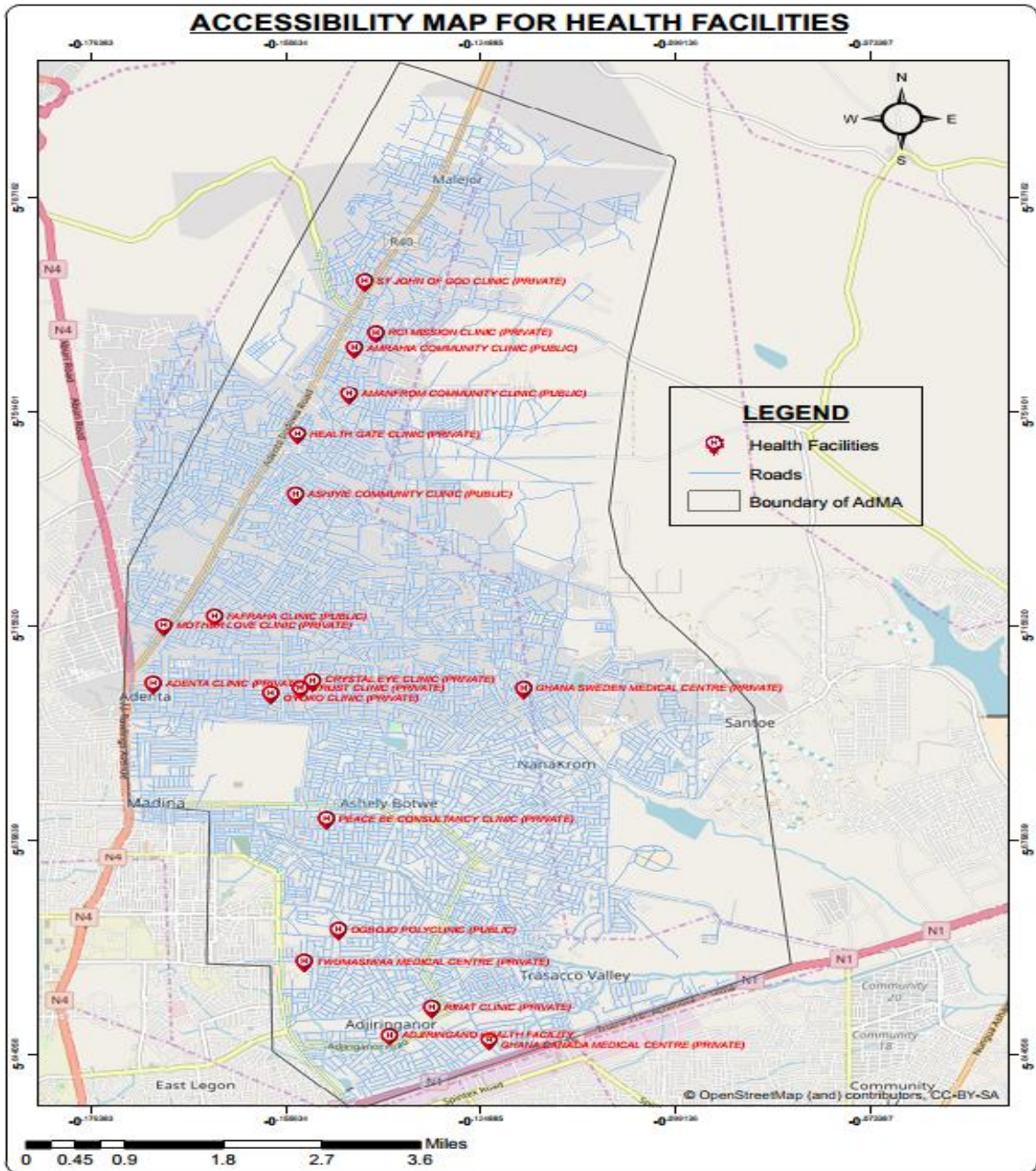


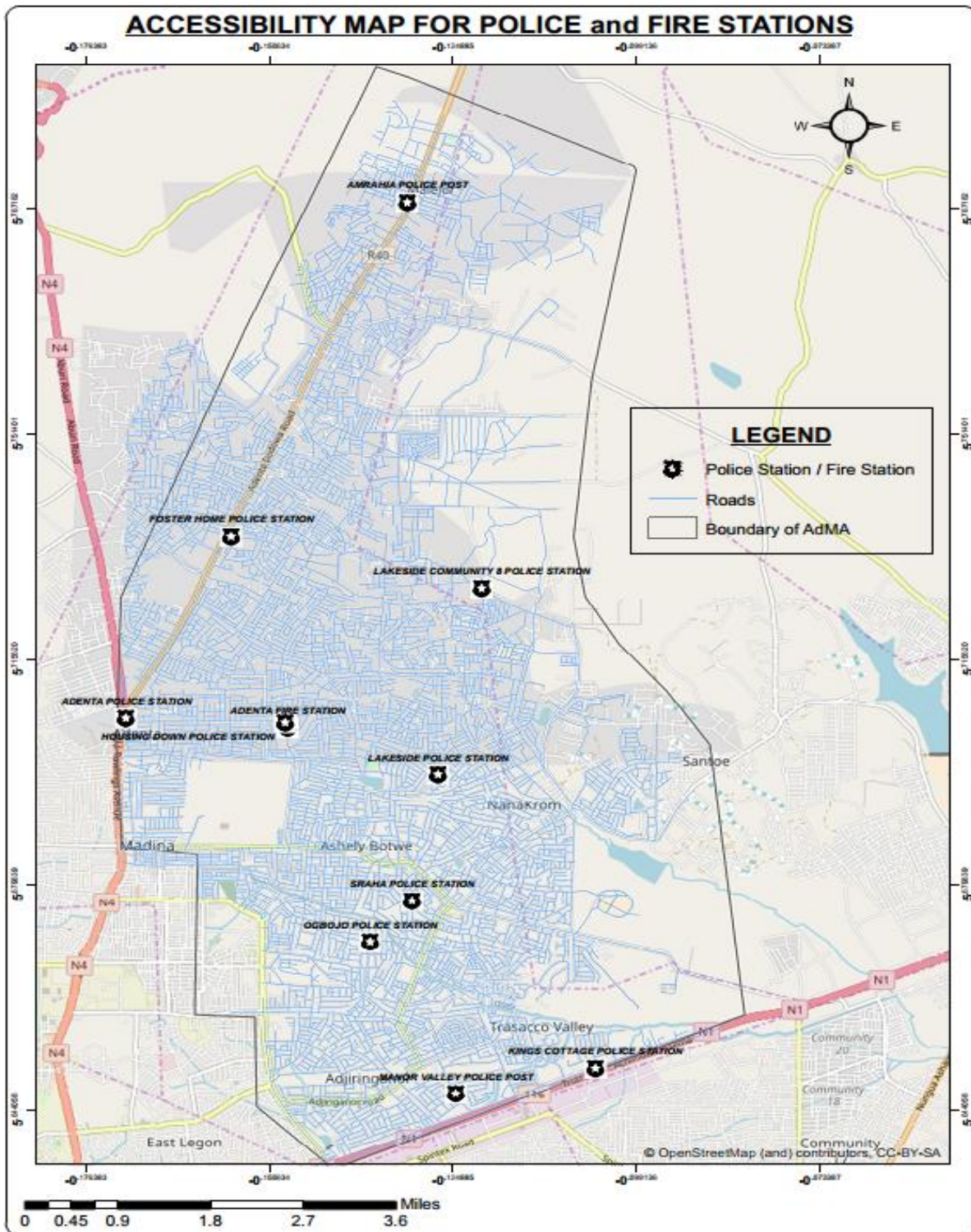
ADENTAN MUNICIPAL ADMINISTRATIVE AREA PLAN

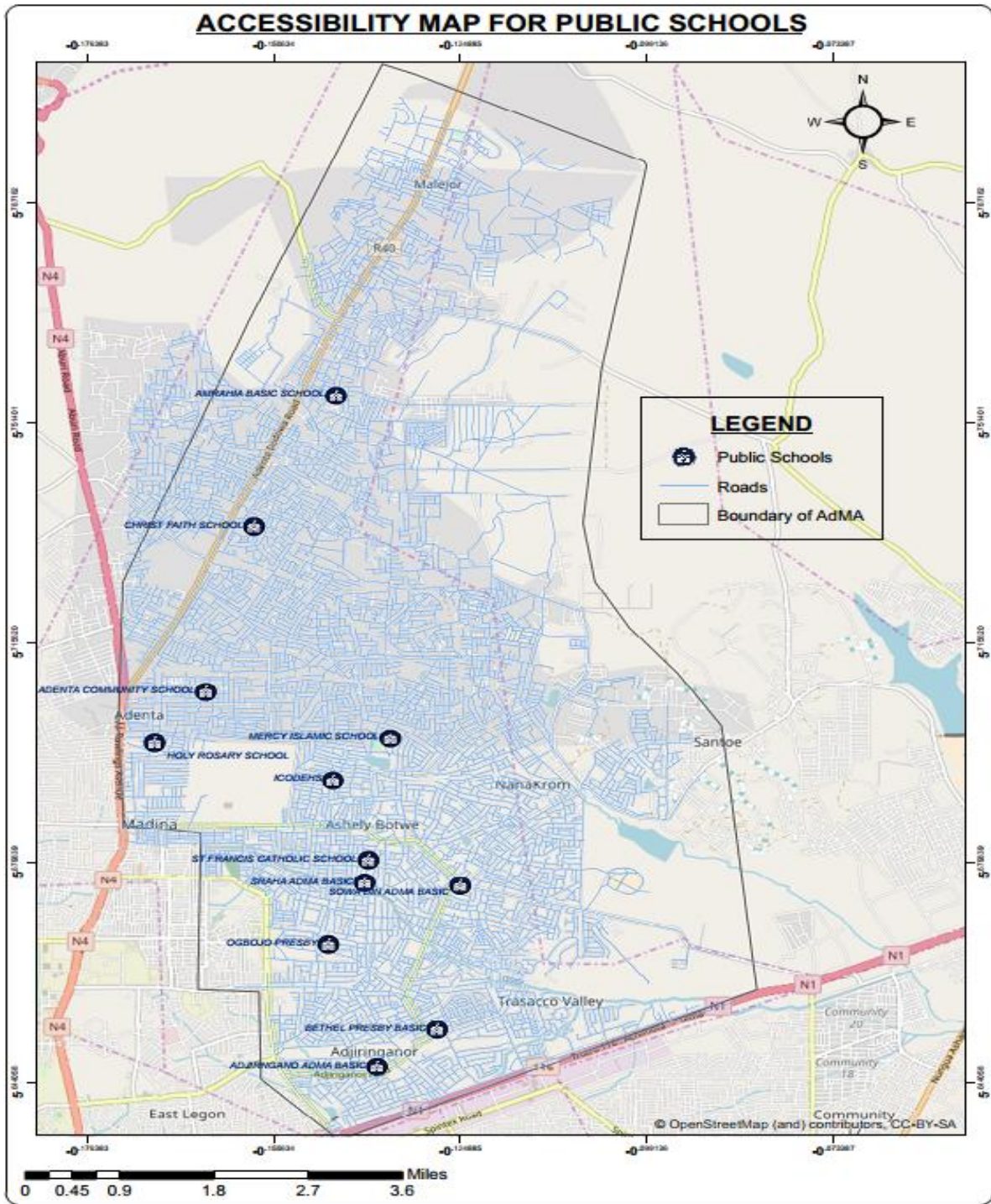


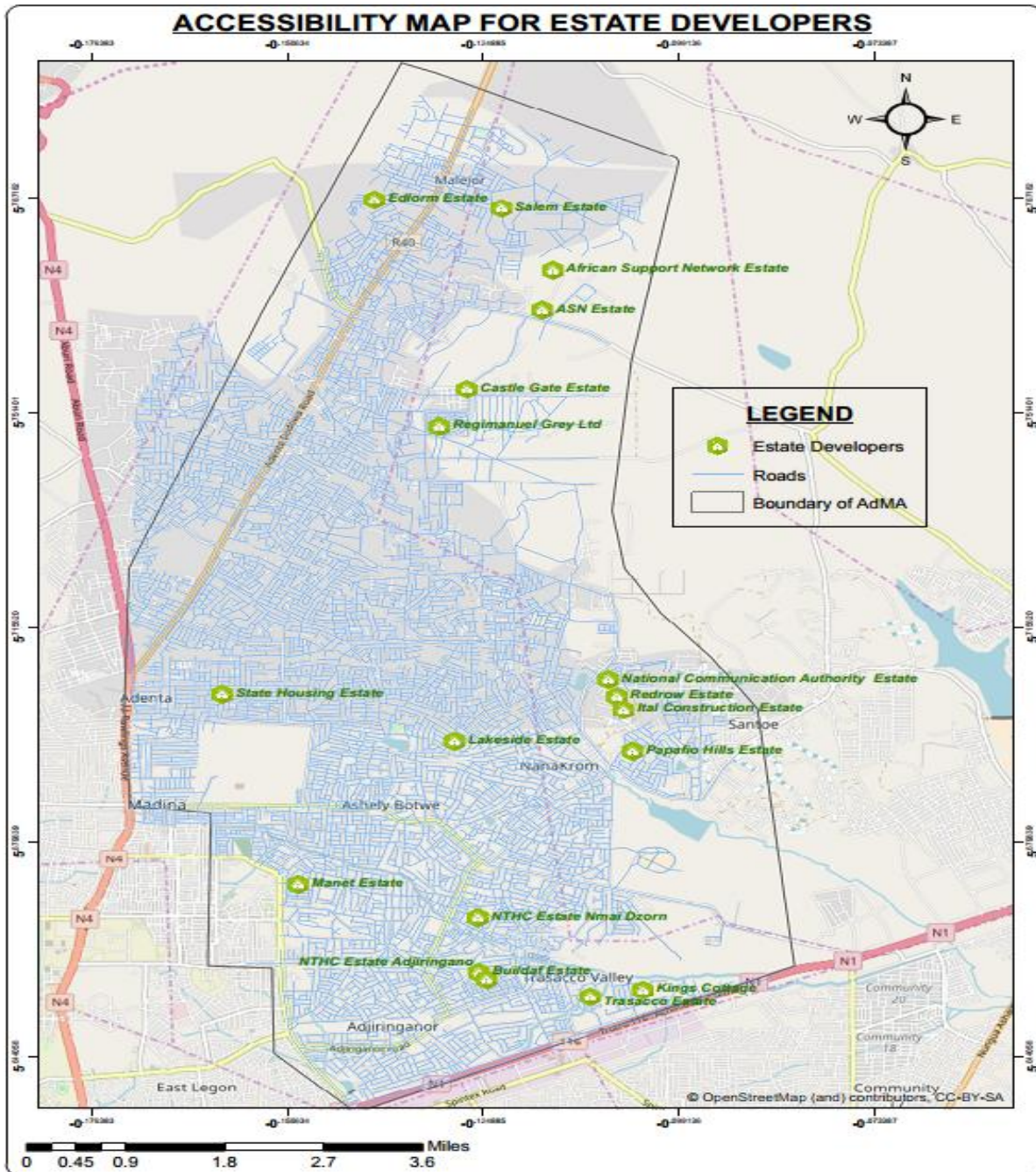


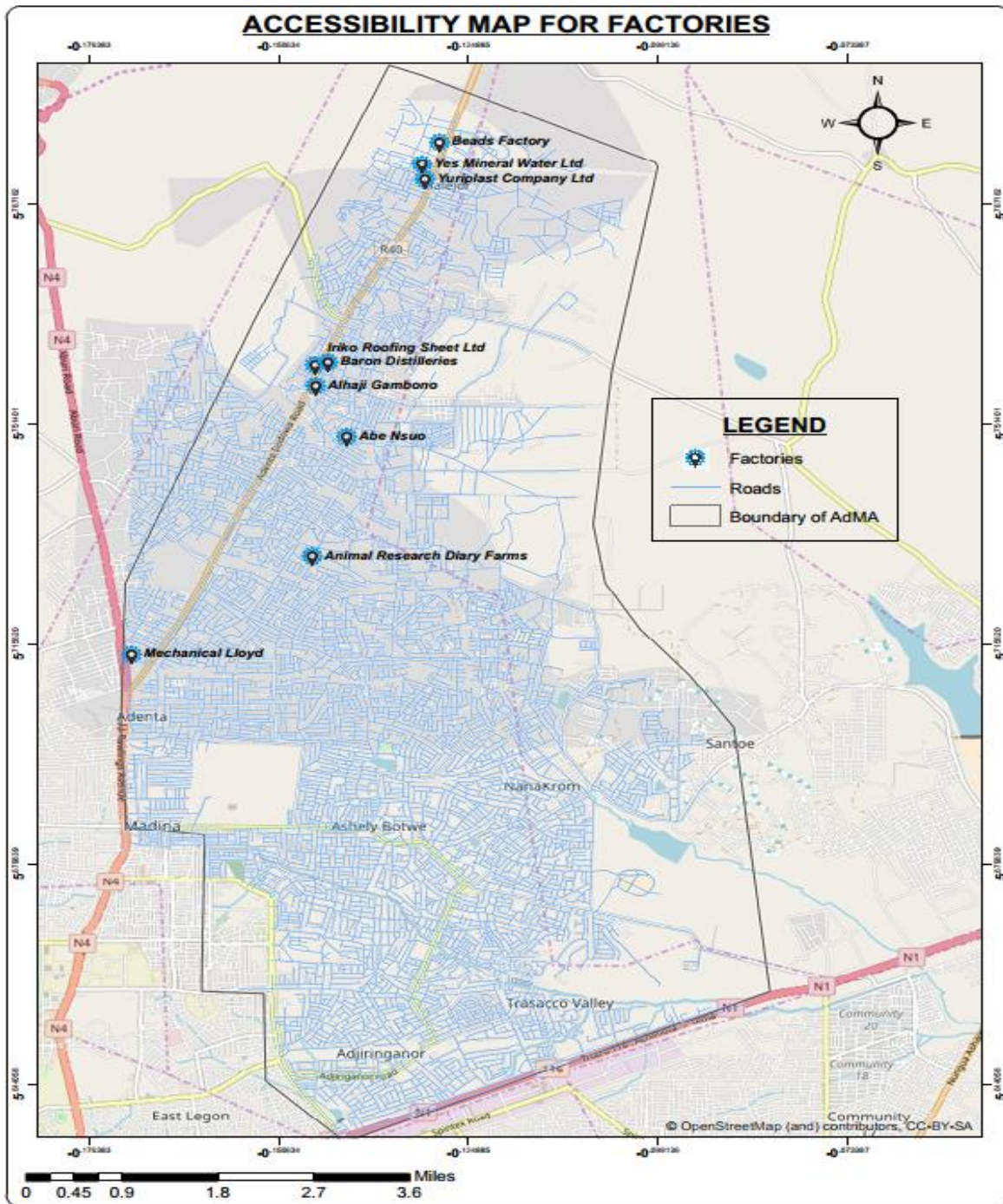


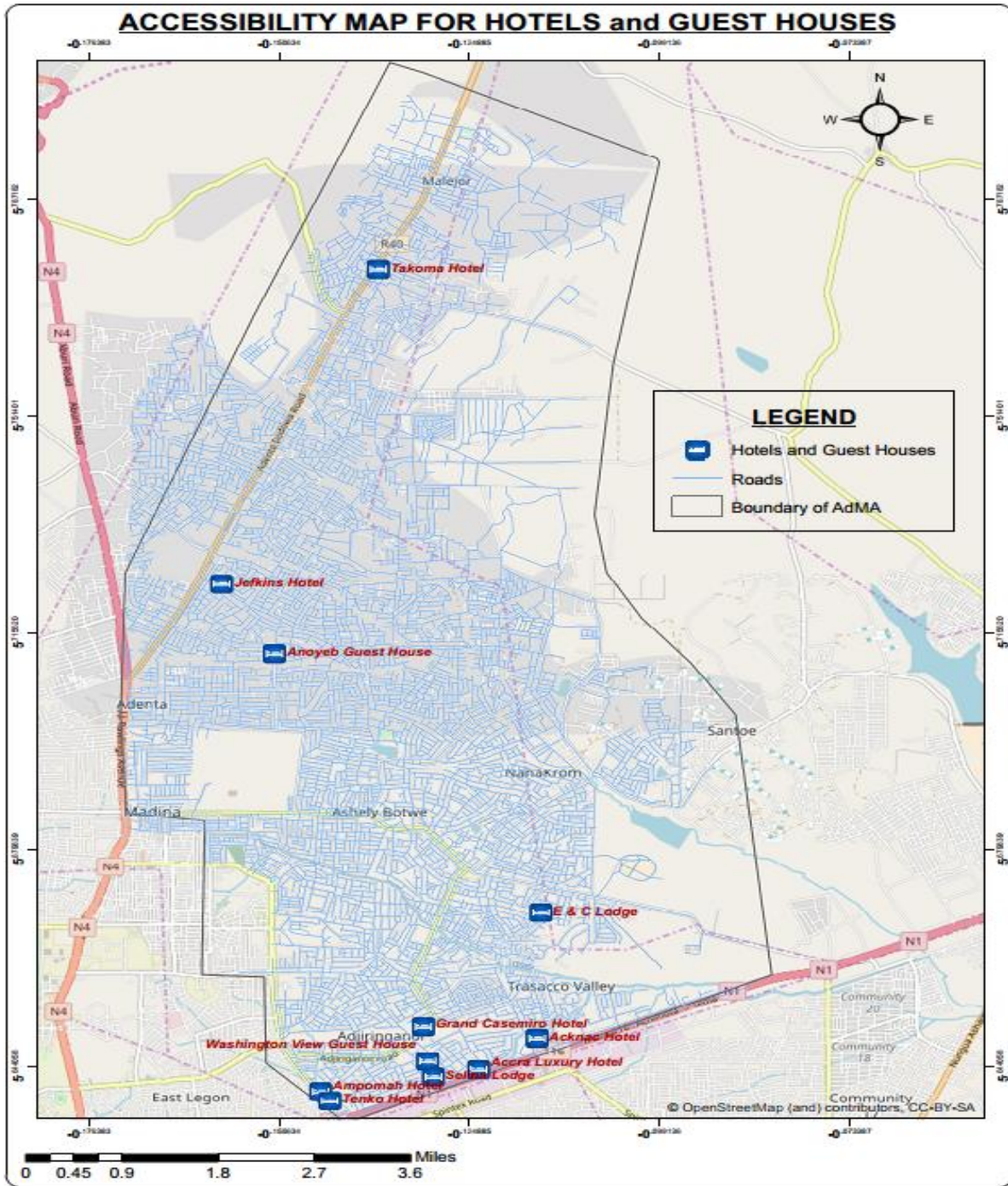


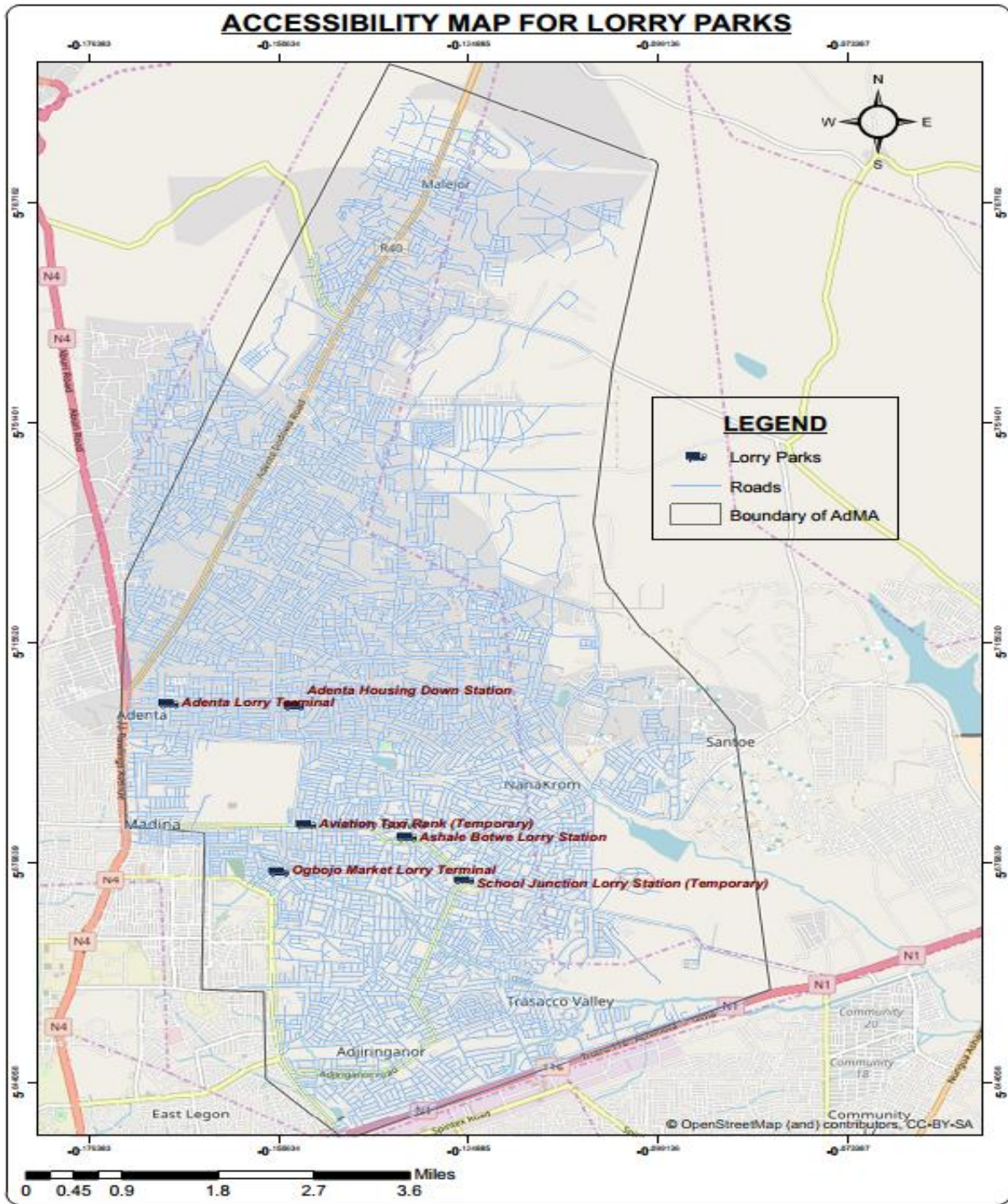


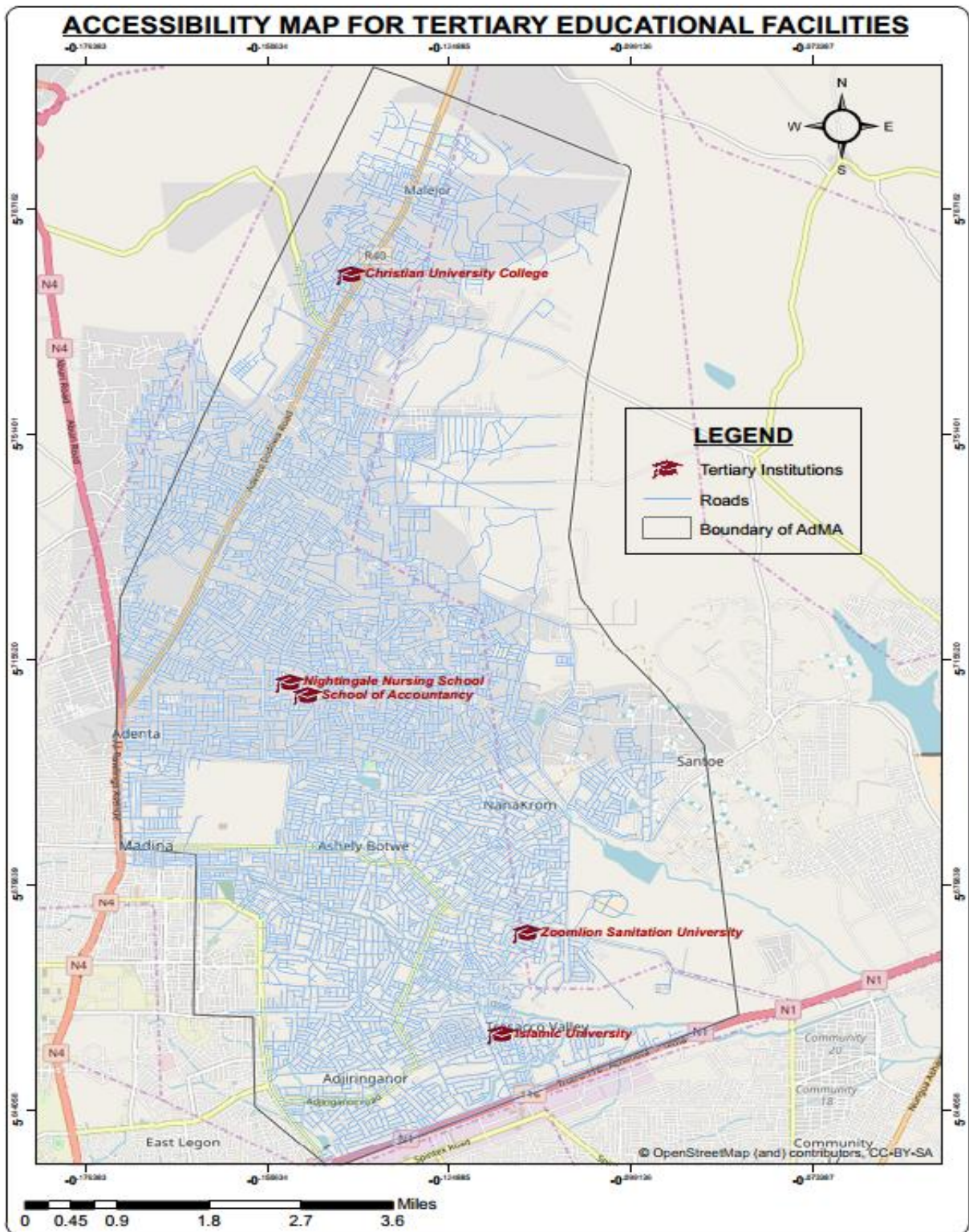




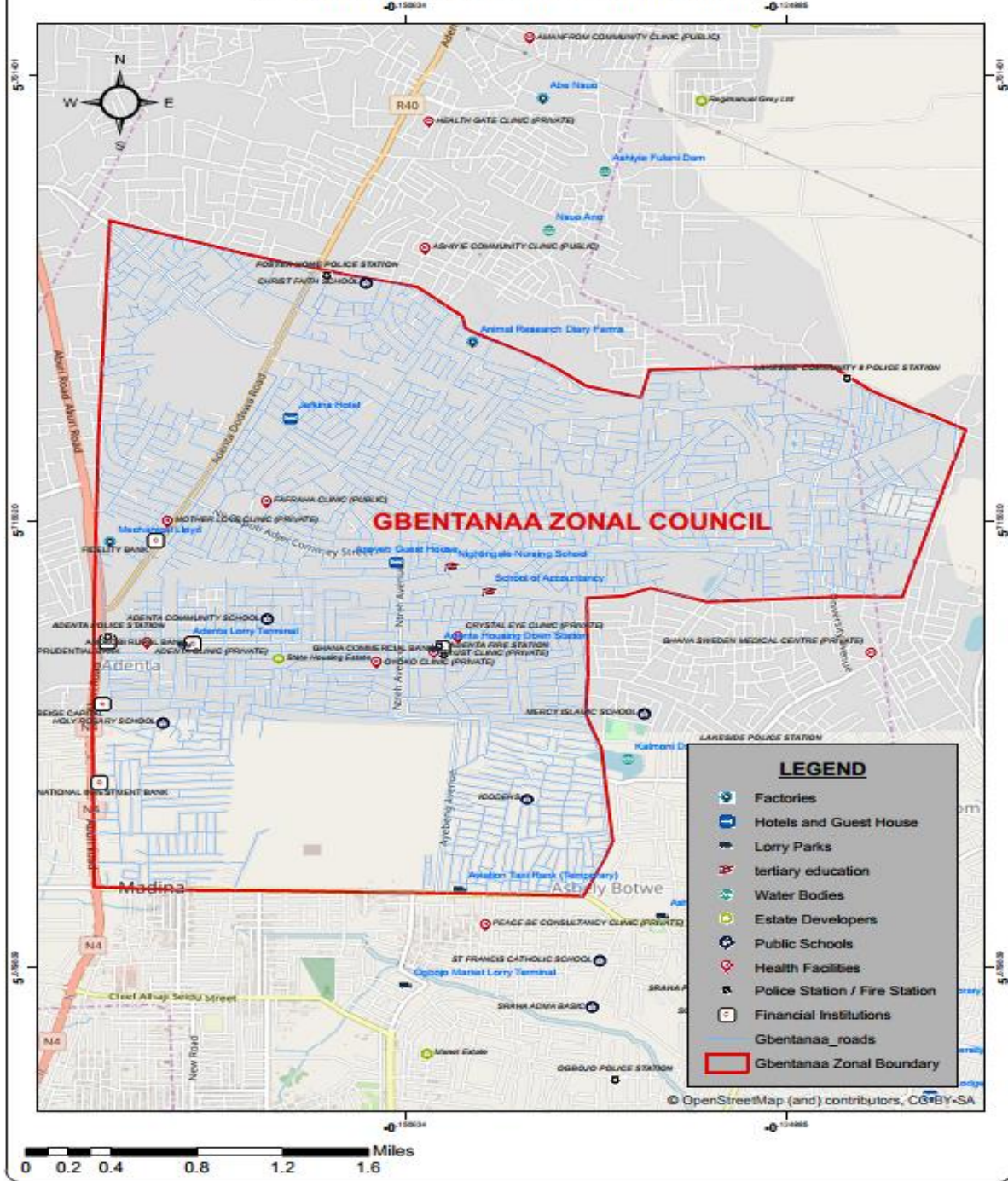


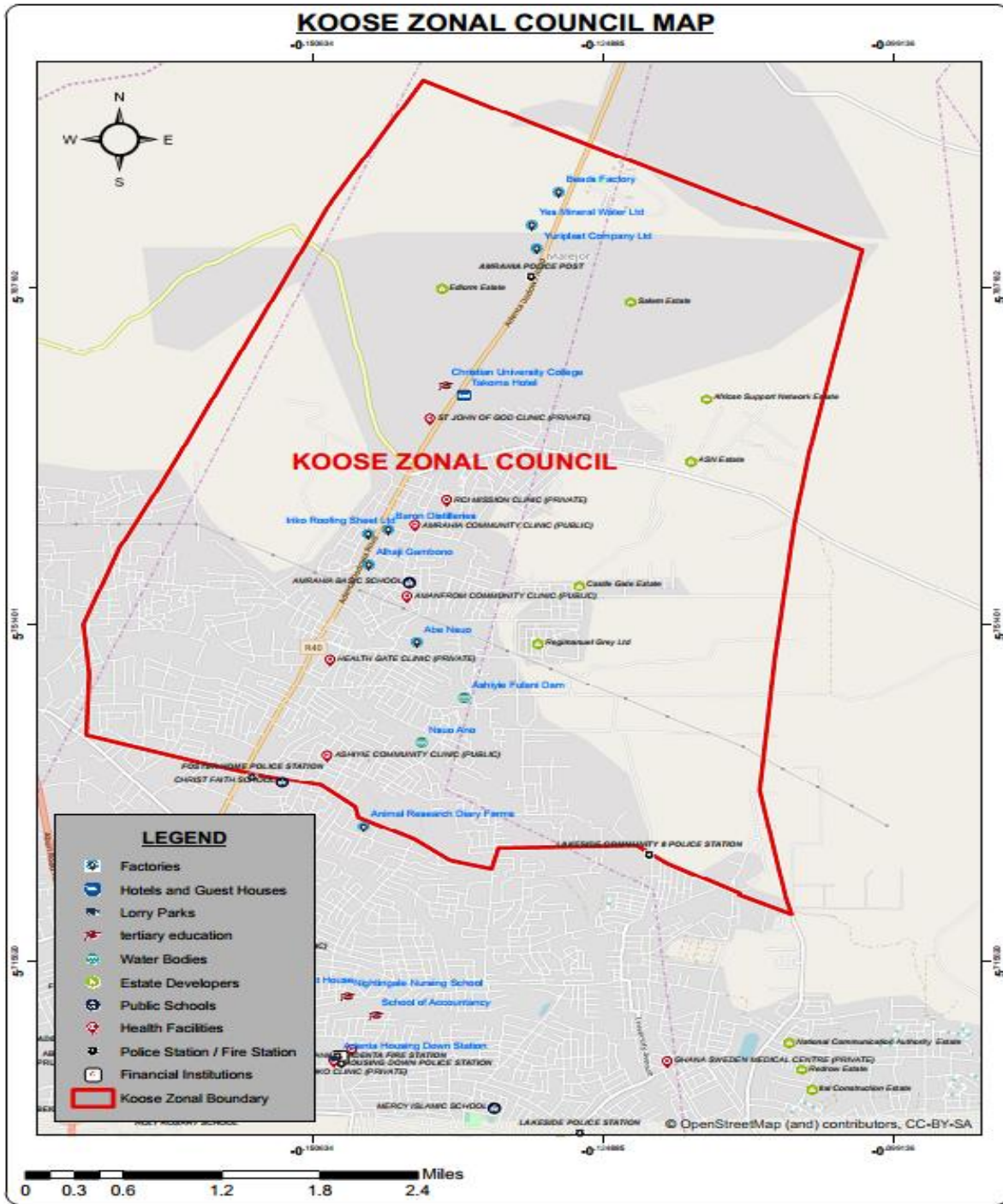


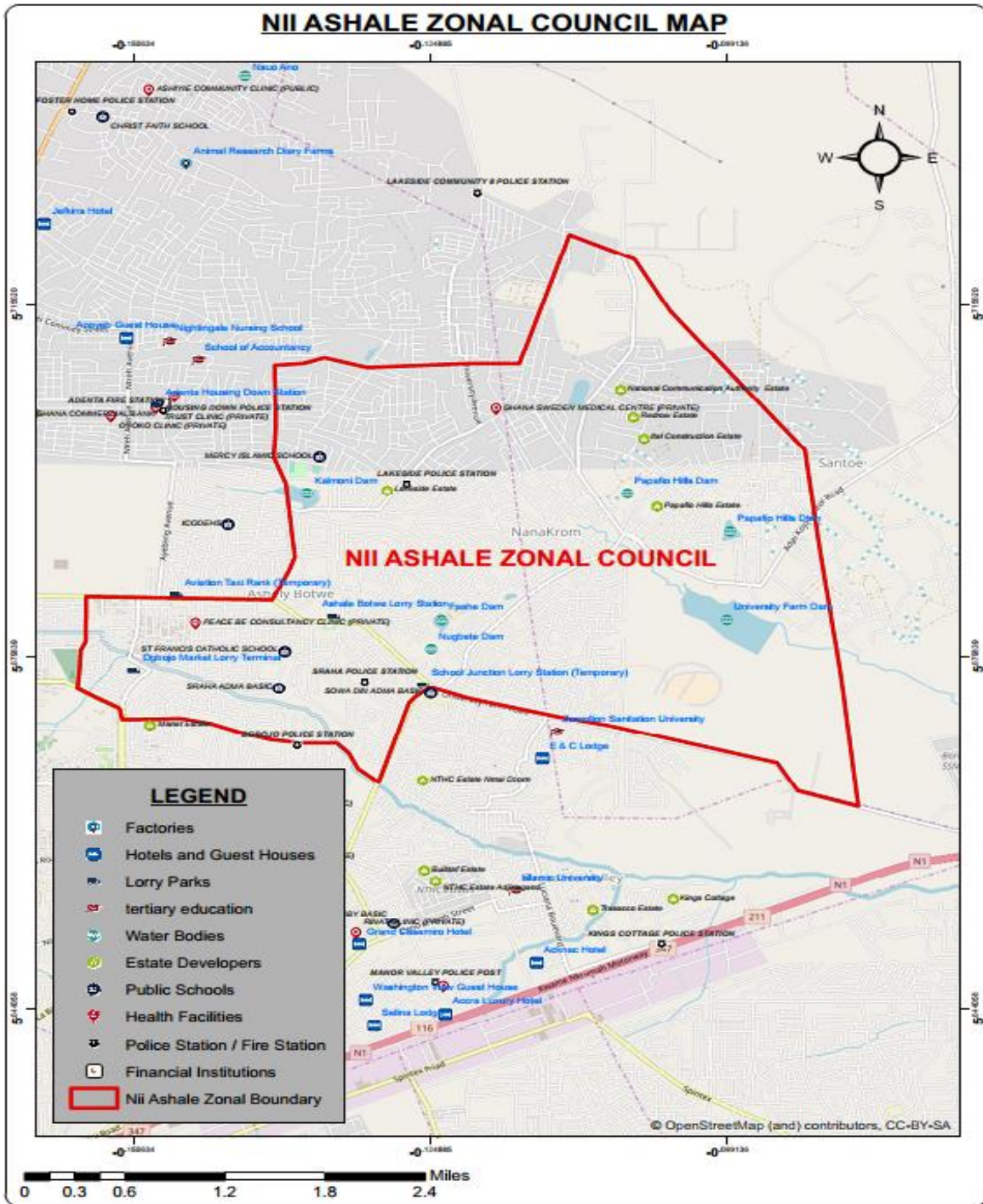


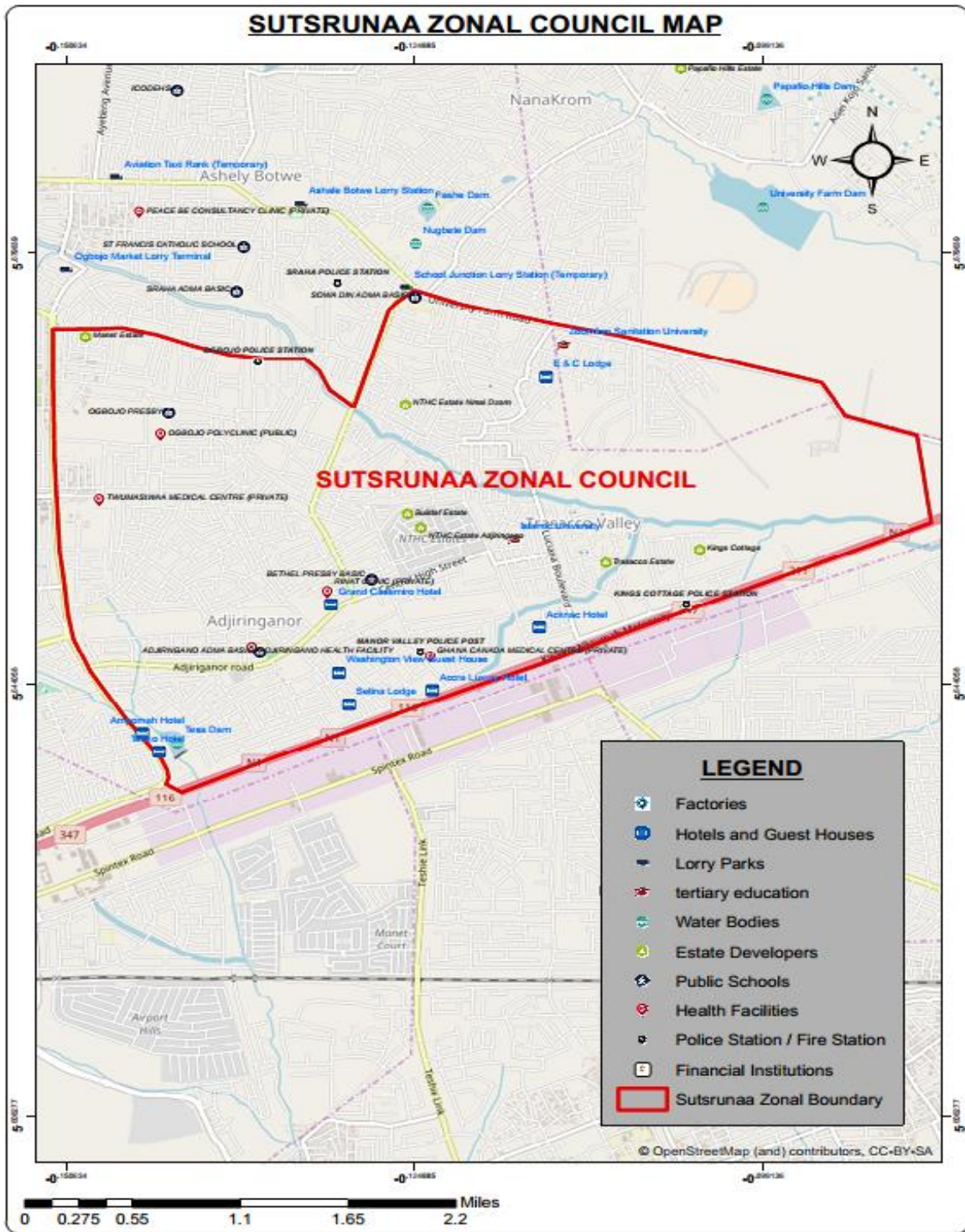


GBENTANAA ZONAL COUNCIL MAP









1.2.11 Culture

1.2.11.1 Traditional setup

Traditionally the indigenous people of the Municipality are Ga mainly from the La and Teshie Paramountcies. These Paramountcies do not own the land, rather the various families do. The families also belong to various clans who collectively own certain portions of the land.

Oral history has it that origins from La and Teshie were having their farmlands at Adentan and were walking from La to farm at Adentan, most of the farmers decided to settle on their farmlands and work, to easy commuting. These settler farmers name the place Adentan.

1.2.11.2 Festivals

Homowo (Hooting at Hunger) is the main festival in the municipality as prevails in the entire Ga land. The celebration of this festival in the Municipality, though not much felt as in main Ga traditional areas due to ethnic diversity, help to promote peace. The whole area succumbs to the dictates of the festival. Besides this, the various ethnic groups celebrate replicas of their home festivals that are subtle and almost imperceptible. These festivals have the tendency to unite the people living in the Municipality and also bring families together. Therefore maintaining peace and unity among them and also brining development into the Municipality, It also has the potential to attract tourists of all walks of life.

1.2.11.3 Religious composition

The predominant religion in the Municipality is Christianity. Sizeable percentage of the populace also practice the religion of Islam with practitioners of other faiths dotted among them. Traditional religion is also practiced and is more pronounced traditionally. Worshippers of some faiths sometimes create nuisance with their mode of worship as most of their worshipping centers are situated right within purely residential areas. However, residents willingly or unwillingly accommodate them to some extent. The development implications here include noise pollution which threatens the serene environment of the Municipality. This could discourage potential Corporate, real estate and hospitality investors from the Municipality.

1.2.11.4 Communal spirit

Despite the ethnic diversity there is good neighborliness which reflects on communal labour when the need arises. The honorable Assembly members spearhead most of the communal work.

1.2.12 Governance

Adentan Municipal Assembly was created by Legislative Instrument (LI 1888) and inaugurated on the 29th February, 2008. Adentan Municipal Assembly (AdMA) is one of the Local Government Authorities in Ghana. Local Government in Ghana is a three tier structure starting from Regional Coordinating Councils, District/municipal/metropolitan Assemblies as the second tier and sub structures, like town and area council, zonal councils and sub-district structures. The purpose of the District, Metropolitan, and Municipal Assemblies is for implementation of development projects and programmes. The Sub-structures are basically for grass root participation in decision making, Regional Coordinating Councils are for monitoring and harmonization of plans, projects and programme of Metropolitan, Municipal and District Assemblies (MMDAs).

Fig. 1.4: The New Local Government Structure

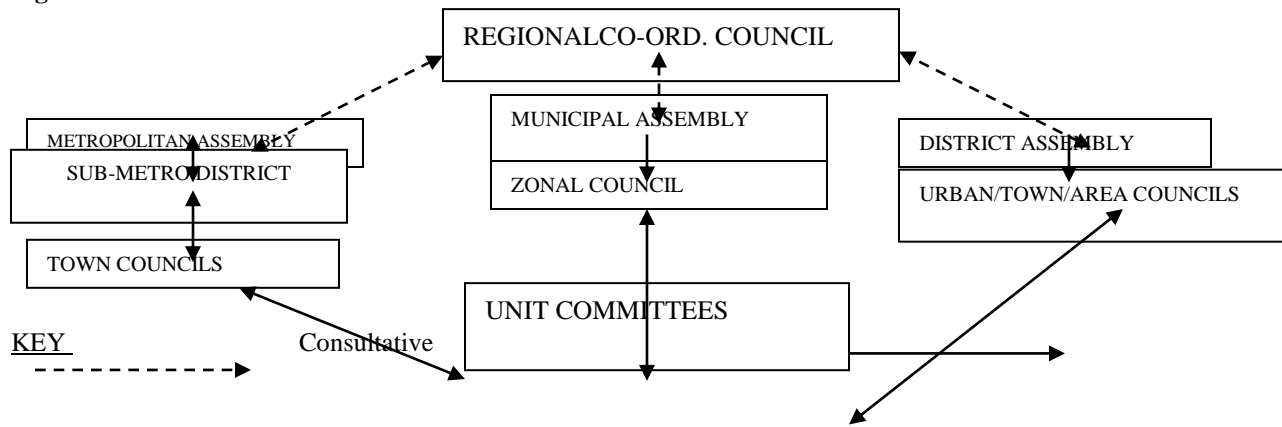
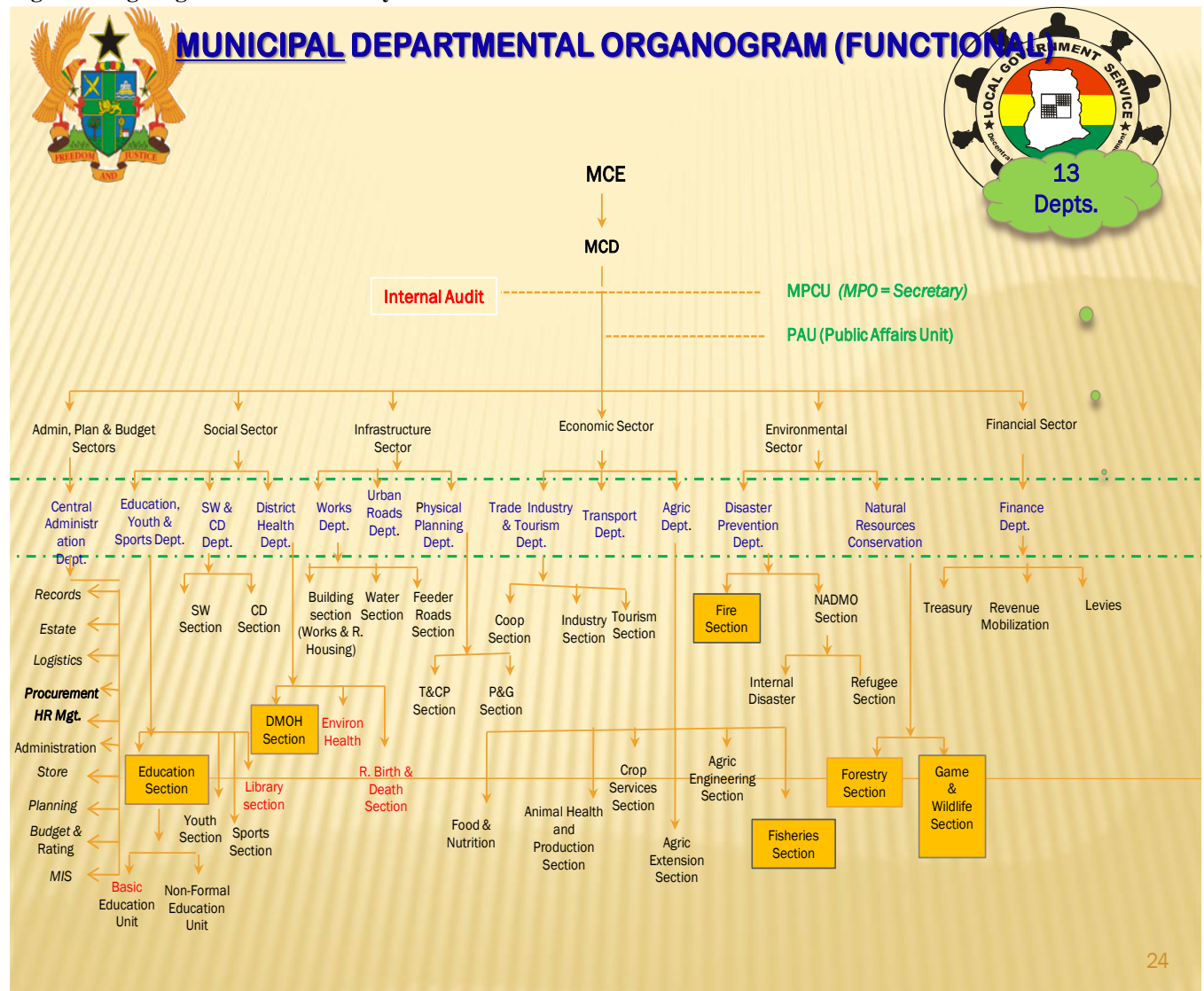


Fig. 1.5: Organogram of the Assembly



1.2.12.1 Composition of the Assembly

AdMA is governed by an Assembly which is made up as following:

- Municipal Chief Executive
- Member of Parliament for the constituency
- Assembly Members (12 Elected and 6 Government Appointees)

In the exercise of its Executives functions, the Assembly has an Executive Committee which is chaired by the Hon. Municipal Chief Executive. The Executive Committee is in charge of the day to day administration of the Assembly.

AdMA Executive Committee also has eleven (11) Sub-committees through which it handles specific assignment. The eleven sub committees are as follows:

Statutory Sub-committees

- Development Planning
- Works
- Justice and Security
- Social Services
- Finance and Administration

Adhoc Sub-committees

- Education
- Agriculture
- Environmental and Sanitation
- Gender and Children
- LED, Micro and Small Enterprises Promotion sub-committee
- Revenue Mobilization sub-committee

Another committee through which the Assembly reaches out to the public to address complains and boosts its image is the Public Relations and Complaints Committee. This committee is chaired by the Presiding Member of the Assembly.

1.2.12.2 The Zonal Council

The Adentan Municipal has four zonal councils namely Koose, Gbentanna, Nii Ashale and Sutsurunaa. The main functions of these Zonal councils include the mobilization of revenue, implementation of policies at the local level and also mobilization of communities to participate in decision making. The Zonal Council structure is a sub-structure of a Municipal Assembly, which derives its design from the Local Government organizational structure as depicted in the fig 1.4 above.

1.2.12.3 Electoral Unit committees

Adentan Municipal has 12 Unit Committees. The main function of the unit committee is community mobilization to participate in decision making process. These committees are however not as effective as should due to inadequate support for their activities.

Table 1.14: Zonal Councils, Electoral Areas and their Major Communities

ZONAL COUNCIL	ELECTORAL AREA	MAJOR COMMUNITIES
KOOSE	Koose	1. Amanfro 2. Ashieye 3. Ampomah Village
	Amrahia-Maledjor	1. Maledjor 2. Amrahia
GBENTANAA	Gbentanna	1. Adentan Housing Estates 2. SSNIT Flats

		3.Frafraha 4. East Adentan
	Mamomo	1.Adentan Old Town 2. Ritz Areas 3.Approtech
	New Adentan	New Adentan
	New Legon	New Legon
NII ASHALE	Nii Ashale	Ashale Botwe Sraha Little Roses Third Gate
	Ogbojo	Ogbojo Part Dzen-Ayor
	Ma-Hee	Japan Motors- Lake side Arap Adjei
SUTSURUNAA	Adjiringanor	1.Trassacco Area 2.Adjiringanor 3.Bedzen 4.Tesaa 5.Dzornaaman 6.Part Dzen-Ayor
	Otano	1.Otano 2..Otinshie
	Nmai-Dzor	1.Nmai Djorn 2.Obudankadi 3.University Farms

1.2.12.4 Social Accountability

Governance involves participation of; and accountability to citizenry in the development process. Effective participation in decision making as well as implementing decisions taking can be said to constitute good governance. The Assembly has put in place mechanisms to ensure the sustained participation of key stakeholders such as transport unions, neighborhood & trade associations, women's groups, CSOs and others in fee-fixing meetings and resolutions and these have contributed to the increasing willingness of citizens to pay their rates & fees as well as the improved relationship between local citizenry and the Assembly.

Also to ensure effective communication and dissemination of vital information within and outside the Assembly to encourage transparency and effective operationalization of all departments within and outside its jurisdiction as well as encourage citizen participation a Strategic Communication plan has been prepared.

It has also committed to the organization of bi-annual town hall meetings/public forums which serve as platforms for progressive engagement & consensus building on local development issues between citizens (right holders), CSOs, traditional heads and the Assembly; and for updating citizens on the Assembly's PFM processes and the status of its development projects/interventions through the use of PFM templates. To maximise participation even further, the Assembly has taken town hall meeting organisation to the zonal-level.

Again, AdMA has developed a website where citizens access information readily and can also contact officers to in order to have their developmental issues addressed. It also has functional Client Service Unit (CSU) and the Public Relations and Complaints Committee (PRCC) in place to deal with citizens' grievances on development issues and on staff.

The Assembly, in its strive to deepen transparency, continues to make available copies of its procurement plan, budgets and audit reports on its notice boards.

While it has been ascertained that several forms of progress have been made, the Assembly's efforts have not been bereft of their challenges and shortfalls. There remains the need for the Assembly to work towards the following:

- Capacity strengthening and active involvement of unit committee members in development processes.
- Resolve the existing constraints and challenges of the various departments of the Assembly as well as the zonal councils.
- Adapt the six (6) Service Delivery Standards developed and approved by the Local Government Service Council for MMDAs and work at ameliorating existing service delivery gaps in the municipality.
- Achieve even broader participation of citizens, citizens' groups and CSOs in the Assembly's development activities.

All these are intended to inspire improved service delivery and behavioral changes (on the part of both duty bearers and right holders) which will then translate into improved relationships between citizens and the Assembly and ultimately, a collective drive towards development.

1.2.12.5 Pro-Poor Organizations / Community Based workers (NGOs, CBOs, FBOs)

AdMA recognize the existence and support of groups like Non-Governmental Organizations (NGO's), Faith Based Organizations (FBO's) and Civil Society Organizations such as Residents and Landlords Associations who can contribute effectively to the development of the Municipality. They are major stakeholders in the governance of the Adentan Municipality and therefore would be effectively used in areas such as problem identification, prioritizing of projects and programmes, implementation and monitoring of Assembly projects and programmes

There are twenty (26), Non-Governmental Organisations and charitable clubs/organisations in Adentan Municipality. They are active in HIV/AIDS sensitization, education, sanitation, sports and family health. They also give assistance to orphans and street children and general developmental activities.

KEY ISSUES: GOOD GOVERNANCE AND CIVIC RESPONSIBILITY

- ✓ Low revenue mobilization
- ✓ Lack of comprehensive and realistic data and values of properties
- ✓ Lack of comprehensive data on businesses
- ✓ Lack of training to revenue and accounting staff
- ✓ Inadequate office space
- ✓ Lack of logistics such as computers, printers and vehicles for official errands

Enhanced security is one of the priority needs of community members. Increased Armed robbery and assault cases have been reported in the various communities especially in the urban areas. This situation has been attributed to inadequate police presence, development of slums as well as the absence of streetlights and street names for easy directions.

Land litigation is also prevalent in the Municipality and it comes about mainly through ownership and multiple sales of family lands. This most of the time escalates to a point whereby deployment of land guards set in and further aggravates the plight of land buyers. These also have a potential of degenerating into chieftaincy disputes and this is negatively affecting development in the municipality.

The development issues therefore includes the provision of adequate streetlights, construction of police stations in selected communities , the formation of watch dogs committees, street naming and property addressing system.

The Assembly within the planned period will need to allocate adequate resources to supporting security agencies with vehicles, logistics and other assistance as efforts in collaborating with them to improve security in the Municipality.

1.2.14 Local Economic Development

Local Economic Development (LED) is seen as an alternative development strategy, to fully harness the economic potentials of the Municipality for job creation improvement of livelihood and faster poverty reduction. To achieve this, Adentan municipal assembly through its departments like the Cooperative department, the Business Advisory Centre (BAC), the Agric Department, Social Development, etc. through its activities like skills training, business advisory services, community participation in the fixing of fees and rates, AGRO business, promote Local Economic Development (LED). The Municipality is friendly, modern, aspiring with a good business environment creating an enabling environment for local business.

Also the Assembly has explored other avenues of investments to promote LED. Currently it is implementing two Public Private Partnership projects. These include the upgrading of the Ogbojo market and Lorry terminal to a modern market centre to serve as the commercial hub of the Municipality. The Adentan lorry station is also to be redeveloped into an ultra-modern terminal for the municipality and beyond.

In addition the Assembly, Centre for Local Governance Advocacy (CLGA) and LOGNET with funding from European Union (EU) is implementing the promotion of Mushroom project. The 3 year project is supporting the cultivation and value addition of mushrooms as a means of creating employment for women, persons with disabilities, youth and improving sustainable incomes of mushroom farmers. Also, a Mushroom Centre with Spawn laboratory is being established to serve as the main hub for the project activities. This will be a first of a kind by a District in the Country.

However LED efforts are challenged by negative attitudes of some residents towards interventions, inadequate funds, insufficient basic machinery and equipment, lack of managerial skills, lack of value addition, product marketing skills and ready credit facilities.

1.2.15 Economy of the District

1.2.15.1. Occupation

Occupation refers to the type of work the person is engaged in at the establishment where the person works. Service and Sales is the dominant occupation in the municipality recording 31.8 percent. Majority (34.8%) of males find themselves within the craft and related trade workers while 51.5 percent of females are Service and Sales workers. The two leading occupational categories do not require highly skilled expertise and high educational training. The proportions of the occupations which required high skills and years of training such as professionals, managers and technicians accounted for 20.1 percent of the employed persons. The proportion of males in the various occupational categories was higher than for females, the only exceptions being service and sales workers, clerical support workers and elementary occupations.

Table 1.15: Employed population 15 years and older by occupation and sex

Occupation	Both sexes		Male		Female	
	Number	Percent	Number	Percent	Number	Percent
Total	36,239	100.0	19,733	100.0	16,506	100.0
Managers	2,441	6.7	1,403	7.1	1,038	6.3
Professionals	3,453	9.5	2,096	10.6	1,357	8.2
Technicians and associate professionals	1,396	3.9	1,094	5.5	302	1.8
Clerical support workers	1,151	3.2	487	2.5	664	4.0
Service and sales workers	11,522	31.8	3,029	15.3	8,493	51.5
Skilled agricultural forestry and fishery workers	1,059	2.9	598	3.0	461	2.8
Craft and related trades workers	9,219	25.4	6,865	34.8	2,354	14.3

Plant and machine operators and assemblers	2,847	7.9	2,780	14.1	67	0.4
Elementary occupations	3,065	8.5	1,320	6.7	1,745	10.6
Other occupations	86	0.2	61	0.3	25	0.2

Source: Extrapolated from the 2010 Population and Housing Census

1.2.15.2 Agriculture

Adentan is mainly an urban area with most of the labour force in the services and sales sector. With a projected population of 111,105 based on the 2010 Population and Housing census and an estimated farmer population of 1,855, the percentage of labour force in the agricultural sector in Adenta is estimated to be 1.67%. Currently Agricultural activities are prevalent at the following electoral areas: Man Momo, New Adenta, Amrahia–Maledjor, Nmai Dzor, Otano, Man Hee and Adjiringanor.

Agriculture plays a major role in the economic development of the municipality. It is an important sector because of the importance of food for survival and the supply of raw materials for the processing centres in the municipality. The Agriculture activities in the municipality comprises of crops, animal production, processing and backyard aquaculture. The crops sub-sector is largely made up of smallholder production units, with average land holdings per person of about two (2) acres. The main system of farming is traditional, with hoe and cutlass as the main farming tools. There is little mechanized farming. Food crops grown in the municipality are mainly vegetables, maize and cassava with most food crops farms being mono cropped.

The animal production sub-sector is dominated by small scale operators who keep livestock to supplement their incomes and/or for security purposes and well organized commercial poultry farms.

Peri-urban agriculture in Adentan is a major economic activity as it provides direct and in direct employment to over eight hundred (800) farmers (560 males and 240 females), 500 farm hands, 200 traders and 100 transporters. Annual income generated by these farmers under favourable conditions can amount to about GH 2000- 10,000 per farmer under both animal and crop production. Agriculture development in the municipality is therefore pivotal in improving standard of living of over five hundred (500) family households.

Despite this potential, challenges including increasing competition over land for residential purposes, rainfall dependent and highly uncertain weather conditions, little or no financial support to farmers amongst others, have resulted in a slow rate of transformation of the sector with persistent low productivity and competitiveness in international markets.

The need therefore exist for more innovative and revolutionary ideas on how to modernize and/or transform the sector. Interventions such as zoning of agriculture lands, promotion of irrigation development, improve agriculture financing and developments of effective domestic markets are crucial to the sector growth and the economy of the municipality at large.

1.2.15.3 Crop Production

The major crops grown in the Adentan municipality includes cassava, maize, pepper, legumes, water melon, cucumber, plantain, groundnut, cabbage, garden eggs, carrot, rice, cowpea, cauliflower and onion. The crop sub-sector may be categorized into five (5) as given below: Roots and tubers; Cereals; Legumes; Fruits and Vegetables; and Tree/Industrial Crops. The department currently reports on three (3) main staple food crops which are maize, cassava and plantain. Cassava production increased consistently over the period. However, there was decline in maize production. For the other commodities, there was a general decrease in production between 2014 and 2017 except for plantain, onion, cabbage, chilli pepper, and carrot.

Crop production in the Adentan Municipality is on both subsistence and commercial basis. Crop production in the Municipality is faced with certain problems; among this is the Poor soil fertility; Loss of farmland to urbanization (conversion of arable lands into estate development) High cost of agricultural inputs, including credit; and Erratic rainfall

Table 1.16: Crops Cultivated in the Municipality

Crop	Acre 2014	Production (Kg) 2014	Acre 2015	Production (Kg) 2015	Acre 2016	Production (Kg) 2016	Acre 2017	Production (Kg) 2017
Maize	265	84800	221	70720	211	68296.48	N/A	N/A
Cassava	29	95120	32	104960	36	119437.92	N/A	N/A
Chilli Pepper	75	96000	81	103680	79	102282.88	N/A	N/A
Okro	148	189440	132	168960	137	177376.64	N/A	N/A
Tomatoes	63	156240	62	153760	60	150511.2	N/A	N/A
Cucumber	16	74112	18	83376	21	98390.628	N/A	N/A
Plantain	26	83200	26	83200	28	90630.4	N/A	N/A
Groundnut	0	0	0	0	10	3236.8	N/A	N/A
Cabbage	11	147840	16	215040	20	271891.2	N/A	N/A
Garden Eggs	0	0	0	0	0	0	N/A	N/A
Carrot	2	10560	3	15840	4	21362.88	N/A	N/A
Rice	0	0	0	0	0	0	N/A	N/A
Cowpea	6	3120	2	1040	2.5	1314.95	N/A	N/A
Cauliflower	16	7411.2	11	6600	11	6230.84	N/A	N/A
Onion	85	142800	96	161280	112	190323.84	N/A	N/A
Water melon	14	201600	14	201600	14	203918.4	N/A	N/A
Lettuce	8	6080	8	6080	11.5	8840.51	N/A	N/A

1.5.1.2 Livestock farming

Livestock farming in the municipality is in two folds, pastoral farmers who undertake the rearing of animals as their main occupation and mixed farmers also engaged in crop farming. There is also an intensive and semi-intensive system of rearing in the Municipality which are more prevalent than the extensive systems because of the pressure on lands in Adentan. Most houses keep few domestic birds in their houses, even though located in high class areas.

However, below is an available data indicate that, there has been a steady increase in layer, goat, local fowl, rabbit, and turkey and quails production from 2014-2017. Cockerel production was inconsistent while a general decrease was observed in the production of other livestock.

Table 1.17: Livestock Production

Animal Type	2013 Stock	2014 Stock	2015 stock	2016 stock	2017 stock
Goat	1172	1214	1250	1320	N/A
Sheep	2031	2133	2205	2105	N/A
Cattle/Dairy	1602	1101	1012	912	N/A
Pig	1021	1016	912	781	N/A
Layer	6333	6035	6120	8568	N/A
Broiler	11002	10004	9630	7749	N/A
Turkey	88	100	212	220	N/A
Local Fowl	19500	16400	18240	19321	N/A
Cockerel	465	452	422	1200	N/A
Grasscutter	1842	1421	1204	1211	N/A
Rabbit	511	552	632	645	N/A
Quail	1000	6200	11000	22000	N/A

Animal production is an important economic activity in the Municipality as the Animal Research Institute (ARI) and Amrahia Dairy farm are located in the Municipality.

Most farmers in the municipality have no access to financial credit. They mostly rely on family and friends for financial assistance. Financial institutions feel reluctant to deal with farmers because their pattern of production and the production levels are usually not reliable making it difficult for them to get the needed resources and capital to expand their farms. Quite apart from this farmers do not have adequate records on their activities to help creditors make good judgement in the outcome of their investment.

The major problems faced by livestock farmers in the Municipality also includes: Poor genetic performance/traits of indigenous breeds; High cost of feeding; Marketing difficulties; disease and pest infestations and finally Unavailability of grazing fodder during the dry season.

Table 1.18: Vaccination figures 2013-2016

Diseases	Animals species	No. Animals Vaccinated			
		2014	2015	2016	2017
Rabies	Dogs, cat & monkey	1314	913	1183	N/A
	AdMA funding(GH¢)	3000	8000	5700.00	N/A
PPR	Sheep & Goat	674	660	824	N/A
Newcastle Diseases(i2)	Poultry	3725	1061	250	N/A

1.2.15.4 Status of FBO's in the Municipality

The act of working together in groups is a great advantage not only to the group but also to individuals in the group, especially in the Agriculture sector where funding, acquisition of farming inputs (seeds and fertilizer), acquisition of land and finally acquisition of farming tools and equipment are easily accessed when in a group.

Table 1.19: Organization of farmers for Accessing and managing Services

Description	Years			
	2014	2015	2016	2017
Number of functioning FBOs	10	10	9	9
Number of functioning FBOs accessing financial services	2	2	2	2
Number of functioning FBOs accessing marketing information	-	-	-	-
Number of water user associations.	-	-	-	-

Over the four year period from 2014 to 2017, the number of functioning FBO's has been decrease by one FBO from the year 2015. Table 1.9 shows that the number of functioning FBO's that access financial is 20 percent. The Department of Agriculture in collaboration with Department of Co-operation and the Business has been building the capacity of these FBOs to ensure they are sustained and have improved access to finances service and marketing information.

Table 1.20: Main Cropping Areas and Crop Types

No	Area	Potential farm land-acreage	Cultivated area indicative				remarks
			2014	2015	2016	2017	
1	University Farms	2000	450	290	400		
2	Aviation	625	625	480	48		
3	Trasacco	320	220	200	230		
4	Others	1500	55	700	800		
	Totals	4445	1350	1420	1478		

The Municipality has a total of 4445 acres of potential farm land meant for cultivation but averagly 33.25% of these lands is being cultivated. This is due to the fact that most of these lands are owned by government institutions which currently allow only staff of their organization to farm on their lands. There is therefore the need for the Assembly through the department of Agriculture to engage these state institution in discussions for possible lease of part of their lands for interested farmers to cultivate. Such an initiative will lead to job creation and reduce unemployment in the Municipality.

Table 1.21: Agribusiness Enterprises

Name of Business	Nature of Business (Processing or Production)	Specific Location of Business	Capacity (Tones or Hectares per Year)
Hallelujah Yoghurt	Agro Processing	Malejor	7200 litres/yr
Fountain Life	Agro Processing	Adenta housing	
Sttant Impex	Processing fruit juice	Amrahia	19200 crates/yr
Amanfro Mango Plantation	Production (mango)	Amanfro/Amrahia	3ha
Tropical Fungi & Technology Transfer Centre	Production (mushroom)	Amrahia	7.5 tons
Glatop Farm	Poultry farm	Ritz	6200 (cockerels, layers & broilers)
Prudent Export	Export (Pineapples, mango & yam)	Ritz	
Nash Farms	Poultry farm	Japan Motors	2500 (layers, broilers & turkey)
Rocka farms	Micro livestock (Rabbit & Grasscutter)	Ashale Botwe	75 animals
Spindex farms	Poultry Farm & Rabbitory	Ashale Botwe	3000 (layers& broilers) 60 rabbits
Adentan Healthy Food Co-operative Society	Production & Processing of Mushrooms	Ashale Botwe	5.6 tons
Noya Farms	Poultry farm	Amanfro	1200 (turkey broilers)
Sun Fruits	Fruit juice	Ogbojo	
Premier Marketing Solution	Mushroom Production, Processing and Marketing	Ashale Botwe	8.6 tons

The Municipality can boast of number agricultural businesses. These include both production and processing enterprises. There is also one export firm in municipality.

The West Africa Agricultural Productivity Project (WAAPP) is a project that was implemented by the Ministry of Food and Agriculture from 2011-2016 to increase farmers access to good planting materials through the provision of improved crop varieties to help increase agricultural productivity in the country. The Adentan municipal was a beneficiary and the project recorded a total of 1198 and 172 beneficiaries in 2015 and 2016 respectively. The total number of beneficiaries comprised of 569 female and 801 males.

The major problems however facing the agricultural sector in the Municipality Lack of funds, Loss of farmlands to Urbanization, Erratic rainfall; and High cost of agricultural inputs.

KEY ISSUE: Agriculture

- ✓ Limited land for large scale farming purposes.
- ✓ Difficulty in accessing credit for increase productivity
- ✓ Inadequate forage for animals due to high rate of urbanization and estate development
- ✓ Misuse of agro-chemicals
- ✓ Low productivity due to the use of inappropriate technology

.2.15.5 Markets

The Ogbojo market is the main market of the Municipality. The market is earmarked for upgrade under a Public Private Partnership into a modernized (One-Stop-Shop) commercial centre. This upgrade is beginning undertaken with all relevant stakeholders to ensure legally existing traders do not lose their livelihoods.

The municipality in addition to this also have a number of mini Malls. This includes Adentan Mall, Shop and Save, Yoo Mart etc

1.2.15.6 Industry

The Municipality has few industries and quiet a number of estate development companies and others that produce various commodities and services which contribute to internal generated revenue in terms of business operating licences and property rate.

1.2.15.6.1 Processing Industries

There are a few processing firms scattered along the breath of the Municipality. Some of these firms are semi- industrial while the remaining ones are at the cottage level. These are Boron Distilleries, Abe Nsuo, Animal Research, Amarhia Dairy Farms, Bright Arc (Herbal), Mobile Water, Yehams, Telice, Samara Pharmacy, Mechanical Lloyd Limited, Rowi Limited, Zoom Lion, Alhaji Gabmono, Yuriplast Company Limited, Beads Factory (T. K Beads), Block Factories, Silver Factory. There are also fruit juice industries, soap making industries, Block molding factories operating in the Municipality.

1.2.15.6.2 Extractive Industries:

The term ‘Extractive’ in this sense refers to all the industries which extract their produce directly from nature. These industries are the farming, fishing, mining and the quarrying industries. The Municipal can boast of a number of farming activities which is practiced on a large scale in Fafraha and on a small scale as backyard gardens in areas.

1.2.13.6.3 Service Industries

The Municipality can boast of a number of service industries such as the hospitality industry that take care of visitors who come into the municipality to do business and for tourism purposes, estate development who provide various types of residential accommodation. These industries include, Seamstress, Welders, Hairdressers, and Restaurants. Vulcanizers, Gas filing stations in the zone include Benab Oil and Superior Gas Limited. Telecommunication companies in the zone are Glo, Vodafone, MTN, Airtel and Tigo. The table below depicts the list of hotels in the Municipal.

Table 1.22: Lists of Estate Developers

NO.	NAME OF DEVELOPER	LOCATION
1	Agric cattle Lakeside Estate Ltd	
2	Tina Gray (Graimes)	
3	Trassaco Estates	
4	Dream Homes & construction	
5	Star Resort Developer	
6	Heritage Real Estate	
7	Regimanuel Gray Ltd	
8	African Support Network	
9	Hoggar Estates	
10	Lakeside Estates	
11	African Support Network	
12	Ital Construction	
13	Castle Gate Estate	
14	NTHC Estates	

15	Buildaf Estates	
16	Fair Heaven Estates	
17	Joges Estates	
18	Salem Estates	
19	Heven Gate Estates	
20	Edilorm Estates	
21	Ayensu E states	
22	Marnet Estates	
23	SSNIT Flats	
24	State Housing	

1.2.15.7 Financial Institutions

A number of financial institutions operate in the Municipality to offer financial services. The list is as shown below;

- National Investment bank
- Fidelity Bank
- Prudential Bank
- Ghana Commercial Bank
- Beige Capital
- Lower Manya Rural Bank
- Abokobi Rural Bank
- Sun Shine Micro Finance
- Shai Rural Bank
- Genesis Seed Micro Finance

1.2.15.8 Co-operatives

The co-operatives are voluntary organization formed by groups of people to promote the socio-economic interest of members. These groups of people exist to facilitate the development of individuals within the communities. They create awareness to beneficial groups, Capacity building, Policy implementation, Monitoring and Evaluation to ensure effective operations of their groups.

Each society has between 5-7 members executive that manage the day to day affairs of the group. These groups are divided into three in the Municipality which are Traders and Artisans, Transport and Farmers.

There are a total of 65 co-operatives in the municipality made up of 7 Agricultural- Farmers co-operatives, 27 Industrial-Transport cooperatives, 1 Financial-Credit Unions and 30 Traders & Artisans cooperatives (Details are shown in the tables below). A total of 5 groups have been able to assess loans in the years 2014-2017.

Table 1.23: Agricultural- Farmers Co-operatives

Name of Society	Male	Female	Total
Adentan Adaman Farmers Co-Op Society	8	7	15
Adentan 2 nd Gate Pig Farmers Co-op Society	12	5	12
Pantage Aboman Pig Farmers Co-op Society	10	5	15
Adentan Unity City Farms co-op. Society	12	-	12
Adentan Aviation Land Farmers & Marketing Co-op. Society	20	10	30
Trassaco Co-op. Vegetable Farmers & Marketing Society	18	2	20
Adom vegetables and Mushroom Growers Co-op. Society	16	14	30
TOTAL	96	43	134

From the table above, the total numbers of members in the Agric. Sector are 134 made up of 96 males and 43 females. It is therefore clear that, men dominate women in the Agricultural sector. There is therefore the need to empower more women with the needed skills to engage in farming so as to improve productivity and ensure food security in the Municipality.

Table 1.24: Industrial-Transport Co-operatives

Name of Society	Male	Female	Total
Adentan St. Peters Transport Society	20	-	20
Ashale Botwe Spipion Co-op. Transport Society	12	3	15
Adentan Co-op Transport Society	27	4	31
New Hope Co-op Transport Society	25	-	25
Adentan Container Co-op Transport Society	21	-	21
Ability Square Taxi Co-op Transport Society	23	-	23
Adentan School Junction Co-op. Transport Society	17	-	17
Adentan Peace & Justice Co-op. Transport Society	40	-	40
Adentan Shopping Mall Co-op. Transport Society	42	-	42
Ashale Botwe Taxi Co-op Transport Society	25	-	25
Trassaco Co-op. Transport Society	15	-	15
Ashale Botwe Highways Co-op Transport Society	55	-	55
United Trotro Co-op Transport Society	25	-	25
Ga East Mini Cargo Co-op. Transport Society	23	-	23
TOTAL	370	7	377
Financial-Credit Union			
Name Of Society	Male	Female	Total
Aden tan Community Co-op. Credit Union	8	4	12

From the table above, the Industrial Sector is made of a total of 377 members comprising 370 males and 7 females. Very few women are involved in the transport societies and these can be attributed to the general perception of commercial transport meant for only men to do.

Only 12 members made up of 8 males and 4 females belong to the Financial Credit Union. Therefore the Co-Operatives need to facilitate the formation of more Financial Credit Unions in the Municipality through Education and Registration of Certificate to enable the group to operate as a legal entity.

Table 1.25: Service-Traders & Artisans

Name of Society	Male	Female	Total
Mawu Nye Kpee Co-op Traders & Artisans Society	2	13	15
Nhyira Co-op. Traders & Artisans Society	1	14	15
kae Ewuradi Co-op Traders & Artisans Society	3	15	18
Trinity Co-op. op Traders & Artisans Society	3	12	15
Zuri Co-op. Traders & Artisans Society	7	13	20
Peace and Love Co-op. Traders & Artisans Society	21	31	52
New Care Co-op. Traders & Artisans Society	2	13	15
Ogbojo Market Women Traders & Artisans Society	10	40	50
Progressive Co-op Traders & Artisans Society	16	9	25
Victory Co-op. Traders & Artisans Society	5	20	25
Bisa Nyame Traders & Artisans Society	5	10	15
Dromo Co-op. Traders & Artisans Society	5	20	25

Tawal Kaltu Co-op Traders & Artisans Society	-	30	30
God`s Time Co-op Traders & Artisans Society	15	2	17
Water Tillers Co-op Traders & Artisans Society	20	5	25
Ogbojo Co-op Traders & Artisans Society	21	1	22
Emmanuel Co-op Traders & Artisans Society	7	8	15
Dingani Co-op. Traders & Artisans Society	9	5	14
Anointed Co-op. Traders & Artisans Society	4	11	15
Hwe Nea Onyame Aye Co-op. Traders & Artisans Society	-	16	16
Nyemi Suom Co-op. Traders & Artisans Society	30	6	36
Tsui Shito Co-op. Traders & Artisans Society	2	23	25
Have Mercy Co-op. Traders & Artisans Society	2	17	19
Adom Kenkey Chop bar Co-op. Traders & Artisans Society	2	13	15
Unity Women Co-op. Traders & Artisans Society	-	27	27
TOTAL	192	374	566

From the table above, it can be seen that, the Service sector is made up of Traders & Artisans. It is mostly dominated by women since out of a total number of 566 members, 374 are females whilst 192 are men. This is due to the perception that trading is mostly women`s occupation.

A major challenge facing these Co-operative societies is that majority of the groups have not been able to enjoy the loan facilities because of high rate of interest being charged by the financial institutions.

1.2.16 Food Security

The Adentan municipal Assembly has an estimated cultivated area of 1435 acres of land; the average crop land per person in Adentan is estimated to be 2 acres/person. However the consistent inflow of food from neighboring districts makes food available throughout the year in the Municipality. Most farmers within the municipality are mostly vegetable farmers who grow almost all the common vegetables including onion, okra, pepper, tomato and cucumber. However there are few farmers in production of staple crops such as cassava, maize, and backyard plantain. The quality of these staples is good but the quantity is inadequate due to the low scale of production as a result of loss of land to urbanization. Annual average income generated by farmers under favorable conditions can amount to about GH¢2000-10000 per farmer. Food available in the Municipality is generally of good quality but prices are relatively high as compared to neighboring districts like La Nkwantanang Madina, Ga East etc.

Table 1.26: Per capita food production in terms of the major staples

Year	Crop	Production (kg)		Per capita food production =(total production/population)
	Maize	84800	92,831	1:1.9648kg
	Cassava	95120		1:0.535kg
2015	Maize	70720	92,831	1:4.1255kg
	Cassava	104960		1:3.2153kg
2016	Maize	68296.48	92,831	1:1.5753kg
	Cassava	119437.92		1:0.9716kg

1.2.17 Nutrition

Ghana has made steady progress towards achieving the Millennium Development Goals. However, the nutrition, health and mortality situation of young children and women, as well as persistent regional disparities need to be addressed.

Rapid urbanization has modified food consumption patterns in urban areas like Adentan. There is increasing demand for imported food, especially rice, fish, chicken etc. Over the last decade, prevalence of undernourishment has decreased considerably but there exist cases of poor nutrition especially children in poor communities.

The Assembly through the Health Directorate will continue with sensitization and delivery of nutrition services during it primary health care, ante natal, post-natal, neonatal and pediatric services and outreach in the Municipality. It will also collaborate with other nutrition stakeholders to strengthen nutrition programs and services and integrate them into the health system.

1.2.18 Social Service

1.2.18.1 Education

The Adentan Municipal Education Directorate spear heads the provision of education with emphasis on science, information, communication and technology to equip individuals for self-actualisation, peaceful coexistence as well as skills for the workplace for national development. The staff strength of the Directorate is 584 details tabulated below:

Table 1.27: Staff strength of AdMA Education Directorate

Description	M	F	T
Teachers in Basic Schools	101	377	478
Teachers in SHS	22	24	46
Teaching staff in the Education Office	18	30	48
Non-Teaching staff in the Education office	4	8	12
Total	145	439	584

The schools in the Municipality are divided into four Circuits namely; Adenta, Ashale Botwe, Adjiringanor and Nmai Dzor. They are supervised by designated Circuit Supervisors. The Municipality now has a Public Senior High with the inauguration of the Frafraha Community Day School. The distribution of enrollment for the various levels are tabled below;

Table 1.28a: KG Enrollment as At January 2017

KG ENROLLMENT					
KG 1			KG 2		
BOYS	GIRLS	TOTAL	BOYS	GIRLS	TOTAL
553	525	1078	492	471	963

Table 1.28b: Primary Enrollment as At January 2017

PRIMARY ENROLLMENT																	
PRIMARY 1			PRIMARY 2			PRIMARY 3			PRIMARY 4			PRIMARY 5			PRIMARY 6		
B	G	T	B	G	T	B	G	T	B	G	T	B	G	T	B	G	T
614	645	1259	738	628	1366	748	728	1476	731	780	1511	694	750	1444	646	758	1404

Table 1.28c: JHS Enrollment as At January 2017

JHS ENROLLMENT								
J H S 1			J H S 2			J H S 3		
BOYS	GIRLS	TOTAL	BOYS	GIRLS	TOTAL	BOYS	GIRLS	TOTAL
657	814	1471	637	707	1344	460	563	1023

Table 1.29a: Public Schools Enrolment as January 2017

No. by school	No. by streams	GRAND TOTAL				TRS	HDTRS	PTR
		ENROLMENT						
		LEVEL	B	G	T			
15	21	KG	1045	997	2042	61	4	31
17	24	PRIMARY	4157	4338	8495	186	10	43
14	25	JHS	1754	2075	3829	205	13	18
46	70	BASIC TOTAL	6956	7410	14366	452	27	30
1	1	SHS	201	300	501	45	1	
		TOTAL	7157	7710	14867	949	55	

Table 1.29b: Private School in the Municipality

Number of schools		ENROLMENT			STAFFING		
		BOYS	GIRLS	TOTAL	M	F	T
125	PRE-SCH	2649	2528	5177	9	306	315
128	KG	2354	2417	4771	19	255	274
115	PRIMARY	7021	7046	14067	438	327	765
81	JHS	2577	2740	5317	483	98	581
7	SHS	1105	1067	2172	92	10	102
TOTAL		14601	14731	29332	1041	996	2037

Table 1.30: PRIVATE TERTIARY INSTITUTIONS

INSTITUTION	UNIVERSITY	POLYTECHNIC	NURSING
NUMBER	4	-	1

Table 1.31a: Enrolment in Schools in Adentan (2014 - 2017)

LEVEL	2014			2015			2016			2017		
	B	G	T	B	G	T	B	G	T	B	G	T
Kindergarten	919	908	1827	940	897	1837	1031	966	1997	1045	997	2042
Primary	3108	3562	6670	3638	4044	7682	3967	4185	8152	4157	4338	8495

Junior High Sch.	1340	1543	2882	1495	1787	3282	1686	1954	3640	1754	2075	3829
Senior High										201	300	501
	5367	6013	11379	6073	6728	12801	6683	7105	13789	7157	7710	14867

Table 1.31b: Enrolment in Private Schools in Adentan (2014 - 2017)

LEVEL	2014			2015			2016			2017		
	B	G	T	B	G	T	B	G	T	B	G	T
Kindergarten	2139	2061	4200	2149	2125	4274	2561	2634	5195	2354	2417	4771
Primary	6298	6374	12672	6375	6466	12841	7339	7410	14749	7021	7046	14067
Junior High Sch.	2325	2353	4678	2397	2580	4977	2841	3022	5863	2577	2740	5317
Senior High	875	823	1698	925	848	1773	975	951	1926	1105	1067	2172
TOTAL	11367	11611	23248	11846	12019	23865	13716	14017	27733	14601	14731	29332

Table 1.32: Comparative Data of Performance from 2014-17

	Percent pass Grades 1 - 6%	Percent pass Grades 1 - 6%	Percent pass Grades 1 - 6%	Percent pass Grades 1 - 6%
SUBJECTS	2014	2015	2016	2017
ENGLISH	50	62	83	45
MATHEMATICS	30	38	59	35
SCIENCE	29	45	60	47
SOCIAL STUDIES	52	85	69	62
RME	81	79	80	79
BDT	46	72	63	45

Source: Adentan Municipal Education Directorate

The above table contains data on the percentage pass of JHS 3 pupils in the core subjects including BDT in the municipal mock examination for the last four years.

There was a significant change of improvement of pupils' performance in 2015 as compared to 2014. Again in comparing 2016 to 2015 the general performance was consistent. However, in 2017 the general performance was poor especially in the areas of Mathematics, English and Integrated Science.

1.2.18.1.1 BECE Performance from 2012 - 2016

In the 2016 BECE the directorate registered 2663 candidates, 1304 boys and 1359 girls. However, during the examination period 13 candidates were absent (6 boys and 7 girls). Therefore, the actual number of candidates that wrote the examination was 2650 (1303 boys and 1347 girls). The candidates from Public schools were nine hundred and eighty (980); four hundred forty-four males and five hundred and thirty-six females (444 boys and 536 girls). The Private schools also presented one

	2012 BECE		2013 BECE		2014 BECE		2015 BECE		2016 BECE	
	AGGREGATE 6-30		AGGREGATE 6-30		AGGREGATE 6-30		AGGREGATE 6-30		AGGREGATE 6-30	
	M	F	M	F	M	F	M	F	M	F
PUBLIC	201	197	248	203	298	304	220	232	282	317
PRIVATE	380	385	586	474	584	608	641	663	734	687
MUNICIPAL	581	582	801	711	882	912	861	895	1016	1004
PERCENTAGE PASS (GENDER)	72.4	70	79.62	70.82	84.16	80.14	75.86	71.89	77.97	74.26
PERCENTAGE PASS (MUNICIPAL)	71.2		75.22		82.07		73.66		76.08	

Thousand six hundred and seventy candidates (1670); (859 boys and 811 girls). The performance trend Of the BECE in the municipality was high in the 2014 examination but dropped to 73.66 percent in 2015. However, in the 2016 examination the percent pass increased by 3.49 percent.

The diagram below is the graphical representation of the municipal percentage passed for the first five years period

Figure 1.7 BECE Performance from 2012 - 2016

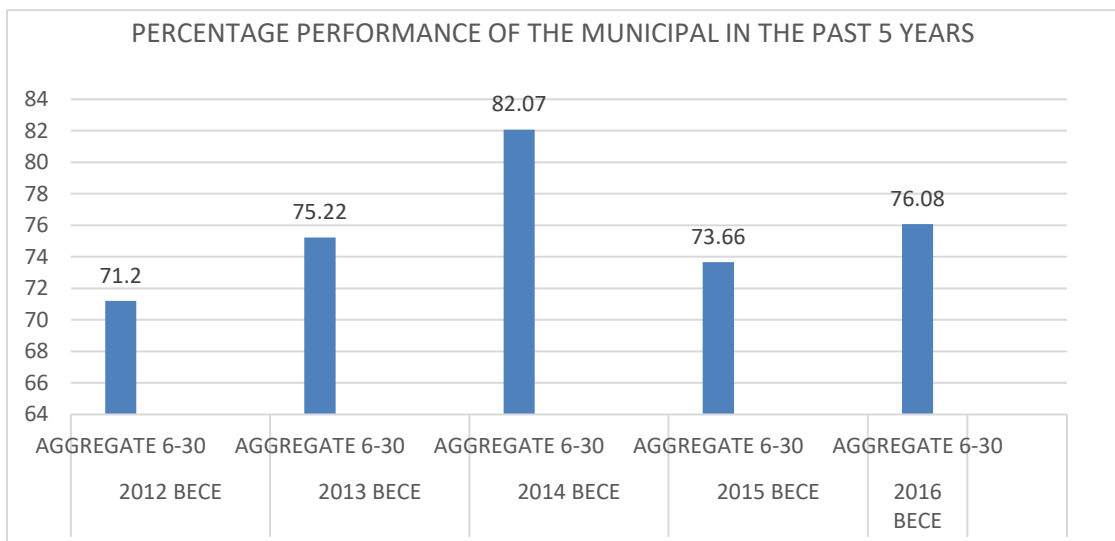


Table 1.34: PUBLIC SCHOOL PERFORMANCE FOR THE LAST FOUR YEARS

FOUR YEAR TREND OF BECE PERFORMANCE OF PUBLIC SCHOOLS								
	M	F	M	F	M	F	M	F
	2013 BECE		2014 BECE		2015 BECE		2016 BECE	
PRESENTED	399	400	378	420	398	456	444	536
NUMBER PASSED (AGGRE 6 -30)	248	203	298	304	220	232	282	317
PERCENTAGE PASSED	62.16	50.75	78.84	72.38	55.28	50.88	63.51	58.60
TOTAL PERCENTAGE PASSED	56.45		75.61		53.08		60.81	

It's clear that that the performance in 2014 was quiet better than that of the previous year's one (2013). The performance decreased in 2015 to 53.08 from 75.61 in 2014. The 2016 performance increased by 8.25 from 53.08 to 60.81 which represents 15.54 percent

Table 1.35: PRIVATE SCHOOLS BECE PERFORMANCE FOR THE LAST FOUR YEARS

FOUR YEAR TREND OF BECE PERFORMANCE OF PRIVATE SCHOOLS								
	M	F	M	F	M	F	M	F
	2013		2014		2015		2016	
PRESENTED	607	604	670	718	739	798	859	811
NO. PASSED (AGGRE 6 - 30)	586	474	584	608	641	663	734	687
PERCENTAGE PASSED	96.54	78.48	87.16	84.68	86.74	83.08	85.45	84.71
TOTAL PERCENTAGE PASSED	87.51		85.92		84.91		85.09	

The performance of the private schools for the past four years were consistent but the percentage increase of from 2015 was quite small that is 0.21% as compared the public schools of 15.54%.

1.2.18.1.2 Capitation and School Feeding

The capitation grant paid per a child for a year is GH¢ 4.50. Out of a total projected amount of GH¢134,730 that was expected to be received within the 4 year planned period, the Directorate received an amount of GH¢99,412.93 representing 73.8%. With respect to the School Feeding Programme 8 out of the 14 targeted schools were successfully put on board the programme. There is however the need to put the remaining schools on board within the 2014 to 2017 Plan period.

Table 1.36: Capitation and School Feeding

	2014		2015		2016		2017	
	Target	Achiev.	Target	Achiev.	Target	Achiev.	Target	Achiev.
Basic	GH¢ 51,210	GH¢ 34,146	GH¢ 57,096	GH¢ 61,962	GH¢ 62,050.5	GH¢ 61,229.68	GH¢ 64,647	GH¢
N0. of School Benefiting from GSFP	12	8	12	8	16	12	17	12

KEY ISSUES: EDUCATION

- ✓ Inadequate Public Educational Facilities
- ✓ High enrolment in public basic schools (1:45)
- ✓ Inadequate infrastructure for public pre-schools
- ✓ Public Schools Lack Ancillary Facilities

1.2.18.2 Health

In bridging equity gaps in geographical access to health care, the Health Directorate is municipal currently working with 45 organization units/types as captured in the DHIMS2 as illustrated in the table below. Two of the Clinics had been upgraded to Hospitals namely Adentan Hospital and St John of God a CHAG institution. Three private hospitals provide comprehensive and emergencies services currently.

Table 1.37a: Organization Units in Adentan Municipality as at 2016

Facility Type	GOVERNMENT	PRIVATE	MISSION	Maternity Home	TOTAL
Hospital	0	3	0	0	3
Polyclinic	1	0	0	0	1
Health Center	5	0	0	0	5
Clinic	0	11	1	0	12
CHPS Zone	21	0	0	0	21
Maternity Home	0	0	0	3	3
TOTAL	27	14	1	3	45

Table 1.37b: Type of facility by Geographical location in the 4 Zonal Council

Facility Type	Gbentanna	Koose	Sutsurunaa	Nii Ashale	TOTAL
Hospital	1	0	2	0	3
Polyclinic	0	0	0	1	1
Health Center	1	2	1	1	5
Clinic	5	3	1	3	12
CHPS Zone	5	6	2	8	21
Maternity Home	1	0	1	1	3
TOTAL	13	11	7	14	45

Table 1.38a: Public Health Facilities in the Zonal Councils

No	Zonal Council	Name of facility	Facility type	Location
1	Gbentanna	Adenta Old Town Chps Zone	CHPS Zone	Adenta Old Town
2	Gbentanna	Commandos CHPS	CHPS Zone	Adenta Commandos
3	Gbentanna	Frafraha CHPS	CHPS Zone	Frafraha
4	Gbentanna	Frafraha Health Center	Health Center	Frafraha
5	Gbentanna	New Legon CHPS Zone	CHPS Zone	New Legon
6	Gbentanna	Ritz Area CHPS	CHPS Zone	Ritz Area
7	Koose	Adenta-Amanfrom Health centre	Health Center	Adenta-Amanfrom

8	Koose	Amanfrom CHPS	CHPS Zone	Amanfrom CHPS
9	Koose	Amrahia chps zone	CHPS Zone	Amrahia chps zone
10	Koose	Amrahia Health Center	Health Center	Amrahia Health Center
11	Koose	Ashiyie CHPS	CHPS Zone	Ashiyie CHPS
12	Koose	Fulani Kope chps zone	CHPS Zone	Fulani Kope chps zone
13	Koose	Malejor CHPS	CHPS Zone	Malejor CHPS
14	Koose	Owusu Ansah CHPS	CHPS Zone	Owusu Ansah
15	Nii Ashale	Aben woha CHPS zone	CHPS Zone	Aben woha
16	Nii Ashale	Adaman chps Zones	CHPS Zone	Ogbojo
17	Nii Ashale	Ashale Botwe Health Centre	Health Center	Ashale Botwe
18	Nii Ashale	Japan Down	CHPS Zone	Japan Down
19	Nii Ashale	Nanakrom chps zone	CHPS Zone	Nanakrom
20	Nii Ashale	New Nmai Dzor chps zone	CHPS Zone	Ashale Botwe
21	Nii Ashale	Nii Ashale Township CHPS	CHPS Zone	Ashale Botwe
22	Nii Ashale	Nsuo Anu CHPS	CHPS Zone	Lake side
23	Nii Ashale	Ogbojo chps zone	CHPS Zone	Ogbojo
24	Nii Ashale	Ogbojo Polyclinic	Polyclinic	Ogbojo
25	Sutsurunaa	Adjiringano Health Centre	Health Centre	Adjiriganor
26	Sutsurunaa	Otano chps zone	CHPS Zone	Adjiriganor
27	Sutsurunaa	Otinshie chps zone	CHPS Zone	Adjiriganor

Table 1.38b: Private Health Facilities in the zonal councils as at 2016:

No	Sub Municipal	Name of facility	Facility type	Location
1	Gbentanaa	Basel Maternity and Clinic	Clinic	Adentan
2	Gbentanaa	Oyoko Clinic	Clinic	Adentan Housing Down
3	Gbentanaa	Adenta Clinic	Clinic	Adentan Estate
4	Gbentanaa	Crystal Eye Clinic	Clinic	Adentan Estate (Housing Down)
5	Gbentanaa	Trust Clinic	Clinic	Adentan Market
6	Gbentanaa	Mother Love Hospital	Hospital	Adentan
7	Koose	Ashiyie Community Clinic	Clinic	Ashiyie
8	Koose	St. John Of God clinic	Clinic	Amrahia
9	Koose	Health Gate Clinic	Clinic	Ashiyie
10	Nii Ashale	Peace Be Consultancy Clinic	Clinic	Ashale Botwe
11	Nii Ashale	Tree of Life Clinic	Clinic	Ashale Botwe
12	Nii Ashale	Universal Bethesda Clinic	Clinic	Ashale Botwe
13	Nii Ashale	Liberty Maternity Home	Maternity Home	Ashale Botwe

14	Nii Ashale	Nana Yaa Memorial Maternity Home	Clinic	Ashale Botwe
15	Sutsurunaa	Rinat Clinic	Clinic	Otanor
16	Sutsurunaa	Twumasiwaa Medical Centre	Hospital	ARS Junction
17	Sutsurunaa	Ghana Canada Specialist Hospital	Hospital	Manor Valley, Adjiringanor
18	Sutsurunaa	Rose Better Maternity Home	Maternity Home	Adjiringanor

For the private facilities as shown in table above all of them submit reports on their activities to the Municipal directorate

1.2.18.2.1 National Health Insurance Scheme.

Currently thirteen (13) Health Facilities are registered under the NHIA serving the Municipal including private facilities. Below are Private and Public health facilities that accept the NHIS card holders in the Municipality as shown in table 4.2.1. Meanwhile, plans are far advance to accredit the newly constructed Ogbojo Polyclinic.

Table 1.39: Private and Public Health Facilities Accredited with NHIS

Private Health facilities	National Health Insurance Scheme	Private Health Insurance Scheme
Adenta Clinic	√	√
Ashiyie Health Centre	√	
Oyoko Clinic	√	√
Peace-Be Clinic	√	
Health Gate	√	
Trust Hospital,	√	√
Ghana Canada Hospital		√
Twumasuwaa Hospital	√	√
Frafraha Health Center	√	
Adjiringanor Health Centre	√	
Ashale Botwe Health Centre	√	
Amrahia Health Center	√	
Adenta-Amanfrom Health centre	√	

From table 4.2.1., it is observed that 29% i.e. 13 out of the 45 health facilities provided NHIS. While, Ghana-Canada, Twumasuwaa and SSNIT Hospitals provide other private health insurances services in addition.

1.2.18.2.2: Strengthen Municipal Health Systems with emphasis on primary health care: Community Health Planning and Services (CHPS)

The Community-Based Health Preventive and Planning Services (CHPS) approach remain the main strategy in providing and prudently manage comprehensive and accessible quality of care in the Municipality.

In line with the national health policy, in providing prudent, manage comprehensive accessible quality health services with emphasis on Primary Health Care. CHPS is the strategy for improving accessible primary care access in the municipality. The Municipal had been demarcated into 35 CHPS zones as shown in **table 4.3.1a**

Table 1.40a: Demographic of total CHPS zones in Adentan

Sub municipal	Projected Population	No of demarcated CHPS Zoned
Gbentanaa	28832	10
Nii Ashale	33,984	12
Sutsurunaa	14719	8
Koose	10,111	5
Total Population	87,646	35

Currently out of the 35 demarcated urban CHPS zones 21 are currently functional. There were no trained Community Health Officers for year 2016 despite the increase in number of functional CHPS zones.

Generally there has been a steady increase in coverage of antigens from 2014 to 2016. This is due to regular monitoring and supervision at the CHPS zone and also payment of T&T for CWC and home visit. Additionally, CHOs have benefitted from training in family planning counseling and implants insertion/removal which has motivated them to work harder.

More than half of the forty-five Community Health Committee Members trained are not effective at the CHPS zones

Out of 62 CHNs in the municipal, 15 have been trained as CHOs out of which 3 have left for school. Plans are in place to train more CHMC to support the CHPS zones

Table 1.40b Demarcated CHPS Zones in Adentan

RZ]CHPS	2014	2015	2016
Demarcated CHPS	35	35	35
Functional CHPS Zones	10	10	21
Constructed CHPS CMP	0	0	0
Population Target	30,000	33,000	69,000
% of Municipal Pop	34.90%	34.9%	78.9%
Trained CHO	15	12	0
Basic Equipment	Yes	Yes	yes

Table 1.41: Percentage of CHPS Performance Coverage in Adentan Municipal

Indicators	Municipal total	CHPS total	% CHPS COVERAGE
ANC registrants	2353	32	1.4
Deliveries	0	0	0
PNC	1472	2	0.1
FP(NEW/OLD)	11537	3091	26.8
OPD Attendance	100255	206	0.2
BCG	1603	14	0.9
Penta 1	2467	463	18.8
Penta 2	3652	745	20.4
Penta 3	4028	939	23.3
Measles 2	3945	1129	28.6
Yellow Fever	4946	1217	24.6

1.2.18.2.3 Increase availability and efficiency in human resources for health

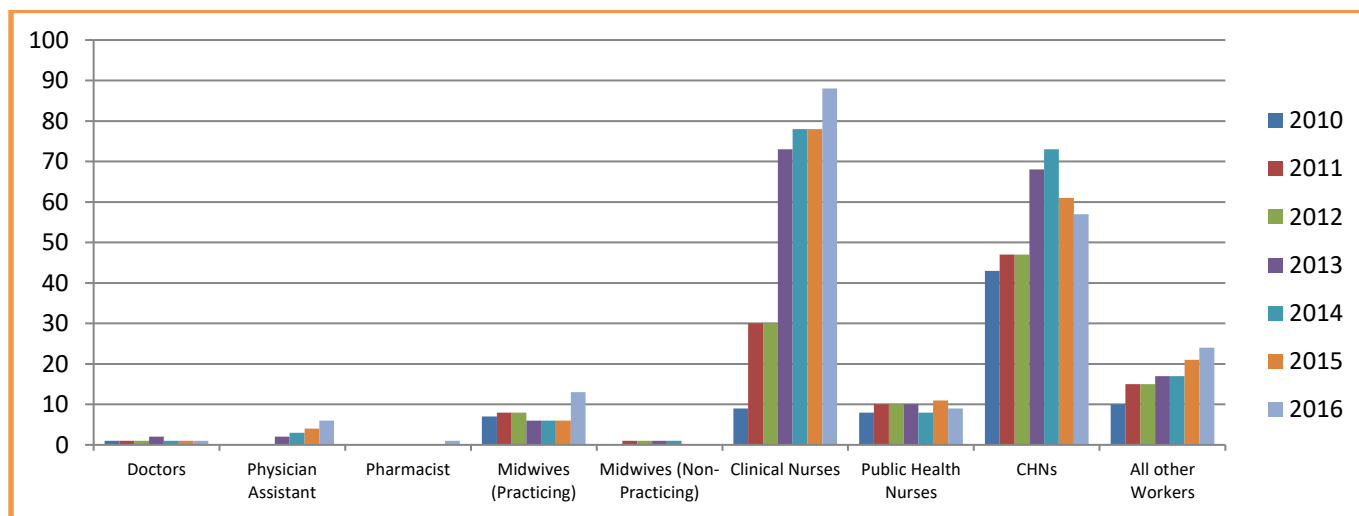
The Health Directorate had total staff strength of 199 personnel as at 2016. The breakdown is as follows in table

Table 1.42: Public Health Staff for 2010- 2016

Category of staff	2010	2011	2012	2013	2014	2015	2016
Doctors	1	1	1	2	1	1	1
Physician Assistant	0	0	0	2	3	4	6
Pharmacist	0	0	0	0	0	0	1
Midwives (Practicing)	7	8	8	6	6	6	13
Midwives (Non-Practicing)	0	1	1	1	1	0	0
Clinical Nurses	9	30	30	73	78	78	88
Public Health Nurses	8	10	10	10	8	11	9
Community Health Nurses	43	47	47	68	73	61	57
All other Workers	10	15	15	17	17	21	24
Total	78	112	112	179	188	180	199

Total staff increased by 8% over that of last year total staff. However 18(9.0%) are pursuing career progressing in various fields of discipline. The main challenge is most of our midwives are not practicing and need to revisit this issue once again.

Fig 1.8: Trend of Health Staff from 2012-2016 in Adentan Health Directorate



1.2.18.2.4: OUTPATIENTS ATTENDANCE

Attendance at the public sector recorded an increased in OPD attendance compared to figures attained for the previous year (2015). Whilst the private sector recorded an increase in attendance in the year under review which gives an indication that majority of the population in the Municipal accessed health care at in the private institutions. However, in Table 1.9.6. Below, some individual facilities recorded decreases in their OPD attendance in the year under review.

The overall Outpatients total gives an increased OPD per capita for the municipal from 0.84 in the year 2015 to 1.14 for the year under review as depicted in Figure 5.1

Fig 1.9: Trend of Outpatient Visit as against percentage Insured Client from 2012-2016

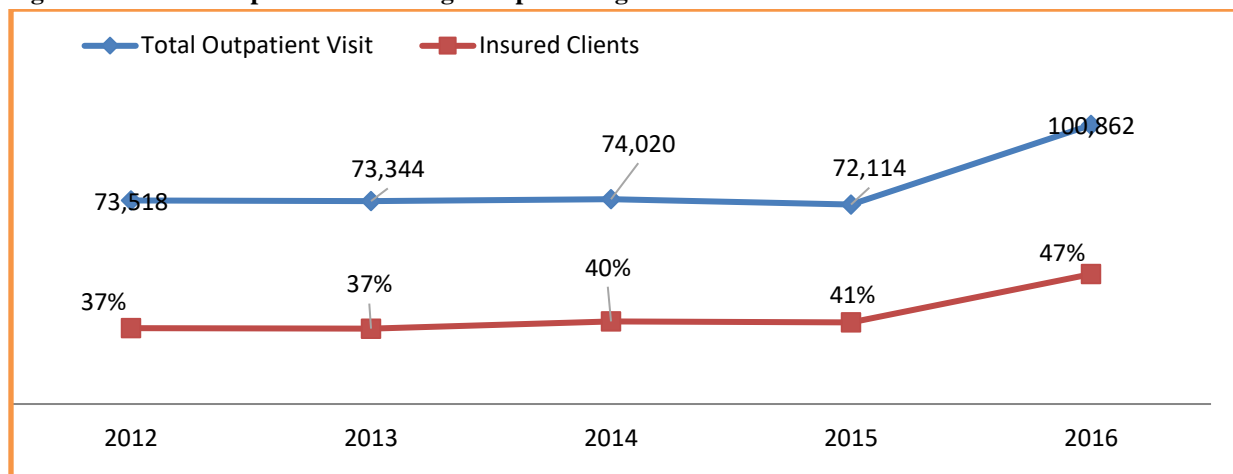


Table 1.43: Top Ten Causes of Morbidity in Adentan 2015 and 2016

Rank	ANNUAL 2015			ANNUAL 2016		
	Condition	# Cases	%	Condition	# Cases	%
1	Malaria	23377	32.2	Malaria	33345	36
2	Upper Respiratory Tract Infections	7665	10.6	Upper Respiratory Tract Infections	10885	11.7
3	Acute Urinary Tract Infection	2643	3.6	Typhoid Fever	4773	5.2
4	Hypertension	2635	3.6	Hypertension	3456	3.7
5	Typhoid Fever	2515	3.5	Acute Urinary Tract Infection	2493	2.7
6	Skin Diseases	2335	3.2	Diarrhea Diseases	2264	2.4
7	Diarrhea Diseases	1983	2.7	Gynecological conditions	2204	2.4
8	Anaemia	1656	2.3	Anaemia	1989	2.1
9	Rheumatism & Other Joint Pains	1557	2.1	Skin Diseases	1717	1.9
10	Diabetes Mellitus	1203	1.7	Schizophrenia	1184	1.3
	All other Diseases	48770	67.2	All other Diseases	28334	30.6

Table 1.10: Maternal Health Indicators from 2014-2016

INDICATORS	2014	2015	2016
Maternal death	0	0	0
ANC Registrants	2170	2034	2353
ANC Attendance	9574	8994	8901
ANC 4th Visit	1286	1353	1091
TD2+	2215	2069	1782
IPT 3	354	612	1177
%-IPT 3	16.3	30.1	50
Total Delivery	802	865	912
%Registered Delivery	35.6	39.5	40.8
Postnatal Registrants	1936	1676	1472
% Postnatal Care Coverage	85.9	76.5	65.9
WIFA	26,512	25,767	26,294
FP (NEW+CONT)	12037	10201	11537
%FP Coverage	45.4	39.6	43.9
Couple years protection	7177	5783	6770

1.2.18.2.5 ANTENATAL SERVICES

Practicing midwives have not change over the past four years. Currently the seven non-practicing midwives are collaborating with seventeen private maternity homes and clinics to run partial ANC services. Even though the staff strength is still not adequate as a municipal, ANC registrants had increased from 2034 in year 2015 to 2353 in year 2016. An increase of 14% of that of last year ANC as a results of intensification of home visit by Community Health Officer. During home visit pregnant women are educated to attend any of the newly established health centres in the municipality. Subsequently attendance marking 4+ visits for ANC had decline by 24% from 1353 to 1091 visit. This is because most of the clients decide to deliver at NHIS accredited facility since most of our facilities are not accredited, as a results, they continue the ANC visits in the adjoining Municipality where NHIS is accepted.

Fig 1.11a: Maternal Health Coverages from 2014-2016 –Adentan Municipal

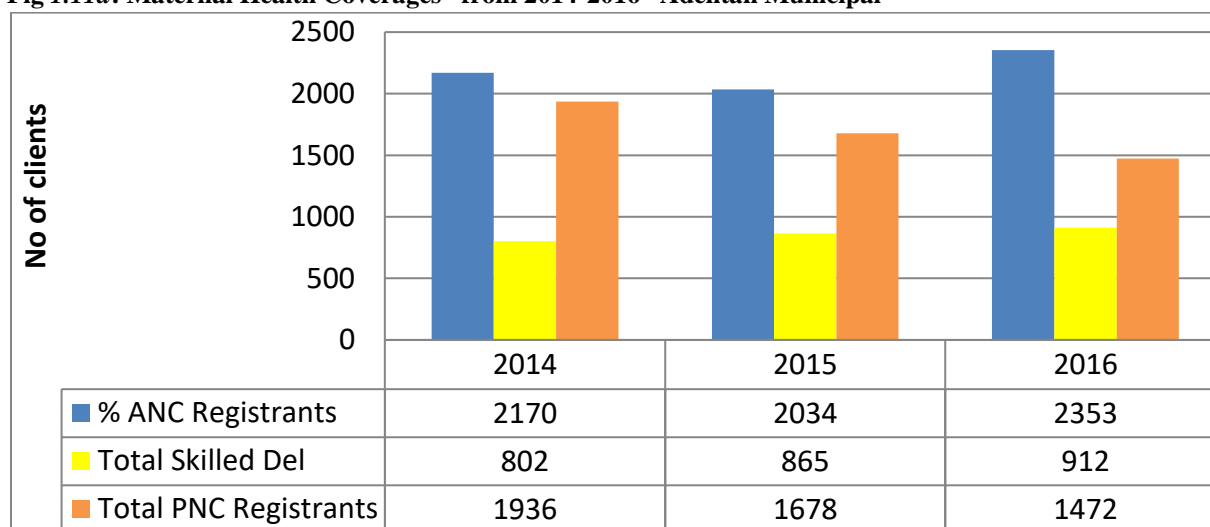
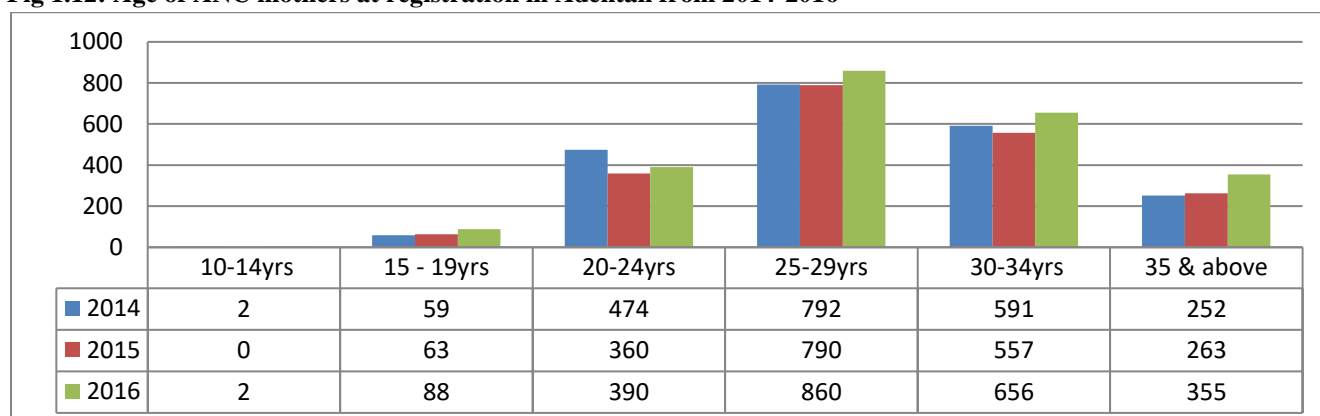


Fig 1.12: Age of ANC mothers at registration in Adentan from 2014-2016



Teenage pregnancy has increase slightly as a results some communities have been identified and CHOs in those zones organized special ANC services for them (e.g. Adenta Old town CHPS).

Table 1.44: ANC Risk Detection

Indicator	2014	2015	2016
3rd trimester (%)	271(12%)	210(10%)	307(13%)
Parity 5+ (%)	65(3.0%)	70(3.4%)	65(2.8%)
Anaemia at registration (%)	436(22%)	626(33%)	676(32%)
Anaemia at 36 weeks	92	102	171

Anaemia at 36 weeks gradually becoming an issue in the municipal, as a results, the nutrition unit has being tasked to find out where exactly the problem is coming from and among which age group specifically in order to design an intervention to tackle the issue.

1.2.18.2.6: Supervised delivery

Out of 2353 ANC registrants only 912(39%) had supervised delivery in the municipal in 2016, slight increased over that of 2015 as depicted in **Fig 1.12**

TBA continue to contribute significantly to deliveries in Adentan despite continue education of pregnant women during Home visit and awareness created on the free ANC care and delivery in the Municipality. In 2016 Municipal recorded 92 deliveries attended to by TBAs as compare to 136 in year 2015.

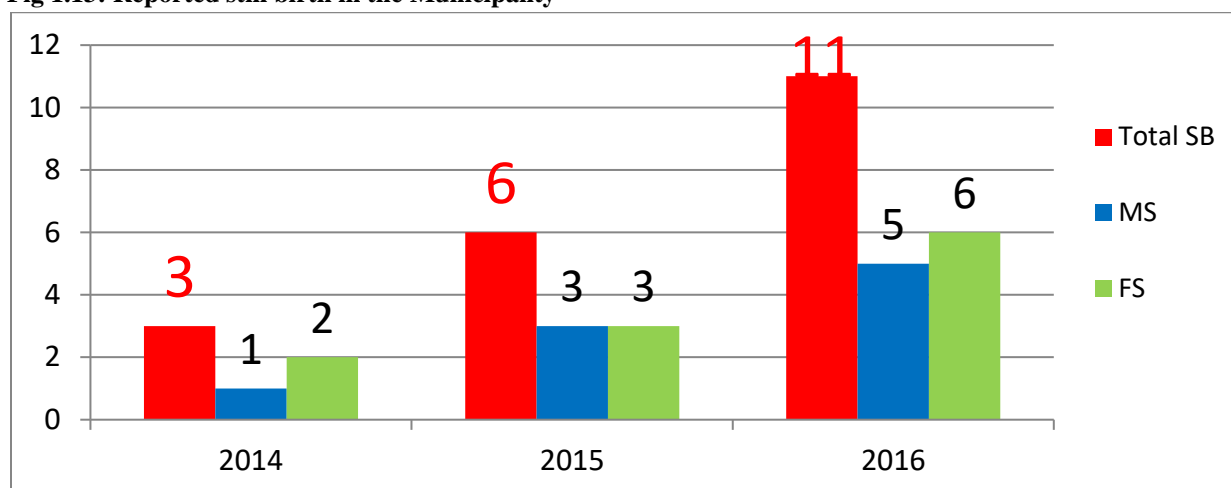
1.2.18.2.7: Maternal Mortality Ratio

Despite poor geographical and financial access to health in our municipality compounded with numerous challenges in terms focus antenatal care (FANC) and inadequate Maternity Unit in the Municipality, maternal mortality ratio still remains zero per 100,000 live births over the past year. This remarkable achievement was due to early referral using the standard referral booklets which was given to the private facilities at no extra cost to them.

1.2.18.2.8: Still Birth

The year under review recorded an increase in the still birth cases in the municipality. All were audited by the Municipal Health Directorate team though they occurred at private facilities. Recommendations were made and as a result, the team hopes to reduce the incidence in 2017.

Fig 1.13: Reported still birth in the Municipality



1.2.18.2.9: Post Natal Care

It is care given to the mother and child to maintain their physical, social and psychological wellbeing after delivery. The municipal recorded a decrease in Postnatal Care as shown in table below.

Table 1.45: Post Natal Care

Indicator	2014	2015	2016
Postnatal Registrants	1936	1676	1472
% Postnatal Care Coverage	85.9	76.5	65.9

1.2.18.2.10: Anaemia in Pregnant Women

About (91%) ANC registrant in 2016 had their hemoglobin level checked at first visit of pregnancy. Proportions with Anaemia were 32% as shown in the table below:

Table 1.46a: Trend of Hemoglobin at ANC Registration for 2014-2016

Year	2014	2015	2016
Registrants	2170	2034	2353
# chkd	2024	1887	2134
<11gm/dl	408	595	619
<7gm/dl	28	31	57
Total Anaemia cases	436(22%)	626(33%)	676(32%)

Table 1.46b: Trend of Hemoglobin at 36 weeks for 2014-2016

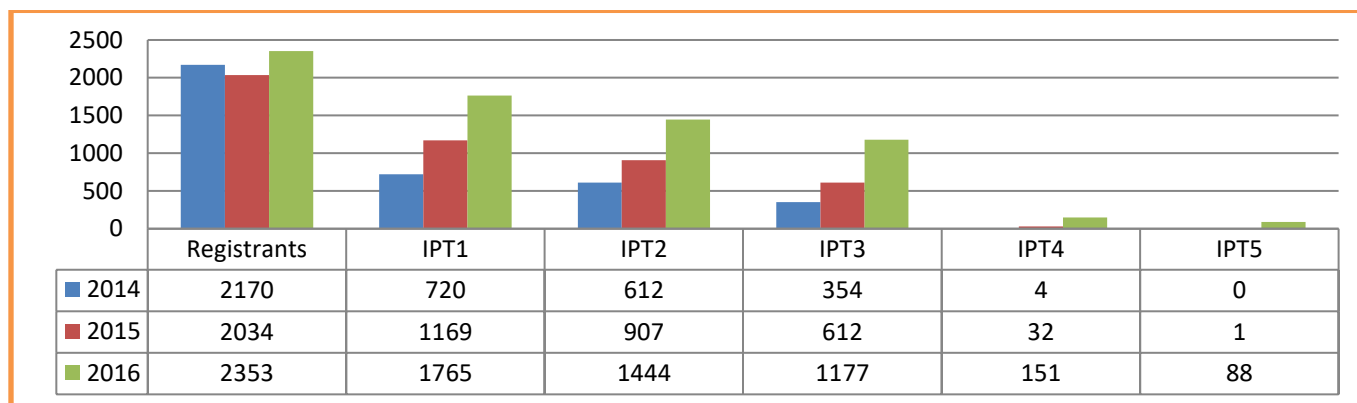
Year	2014	2015	2016
# chkd	751	869	1010
<11gm/dl	92	82	134
<7gm/dl	0	20	37
Total Anaemia cases	92(12%)	102(12%)	171(17%)

Anaemia at 36 weeks gradually becoming an issue in the municipal, as a results, the nutrition unit has being tasked to find out where exactly the problem is coming from and among which age group specifically in order to design an intervention to tackle the issue.

1.2.18.2.11: Intermittent Preventive Treatment

SP are prophalysix given to pregnant after 16 weeks of gestation to prevent malaria in pregnancy. The Drugs were adequately stock in all the facilities including the private that provided ANC services without running out of stock or expiry. This had contributed to an improvement in IPT1 and IPT3 in 2016 over that of 2015.

Fig 1.14: IPT intake over the period 2014-2016



1.2.18.2.12: Family Planning Services (FP)

Family Planning for people in the reproductive age groups is to help them achieve their reproductive goals and reproductive health. And also designed to assist individuals and couples in their reproductive ages to space their births, prevent an unwanted pregnancies and improve their reproductive health.

There were emphasis on promoting the uptake and use of modern contraceptive methods among the general population in the communities during the year under review. The activities were done through effective public private partnerships where contemporary marketing strategies will be used to promote consumption of the family planning products as a life-gain strategy. The new components identified and tackle socio-cultural barriers to access to family planning services.

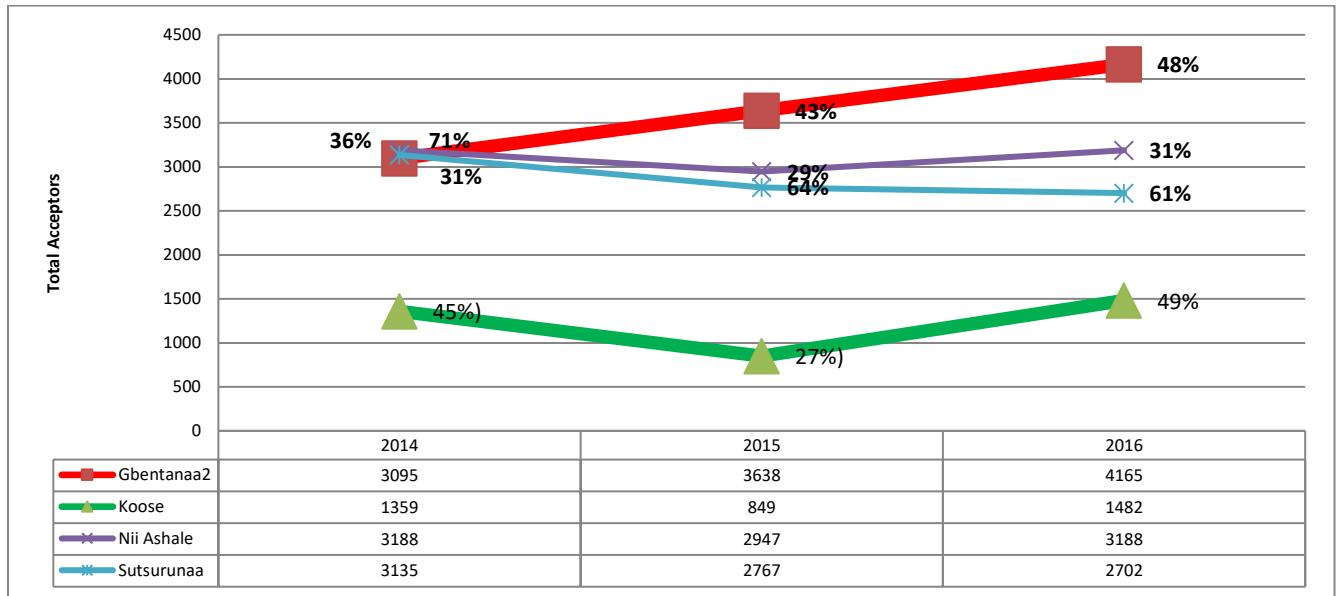
There have been considerable improvement in both CYP and Acceptors rate in 2016 over that of last year. However, the municipal would continue to improve on service delivery so as to reach the older adolescents by addressing the under listed areas of consent;

- Misconception of clients about family planning
- Lack of privacy for screening

Table 1.47: Trend of Family Planning Services 2014-2016

INDICATORS	2014	2015	2016
WIFA	26,512	25,767	26,294
FP (NEW+CONT)	12037	10201	11537
FP Coverage (%)	45.4	39.6	43.9
Couple years protection	7177	5783	6770

Fig 1.15: Family Planning Acceptors (new/Old) Coverages by Sub-municipals from 2014-2016

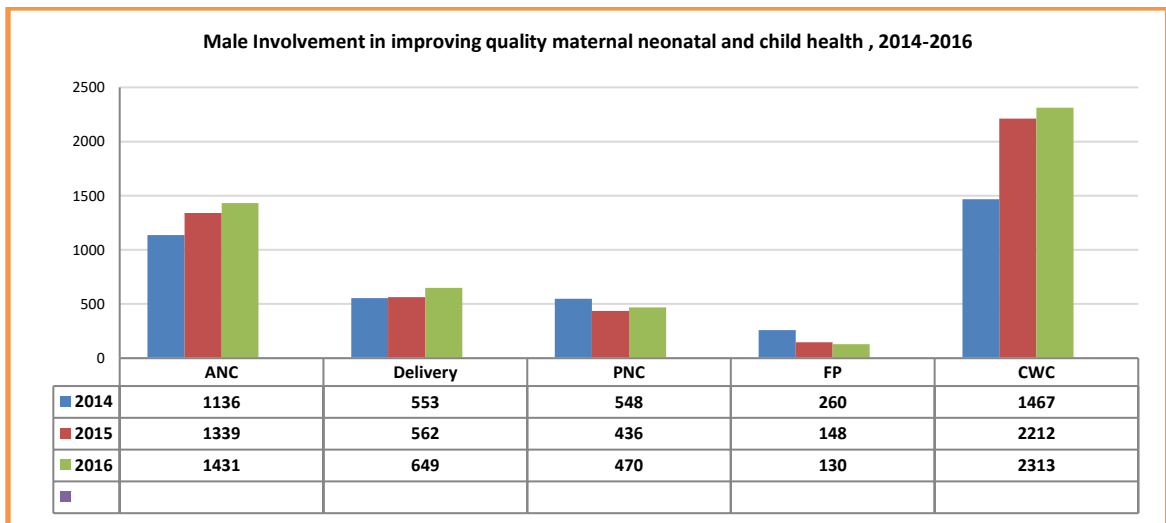


Sutsurunaa sub-municipal recorded the highest coverage of 61% as compared to the 48%, 31%, and 49% for Gbentanaa, Nii Ashale, and Koose sub-municipal respectively.

1.2.18.2.13: Male involvement in reproductive and child health activities

The aim of the male involvement is to improve quality maternal neonatal and child health. There has been gradual increase in male involvement in reproductive health services in the municipality over the past three years. Much improvement was seen at ANC, Delivery, and CWC with an exception of family planning services. Meanwhile PNC saw a slight increase. There is the need to improve the male involvement in family planning services.

Fig 1.16: Male Involvement in improving quality maternal neonatal and child health, 2014-2016



1.2.18.2.14: Adolescent Health Services

Adolescent is used to describe young people who are no longer children but who have not yet become adults. In view of this, they need counseling services to help them make informed and intelligent choices about their lives. This will go a long way to help them develop life skills and stand up to peer pressure, delay initiation of sex and negotiate use of condom if they must have sex. Health personnel must therefore provide health services that reach young people in need.

Adolescent Health Services are being rendered by all nurses. Services provided include; Counseling, Healthy living, STI Prevention, Drug/substance abuse, Nutrition, CT services, HIV/AIDS, Stress, Family Planning Services, STI Management, Virginal discharge, Urethral discharge.

The municipal is making all possible efforts to make each facility adolescent friendly and also open adolescent corners in all four sub-municipalities

1.2.18.2.15 Pregnancy School

The Health Directorate has established 3 Pregnancy schools in Amanfrom Clinic, and Mother-Love hospitals since last quarter of 2014 and recently in Nii Ashale Clinic since May 2016.

The schools which started with between 11 and 20 clients, has now registered over 50 clients in Mother-Love Hospital and 35 clients in Amanfrom. Each of the schools meet once a month to discuss important topics related to Pregnancy, health and social issues.

During such meetings, the pregnant women are accompanied by their partners and other relatives to participate in the discussions.

Generally the Pregnancy schools have been successful. However, the facilities are soliciting for support to refresh the client. High cost of service at the private facilities deter most of the clients from assessing facilities within the municipality, hence contributing to the low coverage's of ANC, Deliveries and Postnatal care.

1.2.18.2.16: Challenges RCH

High cost of service at the private facilities deters most of the clients from assessing facilities within the municipality, hence contributing to the low coverage's.

- Inadequate public health facilities
- Delay in report submission by some private facilities
- High cost of service at the private facilities deters most of the clients from assessing facilities within the municipality, hence contributing to the low coverage's.

1.2.18.2.17: Way Forward for RCH

- To immunize and monitor the growth, of 80% of children 0-5 years in the municipality
- To continue promoting ANC/PNC services during outreach service
- To intensify school health services in all schools in the municipality
- To strengthen collaboration with our private facilities.
- Organizing quarter training in data validation in the municipal

1.2.18.2.18: Home Visit

Home visit is an act of making a health visit to homes to educate and counsel clients on healthy living practices. Both Routine and special visits are made to clients.

Routine visits were made to encourage and educate families to maintain healthy living, detect contacts of communicable diseases and help them solve identified problems.

Special/ selective home visits were made to homes with special identified problems such as the motherless, handicapped and moderately malnourished children. A total of 7803 home visits were made to households within the municipality. Some of the health education topics treated during home visits were exclusive breastfeeding, weaning foods, importance of family planning, personal and environmental hygiene, causes and prevention of malaria and importance of immunization.

Table 1.48: Epidemic Prone Diseases in the Municipality 2014-2016

Disease	No of cases suspected			No of cases investigated			No of cases confirmed positive			No of deaths		
	2014	2015	2016	2014	2015	2016	2014	2015	2016	2014	2015	2016
Measles	7	7	3	7	7	3	0	0	0	0	0	0
Cholera	44	22	0	44	22	0	10	0	0	2	0	0
Yellow fever	0	0	0	0	0	0	0	0	0	0	0	0
Meningitis	0	0	0	0	0	0	0	0	0	0	0	0
Hemorrhagic fever	0	0	0	0	0	0	0	0	0	0	0	0
AFP	0	0	0	0	0	0	0	0	0	0	0	0
Guinea worm	0	0	0	0	0	0	0	0	0	0	0	0

Table Communicable Diseases in Adenta Municipality, 2015 and 2016

Disease	2014	2015	2016
Hypertension	2288	2635	3462
Diabetes	535	1203	1180

1.2.18.2.19 Improve and sustain Child Health Activities

The objective of Child Health activities in the Municipality is to achieve 90% coverage in Expanded Programme on Immunization and reduce dropout rate by 10%

There was regular and adequate supply of vaccine for EPI activities throughout the year, except that in the course of the year there was shortage of Yellow Fever vaccines.

Fig 1.17a: Municipal Immunization Coverage 2016

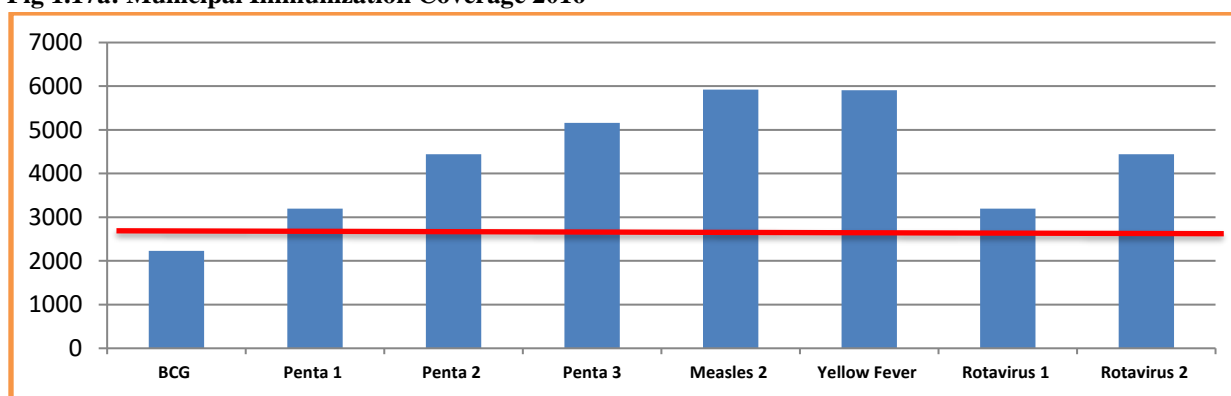
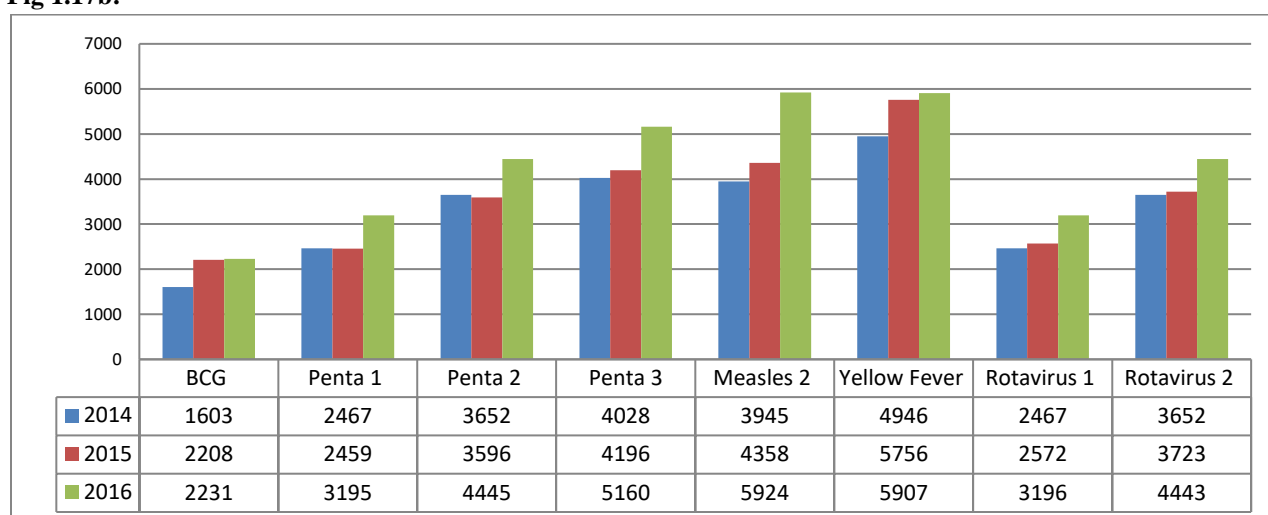


Fig 1.17b:



PMTCT services are offered at all public and all private facilities in the municipality. The Municipal HIV unit is working with 17 facilities with a total of 10 trained Counselors.

- The health directorate collaborated with the Municipal Assembly and ROTARY club of Ghana to organize free health screening in the Municipality
- The Municipal hosted the Launch of the World AIDS day in Ghana and it was well celebrated successfully.

Table 1.49: PMTCT Data 2014-2016

Indicators - Number (of)	2016	2015	2014
ANC Registrants	2079	1101	1222
Receiving Pre-test Information	2040	1116	1222
Tested	2040	1063	1216
Positive	18	23	14
Receiving Post-test Counseling	2025	1038	1188
Retested Positive at 34 Weeks	1	4	0
Tested for Syphilis	1822	791	1040
Tested Positive for Syphilis	15	4	2
Treated for Syphilis	13	3	2

During the period under review, the municipal was able to test 2040 out of 2079 pregnant women representing 98% who reported at the various facilities in the municipality. Though our target is to test all for HIV in order to protect all babies of positive HIV mothers from acquiring the disease.

Table 1.50: Clinical HIV Testing and Counseling Data – 2014- 2016

Indicators		2014	2015	2016
Receiving Information	Pretest Male	645	860	1137
	Female	1333	1160	2027
Tested	Male	645	864	1125
	Female	1333	1163	2027
Positive	Male	17	46	35
	Female	46	65	85
Receiving Positive Test Results	Male	17	89	34
	Female	46	109	85
Receiving counseling	Posttest Male	645	798	1112
	Female	1333	1057	2015
Screened for TB	Male	17	53	38
	Female	46	42	83
Referred into Care	Male	17	34	36
	Female	45	43	84

1.2.18.2.20 MALARIA

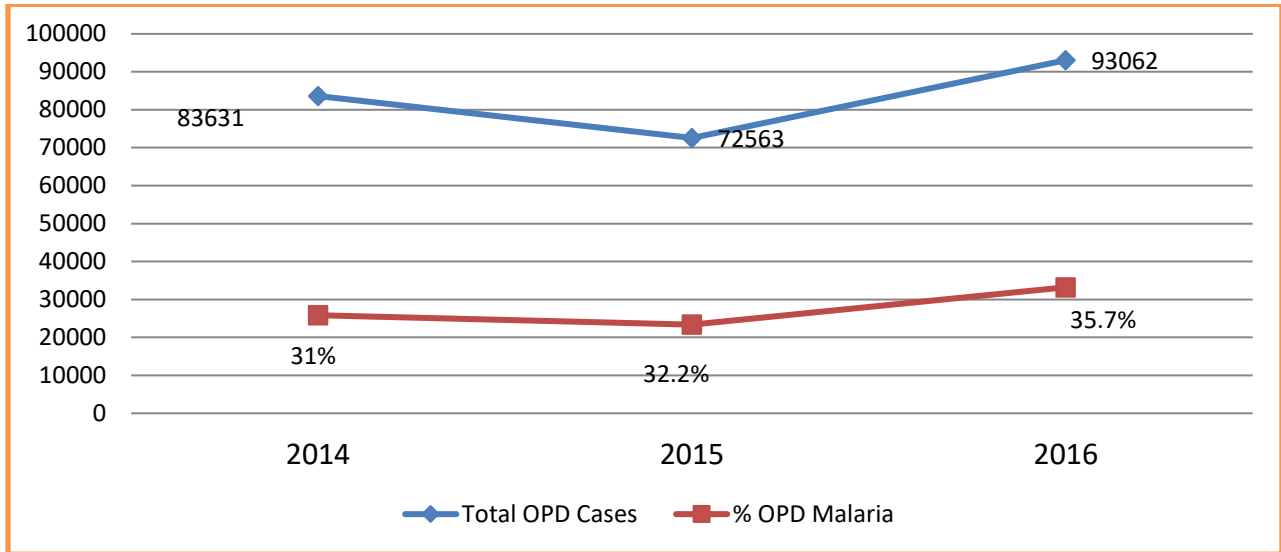
Recent progress in reducing the human suffering caused by malaria has shown us that, with adequate investments and the appropriate strategy of strategies, we can indeed make remarkable strides against this complicated enemy

However, evidence has shown that in Ghana, malaria is one of the most common infectious diseases and an enormous public health problem. And this goes beyond just being a disease burden for the health sector but affects every aspect of the social, economic lives of the population. Malaria has been a major cause of poverty and low productivity. Reducing malaria disease burden and mortality to the barest minimum has been the goal of the Adentan Municipal Health Directorate and the Ghana Health Service as a whole.

Priorities for the Plan period will be to:

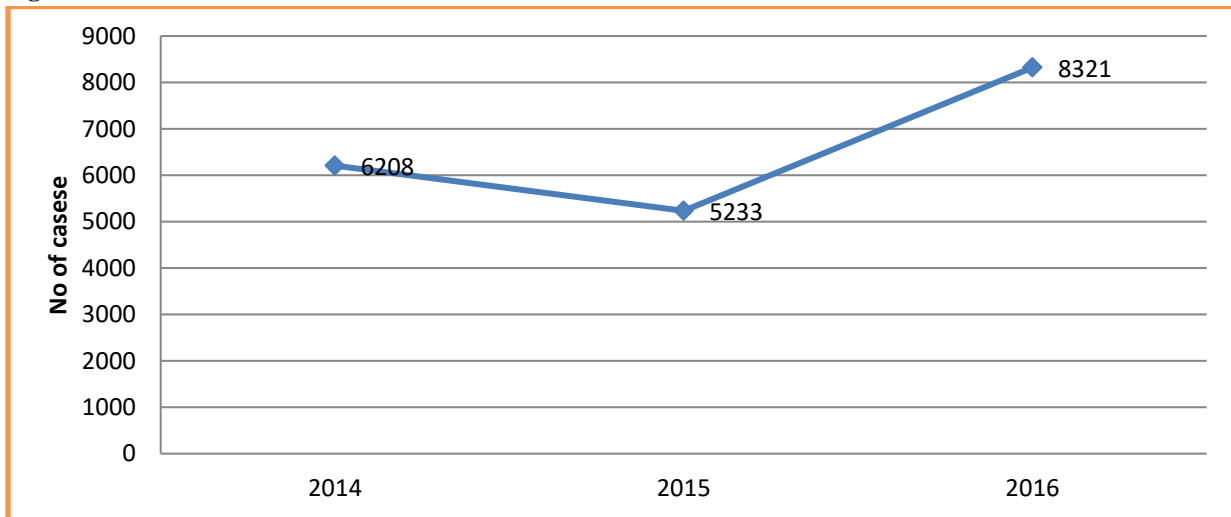
- Ensure timely and consistency in data at all levels
- Ensuring proper data documentation
- Diagnosis — To increase suspected Malaria cases tested by 20%
- Increase up take of IPT3 from 30% - 45%
- Monitoring and supportive supervision
- Ensuring Continuous distribution of long Lasting Insecticide treated nets (LLINs) for pregnant women and Children due for Measles dose 2 Vaccine

Fig 1.18: Prevalence of Malaria in Adentan Municipal from 2014-2016



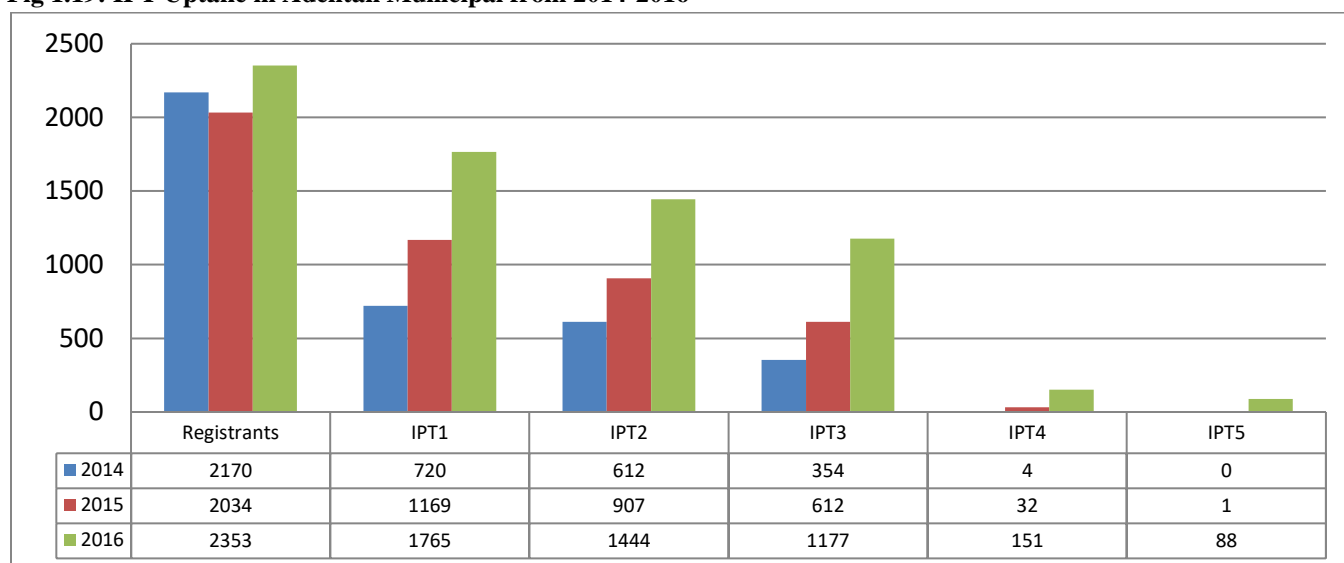
The graph depicts a slight increase in Malaria with corresponding OPD cases

Fig 9.3.2. Trend of OPD Malaria for Children under 5 Years from 2014-2016 in Adentan



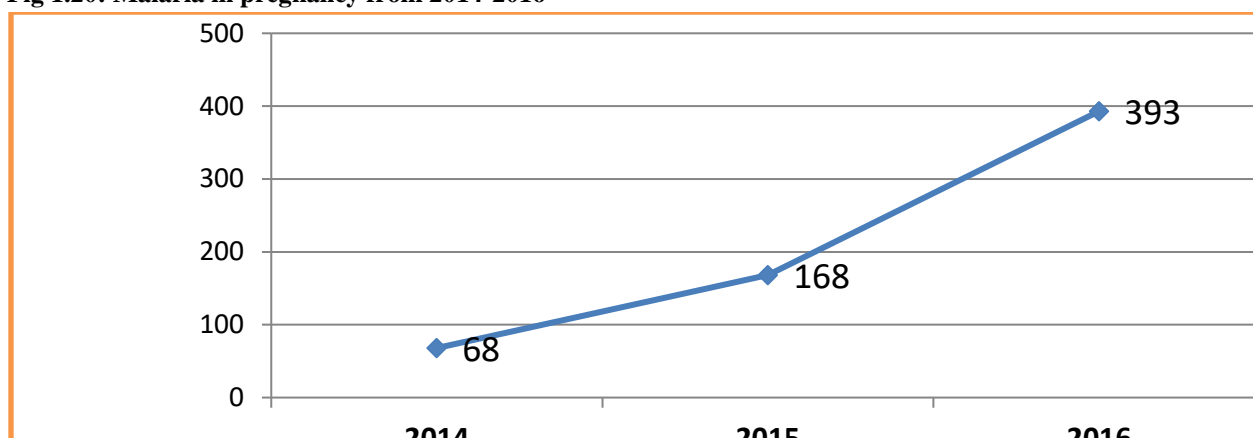
There seems to be an increment in under five Malaria cases which could probably be due to the increase in OPD attendance and lack of testing of all suspected Malaria cases before screening in some health facilities in the year under review.

Fig 1.19: IPT Uptake in Adentan Municipal from 2014-2016



The graph above depicts an increase in the uptake of IPT among pregnant women but unfortunately is not reflecting in the incidence of Malaria cases among pregnant women during the year under review

Fig 1.20: Malaria in pregnancy from 2014-2016



The graph depicts an increase in Malaria with corresponding OPD cases

Table 1.51: Trend of Malaria Cases in Adentan

Indicators	Annual 2014	Annual 2015	Annual 2016
Total OPD Cases	83631	72563	92644
% OPD Malaria	31.00%	32.20%	35.70%
Total Malaria cases	25884	23377	33345
Total Malaria Tested	21123	18510	24359
%Total Malaria Tested	82	79	73
Total Confirmed/Positivity	19643	16,612	17,102

% Malaria Positivity	93%	90%	70%
Above 5yrs (uncomplicated)	19676	18144	24895
Under 5yrs (uncomplicated)	6208	5233	8321
% Malaria cases Under 5yrs (uncomplicated)	24%	22%	25%
Pregnant women Malaria	36	166	465
Under 5 Malaria case fatality rate	0	0	0

Point mass distribution in Adentan

One of the cardinal principles of controlling vector-borne diseases is to break the man-vector contact. The use of insecticide-treated net (ITNs) in malaria control does exactly that by creating a physical barrier between human beings and the female Anopheles mosquito. The premise for effectiveness of ITNs use is that the vectors that transmit malaria bite and rest indoors and also have peak biting times between dawn and dusk, thus the use ITNs at night serves as barrier between the human host and the mosquito, while the insecticide in the net repels and also kills the mosquito, this process leads to a reduction in the vector population and eventually, to termination of their ability to transmit malaria.

The point mass distribution campaign is a process through which the National Malaria Control Program facilitates⁵ to distribute ITNs to the people of Ghana, applying the universal coverage principle of two persons receiving a net in a household.

In this campaign process, all households in every community in the Municipality is registered in order to determine the number of population in a household and its corresponding number of LLINs to be given based on the universal coverage strategy.

The nets were finally distributed to all household in the municipality with the help volunteers complimenting health staff.

The table below gives breakdown of LLINs received and distributed in the municipality after a post validation by external officers.

Table 1.52: Post validation report on Point mass distribution in Adenta

Total No. of LLINs Received	Total No. of LLINs Distributed	Total LLINs supposed to remain	Actual quantities of LLINs counted	Variance	Number of nets to retrieve from district
95,400	80,827	14,573	14,532	41	11377

1.2.19. Information and Communication Technology (ICT)

Access to information and communication technology is essential in increasing people's knowledge and awareness of what is taking place around them even at the global level. The world is now linked together with advanced communication technology and access to information is through the computer, mobile phone and internet facilities which are fast becoming essential for living a meaningful life. Globally, education or various systems of learning is now based on information and technology. Information and Communication Technologies (ICT) have become important tools in today's knowledge-based information society and economy. This role of ICT in an emerging economy such as Ghana's, has been widely recognized at various levels. The recognition is reflected in actions such as the development and deployment of a national ICT infrastructure, institutional and regulatory framework for managing the sector, promoting the use of ICT in all sectors of the

economy, implementing e-governance in all government institutions and the construction of a National Data Centre as well as Regional Innovation Centres.

1.2.19.1 Ownership of Mobile Phones and Use of Internet

Cellular phone has formally become the most widely-used telecommunication tool in the Municipality and has been spreading faster than any telecommunication technology. About 79 percent of households own mobile phones in the Municipality. It was revealed that, 53.4 percent of males 12 years and older owned mobile phones while females recorded 46.6 percent. The Internet has become a very useful communication facility for people, businesses and organizations. Some of the common uses of the Internet include electronic mailing, accessing information, conducting business transactions, social networking and shopping. Again, 59.7 percent of all households headed by males have internet access while 40.3 percent of households headed by females could access internet in the municipality.

The use of ICT in schools would have positive effects such as, acquisition of Knowledge on any subject from the INTERNET, promotion of Electronic Learning (that is Distance Learning) leading to acquisition of Academic Certificates and Degrees at one's own convenience. The few basic schools in the Municipality have benefitted from the provision laptops under the Government Policy of one (1) child one (1) laptop which is on pilot basis. The promotion of ICT in schools has led to registration of Basic Education Certificate Examination Candidates on-line, promotion of Cultural Exchange; E-mails are made possible through the Internet.

There are however challenges in the development/teaching of I.C.T. in schools in the Municipality. Some of which are; lack of adequate qualified trained Teachers to handle the teaching of I.C.T. in Schools, lack of Computers in the Schools example; out of the fifty seven (57) Schools in the Adentan Municipality only One (1) School has few computers without a proper computer laboratory, lack of electricity in many schools, lack of I.C.T Teaching and Learning materials e.g. computers, text books, etc. and lack of I.C.T. Centers/Laboratories.

There is therefore the need to invest in ICT training for Teachers/Staff in the education directorate, building of structures/setting up of Computer Laboratories in the Schools, Procurement of Teaching and Learning Materials for I.C.T.

1.2.20 Poverty, Inequality and Social Protection

Vulnerability has also been defined as the lack of capacity of a household to cope with shock. In the Adentan Municipality, the identified vulnerable groups are children from low income and broken homes, people living with HIV/AIDS, adolescent girls likely to become single parents, commercial sex workers and single mothers. Exclusion however relates to the deprived or those that have been ruled out of social and economic activities. The elderly, the physically challenged and drug addicts are nonetheless also identified as vulnerable and excluded groups.

The sale of land for real estate development, has led to unemployment of many traditional farmers within the municipality. Most of these farmers are very vulnerable in terms of land use rights. Considering the serious social menace unemployment brings to society, there is the need to create employment for those who are disadvantaged due to developmental trends. There is the need to incorporate green belts into the land planning schemes which could be managed alongside agriculture. Where families own the land and farmers cannot have access, the Municipal Assembly could partner individual families and investors to acquire land for use for agriculture purposes. This land if acquired would keep some of the vulnerable peasant farmers employed. Apart from land being a challenge urban and Peri-urban agriculture (UPA) is capital intensive and most of these farmers do not have the needed capital to invest. The Municipal Assembly should not only set some fund aside but create a fund in which private individuals and corporate bodies could contribute to develop UPA in the municipality.

1.2.20.1 Types of risks /shocks faced by the people in the Municipality

Most households in the Municipality face a wide variety of shocks which may be either due to natural or man-made causes. For instance flooding is among the natural causes of shock identified in some parts of the Municipality. This is as a result of poor roads and drainage systems. Some of the affected areas are New Legon, Japan Motors, Commandos, Nanakrom, Aben Woha and around the Nugbete River. In the case of man-made shocks, some of the areas in the Municipality are now developing especially in Approtech, Ashiyie, Adjiringanor, Adentan Village, Nsamanpom leading to a lot of slums/ unauthorized structures, squatters, overcrowding, single parenthood, low income earners and unemployment abound,

making it a breeding ground for robbery, co-habitation and teenage pregnancy. Most communities in the Municipality also lack basic social amenities such as portable water and health centres, coupled with poor sanitation thereby further aggravating their vulnerability.

The Municipality is also affected by the general economic shocks emanating from economic policies and global price shocks.

1.2.20.2 Child Labour

From the population and housing census conducted in 2000, it was estimated that approximately 10% of children in the age group of 7-14 years were active in the labour market, which has been estimated at 19% nation-wide. Currently there are few reported cases of child labour in the Municipality which is mainly attributed to parental neglect. Most of these children work in private households as domestic workers, wholesale/retail sector as hawkers, manufacturing sector as factory hands and agricultural sector as farm hands.

With government's interventions such as the capitation grant and school feeding programme, it is anticipated that the trend will reverse, but not drastically. The table below shows the number of child labour cases recorded in the Municipality and the respective years. The total number of Child Labour Cases registered from 2010-2013 is 10. Out of which 3 was registered in 2010, 5 in 2011, 1 in 2012 and 1 in 2013.

Table 1.53: Number of Child Labour Cases Recorded

2010	2011	2012	2013	Total
3	5	1	1	10

Source: Municipal Social Welfare Division

1.2.20.3 Orphans

The HIV/AIDS pandemic has created in its wake a large proportion of orphans and Adentan is no exception. Most of these orphans are faced with physical, emotional and verbal abuse. It is worthy to note that Adentan Municipality also houses a few organizations that cater for these children. These organizations are the Christ Faith Foster Home at Frafraha which currently houses children between the ages of 8-19 and the West African Mercy Ministries which houses children between the ages of 2-13. Below is a table showing the Orphanages and the number of kids in the Municipality.

Table 1.54: Orphanages in the Municipality

Source: Municipal Social Welfare Division

Name of Orphanage	Male	Female	Total
Christ Faith Foster Home Frafraha(not licensed)	27	8	35
West African Mercy Ministries	3	5	8
Nyame Dua Orphanage			
Safe Haven			
Total	30	13	43

From the table above, it is seen that, the Christ Faith Foster Home, Frafraha houses a total of 35 orphans out of which 27 are Males and 8 whilst the West African Mercy Ministries has a total of 8 orphans. Out of which 3 are males and 5 been Females.

1.2.20.4 Persons with Disabilities

There is a high population of illiterate, unemployed and physically challenged persons in the Municipality. To address their concerns, there is the need for the Assembly to collaborate with Departments/Agencies and Non-Governmental Organizations to provide the necessary socio-economic infrastructure to improve their standard of living.

Persons with Disability (PWD's) have been categorized into four (4) groups and usually empowered by the Department of Social Welfare through Capacity building and Financial support. The Categories are; the Physically Challenge, the visually impaired, hearing impaired and the Mentally Retarded. The table below shows the various categories of persons with Disabilities in the Municipality.

Table 1.55: Categories of Persons with Disabilities (PWDs)

CATEGORIES	MALE	FEMALE	TOTAL
Physically Challenged	74	54	128
Visually impaired	17	16	33
Hearing impaired	17	9	26
Mentally Challenged	2	3	5
Total	110	192	384

Source: Dept of Social development, Adentan

From the table above, the total number of Physically Challenge persons registered in the Municipality is 128 which has the highest Category of PWD'S in the Municipality out of which 74 are Males and 54 been females. The total number of visually impaired persons registered by the Department of Social Welfare is 33 persons out of which 17 are Males and 16 are females. The hearing impaired is made up of 26 persons out of which 17 are Males and 9 are Females and the last Category which is the Mentally Challenged is having the least number of 5 persons, made up of 2 Males and 3 females. The number of PWD's registered in the Municipality is high due to awareness creation by the department. TA percentage given of the District Assemblies Common Fund (DACF) is given to them to undertake activities such as income Generating activities, paying of school fees etc to improve their living standard. Monitoring was is to ensure the support given is put to good use and all PWD`s have benefitted more than once.

KEY ISSUE; Vulnerability, Poverty

- ✓ High number of single parents;
- ✓ High rates of unemployment and job insecurity.

1.2.21 Science, Technology and Innovation

Science, technology and innovation play a significant role in development. Most development problems arise from a mismatch between resources and opportunities. The Adentan Municipal Assembly is not an exception to this phenomenon. There is therefore the need to continue with efforts to promote STME in the schools and amongst our youth.

Also opportunities to adopt and adapt technologies in various sectors in the municipality will be pursued to improve efficiency, reduce cost and increase productivity.

1.3 General Key Development Problems/ Issues

Enumerated below are lists of community and development problems and issues identified in the Adentan Municipality by a cross section of stakeholders, as well as from the analyses of the existing development situation. The Key development issues under the various thematic areas.

Ensuring and sustaining Macroeconomic stability

- Low value of properties
- Lack of comprehensive and realistic data on revenue item
- Low revenue mobilization
- Lack of Micro Credit (Women)
- Low income levels

Enhancing Competitiveness in Ghana's Private Sector

- Inadequate managerial and technical skills of MSEs
- Informal nature of businesses
- Lack of cultural and recreational facilities
- Limited access to credit facilities
- Limited exploitation of potentials in the tourism sector
- Inability to meet both local and international standards

Accelerated Agricultural Modernisation and Sustainable Natural Resource Management

- Misuse of agro-chemicals
- Noise pollution
- Pollution/Extinction of water bodies
- Difficulty in accessing credit for increase productivity
- Absence of a slaughterhouse in the municipality
- Absence of animal pond in the municipality
- Inadequate forage for animals due to high rate of urbanization and estate development
- Inadequate land for those engaged in farming due to the activities of estate developers
- Poor city greening
- Man-made water resource facilities not tapped
- Inadequate Refuse Containers
- No final disposal sites for both liquid and solid waste

Infrastructure and Human Settlements Development

- Inadequate Drains
- Poor road surface condition
- High presence of unauthorized structures
- Encroachment on lanes for roads and drains
- Difficulty in directing people
- Ineffective development control
- Seasonal Flooding
- High cost of water during dry season
- Perennial pipe-borne water shortage
- Inadequate toilet facilities in some residential areas
- Frequent power outages
- Low voltage
- Poor street lighting
- High incidence of gully erosion

Human Development, Productivity and Employment

- Low productivity due to the use of inappropriate technology
- High rate of Robbery

- High unemployment
- Lack of Health Facilities
- Presence of Communicable Diseases
- Overcrowded classrooms in public schools, due to high enrolment
- No public Senior High school
- Inadequate public pre-schools
- Poor Academic Performance
- Inadequate Public Educational Facilities
- Low Capacity building for informal sector

Transparent and Accountable Governance

- Insecurity due to boundary dispute
- Weak enforcement of building regulations
- Frequent Motor Accidents
- Non-Enforcement of local bye-laws
- Inadequate Police Stations

Summarized Zonal Council Development Needs

Gbantanaa Zonal Needs

- Logistics for the data in the zone
- Roads and Drains
- Street Naming/ House Numbering
- Pipelines/ Water
- Sanitation
- Street Lights

Koose Zonal Needs

- Roads and Drains
- Street Lights
- Market and Lorry Station
- Water
- Street Naming/House Numbering
- Public Basic School
- Market
- Recreational parks
- Electricity supply
- Entrepreneurial skills training for women
- Loan facility
- Health facility
- Commercial Waste Bins
- Speed Rumps

Sutsurunaa Zonal Needs

- Schools/Fencing/ Toilets
- Motorable Roads/ Drains
- Loans
- Water
- Electricity supply
- Market

- Refuse containers
- Street Lights
- Speed rumps
- Library / computers

Nii Ashale Zonal Needs

- Street Lights
- Communal waste bins
- Street Naming
- Water
- Clinics/Hospital
- Grading & Tarring of Roads
- Drains
- Transformers
- Bridge
- Removal of Unauthorized Structures
- Speed rumps
- Employment
- Lorry park

Summarized Municipal Development Needs

- Grading and tarring of Roads/ speed rumps
- Construction of drains
- Street lights
- Water/pipelines
- Basic School infrastructure
- Market/ Lorry Parks
- Sanitation
- Waste Bins
- Credit facilities for farmers and SMEs
- Street Naming and House numbering
- Electricity
- Health facilities
- Police Post/station
- Fumigation
- Training for SMEs
- Revaluation/ valuation of properties
- Effective Development Control
- Final Disposal site for solid and Liquid waste
- Employment creation especially for youth
- Expansion of Office accommodation
- Residential accommodation

CHAPTER 2 DEVELOPMENT ISSUES

2.1 Introduction

This chapter looks at the prioritized development issues linked to the relevant Dimensions of the National Medium Term Development Policy Framework (An Agenda for Jobs: Creating Prosperity and Equal Opportunity for All 2018-2021). The areas improved access to quality lifestyle among the people and also ensure that the communities are given the necessary support in a competitive and enabling environment in a decentralized and efficient service delivery by both private and public sector within the Municipality.

The dimensions are as follows:

- 1. ECONOMIC DEVELOPMENT**
- 2. SOCIAL DEVELOPMENT**
- 3. ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS**
- 4. GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY**
- 5. GHANA'S ROLE IN INTERNATIONAL AFFAIRS**

The Municipality activities will focus on the first four dimensions above.

Table 2.1: Summary of Key Development Issues of the GSGDA II

Thematic Areas of GSGDA II	Key Identified issues (as harmonised with inputs from the performance review, profiling and community needs and aspirations)
Ensuring and sustaining Macroeconomic stability	<ul style="list-style-type: none"> • Low value of properties • Lack of comprehensive and realistic data on revenue item • Low revenue mobilization • Lack of Micro Credit (Women) • Low income levels
Enhancing Competitiveness in Ghana's Private Sector	<ul style="list-style-type: none"> • Inadequate managerial and technical skills of MSEs • Informal nature of businesses • Lack of cultural and recreational facilities • Limited access to credit facilities • Limited exploitation of potentials in the tourism sector • Inability to meet both local and international standards
Accelerated Agricultural Modernisation and Sustainable Natural Resource Management	<ul style="list-style-type: none"> • Misuse of agro-chemicals • Noise pollution • Pollution/Extinction of water bodies • Difficulty in accessing credit for increase productivity • Absence of a slaughterhouse in the municipality • Absence of animal pond in the municipality • Inadequate forage for animals due to high rate of urbanization and estate development • Inadequate land for those engaged in farming due to the activities of estate developers • Poor city greening • Man-made water resource facilities not tapped • Inadequate Refuse Containers • No final disposal sites for both liquid and solid waste
Infrastructure and Human Settlements	<ul style="list-style-type: none"> • Inadequate Drains

Development	<ul style="list-style-type: none"> • Poor road surface condition • High presence of unauthorized structures • Encroachment on lanes for roads and drains • Difficulty in directing people • Ineffective development control • Seasonal Flooding • High cost of water during dry season • Perennial pipe-borne water shortage • Inadequate toilet facilities in some residential areas • Frequent power outages • Low voltage • Poor street lighting • High incidence of gully erosion
Human Development, Productivity and Employment	<ul style="list-style-type: none"> • Low productivity due to the use of inappropriate technology • High rate of Robbery • High unemployment • Lack of Health Facilities • Presence of Communicable Diseases • Overcrowded classrooms in public schools, due to high enrolment • Inadequate public pre-schools • Poor Academic Performance • Inadequate Public Educational Facilities • Low Capacity building for informal sector
Transparent and Accountable Governance	<ul style="list-style-type: none"> • Insecurity due to boundary dispute • Weak enforcement of building regulations • Frequent Motor Accidents • Non-Enforcement of local bye-laws • Inadequate Police Stations

Table 2.2 Identified Development Issues under GSGDA II and AN AGENDA FOR JOBS 2018-2021

GSGDA II 2014-2017		AN AGENDA FOR JOBS 2018-2021	
Thematic Areas	Issues	Dimension	Issues
Ensuring and sustaining Macroeconomic stability	<ul style="list-style-type: none"> • Low value of properties • Lack of comprehensive and realistic data on revenue item • Low revenue mobilization • Low income levels 	Economic Development	<ul style="list-style-type: none"> • Limited access to credit for SMEs • Predominantly informal economy
Enhancing Competitiveness in Ghana's Private Sector	<ul style="list-style-type: none"> • Inadequate managerial and technical skills of MSEs • Informal nature of businesses • Lack of cultural and recreational facilities • Limited access to credit facilities • Limited exploitation of potentials in the tourism 	Economic Development	<ul style="list-style-type: none"> • Limited local participation in economic development • Distressed but Viable Industries • Limited number of skilled industrial personnel • Revenue underperformance due to leakages and loopholes, among other causes • Weak expenditure management and budgetary controls

	<p>sector</p> <ul style="list-style-type: none"> • Inability to meet both local and international standards 		<ul style="list-style-type: none"> • Weak coordination among MDAs on issues related to the creative arts industry
<p>Accelerated Agricultural Modernisation and Sustainable Natural Resource Management</p>	<ul style="list-style-type: none"> • Misuse of agro-chemicals • Noise pollution • Pollution/Extinction of water bodies • Difficulty in accessing credit for increase productivity • Absence of animal pond in the municipality • Inadequate forage for animals due to high rate of urbanization and estate development • Inadequate land for those engaged in farming due to the activities of estate developers • Poor city greening • Man-made water resource facilities not tapped • Inadequate Refuse Containers • No final disposal sites for both liquid and solid waste 	<p>Economic Development</p>	<ul style="list-style-type: none"> • Inadequate development of and investment in processing and value addition • Erratic rainfall patterns • Seasonal variability in food supply and prices • Low application of technology especially among smallholder farmers leading to comparatively lower yields • Poor storage and transportation systems • Poor farm-level practices • Lack of database on farmers • Low level of husbandry practices, • Low productivity and poor handling of livestock/ poultry products • Inadequate and poor-quality data • Inadequate disease monitoring and surveillance systems • Weak extension services delivery • Low levels of private sector investment in aquaculture (small- and medium-scale producers) • High cost of aquaculture inputs
<p>Human Development, Productivity and Employment</p>	<ul style="list-style-type: none"> • Low productivity due to the use of inappropriate technology • Presence of Communicable Diseases • Overcrowded classrooms in public schools, due to high enrolment • Poor Academic Performance • Inadequate Public Educational Facilities • High unemployment 	<p>Social Development</p>	<ul style="list-style-type: none"> • Poor quality of education at all levels • Low participation of females in learning of science, technology, engineering and mathematics • Poor linkage between management processes and school operations <hr/> <ul style="list-style-type: none"> • Low participation in Non-Formal Education.

			<ul style="list-style-type: none"> • Gaps in physical access to quality healthcare • Poor quality of healthcare services • Unmet need for mental health services • Inadequate financing of the health sector • Increasing morbidity, mortality and disability due to communicable, non-communicable and emerging diseases • High HIV and AIDS stigmatisation and discrimination
		<p>Social Development</p>	<ul style="list-style-type: none"> • High incidence of poverty • Rising inequality among socio-economic groups and between geographical areas • Ineffective inter-sectoral coordination of child protection and family welfare • Poor quality of services for children and families • Low awareness of child protection laws and policies • High incidence of children’s rights violation • Unfavourable sociocultural environment for gender equality • Gender disparities in access to economic opportunities • Inadequate and limited coverage of social protection programmes for vulnerable groups • Lack of appropriate legislative instruments for implementation of the Mental Health Act, 2012 (Act 846) and the Disability Act, 2006 (Act 715) • Ignorance of PWDs personal rights • High unemployment rate among PWDs • Perceived low levels of skills and education of PWDs • Low participation of PWDs in decision making • Inadequate support for special education for PWDs <hr/> <ul style="list-style-type: none"> • Inadequate and poor sports infrastructure • Lack of Provision for Sports and recreational need in the development of communities • Low participation of person with disability

			<ul style="list-style-type: none"> • Lack of gender equity in sports • Inadequate and unbalanced investment in sports development
			<ul style="list-style-type: none"> • Youth unemployment and underemployment among rural and urban youth • Youth engage in hazardous environmental practice • Limited respect for the right of the youth
		Social Development	<ul style="list-style-type: none"> • Limited opportunities for youth involvement in national development • Weak coordination of youth related institution and programmes
			<ul style="list-style-type: none"> • Weak management of population issues • Changing population structure with youth bulge
Infrastructure and Human Settlements Development	<ul style="list-style-type: none"> • Inadequate Drains • Poor road surface condition • High presence of unauthorized structures • Encroachment on lanes for roads and drains • Ineffective development control • Seasonal Flooding • High cost of water during dry season • Inadequate toilet facilities in some residential areas • Frequent power outages • Poor street lighting • High incidence of gully erosion 	Environment, Infrastructure and Human Settlement	<ul style="list-style-type: none"> • Weak enforcement of planning and building regulations • Inadequate spatial plans for MMDAs • Inadequate human and institutional capacities for land-use planning • Rapid growth of slums in cities and towns
			<ul style="list-style-type: none"> • Lack of regulation of contractor conduct and performance • Shortage of skilled construction workers. • Poor management practices on construction sites. • Poor enforcement of regulations and statutes • Proliferation of sub-standard construction materials and products • Poor safety, health and environmental management practices

			<ul style="list-style-type: none"> at construction sites. Poor landscaping Poor and inadequate maintenance of infrastructure.
		Environment, Infrastructure and Human Settlement	<ul style="list-style-type: none"> Poor quality and inadequate road transport network Inadequate investment in road transport infrastructure provision and maintenance Poor transportation management, particularly in municipality Recurrent incidence of Flooding Poor drainage system Silting and choking of drains Uncovered drains
		Environment, Infrastructure and Human Settlement	<ul style="list-style-type: none"> Poor transport management, particularly and urban area Lack of operational standards for public transport services Inadequate facilities for PWD's in the transport system Limited facilities for non-motorized transport (NMT) Weak enforcement of road traffic regulation High incidence of road accidents Overage and poorly maintained vehicle fleet
			<ul style="list-style-type: none"> Poor and inadequate maintenance of infrastructure
			<ul style="list-style-type: none"> Low level of materials for reuse and recycling. High prevalence of open defecation. High user fee for sanitation services. Poor sanitation and waste management. Poor hygiene practices. Poor planning and implementation of sanitation plans. Improper disposal of solid and liquid waste.

			<ul style="list-style-type: none"> • Inadequate engineered landfill sites and waste water treatment plants. • Destructive impact of plastic waste on terrestrial, aquatic, and marine ecosystems. • Improper management of E-waste. • Air and noise pollution especially in urban areas. • Ineffective enforcement of noise regulations.
		Environment, Infrastructure and Human Settlement	<ul style="list-style-type: none"> • Low broadband wireless access • Poor quality ICT services • Limited use of ICT as a tool to enhance the management and efficiency of businesses and provision of public services
			<ul style="list-style-type: none"> • Loss of trees and vegetative cover. • Degraded landscapes.
		Environment, Infrastructure and Human Settlement	<ul style="list-style-type: none"> • Vulnerability to climate change. • Weak legal and policy frameworks for disaster prevention, preparedness and response
			<ul style="list-style-type: none"> • Inefficient in the Procurement Management and the supervision of contracts.
Transparent and Accountable Governance	<ul style="list-style-type: none"> • Insecurity due to boundary dispute • Weak enforcement of building regulations • Frequent Motor Accidents • Non-Enforcement of local bye-laws • Inadequate Police Stations 	Governance, Corruption and Accountability	<ul style="list-style-type: none"> • Weak implementation of administrative decentralisation • Ineffective sub-district structures • Weak ownership and accountability of leadership at the local level

			<ul style="list-style-type: none"> • Poor service delivery at the local level • Weak capacity of local governance practitioners • Overlapping functions among public sector institutions • Little enforcement of and compliance with rules and regulations of the PSC by public sector institutions • Limited modernisation and use of technology in public sector • Undue interference in the functioning of public sector institutions • Inefficient public service delivery • Poor work ethic • Lack of linkage between human resource planning and pay administration in the public service • Poor record keeping
		Governance, Corruption and Accountability	<ul style="list-style-type: none"> • Revenue underperformance due to leakages and loopholes, among other causes • Poor linkage between planning and budgeting at national, regional and district levels. • Weak involvement and participation of citizenry in planning and budgeting • Limited involvement of public in expenditure tracking • Weak link between medium-term policies/plans and the Budget
		Governance, Corruption and Accountability	<ul style="list-style-type: none"> • Poor coordination in preparation and implementation of development plans • Inadequate exploitation of local opportunities for economic growth and job creation • High perception of corruption among public office holders and citizenry. • Gender disparities in access to economic opportunities

			<ul style="list-style-type: none"> • Weak capacity of CSOs to participate effectively in public dialogue • Low public interest in public institutions
		Governance, Corruption and Accountability	<ul style="list-style-type: none"> • Ineffective advocacy strategies by relevant institutions responsible for public education. • Weak national values such as patriotism and loyalty to the state • Political and civic apathy.
			<ul style="list-style-type: none"> • Limited public and community ownership • Gaps in awareness, advocacy and enforcement of citizen rights and responsibilities • Low capacity of the media for watchdog role • Inadequate ownership and accountability for national development at all levels • Polarised media landscape • Insufficient funding of development communication • Low awareness of government agenda
			<ul style="list-style-type: none"> • Poor appreciation of national culture • Weak capacity of culture institutions • Non-availability of reliable data on the cultural sector • Inadequate cultural infrastructure

Table2.3: Adopted Development Dimensions and Issues of SMTDP of MMDAs

DMTDP DIMENSIONS 2018-2021	ADOPTED ISSUES
Economic Development	<ul style="list-style-type: none"> • Inadequate development of and investment in processing and value addition • Erratic rainfall patterns • Seasonal variability in food supply and prices • Low application of technology especially among smallholder farmers leading to comparatively lower yields • Poor storage and transportation systems • Poor farm-level practices • Lack of database on farmers • Low level of husbandry practices, • Low productivity and poor handling of livestock/ poultry products • Inadequate and poor-quality data • Inadequate disease monitoring and surveillance systems • Weak extension services delivery • Low levels of private sector investment in aquaculture (small- and medium-scale producers) • High cost of aquaculture inputs • Limited access to credit for SMEs • Predominantly informal economy • Limited local participation in economic development • Distressed but Viable Industries • Limited number of skilled industrial personnel • Revenue underperformance due to leakages and loopholes, among other causes • Weak expenditure management and budgetary controls • Weak coordination among MMDAs on issues related to the creative arts industry
Social Development	<ul style="list-style-type: none"> • Poor quality of education at all levels • Low participation of females in learning of science, technology, engineering and mathematics • Poor linkage between management processes and school operations • Low participation in Non-Formal Education. • Inadequate funding sources for education.

	<ul style="list-style-type: none"> • Gaps in physical access to quality healthcare • Poor quality of healthcare services • Unmet need for mental health services • Inadequate financing of the health sector • Increasing morbidity, mortality and disability due to communicable, non-communicable and emerging diseases. • High HIV and AIDS stigmatization and discrimination • High incidence of poverty • Rising inequality among socio-economic groups and between geographical areas • Ineffective inter-sectoral coordination of child protection and family welfare • Poor quality of services for children and families • Low awareness of child protection laws and policies • High incidence of children’s rights violation • Unfavorable sociocultural environment for gender equality • Gender disparities in access to economic opportunities • Inadequate and limited coverage of social protection programmes for vulnerable groups • Lack of appropriate legislative instruments for implementation of the Mental Health Act, 2012 (Act 846) and the Disability Act, 2006 (Act 715) • Ignorance of PWDs personal rights • High unemployment rate among PWDs • Perceived low levels of skills and education of PWDs • Low participation of PWDs in decision making • Inadequate support for special education for PWDs • Inadequate and poor sports infrastructure • Lack of Provision for Sports and recreational need in the development of communities • Low participation of person with disability • Lack of gender equity in sports • Inadequate and unbalanced investment in sports development • Youth unemployment and underemployment among rural and urban youth • Youth engage in hazardous environmental practice
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	<ul style="list-style-type: none"> • Limited respect for the right of the youth • Limited opportunities for youth involvement in national development • Weak coordination of youth related institution and programmes • Youth unemployment and underemployment among rural and urban youth. • Weak management of population issues • Changing population structure with youth bulge
<p>Environment, Infrastructure and Human Settlement</p>	<ul style="list-style-type: none"> • Weak enforcement of planning and building regulations • Inadequate spatial plans for MMDAs • Inadequate human and institutional capacities for land-use planning • Rapid growth of slums in cities and towns • Lack of regulation of contractor conduct and performance • Shortage of skilled construction workers. • Poor management practices on construction sites. • Poor enforcement of regulations and statutes • Proliferation of sub-standard construction materials and products • Poor safety, health and environmental management practices at construction sites. • Poor landscaping • Poor and inadequate maintenance of infrastructure. • Poor quality and inadequate road transport network • Inadequate investment in road transport infrastructure provision and maintenance • Poor transportation management, particularly in municipality • Recurrent incidence of Flooding • Poor drainage system • Silting and choking of drains • Uncovered drains • Poor quality and inadequate road transport network • Inadequate investment in road transport infrastructure provision and maintenance • Poor drainage system • Poor quality and inadequate road transport network

	<ul style="list-style-type: none"> • Poor transport management, particularly and urban area • Lack of operational standards for public transport services • Inadequate facilities for PWD's in the transport system • Limited facilities for non-motorized transport (NMT) • Weak enforcement of road traffic regulation • High incidence of road accidents • Overage and poorly maintained vehicle fleet • Poor and inadequate maintenance of infrastructure • Low level of materials for reuse and recycling. • High prevalence of open defecation. • High user fee for sanitation services. • Poor sanitation and waste management. • Poor hygiene practices. • Poor planning and implementation of sanitation plans. • Improper disposal of solid and liquid waste. • Inadequate engineered landfill sites and waste water treatment plants. • Destructive impact of plastic waste on terrestrial, aquatic, and marine ecosystems. • Improper management of E-waste. • Air and noise pollution especially in urban areas. • Ineffective enforcement of noise regulations. • Low broadband wireless access • Poor quality ICT services • Limited use of ICT as a tool to enhance the management and efficiency of businesses and provision of public services • Loss of trees and vegetative cover. • Degraded landscapes. • Vulnerability to climate change. • Weak legal and policy frameworks for disaster prevention, preparedness and response • Inefficient in the Procurement Management and the supervision of contracts.
Governance, Corruption and Accountability	<ul style="list-style-type: none"> • Poor service delivery at the local level.

	<ul style="list-style-type: none"> • Weak capacity of local governance practitioners • Weak implementation of administrative decentralisation • Ineffective sub-district structures • Weak ownership and accountability of leadership at the local level • Poor service delivery at the local level • Overlapping functions among public sector institutions • Little enforcement of and compliance with rules and regulations of the PSC by public sector institutions • Limited modernisation and use of technology in public sector • Undue interference in the functioning of public sector institutions • Inefficient public service delivery • Poor work ethic • Lack of linkage between human resource planning and pay administration in the public service • Poor record keeping • Revenue underperformance due to leakages and loopholes, among other causes • Poor linkage between planning and budgeting at national, regional and district levels. • Weak involvement and participation of citizenry in planning and budgeting • Limited involvement of public in expenditure tracking • Weak link between medium-term policies/plans and the Budget • Poor coordination in preparation and implementation of development plans • Poor linkage between planning and budgeting at National, regional and district levels. • Inadequate exploitation of local opportunities for economic growth and job creation • Weak involvement and participation of citizenry in planning and budgeting. • High perception of corruption among public office holders and citizenry. • Weak involvement and participation of citizenry in planning and budgeting • Weak capacity of CSOs to participate effectively in public dialogue • Low public interest in public institutions • High perception of corruption among public office holders and citizenry • Ineffective advocacy strategies by relevant institutions responsible for public education.
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	<ul style="list-style-type: none"> • Weak national values such as patriotism and loyalty to the state • Political and civic apathy. • Gender disparities in access to economic opportunities • Limited involvement of public in expenditure tracking • Limited public and community ownership • Low public interest in public institutions • Ineffective advocacy strategies by relevant institutions responsible for public education • Gaps in awareness, advocacy and enforcement of citizen rights and responsibilities • Low capacity of the media for watchdog role • Inadequate ownership and accountability for national development at all levels • Polarised media landscape • Insufficient funding of development communication • Weak capacity of development • Low awareness of government agenda • Poor appreciation of national culture • Weak capacity of culture institutions • Non-availability of reliable data on the cultural sector • Inadequate cultural infrastructure
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Potentials, Opportunities, Constraints and Challenges (POCC) Analysis

Table 2.4: Potentials, Opportunities, Constraints and Challenges

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
BAC				
<ul style="list-style-type: none"> • Limited access to credit for SMEs 	Existence of women empowerment fund Existence of department of cooperatives Existence of BAC Existence of Credit Unions	Government fund to support MSE's Existence of the NBSSI Available institutions eg MASLOC Banks and Micro finances	Lack of information about access to credit to the public Cumbersome procedure for credit	Difficult access to loans from financial institutions Reluctance of financial institutions to give credit due to lack of collateral

		institutions.		
Conclusion: Limited access to credit facilities can be changed if more people are aware of the procedures and various conditions existing to have access to credit. Moreover MSE's coming together as cooperatives or association can make increase the level of credit facilities.				
<ul style="list-style-type: none"> Predominantly informal economy 	Availability of BACs to aid SSEs with technical and managerial skills	Existence of NBSSI Ministry of Trade and Industry, Chambers and commerce.	Lack of large capital Lack of managerial skills Lack of technical skills	Lack of regularization of businesses
Conclusion: The potential and opportunities available can be used to train the SMEs to expand their businesses and the institutions can assist in marketing their products.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
COOPERATIVES				
<ul style="list-style-type: none"> Limited number of skilled industrial personnel 	Existence of industries, YEA, NYA	Existence of REP project GYEEDA LESDEP NBSSI	Inadequate funds Low productivity Inadequate business skills	Inadequate credit facility Unfriendly investment climate
Conclusion:				

Distressed but Viable Industries	Availability of logistics and materials Availability of personnel Availability of industries	Existence of REP project GYEEDA LESDEP NBSSI	Inadequate funds Low productivity Inadequate industrial skills and support	Inadequate credit facility Unfriendly investment climate
Conclusion: distressed industries can be made independent and support the economy if funds and credit facilities are made available and also personnel are well trained.				
Limited local participation in economic development	variety of businesses existence of BAC Variety of home made goods and means to produce Existence of private businesses	Government fund to support MSEs Existence of the NBSSI Banks and micro finances institutions.	Lack of capital Leadership skills used to manage MSEs	Lack of Regularisation of businesses Inadequate credit facility
Conclusion: local participation can improve economic development when all potentials and opportunities are properly harnessed .				
Limited access to Credit for SME's	Existence of women empowerment fund Existence of department of cooperatives Existence of BAC Existence of Credit Unions	Government fund to support MSE's Existence of the NBSSI Available institutions eg MASLOC Banks and Micro finances institutions	Lack of information about access to credit to the public Cumbersome procedure for credit	Difficult access to loans from financial institutions Reluctance of financial institutions to give credit due to lack of collateral

Conclusion: Limited access to credit facilities can be changed if more people are aware of the procedures and various conditions existing to have access to credit. Moreover MSE's coming together as cooperatives or association can make increase the level of credit facilities.

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
AUDIT Revenue underperformance due to leakages and loopholes, among other causes	Existence of revenue mobilization experts	Government support in record keeping through the provision of materials Finance department NGOs	Embezzlement of state funds	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: to tackle the issue of the underperformance of revenue due to leakages and loopholes, funds have to be made available and on time and also the capacity of the individuals have to be built.				

	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Poor record keeping	Availability of logistics and personnel	Government support in record keeping through the provision of materials	Delapidated nature of logistics in record keeping	Lack of funds Poor database Low use of ICT in local revenue
Conclusion: the potentials and opportunities can be harnessed to improve record keeping in order to enhance accountability.				
Scattered and unplanned human settlements	Existing layout patterns and demarcations Existence of Spatial planning and works inspectorate departments in the Municipality Existence of Works Dept. Existence of Spatial	Layout patterns by the TCPD Building regulations issued by the TCPD Chiefs and land owners	Poor acquisition of land permits by house owners Ignorance on the part of individuals	Unauthorized settlements by individuals Lack of funds on the part of TCPD to carry out operations
Conclusion: scattered and unplanned human settlements can be properly managed when the right procedures for acquiring permits are followed and set up according to the regulations of the TCPD.				

	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
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<ul style="list-style-type: none"> • Weak enforcement of regulations 	Availability of structured rules and regulations Orderly nature of the people	Ready institutions that enforce regulations set by the authorities	Ignorance on the part of the individuals	Corrupt nature of some officials
Conclusion: harnessing the potentials and opportunities available will help ensure that rules and regulation are properly enforced in the society				
<ul style="list-style-type: none"> • Limited leverage of Ghanaian culture in the international arena 	Availability of rich Ghanaian culture Influential display of the Ghanaian culture by inhabitants	Ministry of culture and creative Arts Acceptance of culture by the outside world	Lack of affection for some culture by the inhabitants High assimilation of foreign culture Traditional processes involved in some complex tasks	Low patronage of the Ghanaian culture by the outside world
Conclusion: The rich Ghanaian culture will be given more attention internationally when we boldly patronize what we have and reduce the assimilation of the outside culture and promote ours.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
EDUCATION - Poor quality of education at all levels	Presence of Municipal Directorate of Education Presence of School Management Committees INSET for teachers	Regular Monitoring by Regional Directorate of Education -DACF -Capitation Grant -GSFP -FCUBE	Inadequate funds from the part of the assembly -No availability of land Inadequate classrooms Lack of teaching and learning materials	Inadequate support from NGOs and Donor Agencies -Inadequate funds for school infrastructure
Conclusion: The constraints can be addressed through effective monitoring and provision of needed text books whilst the challenges can be managed dialogue with key stakeholders in Education to providethe needed logistics whils making use of the opportunities available.				
Low participation of females in learning of science, technology, engineering and mathematics	Availability of educational institutions Availability of educational logistics to assist the females in learning these programs Presence of Municipal Directorate of Education	SDG goal... Government support in involving more females into these fields Capitation grants Private donors support females into ICT	Inadequate self-motivation on the part of the females parental limitations	Inadequate funds to provide the required logistics
Conclusion: to engage more females in the fields of ICT, Science , Technology, engineering and mathematics,they have to be first motivated both by parents and the environment to overcome the constraints. Funds too have to be made available to help support this course both by the government and private entities				
	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES

Poor linkage between management processes and school operations	Existence of management entities Existence of school operators	.municipal assembly Municipal education directorate	Non enforcement of management entity regulations Low flow of information	Inadequate support from NGOs and Donor Agencies -Inadequate funds for school infrastructure
Conclusion: TO ensure that the linkage between the management processes and school operations are well established there should be adequate flow of information among the operations.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
SOCIAL DEVELOPMENT				
High incidence of poverty	Availability of human resources Availability of natural resources Availability of essential infrastructure and services	LEAP planting for food and jobs SDG goal 1 Capitation grants DACF	Preference of white collar jobs Low patronage of locally produced goods Lack of entrepreneurial skills and abilities on the part of individuals	Inadequate funds from donor agencies High unemployment rate Inflation and instability of prices Inadequate capacity to support public businesses

Conclusion: the incidence of poverty can be reduced when the potential resources available are properly managed and used to provide more jobs and funds to support formal businesses are made available.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Poor quality of services for children and families				
	Availability of social services Existence of municipal Assembly	SSNIT DACF Ministry of gender and social welfare LEAP School feeding NHIS	Inadequate funds on the part of the Assembly. Non enforcement of Planning Schemes	Inadequate funding A lot of strings attached to DACF
Conclusion; The quality of services for children and families can be improved when funds are readily available and the potentials and opportunities are well harnessed.				

Low awareness of child protection laws and policies	Existence of child protection laws and policies Existence of Zonal Councils Existence of schools	NCCE DOVVSU	Ignorance on the part of individuals Inadequate forum and workshops organised	Inadequate funds Delays in the release of logistics
Conclusion: harnessing the potentials of existing schools and the zonal council in the municipality, the constraints of the ignorance on the part of the people can be overcome and availability and early release of funds can help improve the awareness of child protection laws and policies.				
High incidence of children's rights violation	Existence of Gender Desk in the Assembly Existence of Sub-Committee on Women and Children Affairs Existence of Dep't of Social Development	Existence of NGOs/CSO's Development Partners Ministry of Women and Children Affairs	Inadequate education on the rights of children Child labour	Inadequate support from Development Partners
Conclusion: The Traditional Authorities always advocate for settlement of child rights violation cases at home but the Ministry of Women and Children Affairs, Sub-Committee on Women and Children Affairs and Social Welfare Department has to be stringent, bold and without favours deal with the perpetrators of the abusers of the children.				

Unfavorable socio-cultural environment for gender equality	Existence of Gender Desk in the Assembly Existence of Sub-Committee on Women and Children Affairs Existence of Dep't of Social Development	Existence of NGOs/CSO's Development Partners Ministry of Women and Children Affairs SDG goal...	Exclusion of women from decision making process Low participation of women	Low education of the girl child
Conclusion: overcoming the constraints of excluding females from the decision making process and actively involving them harnessing the potentials such as the existence of the committee on women and children affairs can go a long way of creating an enabling environment for gender equality.				
Inadequate and limited coverage of social protection programmes for vulnerable groups	Existence of social protection programs Existence of Dep't of Social Development Existence of Sub-Committee on Women and Children Affairs	Existence of NGOs/CSO's Ministry of Women and Children Affairs	Low flow of information Exclusion of women from decision making process	Inadequate funds Inadequate support from supporting agencies
Conclusion: taking advantage of the potentials and opportunities, the constraints and challenges can be overcome and the vulnerable groups will have wide coverage of social protection programs.				
Ignorance of PWDs personal rights	Existence of rights of PWDs protection programs Existence of Dep't of Social welfare	Ministry of Education Support from NGOs DACF DOVVSU	Low level of education of the rights of PWDs Stigmatization of PWDs Low level of PWDs access to education Lack of capacity building.	Limited funds to support PWDs Some facilities not made accessible to PWDs
Conclusion: taking advantage of the existence of the department of social welfare and support from NGOs, the constraints and challenges that inhibits PWDs from enjoying their rights will be overcome.				

High unemployment rate among PWDs	High literacy rate Assembly Human resource Existence of Dep't of Social welfare	GYEEDA -LESDEP -MASLOC -YEA	Low interest of employers for PWDs Lack of capacity building Absence of PWDs groups	Lack of jobs designated for PWDs Low funds to support PWDs
Conclusion: high incidence of unemployment among PWDs can be reduced when there are more funds available and jobs are designated for PWDs with the various potentials and opportunities taken into consideration.				
Perceived low levels of skills and education of PWDs	High literacy rate Assembly Human resource Existence of Dep't of Social welfare Availability of training staff	GYEEDA LESDEP MASLOC YEA LEAP	lack of capacity building low access to education lack of skills training workshops and seminars to equip PWDs	Lack of funds to carry out projects Low support from donor and collaborating agencies
Conclusion: Low level of education and skills of PWDs can be improved when they have good access to education without stigmatization and donor and collaborating agencies are supportive to this course.				
Low participation of PWDs in decision making	Useful ideas Existence of Dep't of Social welfare	Ministry of Education	Stigmatization Neglect of their ideas Non- access to education	Lack of capacity building
Conclusion: harnessing the potentials and opportunities can help overcome the constraints and challenges which will in the long run increase the participation of PWDs in decision making.				

Inadequate support for special education for PWDs	Willingness of PWDs to learn Existence of Dep't of Social welfare	DACF NGOs	Low capacity building Inadequate staff	Inadequate funds Inadequate support from NGOs
Conclusion: with enough funds and support from NGOs, the support for special education for PWDs will be increased and highly patronized by PWDs.				

SPORTS				
ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Inadequate and poor sports infrastructure	High desire for sports in the municipality Existence of Sports department	Ministry of Youth and Sports DACF NGOs	Dilapidated nature of sports facilities Lack of support Poor maintenance culture	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: the inadequacy and poor nature of sports infrastructure can be solved when enough funds are available and NGOs support massively.				

Lack of provision for sports and recreational need in the development of communities	Existence of Sports department Existence of sports facilities	Ministry of Youth and Sports DACF NGOs	Lack of support Poor maintenance culture	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: with enough funds and early release of funds from DACF, provisions for sports and recreational needs will be met if the stakeholders involved collaborate effectively				

	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Low participation of persons with disability	existence of sports facilities desire for sports	Ministry of Youth and Sports Department of social welfare DACF NGOs	Stigmatization Non-organization of sports for PWDs Lack of incentives to attract PWDs in sports	Inadequate support
Conclusion: with enough support from the government and NGOs and enough incentives to support PWDs in sports, their participation will be high.				
Lack of gender equity in sports	existence of sports facilities desire for sports	Ministry of Youth and Sports Department of social welfare Ministry of women and gender affairs	Lack of incentives to attract females in sports Stigmatization of females engaged in sports	Lack of capacity building

Conclusion: the provision of more incentives will go a long way of promoting gender equity in sports.

	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Inadequate and unbalanced investment in sports development	High desire for sports in the municipality Existence of Sports department Existence of conducive environments for investments	Ministry of Youth and Sports DACF NGOs	Lack of support Poor maintenance culture	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: With enough attention given to sports development and funds available, there will be a balance investment to promote sports in the municipality.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
NYA	Women Empowerment Fund -High literacy rate -Assembly Human resource	GYEEDA -LESDEP -MASLOC -YEA	Inadequate funds on the part of the assembly -Low levels of employable skills	Inadequate funds on the part of the assembly -Low levels of employable skills
Youth unemployment and underemployment among rural and urban youth				
Conclusion: The challenges can be addressed through the pooling of resources by all stakeholders the process by the Municipal Assembly. The constraints can be addressed through skills training programmes by the Municipal Assembly				

Youth engage in hazardous environmental practice	Existence of green environment High literacy rate Assembly human resource	GYEEDA -LESDEP -MASLOC -YEA EPA	Low levels of employable skills Environmental pollution Ignorance of environmental protection regulations	Inadequate funds on the part of the assembly -Low levels of employable skills
Conclusion: With strict adherence to the laws provided by the EPA and enough jobs available to the youth they will desist from harmful environmental practices.				

High incidence of violence and crime	Serene environment for investments Existence of security agencies High literacy	Ministry of defence DACF Donor agencies NGOs	Lack of jobs for the youth Security problems Weak enforcement of laws	Inadequate funds on the part of the assembly -Low levels of employable skills
Conclusion: strict adherence to the rules and laws set by authorities and the provision of more jobs for the youth will help reduce the incidence of violence and crime.				

Limited respect for the right of the youth	Existence of youth groups Department High literacy rate Assembly Human resource Existence of Dep't of Social welfare	NCCE YEA NGOs Ministry of Youth and Sports Department of social welfare	Exclusion of the youth from decision making Lack of jobs for the youth Ignorance of the rights of the youth	Inadequate funds on the part of the assembly -Low levels of employable skills
Conclusion: The existence of the various stakeholders involved in ensuring that the rights of the youth are taken into consideration will go a long way of safeguarding their rights to promote development.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
YEA			Inadequate funds on	Inadequate funds on the

Youth unemployment and underemployment among rural and urban youth	Women Empowerment Fund -High literacy rate -Assembly Human resource	GYEEDA -LESDEP -MASLOC -YEA	the part of the assembly -Low levels of employable skills	part of the assembly -Low levels of employable skills
Conclusion: The challenges can be addressed through the pooling of resources by all stakeholders the process by the Municipal Assembly. The constraints can be addressed through skills training programmes by the Municipal Assembly				

	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Limited opportunities for youth involvement in national development	Existence of youth groups Department High literacy rate Assembly Human resource Existence of Dep't of Social welfare	NCCE YEA NGOs Ministry of Youth and Sports Department of social welfare	Exclusion of the youth from decision making Lack of jobs for the youth Ignorance of the rights of the youth Lack of capacity building	Inadequate funds on the part of the assembly -Low levels of employable skills
Conclusion: in order for the youth to contribute to national development, more jobs will have to be provided and their views will have to be taken into consideration.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
BIRTH AND DEATH	Data on population related	Birth and death registry	Lack of logistics	

Weak management of population issues	issues Availability of staff High literacy rate	DACF NGOs	Data collection problems	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: population issues can be well addressed when all potentials and opportunities are well harnessed and the constraints and challenges overcome.				
Changing population structure with youth bulge	Strong labour force High literacy rate	Birth and death registry DACF NGOs	Pressure on social amenities Lack of capacity building Inadequate jobs	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: the constraints of pressure on social amenities can be well addressed when the labour force associated with the youth bulge can be harnessed to bring about development.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
NFED	Existence of families	DACF Non-formal education department	Inadequate sensitization on Non – Formal Education	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Low participation in Non Formal Education				
Conclusion: with enough funds dedicated to informal education , it can be promoted in the municipality with constraints and challenges overcome.				

Inadequate funding sources for education	Existence of families	DACF Non-formal education department	Lack of investments in Non-Formal Education	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: with enough funds dedicated to informal education , it can be promoted in the municipality with constraints and challenges overcome				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
TOURISM AND CULTURE	Presence of many natural resources Manmade natural resources eg dams, water bodies	Existence of ministry of Tourism Existence of NGO's and CSO's	Erosion and Pollution of touristic sites destroying the quality Encroachments of areas for tourist sites by developers	Illiteracy of people Lack of practical information about environment protection at all level (schools)
Weak coordination among MDAs on issues related to the creative arts industry				
Conclusion: creating awareness in people about their surroundings and the existing touristic sites will increase the level of exploitation of potentials in the tourism sector. Alongside, it is important to teach people about environmental protection to avoid the touristic sites depletion and extinction.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
URBAN ROADS	Presence of roads. Availability of transport personnel	DACF Ministry of roads and transport DUR	Low investment in roads Poor maintenance culture of individuals	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Poor quality and inadequate road transport network				

Conclusion: availability of funds and early release of funds will help improve the quality of road transport network.				
Inadequate investment in road transport infrastructure provision and maintenance	Conducive environment for investment Existence of roads.	DACF Ministry of roads and transport DUR	Low investment in roads Poor maintenance culture of individuals	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: adequate support from NGOs and availability of funds will help create an enabling environment for investment in road transport infrastructure.				
Poor transportation management, particularly in municipality	Road and driving regulations Existence of transport management bodies	DACF Ministry of roads and transport DUR DVLA	Low investment in roads Poor maintenance culture of individuals	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: availability of funds and early release of funds will help improve the quality of road transport network.				

Recurrent incidence of Flooding	Existence of NADMO dept. Existence of DUR Existence of Feeder roads	Existence of DACF NGOs/Civil Society Groups NADMO Hydro dept.	Inadequate drains Building on waterways Non enforcement of planning schemes Lack of efficient drainage system to ease flooding. Dumping of solid waste in drains	Untimely release of funds e.g.; DACF A lot of strings attached to DACF
Conclusion: High incidence of Seasonal flooding can be positively addressed since significant potentials and opportunities exist. The constraints can be addressed through effective sensitization of the general public on the causes, effects and other issues related to flooding, adequate drains, not building on waterways, decentralized departments well-resourced and enforcement of planning schemes. Challenges can be checked through timely release of funds.				

Silting and choking of drains	Regular organization of clean-up exercises Effective participation of individuals in clean-up exercises.	Existence of DACF NGOs/Civil Society Groups NADMO Hydro dept. Environmental Health Department.	Ignorance on the part of the people Poor hygienic conditions of individuals Lack of efficient drainage system to ease flooding. Dumping of solid waste in drains	Untimely release of funds e.g.; DACF A lot of strings attached to DACF Inadequate incentives to attract individuals in clean-up exercises
Conclusion: Regular organization of clean-up exercises with early release of funds will go a long way of disilting choked drains.				
Uncovered drains	Existence of drains	Existence of DACF NGOs/Civil Society Groups NADMO	Poor maintenance culture of individuals Lack of regular maintenance routine	Untimely release of funds e.g.; DACF A lot of strings attached to DACF Inadequate incentives to attract individuals in clean-up exercises

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
FEEDER ROADS	Existence of NADMO dept. Existence of DUR Existence of Feeder roads	Existence of DACF NGOs/Civil Society Groups NADMO Hydro dept.	Inadequate drains Building on waterways Non enforcement of planning schemes Lack of efficient drainage system to ease flooding. Dumping of solid	Untimely release of funds e.g.; DACF A lot of strings attached to DACF
Recurrent incidence of Flooding				
Conclusion: High incidence of Seasonal flooding can be positively addressed since significant potentials and opportunities exist. The constraints can be addressed through effective sensitization of the general public on the causes, effects and other issues related to flooding, adequate drains, not building on waterways, decentralized departments well-resourced and enforcement of planning schemes. Challenges can be checked through timely release of funds.				
High incidence of road accidents	Existence of road traffic regulations Existence of enforcement agencies	Road Safety Commission DVLA DACF Ministry of roads and transport	Poor state of roads Reckless driving on the part of the drivers Inadequate education on good driving practices. Illegal acquisition of drivers licenses	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: The problem of high incidence of road accidents can be reduced when all regulations are effectively enforced and all drivers' licenses are acquired through the right procedures.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
TRANSPORT			Low investment in	Lack of funds

Poor quality and inadequate road transport network	Presence of roads. Availability of transport personnel	DACF Ministry of roads and transport DUR	roads Poor maintenance culture of individuals	Late release of funds from DACF Inadequate support from NGOs.
Conclusion: availability of funds and early release of funds will help improve the quality of road transport network.				
Poor transport management, particularly and urban area	Presence of roads. Availability of transport personnel	Road and driving regulations Existence of transport management bodies	Low investment in roads Poor maintenance culture of individuals	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: availability of funds and early release of funds will help improve the quality of road transport network.				

Lack of operational standards for public transport services	Presence of roads. Availability of transport personnel	DACF Ministry of roads and transport DUR	Low investment in roads Poor maintenance culture of public transport facilities	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: the standards of operations for public transport services can be improved when funds are readily available and the maintenance culture are well sustained in the municipality.				
Inadequate facilities for PWD's in the transport system	Availability of transport personnel	DACF Ministry of roads and transport DUR Department of social welfare	Neglect of PWDs in planning Low investment in transport for PWDs	Lack of funds Late release of funds from DACF Inadequate support from NGOs.

Conclusion: Active participation of all stakeholders involved will help improve and make transport facilities available to PWDs.				
Limited facilities for non-motorized transport (NMT)	Presence of roads. Availability of transport personnel	DACF Ministry of roads and transport DUR Department of social welfare	High number of NMT	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: More funds will have to be allocated to solve the problem of limited facilities for non-motorized transport				
Weak enforcement of road traffic regulation	Existence of road traffic regulations Existence of enforcement agencies	Road Safety Commission DVLA DACF Ministry of roads and transport	Ignorance on the part of drivers Corruption among officials	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: road traffic regulation can be properly enforced when all the enforcement agencies play their roles effectively without corrupt practices.				
High incidence of road accidents	Existence of road traffic regulations Existence of enforcement agencies	Road Safety Commission DVLA DACF Ministry of roads and transport	Poor state of roads Reckless driving on the part of the drivers Inadequate education on good driving practices. Illegal acquisition of drivers licenses	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: the problem of high incidence of road accidents can be reduced when all regulations are effectively enforced and all drivers' licenses are acquired through the right procedures.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
ENVIRONMENTAL HEALTH	Availability of personnel to recycle the materials Existence of recycling equipments	DACF NGOs Environmental Health Department	Poor recycling culture of the inhabitants Limited number of recycling points Inadequate education on the need to recycle Lack of capacity building	Lack of funds to support recycling projects Late release of funds from the DACF
Low level of materials for reuse and recycling				
Conclusion: enough funds and active collaboration of the stakeholders involved in waste management will help increase the level of materials for reuse and recycle.				
High prevalence of open defecation	Existence of toilet facilities Regulations on open defecation	DACF NGOs Environmental Health Department GAMA	Poor state of toilet facilities Financial constraints Ignorance on the part of the individuals Unmet demands of the toilet policy by individual households	Lack of funds Inadequate support from NGOs Late release of funds from the DACF
Conclusion: To reduce the prevalence of open defecation in the municipality, the policy of every household owning its toilet has to be well implemented for every household to benefit through support.				
High user fee for sanitation services.	Existence of sanitation services	DACF NGOs Environmental Health Department GAMA	High cost of materials Price fluctuations Lack of investments into sanitation services	Lack of funds Inadequate support from NGOs Late release of funds from the DACF
Conclusion: with more investments into sanitation services and the various stakeholders' effective collaboration, the fee for sanitation services will reduce to the satisfaction of the consumers.				

Poor sanitation and waste management.	Existence of sanitation services Existence of personnel Existence of waste management agencies	DACF NGOs Environmental Health Department GAMA Zoom Alliance	High cost of services Poor sanitary environments of individuals Poor recycling habits of the individuals Poor hygienic habits of individuals Lack of support	Inadequate funds Late release of funds from the DACF Inadequate support from NGOs
Conclusion: For effective sanitation and waste management in the municipality, enough funds have to be made available to overcome every constrain and challenge.				
Poor hygiene practices.	Existence of sanitation services Existence of personnel Existence of waste management agencies	DACF NGOs Environmental Health Department GAMA Zoom Alliance	Lack of education Ignorance on the part of the individuals High cost of living	Inadequate funds Late release of funds from the DACF Inadequate support from NGOs
Conclusion: To improve the hygienic practices of the individuals in the municipality, proper education has to be done on the need to keep the environment clean and safe to promote development.				
Poor planning and implementation of sanitation plans.	Existence of sanitation regulations Existence of enforcement agencies Existence of waste management agencies	DACF NGOs Environmental Health Department Zoom Alliance	Inadequate investments into sanitation projects	Inadequate funds Inadequate support from NGOs
Conclusion: with enough investments geared towards planning and implementation of sanitation plans, the constraints and challenges will be overcome and taking advantage of the potentials, development will be made possible.				

Improper disposal of solid and liquid waste.	Existence of sanitation agencies Existence of drains	DACF NGOs Environmental Health Department GWSC GAMA	Inadequate drains to dispose liquid waste ignorance on the part of individuals Inadequate landfill sites Poor recycling habits of commutants.	Inadequate funds Late release of funds from the DACF Inadequate support from NGOs
Conclusion: enough drains have to be constructed to dispose liquid waste to ensure that the individuals dispose through the right channels. Some wastes also have to be recycled.				
Inadequate engineered landfill sites and waste water treatment plants	Existence of sanitation agencies	DACF NGOs Environmental Health Department GWSC GAMA	Poor recycling habits of commutants. Inadequate High cost involved	Inadequate funds Inadequate support from NGOs
Conclusion: with enough funds available, more landfill sites and water treatment plants will be made available.				
Air and noise pollution especially in urban areas	Availability of Environmental Health Unit	Existence of EPA	Ignorance on the part of the part of individuals Aggregate use of dangerous chemicals Operation of churches and unauthorized pubs without permits	Corruption on the part of the officials Non enforcement of regulations
Conclusion: To carefully reduce air and noise pollution in urban areas, all regulations concerning pollution has to be properly enforced and culprits duly punished.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
MIS	Existence wireless service providers Existence of personnel	DACF NGOs	Limited funds Inadequate investments	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Low broadband wireless access				
Conclusion: enough funds will have to be made available to support the access to broadband wireless access in the municipality.				
Poor quality ICT services	Existence of ICT personnel Availability of ICT tools	DACF NGOs	Limited funds Inadequate investments Poor nature of ICT tools	Lack of funds Late release of funds from DACF Inadequate support from NGOs. Lack of maintenance
Conclusion: To improve the quality use of ICT, enough funds have to be made available and investments should be geared towards ICT development.				
Limited use of ICT as a tool to enhance the management and efficiency of businesses and provision of public services.	Existence of ICT personnel Availability of ICT tools	DACF NGOs	Limited funds Inadequate investments Poor nature of ICT tools	Lack of funds Late release of funds from DACF Inadequate support from NGOs. Lack of maintenance
Conclusion: To improve the quality use of ICT, enough funds have to be made available and investments should be geared towards ICT development.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
PARKS AND GARDENS	Existence of trees	Parks and gardens unit MOFA Forestry commission NGOs	Limited funds High demand for charcoal Ignorance on the part of the individuals Low enforcement of	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Loss of trees and vegetative cover				

			regulations	
Conclusion: with enough funds available and strict enforcement of deforestation regulations , the issue of loss of trees and vegetative cover will be minimized.				

Degraded landscapes.	Already existence landscape	Parks and gardens unit MOFA Forestry commission NGOs	Limited funds Ignorance on the part of the individuals Low enforcement of regulations Unauthorized sitting of settlements	Lack of funds Late release of funds from DACF Inadequate support from NGOs. Lack of maintenance
Conclusion: with enough funds and the maintenance culture instilled in the people the beautiful landscape will be maintained.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
NADMO	Existence of climate resistant crops.	Meteorological Service Dept. NADMO MOFA	Limited funds Unauthorized sitting of settlements Excessive use of chemicals which pollute the air Loy crop yield	Lack of funds Late release of funds from DACF Inadequate support from NGOs. Weak enforcement of regulations
Vulnerability to climate change				
Conclusion: harnessing the potential of the existence of climate resistant crops in the municipality, the crop yield in the municipality will be increased. Also with strict enforcement of regulations and early release of funds to support projects the issue of the environment being exposed to climate change will be reduced.				

Weak legal and policy frameworks for disaster prevention, preparedness and response	Existence of policy frameworks	NADMO	Limited funds Negligence of the policy makers	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: ample attention has to be given to policies for disaster prevention and response in order to address this issue.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
ESTATE	Existence of planning schemes Political/ Administrative Leadership	Availability of development partners FOAT Fund Presence of District Development Fund	Inaccessible infrastructure e.g.; Roads, street names Encroachment on lands for roads and drains Land litigation/disputes Lack of maintenance culture Non regular maintenance routine	Land litigation and land tenure
Poor and inadequate maintenance of infrastructure				
Conclusion: The issue of Poor and inadequate maintenance of infrastructure has significant potentials and opportunities thus can be positively addressed. Constraints of this issue can be addressed by improving accessibility to prevent encroachment on land and settling land disputes amicably to prevent future litigations. Challenges of this issue can be managed through specific marking out of land boundaries and also the legal acquisition of land to prevent land litigation and tenure.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
ADMINISTRATION	Political/Administrative Leadership Religious Organizations Youth Groups	NGOs/Civil Society Groups	Leakages within the system	Decentralized dept not well resourced
Poor service delivery at the local level.				

Conclusion: Transparent and Accountable Governance can be enhanced since significant potentials and opportunities exist. The Constraint can be addressed through controlling leakages. Challenges can be managed by adequately resourcing decentralized departments. POCC analysis contributes to paving the way for Transparent and Accountable Governance.

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
HR	Political/Administrative Leadership	Ministry of Local Government	Leakages within the system	Decentralized structure not well resourced
<ul style="list-style-type: none"> Weak implementation of administrative decentralisation 				
Conclusion: decentralized administration can be enhanced since significant potentials and opportunities exist. To overcome the challenges and constraints, enough resources have to be allocated to the decentralization process.				
Ineffective sub-district structures	Political/Administrative Leadership	Ministry of Local Government	Weak linkages between sub-districts in the municipality.	Disparities in resource allocation.
Conclusion: To address the issue of ineffective sub-district structure in the municipality, resources have to allocated judiciously among the various districts in the municipality.				

Weak ownership and accountability of leadership at the local level.	Political/Administrative Leadership	Ministry of Local Government Alliance for accountable Governance	Apathy on the part of the leaders. Poor work ethics	Corrupt practices of some government officials
Conclusion: Harnessing the potentials and opportunities, ownership and accountability of leaders at the local level will be enhanced.				
Poor service delivery at the local level.	Existence of services to be delivered to the local level.	Existence of Municipal Assembly NGOs Ministry of Local Governance	Low investments in service delivery at the local level Limited funds	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: With enough funds available and early release of funds from the DACF, service delivery at the local level will be improved.				
Weak capacity of local governance practitioners	Existence of Local Government Act Existence of local governance practitioners.	Existence of Municipal Assembly NGOs Ministry of Local Governance	Lack of capacity building Low level of education	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: to increase capacity of local governance practitioners, enough funds have to be allocated to building capacity programs organized for local governance practitioners.				
Overlapping functions among public sector institutions	Existence of the functions designated to the public sector institutions	Practice of separation of powers ADMA NGOs	Conflicts among functions of various sectors	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: With appropriate designation of powers and functions designated to the public sector institutions, the constraints of the conflicts among the institutions may be minimized.				

Little enforcement of and compliance with rules and regulations of the PSC by public sector institutions	Existence of rules and regulations of the PSC.	ADMA NGOs Existence of enforcement institutions	Weak enforcement of rules and regulations Fear of reporting wrongful acts of public officials Laid down rules and punishments to be metered out to corrupt officials.	Lack of funds Late release of funds from DACF Inadequate support from NGOs. Corruption on the part of some public officials.
Conclusion: adhering to the strict enforcement of regulations to corrupt officials can go a long way to ensure that rules of the PSC are well complied to by public sector institutions.				
Limited modernisation and use of technology in public sector	Existence of technology tools to enhance development.	ADMA NGOs	Low level of investments Inadequate tools to promote ICT	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Conclusion: To improve the use of technology in the public sector, enough investments have to be geared towards ICT to promote development.				
Poor work ethics	Existence of laid down work ethics	Municipal Assembly NGOs	Apathy on the part of the officials Low enforcement of rules and regulations Low level of motivation	Corruption on the part of some public officials.
Conclusion: to ensure that the work ethics of government officials are promoted, enough motivation have to be given out and rules have to properly enforced to promote development.				
Poor record keeping	Availability of logistics and personnel	Government support in record keeping through the provision of materials	Dilapidated nature of logistics in record keeping.	Lack of funds Poor database Low use of ICT in local revenue

Conclusion:
The potentials and opportunities can be harnessed to improve record keeping in order enhancing accountability.

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
FINANCE	Existence of revenue mobilization experts	Government support in record keeping through the provision of materials Finance department NGOs	Embezzlement of state funds	Lack of funds Late release of funds from DACF Inadequate support from NGOs.
Revenue underperformance due to leakages and loopholes, among other causes				
Conclusion: to tackle the issue of the underperformance of revenue due to leakages and loopholes, funds have to be made available and on time and also the capacity of the individuals have to be built.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
BUDGET	Existence of structured institutional linkage among the various institutions	DACF Planning Department Budget department	Low flow of information Weak involvement of citizenry	Inadequate investment into planning and budgeting Regional disparities
Poor linkage between Planning and budgeting at national, regional and District levels.				
Conclusion: with enough flow of information between the planning and budgeting unit at the national, regional and district level, there will be effective coordination which will in the long run strengthen the linkages between them.				
• Weak involvement and participation of citizenry in planning and budgeting	Avenues for all individuals to contribute Existence of civic clubs in schools Existence of sub groups within the municipality	DACF MUNICIPAL NCCE Ministry of information NGOs	Apathy on the part of the individuals Lack of support for civic groups in schools Lack of capacity building	Lack of funds Inadequate support from donor partners

<p>Conclusion: For active participation of the citizenry in planning and budget, funds have to be made available and on time to support this course. The already existing avenues for the citizenry to contribute should also be strengthened.</p>				
<p>Limited involvement of public in expenditure tracking</p>	<p>Avenues for all to contribute</p>	<p>DACF Planning Department Budget department</p>	<p>Low flow of information Weak involvement of citizenry</p>	<p>Lack of funds Inadequate support from donor partners</p>
<p>Conclusion: the potentials and opportunities have to be harnessed to overcome the constraints and challenges to ensure that the public engage in expenditure tracking.</p>				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
PLANNING				
Inadequate exploitation of local opportunities for economic growth and job creation	Existence of local oriented jobs Existence of local businesses Existence of local industrial capacities	DACF Planning Department NGOs	Lack of investments Low funding Weak involvement of citizenry Lack of capacity building.	Lack of funds Inadequate support from donor partners Late release of funds from DACF Inadequate support from NGOs
Conclusion: To improve exploitation of local opportunities for economic growth, enough funds have to be made available, with enough investments made available to promote job creation.				
High perception of corruption among public office holders and citizenry	Existence of laid down rules and functions of public officials.	DACF Planning Department NGOs NCCE	Weak involvement of citizenry Low level of sensitization about public office holders	Inadequate support from NGOs. Inadequate support from donor partners
Conclusion: Enough sensitization has to be given to the citizenry to change their perception about public officials.				

Gender disparities in access to economic opportunities	Existence of social groups and organizations	DACF Planning Department NGOs NCCE Ministry of Women and children affairs	Weak involvement of citizenry Apathy on some part of the citizenry Low level of sensitization	Inadequate support from NGOs. Inadequate support from donor partners
Conclusion: With enough funds available, the constraints and challenges of exclusion of women in some economic opportunities can be dealt with.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
PROCUREMENT	Flow of information	Procurement unit NGOs DACF Procurement Act.	Low level of funds	Lack of funds Inadequate support from donor partners Late release of funds from DACF Inadequate support from NGOs.
Inefficient in the Procurement Management and the supervision of contracts.				
Conclusion: in order to address the issue of the inefficiency in the procurement management and the supervision of contracts, enough funds have to be made available and funds should be released on time.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
NCCE	Avenues for all individuals to contribute Existence of civic clubs in schools Existence of sub groups within the municipality	DACF MUNICIPAL NCCE Ministry of information NGOs	Apathy on the part of the individuals Lack of support for civic groups in schools Lack of capacity building	Lack of funds Inadequate support from donor partners
Weak involvement and participation of citizenry in planning and budget				
Conclusion: for active participation of the citizenry in planning and budget, funds have to be made available and on time to support this course. The already existing avenues for the citizenry to contribute should also be strengthened.				
High perception of corruption among public office holders and citizenry	Regulations of public holders in the country	DACF MUNICIPAL NCCE Ministry of information NGOs	Apathy on the part of the individuals Lack of education	Lack of funds Inadequate support from donor partners Corrupt practices of some government officials

Conclusion: proper education of the citizenry about the processes and activities of public office holders will reduce the apathy and perception of the citizenry about corruption of public office holders				
Ineffective advocacy strategies by relevant institutions responsible for public education.	Avenues for all individuals to contribute Existence of civic clubs in schools Existence of sub groups within the municipality	DACF MUNICIPAL NCCE Ministry of information NGOs	Ineffective delivery of education by these institutions Planning and budgetary constraints	Lack of funds Inadequate support from donor partners
Conclusion: effective advocacy strategies have to be put in place to ensure that public education is effectively carried out by all relevant institutions in the municipality.				
Weak national values such as patriotism and loyalty to the state	Avenues for all individuals to contribute Existence of civic clubs in schools Existence of sub groups within the municipality	DACF MUNICIPAL NCCE Ministry of information NGOs	Apathy on the part of the individuals Ignorance on the part of the citizens Ineffective education of the citizenry	Lack of funds Inadequate support from donor partners
Conclusion: for the values of patriotism and loyalty to be strengthened, there should be enough education and funds should be made readily available.				
Political and civic apathy.	Avenues for all individuals to contribute Existence of civic clubs in schools Existence of sub groups within the municipality	DACF MUNICIPAL NCCE Ministry of Information NGOs	Weak values of patriotism and loyalty to the state Lack of education and sensitization	Lack of funds Inadequate support from donor partners
Conclusion: more education and patriotic values have to be instilled in the individuals to reduce political and civic apathy				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
INFORMATION SERVICE DEPARTMENT	Existence of donor organizations	ISD DACF Municipal Assembly Ministry of information NGOs	Lack of investments Lack of funds Low support from government	Lack of funds Inadequate support from donor partners
Insufficient funding of development communication				
Conclusion: to ensure that communication is well funded, enough investments have to be geared towards its development with the various stakeholders playing their roles effectively.				
Low capacity of the media for watchdog role	Existence of freedom of speech and expression Checks and balances	NGOs ISD DACF	Lack of investments Lack of funds Low support from government	Lack of funds Inadequate support from donor partners Corruption on the part of some officials.
Conclusion: To improve the capacity of the media for watchdog role in the municipality, funds have to be made readily available and on time.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Low awareness of government agenda	Existence of various media platforms.	NGOs ISD DACF	Low flow of information Lack of funds	Lack of funds Inadequate support from donor partners Late release of funds from DACF Inadequate support from NGOs.
Conclusion: flow of information on the agenda of government should be a priority in order to address the issue of the low awareness of government agenda.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
AGRIC	Existence of processing industries	DACF NGOs	Budgetary constraints	Lack of funds
Inadequate development of and investment in processing and value addition	Existence of personnel	Agric department SMEs	Inadequate equipments for processing Low patronage of local goods Lack of capacity building	Inadequate support from donor partners
Conclusion: to add more value to agricultural products more budget have to be allocated and investments geared towards processing in order to overcome the constraints and challenges taking advantage of the potentials and opportunities available.				
Erratic rainfall patterns	Existence of seasonal variation of crops	DACF Planting for food and jobs Meteorological service department MOFA	Seasonal flooding Disruption of major crops	Lack of funds Inadequate support from donor partners
Conclusion: taking advantage of the existence of variety of crops to suit the erratic rainfall patterns, more resources have to be allocated to the cultivation of these crops to overcome the challenges involved.				

	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Seasonal variability in food supply and prices	Availability of food crops Existence of extension officers	DACF MOFA NGOs Agric department Planting for food and jobs	Price fluctuation Inflation increased volatility of world food prices	Lack of funds Inadequate support from donor partners
Conclusion: The potentials and opportunities available have to be harnessed to overcome the constraints and challenges involved in seasonal variability in food supply and prices.				
Poor storage and transportation systems	Existence of roads Existence of storage facilities	DACF MOFA NGOs Agric department Planting for food and jobs Ministry of roads and highways	Poor maintenance culture Lack of capacity building Lack of support to farmers Bad state of roads	Lack of funds Late release of funds from DACF Inadequate support from NGOs. Lack of maintenance
Conclusion: the state of storage and transportation system can be improved when enough funds are made readily available and the collaborating stakeholders are actively involved.				

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Poor farm-level practices	Existence of farmers cooperation Existence of farming equipments	DACF MOFA NGOs Agric department Planting for food and jobs Ministry of roads and highways	Lack of education on good farming practices Use of rudimentary farming equipments	Lack of funds Late release of funds from DACF Inadequate support from NGOs. Lack of maintenance
Conclusion: To solve the problem of poor farm level practices among farmers, more education have to be given on good farming practices coupled with modern tools for farming.				

Lack of database on farmers	Existence of farmers cooperation	DACF MOFA MIS	Inadequate logistics to store data	Lack of funds Inadequate support from NGOs.
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Conclusion: more funds and logistics have to be made available to ensure that there is enough data on the farmers in the municipality.

	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Low productivity and poor handling of livestock/ poultry products	Existence of agro chemical shops	DACF MOFA FDA	Poor maintenance culture Lack of capacity building Lack of support to poultry farmers Low level of education	Lack of funds Late release of funds from DACF Inadequate support from NGOs. Lack of maintenance

Conclusion: Harnessing the potential of the existence of agro chemical shops, the provision of more funds will be empirical to increase productivity in poultry / livestock production.

ADOPTED ISSUE	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Weak extension services delivery	Existence of extension officers	DACF MOFA FDA Department of Agriculture	Inadequate extension officers Lack of logistics to carry out operations	Lack of funds Late release of funds from DACF Inadequate support from NGOs.

Conclusion: funds have to be made readily available to overcome the challenges and constraints of the issue of weak extension service delivery.

ADOPTED ISSUE	Availability of structured rules and regulations Orderly nature of the people	TCPD DACF	Ignorance on the part of individuals Illegal acquisition of building permits Weak coordination between institutions	Corruption on the part of some officials Lack of funds Inadequate support from NGOs.
TCPD Weak enforcement of planning and building regulations				
Conclusion: checking corruption among government officials and strict enforcement of regulations will go a long way to ensure that all regulations are adhered to.				
Inadequate spatial plans for MMDAs	Existence of Spatial planning and works inspectorate departments in the Municipality Existence of Works Dept. Existence of Spatial	TCPD	Illegal acquisition of building permits Weak coordination between institutions	Lack of funds Inadequate support from NGOs
Conclusion: More funds have to be allocated to overcome the constraints and also the correct procedures should be followed in order to acquire permits for building				
ADOPTED ISSUE	Existence of Spatial planning and works inspectorate departments in the Municipality Existence of Works Dept. Existence of Spatial	Chiefs and land owners LAP Project	Unauthorized sitting of settlements Non enforcement of bye laws	Lack of funds Inadequate support from NGOs
WORKS Inadequate human and institutional capacities for land use planning				
Conclusion: Harnessing the potentials and opportunities available will go a long way to address the issue of inadequate human and institutional capacities for land use planning.				

Rapid growth of slums in cities and towns	Existence of Spatial planning and works inspectorate departments in the Municipality Existence of Works Dept. Existence of Spatial	Chiefs and land owners LAP Project	Inadequate logistics for demolishing exercises. Non enforcement of bye laws Delay in permit acquisition Unauthorized sitting of settlements	Delay in processing land title documents from Lands Commission
Conclusion: All building rules and regulations have to strictly adhered to ensure that buildings are not sited outside their zones.				

CHAPTER THREE

DEVELOPMENT PROJECTIONS, ADOPTED GOALS, FOCUS AREA, OBJECTIVES AND STRATEGIES

3.1 Introduction

This chapter outlines the goal, objectives and strategies of the service. In line with the guidelines of the NDPC, the Municipal Objectives and strategies were adopted from the National Medium Term Development Policy Framework. The alignment of the key development issues to the appropriate goals enable the Municipality to adopt the appropriate policy objectives and their corresponding strategies that the municipal will focus on during the plan period from 2018-2021 and these have also been aligned to the SDGs/AU.

3.2 DEVELOPMENT PROJECTIONS FOR 2018-2021

The development projections for the Municipality after the various analyses are as follows:

- Internally Generated Revenue increased by 70% by December 2021
- Access to Environmental sanitation improved by 50% by December 2021
- Access to infrastructure improved by 50% by December 2021
- 10% increase in poultry and aquaculture production by December 2021.
- 10% increase in production of selected crops (pepper, onion, maize, tomato) by December 2021.
- Prepare Land use and Spatial Plans to cover the entire municipality by December 2021.
- Access to social infrastructure improved by 50% each for education, Health and Water by December 2021.
- Complete 3no Public-Private Partnership Projects by December 2021
- 1000 households to acquire household toilets by 2021.
- Conduct Medical screening for 80% of food vendors within the municipality by December 2021.
- Ensure compliance with public financial management Act regarding spending and revenue generation as well as evaluate internal control system and risk management at the Municipal and the zonal level by 2021.
- Facilitate 10,000 MSEs access to Business Development Services (BDS) by Dec. 2021
- Desilt and construct drains/ spillway for all water bodies in the municipality
- Intensify public safety awareness to almost 90% of residents in the municipality
- Improve functional literacy among non-literates to 2000 people in the municipality by December 2021
- Improve literacy level among the excluded a marginalized groups by 70% through education and sensitization by December 2021.
- Increase BECE performance and participation of girls in the STIME by 20% by December 2021
- To improve the level of Births and Deaths registration by 25% by December 2021
- Implement 95% of all project and programme in the MTDP by Dec, 2021
- Increase stakeholder engagement to 70% by 2021
- Ensure the incorporation of sustainable procurement practice in the Assembly procurement activities by December 2021.
- Create an attractive online platform for AdMA by Dec 2021

3.3 Adopted Goals, Focus Area, Objectives And Strategies

**Table 3.1 Adopted Goals, Focus Area, Objectives And Strategies
ECONOMIC DEVELOPMENT**

Goal: Build a Prosperous Society

FOCUS AREA	ISSUES	KEY POLICY OBJECTIVES	STRATEGIES	IMPLEMENTING AND COLLABORATING AGENCIES	GLOBAL/ REGIONAL LINKAGES
PRIVATE SECTOR DEVELOPMENT	<ul style="list-style-type: none"> •Limited access to credit for SMEs •Predominantly informal economy 	Support entrepreneurs and SME development	Create an entrepreneurial culture, especially among the youth. (SDG Targets 4.4, 8.3, 8.6)	Ministry of Finance Ministry of Trade and Industry Ministry of Business Development Ministry of Special Development Initiatives Ghana Investment Promotion Centre Bank of Ghana	SDG 4, 8, 9, 16, 17 AU 1,4,5
INDUSTRIAL TRANSFORMATION	<ul style="list-style-type: none"> •Limited local participation in economic development •Distressed but Viable Industries •Limited number of skilled industrial personnel 	Ensure Improved skill development for Industry	<ul style="list-style-type: none"> • Establish apprenticeship and skills development centers to train skilled labour force for specific industrial sectors. (SDG Target 4.4) • Develop in collaboration with trade Unions a database of trained apprentices and artisans and establish a National Apprentice Recruitment Agency. (SDG Target 17.18) 	Ministry of Employment and Labour Relations Ministry of Lands and Natural Resources Ministry of Education Ministry of Environment, Science, Technology and Innovation Ministry of Trade and Industry National Vocational Training Institute	SDG 4, 9, 17 AU 2, 4,5,7,9

		Pursue flagship Industrial development initiatives	<ul style="list-style-type: none"> • Building Competitiveness of existing industries by supporting them with a stimulus packages. (SDG Targets 9.2, 9.3, 9.4, 9.b, 9.c) • Introduce Industrial subcontracting exchange to link SME's with large scale enterprises. (SDG Targets 9.2, 9.3) • Implement the One District the One Factory Initiative Support Entrepreneurs and SME's Development. (SDG Targets 9.2, 9.3, 9.4,9.b, 9.c) 	Ministry of Trade and Industry Ministry of Employment and Labour Relations Ministry of Business Development	SDG 9 AU 1, 4,5,7,9
FOCUS AREA	ISSUES	KEY POLICY OBJECTIVES	STRATEGIES	IMPLEMENTING AND COLLABORATING AGENCIES	GLOBAL/ REGIONAL LINKAGES
STRONG AND RESILIENT ECONOMY	<ul style="list-style-type: none"> •Revenue underperformance due to leakages and loopholes, among other causes •Weak expenditure management and budgetary controls 	Ensure improved fiscal performance and sustainability	<ul style="list-style-type: none"> • Eliminate revenue collection leakages (SDG Targets 16.5, 16.6, 17.1) • Strengthen revenue institutions and administration (SDG Target 16.6) 	Ministry of Finance Bank of Ghana Ghana Revenue Authority Audit Service National Pensions Regulatory Authority	SDG 16, 17 AU 1, 4, 9, 20
			<ul style="list-style-type: none"> • Strengthen and strictly enforce the Public Financial Management Act, 2016 (Act 921) (SDG Targets 16.5, 16.6, 17.4) • Strictly enforce the provisions of the Public Procurement Act, 2016 (Act 914), especially with regard to sole sourcing (SDG Targets 12.7, 16.6) 	Ministry of Finance Bank of Ghana Public Procurement Authority Office of the President Parliament Controller and Accountant-General MDAs and MMDAs	SDG 10, 12, 16, 17 AU 4, 20

				Securities and Exchange Commission State Enterprise Commission Office of the Senior Minister Public Sector Reform Secretariat	
FOCUS AREA	ISSUES	KEY POLICY OBJECTIVES	STRATEGIES	IMPLEMENTING AND COLLABORATING AGENCIES	GLOBAL/ REGIONAL LINKAGES
PUBLIC INSTITUTIONAL REFORM	Revenue underperformance due to leakages and loopholes, among other causes •Weak expenditure management and budgetary controls	Build an effective and efficient government machinery	<ul style="list-style-type: none"> • Implement comprehensive HR payroll system and database (SDG Targets 16.5, 16.6) • Improve documentation within the public sector (SDG Targets 16.6, 16.10, 16.a) 	PSC, OHCS, FWSC, Ministry of Foreign Affairs and Regional Integration, PRAAD, NITA/AITI	SDG 16,17 AU 11,12
CULTURE FOR NATIONAL DEVELOPMENT	•Weak coordination among MDAs on issues related to the creative arts industry	Promote culture in the development process	<ul style="list-style-type: none"> • Enhance capacity for development of culture industry. (SDG Target 16.a) • Create awareness of the importance of culture for development and creative arts. (SDG Target 12.8) • Strengthen institutions and improve coordination framework of creative arts sector, including National Commission on Culture. (SDG Target 16.a) 	Ministry of Tourism, Culture and Creative Arts (MoTCCA), NCC, GTA, Ministry of Chieftaincy and Religious Affairs, National House of Chiefs, Ghana Hoteliers Association and Travel and Tours Federation (GHATTof), MoF, NDPC, MMDAs,	SDG 4, 8, 12, 16, 17 AU 11, 12,16

AGRICULTURE AND RURAL DEVELOPMENT	<ul style="list-style-type: none"> •Inadequate development of and investment in processing and value addition •Erratic rainfall patterns •Seasonal variability in food supply and prices •Low application of technology especially among smallholder farmers leading to comparatively lower yields 	Ensure improved public investment	Introduce District Chambers of Agriculture, Commerce and Technology (DCACT) with the mandate to promote agribusiness through an enhanced interface between the private and public sectors at district level. (SDG Target 16.6)	Ministry of Food and Agriculture Ministry of Roads and Highways Ministry of Trade and Industry MMDAs Ministry of Local Government and Rural Development	SDG 1, 2, 9, 16, 17 AU 1,3,4,5,20
	<ul style="list-style-type: none"> •Poor storage and transportation systems •Poor farm-level practices •Lack of database on farmers •Low level of husbandry practices, •Low productivity and poor handling of livestock/ poultry products •Inadequate and poor-quality data •Inadequate disease monitoring and surveillance 	Improve production efficiency and yield	Reinvigorate extension services. (SDG Target 2.a)	Ministry of Food and Agriculture Ministry of Environment, Science, Technology and Innovation Council for Scientific and Industrial Research Association of Ghanaian Industries Ghana Irrigation Development Authority Ministry of Sanitation and Water Resources Environmental Protection Agency, Ghana Investment Promotion Centre Water Resources Commission Water Research Institute Private Enterprise Federation	SDG 1, 2, 5, 7, 10, 12, 16, 17 AU 1,3,4,5,20

	<p>systems</p> <ul style="list-style-type: none"> •Weak extension services delivery •Low levels of private sector investment in aquaculture (small- and medium-scale producers) <p>High cost of aquaculture inputs</p>	<p>Improve postharvest management</p>	<p>Support selected products beyond the farm gate in post-harvest activities, including storage, transportation, processing, packaging and distribution</p>	<p>Ministry of Food and Agriculture, Ministry of Environment, Science, Technology and Innovation Council for Scientific and Industrial Research</p>	<p>SDG 1, 2, 8, 9, 11, 12, 16, 17 AU 5</p>
		<p>Enhance the application of science, technology and innovation</p>	<p>Improve the effectiveness of Research-Extension-Farmer Liaison Committees (RELCs) and integrate the concept in the agriculture research system to increase participation of end users in technology development 4.5.3 Establish a database on all farmers, drawn from the national identification system</p>	<p>Ministry of Food and Agriculture Ministry of Environment, Science, Technology and Innovation Council for Scientific and Industrial Research Association of Ghanaian Industries Ghana National Association of Farmers and Fishermen Peasant Association of Ghana Best Farmers' Association</p>	<p>SDG 2, 5, 8, 9, 10, 12, 16, 17 AU 1,3,4,5,20</p>
		<p>Promote livestock and Poultry development for food security and income generation</p>	<p>Intensify disease control and surveillance, especially for zoonotic and scheduled diseases</p>	<p>Ministry of Food and Agriculture Ministry of Environment, Science, Technology and Innovation Council for Scientific and Industrial Research</p>	<p>SDG 2, 8, 16 AU 4, 5</p>
FOCUS AREA	ISSUES	KEY POLICY OBJECTIVES	STRATEGIES	IMPLEMENTING AND COLLABORATING AGENCIES	GLOBAL/ REGIONAL LINKAGES

<p>FISHERIES AND AQUACULTURE DEVELOPMENT</p>	<ul style="list-style-type: none"> •Inadequate development of and investment in processing and value addition •Erratic rainfall patterns •Seasonal variability in food supply and prices •Low application of technology especially among smallholder farmers leading to comparatively lower yields •Poor storage and transportation systems •Poor farm-level practices •Lack of database on farmers •Low level of husbandry practices, • Low productivity and poor handling of livestock/ poultry products •Inadequate and poor-quality data •Inadequate disease monitoring and surveillance systems •Weak extension services delivery •Low levels of private sector investment in aquaculture (small- and medium-scale producers) High cost of aquaculture inputs 	<p>Ensure Sustainable development and management of aquaculture</p>	<p>Provide consistent and quality extension service delivery</p> <p>5.1.4 Design and implement a flagship intervention to be known as Aquaculture for Jobs and Food for aquaculture</p>	<p>Ministry of Fisheries and Aquaculture Development Ministry of Environment, Science, Technology and Innovation Council for Scientific and Industrial Research Fisheries Commission Ghana National Association of Farmers and Fishermen Canoe Owners Association National Premix Secretariat Ministry of Energy</p>	<p>SDG 2, 4, 12, 14, 16 AU 6, 7</p>
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<p>EDUCATION AND TRAINING</p>	<ul style="list-style-type: none"> • Poor quality of education at all levels. • Low participation of females in learning of science, technology, engineering and mathematics • Poor linkage between management processes and school operations • Low participation in Non-Formal Education. • Inadequate funding 	<p>1.1 Enhance inclusive and equitable access to, and participation in quality education at all levels</p>	<p>1.1.1 Continue implementation of free SHS and TVET for all Ghanaian children (SDG Target 4.1) 1</p> <p>1.1.2 Ensure inclusive education for all boys and girls with special needs (SDG Targets 4.1, 4.2, 4.5, 4.a)</p> <p>1.1.3 Expand infrastructure and facilities at all levels (SDG Target 4.a)</p> <p>1.1.4 Popularise and demystify the teaching and learning of science, technology, engineering and mathematics (STEM) and ICT education in basic and secondary education (SDG Target 4.1)</p> <p>1.1.5 Strengthen school management systems</p> <p>1.1.6 Ensure adequate supply of teaching and learning materials (SDG Target 4.c)</p> <p>1.1.7 Provide life skills training for managing personal hygiene, fire safety, environment, sanitation and climate change (SDG Targets 4.7, 13.3)</p> <p>1.1.8 Facilitate implementation of language policies</p>	<p>MOE, Scholarship Secretariat, NCCA, MHCI, COTVET, GES, MoF, GETFund, faith-based organisations, CHASS, MoGCSP, TAs, NCCE, DSW, DOC, DCD, Media, UTAP, Student Loan Trust, NCTE, GES Trust Fund, NVTI</p>	<p>SDG 4, 9, 13, 16, 17 AU 2, 18</p>
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		Ensure sustainable sources of financing for education.	. 1.1.9 Explore alternative source of funding for Non Formal Education.		
HEALTH AND HEALTH SERVICES	<ul style="list-style-type: none"> • Gaps in physical access to quality healthcare • Poor quality of healthcare services • Unmet need for mental health services • Inadequate financing of the health sector • Increasing morbidity, mortality and disability due to communicable, non-communicable and emerging diseases • High HIV and AIDS stigmatisation and discrimination 	2.1 Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)	<p>2.1.1 Accelerate implementation of Community-based Health Planning and Services (CHPS) policy to ensure equity in access to quality healthcare (SDG Targets 1.2, 1.3, 3.1, 3.2, 3.3, 3.8)</p> <p>2.1.15 Revamp emergency medical preparedness and response services.</p> <p>2.1.6 Strengthen the district and sub-district health systems as the bedrock of the national primary healthcare strategy (SDG Targets 1.2, 1.3, 3.1, 3.2, 3.3, 3.4, 3.6, 3.7, 3.8, 16.6)</p> <p>1.1.9 Accelerate implementation of the mental health strategy (SDG Targets 3.4, 3.5, 16.6)</p> <p>Effectively implement the health financing strategy (SDG Targets 1.3, 3.c, 16.6)</p> <p>2.3.1 Strengthen maternal, newborn care and adolescent services (SDG Targets 3.1, 3.2).</p> <p>2.3.3 Strengthen prevention and management of malaria cases.</p> <p>2.3.7 Intensify Polio eradication effort (SDGs Targets 3.3, 16.6)</p> <p>2.3.11 Intensify implementation of Malaria Control Programme (SDG</p>	GHS, DHS, MoH, NHIS, Narcotics Control Board, FDA, NPC, NHIS, Ghana AIDS Commission, PPAG, NMC	SDG 1, 3, 5, 9, 10, 16 AU 3

			<p>Target 3.3) 2.3.2 Strengthen Integrated Disease Surveillance and Response (IDRS) at all levels (SDG Target 16.6 2.3.7 Intensify polio eradication efforts (SDG Target 3.2) 2.4.1 Expand and intensify HIV Counselling and Testing (HTC) programmes (SDG Targets 3.3, 3.7) 2.4.2 Intensify education to reduce stigmatization (SDG Target 3.7)</p>		
		2.2 Strengthen healthcare management system	<p>Strengthen collaboration and partnership with the private sector to provide health services (SDG Target 17.17) 2.2.8 Build capacity for monitoring and evaluation in the health sector (SDG Target 16.6) 2.2.7 Improve health information management systems, including research in the health sector (SDG Target 16.6) 2.2.2 Strengthen coverage and quality of healthcare data in both public and private sectors (SDG Target 17.18)</p>	GHS, DHS, MoH, NHIS, Narcotics Control Board, FDA, NPC, NHIS,	SDG 3, 16, 17 AU 3
WATER AND ENVIRONMENTAL SANITATION	<ul style="list-style-type: none"> • Low level of materials for reuse and recycling. • High prevalence of open 	5.2 Enhance access to improved and reliable environmental sanitation services	<p>5.2.1 Develop innovative financing mechanisms and scale up investments in sanitation sector (SDG Targets 17.3, 17.5) 5.2.2 Create space for private sector participation in the provision of</p>	MESTI, DVLA, EPA, MC, LC, Chamber of Mines, AGI, MMDAs, CSOs, academia, PEF,	SDG 3, 6, 7, 9, 11, 12, 14, 16, 17 AU 1,7, 11,12

	<p>defecation.</p> <ul style="list-style-type: none"> • High user fee for sanitation services. • Poor sanitation and waste management. • Poor hygiene practices. • Poor planning and implementation of sanitation plans. 		<p>sanitation services (SDG Target 17.17)</p> <p>5.2.4 Promote National Total Sanitation Campaign (SDG Target 6.2)</p> <p>5.2.5 Increase and equip front-line staff for sanitation (SDG Target 6.b)</p> <p>5.2.6 Implement the Toilet for All and Water for All programmes under the IPEP initiative (SDG Targets 6.1, 6.2)</p> <p>5.2.7 Monitor and evaluate implementation of sanitation plan (SDG Target 16.6)</p> <p>5.2.8 Encourage private sector investment in recycling and recovery plants to move towards elimination of the plastic and electronic waste menace (SDG Targets 6.3, 6.a, 12.5)</p> <p>5.2.9 Provide public education on solid waste management (SDG Target 12.8)</p> <p>5.2.10 Improve sanitation sector institutional capacity (SDG Targets 6.a, 16.6)</p> <p>5.2.11 Enhance implementation of the Polluter Pays Principle in waste management (SDG Target 6.3)</p> <p>5.2.12 Expand disability-friendly and gender-friendly sanitation facilities (SDG Target 6.2)</p> <p>5.2.13 Review, gazette and enforce</p>	<p>Energy Commission, Fisheries Commission</p>	
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			<p>MMDA bye-laws on sanitation (SDG Targets 16.6, 16.b)</p> <p>5.2.14 Develop and implement strategies to end open defecation (SDG Target 6.2)</p> <p>5.2.15 Improve management of waste disposal sites to control greenhouse gas emissions (GHGs) (SDG Target 11.6)</p>		
POVERTY AND INEQUALITY	<ul style="list-style-type: none"> • High incidence of poverty • Rising inequality among socio-economic groups and between geographical areas • Ineffective inter-sectoral coordination of child protection and family welfare • Poor quality of services for children and families • Low awareness of child protection laws and policies 	Reduce income disparities among socio-economic groups and between geographical areas	6.2.3 Improve business development services including investment plans to facilitate local economic development and private sector participation (SDG Targets 17.5, 17.17)	GSS, GHS, MOGCSP, MoF, MLGRD, Dept. of Social Welfare, Parliamentary Select Committee on Poverty, MELR	SDG 1, 16 AU 1,17,
		Eradicate poverty in all its forms and dimensions	<p>Empower vulnerable people to access basic necessities of life (SDG Target 1.4)</p> <p>Strengthen the capacity of oversight institutions regarding poverty reduction (SDG Target 16.6)</p>	GSS, GHS, MOGCSP, MoF, MLGRD, Dept. of Social Welfare, Parliamentary Select Committee on Poverty, MELR	SDG 1, 16 AU 1,17,

	<ul style="list-style-type: none"> High incidence of children's rights violation 				
GENDER EQUALITY	Unfavourable sociocultural environment for gender equality Gender disparities in access to economic opportunities	Attain gender equality and equity in political, social and economic development systems and outcomes	9.1.6 Introduce measures to promote change in socio-cultural norms and values inhibiting gender equality (SDG Targets 5.1, 5.2, 5.3, 10.2)	MCRA, National House of Chiefs, MoJAGD, MOGCSP, MELR, Parliament, GES, NCPD, Regional Houses of Chiefs, MLGRD, CSOs, MOE, Labour Department and other stakeholders	SDG 5, 10, 16, 17 AU 1,2,3,17,20
		Promote economic empowerment of women	<p>Improve access to education, health and skills training in income-generating activities for vulnerable persons including head porters (kayayei) (SDG Targets 3.8,4.5)</p> <p>9.2.9 Encourage women artisans and other tradespeople including farmers to form associations for easy access to information and other forms of support (SDG Targets 1.4, 5.c)</p>	MLNR, MLGRD, MoF, MASLOC, MOTI, MOH, MOE, MELR, MOFA, MOJAGD, Parliament, Lands Commission, Ministry of Chieftaincy and Religious Affairs, MoGCSP, MMDAs, private sector, NGOs, GRA, NCCE, Ministry of Information, NBSSI, AGI, Labour Department and other stakeholders	SDG 1, 3, 4, 5, 8, 10 AU 1, 3, 17,20

CHILD AND FAMILY WELFARE	Inadequate and limited coverage of social protection programmes for vulnerable groups	Ensure effective child protection and family welfare system	Strengthen capacity of government institutions and CSOs for advocacy and implementation of child protection and family welfare policies and programmes (SDG Targets 8.7, 16.2, 16.6)	MoGCSP, DoC, MOC, MoE, MLGRD, MMDAs, LGS, NDPC, DSW, LGS, academia, CSOs, MoF, DCD, traditional authorities, religious institutions, CSOs, NCCE	SDG 1, 4, 5, 8, 10, 16, 17 AU 1,18
SOCIAL PROTECTION	<ul style="list-style-type: none"> • Ineffective inter-sectoral coordination of child protection and family welfare • Poor quality of services for children and families • Low awareness of child protection laws and policies 	Strengthen social protection, especially for children, women, persons with disability and the elderly	<p>Strengthen and effectively implement existing social protection intervention programmes and expand their coverage to include all vulnerable groups (SDG Targets 1.3, 5.4, 10.4)</p> <p>Institute effective and accurate means of identifying and enrolling beneficiaries (SDG Target 1.3)</p> <p>Strengthen access for vulnerable groups to justice, rights, and entitlements</p> <p>Develop and implement social policies to revive the extended family system (SDG</p> <p>Develop and implement productive and financial inclusion alongside the LEAP cash grant to facilitate graduation of LEAP beneficiaries from the cash transfer programme (SDG Targets</p>	MoGCSP, MoE, MoH, MoF, MLGRD, MoA, NPC, GSS, MMDAs, LGSS, CSPS, Ghana AIDS Commission, NGOs, DPs, NGOs, DPs	SDG 1, 2, 5, 8, 9, 10, 11, 14 16, 17 AU 1, 2, 17,18

DISABILITY AND DEVELOPMENT	<ul style="list-style-type: none"> • Lack of appropriate legislative instruments for implementation of the Mental Health Act, 2012 (Act 846) and the Disability Act, 2006 (Act 715) • Ignorance of PWDs personal rights • High unemployment rate among PWDs • Perceived low levels of skills and education of PWDs • Low participation of PWDs in decision making • Inadequate support for special education for PWDs 	Promote full participation of PWDs in social and economic development	<p>Ensure passage of legislative instruments for implementation of Mental Health Act, 2012 (Act 846) and Disability Act, 2006 (Act 715) (SDG Targets 3.4, 16.3, 17.14)</p> <p>Ensure effective implementation of the 3% increase in District Assemblies Common Fund disbursements to PWDs (SDG</p>	<p>MoGCSP, NCPD, and MoE, GFD, CSOs, MDAs, MMDAs, DPs, NCCE, AESL, LUSPA, MoH, MoC, NVTI</p>	<p>SDG 1, 3, 8, 10, 16, 17</p> <p>AU 1, 2, 3, 4, 11, 12, 17, 18</p>
		Promote participation of PWDs in politics, electoral democracy and governance	Promote advocacy regarding the inclusion of PWDs in politics, electoral processes and governance (SDG Target 10.2)		
		Ensure that PWDs enjoy all the benefits of Ghanaian citizenship	<p>11.3.1 Ensure the implementation of the Ghana Accessibility Standards to ensure access of PWDs to the built environment, goods, services and assistive devices (SDG Targets 10.2, 11.1)</p> <p>11.3.5 Empower parents and caregivers to provide the needed support (SDG Target 5.4)</p> <p>11.3.6 Promote the eradication of disability-related discrimination (SDG Targets 5.1, 10.2, 10.3)</p> <p>11.3.7 Provide sustainable employment opportunities and decent living</p>		

			conditions for persons with disability (SDG Targets 4.4, 8.5, 8.8)		
SPORTS AND RECREATION	Inadequate and poor sports infrastructure Lack of Provision for Sports and recreational need in the development of communities	Enhance sports and recreational infrastructure	14.11 Adopt a national for the development and maintenance of sports (SDG Target 17.4) 14.1.3 Promote Local manufacturing and affordability of sports (SDG Target 9.1) 14.2.3 Provide adequate logistics and equipment for sports competition (SDG Target 9.1)	MoYS, NSA, NSC, GFA, GOC, MoF, AGI, MoTI	SDG 1, 9, 11, 16, 17 AU 1, 9, 10,20
	Inadequate and unbalanced investment in sports development	Ensure sustainable sources for funds for development of sports	14.3.1 Develop a resource mobilization strategy and establish a sports development fund (SDG Target 17.3)	MoYS, NSA, NSC, GFA, GOC, GES, MoF, MoGCSP, NYA, tertiary institutions, MMDAs, security services, GNPC	SDG 4, 5, 9, 16, 17 AU 1, 2, 9,10, 20
YOUTH AND DEVELOPMENT	<ul style="list-style-type: none"> Youth unemployment and underemployment among rural and urban youth 	Promote effective participation of youth in socio economic development	13.1.1 Mainstream youth development in national development policies, programmes and projects across all sectors (SDG Target 16.7) 13.1.7 Develop and implement additional initiatives for youth employment, including promotion of entrepreneurial skills (SDG Targets 4.4, 8.3) 13.1.11 Support the youth to participate in modern agriculture (SDG	NYA, MoGCSP, DOVVSU, NCCE, CSOs, MoI, MoYS, PPAG, YAM, Curious Minds	SDG 4, 10, 16 AU 1, 2, 12,18

			Target 8.6)		
	<ul style="list-style-type: none"> Limited respect for the right of the youth Weak coordination of youth related institution and programmes 	Promote Youth participation in politics, electoral democracy and governance	13.2.4 Promote awareness of the rights and responsibilities of the youth. (SDG Targets 4.7, 16.10, 16.7)	NYA, MoGCSP, DOVVSU, NCCE, CSOs, MoI, MoYS, PPAG, YAM, Curious Minds	SDG 4, 10, 16 AU 1, 2, 12,18
POPULATION MANAGEMENT	Weak management of population issues Changing population structure with youth bulge	Improve population management	4.1.2 Intensify public education on population issues at all levels of society (SDG Target 3.7) 4.1.3 Develop reliable system for the collection, compilation, analysis and dissemination of relevant and timely demographic data (SDG Target 17.18) 4.1.4 Restructure and reposition Births and Deaths Registry (SDG Target 16.6) 4.1.5 Strengthen civil registration and vital statistics (SDG Target 16.9)	NPC, NDPC, GSS, MoE, MoH, GES, GHS, RIPS (UG)	SDG 3, 5, 16, 17 AU 1, 17,18
		Harness demographic dividend	4.2.8 Strengthen research and modelling on harnessing the demographic dividend (SDG Target 4.4)		

ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT

Goal: Safeguard the natural environment and ensure a resilient built environment

FOCUS AREA	KEY ISSUES	POLICY OBJECTIVES	STRATEGIES	IMPLEMENTING AND COLLABORATING AGENCIES	GLOBAL/REGIONAL LINKAGES
HUMAN SETTLEMENTS AND HOUSING	<ul style="list-style-type: none"> Weak enforcement of planning and building regulations Inadequate spatial plans for MMDAs Inadequate human and institutional capacities for land-use planning 	Promote sustainable spatially integrated, balanced and orderly development of human settlements	<p>landuse and spatial planning act (SDG Targets 16.6, 17.16)</p> <p>Fully implement Regional Spatial Development Framework (SDG Targets 16.6, 17.16)</p> <p>7.1.5 Strengthen the human and institutional capacities for effective land use planning and management nationwide (SDG Targets 16.6, 16.a)</p>	MESTI, MLGRD, LUSPA, MWH, MLNR, Lands Commission, Works Dept., GREDA, MoPln, MZD,	<p>SDG 11, 16, 17</p> <p>AU 1, 10, 12</p>
ZONGOS AND INNER CITY DEVELOPMENT	Improve quality of life in slums, zongos and inner cities	Improve quality of life in slums, zongos and inner cities	20.1.2 Develop and implement major slum renewal and redevelopment programmes (SDG Targets 11.1, 11.2, 11.3, 11.6, 11.7, 11.a, 11.c)	Ministry of Inner City and Zongo Development, MLGRD, other MDAs, MMDAs	<p>SDG 1, 10, 11, 17</p> <p>AU 1, 4, 10, 12</p>
CONSTRUCTION INDUSTRY DEVELOPMENT	<ul style="list-style-type: none"> Lack of regulation of contractor conduct and performance Shortage of skilled construction workers. Poor management practices on 	Build competitive and modern construction industry.	<p>13.1.2 Improve and standardize techniques and material use (SDG Target 9.a)</p> <p>13.1.3 Ensure quality in all aspects of construction (SDG Target 9.a)3.</p> <p>13.1.7 Ensure accreditation and certification of skilled construction workers and construction site supervisors (SDG Target 9.a)</p>	MLGRD, Ministry of Works and Housing, Ministry of Roads and Highways, Ministry of Railway, Ministry of Transport, Ministry of	<p>SDG 4, 9, 16</p> <p>AU 10, 11,12</p>

	<p>construction sites.</p> <ul style="list-style-type: none"> • Poor enforcement of regulations and statutes • Proliferation of sub-standard construction materials and products • Poor safety, health and environmental management practices at construction sites <p>Poor landscaping</p> <ul style="list-style-type: none"> • Poor and inadequate maintenance of infrastructure 			Aviation, Land Use and Spatial Planning Authority, Built Environment Professional Organizations, MMDAs	
DRAINAGE AND FLOOD CONTROL	<ul style="list-style-type: none"> • Recurrent incidence of flooding • Poor waste disposal practices • Poor drainage system • Silting and choking of drains • Uncovered drains • Poor landscaping 	Address recurrent devastating floods.	<p>14.1.3 Intensify public education on indiscriminate disposal of waste (SDG Target 11.6)</p> <p>14.1.4 Prepare and implement adequate drainage plans for all MMDAs (SDG Targets 11.3, 11.b).</p>	MLGRD, Ministry of Works and Housing, Ministry of Roads and Highways, MDAS and MMDAs, Built Environment Professional Organizations, MMDAs.	<p>SDG 9, 11</p> <p>AU 1, 2, 10, 12</p>

TRANSPORT INFRASTRUCTURE (ROAD, RAIL, WATER AND AIR)	<ul style="list-style-type: none"> Poor quality and inadequate road transport network Inefficiencies in the procurement, management and supervision of contracts Rapid deterioration of roads 	Improve efficiency and effectiveness of road transport infrastructure and services.	<p>9.1.1 Ensure capacity improvement by constructing missing links (SDG Targets 9.1, 11.2)</p> <p>9.1.4 Provide bitumen surface for road networks in district capitals and areas of high agricultural production and tourism. (SDG Targets 7.3, 11.2)</p> <p>9.1.5 Promote private sector participation in construction, rehabilitation and management of road transport services (SDG Targets 9.1, 17.17)</p> <p>9.1.5 Promote private sector participation in construction, rehabilitation and management of road transport services (SDG Targets 9.1, 17.17)</p> <p>9.1.6 9.1.6</p> <p>9.1.14 Mainstream climate change into the transport sector (SDG Target 13.2)</p>	MoT, MRH, PEF, GHA, DFR, MMDAs, MLGRD, GIPC EPA, GRTCC, Road Cotatos Association, BRRI, DUR, MoF, Ghana Police Service (MTTU), Koforidua Training Centre, Parliament, DVLA, relevant professional institutions,	SDG 3, 7, 9, 11, 13, 16, 17 AU 1,10,20
ENVIRONMENTAL POLLUTION	<ul style="list-style-type: none"> High prevalence of open defecation. Poor sanitation and waste management. Poor hygiene practices. Improper disposal 	Reduce environmental pollution	<p>5.1.2 Promote the use of environmentally friendly methods and products (SDG Targets 9.4, 12.4, 17.7)</p> <p>5.1.3 Intensify public education on noise pollution (SDG Target 16.10)</p> <p>5.1.4 Intensify enforcement of regulations on noise and air pollution, including open burning (SDG Targets 11.6, 16.b)</p> <p>5.1.6 Enforce environmentally sound</p>	MESTI, DVLA, EPA, MC, LC, Chamber of Mines, AGI, MMDAs, CSOs, academia, PEF, Energy Commission, Fisheries Commission	SDG 3, 6, 7, 9, 11, 12, 14, 16, 17 AU 1,7, 11,12

	<p>of solid and liquid waste.</p> <ul style="list-style-type: none"> • Inadequate engineered landfill sites and waste water treatment plants. • Destructive impact of plastic waste on terrestrial, aquatic, and marine ecosystems. • Air and noise pollution especially in urban areas. • Ineffective enforcement of noise regulations 		<p>management of chemicals and all waste throughout their life cycle (SDG Target 12.4)</p> <p>5.1.10 Enforce Hazardous and Electronic Waste Control and Management Act 2016, (Act 917) (SDG Targets 3.9, 6.3, 16.b)</p>		
INFORMATION COMMUNICATION TECHNOLOGY (ICT)	<ul style="list-style-type: none"> • Low broadband wireless access • Poor quality ICT services • Limited use of ICT as a tool to enhance the management and efficiency of businesses and provision of public services 	Enhance application of ICT in national development	<p>10.1.3 Improve telecommunications accessibility (SDG Targets 9.c, 17.8)</p> <p>10.1.6 Collaborate with the private sector to increase the broadband, bandwidth and speed of connections nationwide (SDG Target 17.17)</p> <p>0.1.8 Improve the quality of ICT services, especially internet and telephony (SDG Target 9)</p> <p>10.1.9 Develop and maintain online database for all categories of properties and provide secure data access (SDG Target 16.10)</p> <p>10.1.10 Develop and integrate identification coding schemes for land</p>	Ministry of Communications, NITA, National Data Centre, NIA, MMDAs, MoTI, CERSGIS, SADA, MESTI	<p>SGD 9, 16, 17</p> <p>AU 1,2 4,10, 12, 17</p>

CLIMATE VARIABILITY AND CHANG	<ul style="list-style-type: none"> • Loss of trees and vegetative cover. • Degraded landscapes. 	Reduce greenhouse gases	<p>7.2.1 Accelerate implementation of Ghana REDD+ Strategy (2016-2036) (SDG Targets 11.7, 13.a, 16.6)</p> <p>7.2.4 Promote tree planting and green landscaping in communities (SDG Targets 11.7, 15.2)</p>	MESTI, EPA, GMeT, FC, MRH, MLNR, MLGRD, MOTCCA, NDPC	SDG 3, 11, 13, 15, 16
CLIMATE VARIABILITY AND CHANG	<ul style="list-style-type: none"> • Vulnerability to climate change. • Weak legal and policy frameworks for disaster prevention, preparedness and response 	Enhance climate change resilience	<p>7.1.8 Manage climate-induced health risks (SDG Targets 1.5, 16.6)</p> <p>7.1.9 Develop climate-responsive infrastructure (SDG Target 9.1)</p> <p>7.1.10 Mainstream climate change in national development planning and budgeting processes (SDG Targets 11.b, 13.2)</p> <p>7.1.5 Improve and harmonise agricultural research, including application of climate models (SDG Targets 2.4, 2.a)</p>	MOFA, EPA, MESTI, CSIR, MMDAs, CSOs, Hydrological Services Department, FC, GIDA, MOFA, COCOBOD, FC, GMeT, NDPC, MOGCSP	SDG 1, 2, 9, 11, 13, 16 AU 3, 5, 7, 10, 12, 17
INFRASTRUCTURE MAINTENANCE	Poor and inadequate maintenance of infrastructure	Promote proper maintenance culture	<p>15.1.3 Establish timely and effective preventive maintenance plan for all public infrastructure (SDG Target 9.a)</p> <p>15.1.4 Build capacity to ensure requisite skills for infrastructure maintenance (SDG Target 17.9)</p>	MLGRD, Ministry of Works and Housing, Ministry of Roads and Highways, MDAS and MMDAs, Built Environment Professional Organizations, MMDAs.	SDG 9, 11, 17 AU 1, 10, 11,12

FOCUS AREA	KEY ISSUES	POLICY OBJECTIVES	STRATEGIES	IMPLEMENTING AND COLLABORATING AGENCIES	GLOBAL/REGIONAL LINKAGES
LOCAL GOVERNMENT AND DECENTRALISATION	<p>Weak implementation of administrative decentralisation</p> <p>Ineffective sub-district structures</p> <p>Weak ownership and accountability of leadership at the local level</p> <p>Poor service delivery at the local level</p> <p>Weak capacity of local governance practitioners</p> <p>Overlapping functions among public sector institutions</p> <p>Little enforcement of and compliance with rules and regulations of the PSC by public sector institutions</p>	<p>Deepen political and administrative decentralization</p>	<p>Institute mechanism for effective inter-service/inter-sectoral collaboration and cooperation at district, regional and national levels</p> <p>Strengthen sub-district structures</p> <p>Strengthen sub-district structures</p>	<p>MLGRD, NALAG</p> <p>Institute of Local Government Studies</p> <p>Ministry of Foreign Affairs and Regional Integration</p> <p>District Assemblies</p> <p>Common Fund, Local Government Service, NCCE</p>	<p>SDG 16,17</p> <p>AU 11, 12,13</p> <p style="text-align: right;">283</p>

	<p>Limited modernisation and use of technology in public sector</p> <p>Undue interference in the functioning of public sector institutions</p> <p>Inefficient public service delivery</p> <p>Poor work ethic</p> <p>Lack of linkage between human resource planning and pay administration in the public service</p> <p>Poor record keeping</p>				
STRONG AND RESILIENT ECONOMY	Revenue underperformance due to leakages and loopholes, among other causes	Ensure improved fiscal performance and sustainability	<p>Eliminate revenue collection leakages</p> <p>Strengthen and strictly enforce the Public Financial Management Act, 2016 (Act 921)</p> <p>Strictly enforce the provisions of the Public Procurement Act, 2016 (Act 914),</p>	<p>Ministry of Finance</p> <p>Bank of Ghana</p> <p>Ghana Revenue Authority</p> <p>Audit Service</p> <p>National Pensions Regulatory Authority</p>	SDG 16, 17 AU 1, 4, 9, 20

			<p>especially with regard to sole sourcing</p> <p>Review and strengthen the public sector wage bill management system.</p>		
LOCAL GOVERNMENT AND DECENTRALISATION	<p>Poor linkage between planning and budgeting at national, regional and district levels.</p> <p>Weak involvement and participation of citizenry in planning and budgeting</p> <p>Limited involvement of public in expenditure tracking</p> <p>Weak link between medium-term policies/plans and the Budget</p>	<p>Improve popular participation at regional and district levels</p>	<p>Strengthen People's Assemblies concept to encourage citizens to participate in government</p> <p>Improve accountability in the public service.</p> <p>Continuously educate and sensitize citizens on their rights and responsibilities</p>	<p>MLGRD, MMDAs, CSOs, NGOs and related institutions</p>	<p>SDG 16, 17</p> <p>AU 11, 12</p>
LOCAL GOVERNMENT AND DECENTRALISATION	<p>Poor coordination in preparation and implementation of development plans</p>	<p>Improve decentralized planning</p>	<p>Strengthen local level capacity for participatory planning and budgeting (SDG Targets 16.6, 16.7) 2.2.2 Strengthen local capacity for spatial planning (SDG Targets 16.7, 17.9) 2.2.3 Create enabling environment for</p>	<p>MOJAGD, EOCO, FIC, Audit Service, Procurement Authority Public Accounts Committee, NCCE</p> <p>MLNR, MLGRD, MoF,</p>	<p>DG 12, 16</p> <p>AU 11,12, 13</p>

<p>LOCAL GOVERNMENT AND DECENTRALISATION</p>	<p>Inadequate exploitation of local opportunities for economic growth and job creation</p> <p>High perception of corruption among public office holders and citizenry.</p>	<p>Improve decentralized planning</p>	<p>implementation of Local Economic Development (LED) and Public-Private Partnership (PPP) policies at district level (SDG Targets 17.14, 17.17)</p> <p>NDPC</p> <p>Ensure implementation of planning and budgeting provisions in LI 2232 and the Public Financial Management Act 2016 (Act 921)</p>	<p>MASLOC, MOTI, MOH, MOE, MELR, MOFA, MOJAGD, Parliament, , Ministry of Chieftaincy and Religious Affairs,</p> <p>MoGCSP, MMDAs,</p>	<p>SDG 16,17</p> <p>AU 11,12</p>
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<p>CORRUPTION AND ECONOMIC CRIMES</p>	<p>Gender disparities in access to economic opportunities</p>	<p>Promote the fight against corruption and economic crimes</p>	<p>Ensure continued implementation of the National Anti Corruption Action Plan (NACAP) (SDG Targets 16.5, 16.b) 7.1.2 Undertake comprehensive institutional and legislative reforms (SDG Targets 16.6, 16.a) 7.1.3 Pursue an effective campaign for attitudinal change</p>	<p>private sector, NGOs, GRA, NCCE, Ministry of Information, NBSSI, AGI, Labour Department</p>	<p>SDG 1, 3, 4, 5, 8, 10</p>
<p>GENDER EQUALITY</p>		<p>Promote economic empowerment of women</p>	<p>Ensure the protection of women access, participation and benefits in all labour-related issues Improve access to education, health and skills training in income-generating activities for vulnerable persons including head porters</p>		<p>AU 1, 3, 17,20</p>

<p>ATTITUDINAL CHANGE AND PATRIOTISM</p>	<p>Ineffective advocacy strategies by relevant institutions responsible for public education.</p> <p>Weak national values such as patriotism and loyalty to the state</p> <p>Political and civic apathy.</p>	<p>Promote discipline in all aspects of life</p>	<p>implement interventions to promote attitudinal change and instill patriotism in the citizenry, especially amongst children and the youth</p> <p>Strengthen advocacy to promote attitudinal change</p> <p>Launch a good society campaign to promote good national values, attitudinal change, patriotism, pursuit of excellence and discipline, especially amongst children and the youth</p>	<p>NCCE, MOE, GES, NMC</p>	<p>SDG 4, 16,17 AU 2, 11,12</p>
<p>DEVELOPMENT COMMUNICATION</p>	<p>Limited public and community ownership</p> <p>Gaps in awareness, advocacy and enforcement of citizen rights and responsibilities</p> <p>Low capacity of the media for watchdog role</p> <p>Inadequate ownership and accountability for national</p>	<p>Ensure responsive governance and citizen participation in the development dialogue.</p>	<p>Promote ownership and accountability for implementation for development policy programmes</p> <p>Promote social behavior change around a set of shared values of the good society</p>	<p>Ministry of Information, NCCE, CHRAJ, NADMO, media houses, PRINPAG, training institutions, Ministry of Chieftaincy and Religious Affairs, NMC, GJA</p>	<p>SDG 16, 17 AU 11,12</p>

	development at all levels Polarised media landscape Insufficient funding of development communication Low awareness of government agenda				
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CHAPTER FOUR

DEVELOPMENT PROGRAMMES AND SUB-PROGRAMMES

4.1 Development Programmes And Sub-Programmes

Table 4.1: Development Programmes and Sub-Programmes

ECONOMIC DEVELOPMENT

ADOPTED OBJECTIVES	ADOPTED STRATEGIES	PROGRAMMES	SUB-PROGRAMMES
Ensure improved public investment	Introduce District Chambers of Agriculture, Commerce and Technology (DCACT) with the mandate to promote agribusiness through an enhanced interface between the private and public sectors at district level. (SDG Target 16.6)	Agriculture Mordernisation and Development	Agribusiness
Improve production efficiency and yield	Reinvigorate extension services. (SDG Target 2.a)		Agriculture Services and Management
Improve postharvest management	Support selected products beyond the farm gate in post-harvest activities, including storage, transportation, processing, packaging and distribution		Agribusiness
Enhance the application of science, technology and innovation	Improve the effectiveness of Research-Extension-Farmer Liaison Committees (RELCs) and integrate the concept in the agriculture research system to increase participation of end users in technology development 4.5.3 Establish a database on all farmers, drawn from the national identification		Agriculture Services and Management

	system		
Support entrepreneurs and SME development	Create an entrepreneurial culture, especially among the youth (SDG Targets 4.4, 8.3, 8.6)	Business Development Services	<ul style="list-style-type: none"> • Management Development Services • Technology Promotion And Dissemination
		Agricultural Commodity Processing Infrastructure Development (ACPID)	Community Based Training
		Business Financing	SME Credit Access
Ensure Improved skill development for Industry	<ul style="list-style-type: none"> • Establish apprenticeship and skills development centres to train skilled labour force for specific industrial sectors (SDG Target 4.4) • Develop in collaboration with trade unions a database of trained apprentices and artisans, and establish a National Apprentice Recruitment Agency (SDG Target 17.18) 	Co-operative Management and Development	<ul style="list-style-type: none"> • SME's Credit Financing • Co-operative Managerial Skills • Co-operative Leadership and Group Effectiveness
Pursue flagship Industrial development initiatives	Implement the One District the One Factory Initiative		
Ensure improved fiscal performance and sustainability	<ul style="list-style-type: none"> • Eliminate revenue collection leakages (SDG Targets 16.5, 16.6, 17.1) • Strengthen revenue institutions and administration (SDG Target 16.6) 	Public Financial Management	Compliance, assurance and advisory services
	1. Strengthen and strictly enforce the Public Financial Management Act,		

	2016 (Act 921) (SDG Targets 16.5, 16.6, 17.4) 2. Strictly enforce the provisions of the Public Procurement Act, 2016 (Act 914), especially with regard to sole sourcing (SDG Targets 12.7, 16.6)		
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SOCIAL DEVELOPMENT

ADOPTED OBJECTIVES	ADOPTED STRATEGIES	PROGRAMMES	SUB-PROGRAMMES
1.1 Enhance inclusive and equitable access to, and participation in quality education at all levels	1.1.4 Continue implementation of free SHS and TVET for all Ghanaian children (SDG Target 4.1) 1	SHS Education	Free SHS education
	1.1.5 Ensure inclusive education for all boys and girls with special needs (SDG Targets 4.1, 4.2, 4.5, 4.a)	Basic Education	Inclusive education promotion
	1.1.10 Expand infrastructure and facilities at all levels (SDG Target 4.a)	Basic Education	Education infrastructure provision
	1.1.6 Popularise and demystify the teaching and learning of science, technology, engineering and mathematics (STEM) and ICT education in basic and secondary education (SDG Target 4.1)	Basic Education	Science and ICT promotion
	1.2 Strengthen school management systems 1.2.4 Implement accelerated programme for teacher development and professionalisation (SDG Target	Capacity building	Teacher Education

	4.c)		
	1.2.8 Ensure adequate supply of teaching and learning materials (SDG Target 4.c)	Basic Education	Educational Logistics Provision
	1.2.9 Provide life skills training for managing personal hygiene, fire safety, environment, sanitation and climate change (SDG Targets 4.7, 13.3)	Basic Education	Sports and Culture promotion
2.1 Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)	2.1.1 Accelerate implementation of Community-based Health Planning and Services (CHPS) policy to ensure equity in access to quality healthcare (SDG Targets 1.2, 1.3, 3.1, 3.2, 3.3, 3.8 2.1.15 Revamp emergency medical preparedness and response services.	Health Services Delivery	Monitoring and Supervision
	2.1.6 Strengthen the district and sub-district health systems as the bedrock of the national primary healthcare strategy (SDG Targets 1.2, 1.3, 3.1, 3.2, 3.3, 3.4, 3.6, 3.7, 3.8, 16.6)	Health Services Delivery	Monitoring and Supervision
	2.1.9 Accelerate implementation of the mental health strategy (SDG Targets 3.4, 3.5, 16.6)	Health Services Delivery	Decentralize mental health care
	Effectively implement the health financing strategy (SDG Targets 1.3, 3.c, 16.6)	Health Services Delivery	Health education
	2.3.1 Strengthen maternal, newborn care and adolescent services (SDG Targets 3.1, 3.2)	Health Services Delivery	Maternal Death and Teenage pregnancy

	2.3.3 Strengthen prevention and management of malaria cases. 2.3.7 Intensify Polio eradication effort(SDGs Targets 3.3, 16.6)2.3.11 2.3.2 Intensify implementation of Malaria Control Programme (SDG Target 3.3) Strengthen Integrated Disease Surveillance and Response(IDRS) at all levels (SDG Target 16.6		Community Surveillance
	2.4.1 Expand and intensify HIV Counselling and Testing (HTC) programmes (SDG Targets 3.3, 3.7) 2.4.2 Intensify education to reduce stigmatisation (SDG Target 3.7)	HIV /AIDS control Program	<ul style="list-style-type: none"> • Education and Sensitization • HIV Testing services • Treatment and Care
2.2 Strengthen healthcare Management system	Strengthen collaboration and partnership with the private sector to provide health services (SDG Target 17.17)	Health Services Delivery	Laboratory services
	2.2.8 Build capacity for monitoring and evaluation in the healthsector (SDG Target 16.6)	Health Services Delivery	Capacity Building
	2.2.7 Improve health information management systems, includingresearch in the health sector (SDG Target 16.6)	Health Services Delivery	District Health Management information system
	2.2.2 Strengthen coverage and quality of healthcare data in both public and private sectors (SDG Target 17.18)	Health Services Delivery	Data Management
1. Enhance excess to improved and reliable environmental sanitation service.	5.2.2. Create space for private sector participation in the provision of sanitation services. 5.2.4. Promote National sanitation	Public health and Environmental Sanitation Management	<ul style="list-style-type: none"> • Solid Waste Management • Waste Segregation • Liquid Waste Management.

	<p>Campaign.</p> <p>5.2.5 Increase and equip frontline staff.</p> <p>5.2.6 Implement the Toilet for all and Water for All programs under the IPEP initiative.</p> <p>5.2.7 Monitor and evaluate implementation of sanitation plans.</p> <p>5.2.8 Encourage the private sector investment in recycling and recovery plants to move towards elimination of the plastic and electronic waste menace.</p> <p>5.2.9 Provide public education on solid waste management.</p> <p>5.2.11 Enhance implementation of Polluter Pays Principle in waste management.</p> <p>5.2.13 Review, gazette and enforce MMDA by-laws on sanitation.</p> <p>5.2.14 Develop and implement strategies to end opened defecation.</p> <p>5.2.15 Improve management of waste disposal sites to control greenhouse gas emission.</p> <p>4.2.5 Strengthen institutional capacity for research, monetary and enforce of legislation and by-laws</p>		<ul style="list-style-type: none"> • Final Disposal Sites Management • Waste Segregation • Polluter Pay Principle • Law Enforcement. • Noise Pollution. • Food Safety and Medical Screening.
Reduce environmental pollution.	<p>5.1.2 Promote the use environmentally friendly methods and products.</p> <p>5.1.3 Intensify public education on noise pollution.</p> <p>5.1.4 Intensify enforce of regulations on noise and air pollution including opened burning.</p>		

	<p>5.1.7 Protect sensitive areas from pollution and contamination especially ground water source and intake public water supply.</p> <p>5.1.10 Enforce hazardous and electronic waste control and management Act 2016.</p>		
Reduce income disparities among socio-economic groups and between geographical areas	Improve business development services including investment plans to facilitate local economic development and private sector participation	Adult Education	Study Group Meetings
Attain gender equality and equity in political, social and economic development systems and outcomes	Introduce measures to promote change in socio-cultural norms and values inhibiting gender equality	Adult Education	Mass Meetings
Promote economic empowerment of women	Improve access to education, health and skills training in income-generating activities for vulnerable persons including head porters (<i>kayayei</i>)	Home Science Extension	Demonstrations
	Encourage women artisans and other tradespeople including farmers to form associations for easy access to information and other forms of support	Extension Services	Institutional collaborations
Eradicate poverty in all its forms and dimensions	<ul style="list-style-type: none"> Empower vulnerable people to access basic necessities of life (SDG Target 1.4) Strengthen the capacity of oversight institutions regarding poverty reduction (SDG Target 16.6) 	Community Care	Community Sensitization
Ensure effective	Strengthen capacity of government	Child Rights Protection and Promotion	Care Givers Training

child protection and family welfare system	institutions and CSOs for advocacy and implementation of child protection and family welfare policies and programmes (SDG Targets 8.7, 16.2, 16.6)		
Strengthen social protection, especially for children, women, persons with disability and the elderly	Strengthen and effectively implement existing social protection intervention programmes and expand their coverage to include all vulnerable groups (SDG Targets 1.3, 5.4, 10.4) Institute effective and accurate means of identifying and enrolling beneficiaries (SDG Target 1.3) Strengthen access for vulnerable groups to justice, rights, and entitlements Develop and implement social policies to revive the extended family system Develop and implement productive and financial inclusion alongside the LEAP cash grant to facilitate graduation of LEAP beneficiaries from the cash transfer programme (SDG Targets	Community Care Justice Administration Child Rights Protection and Promotion	Community Sensitization Link up to Referral Systems (Legal Aid & Family Tribunal Courts) Foster Parents And Kinship Care LEAP
Promote full participation of PWDs in social and economic development	Ensure passage of legislative instruments for implementation of Mental Health Act, 2012 (Act 846) and Disability Act, 2006 (Act 715) (SDG Targets 3.4, 16.3, 17.14)	Community Care	Referral Systems (NHIS)
	Ensure effective implementation of the 3% increase in District Assemblies Common Fund disbursements to PWDs (SDG	Community Care	Disbursement of Funds
Promote participation of PWDs in politics,	<ul style="list-style-type: none"> Facilitate the exercise of PWD rights in the electoral process 	Community Care	Referral system

Electoral democracy and governance	<p>by addressing problems of access to voting (SDG Targets 10.2,16.7)</p> <ul style="list-style-type: none"> Promote advocacy regarding the inclusion of PWDs in politics, electoral processes and governance (SDG Target 10.2) 		
Ensure that PWDs enjoy all the benefits of Ghanaian citizenship	<ul style="list-style-type: none"> Empower parents and caregivers to provide the needed support (SDG Target 5.4) Promote the eradication of disability-related discrimination 	Community Care	Sensitization
Build capacity for sports and recreational development	<p>14.2.3 Provide adequate logistics and equipment for sports competition (SDG Target 9.1)</p> <p>14.2.8 Promote gender equity in sports (SDG Target 5.C)</p>	Sport promotion and development	<ul style="list-style-type: none"> Schools Sports Clubs Sports Person with disability Sports Gender sports
Promote effective participation of youth in socio economic development	<p>Develop and implement additional initiative for youth employment , including promotion of entrepreneurial skills</p> <p>Ensure participation of youth in appropriate environmental practice.</p> <p>Support the youth to participate in modern agriculture</p>	Youth Development	Youth employment
Promote Youth	Strengthen coordination of youth		

participation in politics, electoral democracy and governance	related institutions and programmes		Youth mainstreaming
Improve population management	4.1.5 Strengthen civil registration and vital statistics	Population Management	Birth and Death Registraion
Harness demographic dividend	4.2.8 Strengthen research and modeling on harnessing the demographic dividend		
Enhance inclusive and equitable access to, and participation at all levels.	Facilitate implementation of language policies.	Adult Education	Literary Classes
Ensure sustainable sources of financing for education.	Explore alternative source of funding for Non Formal Education.		Skills Training

ENVIRONMENT INFRASTRUCTURE & HUMAN SETTLEMENT

ADOPTED OBJECTIVES	ADOPTED STRATEGIES	PROGRAMMES	SUB-PROGRAMMES
Promote sustainable spatially integrated, balanced and orderly development of human settlements	<p>Fully implement landuse and spatial planning act (SDG Targets 16.6, 17.16)</p> <p>Fully implement Regional Spatial Development Framework (SDG Targets 16.6, 17.16)</p> <p>Strengthen the human and institutional capacities for effective landuse planning and management nationwide</p>	Landuse and Spatial Planning	<p>Growth Management and Development Control</p> <p>Digital and Street Addressing Programme</p> <p>Recruitment</p>

Improve quality of life in slums, zongos and inner cities	-Develop and implement major slum renewal and redevelopment programmes	Urban Development and Cities Resilience	Slum Improvement
Build competitive and modern construction industry.	Improve and standardize techniques and material use. Ensure quality in all aspects of construction. Ensure accreditation and certification of skilled construction workers and construction site supervisors.	Public Works	Development control Project Consultancy and Supervision
Improve efficiency and effectiveness of road transport infrastructure and services	Expand and maintain the national road network Develop a more extensive public transport system to help alleviate congestion in urban areas	Roads infrastructure and transport management	Roads Infrastructure development Urban Transport Management
Ensure implementation of the provision of transport under PWD's Act, 2006 Act 715 Incorporate pedestrian safety facilities in planning,	Ensure safety and security for all categories of road users	Roads infrastructure and transport management	Road Safety Management

<p>design construction and maintenance of road infrastructure</p> <p>Ensure strict enforcement of laws regulation and standards for all road users</p> <p>Enhance capacity for road crash response, including accelerated establishment of trauma centres near identified sections of major roads and highways</p>			
<p>Enhance application of ICT in national development</p>	<p>1.Improve telecommunications accessibility</p> <p>3. Improve the quality of ICT services, especially internet and telephony</p> <p>4.Develop and maintain online database for all categories of properties and provide secure data access</p>	<p>ICT management</p>	<p>Database management</p> <p>Internet solutions</p>
<p>7.2 Reduce greenhouse gases</p>	<p>7.2.1 Accelerate implementation of Ghana REDD+ Strategy (2016-2036) (SDG Targets 11.7, 13.a, 16.6)</p>	<p>Urban Development and Cities Resilience</p>	<p>Climate change and green economy</p>

	7.2.4 Promote tree planting and green landscaping in communities (SDG Targets 11.7, 15.2)		
Enhance climate change resilience	7.1.8 Manage climate-induced health risks (SDG Targets 1.5, 16.6) 7.1.9 Develop climate-responsive infrastructure (SDG Target 9.1) 7.1.10 Mainstream climate change in national development planning and budgeting processes (SDG Targets 11.b, 13.2) 7.1.5 Improve and harmonise agricultural research, including application of climate models (SDG Targets 2.4, 2.a)	Urban Development and Cities Resilience	Climate change and green economy Disaster management
Promote proper Maintenance culture	1. Institute a robust maintenance scheme for rail, roads, ports, harbours and other critical infrastructure. 2. Establish timely and effective preventive maintenance plan for all public infrastructure. 3. Build capacity to ensure requisite skills for infrastructure maintenance.	Assets Management and Maintenance.	Facility Management and maintenance planning.
Improve efficiency and effectiveness of infrastructure and service	Provide regular training for local contractors and consultants to improve quality of delivery in road infrastructure, procurement	Public Procurement Management	Works Procurement

	<p>management and supervision of road contracts. (SDG Target 3.6)</p> <p>Promote local content and participation in the provisions and award of contracts (SDG Target 17.15)</p>		<p>Goods Procurement</p> <p>Services Procurement</p>
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GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY

ADOPTED OBJECTIVES	ADOPTED STRATEGIES	PROGRAMMES	SUB-PROGRAMMES
Deepen political and administrative decentralization	<p>2.1.4 Institute mechanism for effective inter-service/inter-sectoral collaboration and cooperation at district, regional and national levels (SDG Targets 16.6, 16.7)</p> <p>2.1.7 Strengthen sub-district structures (SDG Targets 16.6, 17.9)</p>	Management and Administration	<ul style="list-style-type: none"> • Sub-structure development • Policy coordination
2.3 Strengthen Fiscal decentralisation	<p>2.3.1 Enhance revenue mobilisation capacity and capability of MMDAs (SDG Targets 16.6, 17.1)</p> <p>2.3.2 Strengthen PPPs in IGF mobilization (SDG Targets 17.16, 17.17)</p> <p>2.3.3 Implement approved Inter-Governmental Fiscal Framework (IGFF) and the Inter-Governmental Fiscal Transfers (IGFT) (SDG Targets 16.5, 16.6)</p> <p>2.3.7 Improve service delivery at MMDA level (SDG Targets 16.6, 16.a)</p>	Management and Administration	Public Financial Management

<p>Improve popular participation at regional and district levels</p>	<p>2.5.1 Promote effective stakeholder involvement in development planning process, local democracy and accountability (SDG Target 16.7) 2.5.2 Build capacity of key stakeholders, such as traditional authorities, civil society groups, private sector and NGOs in development dialogue (SDG Targets 16.7, 17.17)</p>	<p>Popular participation</p>	<p>Social accountability</p>
<p>Improve decentralized planning</p>	<p>Strengthen local level capacity for participatory planning and budgeting (SDG Targets 16.6, 16.7) 2.2.2 Create enabling environment for implementation of Local Economic Development (LED) and Public-Private Partnership (PPP) policies at district level (SDG Targets 17.14, 17.17) Ensure implementation of planning and budgeting provisions in LI 2232 and the Public Financial Management Act 2016 (Act 921 7.1.1 Ensure continued implementation of the National AntiCorruption Action Plan (NACAP) (SDG Targets 16.5, 16.b)</p>	<p>Decentralized Planning</p>	<p>Participatory Planning and Budgeting</p>
<p>Ensure responsive governance and citizen participation in the development dialogue.</p>	<p>11.1.1 Create an enabling environment for development communication (SDG Targets 16.7, 16.10) 11.1.2 Promote social behaviour change around a set of shared values of the good society (SDG Targets 16.7,</p>	<p>Popular participation</p>	<p>Social accountability</p>

	16.10) 11.1.4 Promote ownership and accountability for implementation for development and policy programmes (SDG Targets 16.7, 16.10)		
Deepen transparency and public accountability	3.1.2 Strengthen the sanctions regime inherent in public accountability mechanisms (SDG Targets 16.5, 16.6)	Popular participation	Social accountability
Improve popular participation at regional and district levels	Promote effective stakeholder involvement in development planning process, local democracy and accountability.	Popular participation	Civic education
Improve participation of CSO, media, traditional authorities in national development.	Strengthen engagement with traditional authorities in development and government and governance processes.	Popular participation	Social accountability
Promote culture in the development process	Enhance capacity for development of culture industry Create awareness of the importance of culture for development and creative arts	Culture and Tourism Development	Culture and Creative Arts promotion

4.2 Programme Of Action (Poa)

Table 4.2 Programme Of Action (Poa) of all Departments

AGRICULTURE

DEVELOPMENT DIMENSION : ECONOMIC DEVELOPMENT													
Adopted goal: Build a Prosperous Society													
Adopted Objectives	Adopted strategies	Programmes	Sub-programmes	Projects/Activities	Time frame				Indicative Budget			Implementing Agencies	
					2018	2019	2020	2021	G o G	IGF	Donor	Lead	Collaborating
4.2 Ensure improved public investment	4.2.6 Introduce DCACT with the mandate to promote agribusiness through an enhanced interface between the private and public sectors at district level	Agriculture Mordernisation and Development	Agribusiness	Facilitate the formation of farmer cooperatives/groups						20,000	24,000	Dept. of Agric	Assembly, RADU, MOFA
				Establish DCACT secretariat and make it functional						50,000	26,450	Dept. of Agric	Assembly, BAC, Cooperative, fire service, chiefs, YEA
4.3 Improve production efficiency	4.3.3 Reinvigorate extension services	Agriculture Modernization	Agriculture Services	Undertake Farm/home visits					3	255,5	115,	Dept. of	Assembly,

and yield			and Management	annually					1,136.34	38.69	619.10	Agric	RADU, MOFA
				Capacity building for staff, farmers, other actors and FBOs along selected commodity					36,252.63		76,289.21		
				Establish 4 no demonstration farms on vegetable and maize production						202,696.56			
				Management of pestilence					13,533.79	202,696.56	Dept. of Agric	Assembly, RADU, MOFA	
	4.3.4 Ensure effective implementation of the yield improvement programme	Agriculture Modernization	Agriculture Services and Management	Undertake field supervision, yield studies, Monitoring and Evaluation of selected commodities annually							34,878.04	Dept. of Agric	Assembly, RADU, MOFA, CSIR
				Organize management and performance review meetings					35,0			Dept. of Agric	Assembly, RADU, MOFA

				annually					0 0. 0 0				
				Organize Municipal Farmers' Day Celebration annually						80,06 0.57	35,8 25.7 6	Dept of Agric	Assemb ly, RADU, MOFA, CSIR
4.4 Improve Post-Harvest Management	4.4.1 Support selected products beyond the farm gate in post-harvest activities, including storage, transportation, processing, packaging and distribution.	Agriculture Modernization	Agribusiness	Organize training for producers, marketers and processors of selected commodities on food safety and value addition (packaging, processing, Ghana's green label etc) annually							5,82 5.76	Dept of Agric	Assemb ly, RADU, MOFA, CSIR
4.5 Enhance the application of science, technology and innovation	4.5.2 Improve the effectiveness of Research-Extension-Farmer Liaison Committees (RELCs) and integrate the concept into the agriculture research system to increase participation of end users in technology development	Agriculture Modernization	Agriculture Services and Management	Organize district level Research - Extension - Farmer Linkage (RELC) to promote demand driven research annually									

	4.5.3 Establish a database on all farmers, drawn from the national identification system												
4.6 Promote agriculture as a viable business among the youth	4.6.4 Design and implement special programmes to build the capacity of the youth in agricultural operations	Agriculture Modernization	Agriculture Services and Management	Procure a Green House(9m*16m) training and train youth on green house vegetable production to promote urban vegetable production					50,393.79		Dept of Agric	Assembly, MOFA,	
				Provide veterinary services(animal health extension and livestock surveillance & anti Rabies vaccination) annually					5,393.00		Dept of Agric	Assembly, RADU, MOFA, CSIR	
5.1 Ensure sustainable development and management of aquaculture	5.1.2 Provide consistent and quality extension service delivery	Agriculture Modernization	Agriculture Services and Management	Promote private sector investment in aquaculture (Trainings and demonstrations, tours) annually							Dept of Agric	Assembly, VET.MOFA,	

	5.1.4 Design and implement a flagship intervention to be known as “aquaculture for jobs and food	Agriculture Modernization	Agriculture Services and Management	Establish fish production demonstration ponds to promote Aquaculture for Jobs and food						600,000.00	Dept of Agric	Assembly, fisheries
6.1 Enhance climate change resilience	6.1.4 Promote and document improved climate smart indigenous agricultural knowledge	Agriculture Modernization	Agriculture Services and Management	Organize training for farmers and staff on climate change					10,000.00		Dept of Agric	Assembly,
6.2 Reduce greenhouse gases	6.2.4 Promote tree planting and green landscaping in communities	Agriculture Modernization	Agriculture Services and Management	Establish a tree plant nursery within the municipality					50,000.00		Dept of Agric	Assembly, Park & Garden

BAC

DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT														
Adopted goal: Build a Prosperous Society														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG (GHC)	IGF (GHC)	Donor (GHC)	Lead	Collaborating
Support entrepreneurs and SME development	Create an entrepreneurial culture, especially among the youth	Business Development Services	Management Development Services	<ul style="list-style-type: none"> •Entrepreneurship awareness seminars •Financial management •Records keeping •Literacy and numeracy skills 	Entrepreneurial culture created					5,000.00		20,000.00	BAC	AdMA / REP
			Community Based Training	Technical skill Workshops	Entrepreneurial culture created							12,000.00	BAC	

		Agricultural Commodity Processing Infrastructure Development	Technology Promotion And Dissemination	Technology Transfer	Entrepreneurial culture created						15,000.00	BAC	
	Mobilize resources from existing financial and technical sources to MSMEs	Business Financing	SME Credit Access	Link 100 MSEs to financial Institutions	Resources mobilized					100,000.00	100,000.00	BAC	AdMA / REP
Formalize the informal economy	Improve access to finance for informal economy operators and agricultural enterprises in rural areas, and strengthen consumer financial protection	Business Development Services	Management Development Services	<ul style="list-style-type: none"> •Advisory and counselling sessions for 200 MSEs •Facilitate access to business registration for 100 MSEs •Financial management workshop 	Informal economy formalized						14,000.00	BAC	
				<ul style="list-style-type: none"> •Quality management •Kaizen 	One District One Factory established					500,000.00	500,000.00	BAC	AdMA / REP

				<ul style="list-style-type: none"> •Export Marketing •Micro leasing •EDAIF 									
		Business Financing	SME Credit Access	Link MSEs to financial Institutions	Informal economy formalized					100,000.00		100,000.00	BAC

COOPERATIVES

DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT														
Adopted goal: Build a Prosperous Society														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Ensure Improved skill development for Industry	•Establish apprenticeship and skills development centres to train skilled	Co-operative Management and Development	<ul style="list-style-type: none"> •SME's Credit Financing •Co-operative Manageri 	Annually Build Cooperative capacity in: <ul style="list-style-type: none"> • Conflict 	Co-operatives stenthen in the municipality						25,000.00		Cooperatives	AdMA

<p>Persue flagship Industrial development initiatives</p>	<p>labour force for specific industrial sectors (SDG Target 4.4)</p> <ul style="list-style-type: none"> •Develop in collaboration with trade unions a database of trained apprentices and artisans, and establish a National Apprentice Recruitment Agency (SDG Target 17.18) 		<p>al Skills</p> <ul style="list-style-type: none"> •Co-operative Leadership and Group Effectiveness 	<p>Management and Resolution</p> <ul style="list-style-type: none"> • SME's Credit Financing • Secretarial Practice • Accounting and Bookkeeping Practice • Managerial Skills in the Co-operative Perspective • Market Skills and Strategi 												
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				<ul style="list-style-type: none"> Co-operative Leadership and Group Effectiveness 										
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AUDIT

DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT														
Adopted goal: Build a Prosperous Society														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Ensure improved fiscal performance and sustainability	1. Eliminate revenue collection leakages (SDG Targets 16.5, 16.6, 17.1)	Public Financial Management	Compliance, assurance and advisory services	Carry out 4 No. audit on revenue collections and ensure	Minimized revenue leakages						145,200		IAU	

ty	2. Strengthen revenue institutions and administration (SDG Target 16.6)			that all monies are accounted for in AdMA by 2021									
Ensure improved fiscal performance and sustainability	1. Strengthen and strictly enforce the Public Financial Management Act, 2016 (SDG Targets 16.5, 16.6, 17.4) 2. Strictly enforce the provisions of the Public Procurement Act, 2016 (Act 914), especially with regard to sole sourcing (SDG Targets 12.7, 16.6)	Public Financial Management	Compliance, assurance, advisory and consulting services	Carry out 4 No. audit on payment vouchers and ensure that expenditures are budgeted for and properly acquitted with relevant documents in AdMA by 2021	Compliance with public financial management					800		IA U	

Ensure improved fiscal performance and sustainability	Strictly enforce the provisions of the Public Procurement Act, 2016 (Act 914), especially with regard to sole sourcing (SDG Targets 12.7, 16.6)	Public Financial Management	Compliance, assurance, advisory and consulting services	Carry out 2no. procurement audit by the year 2021	Compliance with procurement procedures and processes						2,500		IA U	
Build an effective and efficient government machinery	Implement comprehensive HR payroll system and database (SDG Targets 16.5, 16.6) 2. Improve documentation within the public sector (SDG Targets 16.6, 16.10, 16.a)	Public Institutional Reform	Compliance, assurance, advisory and consulting services	Carry out 2no. payroll audit by the year 2021	Eliminate ghost names						8,400		IA U	

CULTURE

Adopted MDAs Goal(s):													
Adopted strategies	Programmes	Sub-programmes	Projects/ activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
					2018	2019	2020	2021	Go G	IG F	Dono r	Lea d	Collaboratin g
Promote culture in the development process	Strengthen institutions and improve coordination framework for development of culture	Management and Administration	Organize a two-day workshop on Bamboo and Rattan work	To promote and strengthen the art and crafts market. To add more employment skills to what the artists have in the municipality by Dec. 2021									CNC CNC
			Organize a two-day monitoring on a visual artists and the cultural	To strengthen performance of Visual Artist and Cultural Performing groups									

			performing groups.										
			.Organize a day workshop for visual artists on branding in the municipality.	To promote and strengthen the art and crafts market. To add more employment skills to what the artists have in the municipality by Dec. 2021							✓		
			Organize a day meeting for cultural groups in the municipality on marketing skill.								✓		

EDUCATION

DEVELOPMENT DIMENSION :SOCIAL DEVELOPMENT														
Goal: Create opportunities for all														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
1.1 Enhance inclusive and equitable access to and participation in quality education at all level	Ensure inclusive education for all boys and girls with special needs	Basic Education	Inclusive education promotion	Organize Circuit based Role model and mentoring conrerence for Girls	Girls inspired to persue Higher education						10,584.00		Education	AdMA/NGO
	1.1.2Popul arize and demystify the teaching and learning of science, technology , engineering and mathematics (STEM)			Prepare Students For Regional STMIE Camping 2018.	Increase in girls persuing the Sciences						6,496.00		Education	AdMA

	and ICT education in basic and secondary education												
Strengthen School Management Systems	1.2.1 Enhance quality of teaching and learning	Capacity building	Teacher Education	Provide support for Municipal Director of Education to attend management training once Annually	Improved managerial skills of the director to bring efficiency to the Directorate					3,600.00		Education	AdMA
		Basic Education	Educational Logistics Provision	Organise Stakeholders Review meeting Annually	Increased Stakeholders contribution to education delivery and					2,372.00		Education	AdMA
		Basic Education	Inclusive education promotion	Organise Best/Teacher/Worker/School Award in the Municipality annually	Teachers motivated to improve performance in the BECE of candidates					40,372.00	20,372.00	Education	AdMA

			Conduct Mock Examination for JHS 3 students seminar & on Good Examination Practices.	Gain access to the SHS by building their confidence to write and pass the main BECE					8,000.00		Education	AdMA
			Monitoring & Supervision of schools.	Improve high performance of academic from both pupils and teachers					7182.00		Education	AdMA
			Organise 4No MEOC Meetings	Provide good educational governance in the municipality					3,564.00		Education	AdMA
			Conduct 2 No. DQMS-E Programmes in the Municipality.	Improve quality teaching and learning					1,545.00		Education	AdMA

			Organise Orientation Programme for newly appointed / posted Head teachers & Teachers respectively.	Abreast with the vision of the directorate and work towards it						780.00		Education	AdMA/GNAT
			Conduct screening exercise of pupils for Eye, Ear and special defects	Equal opportunities for learning for all pupils						2,117.00		Education	AdMA/HEALTH
			Organise My First Day at School annually	Retain pupils interest in attending schools for productive life					49,900.00			Education	AdMA

HEALTH

DEVELOPMENT DIMENSION :SOCIAL DEVELOPMENT														
Goal: Create opportunities for all														
Adopted objectives (Policy)	Adopted strategies	Programmes	Sub-programmes	Projects/ activities	Outcome/im pact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborators
Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)	Accelerate implementation of Community-based Health Planning and Services (CHPS) policy to ensure equity in access to quality health care	Health Services Delivery	Monitoring and Supervision	Establish CHPS 37no in the Municipality	Enhanced CHPS Services					50,000.00			GHS	MoH
				Implement the 6 milestone in every established CHPs Zone										
				Undertake supportive supervision to CHPS zones										

Revamp emergency medical preparedness and response services	Health Services Delivery	Monitoring and Supervision	Ensure availability of Emergency units with protocols in all facilities	Timely and effectively management of emergency cases and appropriately Improved quality of referral					10,000.00			GHS	MoH
Strengthen the district and sub-district health systems as the bed-rock of the national primary health care strategy	Health Services Delivery	Decentralize mental health care	Supportive supervision and on-site training	Improve in the utilization of health facilities					15,000.00			GHS	MoH
Accelerate implementation of the mental health strategy	Health Services Delivery	Decentralize mental health care	Create 1No mental health unit in all public health centre .2 Organise sensitization programs on Mental	Increase access to mental health care					12,000.00			GHS	MoH

			Health in the communities										
2.2.7 Improve health information management systems, including research in the health sector	Health Services Delivery	District Health Management information system	5 NO health facilities to use ICT in Health insurance in the facilities	Timely and accurately submission of NHIS returns for payment					35,000.00			G H S	MoH
Strengthen coverage and quality of health care data in both public and private sectors	Health Services Delivery	Data Management	1.Training cadre for data collection in both the private and Public health providers 2.Available ICT and DHMIS-2 for data capturing in all public and private facilities	improvement in data management					35,000.00		15,000.00	G H S	MoH
									25,000.00		10,000.00		

	Strengthen collaboration and partnership with the private sector to provide health services	Health Services Delivery	Laboratory services	Half -yearly meeting with all stakeholders to strengthening collaboration in providing Health Services	Improved efficiency in partnership with the private sector to provide health services					15,000.00			GHS	MoH
		Health Services Delivery	Maternal Death and Teenage pregnancy											
Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)	Strengthen maternal, new born care and adolescent services	Health Services Delivery	Maternal Death and Teenage pregnancy Community Surveillance	Build 1 No maternity Unit	1 No health facility has maternity unit operationalized					100,000.00		100,000.00	GHS	MoH
				To organise basic obstetrics equipment in 1 No health facility annually	Reduce referral to next level of care					120,000.00			GHS	MoH

			1 No adolescent unit created in annually	Improved adolescent services					60,000.00			GHS	MoH
Intensify implementation of malaria control programme	Health Services Delivery	Maternal Death and Teenage pregnancy Community Surveillance	Identify and implement strategies to improve malaria control programme	Reduce malaria incidence by 5% annually					35,000.00			GHS	MoH
Strengthen prevention and management of malaria cases Formulate national strategy to mitigate climate change induced diseases	Social Services Delivery	Public Health Services and Management	Continually educate using appropriate logistics for malaria preventive	Reduce malaria incidence by 5% annually					20,000.00			GHS	MoH
			Malaria cases should be tested, treated and tracked	Reduce malaria incidence by 5% annually					20,000.00			GHS	MoH
Implement the Non-Communicable Diseases	Social Services Delivery	Public Health Services and Management	Increase awareness in early detection of NCD	Reduced morbidity of NCDs in the Municipality					125,000.00			GHS	MoH

(NCDs) control strategy		ment											
Intensify efforts for polio eradication	Social Services Delivery	Public Health Services and Management	All children to be immunised before Second year of Life	All children under 6 months have received 4 doses of Polio vaccine					125,000.00			GHS	MoH
			Increase surveillance to detect suspected cases of weakness in limbs	Polio detection improved					50,000.00			GHS	MoH
Accelerate implementation of the national strategy for elimination of yaws, leprosy, buruli ulcer, filariasis and neglected tropical diseases	Social Services Delivery	Public Health Services and Management	Accelerate implementation of strategies for elimination of neglected tropical diseases	Improved detection rate of neglected tropical diseases					20,000.00			GHS	MoH

Develop Review and Scale-up Regenerative Health and Nutrition Programme (RHNP)	Social Services Delivery	Public Health Services and Management	Create awareness in RHNP among high risk groups 2. Sensitization on nutrition Programs in Pregnancy schools. 2 Assessment /treatment of malnutrition	Reduce maternal mortality, acute malnutrition					80,000.00			GHS	MoH
Strengthen Integrated Disease Surveillance and Response (IDRS) at all levels	Social Services Delivery	Public Health Services and Management	Improve surveillance in both Public and Private Health Sector	Improved effectiveness in responds to epidemic outbreak					25,000.00			GHS	MoH
		Public Health Services and Management	Quarterly review meeting of rapid responses team						25,000.00			GHS	MoH
Fully implement International Health Regulations (IHR)	Social Services Delivery	Public Health Services and Management	Create awareness and implement International Health Regulation	Implemented of International Health Regulation					50,000.00			GHS	MoH

Ensure the reduction of new HIV and AIDS/STIs infections, especially among the vulnerable groups	Expand and intensify HIV Counselling and Testing (HTC) programmes	Social Services Delivery	Public Health Services and Management	Train 20 staff annually to expand HTC programmes	Improved HTC programmes					50,000.00				GHS	MoH/GAC
	2.4.2 Intensify education to reduce stigmatization	Social Services Delivery	Public Health Services and Management	Increase peer review education to reduce stigmatization	Improved annually no of peer review educators to reduced stigmatization									GHS	MoH/GAC
	Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Identify communities with high risk groups with HIV, AIDS and TB	Improved behavioural change strategies among high risk groups									GHS	MoH/GAC

Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Quarterly review data of High risk group in the Municipality										
Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Identify strategies to reduce HIV, AIDS and TB in the communities										
Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes	Social Services Delivery	Public Health Services and Management	Integrate HVI, AIDS, STI and Sexual and reproductive health programmes	Reduced vertical transmission of diseases in reproductive health programmes				30,000.00				GHS	MoH/GAC

Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes	Social Services Delivery	Public Health Services and Management	Train 18 No midwives to integrate sexual and reproductive health programmes										
Intensify efforts to eliminate mother to child transmission of HIV (MTCTHIV)	Social Services Delivery	Public Health Services and Management	All pregnant women are tested for transmission of HIV (MTCTHIV)	Reduce mother to child transmission of HIV					30,000.00			GHS	MoH/GAC
Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Training of prescribers on management of HIV patients	Accessed to Antiretroviral therapy by all positive HIV patients					30,000.00			GHS	MoH/GAC

	Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Available of ART for all clients in all facilities															
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DEPARTMENT OF SOCIAL DEVELOPMENT

DEVELOPMENT DIMENSION :SOCIAL DEVELOPMENT														
Goal: Create opportunities for all														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	COMMON FUND	Lead	Collaborating
Eradicate poverty in all its forms and dimensions	Empower vulnerable people to access basic necessities of life Strengthen the capacity of oversight institutions regarding poverty reduction	Community Care	Sensitization	Organise community sensitization annually	Poverty eradication awareness created						5023		SD	
Ensure effective child protection and family welfare	Strengthen capacity of government institutions and CSOs for advocacy and	Child Rights Promotion and Protection	Caregivers Training	Registration and Monitoring of Daycare Centres	Child Rights Protection and Development Enforced						8023		SD	

system	implementation of child protection and family welfare policies and programmes			Training of caregivers and foster parents	Capacity of caregivers built						60 28		SD	
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<p>Strengthen social protection, especially for children, women, persons with disability and the elderly</p>	<p>Strengthen and effectively implement existing social protection intervention programmes and expand their coverage to include all vulnerable groups</p> <p>Institute effective and accurate means of identifying and enrolling beneficiaries</p> <p>Strengthen access for vulnerable groups to justice, rights, and entitlements</p> <p>Develop and implement social policies to revive</p>	<p>Community Care</p>	<p>Community Sensitization and Registration of Vulnerable Groups</p> <p>Link up to Referral Systems (Legal Aid & Family Tribunal Courts)</p>		<p>Child Rights Protection And Development Enforced</p>		<p>5,985</p> <p>3456</p>	<p>SD</p> <p>SD</p>	
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Promote full participation of PWDs in social and economic development	Ensure passage of legislative instruments for implementation of Mental Health Act, 2012 (Act 846) and Disability Act, 2006 (Act 715)	Community Care	Strengthen referral systems (NHIS)	Organise sensitization program for PWDs	PWDs educated							
Promote participation of PWDs in politics, electoral democracy and governance	Facilitate the exercise of PWD rights in the electoral process by addressing problems of access to voting Promote advocacy regarding the inclusion of PWDs in politics, electoral processes and governance (SDG Target 10.2)	Community Care	Strengthen referral system (NCCE & Community Development)	Organise educative programmes for targeted group	Targeted group educated				8456	SD		

Ensure that PWDs enjoy all the benefits of Ghanaian citizenship	Empower parents and caregivers to provide the needed support Promote the eradication of disability-related discrimination	Community Care	Sensitization for PWDs and Families	Organise Community Durbar	Community member educated					8456	SD	
Eradicate poverty in all its forms and dimensions	Empower the vulnerable to access basic necessities of life	HomeScience Extension	Demonstrations	Organize workshops on group development skills	Group activities improved					6456	SD	
Promote economic empowerment of women	Improve access to education, health and skills training in income generating activities for vulnerable persons including head potters (Kayayei)	HomeScience Extension	Demonstrations	Organize home science training workshops on income generating activities e.g. food processing ETC.	Staff skills in Home science training improved					4456	SD	

	Ensure the protection of women's access, participation and benefits in all labour-related issues	Extension Services	Institutional collaborations	Organize skill training for group members, in food processing				5347	SD	
	Ensure the protection of women's access, participation and benefits in all labour-related issues	Extension Services	Institutional collaborations	Monitor and evaluate business activities of groups	Group activities reviewed and monitored			6453	SD	

SPORTS

DEVELOPMENT DIMENSION :SOCIAL DEVELOPMENT														
Goal: Create opportunities for all														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF GH ¢	Donor	Lead	Collaborating
Build capacity for sports and recreational development	Provide adequate logistics and equipment for sports competition	Sport promotion and development	<ul style="list-style-type: none"> SchoolsSports ClubsSports Person with disability Sports 	Organise Sports Competition in the municipality annually	Sporting Talents unearth in the Municipality						10123		G.E.S	M.S.O

	Promote gender equity in sports		Gender sports	Organise Male/female specific Sports Competition in the municipality annually	Sporting Talents unearth in the Municipality						543 2		G.E. S	M.S.O
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NYA

DEVELOPMENT DIMENSION :SOCIAL DEVELOPMENT														
Goal: Create opportunities for all														
Adopted Objectives	Adopted strategies	Program mes	Sub-programme s	Projects/Acti vities	Outcome/i mpact indicators	Time frame				Indicative Budget		Don or	Implementing Agencies	
						20 18	20 19	20 20	20 21	Go G	IGF		Lead	Collabor ating
Promote effective participation of the youth in socioeconomic development	Promote awareness of the right and responsibilities of the youth	Youth develop ment	Youth mainstreami ng	Organise 4 NO.Internatio nal Youth day	Youth participate in national developmen t programme s across all sectors.						18,000 .00		NYA	NYA, MDAs,
Promote youth participation in politice in electoral democracy and governance	Develop and implement additional initiatives for youth employment including promotion of entrepreurial skills	Youth develop ment	Youth employment	Organise 4 NO.entrepen euship programme for the youth.	Youth are given employable skills .						11,630 .00		NYA	NYA, MDAs,

	Strengthen coordination of youth related institutions and programmes	Youth development	Youth mainstreaming	Organise 4 NO. Adolence nt reproductive health programme for the youth.	Youth are sensitized at make informed choices on health						7,160.00			NYA	NYA,MD As
	Implement programmes to break the cycle of violence especially among the youth	Youth development	Youth mainstreaming	Organise 3NO. seminar for youth on violence and crime	Reduce crime and violence among the youth						7,000.00			NYA	NYA,MD As
	Promote awareness of the right and responsibilities of the youth.	Youth development	Youth mainstreaming	Organise 3NO. a meeting to educate the youth on their right as youth of Ghana	Youth now know their right as youth in Ghana						7,000.00			NYA	NYA,MD As
	Develop and implement additional initiative for	Youth development	Youth employment	Organise 4NO. meeting on mentoring of	Youth sensitized to make inform						11,630.00			NYA	NYA, MDAs

	youth employment of entrepreneurial skills			entrepreneurur s	choices on career									
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BIRTHS AND DEATHS

DEVELOPMENT DIMENSION :SOCIAL DEVELOPMENT														
Goal: Create opportunities for all														
Adopted objectives	Adopted strategies	Program mes	Sub-program mes	Projects/ activities	Outcome/imp act indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	Go G	IGF	Don or	Lead	Collaborati ng
Improve population managem ent	4.1.2 Intensify public education on population issues at all levels of society Strengthen civil registratio n and vital statistics	Population Managem ent	Birth and Death Registraio n	Organise sensitizati on programm es on the importanc e of births and deaths registratio n	16NO Sensitization programmes organized						24,000.00		Births and Deaths	Environme ntal health and sanitation department

Harness demographic dividend	4.2.8 Strengthen research and modeling on harnessing the demographic dividend	Population Management	Birth and Death Registration	Organize training workshops for auxiliary officers on research and modelling on harnessing the demographic dividend	4NO training workshops for auxilliary officers organized						2,000.00		Births and Deaths Registry	
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NON FORMAL EDUCATION DIVISION

Adopted objectives	Adopted strategies	Programmes	Subprogrammes	Projects/activities	Outcome/impact indication	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Enhance inclusive and equitable access to and participation in education at all levels	Facilitate implementation of language policy	Adult Education	Literary Classes	Facilitated literacy classes.	Improved literacy & numeracy among the population						19,438		NFED	CiDi Foundation
Ensure sustainable sources of financing for education.	Explore alternative source of funding for Non Formal Education.	Adult Education	Skills Training	Facilitate income generation skills training	Enhance facilitation						33,201		NFED	CiDi Foundation

PHYSICAL PLANNING

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASTRURE AND HUMAN SETLLTEMENT														
Adopted Goal: Build safe and well planned communities while protecting the natural environment														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Promote a sustainable, spatially integrated, balanced and orderly development of human settlements	Fully implement Land Use and Spatial Planning Act, 2016 (Act 925)	Landuse and Spatial Planning	Growth Management and Development Control	Prepare Spatial Development Framework	Spatial Development Managed and Controlled						80,000		PPD	LUSPA, landowners, assembly members, technical sub committee
				Prepare Structure Plans	Spatial Development Managed and Controlled					60,000		PPD	LUSPA, landowners, assembly members, technical sub committee	
	Revise and update existing Local Plans		Local Plans conforming to ground situation					80,000		PPD	LUSPA			
	Hold Spatial Planning		Developments conforming to approved planning					26,000		PPD				

				Committee Meetings Annually	scheme								
				Hold Technical Sub – Committee Meeting	Developments conforming to approved planning scheme					84,000		PPD	
				Undertake Street Addressing	Facilitate location of places and delivery of health, fire and security services					100,000			
				Hold Street Address Meetings	Monitor progress of implementation of Street Address Project					12,000			
				Registration of 2 parcels of land at the lands commission	Fully Possess all Assembly Lands					8000			
				Prepare public education brochures on development control	Public sensitized on planning regulations and permit acquisition procedure					9,000			
	Strengthen the human and institutional capacities for effective land use planning and management nationwide												

				Procure indenture for all public lands within the municipality	Fully possess all public lands within the municipality						36,000			
				Provide information on permitted buildings to the billing / rating unit for the collections of rates	Increase revenue base of the Assembly									
				Acquire Land for Assembly Projects	Create data base on land banks						80,000			
				Procure Office Equipment (3 No. Desktop Computers, Scanner and Tablet	Ensure the use of GIS in spatial/land use planning						30,000			

				Support the Town Planning Officer undertake training on Alternative Dispute Resolution (ADR) and Organize Refresher Courses on Land Management for 3 No. Technical Officers	Improve human resource capacities						26,000			
				Train staff on improvement on documentation procedures and archiving	Improve file management						5000			

				Organize workshops to educate land owners and developers on permit procedures	Public sensitized on planning regulations and permit acquisition procedure						6000			
Improve quality of life in slums, Zongos and inner cities	Upgrade inner cities, Zongos and slums and prevent the occurrence of new ones	Infrastructure Development and Management	Urban Development and Cities Resilience	Slum Improvement							15,000			

WORKS

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASTRURE AND HUMAN SETLLTEMENT														
Adopted Goal: Build safe and well planned communities while protecting the natural environment														
Adopted objectives	Adopted strategies	Program mes	Sub-Program mes	Projects /activities	Outcomes / impacts	Time frame				Indicative Budget			Implementation Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead works	Collaborating
Build competitive and modern construction industry.	Improve and standardize techniques and material use.	Public Works	Project Consultancy and Supervision	Construction of 4No. 6-unit classroom block with ancillary facilities.	Improve educational infrastructure.					1,000,000	1,000,000			
				Construction of 4No. 3-unit classroom block with ancillary facilities.										
				Redevelopment schools(Otano,Nii Sowah,adjirigan oretc)					1,000,000	1,000,000				

	Ensure quality in all aspects of construction.			Construction of 4No. Health Centers. (Chips Compound.) Construction of well-equipped Hospital at Adjiringanor. Supply of Medical Equipment's and logistics. Periodic and regular maintenance / rehabilitation of all public health structures/ infrastructures	Improve health care infrastructure.						1,000,000		
										1,000,000			
											9,00,000		
	Ensure accreditation and certification of skilled construction workers and	Public Works	Project Consultancy and Supervision	Construction of waste recycling plant at Adentan.	Improve sanitation facilities						9,00,000		

	constructi on site superviso rs.														
Address recurrent devastati ng floods	Construct storm drains in Accra and other cities and towns to address the recurrent devastatin g floods.	Public Works	Project Consultan cy and Supervisio n	Construction of 4No. town water supply system within the Adentan Municipality Extension of water supply pipe lines within the Adentan Municipality.	Improve water facilities						8,00,00 0				
											100,00 00				

				<p>Construction of Ultra-Modern recreational Youth Centre.</p> <p>Construction of well- equipped library and I.C.T center for the youth.</p>	<p>Promote and improve youth participation in socio-economic development</p>									
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URBAN ROADS

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASTRURE AND HUMAN SETLLTEMENT														
Adopted Goal: Build safe and well planned communities while protecting the natural environment														
Adopted objectives	Adopted strategies	Program mes	Sub-program mes	Projects/ activities	Outcome/im pact indicators	Time frame				Indicative Budget (GHC)			Implementing Agencies	
						2018	2019	2020	2021	Go G	IGF	Don or	Lea d	Collaborat ing

<p>Improve efficiency and effectiveness of road transport infrastructure and services</p> <ul style="list-style-type: none"> Inadequate facilities for PWDs in the transport system Limited facilities for non-motorised transport (NMT) 	<p><u>Road Transport</u></p> <p>Ensure capacity improvement by constructing missing links</p> <p>Expand and maintain the national road network</p> <p>Develop a more rigorous public transport system to help alleviate congestion in urban areas</p> <p>Provide bitumen surface for road networks in district capitals and areas of high agricultural production and tourism.</p>	<p>Roads infrastructure and transport management</p>	<p>Roads Infrastructure development</p>	<p>De-silting of drains and stream channels in selected locations within the Electoral Areas (24km)</p>	<p>Selected stream channels cleared of silt and flowing efficiently.</p>						504,000.00		DUR	
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				Grading of selected roads within the Electoral Areas. (120km)	Unpaved roads becomes					1,020,000.00		DU R	
				Provision of Speed Humps at selected locations within the municipality (3 No.)	Speed humps constructed within selected locations, Vehicular Speed at the locations kept in check.					120,000.00		DU R	
				Resealing of Selected Roads within the Municipality	Sealed roads re-surfaced and riding quality of roads improved.					8,876,467.20		DU R	
				Surfacing of Selected	Roads provided with bituminous					18,853,909.00		DU R	

				Roads within the Municipality	surfaces. Riding quality significantly improved.									
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FEEDER ROADS

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASTRURE AND HUMAN SETLLTEMENT														
Adopted Goal: Build safe and well planned communities while protecting the natural environment														
Adopted objectives	Adopted strategies	Program mes	Sub-program mes	Projects/ activities.	Outcome/im pact indicators	Time Frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GOG	IGF	Don or	Lea d	collaborat ing
Improve efficiency and effectiveness of road transport infrastructure and services.	1.Ensure capacity improvement by constructing missing link 2.Expand and maintain the national road	Roads infrastructure and transport management	Roads Infrastructure development	1. Training and seminars for all stakeholders. 2. Opening up of new roads. Constructi	1. Efficient delivery by stake holders. 2. Increase in number of accessible roads 3. Increase in number of surfaced roads.						10,000		Feeder Roads	MRH

	<p>network</p> <p>3. Provide bitumen surface road networks in district capitals and areas of high agricultural production and tourism.</p> <p>Promote private sector participation in construction, rehabilitation and management of road transport</p>			<p>on of bituminous roads.</p> <p>Train people in labour based works and advertise the various contract works</p>	<p>Participation of registered contractors in the construction activities.</p>					<p>120,000</p> <p>30,00000</p>	<p>100,00</p> <p>50,000</p>		<p>Feeder Roads</p> <p>Feeder Roads</p>	<p>MRH</p>
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	services.												MRH	
Ensure safety and security for all categories of road users	1. Incorporate pedestrian safety facilities in planning, design, construction and maintenance of road infrastructure.	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Incorporation of all necessary safeguards in project preparation	Construction of speed hams, zebra crossings, walk ways etc. and their maintenance.					150,000	100,000		Feeder Roads	MRH
Build a competitive and modern construction industry	1. Improve standardize techniques and material use. 2. Ensure quality in all aspects	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	1. Materials certification by road laboratories 2 certified professionals to approve	1. Durable structures that last to their designed life span. 2. no collapse of structures									

	of construction.			designs						30,000	20,000		Feeder Roads	MRH, GSA
Address recurrent devastating floods	1Construct storm drains in Accra and other cities and towns to address the recurrent devastating floods.	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Construction of bridges and culverts.	The absence of flooding during raining season.					25,000,000	10,000,000		Feeder Roads	MRH, HYDRO DEPT.
Promote proper maintenance culture	Institute a robust maintenance scheme for rail, roads, ports, harbours and other critical infrastructure.	Infrastructure Development and Management	Public Works, Rural Housing and Water Management	Carry out routine and periodic maintenance activities on all roads and its other structures.	Absence of deteriorating roads and its other structural facilities.					400,000	100,000		Feeder Roads	

TANSPORT

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASRURE AND HUMAN SETLLTEMENT													
Adopted Goal: Build safe and well planned communities while protecting the natural environment													
Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
					2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Expand and maintain the national road network	Plan, regulate and enforce Urban Transport activates	Collect data on Operators Routes and road networking	Organise3no. public Education/Sensitization meeting for transport groups and zonal Councils	Organise3no. public Education/Sensitization meeting for transport groups and zonal Councils						4,567			
Develop a move extensive		Regulate Transport Operators											

public transport system to help alleviate congestion in urban		activities											
Ensure safety and security for all categories of road users	Road Safety Management Committee handle Road Safety and its related issues	Planning and Research Subcommittee Planning and Research, Education and training Subcommittees Monitoring and	Organise Road safety Education for transport Groups and the General public	Organise Road safety Education for transport Groups and the General public						5,467			

		enforcement, Subcommittee Planning and Research, Education and training, Monitoring and enforcement Subcommittees											
Establish an efficient multimodal logistics system	Manage and maintain fleet of vehicle, insurance, road worthy	Facilitate the Servicing and preventive maintenance of official vehicles Allocate fuel to vehicles, insurance road worthy	Organise Road safety Committee Meetings	Organise Road safety Committee Meetings						8,904			

			Organise Training programme for joint traffic Task Force	Organise Training programme for joint traffic Task Force						2345			
			Procure fuel for 24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset at MCD'S residence	Procure fuel for 24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset at MCD'S residence						300,000			

ENVIRONMENTAL HEALTH

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASTRURE AND HUMAN SETTLEMENT														
Adopted Goal: Build safe and well planned communities while protecting the natural environment														
Adopted objectives	Adopted strategies	Program mes	Sub-program mes	Projects/activities	Outcome/im pact indicator	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Don or	Lead	Collaborating
Enhance access to improved and reliable environmental sanitation service.	Create space for private sector participation in the sanitation services.	Public health and Environmental Sanitation Management	Sanitation Management	Engage private companies to provide sanitation services	Improved sanitation services						11829.536		EHS D	Waste contractors ,

Enhance access to improved and reliable environmental sanitation service.	Promote National total sanitation campaign	Public health and Environmental Sanitation Management	Sanitation Management	Organized total sanitation campaign.	Improved sanitation						15593.7		EHS D	NCCE, Media, Information department
Enhance access to improved and reliable environmental sanitation service.	Increase and equip frontline staff.	Public health and Environmental Sanitation Management	Sanitation Management	Engage and equip front line staff for sanitation	Improved in public behaviour change						111829.536		EHS D	Resource personnel
Enhance access to improved and reliable environmental sanitation service.	Implement the toilet for All and water for All programmes under IPEP initiative	Public health and Environmental Sanitation Management	Sanitation Management	Expand access to toilet and water for residents.	Improved access to 100% toilet and water						354654.8		EHS D	MSWR, Donors, NGOs, CWSA
Enhance access to improved and reliable environmental sanitation	Monitor and evaluate implementation of sanitation plan	Public health and Environmental Sanitation Management	Sanitation Management	Organize monitoring programmes on the implementation of sanitation plan	Checklist developed for monitoring						18565		EHS D	MLGRD, MSWR

service.														
Enhance excess to improved and reliable environmental sanitation service. services	Encourage private sector investment in recycling and recovery plants to deal with the menace of plastics and electronic waste	Public health and Environmental Sanitation Management	Sanitation Management	Engage and sensitize investors and the public in waste recycling and material recovery	Public practiced Reuse of material and waste segregation						23205		EHS D	Donors, NGOs, Waste Contractors, stakeholders in sanitation
Enhance excess to improved and reliable environmental sanitation service. services	Provide public education on solid waste management	Public health and Environmental Sanitation Management	Sanitation Management	Educate and sensitize the public on waste management	Public Improved in waste management						18565		EHS D	NCCE, Media, Information department
Enhance excess to improved and reliable environmental sanitation service. services.	Strengthen institutional capacity for research, monetary and enforce of legislation and by-laws	Public health and Environmental Sanitation Management	Sanitation Management	Organise training and support for the sanitation department	Most sanitation compliants resolved						15593.76		EHS D	

services														
Enhance excess to improved and reliable environmental sanitation service. services	Enhance implementation of the Polluter Pay principle in waste management	Public health and Environmental Sanitation Management	Sanitation Management	Educate and sensitize stakeholders on polluter pay principle in waste management	Improved in waste registration by residents						69615		EHS D	Waste contractors , stakeholders
Enhance excess to improved and reliable environmental sanitation service. services	Review, gazette and enforce MMDAs' bye-laws on sanitation	Public health and Environmental Sanitation Management	Sanitation Management	Review, Facilitate gazetting and enforce sanitation bye-laws	Bye law gazetted and sanitation offenders prosecuted				*		64045.8		EHS D	Judicial Service, police
Enhance excess to improved and reliable environmental sanitation service. services	Develop and implement strategies to end open defecation	Public health and Environmental Sanitation Management	Sanitation Management	Develop programmes and strategies to end open defecation	Open defecation free communities achieved						111829.536		EHS D	Stakeholders, Health service
Enhance excess to improved and	Improve the management of existing waste	Public health and Environmental	Sanitation Management	Organise programmes to improve upon	Management of disposal site improved						92820		EHS D	Waste contractors , communit

reliable environmental sanitation service. services	disposal sites to control GHGs emissions	Sanitation Management		management of existing waste disposal site									y members
Enhance access to improved and reliable environmental sanitation service. services	Monitor and evaluate implementation of sanitation plans.	Public health and Environmental Sanitation Management	Sanitation Management	Prepare and implement DESSAP	Improved Env't health and Sanitation management					62,820		EHS D	
Reduce environmental pollution	Promote the use environmentally friendly methods and products	Public health and Environmental Sanitation Management	Public health and Environmental Management	Organise sensitisation on sound environmental methods annually	Safe Environmental Methods Promoted					12,820		EHS D	
	Intensify public education on noise pollution	Public health and Environmental Sanitation Management	Public health and Environmental Management	Organise sensitisation on noise pollution in the Zonal Councils annually	Reduced incidence of noise pollution					12,820		EHS D	
	Intensify enforce of regulations on noise and air pollution	Public health and Environmental Sanitation	Public health and Environmental Management	Prosecute Offenders	Reduced incidence of noise pollution					1050		EHS D	

	including opened burning.	Management	nt										
	Protect sensitive areas from pollution and contamination especially ground water source and intake public water supply.	Public health and Environmental Sanitation Management	Public health and Environmental Management	Prosecute Offenders	Sensitive areas preserved for public health and sustainable environment					1050		EHS D	
	Enforce hazardous and electronic waste control and management Act 2016.	Public health and Environmental Sanitation Management	Public health and Environmental Management	Prosecute Offenders	Haphazard disposal of electronic waste Reduced					1050		EHS D	

MIS

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASTRURE AND HUMAN SETLLTEMENT														
Adopted Goal: Build safe and well planned communities while protecting the natural environment														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/i mpact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	Go G	IGF	Donor	Lead	Collaborating
Enhance application of ICT in national development	Develop and maintain online database for all categories of all properties and provide secure data access	Management and Administration	General Administration	Procure new Softwares Train revenue collectors on data collection	Improve revenue generation						10,000		MIS Unit	Procurement Unit
Enhance application of ICT in national development	Improve the quality of ICT services, especially internet and telephony	Management and Administration	General Administration	Restore AdMA website	Improve ICT delivery at AdMA						10,000		MIS Unit	Procurement Unit

Enhance application of ICT in national development	Collaborate with the private sector to increase the broadband, bandwidth and speed of connections nationwide	Management and Administration	General Administration	Change Internet provider to one that can provide effective and efficient internet	Improve ICT delivery at AdMA						10,000		MIS Unit	Procurement Unit
Enhance application of ICT in national development	Improve telecommunications accessibility	Management and Administration	General Administration	Providing reliable and efficient internet to every office	Improve telecommunication delivery at AdMA						10,000		MIS Unit	Procurement Unit

ESTATE

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASTRURE AND HUMAN SETLLTEMENT														
Adopted Goal: Build safe and well planned communities while protecting the natural environment														
Adopted objectives	Adopted strategies	Program mes	Sub-program mes	Projects/ activities	Outcome/imp act indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	Go G	IGF GH¢	Don or	Lea d	Collaborati ng
Promote proper maintenance culture	1. Institute a robust maintenance scheme for rail, roads, ports, harbours and other critical infrastructure 2. Establish timely and effective preventive maintenance plan for	Assets Management and Maintenance.	Facility Management and maintenance planning.	Prepare and implement maintenance plan on public infrastructure in the municipality	8No. Public infrastructure maintained by 2021						400,000.00		Estat e	Procurement , Administration, Development Planning and Works Department

	all public infrastructure													
	3. Build capacity to ensure requisite skills for infrastructure maintenance.													

DEVELOPMENT DIMENSION:ENVIRONMENT INFRASTRURE AND HUMAN SETLLTEMENT														
Adopted Goal: Build safe and well planned communities while protecting the natural environment														
Adopted objectives	Adopted strategies	Program mes	Sub-program mes	Projects/ Activities	Outcome/im pact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	Go G	IG F	Don or	Lead	Collaborat ing
Improve efficiency and effectiveness of infrastructure and service.	Provide regular training for local contractors and consultants to improve quality of delivery in road infrastructure, procurement manageme	Public Procurement Management	Works Procurement Goods Procurement Services Procurement	Undertake the procurement of goods/works/services in-line with the provisions of the Act, 914 by December 2021	Value for money achieved in the procurement of programmes and projects								Procurement Unit	All Department and Unit

	<p>nt and supervision of road contracts. (SDG Target 3.6)</p> <p>Promote local content and participation in the provisions and award of contracts (SDG Target 17.15)</p>													
Build a competitive and modern	Ensure accreditation and certification of	Public Procurement Management	Works Procurement Goods Procurement	Ensure ethical standards and transparent proceedings in the Assembly by December, 2021	Adentan Municipal Assembly Corporate Image Improved								Procurement Unit	All Department and Unit

construction industry	skilled construction workers and construction site supervisors (SDG Target 9.a)		Services Procurement											
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ADMINISTRATION

DEVELOPMENT DIMENSION: GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY														
Adopted goal: Maintain a stable, united and safe society														
Adopted Objectives	Adopted Strategies	Programmes	Sub-Programmes	Projects/Activities	Outcome/Impact Indicators	Time Frame				Indicative (Gh¢)		Budget	Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaboration
Deepen political and administrative decentralization	Strengthen capacity of the Institute of Local	Management and Administration	Policy coordination	Organize at least 24 No. General Assembly meetings by December	Participation in Political and Administrative Decentralisation						673,324.91		Admin	

tion	Governm ent Studies to deliver on its mandate Targets 2.1.2 Review the Local Governm ent. Service regime and practice			2021	on improved								
				Organize at least 24 No. Executive Committee meetings by December 2021					288,744.4 6				
				Organize at least 24 No. meetings for each Sub- Committee by December 2021					566,728.2 9		Adm in		
				Organize at least 24 No. Audit Committee meetings by December 2021					97,836.92		Adm in		
				Organize at least 8 No. Board of Survey by					36,255.49		Adm in		

				December 2021									
				Organize at least 24 No. Mun. Road Safety Committee meetings by December 2021						46,878.74		Admin	
				Organize at least 40 No. Ad Hoc Committee meetings by December 2021						144,817.76		Admin	
				Organize at least 8 No. National Celebrations by December 2021						324,870.00		Admin	
				Organize at least 64 No. Management meetings by						68,918.85		Admin	

				December 2021									
	Strengthen sub-district structures	Management And Coordination	Sub-structure development	Process 48 No. Payments for Monthly Mobilization to Assembly Members by December 2021						592,526.31		Admin	
				Build 4No. Office Block for Zonal Councils by December 2021						1,600,000.00		Admin	
5.1 Enhance security service delivery	5.1.5 Improve relations between law enforcement agencies and the citizenry	Management And Coordination	Policy coordination	Organize at least 64 No. Mun. Security Council (MUSEC) meetings by December 2021	Reduction in incidence of crime					214,525.58		Admin	

HUMAN RESOURCE UNIT

DEVELOPMENT DIMENSION: GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY															
Adopted goal: Maintain a stable, united and safe society															
ADOPTED OBJECTIVES	ADOPTED STRATEGIES	PROGRAMMES	SUB-PROGRAMMES	ACTIVITIES	OUTCOMES/IMPACT INDICATORS	TIME FRAME				INDICATIVE BUDGET			IMPLEMENTING AGENCIES		
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating	
Deepen political and administrative decentralisation	Strengthen sub-district structures	Management and Administration	Human Resource	Recruitment Selection and Retention	Employ the right people at the right time to fill existing vacancy					-	200,000.00	-	HR	-	
Build an effective and efficient government machinery	Improve leadership capability and delivery in the public service.			Develop a Capacity Building Plan for the Assembly	Adhere to a documented plan which will have all staff covered in other to improve their capacity						-	-	-	HR	-
				Organize Training	Improve staff and Assembly					180,00	485,000.	-	HR	-	

				Programs for All Staff & Assembly Member	Members performance to improve productivity					0.00	00			
				Facilitate short foreign scholarship programs And Conferen ces	Learn new trends from other Countries and build networks						2,200,00 0.00		HR	
				Appraise and Evaluate Staff performance	Ensure staff deliver on their mandate and perform accordingly					-	4,700.00			
				Manage staff performance & Facilitate staff on GoG promotio	A succession plan will be built					-	21,000.0 0	-	HR M	

				n										
				Conduct Promotion Interviews for Staff on IGF	Additional responsibilities to be added to promoted staff to help achieve the Assembly's goals					-	8,000.00	-	HRM	
	Implement comprehensive HR payroll system and database			Prepare and validate salaries for staff	Motivate staff by compensating work done					-	-	-	HRM	
				Award Best worker for the year	Staff will be motivated and productivity will be improved					-	106,000.00	-	HRM	
					Initiate purchase and distribution	Motivate and appreciate staff for the good work done					-	650,000.00	-	HRM

				on of Christmas package	throughout the year								
	Improve documentation within the public sector			Build capacity in records keeping and archives management	Proper Records Keeping and easy access to documents					-	35,000.00	-	HRM
				Update the Human Resource Management Information System	Build a Comprehensive data on all Staff					-	400.00	-	HRM

FINANCE

DEVELOPMENT DIMENSION: GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY														
Adopted goal: Maintain a stable, united and safe society														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/Activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Ensure improved fiscal performance and sustainability	Eliminate revenue collection leakages (SDG Targets 16.5, 16.6, 17.1) 1.2.2 Strengthen revenue Collectors and Revenue head (SDG Target 16.6) 1.2.3	Management and Administration	Revenue mobilisation	Organize revenue mobilization exercise, Train accounts staff on PFM ACT 921 and financial management	Revenue leakages minimized, sources of resource mobilization diversified and the PFM enforced						72,832.00		Finance	Internal Audit department

	<p>Pursue the full implementation of the fees fixing resolution boost revenue collection (SDG Targets 17.1, 17.3)</p> <p>1.2.4 Review existing legislation and all administrative instructions regarding Non-Tax Internally Generated Funds (NTR/IGF) to develop</p>												
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	<p>an</p> <p>IGF Policy (SDG Targets 17.1, 17.3)</p> <p>1.2.5 Diversify sources of resource mobilization (SDG Targets 17.1, 1</p>												
Strengthen fiscal decentralization	<p>1.1.1 Enhance revenue mobilization capacity and capability of MMDAs</p> <p>1.1.2 Strengthen PPPs in IGF mobilization</p> <p>1.1.3 Imple</p>	Management and Administration	Finance	Train officers on revenue mobilization and IGF mobilization exercises	Revenue mobilization enhance in MMDAs, PPPs in IGF mobilization strengthened					26,368.00		Finance	Internal Audit department

	ment approved Inter-Governmental Fiscal Framework (IGFF) and the Inter-Governmental Fiscal Transfers (IGFT)													
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BUDGET

DEVELOPMENT DIMENSION:GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY														
Adopted goal: Maintain a stable, united and safe society														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/Activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Improve decentralized planning	Strengthen local level capacity for participatory planning and budgeting	Decentralized Planning	Participatory Planning and Budgeting	Prepare and implement assembly Budget annually	Enhanced fiscal management						120,000		Budgete	

PLANNING

DEVELOPMENT DIMENSION: GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY														
Adopted goal: Maintain a stable, united and safe society														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Improve decentralized planning	Strengthen local level capacity for participatory planning and budgeting Create enabling environment for the implementation of the Local Economic Development (LED) and Public Private Partnership (PPP) policies at the district	Decentralized Planning	Participatory Planning and Budgeting	Ensure the operationalization of Adentan P2 Strategic Plan Facilitate the implementation of PPP Projects in the Municipality	Improved citizen's participation in Planning and Budgeting. PPP projects in Ogbojo Market, Adentan Lorry						45,000.00		Devt Planning	Admin ISD NCCE PRO
											100,000.00			

	level				Station and Assembly Office Complex implemented									
Improve popular participation at regional and district levels	<p>Promote effective stakeholder involvement in development planning process, local democracy and accountability</p> <p>Build capacity of key stakeholders, such as traditional authorities, civil society groups,</p>	Decentralized Planning	Participatory Planning and Budgeting	<p>Ensure the operationalization of the Adma P2 strategic plan</p> <p>Build capacity of key stakeholders in the development of the municipality</p>	<p>Improved citizen's participation in planning and development.</p> <p>capacity of key stakeholders in the development of the municipality improved</p>					35,000.00				

	private sector and NGOs in development dialogue												
Enhance capacity for policy formulation and coordination	Strengthen the implementation of development plans Strengthen the capacity of public institutions for undertaking policy analysis, development planning, monitoring and evaluation, macro-econometric modelling and forecasting	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Build capacity of planning officers in coordination and policy formulation Build capacity of technical officers in research, monitoring and evaluation.	Available data base for development and improved M&E capacity of technical officers					60,000.00	60,000.00		Devt Planning HR GIMPA UPSA UG

Promote the fight against corruption and economic crimes	Ensure the continued implementation of the National Anti-Corruption Action Plan (NACAP)	Management and Administration	Planning, Budgeting, Monitoring and Evaluation	Sensitise Assembly staffs on the National Anti-Corruption Action Plan (NACAP)	Assembly staffs sensitised on the National Anti-Corruption Action Plan (NACAP)						25,000.00		Dev Planning	Admin NCCE PRO
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Attain gender equality and equity in political, social and economic development systems and outcomes	Institute gender-responsive budgeting and training on gender equality in civil and public services Introduce	Social services delivery	Social Welfare and Community Services	Ensure gender issues are included in the planning and budgeting	Gender issues incorporated in the planning and budgeting						40,000.00		Dev Planning	SWCD

	measures to promote change in the socio-cultural norms and values inhibiting gender equality.													
Ensure effective child protection and family welfare system	Promote implementation of policies that increase enrolment and retention in schools such as the School Feeding Programme and Capitation Grant	Social services delivery	Social Welfare and Community Services	Ensure the implementation of the school feeding program	Ghana school feeding program implemented					30,000.00		Devt Planning	Educationb mbmm	

NCCE

Thematic Area: Governance, Corruption and Public Accountability														
Adopted NCCE Goal: Maintain a Stable, United and Safe Society														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/ activities	Outcome/ Impact indicators	Time frame				Indicative Budget			Implementation Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Deepen Democratic Governance	Strengthen the three arms of government and promote effective separation of powers.	Popular participation	Civic education	Educate Identifiable Groups, Churches and Schools on the roles of 3 arms of government	Forty (40) groups educated					1,780	—	—	NCC E	—
Deepen political and administrative decentralization	Strengthen sub-district structures	Popular participation	Civic education	Monitoring of Voter Registration exercise	One hundred and twenty (120) polling centres monitored					—	3,000	—	NCC E	AdMA
				Organize Public Fora on “Decentralization and the Roles of Assembly	Twelve (12) Fora successfully organized					—	39,940	—	NCC E	AdMA

				members”.										
Strengthen fiscal decentralization	Enhance revenue mobilization capacity and capabilities of AdMA	Popular participation	Civic education	Organize Public Fora on “Importance of Revenue Generation”.	Sixteen (16) Fora successfully organized					—	64,840	—	NCC E	AdMA
Build an effective and efficient government machinery	Educate and sensitize citizenry on their rights and responsibilities	Popular participation	Civic education	Constitution Quiz Competition	Four (4) Schools competed					—	22,660	—	NCC E	AdMA
				Visit Identifiable groups and civil society organizations on “Rights, Duties and Obligations of a Citizen”.	Eighty (80) groups visited					1,780	1,780	—		
Enhance security service delivery	Improve relations between law enforcement agencies and the citizenry	Popular participation	Civic education	Visit Youth, Women and Identifiable groups on “Security and Safety in the Community”.	Sixty (60) groups visited					—	2,920	—	NCC E	AdMA
Enhance public safety	Intensify public education on drug and psychotropic abuse	Popular participation	Civic education	Visit Youth groups on “Effects of Drug Abuse”.	Thirty (30) youth groups successfully visited					—	2,920	—	NCC E	AdMA

Promote the fight against corruption and economic crimes	Promote the continued implementation of NACAP	Popular participation Popular participation	Civic education Civic education	Organize Fora on NACAP	Three (3) For a successfully held					—	10,500	—	NCC E	AdMA
				Sensitization of schools on Negative effects of Corruption.	Fifteen (15) schools visited					540	—	—		
Promote access and efficiency in delivery of justice	Strengthen the independence of Judiciary	Popular participation	Civic education	Visit Identifiable groups and Schools on “Understanding the Legal System and the Role of the Judiciary”.	Thirty (30) successful visits.					—	2,920	—	NCC E	AdMA
Improve participation of Civil society in national development	Institute regular dialogue between CSOs, Private sector and Government Institutions/ State Agencies at all levels	Popular participation	Civic education	Organize Focus Group Discussions with Identifiable and Marginalized Groups on “Participation of Civil Societies in national development”.	Three (3) Focus Group Discussions successfully held					—	16,860	—	NCC E	AdMA

Promote discipline in all aspects of life	Strengthen advocacy to promote attitudinal change	Popular participation	Civic education	Organize Constitution Week Celebration in Schools on Ghanaian Values.	Two hundred (200) schools visited					—	12,160	—	NCC E	AdMA
				Sensitize Identifiable Groups on “Duties of the Ghanaian Citizen” and “Environmental Governance”	Forty (40) Identifiable groups					1,780	—	—		
Ensure responsive governance and citizen participation in the development dialogue	Promote social behaviour change around a set of shared values of the good society	Popular participation	Civic education	Organize Focus group discussions on “Development communication, dialogue, and shared values of Ghanaian society”	Three (3) focus group discussions successfully held					—	16,860	—	NCC E	AdMA

INFORMATION

Thematic area														
Adopted MDAs Goal(s): Maintain a stable, united and safe society														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects / activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Improve popular participation at the regional and district levels.	Strengthen People's Assembly Concept to encourage citizens to participate government	popular participation	social accountability	Create public awareness	Data collection from the people within the Municipality for public reaction report								ISD	Admin

PRO

Thematic area														
Adopted MDAs Goal(s):														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaborating
Improve participation of Civil Society (Media, Traditional Authorities, Religious bodies in national development)	Establish appropriate framework for collaborative engagement with the media	popular participation	social accountability	Publish Assembly's Activities in the media	Project the Assembly's image positively								PR	

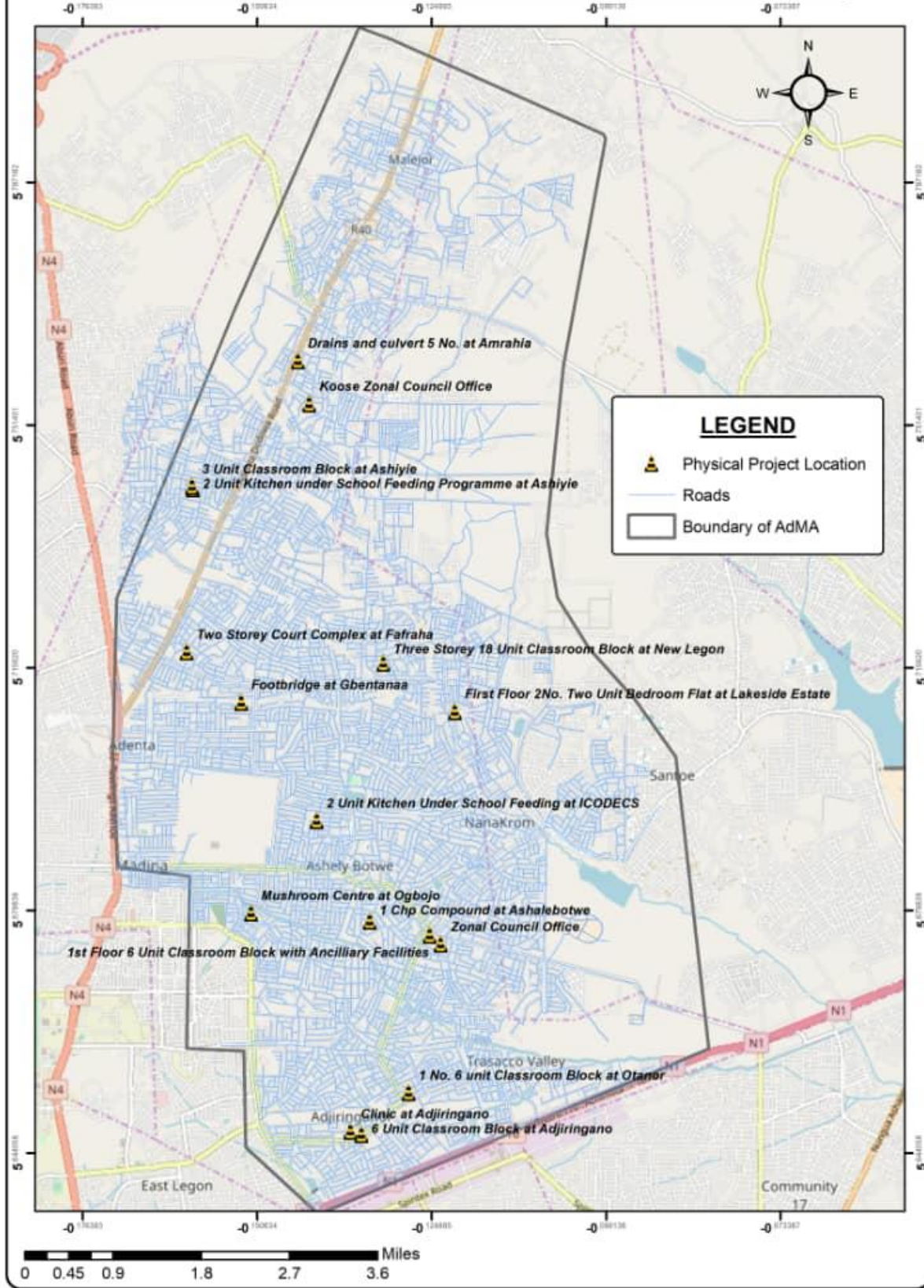
Ensure responsive governance and citizen participation in the development dialogue	Promote ownership and accountability for implementation for development policy programs	Popular participation	Social accountability	Organize Town Hall Meetings & other Public Engagements	Increased citizen participation								PR	Planning Unit
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CULTURE

DEVELOPMENT DIMENSION:GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY													
Adopted goal: Maintain a stable, united and safe society													
Adopted strategies	Program mes	Sub-program mes	Projects/ activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
					2018	2019	2020	2021	GoG	IGF	Donor	Lead	Collaboratin g
Promote culture in the development process	Strengthen institutions and improve coordination framework for development of culture	Management and Administration	Organize a two-day workshop on Bamboo and Rattan work	To promote and strengthen the art and crafts market. To add more employment skills to what the artists have in the municipality by Dec. 2021						8000		CNC	
			Organize a two-day monitoring on a visual	To strengthen performance of Visual Artist and Cultural Performing						8000		CNC	

			artists and the cultural performing groups.	groups								
			.Organize a day workshop for visual artists on branding in the municipality.	To promote and strengthen the art and crafts market. To add more employment skills to what the artists have in the municipality by Dec. 2021					8000		CNC	

ACCESSIBILITY MAP FOR PHYSICAL PROJECTS 2018 - 2021



INDICATIVE FINANCIAL STRATEGY

Having elaborated on the programmes adopted for the Assembly for the period 2018-2021, this section focuses on the strategies to be adopted to mobilise and utilise financial resources for the MTDP. The strategies for fund mobilisation and utilisation are based on the following:

- An assessment of the cost of implementing the programmes outlined in the MTDP
- A comprehensive assessment of the sources of funding for the Municipality. This includes Internally Generated Funds (IGF), projected central government in-flows, such as Departmental Allocations, DACF,DDF,UDG and Donor funding for planned programmes of development partners
- Identification and filling of financial resource gaps in the Municipality through other possible means such as floating bonds or through public-private partnerships.
- Clearly spelt out financial control mechanisms

Recurrent Expenditure

In assessing the financial outlay for the period, the Assembly has also factored in recurrent expenditure such as compensation and goods and services. This has been integrated into the capital expenditure to provide the total cost of implementation of the MTDP. With this knowledge, the Assembly has identified gaps in the projected revenues and estimated costs for each year of the plan and come out with ways to make up the difference.

Social and Gender Responsiveness

The indicative Financial Plan has also been developed taking into consideration the cost of social interventions targeting gender issues, vulnerability, social protection and other socially marginalised groups.

Indicative Budget

The total cost of the Medium Term Development Plan for the period 2018-2021 is estimated at GHC **85,814,750.00** as in table below.

Table 4.3: Indicative Budget

Programme	TOTAL COST 2018-2021	EXPECTED REVENUE					Gap	Summary Of Resource Mobilisation Strategy	Alternative Course Of Action
		GOG	IGF GHC	DONOR GHC	Others GHC	Total Revenue GHC			
Management And Administration	24,267,244.00		22,244,716.00	292,512.92	1,170,051.68	23,414,767.6	852,477.00		
Social Services Delivery	5,098,300.00	131,508.64	364,622.00	1,055,300.00	1,551,430.64	4,654,291.92	444,008.08		
Infrastructure Development And Management	49,113,000.00	921,784.2	8,348,220.00	13,980,000.00	23,250,004.2	46,500,008.4	2,612,991.60		
Economic Development	5,435,220.00	469,219.68	1,183,788.00	670,000.00	2,323,007.68	4,646,015.36	789,204.64		
Environmental Management	1,900,986.00		289,804.00	411,616.00	701,420.00	1,402,840.00	498,146.00		
TOTAL	85,814,750.00	1,522,512.52	32,431,150.00	16,409,428.9	28,995,914.2	80,617,923.20	5,196,827.32		

The estimated shortfall of **GHC 5,196,827.32** will be met through:

- Intensification of mobilisation of IGF funds implementation of social protection programmes
- Public-private partnership initiatives
- Collaborations with development partners and NGOs

CHAPTER 5

ANNUAL ACTION PLANS

5.1. 2018 ANNUAL ACTION PLAN

**Table 5.1: 2018 Annual Action Plan
ECONOMIC DEVELOPMENT**

Annual Action Plans of MMDAs : AGRIC													
Adopted MDAs Goal(s) :Build a Prosperous Society													
MDA Program and Sub-Program	Activities(Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
	Facilitate the formation of farmer cooperatives/ groups	Municipality wide	3	2 no of farmers groups formed							1200	Dept.Agric	Dept. of Cooperatives, Assembly

Agricultural Modernization (Agriculture Services and Management)	Establish DCACT secretariat and make it functional	Dept. of Agric							22000	1800	Dept. of Agric	Radu, Mofa, Assembly
Agricultural Modernization (Agriculture Services and Management)	Undertake 4 no weekly Farm/home visits by Dec 2018	Municipality wide	2 visit per week	4 no Weekly Farm and Home visits undertaken				7,224.00		11,520.00	Dept. of Agric	Radu
Agricultural Modernization (Agriculture Services)	Organize 8 no trainings for staff, farmers, other actors and FBOs along selected commodity	Dept. of Agric	6 no trainings per year	8 no trainings organized					5,406.00	7,791.00	Dept. of Agric	Radu, MoFA, Assembly

and Management)	(vegetables) value chain and facilitate linkage between agro industries and small holder farmers by Dec 2018											
Agricultural Modernization (Agriculture Services and Management)	Establish 4 no demonstration farms on vegetable and maize production and organize 4 field days by Dec 2018	Municipality wide	2 no demonstration farms	4 no demonstration farms established					3,882.00	7,514.00	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Management of Fall Army Worm(Gang spraying of infested farms) by Dec 2018	Municipality wide	100 ha of farms affected	reduced infestation of Fall Army worm					50,000.00		Dept. of Agric	Radu,MoFA, Assembly

Management)												
Agricultural Modernization and Agriculture Services and Management	undertake 3 no weekly field supervision, Monitoring and Evaluation of selected commodities for effective implementation of all activities by Dec 2018	Municipality wide	1 visit per week	3 no weekly field supervision, Monitoring and Evaluation undertaken				8,411.04		13,110.00	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization and Agriculture Services and Management	organize 4 no management ,12 monthly and 5 no performance review meetings by Dec 2018	Dept.. of Agric		4 no management and 5 performance review organized						4,590.00	Dept.. of Agric	Radu, MoFA, Assembly

Agricultural Modernization Agriculture Services and Management	Organize 1 no Municipal Farmers' Day Celebration by Dec 2018	Municipality wide	1 no	1 no municipal farmers' day organized				47,028.00		Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 2 no trainings for producers, marketers and processors of selected commodities on food safety and value addition (packaging, processing, Ghana's green label etc.) by Dec 2018	Dept. of Agric	1 no	2 no trainings organized				3,140.00	2,119.00	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization and	Organize 1 no training for producers and marketers on	Dept.. of Agric	0	1 no training organized					2,104.00	Dept. of Agric	Radu, MoFA,

Agriculture Services and Management	post-harvest handling by Dec 2018										
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no district level Research - Extension - Farmer Linkage (RELC) to promote demand driven research by Dec 2018	Dept. of Agric	1 no	1 no district level Research - Extension - Farmer Linkage (RELC) organized					5,772.00	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Procure 1 no Green House(9m*16m) to promote urban vegetable production by Dec 2018	Dept. of Agric		1 no Green House(9m*16m) procured for training on urban vegetable production				35,000.00		Dept. of Agric	Radu,MoFA, Assembly

Agricultural Modernization (Agriculture Services and Management)	Organize 4 no trainings for farmers, staff and actors along the livestock/poultry value chain annually	Dept. of Agric	2 no	4 no trainings organized				1,676.00	6,312.00	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Raise and distribute 1000 cockerel to subsistence farmers/individuals by Dec 2018	Municipality wide	350	1000 cockerels distributed				8,649.00		Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Provide veterinary services(animal health extension and livestock surveillance & anti Rabies vaccination)	Municipality wide	1013 pets and 800 livestock	1200 pets and 1000 livestock's vaccinated				8,250.00	2,000.00	Dept. of Agric	Radu, MoFA, Assembly

ment)	by Dec 2018										
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no training and a field day by Dec 2018	Municipality wide	0	1 no training and field day organized					3,282.00	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no sensitization workshop on Aquaculture for Jobs and food to increase the participation of the youth in agriculture and aquaculture business by	AdMA Conference room	0	1 no sensitization workshop organized					4,886.00	Dept. of Agric	Radu, MoFA, Assembly

	Dec 2018											
Agricultural Modernization (Agriculture Services and Management)	Establish 4 no fish production demonstration ponds(tanks) by Dec 2018	Municipality wide	0	4 no fish ponds(tanks) established				50,000.00			Dept. of Agric	Radu, MoFA, fishes Assembly
Agricultural Modernization (Agriculture Services and Management)	Establish tree plant nursery	Dept. of Agric	0	Tree plant nursery established								

DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT													
BAC													
2018													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline (2017)	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IG F	Donor	Lead	Collaborating
BUSINESS DEVELOPMENT SERVICES Management Development Services	Organise 4 No Entrepreneurship awareness seminars	Adentan	2 No	4 No Entrepreneurship awareness seminars organised					5,000.00		5,000.00	BAC	Partner Institutions
	Organise 2 No Financial Management Workshop	Adentan	-	2 No Financial Management workshops organised							5,000.00	BAC	

	Organise 2 No Records Keeping workshops	Adentan	2 No	2 No Records Keeping workshops organised						5,000.00	BA C	
	Organise 2 No Literacy Trainings	Adentan	2 No	2 No Literacy Trainings Organised						5,000.00	BA C	
BUSINESS DEVELOPMENT SERVICES Community Based Training	Organise 4 No Technical Training Workshops	Adentan	4 No	4 No Technical Training Workshops organised						12,000.00	BA C	
AGRICULTURAL COMMODITY PROCESSING INFRASTRUCTUR E DEVELOPMENT Technology	Organise 4 No Technology Transfer trainings	Adentan	2 No	4 No Technology Transfer trainings organised						15,000.00	BA C	

Promotion and Dissemination												
ACCESS TO FINANCE Facilitate Access to Credit	Link 100 MSEs to financial Institutions	Adentan	-	100 MSEs linked to financial Institutions				100,000.00		100,000.00	BA C	
BUSINESS DEVELOPMENT SERVICES Management Development Services	Provide advisory and counselling sessions for 200 MSEs	Adentan	200	Advisory and counselling sessions provided for 200 MSEs						4,000.00	BA C	
	Facilitate access to business registration for 100 MSEs	Adentan	20 MSEs	100 MSEs Businesses Formalised						-	BA C	

	Organise 4 No Financial management workshop	Adentan	2 No	4 No Financial management workshop organised						10,000.00	BA C	
One District One Factory established	Organise 4 No Quality management	Adentan	-	4 No Quality management organised						10,000.00	BA C	GSA
	Organise 4 No Kaizen training workshops	Adentan	-	4 No Kaizen training workshops organised						10,000.00	BA C	
	Organise 4 No Export Marketing workshop	Adentan	-	4 No Export Marketing workshop organised						10,000.00	BA C	GEPA/EDAIF
	Facilitate 100 MSEs access to Micro leasing facilities	Adentan	-	100 MSEs access to Micro leasing facilities facilitated								
	Facilitate 100 MSEs to assess EDAIF	Adentan	-	100 MSEs assessed EDAIF								

ACCESS TO FINANCE	Link 100 MSEs to financial Institutions	Adentan	-	100 MSEs linked to financial Institutions					100,000.00		100,000.00	BAC	
Facilitate Access to Credit													

COOPERATIVE

Adopted MDAs Goal(s):													
MDA Development Dimension	Activities	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Economic Development	Organize a-one day capacity building programme for 45 Co-operative SMEs executives on	AdMA	1	One day capacity building programme for 45 Co-operative SMEs executives Organized						2,388.50		Cooperative Head	

	the topic: Managing Conflicts among Co-operative executives and group members by March										
Economic Development	Organize A-One Day Capacity Building Programme For 45 Co-Operative Society Executives And Members On The Topic: Co- Operative Principles And Accounting By June	AdMA	3	One day capacity building programme for 45 co-operative society executives and members organized					2,388.50		Cooperative Head
Economic Development	Organize A-One Day Capacity Building Programme For 45 Co-Operative Society SMEs Executives On The Topic: Business Skills	AdMA	4	One day capacity building program for 45 co-operative society SMEs executives organised					2,388.50		Cooperative Head

	And Group Development By September												
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AUDIT

MMDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF GHC	Donor	Lead	Collaborating
General Administration	Carry out 1no. revenue audit by the year 2018	Municipal wide		1no. revenue audit carried out by the December, 2018						36,300.00		IAU	

General Administration	Carry out 1no. expenditure audit by the year 2018	Municipal wide		1no. expenditure audit Carried out by the end September, 2018					200.00		IAU	
General Administration	Carry out 1no. payroll audit by the year 2018	Municipal wide		1no. payroll audit carried out by April, 2018					4,520.00		IAU	
General Administration	Carry out 1no. temporary structure permit audit at (2) Zonal councils by the year 2018	Municipal wide		1no. temporary structure permit carried out at the (2) Zonal councils audit by July 2018					36,300.00		IAU	

General Administration	Carry out 1no. environmental health and sanitation audit by the year 2018	Municipal wide		1no. environmental health and sanitation audit carried out by October 2018						8,000.00		IAU	
General Administration	Carry out 1no. special audit by 2019	Municipal wide		1no. special audit carried out by 2019						8,300.00		IAU	

CULTURE

Adopted MDAs Goal(s): 1 Build a Prosperous Society												
MDA Programmes	Activities (Operations)	Location	Baseline	Output Indicator	Quarterly schedule	Time	Indicative Budget	Implementing Agencies				

and Sub- Programmes					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration, General Administration	Organize two day workshop on bamboo and rattan work for visual artists in the municipality and Debate on puberty rites for schools in the municipality and Organize two day workshop on theatre for development for teachers in the municipality	AdmA		To impact more artistic training into the artists. To create drama clubs in the schools To teach the students the negative and positive side of the practice								CNC	G.E.S

SOCIAL DEVELOPMENT

EDUCATION

DEVELOPMENT DIMENSION: SOCIAL DEVELOPMENT														
ADOPTED OBJECTIVE														
GOAL:														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						1	2	3	4	GoG	IGF	Donor	Lead	Collaborating
1.1 Enhance inclusive and equitable access to, and participation in quality education at all levels	1.1.4 Continue implementation of free SHS and TVET for all Ghanaian children (SDG Target 4.1) 1	SHS Education	Free SHS education	Conduct 1 no. mock exam,	Gain access to the SHS by building their confidence to write and pass the main BECE						8,000.00		Educator	AdMA
				Admission of first year	Students gain admission to					150,000.			Educator	AdMA

				students to the SHS	pursue SHS programmes				00			on	
				Organize stakeholders' forum	Stakeholders will be aware of the challenges confronting education delivery and there contribute their quota to improve teaching and learning					2,372.00		Educati on	AdMA
				Organize seminar on good Exams practices	No candidate examination papers will be cancelled as a result of exams malpractices					2,664.00		Educati on	AdMA/WAE C
	1.1.5 Ensure inclusive education for all boys and girls with special needs	Basic Education	Inclusive education promotion	Conduct screening exercise of pupils for Eye, Ear and special defects	Equal opportunities for learning for all pupils					2,117.00		Educati on	AdMA/HEA LTH

	(SDG Targets 4.1, 4.2, 4.5, 4.a)			and refer suspected cases for special assistance									
				Organize training for teachers on managing children with special needs	Teacher have the capacity to handle children with challenges				585.00		Education	AdMA/HEALTH	
	1.1.10 Expand infrastructure and facilities at all levels (SDG Target 4.a)	Basic Education	KG, Primary & JHS infrastructure and facilities	Construction of 2 storey 9 unit classroom school blocks	9 unit classrooms space for pupils to access education				350,000.00		Education	AdMA	
				Provision of furniture for KG, Primary and JHS	500 sitting and writing places provided					100,000.00		Education	AdMA
				Provide Director adequate resources for	Officers will be productive and increase output of					950.00		Education	AdMA

				Administrative expenses and Utilities.	work							
				Provide support for the Maintenance & Running Expenses of Official Vehicles	improved supervision of schools				3,408.00		Education	AdMA
	1.1.6 Popularise and demystify the teaching and learning of science, technology, engineering and mathematics (STEM) and ICT education in basic and secondary education (SDG Target	Basic Education	Science and ICT promotion	Role model conference for Primary and JHS girls in circuit bases	Girls will be inspired to continue their education to the tertiary level				3,584.00		Education	AdMA/NGO
Organize schools Science Fair				Develop interest in Science related subjects				3,000.00		Education	AdMA	
Prepare pupils for regional STMIE				More girls will be offering courses in the				6,496.00		Education	AdMA	

	4.1)				sciences at the tertiary level								
				First Day at school program	Retain pupils interest in attending schools for productive life				49,900.00			Education	AdMA
	1.2.4 Implement accelerated programme for teacher development and professionalisation (SDG Target 4.c)	Basic Education	Staff development	Director to participate in CODE conference	improved the managerial skills of the director to bring efficiency to the directorate					3,600.00		Education	AdMA
Organize 4 no. MEOC				Provide good educational governance in the municipality					3,564.00		Education	AdMA	
Select awardees and organized Best Teacher/work				Teachers motivated to work hard to improve performance					28,880.00		Education	AdMA	

				er awards	in the BECE of candidates							
				Organise Orientation Programme for newly appointed / posted Headteachers & teachers	Abreast with the vision of the directorate and work towards it				780.00		Educati on	AdMA/GNA T
	1.2.7 Enhance quality of teaching and learning (SDG Targets 4.7, 4.c)	Basic Education	Quality Education in the 3 levels	INSET for teachers	Teachers acquire skills to teach better						Educati on	AdMA
Conduct 1 No. DQMS-E Programme in the Municipality.				Improve quality teaching and learning				1,545.00		Educati on	AdMA	
Monitoring and Supervision of class work (teaching and learning)				Improve high performance of academic from both pupils and teachers				7182.00		Educati on	AdMA	

	1.2.8 Ensure adequate supply of teaching and learning materials (SDG Target 4.c)	Basic Education	Supply of educational logistics	Distribution of teaching and learning materials	Children have access to learning materials				30,000.00			Education	AdMA
	1.2.9 Provide life skills training for managing personal hygiene, fire safety, environment, sanitation and climate change (SDG Targets 4.7, 13.3)	Basic Education	Sports and Culture promotion	Organize Sports competition	Unearthing of children talents					8,000.00		Education	AdMA
				Organize culture competition and participate in regional cultural festival	Promote culture values in children					4,000.00		Education	AdMA

HEALTH

Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/	Outcome/impact indicators	Time frame 2018				Indicative Budget			Implementing Agencies	
				activities		1Q T	2 Q T	3 Q T	4 Q T	GoG	IGF	Donor	Lead	Collaborators
Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)	Accelerate implementation of Community-based Health Planning and Services (CHPS) policy to ensure equity in access to quality health care	Social Services Delivery	Public Health Services and Management	Increase CHPS 5no annually Implement the 6 milestone in every established CHPs Zone	Increase access to health care					50,000.00			GH S	MoH
	Revamp emergency medical preparedne	Social Services Delivery	Public Health Services and	Available protocol for the manageme	Timely and effectively management of cases and					10,000.00			GH S	MoH

	ss and response services		Management	nt of Emergency responds	appropriately									
	Strengthen the referral system	Social Services Delivery	Public Health Services and Management	Organise training for all health centres on triaging	Improve quality of referral					15,000.00			GH S	MoH
	Strengthen the district and sub-district health systems as the bed-rock of the national primary health care strategy	Social Services Delivery	Public Health Services and Management	Supportive supervision and on-site training	Improve of Health indicators identified					15,000.00			GH S	MoH

	Improve medical supply chain management system	Social Services Delivery	Public Health Services and Management	Training in supply chain management	Available of more than 90% of Medical Trace availability					25,000.00		100,000.00	GH S	MoH
	Accelerate implementation of the mental health strategy	Social Services Delivery	Public Health Services and Management	Create 1No mental health unit in a health centre annually	Increase access to mental health care					12,000.00			GH S	MoH
	Improve the use of ICT in health insurance and facility management	Social Services Delivery	Public Health Services and Management	2 NO health facilities to use ICT in Health insurance in the facilities	Timely and accurately submission of NHIS returns for payment					35,000.00			GH S	MoH
Strengthen healthcare management	Enhance efficiency in governance and management of the	Social Services Delivery	Public Health Services and Management	Training of 20 No of health staff in leadership skills	Efficiency in governance and management of the health system					45,000.00			GH S	MoH

system	health system			annually										
	Strengthen coverage and quality of health care data in both public and private sectors	Social Services Delivery	Public Health Services and Management	Training cadre for data collection in both the private and Public health providers	Improved data capturing and improved surveillance					35,000.00		15,000.00	GH S	MoH
				Available ICT and DHMIS-2 for data capturing in all public and private facilities						25,000.00		10,000.00		

	Strengthen collaboration and partnership with the private sector to provide health services	Social Services Delivery	Public Health Services and Management	Bi-monthly meeting with all stakeholders to strengthening collaboration in providing Health Services	Improved efficiency in partnership with the private sector to provide health services					15,000.00			GH S	MoH
	Improve health information management systems including research in the health sector	Social Services Delivery	Public Health Services and Management	Improve data analysis and identify researchable topics to improve quality of care	2 No reaseable implemeted in each facility					45,000.00	15,000.00	10,000.00	GH S	MoH
	Strengthen capacity for monitoring and	Social Services Delivery	Public Health Services and	Train Units heads in supportive supervision	Improved health indicators in the facilities					35,000.00		10,000.00	GH S	MoH

	evaluation in the health sector		Management	Train staff in data analysis										
Reduce disability morbidity, and mortality	Strengthen maternal, new born care and adolescent services	Social Services Delivery	Public Health Services and Management	Build 1 No maternity Unit	1 No health facility has maternity unit operationalized					100,000.00		100,000.00	GH S	MoH
				To organise basic obstetrics equipment in 1 No health facility annually	Reduce referral to next level of care					120,000.00			GH S	MoH
				1 No adolescent unit created in annually	Improved adolescent services					60,000.00			GH S	MoH
	Intensify implementation of malaria control	Social Services Delivery	Public Health Services and Management	Identify and implement strategies to improve malaria	Reduce malarai incidence by 5% annually					35,000.00			GH S	MoH

	programme		ent	control programme										
	Strengthen prevention and management of malaria cases Formulate national strategy to mitigate climate change induced diseases	Social Services Delivery	Public Health Services and Management	Continually educate using appropriate logistics for malaria preventive	Reduce malarai incidence by 5% annually					20,000.00			GH S	MoH
Malaria cases should be tested, treated and tracked				Reduce malarai incidence by 5% annually					20,000.00			GH S	MoH	
	Implement the Non-Communicable Diseases (NCDs) control strategy	Social Services Delivery	Public Health Services and Management	Increase awareness in early detection of NCD	Reduced morbidity of NCDs in the Municipality					125,000.00			GH S	MoH

	Intensify efforts for polio eradication	Social Services Delivery	Public Health Services and Management	All children to be immunised before Second year of Life	All children under 6 months have received 4 doses of Polio vaccine					125,000.00			GH S	MoH
				Increase surveillance to detect suspected cases of weakness in limbs	Polio detection improved					50,000.00			GH S	MoH
	Accelerate implementation of the national strategy for elimination of yaws, leprosy, buruli ulcer, filariasis and neglected tropical diseases	Social Services Delivery	Public Health Services and Management	Accelerate implementation of strategies for elimination of neglected tropical diseases	Improved detection rate of neglected tropical diseases					20,000.00			GH S	MoH

	Develop Review and Scale-up Regenerative Health and Nutrition Programme (RHNP)	Social Services Delivery	Public Health Services and Management	Create awareness in RHNP among high risk groups	Improved early detection of NCDs and managed effectively					80,000.00			GH S	MoH
	Strengthen Integrated Disease Surveillance and Response (IDRS) at all levels	Social Services Delivery	Public Health Services and Management	Improve surveillance in both Public and Private Health Sector	Improved effectiveness in response to epidemic outbreak					25,000.00			GH S	MoH
			Public Health Services and Management	Quarterly review meeting of rapid response team				25,000.00			GH S	MoH		
	Fully implement International Health Regulations	Social Services Delivery	Public Health Services and Management	Create awareness and implement International Health	Implemented of International Health Regulation					50,000.00			GH S	MoH

	(IHR)		ent	Regulation										
Ensure the reduction of new HIV and AIDS/STIs infections, especially among the vulnerable groups	Expand and intensify HIV Counselling and Testing (HTC) programmes	Social Services Delivery	Public Health Services and Management	Train 20 staff annually to expand HTC programmes	Improved HTC programmes					50,000.00			GH S	MoH/GAC
	Intensify education to reduce stigmatization	Social Services Delivery	Public Health Services and Management	Increase peer review education to reduce stigmatization	Improved annually no of peer review educators to reduced stigmatization					50,000.00			GH S	MoH/GAC

	Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Identify communities with high risk groups with HIV, AIDS and TB	Improved behavioural change strategies among high risk groups					60,000.00				GH S	MoH/GAC
	Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Quarterly review data of High risk group in the Municipality											
	Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Identify strategies to reduce HIV, AIDS and TB in the communities											

	TB													
	Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes	Social Services Delivery	Public Health Services and Management	Integrate HVI, AIDS, STI and Sexual and reproductive health programmes	Reduced vertical transmission of diseases in reproductive health programmes					30,000.00			GH S	MoH/GAC
	Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes	Social Services Delivery	Public Health Services and Management	Train 15 No midwives to integrate sexual and reproductive health programmes										

	s													
	Intensify efforts to eliminate mother to child transmission of HIV (MTCTHIV)	Social Services Delivery	Public Health Services and Management	All pregnant women are tested for transmission of HIV (MTCTHIV)	Reduce mother to child transmission of HIV					30,000.00			GH S	MoH/GAC
	Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Training of prescribers on management of HIV patients	Accessd to Antiretoviral therapy by all positive HIV patients					30,000.00			GH S	MoH/GAC
	Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Available of ART for all clients in all facilities										

										1,467,000.00	15,000.00	245,000.00		
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ENVIRONMENTAL HEALTH

Adopted MDAs Goal(s): Create Opportunities for All													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Social Services Delivery. Environmental Health and Sanitation Services Social Services	Identifying areas for transfer station Meetings with private waste company in Contracting of transfer station	AdMA		Transfer station identified and demarcated Transfer station contracted.								EHSD	

Delivery.												
	Health Education on the importance of proper waste disposal Public Announcement on registration of refuse collection	AdMA		Proper waste storage and disposal by all residents							EHSD	
	In-service training for EHOs Workshops on waste management for environmental	AdMA		Improved sanitation							EHSD	

	health staff											
	Promotion of H/H toilet Public education on H/H treatment and safe storage	AdMA		Improved access to toilet and water								EHSD
	Data collection on drainage system Collect data on waste generation, collection & update MESSAP	AdMA		MESSAP updated								EHSD
	Meetings with private investors in waste recycling Public education on waste separation and	AdMA		Improved in waste segregation								EHSD

	reduction											
	Organize community mobilization on waste management Meeting with residents Association on solid and liquid waste management	AdMA		Improved in solid and liquid waste management								EHSD
	Procure motor bikes for EHOs Training in handling sanitation complaints	AdMA		Motor bikes purchase								EHSD
	Public education on responsibility to purchase or own a	AdMA		Improved in waste registration								EHSD

	bins Registration of solid waste collection and disposal			by residents								
	Meeting with stakeholders to review bye law Organized mass inspection to prosecute recalcitrant sanitary offenders	AdMA		Bye law gazzeted and change in behavior on sanitation								EHSD
	Organize urban CLTS Follow -ups on communities to end open defaecation	AdMA		Improved in H/H toilet construction and usage								EHSD
	Hiring of pay loader Maintenace of central containers	AdMA		Central containers repaired								EHSD

SOCIAL DEVELOPMENT

Adopted MDAs Goal(s): SOCIAL DEVELOPMENT													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Com mon fund	Lead	Collab oratin g
COMMUNITY CARE: CLEARANCE OF MENTALLY CHALLENGED PERSONS FROM 5 SCHOOL COMPOUNDS AND STREETS IN THE MUNICIPALITY	LOCATION OF PICKING POINTS, CLEARANCE,A DMISSION ARRANGEMEN T, FOLLOW UP VISITS. SETTLEMENT AND REINTEGRATIO N	ALL FOUR ZONAL COUNCILS	5 PEOPLE	8 PEOPLE		*		*		GHC 14,000		DSW	Health, Police, city guards, transpo rt

CHILD RIGHTS PROTECTION & PROMOTION: CELEBRATE WORLD DAY AGAINST CHILD LABOUR	Debate, quiz, durbar, sketch and float	One selected public school	200 CHILDREN	300 CHILDREN		*			* GHC7,000			DSW	Police, NGO's
CHILD RIGHTS PROTECTION & PROMOTION: CELEBRATE AFRICAN CHILD DAY	Debate, quiz, durbar, sketch and float	One selected public school	-	300 PEOPLE			*		* GHC7,000			DSW	NGO's
COMMUNITY CARE: CONDUCT TWO WEEKS ASSESSMENT AND DISBURSEMENT OF FUNDS ALLOCATED TO PWD'S IN THE MUNICIPALITY	Assessment before a panel	DSW Office	150 PWD's	200 PWD's		*		*			* GHC100,000	DSW, DFM C	Procurement unit, GES

COMMUNITY CARE: ORGANIZE MONITORING OF PWD'S BENEFICIARIES OF THE 2% COMMON FUND	Home and workplace visits	ALL FOUR ZONAL COUNCILS	100 PWD's	150 PWD's	*		*				* GHC6,000	DSW, DFM C	
COMMUNITY CARE: CONDUCT A TWO DAY DAYCARE GIVERS TRAINING FOR 200 CAREGIVERS IN THE FOUR ZONAL COUNCILS OF THE MUNICIPALITY.	Demonstrations and interactions	Calvary Baptist Conference Hall	200 school caregivers	300 school caregivers		*				* GHC 4,000	DSW	-	

COMMUNITY CARE: LEAP IMPLEMENTATION COMMITTEE MEETING AND MOBILIZATION FOR PAYMENT	Committee meeting , community mobilization and community sensitization	4 zonal councils	233 beneficiaries	400 beneficiaries	*	*	*	*		GHC 4,000		DSW	
COMMUNITY CARE: COMMUNITY SENSITIZATION PROGRAMME	ORGANIZE COMMUNITY SENSITIZATION ON CORE FUNCTIONS OF THE AGENCY – ISSUES ON CHILD ABUSE, CHILD RIGHT AND PROTECTION, COMMUNITY CARE, JUVENILE JUSTICE	FOUR ZONAL COUNCILS	400	800	*	*	*	*		GH C10,000		DSW	

SPORTS

ADOPTED MDA'S GOAL'S				QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
PROGRAMMES	ACTIVITIES	LOCATION	OUTPUT INDICATORS	1st	2nd	3rd	4th	GOG	IGF	Donor	Lead	Collaborating
Sports promotion and development	Inter District sports festival. Male Basketball championship. Female Volleyball	AdMA	Participating in Inter-Districts Sports Festival Facilitated		1						M.S.O	G.E.S
SUB-PROGRAMMES												

	Championship											
Clubs Sports	Male											
Male/Female	Inter Zonal											
	Football											
	Championship											
	Renovation											
	of Basketball											
	Blackboard											
	and painting.											
	Changing											
	And fixing of											
	football goal											
	polls.											

NYA

Annual Action Plans of MMDAs FOR 2018													
Adopted MDAs Goal(s) : CREATE OPPORTUNITIES FOR ALL													
MDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Education Youth and sport and Social Service Delivery	Organise I NO monitoring	AdMA	30	1 no Monitoring was organised						300.00		NYA	NYA,,MDA
	Organise 1 no Adolescent Re. Health	AdMA	0	1 no Adolescent reproductive health organised						2,000.00		NYA	NYA,,MDA
	Organise 1 no international Youth day	AdMA	200	1 no Youth day organised						5,000.00		NYA	NYA,,MDA
	Organise 1 no entrepreneurship programme	AdMA	60	1 no entrepreneurship programme organised						2,630.00		NYA	NYA,,MDA

BIRTHS AND DEATHS

NO	ACTIVITY	LOCATION	TIME FRAME				ESTIMATED COST	SOURCE OF FUNDING	OUTPUT INDICATOR	OFFICER RESPONSIBLE
			2018	2019	2020	2021				
1	organise a 2 day mass registration exercise in some selected communities in the municipality	AdMA					2,866.00	IGF	2 Day mass registration exercise in some selected communities in the municipality organized	Births and Deaths Officer
2	organise education and awareness creation on the importance of death registration annually	AdMA					4,641.00	IGF	Education and awareness creation on importance of births and deaths registration organised	Births and Deaths Officer
3	organise an outreach programmes on births and deaths registration throughout the municipality	AdMA					4,000.00	IGF	Outreach programmes on births and deaths registration	Births and Deaths Officer

							organised	
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NON FORMAL EDUCATION DIVISION

Adopted MDAs Goal(s):													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	2 rd	4 th	GoG	IGF	Don	Lead	Coll
Social Services delivery: Education, youth sports and library services	4 No. Community entry and recruitment of learners	All the Zones in the Municipality	21 No. Com. Entry done	Creation of awareness						2800		NFED	CiDi Foundation
Social Services delivery: Education, youth sports and	Facilitation of literacy classes, supervision	Literacy Classes in the	28 No. carried out	Ensure proper implementation						1400		NFED	CiDi Foundation

library services	&Monitoring	Municipality		of facilitation									
Social Services delivery: Education, youth sports and library services	1 No. Capacity building for facilitators	Selected Zonal Council Hall	20 days training workshop carried out	Enhance facilitation skills								NFED	CiDi Foundation
Social Services delivery: Education, youth sports and library services	1No. Training of learners in IGAs and graduation	Selected Zonal Council Hall	300 learners benefited	Promoting functional literacy					5800			NFED	CiDi Foundation

ENVIRONMENTAL/INFRASTRUCTURE & HUMAN SETTLEMENT

PHYSICAL PLANNING

Adopted MDAs Goal(s): BUILD SAFE AND WELL PLANNED COMMUNITIES WHILE PROTECTING THE NATURAL ENVIRONMENT												
MDA	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule	Time	Indicative Budget	Implementing Agencies				
Programmes and Sub-												

programmes					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Infrastructure Development and Management Spatial Planning	Organize 24 No. Technical Sub Committee Meeting Annually	Assembly Conference Room	129 No. TSC Meetings held from 2009 to 2017.	24 No. TSC Meetings Held by December 2018								PPD	
Infrastructure Development and Management Spatial Planning	Organize 6 No. Statutory Planning Committee Meeting Annually	Assembly Conference Room	36No. SPC Meetings held from 2009 to 2017.	6 No. SPC Meetings held by December 2018								PPD	
Infrastructure Development and Management Spatial Planning	Prepare Spatial Development (SDF) Framework by December 2019	Municipality Wide	Regional SDF has been prepared	SDF prepared by December 2019								PPD	LUSPA
Infrastructure Development and Management	Hold 4 No. Street Address Meeting and Undertake Street	Municipality Wide	16 No. Street Address Meeting Held from	4 No. Street Address Meeting Held by December								PPD	

Spatial Planning	Addressing		2014 to 2017	2018									
Infrastructure Development and Management Spatial Planning	Support the Town Planning Officer undertake training on Alternative Dispute Resolution (ADR) and Organize Refresher Courses on Land Management for 3 Nontechnical Officers	Gamey and Gamey Institute		Town Planning Officer trained in ADR and 3 technical officers trained in Land Management Courses.								PPD	
Infrastructure Development and Management Spatial Planning	Registration of 2 parcels of land at the lands commission	Lands Commission	5 parcels of land registered at the lands commission	2 parcels of land duly registered in the Assembly's name.								PPD	Lands commission

Infrastructure Development and Management Spatial Planning	Prepare public education brochures on development control	Municipality wide		Public education brochure on development control prepared								PPD	
Infrastructure Development and Management Spatial Planning	Procure Office Equipment (3 No. Desktop Computers, Scanner and Tablet)			Office equipment procured								Procurement Unit	PPD
Infrastructure Development and Management Spatial Planning	Procure indenture for all public lands within the municipality	Municipality wide	Site plans procured for all public school sites	Indenture procured for all public lands.								PPD	Landowners

MDA Programmes Sub-Programmes WORKS	ACTIVITY (Operations)	LOCATION	BASELINE	OUTPUT INDICATORS	QUARTERLY TIME				INDICATIVE			IMPLEMENTING AGENCIES	
					SCHEDULE				BUDGET				
					1 ^S T	2 ^N D	3 ^R D	4 ^T H	Go G	IG F	DON OR	LEA D	COLLABORAT ING

development and management Infrastructure(Public works, Rural Housing and Water Management)	Public works, Rural Housing and Water Management	Organize 14-days capacity building workshop for major stakeholders in the construction sector of the municipality.	AdMA		Technical know how of stakeholders in the construction industry improved.							works	
		Regular monitoring and supervision of artisans and supervisors in the sector.	AdMA		Quality of work of artisans and supervisors technical know how improved.							works	
		Regular and periodic maintenance / rehabilitation of all	AdMA		Public structures rehabilitated and maintained.							works	

		public structures/ infrastructures.												
		Quarterly training workshops for all stakeholders who are involved in the construction industry.	AdMA		Training workshops for stakeholders organized.								works	
		Education and sensitization of stakeholders	AdMA		Stakeholders, educated and sensitized.								works	
		Residence association talk.	AdMA		Residence association talk, organised.								works	
		Organize training	AdMA		Training workshops								works	

		workshops.			organized.									
		Organize community workshops	AdMA		Community workshops organized.								works	
		Organize neighbourhood workshops.	AdMA		Neighbourhood workshops organized.								works	
		Organize community workshops	AdMA		Community workshops organized.								works	
		Organize neighbourhood workshops.	AdMA		Neighbourhood workshops organized.								works	

URBAN ROADS

Adopted MDAs Goal(s):													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Transport Infrastructure: Road, Department Of Urban Roads	De-silting of drains and stream channels in selected locations within the Electoral Areas (24km)	AdMA	10km of drains de-silted since 2016	Selected stream channels cleared of silt and operating efficiently						114,000.00		DUR	
	Grading of selected roads within the Electoral Areas. (120km)	AdMA	20km of grading works since 2016	Selected roads are given adequate camber and riding						240,000.00		DUR	

				improved.								
	Provision of Speed Humps at selected locations within the municipality (3 No.)	AdMA	No Speed humps provided since 2016	Speed humps constructed within selected locations. Vehicular Speed at the locations kept in check.				-		24,000.00		DUR
	Resealing of Selected Roads within the Municipality	AdMA	No Roads resealed since 2016	Sealed roads re-surfaced and riding quality of roads improved.						1,731,994.00		DUR
	Surfacing of Selected Roads within the Municipality	AdMA	6km of roads surfaced since 2016	Roads provided with bituminous surfaces. Riding						3,490,909.00		DUR

				quality significantly improved.								
	Drainage works on Selected Roads within the Municipality	AdMA	7km of Drains constructed since 2016	Drains constructed and surface runoff properly channelled to appropriate outfalls					4,800,000.00		DUR	
	Gravelling of Selected Roads within the Municipality	AdMA	No roads gravelled since 2016	Selected roads are provided with gravel material and compacted to improve riding quality.				-	340,909.00		DUR	
	Maintain Roads in the municipality	AdMA	-	Roads and their accessories are well maintained.					340,000.00		DUR	

	Procurement of Stationery	AdMA	-	Stationery are available to facilitate office activities						39,892.00		DUR	
	Running cost of official vehicle (fuel)	AdMA	-	Supervision and other activities outside the office are facilitated.						30,000.00		DUR	
	Procure 1 No. Laptop and UPS	AdMA	-	1 No. Laptop procured to facilitate office activities.						4,750.00		DUR	
	Construction of footbridges at selected locations within the municipality.	AdMA	No footbridge constructed since 2016	Selected locations are made accessible to pedestrians.						10,000.00		DUR	

FEEDER ROADS

Adopted MDAs Goal(s): Safeguard the natural environment and ensure a resilient built environment													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 ND	3 rd	4 TH	GoG	IGFGH¢	Donor	Lead	Collaborating
Infrastructure and Development and Management (Public Works; DFR)									GH¢				
	Drains and culvert	Ashale Botwe		Drains and culvert completed					500,000.00			Feeder Roads	
	Surfacing works(8.0km)	Amrahia - Katamanso	1 KM	Road surfaced					10,000000.0			Feeder Roads	
	Opening up of new roads	Amanfrom and Amrahia Areas	3.0km	Roads opened up.					30,000.00			Feeder Roads	
	Spot improvementof	Amanfrom		Road up graded.					70,000.0			Feeder Roads	

	road												
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TRANSPORT

Adopted MDAs Goal(s)													
NO	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
1.	Organise 3no. public Education/Sensitization meeting for transport groups and zonal Councils	AdDA		Public Education/Sensitization meeting for transport groups organised									Municipal transport officer
2.	Organise Road safety Education for transport Groups and the General public	AdDA		Road safety Education for transport Groups and the General public organise									Municipal transport officer

3.	Organise Road safety Committee Meetings	AdDA		Road safety Committee Meetings organise									Municipal transport officer
4.	Organise Training programme for joint traffic Task Force	AdDA											Municipal transport officer
5.	Procure fuel for 24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset at MCD'S residence	AdDA		24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset procured									Municipal transport officer
6.	Procure insurance cover for vehicles and motor bikes	AdDA		Insurance cover for vehicles and motor bikes procured									Municipal transport officer
7	Procure road worthy certificate for vehicles and motor bikes	AdDA		Road worthy certificate for vehicles and motor bikes procured									Municipal transport officer

8.	Carryout maintenance and routine for official vehicles, refuse trucks, tri-wheel dump trucks, motor bikes, generator set, security agency and 18 no. assembly members	AdDA		official vehicles maintained									Municipal transport officer
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ENVIROMENTAL HEALTH

Adopted MDAs Goal(s): Create Opportunities for All													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Social Services Delivery.	Identifying areas for transfer station	AdMA		Transfer station identified and demarcated									EHSD
Environmental Health and	Meetings with private waste company in Contracting of			Transfer station									

Sanitation Services Social Services Delivery.	transfer station			contracted.								
	Health Education on the importance of proper waste disposal Public Announcement on registration of refuse collection	AdMA		Proper waste storage and disposal by all residents							EHSD	
	In-service training for EHOs Workshops on waste management for environmental	AdMA		Improved sanitation							EHSD	

	health staff											
	Promotion of H/H toilet Public education on H/H treatment and safe storage	AdMA		Improved access to toilet and water								EHSD
	Data collection on drainage system Collect data on waste generation, collection & update MESSAP	AdMA		MESSAP updated								EHSD
	Meetings with private investors in waste recycling Public education on waste separation and	AdMA		Improved in waste segregation								EHSD

	reduction											
	Organize community mobilization on waste management Meeting with residents Association on solid and liquid waste management	AdMA		Improved in solid and liquid waste management								EHSD
	Procure motor bikes for EHOs Training in handling sanitation complaints	AdMA		Motor bikes purchase								EHSD
	Public education on responsibility to purchase or own a	AdMA		Improved in waste registration								EHSD

	bins Registration of solid waste collection and disposal			by residents								
	Meeting with stakeholders to review bye law Organized mass inspection to prosecute recalcitrant sanitary offenders	AdMA		Bye law gazzeted and change in behavior on sanitation								EHSD
	Organize urban CLTS Follow -ups on communities to end open defaecation	AdMA		Improved in H/H toilet construction and usage								EHSD
	Hiring of pay loader Maintenace of central containers	AdMA		Central containers repaired								EHSD

MIS

Adopted MDAs Goal(s):													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Provision of network electronic infrastructure at AdMA offices and upgrading internet service delivery to the assembly	AdMA		Improved network infrastructure at AdMA						120,000		MIS	
General Administration	Host, update and maintain ADMA website	AdMA		ADMA website updated and maintained					4,500			MIS	
	Maintain and update revenue management software, BOP and signage databases. Print property rate,	AdMA		Revenue management software Updated and property rate, business operating and					2,840			MIS	

	business operating permit and signage bills			signage bills printed									
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ESTATE

Adopted MDAs Goal(s):																
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time			Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collabora ting			
	Repairs, maintenance and renewal of public buildings, Office furniture, fittings and equipment	AdMA	5	Public buildings, Office furniture, fitting and equipment repaired, maintained and renewed						210,000.00			Estate	Estate		

PROCUREMENT

Adopted MDAs Goal(s): Build a Prosperous Society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	Go G	IGF	Donor	Lead	Collaborating
Management and Administration	Preparation of Tender Evaluation Reports	AdMA	Thirty (30No.) Reports	Evaluation Report Prepared						12,600.00		Procurement Unit	Dept. & Unit
General Administration	Undertake Advertisement in National Dailies	AdMA	Eight (8No.) Adverts Placed	Records of Advertisement Produced						18,000.00		Procurement Unit	Dept. & Unit

	Organize Tender Opening Meetings	AdMA	Four (4No.) Tender Opening Meetings Organized	Minutes of Tender Opening Produced					1,152.00		Procurement Unit	Dept. & Unit
	Organize Entity Tender Committee Meetings	AdMA	Six (6No.) Entity Meetings Organized	Minutes of Entity Tender Produced					18,027.00		Procurement Unit	Dept. & Unit
	Servicing of Regional Tender Review Board	AdMA	Three (3No.) Meetings	Records of Payment Produced					15,000.00		Procurement Unit	Dept. & Unit
	Procurement of Office Equipment and Furniture	AdMA		Office Equipment and Logistics Procured					13,000.00		Procurement Unit	Dept. & Unit
	Preparation of 2018 Annual Procurement Plan/Quarterly Update	AdMA	Completed 2017 Annual Procurement Plan & Updated Plan	Approved Annual Procurement Plan Prepared					0.00		Procurement Unit	Dept. & Unit

ADMINISTRATION

MMDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline 2014-2017	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
					1ST	2ND	3RD	4TH	GoG	IGF	Donor	Lead	Collaboration
MANAGEMENT AND ADMINISTRATIONS (General Administration)	Organize at least 6 No. General Assembly meetings by December 2018	Adentan	25	6 No. General Assembly meetings organized by December 2018						145,084.00		Administration	
	Organize at least 6 No. Executive Committee meetings by December 2018	Adentan	16	6 No. Executive Committee meetings organized by December 2018						62,216.00		Administration	

Organize at least 6 No. meetings for each Sub-Committee by December 2018	Adent n	150	6 No. Sub-Committee meetings organized by December 2018					122,113.40		Administrati on	
Organize at least 6 No. Audit Committee meetings by December 2018	Adent n	14	6No. Audit Committee meetings organized by December 2018					21,081.00		Administrati on	
Organize at least 6 No. Board of Survey by December 2018	Adent n	6	6 No. Board of Survey organized by December 2018					7,812.00		Administrati on	
Organize at least 6 No. Mun. Road Safety Committee meetings by	Adent n	4	6 No. Mun. Road Safety Committee meetings organized by December					10,101.00		Administrati on	×

December 2018			2018								
Organize at least 10 No. Ad Hoc Committee meetings by December 2018	Adent n	6	10 No. Ad Hoc Committee meetings organized by December 2018					31,204.00		Administrati on	
Organize at least 2 No. National Celebrations by December 2018	Adent n	8	2 No. National Celebrations organized by December 2018					70,000.00		Administrati on	
Organize at least 16 No. Management meetings by December 2018	Adent n	25	16 No. Management meetings organised by December 2018					14,850.00		Administrati on	

Process at least 12 No. Payments for Monthly Mobilization to Assembly Members by December 2018	Adentan	46	12 No. Payments for Monthly Mobilization to Assembly Members processed by December 2018					126,768.00		Administrati on	
Build 1No. Office Block for Koose Zonal Council by December 2018	Adentan	0	1No. Office Block for Koose Zonal Council by December 2018					400,000.00		Administrati on	
Organize at least 16 No. Mun. Security Council (MUSEC) meetings by December 2018	Adentan	42	16 No. Mun. Security Council (MUSEC) meetings organized by December 2018					46,224.00		Administrati on	

	Organize at least 16 No. Mun. Security Council (MUSEC) meetings by December 2018	Adentan	42	16 No. Mun. Security Council (MUSEC) meetings organized by December 2018							Administration
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HUMAN RESOURCE UNIT

MDA PROGRAMMES SUB-PROGRAMMES	ACTIVITIES (OPERATIONS)	LOCATIONS	BASELINE	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration(Human Resource)	Organize Capacity Building Programmes for All Staff and All Hon. Assembly Members	GIMPA IN-HOUSE UG UPSA CLGA	3	Develop skills and knowledge leading to improved efficiency and productivity					50,000	110,000		HRM	

		ILGS										
	Facilitate short foreign scholarship programs And Conferences	Outside Ghana In Ghana	7	Per-diem to affected staff paid				-	50,000			HR M OHLGS ORCC, other Departments
	Employ 50 Revenue Collectors, 20 additional staff (Drivers/Cleaners/Security/ City Guards/ Photocopier Operator	IN-HOUSE/ EXTERNAL FACILITY	4	Improve productivity				-	8,000	-		
	Orient newly employed staff	In-house ORCC	3	Transition of new Staff Into The Assembly				-	10,000			HR M
	Orient National Service Personnel	In-house	2	Assign and Introduce NSP to the Assembly System				-	6,000	-		HR M
	Organize 4 staff durbar comprising all staff and NSP	In-house	8	Opportunity to meet all staff to address concerns					18,000			HR M

	Manage Compensation	In-house	Monthly	Provide appropriate incentives for work of equal value					-	-	-	HR M	
	Initiate purchase and distribution of Christmas package	In-house	Yearly	Christmas package distributed						130,000	-	HR M	
	Organize Best worker dinner dance	External Facility	-	Best worker awarded					-	20,000	-	HR M	
	Facilitate staff appraisal	In-house	2	Performance management and evaluation					-	1,000		HR M	
	Update HRMIS weekly	In-house	Monthly	Submit updated HRMIS to the ORCC monthly					-	50	-	HR M	
	Compile and Submit promotion register on staff on GoG payroll to ORCC	In-house	2	Fill vacancies at the top					-	4,000.00	-	HR M	
	Facilitate staff on IGF Promotion	In-house External Facility	2	Fill vacancies at the top						1,300.00		HR M	
	Prepare leave roaster and inform staff on the commencement of their	In-house	2	Well-developed leave					-	-	-	HR M	

	leave			schedule which promotes a healthy and productive work force										
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FINANCE

Adopted MDAs Goal(s):													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collabora ting
Management and Administration Finance	Embark on street announcement in each of the 4 zonal councils	AdMA	4	Street Announcement Undertaken						14,631. 00		Finance	
Management and Administration Finance	Organize weekend revenue mobilisation exercise	AdMA	5	Weekend Revenue Mobilization Exercise Organized						11,616. 00		Finance	
Management And Administration Finance	Conduct quarterly monitoring inspection	AdMA	4	Quarterly Monitoring Inspection Conducted						15,776. 00		Finance	

Management And Administration Finance	Organise 14 days revenue mobilisation exercises	AdMA	5	Revenue Mobilization Exercises Organized						11,793.00		Finance	
Management And Administration Finance	Train accounts staff on PFM ACT 921 and financial management	AdMA	4	Accounts Staff Trained						6,592.00		Finance	
Management And Administration Finance	Upgrading of accounting software	AdMA	1	Accounting Software Upgraded						2,000.00		Finance	
Management And Administration Finance	Procurement of furniture and fittings	AdMA	-	Furniture and Fittings Procured						14,500.00		Finance	
Management And Administration Finance	Procure value books	AdMA	-	Value Books Procured						6,000.00		Finance	

BUDGET

Adopted MDAs Goal(s): Maintain a stable, united and safe society														
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time	Indicative Budget		Implementing Agencies		
					1 st	2 nd	3 rd	4 th		Go G	IGF	Dono r	Lead	Collaborat ing
Public Financial Management Budgeting, Fee- Fixing and Rating Imposition Resolutions	Organize 5No. Budget Committee Meetings by December, 2018	AdMA		5No.Budget Committee meetings organized						9,580. 00		Budget		
Public Financial Management Budgeting, Fee- Fixing and Rating Imposition	Organize 1No.Budget Committee Meeting to discuss the Draft 2018 Common Fund Budget, Revised Budget and	AdMA		1No.Budget Committee Meeting held to discuss Draft Common Fund Budget, Revised and ensuing Year's Budget						3832. 00		Budget		

Resolutions	ensuing Year's Budget											
Public Financial Management Budgeting, Fee-Fixing and Rating Imposition Resolutions	Organize 1No. Budget Committee Meeting to discuss on Draft 2019 Fee-Fixing Resolution and Rate Impositions by 30 th September 2018	AdMA		1No. Budget Committee Meeting held to discuss Draft 2018 Fee-Fixing and Rate imposition Resolutions.					1916.00		Budget	
Public Financial Management Budgeting, Fee-Fixing and Rating Imposition Resolutions	Organize a 5-Day Budget Hearings on 2019 Budget	AdMA		Budget Hearings Organized					14,375.00		Budget	
Public Financial Management	Organize Stakeholders Meeting to Deliberate on	AdMA		Stakeholders meetings organized.					17,935.00		Budget	

Budgeting, Fee-Fixing and Rating Imposition Resolutions	Draft 2019 Fees and Rates.												
Public Financial Management Budgeting, Fee-Fixing and Rating Imposition Resolutions	Organize Training Workshop on the Preparation of 2019 Budget	AdMA		Workshop on Budget Production organized.					6,196.00		Budget		

PLANNING

NCCE

Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output indicators	Quarterly Time Schedule				Indicative Budget			Implementation Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Educate Identifiable Groups, Churches and Schools on the roles of 3 arms of government	Adentan Municipality	300	400 people educated					320			NCCE	AdMA
	Monitoring of Voter Registration exercise		40	60 polling centres monitored					1,200			NCCE	AdMA
	Organize Public Fora on “Decentralization and the Roles of Assembly members”.		600	800 participants					9,780			NCCE	AdMA

Organize Public For a on “Importance of Revenue Generation”.		600	800 participants						9,880		NCCE	AdMA
Constitution Quiz Competition		80	110 participants					5,020				
Visit Identifiable groups and civil society organizations on “Rights, Duties and Obligations of a Citizen”.		300	500 participants educated				320	320		NCCE	AdMA	
Organize Constitution Week Celebration in Schools on Ghanaian Values.		6,400	7,000 pupils sensitized					2,240				

	Sensitize Identifiable Groups on “Duties of the Ghanaian Citizen” and “Environmental Governance”		600	800 participants					320			NCCE	AdMA
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INFORMATION

Adopted MDAs Goal(s)														
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time	Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th		GoG GHC	IGF	Donor	Lead	Collaborating
Management and Administration	Create public awareness	Adentan	2017	Data collection from the people within the Municipality for public reaction report						10,000			ISD	Admin

CULTURE

Adopted MDAs Goal(s):1 Build a Prosperous Society													
MDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline	Output Indicator	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration, General Administration	Organize two day workshop on bamboo and rattan work for visual artists in the municipality and Debate on puberty rites for schools in the municipality and Organize two day workshop on theatre for development for teachers in the municipality	AdmA		To impact more artistic training into the artists. To create drama clubs in the schools To teach the students the negative and positive side of the practice						✓		CNC	G.E.S

PROCUREMENT

Adopted MDAs Goal(s): Build a Prosperous Society													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Indicative Budget			Implementing Agencies	
					1^s t	2ⁿ d	3^r d	4^t h	Go G	IGF	Dono r	Lead	Collaboratin g
Management and Administratio n	Preparation of Tender Evaluation Reports	AdMA	Thirty (30No.) Reports	Evaluation Report Prepared						12,600.0 0		Procuremen t Unit	Dept. & Unit
General Administratio n	Undertake Advertisemen t in National Dailies	AdMA	Eight (8No.) Adverts Placed	Records of Advertisemen t Produced						18,000.0 0		Procuremen t Unit	Dept. & Unit
	Organize Tender Opening Meetings	AdMA	Four (4No.) Tender Opening Meetings Organized	Minutes of Tender Opening Produced						1, 152.00		Procuremen t Unit	Dept. & Unit

	Organize Entity Tender Committee Meetings	AdMA	Six (6No.) Entity Meetings Organized	Minutes of Entity Tender Produced					18,027.00		Procurement Unit	Dept. & Unit
	Servicing of Regional Tender Review Board	AdMA	Three (3No.) Meetings	Records of Payment Produced					15,000.00		Procurement Unit	Dept. & Unit
	Procurement of Office Equipment and Furniture	AdMA		Office Equipment and Logistics Procured					13,000.00		Procurement Unit	Dept. & Unit
	Preparation of 2018 Annual Procurement Plan/Quarterly Update	AdMA	Completed 2017 Annual Procurement Plan & Updated Plan	Approved Annual Procurement Plan Prepared					0.00		Procurement Unit	Dept. & Unit

5.2 Annual Action Plan 2019

SOCIAL DEVELOPMENT

AGRICULTURE

Annual Action Plans of MMDAs													
Adopted MDAs Goal(s) :Build a Prosperous Society													
MDA Programmes and Sub-Programmes	Activities(Operations)	Location	Base line	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
	Facilitate the formation of 2 farmer cooperatives/groups	Municipal ity wide	3	2 no of farmers groups formed						1600	2000		
Agricultural Modernizationt (Agriculture Services and Management)	Undertake 4 no weekly Farm/home visits by Dec 2019	Municipal ity wide		4 no Weekly Farm and Home visits undertaken					7,585.20	-	12,096.00	Dept. of Agric	Radu,M oFA, Assembly

Agricultural Modernization (Agriculture Services and Management)	Organize 8 no trainings for staff, farmers, other actors and FBOs along selected commodity (vegetables) value chain and facilitate linkage between agro industries and small holder farmers by Dec 2019	Dept. of Agric		8 no trainings organized				-	5,676.30	8,180.55	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Establish 4 no demonstration farms on vegetable and maize production and organize 4 field days by Dec 2019	Municipality wide		4 no demonstration farms established				-	4,076.10	7,889.70	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Management of Fall Army Worm(Gang spraying of infested farms) by Dec 2019	Municipality wide		reduced infestation of Fall Army worm				-	52,500.00	-	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization and Agriculture Services and Management	undertake 3 no weekly field supervision, Monitoring and Evaluation of selected commodities for effective implementation of all	Municipality wide		3 no weekly field supervision, Monitoring and Evaluation undertaken				8,831.59	-	13,765.50	Dept. of Agric	Radu,MoFA, Assembly

	activities by Dec 2019											
Agricultural Modernization and Agriculture Services and Management	organize 4 no management and 5 no performance review meetings by Dec 2018	Dept. of Agric		4 no management and 5 performance review organized				-	-	4,819.50	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization and Agriculture Services and Management	Organize 1 no Municipal Farmers' Day Celebration by Dec 2018	Municipal ity wide		1 no municipal farmers' day organized				-	49,379.40	-	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 2 no trainings for producers, marketers and processors of selected commodities on food safety and value addition (packaging, processing, Ghana's green label etc) by Dec 2019	Dept. of Agric		2 no trainings organized				-	3,297.00	2,224.95	Dept. of Agric	Radu,MoFA, Assembly

Agricultural Modernization and Agriculture Services and Management	Organize 1 no training for producers and marketers on post harvest handling by Dec 2019	Dept. of Agric		1 no training organized				-	0	2,209.20	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no district level Research - Extension -Farmer Linkage (RELC) to promote demand driven research by Dec 2019	Dept. of Agric		1 no district level Research - Extension -Farmer Linkage (RELC) organized		*		-	0	6,060.60	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization t (Agriculture Services and Management)	Undertake a baseline survey on vegetable(chilli Pepper)production, poultry production ,processing and marketing of selected commodities Dec 2019	Municipality wide		baseline survey on vegetable(chilli Pepper)production, poultry production ,processing and marketing of selected commodities undertaken				-	-	5,032.00	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 4 no trainings for farmers, staff and actors along the livestock/poultry value	Dept. of Agric		4 no trainings organized				-	1,759.80	6,627.60	Dept. of Agric	Radu,MoFA, Assembly

Management)	chain by Dec 2019											
Agricultural Modernization t (Agriculture Services and Management)	Raise and distribute 1000 cockerel to subsistence farmers/individuals by Dec 2019	Municipal ity wide		1000 cockerels distributed				-	9,081.45	-	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization t (Agriculture Services and Management)	Provide veterinary services(animal health extension and livestock surveillance & anti Rabies vaccination) by Dec 2019	Municipal ity wide		1200 pets and 1000 livestock vaccinated				-	8,662.50	2,100.00	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization t (Agriculture Services and Management)	Organize 1 no training and a field day by Dec 2019	Municipal ity wide		1 no training and field day organized				-	-	3,446.10	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization t (Agriculture Services and Management)	Organize 1 no sensitization workshop on Aquaculture for Jobs and food to increase the participation of the youth in agriculture and aquaculture	AdMA Conferenc e room		1 no sensitization workshop organized				-	-	5,130.30	Dept. of Agric	Radu,MoFA, Assembly

	business by Dec 2019											
Agricultural Modernization (Agriculture Services and Management)	Establish 4 no fish production demonstration ponds(tanks) by Dec 2019	Municipal ity wide		4 no fish ponds(tanks) established				-	52,500.00	-	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no training for farmers and staff on climate change by Dec 2019	Dept. of Agric		1 no training organized				-	3,297.00	-	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no sensitization workshop on tree planting and embark tree planting exercise in the municipality by Dec 2019	Municipal ity wide		1 no sensitization workshop on tree planting organized				-	6,457.50	-	Dept. of Agric	Radu,MoFA, Assembly

DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT													
BAC													
2019													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline (2017)	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IG F	Donor	Lead	Collaborating
BUSINESS DEVELOPMENT SERVICES	Organise 4 No Entrepreneurship awareness seminars	Adentan	2 No	4 No Entrepreneurship awareness seminars organised					5,000.00		5,000.00	BAC	Partner Institutions
Management Development Services	Organise 2 No Financial Management Workshop	Adentan	-	2 No Financial Management workshops organised							5,000.00	BAC	

	Organise 2 No Records Keeping workshops	Adentan	2 No	2 No Records Keeping workshops organised						5,000.00	BAC	
	Organise 2 No Literacy Trainings	Adentan	2 No	2 No Literacy Trainings Organised						5,000.00	BAC	
BUSINESS DEVELOPMENT SERVICES Community Based Training	Organise 4 No Technical Training Workshops	Adentan	4 No	4 No Technical Training Workshops organised						12,000.00	BAC	
AGRICULTURAL COMMODITY PROCESSING INFRASTRUCTUR E DEVELOPMENT Technology	Organise 4 No Technology Transfer trainings	Adentan	2 No	4 No Technology Transfer trainings organised						15,000.00	BAC	

Promotion and Dissemination												
ACCESS TO FINANCE Facilitate Access to Credit	Link 100 MSEs to financial Institutions	Adentan	-	100 MSEs linked to financial Institutions					100,000.00		100,000.00	BAC
BUSINESS DEVELOPMENT SERVICES Management Development Services	Provide advisory and counselling sessions for 200 MSEs	Adentan	200	Advisory and counselling sessions provided for 200 MSEs							4,000.00	BAC
	Facilitate access to business registration for 100 MSEs	Adentan	20 MSEs	100 MSEs Businesses Formalised							-	BAC

	Organise 4 No Financial management workshop	Adentan	2 No	4 No Financial management workshop organised							10,000.00	BAC	
One District One Factory established	Organise 4 No Quality management	Adentan	-	4 No Quality management organised							10,000.00	BAC	GSA
	Organise 4 No Kaizen training workshops	Adentan	-	4 No Kaizen training workshops organised							10,000.00	BAC	
	Organise 4 No Export Marketing workshop	Adentan	-	4 No Export Marketing workshop organised							10,000.00	BAC	GEPA/EDAIF
	Facilitate 100 MSEs access to Micro leasing facilities	Adentan	-	100 MSEs access to Micro leasing facilities facilitated									
	Facilitate 100 MSEs to assess EDAIF	Adentan	-	100 MSEs assessed EDAIF									

ACCESS TO FINANCE	Link 100 MSEs to financial Institutions	Adentan	-	100 MSEs linked to financial Institutions					100,000.00		100,000.00	BAC	
Facilitate Access to Credit													

COOPERATIVE

MDA DEVELOPMENT DIMENSIONS	Activities	Location	Baseline	Quarterly Time schedule				Indicative Budget			Implementing Agencies		
				1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating	
Economic Development	Organise 3No. Capacity building on Managerial Skills in the Co-operative Perspective for 135 SME's Co-op. executives by Dec 2021	AdMA	45	45	45	45			10,200			Cooperative Head	

Economic Development	Organise 3 No Capacity building program for Coop. SME's on basic bookkeeping & Accounting and Working Capital for 135 SME's Co-op. executives by Dec 2021	AdMA	45	45	45	45			10,200		Cooperative Head	
Economic Development	Organise 3. No. Seminar on Leadership and Group Effectiveness for 135 SME's Co-op. executives by Sept. 2021	AdMA	45	45	45	45			10,200		Cooperative Head	

AUDIT

Adopted MMDAs Goal(s):													
MMDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF GHC	D on or	Lead	Collab orating
Compliance, assurance and advisory services	Carry out 1No. audit on revenue collections and ensure that all monies are amounted for by the year 2018	Municipal wide		Ino. revenue audit carried out by the December, 2018						36,300.00		IAU	
Compliance, assurance, advisory and consulting services	Carry out 1No. audit on payment vouchers and ensure that expenditures are budgeted for and properly acquitted with relevant documents by the year 2018	Municipal wide		Ino. expenditure audit Carried out by the end September, 2018						200.00		IAU	

Compliance, assurance, advisory and consulting services	Carry out 1No. payroll audit by the year 2021	Municipal wide		1no. payroll audit carried out by April, 2018						4,520.00		IAU	
Compliance, assurance, advisory and consulting services	Carry out 1no. temporary structure permit audit at (2) Zonal councils by the year 2018	Municipal wide		1no. temporary structure permit carried out at the (2) Zonal councils audit by July 2018						36,300.00		IAU	
Compliance, and advisory services	Carry out 2No. environmental health and sanitation audit by the year 2021	Municipal wide		1No. environmental health and sanitation audit carried out by October 2018						8,000.00		IAU	

Compliance, assurance and advisory services	Carry out 1no. special audit by 2019	Municipal wide		1no. special audit carried out by 2019							8,300.00		IAU	
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CULTURE

Adopted MDAs Goal(s):1 Build a Prosperous Society														
MDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline	Output Indicator	Quarterly Time schedule				Indicative Budget			Implementing Agencies		
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating	
Management and Administration, General	Organize two day workshop on bamboo and rattan work for visual artists in the municipality and Debate on puberty rites for	AdmA		To impact more artistic training into the artists. To create drama clubs in the schools							✓		CNC	G.E.S

Administration	schools in the municipality and Organize two day workshop on theatre for development for teachers in the municipality			To teach the students the negative and positive side of the practice									
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SOCIAL DEVELOPMENT

EDUCATION

DEVELOPMENT DIMENSION: SOCIAL DEVELOPMENT														
ADOPTED OBJECTIVE														
GOAL:														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						1	2	3	4	GoG	IGF	Donor	Lead	Collaborating
1.1 Enhance inclusive and equitable access to, and participation in quality education at all levels	1.1.4 Continue implementation of free SHS and TVET for all Ghanaian children (SDG Target 4.1) 1	SHS Education	Free SHS education	Conduct 1 no. mock exam,	Gain access to the SHS by building their confidence to write and pass the main BECE						8,000.00		Educator	AdMA
				Admission of first year	Students gain admission to					150,000.			Educator	AdMA

				students to the SHS	pursue SHS programmes				00			on	
				Organize stakeholders' forum	Stakeholders will be aware of the challenges confronting education delivery and there contribute their quota to improve teaching and learning					2,372.00		Educati on	AdMA
				Organize seminar on good Exams practices	No candidate examination papers will be cancelled as a result of exams malpractices					2,664.00		Educati on	AdMA/WAE C
	1.1.5 Ensure inclusive education for all boys and girls with special needs	Basic Education	Inclusive education promotion	Conduct screening exercise of pupils for Eye, Ear and special defects	Equal opportunities for learning for all pupils					2,117.00		Educati on	AdMA/HEA LTH

	(SDG Targets 4.1, 4.2, 4.5, 4.a)			and refer suspected cases for special assistance										
				Organize training for teachers on managing children with special needs	Teacher have the capacity to handle children with challenges					585.00		Education	AdMA/HEALTH	
	1.1.10 Expand infrastructure and facilities at all levels (SDG Target 4.a)	Basic Education	KG, Primary & JHS infrastructure and facilities	Construction of 2 storey 9 unit classroom school blocks	9 unit classrooms space for pupils to access education					350,000.00		Education	AdMA	
				Provision of furniture for KG, Primary and JHS	500 sitting and writing places provided						100,000.00		Education	AdMA
				Provide Director adequate resources for	Officers will be productive and increase output of						950.00		Education	AdMA

				Administrative expenses and Utilities.	work							
				Provide support for the Maintenance & Running Expenses of Official Vehicles	improved supervision of schools					3,408.00		Education AdMA
	1.1.6 Popularise and demystify the teaching and learning of science, technology, engineering and mathematics (STEM) and ICT education in basic and secondary education (SDG Target	Basic Education	Science and ICT promotion	Role model conference for Primary and JHS girls in circuit bases	Girls will be inspired to continue their education to the tertiary level					3,584.00		Education AdMA/NGO
Organize schools Science Fair				Develop interest in Science related subjects					3,000.00		Education AdMA	
Prepare pupils for regional STMIE				More girls will be offering courses in the					6,496.00		Education AdMA	

	4.1)				sciences at the tertiary level								
				First Day at school program	Retain pupils interest in attending schools for productive life				49,900.00			Education	AdMA
	1.2.4 Implement accelerated programme for teacher development and professionalisation (SDG Target 4.c)	Basic Education	Staff development	Director to participate in CODE conference	improved the managerial skills of the director to bring efficiency to the directorate					3,600.00		Education	AdMA

HEALTH

MMDAs Programme of Action (POA) Health														
Thematic area: Social Development														
Adopted MDAs Goal(s): Create opportunities for all														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/	Outcome/impact indicators	Time frame 2018				Indicative Budget			Implementing Agencies	
				activities		1Q T	2 Q T	3 Q T	4 Q T	GoG	IGF	Donor	Lead	Collaborators
2.1 Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)	2.1.1 Accelerate implementation of Community-based Health Planning and Services (CHPS) policy to ensure	Social Services Delivery	Public Health Services and Management	Increase CHPS 5no annually	Increase access to health care					50,000.00			GH S	MoH
				Implement the 6 milestone in every established CHPs Zone										

	equity in access to quality health care													
	2.1.3 Revamp emergency medical preparedness and response services	Social Services Delivery	Public Health Services and Management	Available protocol for the management of Emergency responds	Timely and effectively management of cases and appropriately					10,000.00			GH S	MoH
	2.1.5 Strengthen the referral system	Social Services Delivery	Public Health Services and Management	Organise training for all health centres on triaging	Improve quality of referral					15,000.00			GH S	MoH
	2.1.6 Strengthen the district and sub-district health systems as the bed-rock of the national	Social Services Delivery	Public Health Services and Management	Supportive supervision and on-site training	Improve of Health indicators identified					15,000.00			GH S	MoH

	primary health care strategy													
	2.1.8 Improve medical supply chain management system	Social Services Delivery	Public Health Services and Management	Training in supply chain management	Available of more than 90% of Medical Trace availability					25,000.00		100,000.00	GH S	MoH
	2.1.9 Accelerate implementation of the mental health strategy	Social Services Delivery	Public Health Services and Management	Create 1No mental health unit in a health centre annually	Increase access to mental health care					12,000.00			GH S	MoH
	2.1.17 Improve the use of ICT in health insurance and facility management	Social Services Delivery	Public Health Services and Management	2 NO health facilities to use ICT in Health insurance in the facilities	Timely and accurately submission of NHIS returns for payment					35,000.00			GH S	MoH

	nt													
2.2 Strengthen healthcare management system	2.2.1 Enhance efficiency in governance and management of the health system	Social Services Delivery	Public Health Services and Management	Training of 20 No of health staff in leadership skills annually	Efficiency in governance and management of the health system					45,000.00			GH S	MoH
	2.2.2 Strengthen coverage and quality of health care data in both public and private sectors	Social Services Delivery	Public Health Services and Management	Training cadre for data collection in both the private and Public health providers	Improved data capturing and improved surveillance					35,000.00		15,000.00	GH S	MoH
				Available ICT and DHMIS-2 for data						25,000.00		10,000.00		

				capturing in all public and private facilities										
	2.2.6	Social Services Delivery	Public Health Services and Management	Bi-monthly meeting with all stakeholders to strengthening collaboration in providing Health Services	Improved efficiency in partnership with the private sector to provide health services					15,000.00			GH S	MoH
	2.2.7	Social Services Delivery	Public Health Services and Management	Improve data analysis and identify researchable topics to improve quality of care	2 No researchable implemented in each facility					45,000.00	15,000.00	10,000.00	GH S	MoH

	2.2.8 Strengthen capacity for monitoring and evaluation in the health sector	Social Services Delivery	Public Health Services and Management	Train Units heads in supportive supervision Train staff in data analysis	Improved health indicators in the facilities					35,000.00		10,000.00	GH S	MoH
2.3 Reduce disability morbidity, and mortality	2.3.1 Strengthen maternal, new born care and adolescent services	Social Services Delivery	Public Health Services and Management	Build 1 No maternity Unit	1 No health facility has maternity unit operationalized					100,000.00		100,000.00	GH S	MoH
				To organise basic obstetrics equipment in 1 No health facility annually	Reduce referral to next level of care					120,000.00			GH S	MoH
				1 No adolescent unit created in annually	Improved adolescent services					60,000.00			GH S	MoH

	2.3.2 Intensify implementa tion of malaria control programme	Social Services Delivery	Public Health Services and Managem ent	Identify and implement strategies to improve malaria control programme	Reduce malarai incidence by 5% annually					35,000.00			GH S	MoH
	2.3.3 Strengthen prevention and managem ent of malaria cases Formulate national strategy to mitigate climate change induced diseases	Social Services Delivery	Public Health Services and Managem ent	Continually educate using appropriate logistics for malaria preventive	Reduce malarai incidence by 5% annually					20,000.00			GH S	MoH
				Malaria cases should be tested, treated and tracked	Reduce malarai incidence by 5% annually					20,000.00			GH S	MoH
	2.3.4 Implement the Non- Communi cable Diseases	Social Services Delivery	Public Health Services and Managem ent	Increase awareness in early detection of of NCD	Reduced morbidity of NCDs in the Municipality					125,000.0 0			GH S	MoH

	(NCDs) control strategy		ent											
	2.3.6 Intensify efforts for polio eradication	Social Services Delivery	Public Health Services and Management	All children to be immunised before Second year of Life	All children under 6 months have received 4 doses of Polio vaccine					125,000.00			GH S	MoH
				Increase surveillance to detect suspected cases of weakness in limbs	Polio detection improved					50,000.00			GH S	MoH
	2.3.7 Accelerate implementation of the national strategy for elimination of yaws, leprosy, buruli ulcer, filariasis	Social Services Delivery	Public Health Services and Management	Accelerate implementation of strategies for elimination of neglected tropical diseases	Improved detection rate of neglected tropical diseases					20,000.00			GH S	MoH

	and neglected tropical diseases													
2.3.8	Develop Review and Scale-up Regenerative Health and Nutrition Programme (RHNP)	Social Services Delivery	Public Health Services and Management	Create awareness in RHNP among high risk groups	Improved early detection of NCDs and managed effectively					80,000.00			GH S	MoH
2.3.10	Strengthen Integrated Disease Surveillance and Response	Social Services Delivery	Public Health Services and Management	Improve surveillance in both Public and Private Health Sector	Improved effectiveness in response to epidemic outbreak					25,000.00			GH S	MoH

	(IDRS) at all levels		Public Health Services and Management	Quarterly review meeting of rapid responses team					25,000.00			GH S	MoH
	2.3.11 Fully implement International Health Regulations (IHR)	Social Services Delivery	Public Health Services and Management	Create awareness and implement International Health Regulation	Implemented of International Health Regulation				50,000.00			GH S	MoH
2.4 Ensure the reduction of new HIV and AIDS/ST Is infections, especially	2.4.1 Expand and intensify HIV Counselling and Testing (HTC) programmes	Social Services Delivery	Public Health Services and Management	Train 20 staff annually to expand HTC programmes	Improved HTC programmes				50,000.00			GH S	MoH/GAC

y among the vulnerable groups	2.4.2 Intensify education to reduce stigmatization	Social Services Delivery	Public Health Services and Management	Increase peer review education to reduce stigmatization	Improved annually no of peer review educators to reduced stigmatization					50,000.00				GH S	MoH/GA C
	2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Identify communities with high risk groups with HIV, AIDS and TB	Improved behavioural change strategies among high risk groups					60,000.00				GH S	MoH/GA C
	2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV &	Social Services Delivery	Public Health Services and Management	Quarterly review data of High risk group in the Municipality											

	AIDS and TB													
	2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Identify strategies to reduce HIV, AIDS and TB in the communities										
	2.4.4 Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programme	Social Services Delivery	Public Health Services and Management	Integrate HVI, AIDS, STI and Sexual and reproductive health programmes	Reduced vertical transmission of diseases in reproductive health programmes				30,000.00				GH S	MoH/GA C

	s													
	2.4.4 Strengthen collaboratio n among HIV & AIDs, TB, and sexual and reproductiv e health programme s	Social Services Delivery	Public Health Services and Managem ent	Train 15 No midwives to integrate sexual and reproductiv e health programme s										

	2.4.5 Intensify efforts to eliminate mother to child transmission of HIV (MTCTHIV)	Social Services Delivery	Public Health Services and Management	All pregnant women are tested for transmission of HIV (MTCTHIV)	Reduce mother to child transmission of HIV					30,000.00			GH S	MoH/GAC
	2.4.6 Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Training of prescribers on management of HIV patients	Accessd to Antiretroviral therapy by all positive HIV patients					30,000.00			GH S	MoH/GAC
	2.4.6 Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Available of ART for all clients in all facilities										
										1,467,000.00	15,000.00	245,000.00		

ENVIRONMENTAL HEALTH

Adopted MDAs Goal(s): Create Opportunities for All													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Social Services Delivery.													
Environmental Health and Sanitation Services													
Social Services Delivery.	Assess equipment and capacity of private company in sanitation services	AdMA		Improved sanitation								EHSD	
	Monitor waste												

	service providers											
	Meeting with chiefs, churches, and bar operators on noise pollution Public sensitization of noise pollution	AdMA		Reduction in noise nuisance								EHSD
	Provide logistics for staff Organize in-service training for EHOs	AdMA		Improved sanitation and hygiene behavior								EHSD
	Promotion on H/H toilet construction Rehabilitate institutional latrines	AdMA		Improved H/H toilet Construction								EHSD

<p>Collect data on liquid waste</p> <p>Develop checklist for monitoring sanitation plan</p>	AdMA		<p>Checklist develop for monitoring</p>								EHSD	
<p>Education on waste separation</p> <p>Monitoring waste separation</p>	AdMA		<p>Improved waste segregation</p>								EHSD	
<p>Educate the public on polluter pays principle</p> <p>Monitoring sanitation providers</p>	AdMA		<p>Sanitation services Improved</p>								EHSD	
<p>Training for staff</p> <p>Procure tricycle for waste segregation</p>	AdMA										EHSD	

Education on polluter pays principle			Improved in waste registration									
Enforcement of polluter pays principle												
Training of prosecutors	AdMA		Recalcitrant sanitary offenders prosecuted								EHSD	
Enforcement of bye law												
Clean up exercise	AdMA		Improved sanitation								EHSD	
Clearing of refuse heaps												
Procure 13m ³ refuse container	AdMA		Management of disposal site improved									
Monitoring of waste disposal site												

SOCIAL DEVELOPMENT

Adopted MDAs Goal(s): Social Development -2019													
MDA Programme s and Sub-programme s	Activities (Operatives)	Location	Baseline	Output Indicator s	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	DONOR	LEAD	COLLABORATING
Adult Education/Mass Meeting	Organize 1-day seminar on for 80 group members on Business Expansion and profit maximization by Dec. 2019	AdMA	80 group executives trained	Business development skills of group members improved					GHC5,400.00			Community Development	Social Welfare/Cooperative/BAC
Homescience Extension/Income Generating Skills	Organize a 2-day skill training for 40 women in assorted	AdMA	40 women trained in liquid soap and parazone	40 Women trained in employable skills					GHC5,000.00			√	Social Welfare/BAC

Training	soap products by Dec. 2019		making									
Social Services Delivery & Social Welfare and Community Services		AdMA	Capacity of 21 staff successfully built	Skills development of staff enhanced					GHC 5,000.00		√	Social welfare/BAC
Adult Education/ Study Group Meeting	Educate and Monitor business activities of women	AdMA	Business activities of 40 group member improved to be competitive	Obstacles to trade and investment removed and local businesses improved					GHC4000.00		√	Social Welfare/Cooperative /BAC

NYA

Annual Action Plans of MMDAs for 2019													
Adopted MDAs Goal(s) : CREATE OPPORTUNITIES FOR ALL													
MDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Youth development	Organise 1 No Monitoring	Adma	30	Monitoring organised						400.00		NYA	NYA,,MDA
	Organise 1 No adolescent reproductive health	Adma	0	Adolescent reproductive health organised						2,500.00		NYA	NYA,,MDA
	Organise 1 no Youth day	Adma	200	Youth day organised						5,000.00		NYA	NYA,,MDA
	organise 1NO For a on Crime/ violence	Adma	74	meeting with youth on crime and violence organized						3,000.00		NYA	NYA,,MDA
	Organis entrepreneurship programme meeting	Adma	56	1 no entrepreneurship programme organized						3,000.00		NYA	NYA,,MDA

BIRTHS AND DEATHS													
Adopted MDAs Goal(s):													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
SOCIAL SERVICES uDELIVERY BIRTHS AND DEATHS REGISTRY	Organise sensitization programmes on the importance of births and deaths registration	AdMA	24NO sensitization programmes	4NO sensitization programmes on importance of births and deaths registration organized						4,000.00		Births and Deaths	
SOCIAL SERVICES DELIVERY BIRTHS AND DEATHS REGISTRY	Organize training workshops for auxiliary officers on research and modelling on harnessing the demographic dividend	AdMA	1NO training workshop	1NO training workshop organized								Births and Deaths	

NON FORMAL ADUCATION DIVISION

Adopted MDAs Goal(s):												
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget		Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Lead Coll	
					Don							
Social Services delivery: Education, youth sports and library services	4No. Community entry and recruitment of learners	All the Zones in the Municipality	21 No. Com. Entry done	Creation of awareness					3080		NFED	CiDi Foundation
Social Services delivery: Education, youth sports and library services	Facilitation of literacy classes, supervision &Monitoring	Literacy Classes in the Municipality	28 No. carried out	Ensure proper implementation of facilitation					1540		NFED	CiDi Foundation
Social Services delivery: Education, youth sports and library services	1No. Capacity building for facilitators	Selected Zonal Council Hall	20 days training workshop carried out	Enhance facilitation skills					2000		NFED	CiDi Foundation

Social Services delivery: Education, youth sports and library services	1No. Training leaners in IGAs and graduation	Selected Zonal Council Hall	300 learners benefited	Promoting functional literacy						6380		NFED	CiDi Foundation
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ENVIRONMENTAL/ INFRASTRUCTURE & HUMAN SETTLEMENT

PHYSICAL PLANNING

Adopted MDAs Goal(s): BUILD SAFE AND WELL PLANNED COMMUNITIES WHILE PROTECTING THE NATURAL ENVIRONMENT														
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementin g Agencies		
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Col lab orating	
Infrastructure Development and Management Spatial Planning	Organize 24 No. Technical Sub Committee Meeting Annually	Assembly Conference Room	129 No. TSC Meetings held from 2009 to 2017.	24 No. TSC Meetings Held by December 2018									PPD	

Infrastructure Development and Management Spatial Planning	Organize 6 No. Statutory Planning Committee Meeting Annually	Assembly Conference Room	36No. SPC Meetings held from 2009 to 2017.	6 No. SPC Meetings held by December 2018								PPD	
Infrastructure Development and Management Spatial Planning	Prepare Spatial Development Framework by December 2019	Municipality Wide	Regional SDF has been prepared	Adentan SDF prepared by December 2019								PPD	
Infrastructure Development and Management Spatial Planning	Hold 4 No. Street Address Meeting and Undertake Street Addressing	Municipality Wide	16 No. Street Address Meeting Held from 2014 to 2017	4 No. Street Address Meeting Held by December 2018								PPD	
Infrastructure Development and Management Spatial Planning	Prepare Landuse Plan for Slum Communities	Adjiringano and Adenta Village		Landuse plan prepared for Adjiringano and Adenta Village								PPD	
Infrastructure Development and Management Spatial Planning	Prepare public education brochures on development control	Municipality Wide		Public education brochure on development control prepared								PPD	

Infrastructure Development and Management Spatial Planning	Provide information on permitted buildings to the billing / rating unit for the collections of rates	Municipality Wide	2214 buildings permitted from 2014 to 2016	Data on permitted buildings available at the billing and rating unit for collection of rates								PPD	
Infrastructure Development and Management Spatial Planning	Revise and Update existing Local Plans	Municipality Wide		Local plans reviewed and updated to conform to ground situation								PPD	
Infrastructure Development and Management Spatial Planning	Acquire Land for the Assembly	Municipality Wide		Land acquired by the Assembly									
Infrastructure Development and Management Spatial Planning	Prepare structure plan for the municipality	Municipality Wide		Structure plan prepared									

Infrastructure Development and Management Spatial Planning	Carry out monitoring to identify and prosecute unauthorized land developers	Municipality Wide		Unauthorised developers prosecuted									
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WORKS DEPARTMENT

Adopted MDA's Goal(s): Create opportunities for all

MDA Programmes Sub-Programmes		ACTIVITY (Operations)	LOCATI ON	BASELI NE	OUTPUT INDICATO RS	QUARTERLY TIME				INDICATIVE			IMPLEMENTING AGENCIES	
						SCHEDULE				BUDGET			LEA D	COLLABORAT ING
						1 ^S T	2 ^N D	3 ^R D	4 ^T H	Go G	IG F	DONO R		
Infrastruct ure developme nt and managem ent	Public works, Rural Housing and Water Managem ent	Organize 14-days capacity building workshop for major stakeholders in the construction sector of the municipality .	AdMA		14- day capacity workshop organized to equip stakeholders .								work s	
		Regular monitoring and supervision of artisans and supervisors	AdMA		Routine monitoring and supervision were enacted to enhance								wor ks	

		in the sector.			quality of work done									
		Regular and periodic maintenance rehabilitation of all public structures/ infrastructures.	AdMA		Public structures rehabilitated and maintained.								works	
		Quarterly training workshops for all stakeholders who are involved in the construction industry.	AdMA		Training workshops organized.								works	
		Education and sensitization of stakeholders	AdMA		Stakeholders sensitized and educated.								works	

		Residence association talk.			Residence association talk organised.								
		Education and sensitization of stakeholders .	AdMA		Stakeholders sensitized and educated.							works	
		Organize training workshops.	AdMA		Workshops organized.							works	
		Organize community workshops	AdMA		Community workshops organized.							works	
		Organize neighbourhood workshops.	AdMA		Neighbourhood workshops organized.							works	
		Organize community workshops	AdMA		Community workshops organized.							works	
		Organize neighbourhood	AdMA		Neighbourhood workshops							works	

		workshops.			organized.									
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UBAN ROADS

Adopted MDAs Goal(s):													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Transport Infrastructure: Road, Department Of Urban Roads	De-silting of drains and stream channels in selected locations within the Electoral Areas (26km)	AdMA	10km of drains de-silted since 2016	Selected stream channels cleared of silt and operating efficiently						120,000.00		DUR	
	Grading of selected roads within the Electoral Areas. (122km)	AdMA	20km of grading works since 2016	Selected roads are given adequate camber and riding	30.5 km	30.5 km	30.5km	30.5 km		250,000.00		DUR	

				improved.									
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FEEDER ROADS

Adopted MDAs Goal(s): Safeguard the natural environment and ensure a resilient built environment													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 ND	3 rd	4 TH	GoG GH¢	IGF GH¢	Donor	Lead	Collaborating
Infrastructure and Development and Management (Public Works; DFR)													
	Construction of culvert/bridge 2 no.	New Legon		Culvert/ bridge completed					3,000000			Feeder Roads	
	Sectional Graveling of	Commandos -		Road gravelled					100,00			Feeder	

	road (2.0km)	- New Legon							0.0			Roads	
	Reshaping of Feeder Roads	Amanfrom, Ashiyie, Major and Amrahia Areas		Roads shaped.					140,000.00			Feeder Roads	

TRANSPORT

Adopted MDAs Goal(s):													
NO	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
1.	Organise 3no. public Education/Sensitization meeting for transport groups and zonal Councils	AdDA		Public Education/Sensitization meeting for transport groups organised									Municipal transport officer

2.	Organise Road safety Education for transport Groups and the General public	AdDA		Road safety Education for transport Groups and the General public organise									Municipal transport officer
3.	Organise Road safety Committee Meetings	AdDA		Road safety Committee Meetings organise									Municipal transport officer
4.	Organise Training programme for joint traffic Task Force	AdDA											Municipal transport officer
5.	Procure fuel for 24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset at MCD'S residence	AdDA		24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset procured									Municipal transport officer

6.	Procure insurance cover for vehicles and motor bikes	AdDA		Insurance cover for vehicles and motor bikes procured									Municipal transport officer
7	Procure road worthy certificate for vehicles and motor bikes	AdDA		Road worthy certificate for vehicles and motor bikes procured									Municipal transport officer
8.	Carryout maintenance and routine for official vehicles, refuse trucks, tri-wheel dump trucks, motor bikes, generator set, security agency and 18 no. assembly members	AdDA		official vehicles maintained									Municipal transport officer

ENVIRONMENTAL HEALTH

Adopted MDAs Goal(s): Create Opportunities for All													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Social Services Delivery. Environmental Health and Sanitation Services Social Services Delivery.	Assess equipment and capacity of private company in sanitation services	AdMA		Improved sanitation								EHSD	
	Monitor waste service providers												
	Meeting with chiefs, churches, and bar operators on noise pollution Public sensitization of noise pollution	AdMA		Reduction in noise nuisance								EHSD	

	Provide logistics for staff Organize in-service training for EHOs	AdMA		Improved sanitation and hygiene behavior							EHSD	
	Promotion on H/H toilet construction Rehabilitate institutional latrines	AdMA		Improved H/H toilet Construction							EHSD	
	Collect data on liquid waste Develop checklist for monitoring sanitation plan	AdMA		Checklist develop for monitoring							EHSD	

Education on waste separation	AdMA		Improved waste segregation									EHSD	
Monitoring waste separation													
Educate the public on polluter pays principle	AdMA		Sanitation services Improved									EHSD	
Monitoring sanitation providers													
Training for staff	AdMA											EHSD	
Procure tricycle for waste segregation													
Education on polluter pays principle			Improved in waste registration										
Enforcement of polluter pays principle													

	Training of prosecutors Enforcement of bye law	AdMA		Recalcitrant sanitary offenders prosecuted								EHSD	
	Clean up exercise Clearing of refuse heaps	AdMA		Improved sanitation								EHSD	
	Procure 13m ³ refuse container Monitoring of waste disposal site	AdMA		Management of disposal site improved									

MIS

Adopted MDAs Goal(s):													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration General Administration	Provision of network electronic infrastructure at AdMA offices and upgrading internet service delivery to the assembly	AdMA		Improved network infrastructure at AdMA						120,000		MIS	
	Host, update and maintain ADMA website	AdMA		ADMA website updated and maintained					4,500			MIS	
	Maintain and update revenue management software, BOP and signage databases. Print property rate, business operating permit and signage	AdMA		Revenue management software Updated and property rate, business operating and signage bills					2,840			MIS	

	bills			printed									
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ESTATE

Adopted MDAs Goal(s):																
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time			Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collabora ting			
	Repairs, maintenance and renewal of public buildings, Office furniture, fittings and equipment	AdMA	5	Public buildings, Office furniture, fitting and equipment repaired, maintained and renewed							210,000.00			Estate	Estate	

ADMINISTRATION

MMDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline 2018	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
					1ST	2ND	3RD	4TH	Go G	IGF	Donor	Lead	Collaboration
Management and Coordination (Sub-structure development)	Organize at least 6 No. General Assembly meetings by December 2019	Adentan	6	6 No. General Assembly meetings organized by December 2019						159,589.40		Administration	
	Organize at least 6 No. Executive Committee meetings by December 2019	Adentan	6	6 No. Executive Committee meetings organized by December 2019						68,437.60		Administration	
	Organize at least 6 No. meetings for each Sub-Committee by December 2019	Adentan	6	6 No. Sub-Committee meetings organized by December 2019						134,324.74		Administration	
	Organize at least 6 No. Audit Committee meetings by	Adentan	6	6No. Audit Committee meetings organized by December 2019						23,189.10		Administration	

December 2019											
Organize at least 6 No. Board of Survey by December 2019	Adentan	6	6 No. Board of Survey organized by December 2019					8,593.20		Administration	
Organize at least 6 No. Mun. Road Safety Committee meetings by December 2019	Adentan	6	6 No. Mun. Road Safety Committee meetings organized by December 2019					11,111.10		Administration	
Organize at least 10 No. Ad Hoc Committee meetings by December 2019	Adentan	10	10 No. Ad Hoc Committee meetings organized by December 2019					34,324.40		Administration	
Organize at least 2 No. National Celebrations by December 2019	Adentan	2	2 No. National Celebrations organized by December 2019					77,000.00		Administration	
Organize at least 16 No. Management meetings by	Adentan	16	16 No. Management meetings organised by December 2019					16,335.00		Administration	

December 2019											
Process at least 12 No. Payments for Monthly Mobilization to Assembly Members by December 2019	Adentan	12	12 No. Payments for Monthly Mobilization to Assembly Members processed by December 2019					140,712.48		Administration	
Build 1No. Office Block for one Zonal Council by December 2019	Adentan	1	1No. Office Block built for one Zonal Council by December 2019					400,000.00		Administration	
Organize at least 16 No. Mun. Security Council (MUSEC) meetings by December 2019	Adentan	16	16 No. Mun. Security Council (MUSEC) meetings organized by December 2019					50,846.40		Administration	
Organize at least 16 No. Mun. Security Council (MUSEC) meetings by December 2019	Adentan	16	16 No. Mun. Security Council (MUSEC) meetings organized by December 2019							Administration	

HUMAN RESOURCE UNIT

MDA PROGRAMMES SUB-PROGRAMMES	ACTIVITIES (OPERATIONS)	LOCATION	BASELINE	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration (Human Resource)	Organize Capacity Building Programmes for All Staff and All Hon. Assembly Members	GIMPA IN-HOUSE UG UPSA CLGA ILGS	8	Develop skills and knowledge leading to improved efficiency and productivity					55,000	95,000	15,000	HRM	
	Facilitate short foreign scholarship programs And Conferences	Outside Ghana In Ghana	-	Per-diem to affected staff paid					-	55,000	-	HRM	OHLGS ORCC, other Departments
	Employ 20 Revenue Collectors, 15 additional staff	IN-HOUSE/ EXTERN	-	Enhance performance and improve					-	5,000	-	HRM	

(Drivers/Cleaners/Security/ City Guards/ Photocopier Operator	AL FACILITY		efficiency									
Orient new assembly members	IN-HOUSE CLGA ILGS Other Consulting Firms	-	Introduce new members to the Assembly system					-	3,000	-	HR M	
Orient newly employed staff	In-house ORCC	3	Transition of new Staff Into The Assembly					-	4,000		HR M	
Orient National Service Personnel	In-house	3	Assign and Introduce NSP to the Assembly System					-	5,000	-	HR M	
Organize 4 staff durbar comprising all staff and NSP	In-house	Durbars are held each year	Opportunity to meet all staff to address					-	18,000	-	HR M	

				concerns								
	Manage Compensation	In-house	Salaries are prepared and validated monthly	Provide appropriate incentives for work of equal value					-	-	-	HR M
	Organize Best worker dinner dance	External Facility	-	Best worker awarded					-	25,000	-	HR M
	Initiate purchase and distribution of Christmas package	In-house	8	Christmas package distributed					-	150,000.00	-	
	Facilitate staff appraisal		4	Performance management and evaluation					-	1,200	-	HR M
	Update HRMIS weekly		Updates are Submitted monthly	Submit updated HRMIS to the ORCC monthly					-	100	-	HR M
	Compile and Submit promotion register for staff on GoG payroll to ORCC		Submitted once in a year	Fill vacancies at the top					-	4,000	-	HR M

	Facilitate staff on IGF Promotion			Fill vacancies at the top					-	1,500.00	-	HR M	
	Prepare leave roaster and inform staff on the commencement of their leave			Well developed leave schedule which promotes a healthy and productive work force					-	-	-	HR M	

FINANCE

Adopted MDAs Goal(s)													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management And Administration Finance	Organize 16 days revenue mobilization exercises	AdMA	5	16no days revenue mobilization exercises organized						15,488.00		Finance	
Management And Administration Finance	Organize 4no. Training workshops for accounts. Staff on PFM	AdMA	4	4no training workshops for account staff on PFM organized						12,000.00		Finance	

Management and Administration	Organize 4no training workshops for officers on revenue mobilization and IGF mobilization	AdMA	5	4no workshops on revenue and IGF mobilization organized						8,000.00		Finance	
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BUD

GET

Adopted MDAs Goal(s): Maintain a stable, united and safe society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget		Implementing Agencies		
					1 st	2 nd	3 rd	4 th	G o G	IGF	Dono r	Lead	Collaborati ng
Public Financial Management	Organize 5No. Budget Committee Meetings by December, 2018	AdMA		5No. Budget Committee meetings organized						9,580.00		Budget	

Fee-Fixing and Rating Imposition Resolutions												
Public Financial Management Budgeting, Fee-Fixing and Rating Resolutions	Organize 1No.Budget Committee Meeting to discuss the Draft 2018 Common Fund Budget, Revised Budget and ensuing Year's Budget	AdMA		1No.Budget Committee Meeting held to discuss Draft Common Fund Budget, Revised and ensuing Year's Budget					3832.00		Budget	
Public Financial Management Budgeting, Fee-Fixing and Rating	Organize 1No. Budget Committee Meeting to discuss on Draft 2019 Fee-Fixing Resolution	AdMA		1No. Budget Committee Meeting held to discuss Draft 2018 Fee-Fixing and Rate imposition Resolutions.					1916.00		Budget	

Imposition Resolutions	and Rate Impositions by 30 th September 2018												
Public Financial Management	Organize a 5-Day Budget Hearings on 2019 Budget	AdMA		Budget Hearings Organized					14,375.00		Budget		
Budgeting, Fee-Fixing and Rating Imposition Resolutions													

Public Financial Management Budgeting, Fee-Fixing and Rating Imposition Resolutions	Organize Stakeholders Meeting to Deliberate on Draft 2019 Fees and Rates.	AdMA		Stakeholders meetings organized.					17,935.00		Budget	
Public Financial Management Budgeting, Fee-Fixing and Rating Imposition Resolutions	Organize Training Workshop on the Preparation of 2019 Budget	AdMA		Workshop on Budget Production organized.					6,196.00		Budget	

NCCE

Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output indicators	Quarterly Time Schedule				Indicative Budget			Implementation Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Educate Identifiable Groups, Churches and Schools on the roles of 3 arms of government	Adentan Municipality	400	500 people educated					320			NCCE	
	Organize Public Fora on “Decentralization and the Roles of Assembly members”.		800	800 participants						13,080		NCCE	AdMA
	Organize Public Fora on “Importance of Revenue Generation”.		800	800 participants						14,420		NCCE	AdMA
	Constitution Quiz Competition		110	110 participants						5,275		NCCE	AdMA

	Visit Identifiable groups and civil society organizations on “Rights, Duties and Obligations of a Citizen”.		500	500 participants educated					420	420			
	Visit Youth, Women and Identifiable groups on “Security and Safety in the Community”.		400	600 participants sensitized						840		NCCE	AdMA
	Visit Youth groups on “Effects of Drug Abuse”.		200	300 youth sensitized						840		NCCE	AdMA
	Organize For a on NACAP		100	200 participants						3,000		NCCE	AdMA
	Sensitization of schools on Negative effects of Corruption.		300 students	400 students sensitized					150				

	Visit Identifiable groups and Schools on “Understanding the Legal System and the Role of the Judiciary”.		400	500 participants					840		NCCE	AdMA
	Organize Focus Group Discussions with Identifiable and Marginalized Groups on “Participation of Civil Societies in national development”.		100	120 participants					4,620		NCCE	AdMA
	Organize Constitution Week Celebration in Schools on Ghanaian Values.		7,000	7,000 pupils sensitized					3,040			

	Sensitize Identifiable Groups on “Duties of the Ghanaian Citizen” and “Environmental Governance”		800	800 participants					420			NCCE	AdMA
	Organize Focus group discussions on “Development communication, dialogue, and shared values of Ghanaian society”		100	120 participants					4,620			NCCE	AdMA

INFORMATION

Information, Education, Communication and Awareness Creation through development communication							
PROGRAMME/ SUB- PROGRAMME	ACTIVITIES (OPERATIONAL)	LOCATION	BASELINE	OUTPUT INDICATOR	QUARTERLY TIME SCHEDULE	INDICATOR BUDGET	IMPLEMENTING AGENT

					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	collaboration
Carry out Public Education and Sensitization on Government policies, programmes and activities	<ul style="list-style-type: none"> ✓ Revenue mobilization ✓ education on security issues, ✓ education and sensitization on 2018 budget statement 	Municipal-wide	2	<ul style="list-style-type: none"> ✓ Facilitated 12 days the public announcement for revenue mobilization drive. 					NA	✓	NA	M.I.O	MFO
				<ul style="list-style-type: none"> ✓ Facilitated 10 days public education on security prevention for MUNSEC. ✓ Organized public 	2	2	-	-	NA	✓		NA	MI O

				<p>information and education on the census of Agriculture programme.</p> <p>✓ Organize public education and sensitization on the budget 2018 statement.</p>						NA	✓	NA	MI O	ISD
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✓ ORGANIZATIONAL TOWN HALL MEETING	✓ Educate the public on government policies, programmes and activities .	Municipal-wide	1	NA	--	--	--	--	NA	✓	NA	MI O	ISD
CONDUCT AUDIENCE RESEARCH, PUBLIC REACTIONS, MARKET SURVEY REPORTS.	✓ Undertake public reaction on topical issues about government policies,	Municipal-wide	4	✓ Undertook 4 public reactions and compiled into reports on topical issues	4	4	4	4	NA	✓	NA	MI O	ISD

	<ul style="list-style-type: none"> ✓ Conduct Audienc Research on governm ent key policies ✓ Conduct market survey to known how the local economy is fairing. 													
ORGANIZE A PHOTO EXHIBITION TO PROJECT GOVERNMENT POLICIES PROGRAMMES AND	<ul style="list-style-type: none"> ✓ Engage all stakehol ders by organizi ng a photo exhibitio n to 			<ul style="list-style-type: none"> ✓ Organize d photo exhibitio n to project governm ent policies, program 										

ACTIVITIES	illustrate what is on the ground.	Municipal-wide	--	me and activities	--	--	--	--	NA	✓	NA	MI O	ISD

CULTURE

Adopted MDAs Goal(s):1 Build a Prosperous Society													
MDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline	Output Indicator	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration, General Administration	Organize two day workshop on bamboo and rattan work for visual artists in the municipality and Debate on puberty rites for schools in the municipality and Organize two day workshop on theatre for development for teachers in the municipality	AdmA		To impact more artistic training into the artists. To create drama clubs in the schools To teach the students the negative and positive side of						✓		CNC	G.E.S

				the practice									
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PROCUREMENT

Adopted MDAs Goal(s): Build a Prosperous Society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Colla borati ng

Management and Administration	Preparation of Tender Evaluation Reports	AdMA	-	Evaluation Report Prepared						13,860.00		Procurement Unit	Dept. & Unit
	Undertake Advertisement in National Dailies	AdMA	-	Records of Advertisement Produced						19,800.00		Procurement Unit	Dept. & Unit
General Administration	Organize Tender Opening Meetings	AdMA	-	Minutes of Tender Opening Produced						1,267.20		Procurement Unit	Dept. & Unit
	Organize Entity Tender Committee Meetings	AdMA	-	Minutes of Entity Tender Produced						19,829.70		Procurement Unit	Dept. & Unit
	Servicing of Regional Tender Review Board	AdMA	-	Records of Payment Produced						16,500.00		Procurement Unit	Dept. & Unit

	Procurement of Office Equipment and Furniture	AdMA	-	Office Equipment and Logistics Procured						14,300.00		Procurement Unit	Dept. & Unit
	Preparation of 2019 Annual Procurement Plan/Quarterly Update	AdMA	-	Approved Annual Procurement Plan Prepared						0.00		Procurement Unit	Dept. & Unit

5.3 Action Plan 2020

ECONOMIC DEVELOPMENT

AGRICULTURE

Adopted MDAs Goal(s) :Build a Prosperous Society													
MDA Programmes and Sub-Programmes	Activities (Operations)	Location	Base line	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 s t	2 n d	3 r d	4 t h	GoG	IGF	Donor	Lead	Collabo rating
	Facilitate the formation of farmer cooperatives/groups	Municipal ity wide		2 no of farmers groups formed						3000	2200		
Agricult ural Modern ization (Agric ult ure Services	Undertake 4 no weekly Farm/home visits by Dec 2020	Municipal ity wide		4 no Weekly Farm and Home visits undertaken					7,964.4 6	-	12,700. 80	Dept. of Agric	Radu, MoFA, Assemb ly

and Management)												
Agricultural Modernization (Agriculture Services and Management)	Organize 8 no trainings for staff, farmers, other actors and FBOs along selected commodity (vegetables) value chain and facilitate linkage between agro industries and small holder farmers by Dec 2020	Dept. of Agric		8 no trainings organized				-	5,960.12	8,589.58	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Establish 4 no demonstration farms on vegetable and maize production and organize 4 days field by Dec 2020	Municipal ity wide		4 no demonstration farms established				-	4,279.91	8,284.19	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Management of Fall Army Worm(Gang spraying of infested farms) by Dec 2020	Municipal ity wide		reduced infestation				-	55,125.00	-	Dept. of Agric	Radu, MoFA, Assembly

ure Services and Management)											
Agricultural Modernization and Agriculture Services and Management	undertake 3 no weekly field supervision, Monitoring and Evaluation of selected commodities for effective implementation of all activities by Dec 2020	Municipal ity wide		3 no weekly field supervision, Monitoring and Evaluation undertaken			9,273.17	-	14,453.78	Dept. of Agric	Radu, MoFA, Assemb ly
Agricultural Modernization and Agriculture Services and Management	organize 4 no management and 5 no performance review meetings by Dec 2020	Dept. of Agric		4 no management and 5 performance review organized			-	-	5,060.48	Dept. of Agric	Radu, MoFA, Assemb ly

Agricultural Modernization and Agriculture Services and Management	Organize 1 no Municipal Farmers' Day Celebration by Dec 2020	Municipal ity wide		1 no municipal farmers' day organized			-	51,848.37	-	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 2 no trainings for producers, marketers and processors of selected commodities on food safety and value addition (packaging, processing, Ghana's green label etc) by Dec 2020	Dept. of Agric		2 no trainings organized			-	3,461.85	2,336.20	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization and Agriculture Services	Organize 1 no training for producers and marketers on post harvest handling by Dec 2020	Dept. of Agric		1 no training organized			-	0	2,319.66	Dept. of Agric	Radu, MoFA, Assembly

and Management											
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no district level Research -Extension -Farmer Linkage (RELC) to promote demand driven research by Dec 2020	Dept. of Agric		1 no district level Research - Extension - Farmer Linkage (RELC) organized			-	0	6,363.63	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 4 no trainings for farmers, staff and actors along the livestock/poultry value chain by Dec 2020	Dept. of Agric		4 no trainings organized			-	1,847.79	6,958.98	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Raise and distribute 1000 cockerel to subsistence farmers/individuals by Dec 2020	Municipality wide		1000 cockerels distributed			-	9,535.52	-	Dept. of Agric	Radu, MoFA, Assembly

ure Services and Management)												
Agricultural Modernization (Agriculture Services and Management)	Provide veterinary services (animal health extension and livestock surveillance & anti Rabies vaccination) by Dec 2020	Municipal ity wide		1200 pets and 1000 livestock vaccinated				-	9,095.63	2,205.00	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize I no training and a field day by Dec 2020	Municipal ity wide		1 no training and field day organized				-	-	3,618.41	Dept. of Agric	Radu, MoFA, Assembly

Agricultural Modernization (Agriculture Services and Management)	Organize 1 no sensitization workshop on Aquaculture for Jobs and food to increase the participation of the youth in agriculture and aquaculture business by Dec 2020	AdMA Conference room		1 no sensitization workshop organized				-	-	5,386.82	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Establish 4 no fish production demonstration ponds(tanks) by Dec 2020	Municipal ity wide		4 no fish ponds(tanks) established				-	55,125.00	-	Dept. of Agric	Radu, MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no training for farmers and staff on climate change by Dec 2020	Dept. of Agric		1 no training organized				-	3,461.85	-	Dept. of Agric	Radu, MoFA, Assembly

ment)												
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no sensitization workshop on tree planting and embark tree planting exercise in the municipality by Dec 2020	Municipality wide		1 no sensitization workshop on tree planting organized				-	6,780.38	-	Dept. of Agric	Radu, MoFA, Assembly

BAC

DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT													
2020													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline (2017)	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
BUSINESS	Organise 4 No	Adenta	2 No	4 No					5,000.00		5,000.00	BA	Partner

DEVELOPMENT SERVICES Management Development Services	Entrepreneurship awareness seminars	n		Entrepreneurship awareness seminars organised							C	Institutions
	Organise 2 No Financial Management Workshop	Adentan	-	2 No Financial Management workshops organised						5,000.00	BA C	
	Organise 2 No Records Keeping workshops	Adentan	2 No	2 No Records Keeping workshops organised						5,000.00	BA C	
	Organise 2 No Literacy Trainings	Adentan	2 No	2 No Literacy Trainings Organised						5,000.00	BA C	

BUSINESS DEVELOPMENT SERVICES Community Based Training	Organise 4 No Technical Training Workshops	Adentan	4 No	4 No Technical Training Workshops organised						12,000.00	BA C	
AGRICULTURAL COMMODITY PROCESSING INFRASTRUCTURE DEVELOPMENT Technology Promotion and Dissemination	Organise 4 No Technology Transfer trainings	Adentan	2 No	4 No Technology Transfer trainings organised						15,000.00	BA C	
ACCESS TO FINANCE Facilitate Access to	Link 100 MSEs to financial Institutions	Adentan	-	100 MSEs linked to financial Institutions					100,000.00	100,000.00	BA C	

Credit												
BUSINESS DEVELOPMENT SERVICES	Provide advisory and counselling sessions for 200 MSEs	Adentan	200	Advisory and counselling sessions provided for 200 MSEs						4,000.00	BA C	
Management Development Services												
	Facilitate access to business registration for 100 MSEs	Adentan	20 MSEs	100 MSEs Businesses Formalised						-	BA C	
	Organise 4 No Financial management workshop	Adentan	2 No	4 No Financial management workshop organised						10,000.00	BA C	
One District One Factory established	Organise 4 No Quality management	Adentan	-	4 No Quality management organised						10,000.00	BA C	GSA

	Organise 4 No Kaizen training workshops	Adentan	-	4 No Kaizen training workshops organised						10,000.00	BA C	
	Organise 4 No Export Marketing workshop	Adentan	-	4 No Export Marketing workshop organised						10,000.00	BA C	GEPA/EDAIF
	Facilitate 100 MSEs access to Micro leasing facilities	Adentan	-	100 MSEs access to Micro leasing facilities facilitated								
	Facilitate 100 MSEs to assess EDAIF	Adentan	-	100 MSEs assessed EDAIF								
ACCESS TO FINANCE Facilitate Access to Credit	Link 100 MSEs to financial Institutions	Adentan	-	100 MSEs linked to financial Institutions					100,000.00	100,000.00	BA C	

COOPERATIVES

MDA DEVELOPMENT DIMENSIONS	Activities	Location	Baseline	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
				1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Economic Development	Organise 3No. Capacity building on Managerial Skills in the Co-operative Perspective for 135 SME's Co-op. executives by Dec 2021	AdMA	45	45	45	45			10,200		Coperative Head	
Economic Development	Organise 3 No Capacity building program for Coop. SME's on basic bookkeeping & Accounting and Working Capital for 135 SME's Co-op. executives	AdMA	45	45	45				10,200		Coperative Head	

	by Dec 2021											
Economic Development	Organise 3. No. Seminar on Leadership and Group Effectiveness for 135 SME's Co-op. executives by Sept. 2021	AdMA	45	45	45	45			10,200		Coope rative Head	

INTERNAL AUDIT

Adopted MMDAs Goal(s):													
MMDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF GHC	D on or	Lead	Collab orating
Compliance, assurance and advisory services	Carry out 1No. audit on revenue collections and ensure that all monies are amounted for by the year 2018	Municipal wide		1no. revenue audit carried out by the December, 2018						36,300.00		IAU	
Compliance, assurance, advisory and consulting services	Carry out 1No. audit on payment vouchers and ensure that expenditures are budgeted for and properly acquitted with relevant documents by the year 2018	Municipal wide		1no. expenditure audit Carried out by the end September, 2018						200.00		IAU	

Compliance, assurance, advisory and consulting services	Carry out 1No. payroll audit by the year 2021	Municipal wide		1no. payroll audit carried out by April, 2018						4,520.00		IAU	
Compliance, assurance, advisory and consulting services	Carry out 1no. temporary structure permit audit at (2) Zonal councils by the year 2018	Municipal wide		1no. temporary structure permit carried out at the (2) Zonal councils audit by July 2018						36,300.00		IAU	
Compliance, and advisory services	Carry out 2No. environmental health and sanitation audit by the year 2021	Municipal wide		1No. environmental health and sanitation audit carried out by October 2018						8,000.00		IAU	

Compliance, assurance and advisory services	Carry out 1no. special audit by 2019	Municipal wide		1no. special audit carried out by 2019							8,300.00		IAU	
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SOCIAL DEVELOPMENT

EDUCATION

DEVELOPMENT DIMENSION: SOCIAL DEVELOPMENT														
ADOPTED OBJECTIVE														
GOAL:														
Adopted objectives	Adopted strategies	Program mes	Sub-programm es	Projects/activ ities	Outcome/im pact indicators	Time frame				Indicative Budget			Implementing Agencies	
						1	2	3	4	GoG	IGF	Don or	Lead	Collaborating
1.1 Enhance inclusive and	1.1.4 Continue implementation of free SHS and TVET for	SHS Education	Free SHS education	Conduct 1 no. mock exam,	Gain access to the SHS by building their						8,000.00		Educati on	AdMA

equitable access to, and participation in quality education at all levels	all Ghanaian children (SDG Target 4.1) 1				confidence to write and pass the main BECE									
				Admission of first year students to the SHS	Students gain admission to pursue SHS programmes					150,000.00			Education	AdMA
				Organize stakeholders' forum	Stakeholders will be aware of the challenges confronting education delivery and there contribute their quota to improve teaching and learning					2,372.00			Education	AdMA

				Organize seminar on good Exams practices	No candidate examination papers will be cancelled as a result of exams malpractices					2,664.00		Educati on	AdMA/WAE C
	1.1.5 Ensure inclusive education for all boys and girls with special needs (SDG Targets 4.1, 4.2, 4.5, 4.a)	Basic Education	Inclusive education promotion	Conduct screening exercise of pupils for Eye, Ear and special defects and refer suspected cases for special assistance	Equal opportunities for learning for all pupils					2,117.00		Educati on	AdMA/HEA LTH
				Organize training for teachers on managing children with special needs	Teacher have the capacity to handle children with challenges					585.00		Educati on	AdMA/HEA LTH
	1.1.10 Expand infrastructure and facilities at all levels	Basic Education	KG, Primary & JHS infrastruct	Construction of 2 storey 9 unit classroom	9 unit classrooms space for pupils to				350,000.00			Educati on	AdMA

	(SDG Target 4.a)		ure and facilities	school blocks	access education							
		Provision of furniture for KG, Primary and JHS		500 sitting and writing places provided					100,000.00		Educati on	AdMA
		Provide Director adequate resources for Administrative expenses and Utilities.		Officers will be productive and increase output of work					950.00		Educati on	AdMA
		Provide support for the Maintenance & Running Expenses of Official Vehicles		improved supervision of schools					3,408.00		Educati on	AdMA
	1.1.6 Popularise and	Basic	Science and ICT	Role model conference	Girls will be inspired to					Educati	AdMA/NGO	

	demystify the teaching and learning of science, technology, engineering and mathematics (STEM) and ICT education in basic and secondary education (SDG Target 4.1)	Education	promotion	for Primary and JHS girls in circuit bases	continue their education to the tertiary level					3,584.00		on	
				Organize schools Science Fair	Develop interest in Science related subjects					3,000.00		Educati on	AdMA
				Prepare pupils for regional STMIE	More girls will be offering courses in the sciences at the tertiary level					6,496.00		Educati on	AdMA
				First Day at school program	Retain pupils interest in attending schools for productive life				49,900.00			Educati on	AdMA
	1.2.4 Implement accelerated	Basic Education	Staff developme	Director to participate in CODE	improved the managerial skills of the					3,600.00		Educati on	AdMA

	programme for teacher development and professionalisation (SDG Target 4.c)		nt	conference	director to bring efficiency to the directorate								
				Organize 4 no. MEOC	Provide good educational governance in the municipality					3,564.00		Education	AdMA
				Select awardees and organized Best Teacher/worker awards	Teachers motivated to work hard to improve performance in the BECE of candidates					28,880.00		Education	AdMA
				Organise Orientation Programme for newly appointed / posted Headteachers & teachers	Abreast with the vision of the directorate and work towards it					780.00		Education	AdMA/GNAT
	1.2.7 Enhance	Basic	Quality	INSET for	Teachers							Education	AdMA

	quality of teaching and learning (SDG Targets 4.7, 4.c)	Education	Education in the 3 levels	teachers	acquire skills to teach better								
				Conduct 1 No. DQMS-E Programme in the Municipality.	Improve quality teaching and learning					1,545.00		Education	AdMA
				Monitoring and Supervision of class work (teaching and learning)	Improve high performance of academic from both pupils and teachers					7182.00		Education	AdMA
	1.2.8 Ensure adequate supply of teaching and learning materials (SDG Target 4.c)	Basic Education	Supply of educational logistics	Distribution of teaching and learning materials	Children have access to learning materials				30,000.00		Education	AdMA	
	1.2.9 Provide life skills training for managing	Basic Education	Sports and Culture promotion	Organize Sports competition	Unearthing of children talents				8,000.00		Education	AdMA	

	personal hygiene, fire safety, environment, sanitation and climate change (SDG Targets 4.7, 13.3)												
				Organize culture competition and participate in regional cultural festival	Promote culture values in children					4,000.00		Education	AdMA

HEALTH

Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/	Outcome/impact indicators	Time frame 2020				Indicative Budget			Implementing Agencies	
				activities		1Q T	2 Q T	3 Q T	4 Q T	GoG	IGF	Donor	Lead	Collaborators
2.1 Ensure affordable, easily accessible and Universal Health Coverage (UHC)	2.1.1 Accelerate implementation of Community-based Health Planning and Services (CHPS) policy to ensure equity in access to quality	Social Services Delivery	Public Health Services and Management	Increase CHPS 5no annually	Increase access to health care					50,000.00			GH S	MoH
				Implement the 6 milestone in every established CHPs Zone										

	health care												
	2.1.3 Revamp emergency medical preparedness and response services	Social Services Delivery	Public Health Services and Management	Available protocol for the management of Emergency responds	Timely and effectively management of cases and appropriately					10,000.00			GH S MoH
	2.1.5 Strengthen the referral system	Social Services Delivery	Public Health Services and Management	Organise training for all health centres on triaging	Improve quality of referral					15,000.00			GH S MoH
	2.1.6 Strengthen the district and sub-district health systems as the bed-rock of the national primary	Social Services Delivery	Public Health Services and Management	Supportive supervision and on-site training	Improve of Health indicators identified					15,000.00			GH S MoH

	health care strategy													
	2.1.8 Improve medical supply chain management system	Social Services Delivery	Public Health Services and Management	Training in supply chain management	Available of more than 90% of Medical Trace availability					25,000.00		100,000.00	GH S	MoH
	2.1.9 Accelerate implementation of the mental health strategy	Social Services Delivery	Public Health Services and Management	Create 1No mental health unit in a health centre annually	Increase access to mental health care					12,000.00			GH S	MoH
	2.1.17 Improve the use of ICT in health insurance and facility management	Social Services Delivery	Public Health Services and Management	2 NO health facilities to use ICT in Health insurance in the facilities	Timely and accurately submission of NHIS returns for payment					35,000.00			GH S	MoH

	nt													
2.2 Strengthen healthcare management system	2.2.1 Enhance efficiency in governance and management of the health system	Social Services Delivery	Public Health Services and Management	Training of 20 No of health staff in leadership skills annually	Efficiency in governance and management of the health system					45,000.00			GH S	MoH
	2.2.2 Strengthen coverage and quality of health care data in both public and private sectors	Social Services Delivery	Public Health Services and Management	Training cadre for data collection in both the private and Public health providers	Improved data capturing and improved surveillance					35,000.00	15,000.00		GH S	MoH
				Available ICT and DHMIS-2 for data						25,000.00	10,000.00			

				capturing in all public and private facilities										
	2.2.6 Strengthen collaboration and partnership with the private sector to provide health services	Social Services Delivery	Public Health Services and Management	Bi-monthly meeting with all stakeholders to strengthening collaboration in providing Health Services	Improved efficiency in partnership with the private sector to provide health services					15,000.00			GH S	MoH
	2.2.7 Improve health information management systems including research in the health sector	Social Services Delivery	Public Health Services and Management	Improve data analysis and identify researchable topics to improve quality of care	2 No researchable implemented in each facility					45,000.00	15,000.00	10,000.00	GH S	MoH

	2.2.8 Strengthen capacity for monitoring and evaluation in the health sector	Social Services Delivery	Public Health Services and Management	Train Units heads in supportive supervision	Improved health indicators in the facilities					35,000.00		10,000.00	GH S	MoH
				Train staff in data analysis										
2.3 Reduce disability morbidity, and mortality	2.3.1 Strengthen maternal, new born care and adolescent services	Social Services Delivery	Public Health Services and Management	Build 1 No maternity Unit	1 No health facility has maternity unit operationalized					100,000.00		100,000.00	GH S	MoH
				To organise basic obstetrics equipment in 1 No health facility annually	Reduce referral to next level of care					120,000.00			GH S	MoH
				1 No adolescent unit created in	Improved adolescent services					60,000.00			GH S	MoH

				annually										
	2.3.2 Intensify implementa tion of malaria control programme	Social Services Delivery	Public Health Services and Manage ment	Identify and implement strategies to improve malaria control programme	Reduce malarai incidence by 5% annually					35,000.0 0			GH S	MoH
	2.3.3 Strengthen prevention and managem ent of malaria cases Formulate national strategy to mitigate climate change induced diseases	Social Services Delivery	Public Health Services and Manage ment	Continually educate using appropriate logistics for malaria preventive	Reduce malarai incidence by 5% annually					20,000.0 0			GH S	MoH
				Malaria cases should be tested, treated and tracked	Reduce malarai incidence by 5% annually					20,000.0 0			GH S	MoH
	2.3.4 Implement the Non-	Social Services	Public Health Services	Increase awareness in early	Reduced morbidity of NCDs in the					125,000.			GH S	MoH

	Communicable Diseases (NCDs) control strategy	Delivery	and Management	detection of NCD	Municipality					00				
	2.3.6 Intensify efforts for polio eradication	Social Services Delivery	Public Health Services and Management	All children to be immunised before Second year of Life	All children under 6 months have received 4 doses of Polio vaccine					125,000.00			GH S	MoH
				Increase surveillance to detect suspected cases of weakness in limbs	Polio detection improved					50,000.00			GH S	MoH

	2.3.7 Accelerate implemen- tation of the national strategy for elimination of yaws, leprosy, buruli ulcer, filariasis and neglected tropical diseases	Social Services Delivery	Public Health Services and Manage- ment	Accelerate implemen- tation of strategies for elimination of neglected tropical diseases	Improved detection rate of neglected tropical diseases					20,000.0 0			GH S	MoH
	2.3.8 Develop Review and Scale-up Regenerati- ve Health and Nutrition Programme (RHNP)	Social Services Delivery	Public Health Services and Manage- ment	Create awareness in RHNP among high risk groups	Improved early detection of NCDs and managed effectively					80,000.0 0			GH S	MoH

	2.3.10 Strengthen Integrated Disease Surveillance and Response (IDRS) at all levels	Social Services Delivery	Public Health Services and Management	Improve surveillance in both Public and Private Health Sector	Improved effectiveness in response to epidemic outbreak					25,000.00			GH S	MoH
			Public Health Services and Management	Quarterly review meeting of rapid responses team					25,000.00			GH S	MoH	
	2.3.11 Fully implement International Health Regulations (IHR)	Social Services Delivery	Public Health Services and Management	Create awareness and implement International Health Regulation	Implemented of International Health Regulation					50,000.00			GH S	MoH
2.4 Ensure the reduction of new HIV and AIDS/ST Is infections	2.4.1 Expand and intensify HIV Counselling and Testing (HTC)	Social Services Delivery	Public Health Services and Management	Train 20 staff annually to expand HTC programmes	Improved HTC programmes					50,000.00			GH S	MoH/GAC

, especially among the vulnerable groups	programme s													
	2.4.2 Intensify education to reduce stigmatization	Social Services Delivery	Public Health Services and Management	Increase peer review education to reduce stigmatization	Improved annually no of peer review educators to reduced stigmatization					50,000.00			GH S	MoH/GA C
	2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Identify communities with high risk groups with HIV, AIDS and TB	Improved behavioural change strategies among high risk groups					60,000.00			GH S	MoH/GA C

	<p>2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB</p>	<p>Social Services Delivery</p>	<p>Public Health Services and Management</p>	<p>Quarterly review data of High risk group in the Municipality</p>									
	<p>2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB</p>	<p>Social Services Delivery</p>	<p>Public Health Services and Management</p>	<p>Identify strategies to reduce HIV, AIDS and TB in the communities</p>									

	2.4.4 Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes	Social Services Delivery	Public Health Services and Management	Integrate HVI, AIDS, STI and Sexual and reproductive health programmes	Reduced vertical transmission of diseases in reproductive health programmes					30,000.00				GH S	MoH/GA C
	2.4.4 Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes	Social Services Delivery	Public Health Services and Management	Train 15 No midwives to integrate sexual and reproductive health programmes											

	2.4.5 Intensify efforts to eliminate mother to child transmission of HIV (MTCTHIV)	Social Services Delivery	Public Health Services and Management	All pregnant women are tested for transmission of HIV (MTCTHIV)	Reduce mother to child transmission of HIV					30,000.00			GH S	MoH/GA C
	2.4.6 Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Training of prescribers on management of HIV patients	Accessd to Antiretoviral therapy by all positive HIV patients					30,000.00			GH S	MoH/GA C
	2.4.6 Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Available of ART for all clients in all facilities										
										1,467,000.00	15,000.00	245,000.00		

ENVIRONMENTAL HEALTH AND SANITATION

Adopted MDAs Goal(s): Create Opportunities for All													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Social Services Delivery.													
Environmental Health and Sanitation Services	Assess equipment and capacity of private company in sanitation services	AdMA		Improved sanitation								EHSD	
	Monitor waste service providers												
	Meeting with chiefs, churches, and bar operators on noise pollution	AdMA		Reduction in noise nuisance								EHSD	
	Public sensitization												

	of noise pollution											
	Provide logistics for staff	AdMA		Improved sanitation and hygiene behavior							EHSD	
	Organize in-service training for EHOs											
	Promotion on H/H toilet construction	AdMA		Improved H/H toilet Construction							EHSD	
	Rehabilitate institutional latrines											
	Collect data on liquid waste	AdMA		Checklist develop for monitoring							EHSD	
	Develop checklist for monitoring sanitation plan											
	Education on waste separation	AdMA		Improved waste segregation							EHSD	
	Monitoring waste											

	separation											
	Educate the public on polluter pays principle	AdMA		Sanitation services Improved							EHSD	
	Monitoring sanitation providers											
	Training for staff	AdMA									EHSD	
	Procure tricycle for waste segregation											
	Education on polluter pays principle			Improved in waste registration								
	Enforcement of polluter pays principle											
	Training of prosecutors	AdMA		Recalcitrant sanitary offenders prosecuted							EHSD	
	Enforcement of bye law											
	Clean up exercise	AdMA		Improved sanitation							EHSD	
	Clearing of refuse											

	heaps												
	Procure 13m ³ refuse container Monitoring of waste disposal site	AdMA		Management of disposal site improved									

SOCIAL DEVELOPMENT

Adopted MDAs Goal(s): Social Development -2020													
MDA Programmes and Sub-programmes	Activities (Operatives)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	DONOR	LEAD	COLLABORATING
Adult Education/ Mass Meeting	Organize one-day seminar on group development skills for 70 group members by	AdMA	70 group executives trained	Skills of group members improved					GHC540 0.00			Community Dev't	Social Welfare/Cooperative/BAC

	Dec. 2020												
Homescience Extension/Income Generating Skills	Organize a 3-day income generating activities for 40 women on floral decoration by Dec. 2020	AdMA	30 women trained in liquid soap and parazone making	60 Women trained in employable skills					GHC600 0.00			√	Social Welfare/BAC
Extension Services/Institutional Collaborations	Hold 2 day outreach programme on payment of taxes rates, environmental sanitation and civic responsibilities for 100 participants	AdMA		Outreach programme held and communities sensitized on departmental programmes, etc.					GHC650 0.00			√	Social welfare/BAC
Adult Education/Study Group	Monitor and evaluate business	AdMA	Activities of 45 groups	Obstacles to trade and					GHC400 0.00			√	NCCE, Environmental

Meetings	activities of groups annually		were monitored by field staff	investment removed and local businesses improved									Health Directorate, and Revenue Office
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SPORTS

ADOPTED MDA'S GOAL'S												
				QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
PROGRAMMES	ACTIVITIES	LOCATION	OUTPUT INDICATORS	1st	2nd	3rd	4th	GOG	IGF	Donor	Lead	COLLABORATING
<input type="checkbox"/> Sports promoting and development SUB PROGRAMMES <input type="checkbox"/> Schools Sports	<input type="checkbox"/> G.E.S under 13 sports festival	AdMA	G.E.S under 13 sports festival organized.	1	1				<input type="checkbox"/>		G.E.S.M.S.O	
	<input type="checkbox"/> G.E.S. under 15 sports festival		G. E.S. under 15 sports festival organized.									

NYA

Adopted MDAs Goal(s) : CREATE OPPORTUNITIES FOR ALL													
MDA Programmes and Sub-Programmes	Activities(Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Youth development	Monitoring	Adma	30	1 no Monitoring was organised						500		NYA	NYA,,MDA
	Adolescent Health Re.	Adma	0	1 no Adolescent reproductive health was organised						2,5000		NYA	NYA,,MDA
	Youth day	Adma	200	1 no Youth day was organised						5,000		NYA	NYA,,MDA
	Organised meeting on mentoring.	Adma	50	1 no meeting on mentoring was organised.						2,500		NYA	NYA,,MDA
	Organise 1 no For a on the right of the youth	Adma	0	1 no for a on the right of the youth was organised						2,000		NYA	NYA,,MDA

BIRTHS AND DEATHS

Adopted MDAs Goal(s):														
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies		
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating	
SOCIAL SERVICES DELIVERY BIRTHS AND DEATHS REGISTRY	Organise sensitization programmes on the importance of births and deaths registration	AdMA	24NO sensitization programmes	4NO sensitization programmes on importance of births and deaths registration organized						8,000.00			Births and Deaths	
SOCIAL SERVICES DELIVERY BIRTHS AND	Organize training workshops for auxiliary officers on research and	AdMA	1NO training workshop	1NO training workshop organized									Births and Deaths	

DEATHS REGISTRY	modelling on harnessing the demographic dividend												
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NON-FORMAL EDUCATION

Adopted MDAs Goal(s):												
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget	Implementing Agencies		
					1st 2rd	2nd 4th						
Social Services delivery: Education, youth sports and library services	4 No. Community entry and recruitment of learners	All the Zones in the Municipality	21 No. Com. Entry done	Creation of awareness					2800	NFED	CiDi Foundation	
Social Services	Facilitation of	Literacy	28 No.	Ensure proper					1400	NFED	CiDi	

delivery: Education, youth sports and library services	literacy classes, supervision & Monitoring	Classes in the Municipality	carried out	implementation of facilitation								Foundation
Social Services delivery: Education, youth sports and library services	1 No. Capacity building for facilitators	Selected Zonal Council Hall	20 days training workshop carried out	Enhance facilitation skills							NFED	CiDi Foundation
Social Services delivery: Education, youth sports and library services	1No. Training of leaners in IGAs and graduation	Selected Zonal Council Hall	300 learners benefited	Promoting functional literacy					5800		NFED	CiDi Foundation

ENVIRONMENTAL/INFRASTRUCTURE AND HUMAN SETTLEMENTS

PHYSICAL PLANNING

Adopted MDAs Goal(s): BUILD SAFE AND WELL PLANNED COMMUNITIES WHILE PROTECTING THE NATURAL ENVIRONMENT

MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementin g Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Col lab ora ting
Infrastructure Development and Management Spatial Planning	Hold 4 No. Street Address Meeting and Undertake Street Addressing	Assembly Conference Room	16 No. Street Address Meeting Held from 2014 to 2017	4 No. Street Address Meeting Held by December 2018								PPD	
Infrastructure Development and Management Spatial Planning	Revise and Update existing Local Plans	Municipality wide		Local plans reviewed and updated to conform to ground situation								PPD	
Infrastructure Development and Management Spatial Planning	Organize 24 No. Technical Sub Committee Meeting	Assembly Conference Room	129 No. TSC Meetings held from 2009 to 2017.	24 No. TSC Meetings Held by December								PPD	

	Annually			2018									
Infrastructure Development and Management Spatial Planning	Organize 6 No. Statutory Planning Committee Meeting Annually	Assembly Conference Room	36No. SPC Meetings held from 2009 to 2017.	6 No. SPC Meetings held by December 2018								PPD	
Infrastructure Development and Management Spatial Planning	Provide information on permitted buildings to the billing / rating unit for the collections of rates	Municipality wide	2214 buildings permitted from 2014 to 2016	Data on permitted buildings available at the billing and rating unit for collection of rates								PPD	
Infrastructure Development and Management Spatial Planning	Train staff on improvement on documentation procedures and archiving	Assembly Conference Room										PPD	

Infrastructure Development and Management Spatial Planning	Organize workshops to educate land owners and developers on permit procedures	Assembly Conference Room											PPD	
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WORKS

MDA Programmes Sub-Programmes	ACTIVITY (Operations)	LOCATIO N	BASELIN E	OUTPUT INDICATOR S	QUARTERLY TIME				INDICATIVE			IMPLEMENTING AGENCIES	
					SCHEDULE				BUDGET			LEA D	COLLABORATIN G
					1 ^S T	2 ^N D	3 ^R D	4 ^T H	Go G	IG F	DONO R		
Infrastructu re development and management Public works, Rural Housing and	Organize 14-days capacity building workshop for major stakeholders in the construction sector of the	AdMA		14- day capacity workshop organized to equip stakeholders.								works	

Water Management	municipality.											
	Regular monitoring and supervision of artisans and supervisors in the sector.	AdMA		Artisans and supervisors monitored and supervisors.							works	
	Regular and periodic maintenance rehabilitation of all public structures/ infrastructures.	AdMA		Public structures rehabilitated and maintained.							works	
	Quarterly training workshops for all stakeholders who are involved in the construction	AdMA		Training workshops organized.							works	

	industry.												
	Education and senzitization of stakeholders	AdMA		Stakeholders sensitized and educated.								works	
	Residence association talk.			Residence association talk organised.									
	Education and sensitization of stakeholders.	AdMA		Stakeholders sensitized and educated.								works	
	Organize training workshops.	AdMA		Workshops organized.								works	
	Organize community workshops	AdMA		Community workshops organized.								works	
	Organize neighbourhood workshops.	AdMA		Neighbourhood workshops organized								works	

	Organize community workshops	AdMA		Community workshops organized.								work s	
	Organize neighbourhood workshops.	AdMA		Neighbourhood workshops organized.								work s	

URBAN ROADS

Adopted MDAs Goal(s):																
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time			Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collabo rating			
Transport Infrastructure: Roads; Department Of Urban Roads	De-silting of drains and stream channels in selected locations within the Electoral Areas (28km)	AdMA	10km of drains de- silted since 2016	Selected stream channels cleared of silt and flowing efficiently						130,000.00		DUR				
	Grading of selected roads within the Electoral Areas. (124km)	AdMA	20km of grading works since 2016	Unpaved roads becomes						260,000.00		DUR				

FEEDER ROADS

Adopted MDAs Goal(s): Safeguard the natural environment and ensure a resilient built environment													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 ND	3 rd	4 TH	GoG	IGFGH¢	Donor	Lead	Collaborating
Infrastructure and Development and Management (Public Works; DFR)	Opening up of new roads (4.0km)	Amrahia and Amanfrom	3.0km	New roads opened up.					50,000.0			Feeder Roads	
	Reshaping of Feeder roads	Amrahia and Amanfrom Areas	20km KM	Roads Shaped					150,000.00			Feeder Roads	

TRANSPORT

Adopted MDAs Goal(s):														
NO	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Indicative Budget			Implementing Agencies		
					1 st	2 nd	3 rd	4 th	GoG	IGF	Do nor	Lead	Collaborating	
1.	Organise 3no. public Education/Sensitization meeting for transport groups and zonal Councils	AdDA		Public Education/Sensitization meeting for transport groups organised										Municipal transport officer
2.	Organise Road safety Education for transport Groups and the General public	AdDA		Road safety Education for transport Groups and the General public organise										Municipal transport officer

3.	Organise Road safety Committee Meetings	AdDA		Road safety Committee Meetings organise										Municipal transport officer
4.	Organise Training programme for joint traffic Task Force	AdDA												Municipal transport officer
5.	Procure fuel for 24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset at MCD'S residence	AdDA		24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset procured										Municipal transport officer
6.	Procure insurance cover for vehicles and motor bikes	AdDA		Insurance cover for vehicles and motor bikes procured										Municipal transport officer

7	Procure road worthy certificate for vehicles and motor bikes	AdDA		Road worthy certificate for vehicles and motor bikes procured										Municipal transport officer
8.	Carryout maintenance and routine for official vehicles, refuse trucks, tri-wheel dump trucks, motor bikes, generator set, security agency and 18 no. assembly members	AdDA		official vehicles maintained										Municipal transport officer

ENVIRONMENTAL HEALTH AND SANITATION

Adopted MDAs Goal(s): Create Opportunities for All													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Social Services Delivery.													
Environmental Health and Sanitation Services	Assess equipment and capacity of private company in sanitation services	AdMA		Improved sanitation								EHSD	
	Monitor waste service providers												
	Meeting with chiefs, churches, and bar operators on noise pollution Public sensitization of noise pollution	AdMA		Reduction in noise nuisance								EHSD	

	Provide logistics for staff Organize in-service training for EHOs	AdMA		Improved sanitation and hygiene behavior								EHSD	
	Promotion on H/H toilet construction Rehabilitate institutional latrines	AdMA		Improved H/H toilet Construction								EHSD	
	Collect data on liquid waste Develop checklist for monitoring sanitation plan	AdMA		Checklist develop for monitoring								EHSD	
	Education on waste separation Monitoring waste separation	AdMA		Improved waste segregation								EHSD	

	<p>Educate the public on polluter pays principle</p> <p>Monitoring sanitation providers</p>	AdMA		Sanitation services Improved								EHSD	
	<p>Training for staff</p> <p>Procure tricycle for waste segregation</p>	AdMA										EHSD	
	<p>Education on polluter pays principle</p> <p>Enforcement of polluter pays principle</p>			Improved in waste registration									
	<p>Training of prosecutors</p> <p>Enforcement of bye law</p>	AdMA		Recalcitrant sanitary offenders prosecuted								EHSD	
	<p>Clean up exercise</p> <p>Clearing of refuse heaps</p>	AdMA		Improved sanitation								EHSD	

	Procure 13m³ refuse container Monitoring of waste disposal site	AdMA		Management of disposal site improved										
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MIS

Adopted MDAs Goal(s):													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Provision of network electronic infrastructure at AdMA offices and upgrading internet service delivery to the assembly	AdMA		Improved network infrastructure at AdMA						120,000		MIS	
	Host, update and maintain ADMA website	AdMA		ADMA website updated and maintained					4,500			MIS	
	Maintain and update revenue management software, BOP and signage	AdMA		Revenue management software Updated and property rate,					2,840			MIS	

	databases. Print property rate, business operating permit and signage bills			business operating signage printed	and bills									
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ESTATE

Adopted MDAs Goal(s):																
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time			Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collabora ting			
	Repairs, maintenance and renewal of public buildings, Office furniture, fittings and equipment	AdMA	5	Public buildings, Office furniture, fitting and equipment repaired, maintained and renewed						210,000.00			Estate	Estate		

Adopted MDAs Goal(s): Build a Prosperous Society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Colla borati ng
Management and Administration	Preparation of Tender Evaluation Reports	AdMA	-	Evaluation Report Prepared						15,24 6.00		Procur ement Unit	Dept. & Unit
	Undertake Advertisement in National Dailies	AdMA	-	Records of Advertisemen t Produced						21,78 0.00		Procur ement Unit	Dept. & Unit
	Organize Tender Opening Meetings	AdMA	-	Minutes of Tender Opening Produced						1, 393.9 2		Procur ement Unit	Dept. & Unit

	Organize Entity Tender Committee Meetings	AdMA	-	Minutes of Entity Tender Produced						21,812.67		Procurement Unit	Dept. & Unit
	Servicing of Regional Tender Review Board	AdMA	-	Records of Payment Produced						18,150.00		Procurement Unit	Dept. & Unit
	Procurement of Office Equipment and Furniture	AdMA	-	Office Equipment and Logistics Procured						15,730.00		Procurement Unit	Dept. & Unit
	Preparation of 2020 Annual Procurement Plan/Quarterly Update	AdMA	-	Approved Annual Procurement Plan Prepared						0.00		Procurement Unit	Dept. & Unit

GOVERNANCE

ADMINISTRATION

MMDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline 2019	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
					1ST	2ND	3RD	4TH	GoG	IGF	Donor	Lead	Collaboration
Management and Coordination (Sub-structure development)	Organize at least 6 No. General Assembly meetings by December 2020	Adentan	6	6 No. General Assembly meetings organized by December 2020						175,548.34		Administration	
Management and Coordination (Sub-structure development)	Organize at least 6 No. Executive Committee meetings by December 2020	Adentan	6	6 No. Executive Committee meetings organized by December 2020						75,281.36		Administration	
Management and Coordination (Sub-structure development)	Organize at least 6 No. meetings for each Sub-Committee by December 2020	Adentan	6	6 No. Sub-Committee meetings organized by December						147,757.21		Administration	

				2020								
Management and Coordination (Sub-structure development)	Organize at least 6 No. Audit Committee meetings by December 2020	Adentan	6	6No. Audit Committee meetings organized by December 2020					25,508.01		Administration	
Management and Coordination (Policy implementation)	Organize at least 6 No. Board of Survey by December 2020	Adentan	6	6 No. Board of Survey organized by December 2020					9,452.52		Administration	
Management and Coordination (Sub-structure development)	Organize at least 6 No. Mun. Road Safety Committee meetings by December 2020	Adentan	6	6 No. Mun. Road Safety Committee meetings organized by December 2020					12,222.21		Administration	
Management and Coordination (Sub-structure development)	Organize at least 10 No. Ad Hoc Committee meetings by December	Adentan	10	10 No. Ad Hoc Committee meetings					37,756.84		Administration	

development)	2020			organized by December 2020								
Management and Coordination (Sub-structure development)	Organize at least 2 No. National Celebrations by December 2020	Adentan	2	2 No. National Celebrations organized by December 2020					84,700.00			Administration
Management and Coordination (Sub-structure development)	Organize at least 16 No. Management meetings by December 2020	Adentan	16	16 No. Management meetings organised by December 2020					17,968.50			Administration
Management and Coordination (Policy implementation)	Process at least 12 No. Payments for Monthly Mobilization to Assembly Members by December 2020	Adentan	12	12 No. Payments for Monthly Mobilization to Assembly Members processed by December 2020					154,783.73			Administration
Management and Coordination (Policy	Build 1No. Office Block for one Zonal Council by December	Adentan	1	1No. Office Block for Zonal Councils by					400,000.00			Administration

implementation)	2020			December 2020								
Management and Coordination (Sub-structure development)	Organize at least 16 No. Mun. Security Council (MUSEC) meetings by December 2020	Adentan	16	16 No. Mun. Security Council (MUSEC) meetings organized by December 2020					55,931.04			Administration
Management and Coordination (Sub-structure development)	Organize at least 16 No. Mun. Security Council (MUSEC) meetings by December 2020	Adentan	16	16 No. Mun. Security Council (MUSEC) meetings organized by December 2020								Administration

HUMAN RESOURCE

MDA PROGRAMMES SUB-PROGRAMMES	ACTIVITIES (OPERATIONS)	LOCATION	BASELINE	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration (Human Resource)	Organize Capacity Building Programmes for All Staff and All Hon. Assembly Members	GIMPA IN-HOUSE UG UPSA CLGA ILGS	5	Develop skills and knowledge leading to improved efficiency and productivity					60,000	130,000	-	HRM	
	Facilitate short foreign scholarship programs And	Outside Ghana In Ghana	6	Per-diem to affected staff paid					-	60,000	-	HRM	OHLGS ORCC, other Departments

	Conferences											
	Employ 5 additional staff	IN-HOUSE/ EXTERNAL FACILITY	5	Enhance performance and improve efficiency					-	2,000	-	HR M
	Orient new assembly members	IN-HOUSE CLGA ILGS Other Consulting Firms	5	Introduce new members to the Assembly system					-	25,000	-	HR M
	Orient newly employed staff	In-house ORCC	5	Transition of new Staff Into The Assembly					-	4,000		HR M
	Orient National Service Personnel	In-house	4	Introduce NSP to the Assembly System					-	6,000	-	HR M
	Organize 4 staff durbar	In-house	Quarterly	Opportunity to meet all						24,000		HR

	comprising all staff and NSP			staff to address concerns								M	
	Manage Compensation	In-house	Monthly	Provide appropriate incentives for work of equal value					-	-	-	HR M	
	Initiate purchase and distribution of Christmas package	In-house	Yearly	Christmas package distributed						170,000	-	HR M	
	Organize Best worker dinner dance	External Facility	2	Best worker awarded					-	28,000	-	HR M	
	Facilitate staff appraisal	In-house	4	Performance management and evaluation						1,300		HR M	
	Update HRMIS weekly	In-house	Monthly	Submit updated HRMIS to the ORCC monthly					-	100	-	HR M	

	Compile and Submit promotion register for staff on GoG payroll to ORCC	In-house	4	Fill vacancies at the top					-	4000	-	HR M	
	Facilitate staff on IGF Promotion	In-house	4	Fill vacancies at the top					-	2,200.00	-	HR M	
	Prepare leave roster and inform staff on the commencement of their leave	In-house	4	Well-developed leave schedule which promotes a healthy and productive work force					-	-	-	HR M	

FINANCE

Adopted MDAs Goal(s):													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	Go G	IG F	D o n o r	Lead	Collaborating
Management and Administration Finance	Organize 16 days revenue mobilization exercises	AdMA	5	16no days revenue mobilization exercises organized						17, 23 2.0 0		Finance	
Management and Administration Finance	Organize 4no. Training workshops for accounts. Staff on PFM	AdMA	4	4no training workshops for account staff on PFM organized						14, 03 0.0 0		Finance	

Management and Administration Finance	Organize training workshops for officers on revenue mobilization and IGF mobilization	4no	AdMA	5	4no workshops on revenue and IGF mobilization organized					10,000.00	Finance
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BUDGET

Adopted MDAs Goal(s): Maintain a stable, united and safe society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time				Indicative Budget		Implementing Agencies		
					1 st	2 nd	3 rd	4 th	G o G	I G F	Do no r	Lead	Collaborating
Management and Administration. Planning, Monitoring and Evaluation	Organize 5No. Budget Committee Meetings by December, 2018	AdMA		5No.Budget Committee meetings organized						9,580.00		Budget	
Management and Administration. Planning, Monitoring and Evaluation	Organize 1No.Budget Committee Meeting to discuss the Draft 2018 Common	AdMA		1No.Budget Committee Meeting held to discuss Draft Common Fund Budget, Revised and ensuing Year's Budget						3832.00		Budget	

Evaluation	Fund Budget, Revised Budget and ensuing Year's Budget											
Management and Administration. Planning, Monitoring and Evaluation	Organize 1No. Budget Committee Meeting to discuss on Draft 2019 Fee-Fixing Resolution and Rate Impositions by 30th September 2018	AdMA		1No. Budget Committee Meeting held to discuss Draft 2018 Fee-Fixing and Rate imposition Resolutions.					19 16 .0 0		Budget	
Management and Administration. Planning, Monitoring and Evaluation	Organize a 5-Day Budget Hearings on 2019 Budget	AdMA		Budget Hearings Organized					14 ,3 75 .0 0		Budget	

Management and Administration.	Organize Stakeholders Meeting to Deliberate on Draft 2019 Fees and Rates.	AdMA		Stakeholders meetings organized.						17,935.00		Budget	
Planning, Monitoring and Evaluation	Budgeting, and												
Management and Administration.	Organize Training Workshop on the Preparation of 2019 Budget	AdMA		Workshop on Budget Production organized.						6,196.00		Budget	
Planning, Monitoring and Evaluation	Budgeting, and												

NCCE

Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output indicators	Quarterly Time Schedule				Indicative Budget			Implementation Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Educate Identifiable Groups, Churches and Schools on the roles of 3 arms of government	Adentan Municipality	300	400 people educated					320			NCCE	AdMA
	Monitoring of Voter Registration exercise		40	60 polling centres monitored					1,200			NCCE	AdMA
	Organize Public Fora on “Decentralization and the Roles of Assembly members”.		600	800 participants					9,780			NCCE	AdMA

	Organize Public For a on “Importance of Revenue Generation”.		600	800 participants						9,880		NCCE	AdMA
	Constitution Quiz Competition		80	110 participants						5,020			
	Visit Identifiable groups and civil society organizations on “Rights, Duties and Obligations of a Citizen”.		300	500 participants educated				320	320			NCCE	AdMA
	Organize Constitution Week Celebration in Schools on Ghanaian Values.		6,400	7,000 pupils sensitized						2,240			

	Sensitize Identifiable Groups on “Duties of the Ghanaian Citizen” and “Environmental Governance”		600	800 participants						320				NCCE	AdMA
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INFORMATION

Information, Education, Communication and Awareness Creation through development communication													
PROGRAMME/ SUB- PROGRAMME	ACTIVITIES (OPERATIONA L)	LOCATI ON	BASELI NE	OUTPUT INDICATOR	QUARTERLY TIME SCHEDULE				INDICATOR BUDGET			IMPLEMENTI NG AGENT	
					1s t	2ⁿ d	3r d	4t h	Go G	IGF	Don or	Lea d	collabora tion
Carry out Public Education and Sensitization on Government policies, programmes and activities	<ul style="list-style-type: none"> ✓ Revenue mobilization ✓ education on security issues, ✓ education and sensitization on 2018 budget 	Municipa l-wide	2	<ul style="list-style-type: none"> ✓ Facilitated 12 days the public announcement for revenue mobilization drive. ✓ Facilitated 10 days public education 					NA	✓	NA	M.I. O	MFO

	statement			<p>n on security prevention for MUNSEC.</p> <p>✓ Organized public information and education on the census of Agriculture programme.</p> <p>✓ Organize public education and sensitization on the budget 2018 statement.</p>	2	2	-	-	NA	✓	NA	MI O	MUNSEC
								NA	✓	NA	MI O	ISD	

✓ ORGANIZE A TOWN HALL MEETING	✓ Educate the public on government policies, programmes and activities .	Municipal-wide	1	NA	--	--	--	--	NA	✓	NA	MI O	ISD
CONDUCT AUDIENCE RESEARCH, PUBLIC	✓ Undertake public reaction			✓ Undertake 4 public reactions									

REACTIONS, MARKET SURVEY REPORTS.	<p>on topical issues about governm ent policies,</p> <p>✓ Conduct Audienc Researc h on governm ent key policies</p> <p>✓ Conduct market survey to known how the local economy is fairing.</p>	<p>Municipa l- wide</p>	<p>4</p>	<p>and compiled into reports on topical issues</p>	<p>4</p>	<p>4</p>	<p>4</p>	<p>4</p>	<p>NA</p>	<p>✓</p>	<p>NA</p>	<p>MI O</p>	<p>ISD</p>
<p>ORGANIZE A</p>	<p>✓ Engage</p>			<p>✓ Organize</p>									

PHOTO EXHIBITION TO PROJECT GOVERNMENT POLICIES PROGRAMMES AND ACTIVITIES	all stakeholders by organizing a photo exhibition to illustrate what is on the ground.	Municipal-wide	--	d photo exhibition to project government policies, programme and activities	--	--	--	--	NA	✓	NA	MIO	ISD

CULTURE													
Adopted MDAs Goal(s): 1Build a Prosperous Society													
MDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline	Output Indicator	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration General Administration	Organize two day workshop on theatre for development for teachers in the municipality and Debate on puberty rites for schools in the municipality and organise two day workshop on	AdmA		To impact more artistic training into the artists. Introduce the school children in the art world. to strengthen the art and crafts market in								CNC	G.E.S

	bamboo and rattan work for visual artists in the municipality			the municipalit y, by Dec. 2021									
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PROCUREMENT

Adopted MDAs Goal(s): Build a Prosperous Society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Colla borati ng
Management and Administration	Preparation of Tender Evaluation Reports	AdMA	-	Evaluation Report Prepared						15,24 6.00		Procur ement Unit	Dept. & Unit
	Undertake Advertisement in National Dailies	AdMA	-	Records of Advertisemen t Produced						21,78 0.00		Procur ement Unit	Dept. & Unit
	Organize Tender Opening Meetings	AdMA	-	Minutes of Tender Opening Produced						1, 393.9 2		Procur ement Unit	Dept. & Unit

	Organize Entity Tender Committee Meetings	AdMA	-	Minutes of Entity Tender Produced						21,812.67		Procurement Unit	Dept. & Unit
	Servicing of Regional Tender Review Board	AdMA	-	Records of Payment Produced						18,150.00		Procurement Unit	Dept. & Unit
	Procurement of Office Equipment and Furniture	AdMA	-	Office Equipment and Logistics Procured						15,730.00		Procurement Unit	Dept. & Unit
	Preparation of 2020 Annual Procurement Plan/Quarterly Update	AdMA	-	Approved Annual Procurement Plan Prepared						0.00		Procurement Unit	Dept. & Unit

5.4 ANNUAL ACTION PLAN 2021

Table 5.4 : Annual Action Plans 2021
ECONOMIC DEVELOPMENT

AGRICULTURE

Adopted MDAs Goal(s) :Build a Prosperous Society													
MDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
	Facilitate the formation of 2 no farmer cooperatives/groups	Municipality wide		2 no of farmers groups formed						3200	2400		
Agricultural Modernization (Agriculture Services)	Undertake 4 no weekly Farm/home visits by Dec 2021	Municipality wide		4 no Weekly Farm and Home visits undertaken					8,362.68	-	13,335.84	Dept. of Agric	Radu,MoFA, Assembly

and Management)												
Agricultural Modernization (Agriculture Services and Management)	Organize 8 no trainings for staff, farmers, other actors and FBOs along selected commodity (vegetables) value chain and facilitate linkage between agro industries and small holder farmers by Dec 2021	Dept. of Agric	8 no trainings organized					-	6,258.12	9,019.06	Dept. of Agric	Radu,MoF A, Assembly
Agricultural Modernization (Agriculture Services and Management)	Establish 4 no demonstration farms on vegetable and maize production and organize 4 days field by Dec 2021	Municipality wide	4 no demonstration farms established					-	4,493.90	8,698.39	Dept. of Agric	Radu,MoF A, Assembly

Agricultural Modernization (Agriculture Services and Management)	Management of Fall Army Worm(Gang spraying of infested farms) by Dec 2021	Municipality wide		Reduced infestation				-	57,881.25	-	Dept. of Agric	Radu,MoF A, Assembly
Agricultural Modernization and Agriculture Services and Management	undertake 3 no weekly field supervision, Monitoring and Evaluation of selected commodities for effective implementation of all activities by Dec 2021	Municipality wide		3 no weekly field supervision, Monitoring and Evaluation undertaken				9,736.83	-	15,176.46	Dept. of Agric	Radu,MoF A, Assembly
Agricultural Modernization and Agriculture Services and	organize 4 no management and 5 no performance review meetings by Dec 2021	Dept. of Agric		4 no management and 5 performance review organized				-	-	5,313.50	Dept. of Agric	Radu,MoF A, Assembly

Management													
Agricultural Modernization and Agriculture Services and Management	Organize 1 no Municipal Farmers' Day Celebration by Dec 2021	Municipality wide		1 no municipal farmers' day organized				-	54,440.79	-		Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 2 no trainings for producers, marketers and processors of selected commodities on food safety and value addition (packaging, processing, Ghana's green label etc) by Dec 2021	Dept. of Agric		2 no trainings organized				-	3,634.94	2,453.01		Dept. of Agric	Radu,MoFA, Assembly

Agricultural Modernization and Agriculture Services and Management	Organize 1 no training for producers and marketers on post harvest handling by Dec 2021	Dept. of Agric	1 no training organized				-	0	2,435.64	Dept. of Agric	Radu,MoF A, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no district level Research - Extension - Farmer Linkage (RELC) to promote demand driven research by Dec 2021	Dept. of Agric	1 no district level Research - Extension -Farmer Linkage (RELC) organized				-	0	6,681.81	Dept. of Agric	Radu,MoF A, Assembly
Agricultural Modernization (Agriculture Services and Management)	Undertake a baseline survey on vegetable(chilli Pepper)production, poultry production ,processing and marketing of	Municipality wide	baseline survey on vegetable(chilli Pepper)production , poultry production ,processing and marketing of selected commodities				-	-	5,386.82	Dept. of Agric	Radu,MoF A, Assembly

ent)	selected commodities by Dec 2021			undertaken							
Agricultural Modernization (Agriculture Services and Management)	Organize 4 no trainings for farmers, staff and actors along the livestock/poultry value chain by Dec 2021	Dept. of Agric		4 no trainings organized			-	1,940.18	7,306.93	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Raise and distribute 1000 cockerel to subsistence farmers/individuals by Dec 2021	Municipality wide		1000 cockerels distributed			-	10,012.30	-	Dept. of Agric	Radu,MoFA, Assembly

Agricultural Modernization (Agriculture Services and Management)	Provide veterinary services(animal health extension and livestock surveillance & anti Rabies vaccination) by Dec 2021	Municipality wide		1200 pets and 1000 livestock vaccinated					-	9,550.41	2,315.25	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no training and a field day by Dec 2021	Municipality wide		1 no training and field day organized					-	-	3,799.33	Dept. of Agric	Radu,MoFA, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no sensitization workshop on Aquaculture for Jobs and food to increase the participation of the youth in agriculture and	AdMA Conference room		1 no sensitization workshop organized					-	-	5,656.16	Dept. of Agric	Radu,MoFA, Assembly

ent)	aquaculture business by Dec 2021											
Agricultural Modernization (Agriculture Services and Management)	Establish 4 no fish production demonstration ponds(tanks) by Dec 2021	Municipality wide		4 no fish ponds(tanks) established				-	57,881.25	-	Dept. of Agric	Radu,MoF A, Assembly
Agricultural Modernization (Agriculture Services and Management)	Organize 1 no training for farmers and staff on climate change by Dec 2021	Dept. of Agric		1 no training organized				-	3,634.94	-	Dept. of Agric	Radu,MoF A, Assembly

Agricultural Modernization (Agriculture Services and Management)	Organize 1 no sensitization workshop on tree planting and embark tree planting exercise in the municipality by Dec 2021	Municipality wide		1 no sensitization workshop on tree planting organized				-	7,119.39	-	Dept. of Agric	Radu,MoFA, Assembly
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BAC

DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT													
2021													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline (2017)	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IG F	Donor	Lead	Collaborating
BUSINESS DEVELOPMENT SERVICES Management Development Services	Organise 4 No Entrepreneurship awareness seminars	Adentan	2 No	4 No Entrepreneurship awareness seminars organised					5,000.00		5,000.00	BAC	Partner Institutions
	Organise 2 No Financial Management Workshop	Adentan	-	2 No Financial Management workshops organised							5,000.00	BAC	

	Organise 2 No Records Keeping workshops	Adentan	2 No	2 No Records Keeping workshops organised						5,000.00	BA C	
	Organise 2 No Literacy Trainings	Adentan	2 No	2 No Literacy Trainings Organised						5,000.00	BA C	
BUSINESS DEVELOPMENT SERVICES	Organise 4 No Technical Training Workshops	Adentan	4 No	4 No Technical Training Workshops organised						12,000.00	BA C	
Community Based Training												
AGRICULTURAL COMMODITY PROCESSING	Organise 4 No Technology Transfer	Adentan	2 No	4 No Technology Transfer						15,000.00	BA C	

INFRASTRUCTURE DEVELOPMENT	trainings			trainings organised								
Technology Promotion and Dissemination												
ACCESS TO FINANCE	Link 100 MSEs to financial Institutions	Adentan	-	100 MSEs linked to financial Institutions					100,000.00	100,000.00	BA C	
Facilitate Access to Credit												
BUSINESS DEVELOPMENT SERVICES	Provide advisory and counselling sessions for 200 MSEs	Adentan	200	Advisory and counselling sessions provided for 200 MSEs						4,000.00	BA C	
Management Development												

Services													
	Facilitate access to business registration for 100 MSEs	Adentan	20 MSEs	100 MSEs Businesses Formalised							-	BAC	
	Organise 4 No Financial management workshop	Adentan	2 No	4 No Financial management workshop organised							10,000.00	BAC	
One District One Factory established	Organise 4 No Quality management	Adentan	-	4 No Quality management organised							10,000.00	BAC	GSA
	Organise 4 No Kaizen training workshops	Adentan	-	4 No Kaizen training workshops organised							10,000.00	BAC	
	Organise 4 No Export Marketing workshop	Adentan	-	4 No Export Marketing workshop organised							10,000.00	BAC	GEPA/EDAI F
	Facilitate 100 MSEs access to	Adentan	-	100 MSEs access to Micro									

	Micro leasing facilities	n		leasing facilities facilitated								
	Facilitate 100 MSEs to assess EDAIF	Adenta n	-	100 MSEs assessed EDAIF								
ACCESS TO FINANCE Facilitate Access to Credit	Link 100 MSEs to financial Institutions	Adenta n	-	100 MSEs linked to financial Institutions					100,000.00	100,000.00	BA C	

COOPERATIVES

MDA DEVELOPMENT DIMENSIONS	Activities	Location	Baseline	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
				1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Economic Development	Organise 3No. Capacity building on Managerial Skills in the Co-operative Perspective for 135 SME's Co-op. executives by Dec 2021	AdMA	45	45	45	45			10,200		Cooperative Head	
Economic Development	Organise 3 No Capacity building program for Coop. SME's on basic bookkeeping & Accounting and Working Capital for 135 SME's Co-op. executives by	AdMA	45	45	45	45			10,200		Cooperative Head	

	Dec 2021											
Economic Development	Organise 3. No. Seminar on Leadership and Group Effectiveness for 135 SME's Co-op. executives by Sept. 2021	AdMA	45	45	45	45			10,200		Cooperative Head	

INTERNAL AUDIT

Adopted MMDAs Goal(s):													
MMDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF GHC	D o n o r	Lead	Collab oratin g
Compliance, assurance and advisory services	Carry out 1No. audit on revenue collections and ensure that all monies are amounted for by the year 2018	Municipal wide		1no. revenue audit carried out by the December, 2018						36,300.00		IAU	
Compliance, assurance, advisory and consulting services	Carry out 1No. audit on payment vouchers and ensure that expenditures are budgeted for and properly acquitted with relevant documents by the year 2018	Municipal wide		1no. expenditure audit Carried out by the end September, 2018						200.00		IAU	

Compliance, assurance, advisory and consulting services	Carry out 1No. payroll audit by the year 2021	Municipal wide		1no. payroll audit carried out by April, 2018						4,520.00		IAU	
Compliance, assurance, advisory and consulting services	Carry out 1no. temporary structure permit audit at (2) Zonal councils by the year 2018	Municipal wide		1no. temporary structure permit carried out at the (2) Zonal councils audit by July 2018						36,300.00		IAU	
Compliance, and advisory services	Carry out 2No. environmental health and sanitation audit by the year 2021	Municipal wide		1No. environmental health and sanitation audit carried out by October 2018						8,000.00		IAU	

Compliance, assurance and advisory services	Carry out 1no. special audit by 2019	Municipal wide		1no. special audit carried out by 2019						8,300.00		IAU	
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CULTURE

Adopted MDAs Goal(s): 1Build a Prosperous Society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicator	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Debate on puberty rites for schools in the municipality and organise two day workshop on theatre for development for teachers in the municipality and two day workshop on bamboo and rattan work for visual artists in the municipality	AdmA		To impact more artist training into the artists. To educate the school children on Ghanaian culture. To strengthen the arts and craft market in the municipality by Dec. 2021								CNC	G.E.S

SOCIAL DEVELOPMENT

EDUCATION

DEVELOPMENT DIMENSION: SOCIAL DEVELOPMENT														
Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/activities	Outcome/impact indicators	Time frame				Indicative Budget			Implementing Agencies	
						1	2	3	4	GoG	IGF	Donor	Lead	Collaborating
1.1 Enhance inclusive and equitable access to, and participation in quality education at all levels	1.1.4 Continue implementation of free SHS and TVET for all Ghanaian children (SDG Target 4.1) 1	SHS Education	Free SHS education	Conduct 1 no. mock exam,	Gain access to the SHS by building their confidence to write and pass the main BECE						8,000.00		Education	AdMA
				Admission of first year students to the SHS	Students gain admission to pursue SHS programme					150,000.00		Education	AdMA	

					s								
				Organize stakeholders' forum	Stakeholders will be aware of the challenges confronting education delivery and there contribute their quota to improve teaching and learning					2,372.00		Educational	AdMA
				Organize seminar on good Exams practices	No candidate examination papers will be cancelled as a result of exams malpractices					2,664.00		Educational	AdMA/WAEC
	1.1.5 Ensure inclusive education for all boys and	Basic Education	Inclusive education promotion	Conduct screening exercise of pupils for	Equal opportunities for learning for					2,117.00		Educational	AdMA/HEALTH

	girls with special needs (SDG Targets 4.1, 4.2, 4.5, 4.a)			Eye, Ear and special defects and refer suspected cases for special assistance	all pupils							
				Organize training for teachers on managing children with special needs	Teacher have the capacity to handle children with challenges				585.00		Education	AdMA/HEALTH
	1.1.10 Expand infrastructure and facilities at all levels (SDG Target 4.a)	Basic Education	KG, Primary & JHS infrastructure and facilities	Construction of 2 storey 9 unit classroom school blocks	9 unit classrooms space for pupils to access education				350,000.00		Education	AdMA
				Provision of furniture for KG, Primary and JHS	500 sitting and writing places provided				100,000.00		Education	AdMA

				Provide Director adequate resources for Administrative expenses and Utilities.	Officers will be productive and increase output of work						950.00	Educational	AdMA
				Provide support for the Maintenance & Running Expenses of Official Vehicles	improved supervision of schools						3,408.00	Educational	AdMA
	1.1.6 Popularise and demystify the teaching and learning of science, technology, engineering and mathematics (STEM) and ICT	Basic Education	Science and ICT promotion	Role model conference for Primary and JHS girls in circuit bases	Girls will be inspired to continue their education to the tertiary level						3,584.00	Educational	AdMA/NGO
				Organize schools Science Fair	Develop interest in Science						3,000.00	Educational	AdMA

	education in basic and secondary education (SDG Target 4.1)				related subjects								
				Prepare pupils for regional STMIE	More girls will be offering courses in the sciences at the tertiary level					6,496.00		Education	AdMA
				First Day at school program	Retain pupils interest in attending schools for productive life				49,900.00			Education	AdMA
	1.2.4 Implement accelerated programme for teacher development and professionalisation (SDG	Basic Education	Staff development	Director to participate in CODE conference	improved the managerial skills of the director to bring efficiency to the directorate					3,600.00		Education	AdMA

	Target 4.c)			Organize 4 no. MEOC	Provide good educational governance in the municipality					3,564.00		Education	AdMA
				Select awardees and organized Best Teacher/worker awards	Teachers motivated to work hard to improve performance in the BECE of candidates					28,880.00		Education	AdMA
					Organise Orientation Programme for newly appointed / posted Headteachers & teachers	Abreast with the vision of the directorate and work towards it					780.00		Education
	1.2.7 Enhance quality of teaching and learning	Basic Education	Quality Education in the 3 levels	INSET for teachers	Teachers acquire skills to teach better							Education	AdMA

	(SDG Targets 4.7, 4.c)			Conduct 1 No. DQMS-E Programme in the Municipality .	Improve quality teaching and learning					1,545.00		Education	AdMA
				Monitoring and Supervision of class work (teaching and learning)	Improve high performance of academic from both pupils and teachers					7182.00		Education	AdMA
	1.2.8 Ensure adequate supply of teaching and learning materials (SDG Target 4.c)	Basic Education	Supply of educational logistics	Distribution of teaching and learning materials	Children have access to learning materials				30,000.00			Education	AdMA
	1.2.9 Provide life skills training for managing personal hygiene, fire	Basic Education	Sports and Culture promotion	Organize Sports competition	Unearthing of children talents					8,000.00		Education	AdMA

	safety, environment, sanitation and climate change (SDG Targets 4.7, 13.3)												
				Organize culture competition and participate in regional cultural festival	Promote culture values in children					4,000.00		Educational	AdMA

HEALTH

Adopted objectives	Adopted strategies	Programmes	Sub-programmes	Projects/	Outcome/impact indicators	Time frame 2021				Indicative Budget			Implementing Agencies	
				activities		1Q T	2 Q T	3 Q T	4 Q T	GoG	IGF	Donor	Lead	Collaborators
2.1 Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)	2.1.1 Accelerate implementation of Community-based Health Planning and Services (CHPS) policy to ensure equity in access to quality health care	Social Services Delivery	Public Health Services and Management	Increase CHPS 5no annually	Increase access to health care					50,000.00			GH S	MoH
				Implement the 6 milestone in every established CHPs Zone										

	2.1.3 Revamp emergency medical preparedness and response services	Social Services Delivery	Public Health Services and Management	Available protocol for the managemen t of Emergency responds	Timely and effectively managemen t of cases and appropriatel y					10,000.0 0			GH S	MoH
	2.1.5 Strengthen the referral system	Social Services Delivery	Public Health Services and Management	Organise training for all health centres on triaging	Improve quality of referral					15,000.0 0			GH S	MoH
	2.1.6 Strengthen the district and sub- district health systems as the bed- rock of the national primary health care strategy	Social Services Delivery	Public Health Services and Management	Supportive supervision and on-site training	Improve of Health indicators identified					15,000.0 0			GH S	MoH

	2.1.8 Improve medical supply chain managem nt system	Social Services Delivery	Public Health Services and Manage ment	Training in supply chain managem nt	Available of more than 90% of Medical Trace availability					25,000.0 0		100,000 .00	GH S	MoH
	2.1.9 Accelerate implemen tation of the mental health strategy	Social Services Delivery	Public Health Services and Manage ment	Create 1No mental health unit in a health centre annually	Increase access to mental health care					12,000.0 0			GH S	MoH
	2.1.17 Improve the use of ICT in health insurance and facility managem nt	Social Services Delivery	Public Health Services and Manage ment	2 NO health facilities to use ICT in Health insurance in the facilities	Timely and accurately submission of NHIS returns for payment					35,000.0 0			GH S	MoH
2.2 Strengthe n healthcar e	2.2.1 Enhance efficiency in governance	Social Services Delivery	Public Health Services and Manage	Training of 20 No of health staff in leadership	Efficiency in governance and managemen t of the					45,000.0 0			GH S	MoH

management system	and management of the health system		ment	skills annually	health system									
	2.2.2 Strengthen coverage and quality of health care data in both public and private sectors	Social Services Delivery	Public Health Services and Management	Training cadre for data collection in both the private and Public health providers	Improved data capturing and improved surveillance					35,000.00		15,000.00	GH S	MoH
				Available ICT and DHMIS-2 for data capturing in all public and private facilities						25,000.00		10,000.00		

	2.2.6 Strengthen collaboration and partnership with the private sector to provide health services	Social Services Delivery	Public Health Services and Management	Bi-monthly meeting with all stakeholders to strengthening collaboration in providing Health Services	Improved efficiency in partnership with the private sector to provide health services					15,000.0 0			GH S	MoH
	2.2.7 Improve health information management systems including research in the health sector	Social Services Delivery	Public Health Services and Management	Improve data analysis and identify researchable topics to improve quality of care	2 No researchable implemented in each facility					45,000.0 0	15,000. 00	10,000. 00	GH S	MoH
	2.2.8 Strengthen capacity for monitoring	Social Services Delivery	Public Health Services and	Train Units heads in supportive supervision	Improved health indicators in the facilities					35,000.0 0		10,000. 00	GH S	MoH

	and evaluation in the health sector		Management	Train staff in data analysis									
2.3 Reduce disability morbidity, and mortality	2.3.1 Strengthen maternal, new born care and adolescent services	Social Services Delivery	Public Health Services and Management	Build 1 No maternity Unit	1 No health facility has maternity unit operationalized					100,000.00		100,000.00	GH S MoH
				To organise basic obstetrics equipment in 1 No health facility annually	Reduce referral to next level of care					120,000.00			GH S MoH
				1 No adolescent unit created in annually	Improved adolescent services					60,000.00			GH S MoH
	2.3.2 Intensify implementa	Social Services	Public Health Services	Identify and implement strategies	Reduce malarai incidence by					35,000.0			GH S MoH

	tion of malaria control programme	Delivery	and Management	to improve malaria control programme	5% annually					0			
	2.3.3 Strengthen prevention and management of malaria cases Formulate national strategy to mitigate climate change induced diseases	Social Services Delivery	Public Health Services and Management	Continually educate using appropriate logistics for malaria preventive	Reduce malarai incidence by 5% annually					20,000.00			GH S MoH
Malaria cases should be tested, treated and tracked				Reduce malarai incidence by 5% annually					20,000.00			GH S MoH	
	2.3.4 Implement the Non-Communicable Diseases (NCDs) control	Social Services Delivery	Public Health Services and Management	Increase awareness in early detection of NCD	Reduced morbidity of NCDs in the Municipality					125,000.00			GH S MoH

	strategy													
	2.3.6 Intensify efforts for polio eradication	Social Services Delivery	Public Health Services and Manage ment	All children to be immunised before Second year of Life	All children under 6 months have received 4 doses of Polio vaccine					125,000. 00			GH S	MoH
				Increase surveillance to detect suspected cases of weekness in limbs	Polio detection improved					50,000.0 0			GH S	MoH

	2.3.7 Accelerate implemen- tation of the national strategy for elimination of yaws, leprosy, buruli ulcer, filariasis and neglected tropical diseases	Social Services Delivery	Public Health Services and Manage- ment	Accelerate implemen- tation of strategies for elimination of neglected tropical diseases	Improved detection rate of neglected tropical diseases					20,000.0 0			GH S	MoH
	2.3.8 Develop Review and Scale-up Regenerati- ve Health and Nutrition Programme (RHNP)	Social Services Delivery	Public Health Services and Manage- ment	Create awareness in RHNP among high risk groups	Improved early detection of NCDs and managed effectively					80,000.0 0			GH S	MoH

	2.3.10 Strengthen Integrated Disease Surveillance and Response (IDRS) at all levels	Social Services Delivery	Public Health Services and Management	Improve surveillance in both Public and Private Health Sector	Improved effectiveness in response to epidemic outbreak					25,000.00			GH S	MoH
			Public Health Services and Management	Quarterly review meeting of rapid response team					25,000.00			GH S	MoH	
	2.3.11 Fully implement International Health Regulations (IHR)	Social Services Delivery	Public Health Services and Management	Create awareness and implement International Health Regulation	Implemented of International Health Regulation					50,000.00			GH S	MoH
2.4 Ensure the reduction of new HIV and AIDS/ST Is infections	2.4.1 Expand and intensify HIV Counselling and Testing (HTC)	Social Services Delivery	Public Health Services and Management	Train 20 staff annually to expand HTC programmes	Improved HTC programmes					50,000.00			GH S	MoH/GAC

, especially among the vulnerable groups	programmes													
	2.4.2 Intensify education to reduce stigmatization	Social Services Delivery	Public Health Services and Management	Increase peer review education to reduce stigmatization	Improved annually no of peer review educators to reduced stigmatization					50,000.00			GH S	MoH/GAC
	2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB	Social Services Delivery	Public Health Services and Management	Identify communities with high risk groups with HIV, AIDS and TB	Improved behavioural change strategies among high risk groups					60,000.00			GH S	MoH/GAC

	<p>2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB</p>	<p>Social Services Delivery</p>	<p>Public Health Services and Management</p>	<p>Quarterly review data of High risk group in the Municipality</p>									
	<p>2.4.3 Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB</p>	<p>Social Services Delivery</p>	<p>Public Health Services and Management</p>	<p>Identify strategies to reduce HIV, AIDS and TB in the communities</p>									

	2.4.4 Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes	Social Services Delivery	Public Health Services and Management	Integrate HVI, AIDS, STI and Sexual and reproductive health programmes	Reduced vertical transmission of diseases in reproductive health programmes					30,000.00				GH S	MoH/GA C
	2.4.4 Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes	Social Services Delivery	Public Health Services and Management	Train 15 No midwives to integrate sexual and reproductive health programmes											

	2.4.5 Intensify efforts to eliminate mother to child transmission of HIV (MTCTHIV)	Social Services Delivery	Public Health Services and Management	All pregnant women are tested for transmission of HIV (MTCTHIV)	Reduce mother to child transmission of HIV					30,000.00			GH S	MoH/GA C
	2.4.6 Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Training of prescribers on management of HIV patients	Accessd to Antiretoviral therapy by all positive HIV patients					30,000.00			GH S	MoH/GA C
	2.4.6 Ensure access to Antiretroviral Therapy	Social Services Delivery	Public Health Services and Management	Available of ART for all clients in all facilities										
										1,467,000.00	15,000.00	245,000.00		

ENVIRONMENTAL HEALTH

Adopted MDAs Goal(s): Create Opportunities for All													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Social Services Delivery. Environmental Health and Sanitation Services													
	Assess equipment and capacity of private company in sanitation services	AdMA	2	Improved sanitation								EHSD	
	Monitor waste service providers												
	Meeting with chiefs, churches, and bar operators on noise pollution	AdMA		Reduction in noise nuisance								EHSD	
	Public sensitization of noise pollution												

	<p>Provide logistics for staff</p> <p>Organize in-service training for EHOs</p>	AdMA		<p>Improved sanitation and hygiene behavior</p>								EHSD	
	<p>Promotion on H/H toilet construction</p> <p>Rehabilitate institutional latrines</p>	AdMA		<p>Improved H/H toilet Construction</p>								EHSD	
	<p>Collect data on liquid waste</p> <p>Develop checklist for monitoring sanitation plan</p>	AdMA		<p>Checklist develop for monitoring</p>								EHSD	
	<p>Education on waste separation</p> <p>Monitoring waste separation</p>	AdMA		<p>Improved waste segregation</p>								EHSD	

	Educate the public on polluter pays principle	AdMA		Sanitation services Improved							EHSD	
	Monitoring sanitation providers											
	Training for staff	AdMA									EHSD	
	Procure tricycle for waste segregation											
	Education on polluter pays principle			Improved in waste registration								
	Enforcement of polluter pays principle											
	Training of prosecutors	AdMA		Recalcitrant sanitary offenders prosecuted							EHSD	
	Enforcement of bye law											
	Clean up exercise	AdMA		Improved sanitation							EHSD	
	Clearing of refuse heaps											

	Procure 13m³ refuse container Monitoring of waste disposal site	AdMA		Management of disposal site improved										
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SOCIAL DEVELOPMENT

Adopted MDAs Goal(s):													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementin g Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Commo n fund	Lead	Col lab ora ting
CLEARANCE OF MENTALLY CHALLENGED PERSONS FROM 5 SCHOOL COMPOUNDS AND STREETS IN THE MUNICIPALITY	LOCTION OF PICKING POINTS, CLEARANCE,A DMISSION ARRANGEMEN T, FOLLOW UP VISITS. SETTLEMENT AND REINTEGRATI ON	ALL FOUR ZONAL COUNCILS	10 PEOPLE	12 PEOPLE		*		*		* GH C14, 500		DSW	Hea lth. Poli ce,c ity gua rds, tra nsp ort

CELEBRATE WORLD DAY AGAINST CHILD LABOUR	Debate, quiz, durbar, sketch and float	One selected public school	200 CHILDREN	300 CHILDREN		*			* GH C 9,000			DSW	Poli ce, NG O's
CELEBRATE AFRICAN CHILD DAY	Debate, quiz, durbar, sketch and float	One selected public school	-	300 PEOPLE			*		*GH C9,000			DSW	NG O's
CONDUCT TWO WEEKS ASSESSMENT AND DISBURSEMENT OF FUNDS ALLOCATED TO PWD'S IN THE MUNICIPALITY	Assessment before a panel	DSW Office	150 PWD's	200 PWD's		*		*			*GH C100,000	DSW, DFMC	Pro cur ement unit, GE S
ORGANIZE MONITORING OF PWD'S	Home and workplace visits	ALL FOUR ZONAL COUNCILS	100 PWD's	150 PWD's	*		*		*		*GH C6,000	DSW, DFMC	

BENEFICIARIES OF THE 2% COMMON FUND													
COMMUNITY SENSITIZATION PROGRAMME	ORGANIZE COMMUNITY SENSITIZATION ON CORE FUNCTIONS OF THE AGENCY – ISSUES ON CHILD ABUSE, CHILD RIGHT AND PROTECTION, COMMUNITY CARE, JUVENILE JUSTICE	FOUR ZONAL COUNCILS	400	800	*	*	*	*		GH C10,000		DSW	-

NYA

Adopted MDAs Goal(s) : CREATE OPPORTUNITIES FOR ALL (2021)													
MDA Programmes and Sub-Programmes	Activities(Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Youth development	Organise 1 no Monitoring	Adma	30	1 no Monitoring organised						500		NYA	NYA,,MDA
	Organise 1 no review meeting with the youth Adolescent Re. Health	Adma	0	1 NO Adolescent reproductive health organised						3,000		NYA	NYA,,MDA
	organised 1 NO Youth day	Adma	200	1 NO Youth day organised						5,000		NYA	NYA,,MDA
	For a on Crime/ violence	Adma	74	1 NO meeting with youth on crime and violence organized						2,000		NYA	NYA,,MDA
	Organise 1 no meeting on youth right	Adma	0	1 NO Review meeting organized						3,000		NYA	NYA,,MDA

BIRTHS AND DEATHS

Adopted MDAs Goal(s):													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	G o G	IG F	Donor	Lead	Coll abor ating
SOCIAL SERVICES DELIVERY BIRTHS AND DEATHS REGISTRY	Organise sensitization programmes on the importance of births and deaths registration	AdMA	24NO sensitization programmes	4NO sensitization programmes on importance of births and deaths registration organized						12, 000 .00		Births and Deaths	

SOCIAL SERVICES DELIVERY BIRTHS AND DEATHS REGISTRY	Organize training workshops for auxiliary officers on research and modelling on harnessing the demographic dividend	AdMA	1NO training workshop	1NO training workshop organized									Births and Deaths	
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NON FORMAL EDUCATION

Adopted MDAs Goal(s):													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	2 rd	4 th	GoG	IGF	Don	Lead	Coll
Social Services delivery: Education, youth sports and library services	4No. Community entry and recruitment of learners	All the Zones in the Municipality	21 No. Com. Entry done	Creation of awareness						3710		NFED	CiDi Foundation
Social Services delivery: Education, youth sports	Facilitation of literacy classes, supervision	Literacy Classes in the	28 No. carried out	Ensure proper implementati						1848		NFED	CiDi Foun datio

and library services	&Monitoring	Municipality		on of facilitation									n
Social Services delivery: Education, youth sports and library services	1No. Capacity building for facilitators	Selected Zonal Council Hall	20 days training workshop carried out	Enhance facilitation skills					2420		NFED		CiDi Foundation
Social Services delivery: Education, youth sports and library services	1No. Training for leaners in IGAs and graduation	Selected Zonal Council Hall	300 learners benefited	Promoting functional literacy					7391				CiDi Foundation

ENVIRONMENTAL/INFRASTRUCTURE AND HUMAN SETTLEMENTS

PHYSICAL PLANNING

Adopted MDAs Goal(s): BUILD SAFE AND WELL PLANNED COMMUNITIES WHILE PROTECTING THE NATURAL ENVIRONMENT													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Infrastructure Development and Management Spatial Planning	Organize 24 No. Technical Sub Committee Meeting Annually	Assembly Conference Room	129 No. TSC Meetings held from 2009 to 2017.	24 No. TSC Meetings Held by December 2018								PPD	
Infrastructure Development and Management Spatial Planning	Organize 6 No. Statutory Planning Committee Meeting Annually	Assembly Conference Room	36No. SPC Meetings held from 2009 to 2017.	6 No. SPC Meetings held by December 2018								PPD	

Infrastructure Development and Management Spatial Planning	Hold 4 No. Undertake Street Addressing	Assembly Conference Room	16 No. Street Address Meeting Held from 2014 to 2017	4 No. Street Address Meeting Held by December 2018									PPD	
Infrastructure Development and Management Spatial Planning	Provide information on permitted buildings to the billing / rating unit for the collections of rates		2214 buildings permitted from 2014 to 2016	Data on permitted buildings available at the billing and rating unit for collection of rates									PPD	
Infrastructure Development and Management Spatial Planning	Support 2 Officers to undertake Management and Basic GIS application Course at Ghana Survey School	Ghana Survey School											PPD	

Infrastructure Development and Management Spatial Planning	Carry out monitoring to identify and prosecute unauthorized land developers	Municipality wide		Unauthorised developers prosecuted								PPD	
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WORKS

ANNEX 14 ANNUAL ACTION PLAN OF MMDA's 2021														
WORKS DEPARTMENT														
Adopted MDA's Goal(s): Create opportunities for all														
MDA Programmes	Sub-Programmes	ACTIVITY (Operations)	LOCATION	BASELINE	OUTPUT INDICATORS	QUARTERLY TIME				INDICATIVE			IMPLEMENTING AGENCIES	
						SCHEDULE				BUDGET				
						1 ^S T	2 ^N D	3 ^R D	4 ^T H	Go G	IG F	DON OR	LEAD	COLLABORATING
Infrastructure development and management	Public works, Rural Housing and Water Management	Organize 14-days capacity building workshop for major stakeholders in the construction sector of the municipality.	AdMA		14- day capacity workshop organized to equip stakeholders.								works	

		Regular monitoring and supervision of artisans and supervisors in the sector.	AdMA		Artisans and supervisors monitored and supervisors.								works	
		Regular and periodic maintenance rehabilitation of all public structures/ infrastructures.	AdMA		Public structures rehabilitated and maintained.								works	
		Quarterly training workshops for all stakeholders who are involved in the construction	AdMA		Training workshops organized.								works	

		n industry.												
		Education and sensitization of stakeholders	AdMA		Stakeholders sensitized and educated.								works	
		Residence association talk.	AdMA		Residence association talk organised.								works	
		Education and sensitization of stakeholders.	AdMA		Stakeholders sensitized and educated.								works	
		Organize training workshops.	AdMA		Workshops organized.								works	
		Organize community workshops	AdMA		Community workshops organized.								works	

		Organize neighbourhood workshops.	AdMA		Neighbourhood workshops organized.								works	
		Organize community workshops	AdMA		Community workshops organized.								works	
		Organize neighbourhood workshops.	AdMA		Neighbourhood workshops organized.								works	

URBAN ROADS

Adopted MDAs Goal(s):														
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time	Indicative Budget (GHC)			Implementing Agencies	
					1 st	2 nd	3 rd	4 th		Go G	IGF	Donor	Lead	Collabor ating
Transport Infrastructure: Roads; Department Of Urban Roads	De-silting of drains and stream channels in selected locations within the Electoral Areas (30km)	AdMA	10km of drains de- silted since 2016	Selected stream channels cleared of silt and flowing efficiently						140,000		DUR		
	Grading of selected roads within the Electoral Areas. (128km)	AdMA	20km of grading works since 2016	Unpaved roads becomes						270,000		DUR		

	Provision of Speed Humps at selected locations within the municipality (4 No.)	AdMA	No Speed humps provided since 2016	Speed humps constructed within selected locations, Vehicular Speed at the locations kept in check.						32,000		DUR	
	Resealing of Selected Roads within the Municipality	AdMA	No Roads resealed since 2016	Sealed roads re-surfaced and riding quality of roads improved.						2,857,789.00		DUR	
	Surfacing of Selected Roads within the Municipality	AdMA	6km of roads surfaced since 2016	Roads provided with bituminous surfaces. Riding quality significantly improved.						6,400,000.00		DUR	

	Drainage works on Selected Roads within the Municipality	AdMA	7km of Drains constructed since 2016	Drains constructed and surface runoff properly channelled to appropriate outfalls					7,392,000.00		DUR	
	Gravelling of Selected Roads within the Municipality	AdMA	No roads gravelled since 2016	Selected roads are provided with gravel material and compacted to improve riding quality.					502,000.00		DUR	
	Maintain Roads in the municipality	AdMA	-	Roads and their accessories are well maintained.					452,540.00		DUR	
	Procurement of Stationery	AdMA	-	Stationery are available to facilitate office activities					53,097.00		DUR	

	Running cost of official vehicle (fuel)	AdMA	-	Supervision and other activities outside the office are facilitated.						39,930.00		DUR	
	Procure 1 No. Laptop and UPS	AdMA	-	1 No. Laptop procured to facilitate office activities.						6,050.00		DUR	
	Construction of footbridges at selected locations within the municipality.	AdMA	No footbridge constructed since 2016	Selected locations are made accessible to pedestrians.						13,310.00		DUR	
	Construction of Culvert at selected location within the Municipality	AdMA	1 No. Culvert Constructed since 2016	Culvert constructed and operating efficiently.						6,655.00		DUR	

FEEDER ROADS

Adopted MDAs Goal(s): Safeguard the natural environment and ensure a resilient built environment													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1 st	2 ND	3 rd	4 TH	GoG	IGFGH¢	Donor	Lead	Collaborating
Infrastructure and Development and Management (Public Works; DFR)	Construction of Drains (3.0km) and culvert 5 no.	Amrahia and Adenta		Drains and culvert completed					3,000,000.00			Feeder Roads	
	Sectional gravelling on selected roads	Ashiye, Amanfrom and Amrahia		Roads gravelled					180,000.0			Feeder Roads	

TRANSPORT

Adopted MDAs Goal(s):														
NO	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Indicative Budget			Implementing Agencies		
					1 st	2 nd	3 rd	4 th	GoG	IGF	Do nor	Lead	Collaborating	
1.	Organise 3no. public Education/Sensitization meeting for transport groups and zonal Councils	AdDA		Public Education/Sensitization meeting for transport groups organised										Municipal transport officer
2.	Organise Road safety Education for transport Groups and the General public	AdDA		Road safety Education for transport Groups and the General public organise										Municipal transport officer

3.	Organise Road safety Committee Meetings	AdDA		Road safety Committee Meetings organise										Municipal transport officer
4.	Organise Training programme for joint traffic Task Force	AdDA												Municipal transport officer
5.	Procure fuel for 24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset at MCD'S residence	AdDA		24no official vehicles, 7 no. refuse trucks, 6 no. motor bikes, 1 no office generator set and 1 no genset procured										Municipal transport officer
6.	Procure insurance cover for vehicles and motor bikes	AdDA		Insurance cover for vehicles and motor bikes procured										Municipal transport officer

7	Procure road worthy certificate for vehicles and motor bikes	AdDA		Road worthy certificate for vehicles and motor bikes procured									Municipal transport officer
8.	Carryout maintenance and routine for official vehicles, refuse trucks, tri-wheel dump trucks, motor bikes, generator set, security agency and 18 no. assembly members	AdDA		official vehicles maintained									Municipal transport officer

ENVIRONMENTAL HEALTH

Adopted MDAs Goal(s): Create Opportunities for All													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Social Services Delivery.													
Environmental Health and Sanitation Services	Assess equipment and capacity of private company in sanitation services	AdMA	2	Improved sanitation								EHSD	
	Monitor waste service providers												
	Meeting with chiefs, churches, and bar operators on noise pollution	AdMA		Reduction in noise nuisance								EHSD	
	Public sensitization of noise pollution												
	Provide logistics for staff	AdMA		Improved sanitation and hygiene								EHSD	

	Organize in-service training for EHOs			behavior								
	Promotion on H/H toilet construction	AdMA		Improved H/H toilet Construction							EHSD	
	Rehabilitate institutional latrines											
	Collect data on liquid waste	AdMA		Checklist develop for monitoring							EHSD	
	Develop checklist for monitoring sanitation plan											
	Education on waste separation	AdMA		Improved waste segregation							EHSD	
	Monitoring waste separation											
	Educate the public on polluter pays principle	AdMA		Sanitation services Improved							EHSD	
	Monitoring											

	sanitation providers											
	Training for staff	AdMA									EHSD	
	Procure tricycle for waste segregation											
	Education on polluter pays principle			Improved in waste registration								
	Enforcement of polluter pays principle											
	Training of prosecutors	AdMA		Recalcitrant sanitary offenders prosecuted							EHSD	
	Enforcement of bye law											
	Clean up exercise	AdMA		Improved sanitation							EHSD	
	Clearing of refuse heaps											
	Procure 13m ³ refuse container	AdMA		Management of disposal site improved								
	Monitoring of waste disposal site											

MIS

Adopted MDAs Goal(s):													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration General Administration	Provision of network electronic infrastructure at AdMA offices and upgrading internet service delivery to the assembly	AdMA		Improved network infrastructure at AdMA						120,000		MIS	
	Host, update and maintain ADMA website	AdMA		ADMA website updated and maintained					4,500			MIS	
	Maintain and update revenue management software, BOP and signage databases. Print property rate, business operating permit and signage bills	AdMA		Revenue management software Updated and property rate, business operating and signage bills printed					2,840			MIS	

ESTATE

Adopted MDAs Goal(s)																
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time			Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collabora ting			
	Repairs, maintenance and renewal of public buildings, Office furniture, fittings and equipment	AdMA	5	Public buildings, Office furniture, fitting and equipment repaired, maintained and renewed						210,000.00		Estate	Estate			

PROCUREMENT

Adopted MDAs Goal(s): Build a Prosperous Society													
MDA Programmes and Sub- programmes	Activities (Operations)	Locatio n	Baselin e	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1^s t	2ⁿ d	3^r d	4^t h	Go G	IGF	Dono r	Lead	Collaboratin g
Management and Administratio n General Administratio n	Preparation of Tender Evaluation Reports	AdMA	-	Evaluation Report Prepared						16,770.6 0		Procuremen t Unit	Dept. & Unit
	Undertake Advertisement in National Dailies	AdMA	-	Records of Advertisemen t Produced						23,958.0 0		Procuremen t Unit	Dept. & Unit
	Organize Tender Opening Meetings	AdMA	-	Minutes of Tender Opening Produced						1,533.31		Procuremen t Unit	Dept. & Unit

	Organize Entity Tender Committee Meetings	AdMA	-	Minutes of Entity Tender Produced						23,993.93		Procurement Unit	Dept. & Unit
	Servicing of Regional Tender Review Board	AdMA	-	Records of Payment Produced						19,965.00		Procurement Unit	Dept. & Unit
	Procurement of Office Equipment and Furniture	AdMA	-	Office Equipment and Logistics Procured						17,303.00		Procurement Unit	Dept. & Unit
	Preparation of 2021 Annual Procurement Plan/Quarterly Update	AdMA	-	Approved Annual Procurement Plan Prepared						0.00		Procurement Unit	Dept. & Unit

GOVERNANCE

ADMINISTRATION

MMDA Programmes and Sub-Programmes	Activities (Operations)	Location	Baseline 2019	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
					1ST	2ND	3RD	4TH	GoG	IGF	Donor	Lead	Collaboration
Management Coordination (Sub-structure development)	Organize at least 6 No. General Assembly meetings by December 2021	Adentan	6	6 No. General Assembly meetings organized by December 2021						193,103.17		Administration	
	Organize at least 6 No. Executive Committee meetings by December 2021	Adentan	6	6 No. Executive Committee meetings organized by December 2021						82,809.50		Administration	

Organize at least 6 No. meetings for each Sub-Committee by December 2021		66	6 No. Sub-Committee meetings organized by December 2021					162,532.94		Administratio n	
Organize at least 6 No. Audit Committee meetings by December 2021	Adentan	6	6No. Audit Committee meetings organized by December 2021					28,058.81		Administratio n	
Organize at least 6 No. Board of Survey by December 2021	Adentan	6	6 No. Board of Survey organized by December 2021					10,397.77		Administratio n	
Organize at least 6 No. Mun. Road Safety Committee meetings by December	Adentan	6	6 No. Mun. Road Safety Committee meetings organized by December 2021					13,444.43		Administratio n	

2021											
Organize at least 10 No. Ad Hoc Committee meetings by December 2021	Adentan	10	10 No. Ad Hoc Committee meetings organized by December 2021					41,532.52		Administration	
Organize at least 2 No. National Celebrations by December 2021	Adentan	2	2 No. National Celebrations organized by December 2021					93,170.00		Administration	
Organize at least 16 No. Management meetings by December 2021	Adentan	16	16 No. Management meetings organised by December 2021					19,765.35		Administration	
Process at least 12 No. Payments for Monthly Mobilization	Adentan	12	12 No. Payments for Monthly Mobilization to Assembly					170,262.10		Administration	

to Assembly Members by December 2021			Members processed by December 2021									
Build 1No. Office Block for one Zonal Council by December 2021	Adentan	1	1No. Office Block for Zonal Councils by December 2021						400,000.00		Administration	
Organize at least 16 No. Mun. Security Council (MUSEC) meetings by December 2021	Adentan	16	16 No. Mun. Security Council (MUSEC) meetings organized by December 2021						61,524.14		Administration	
Organize at least 16 No. Mun. Security Council (MUSEC) meetings by December 2021	Adentan	16	16 No. Mun. Security Council (MUSEC) meetings organized by December 2021								Administration	

HUMAN RESOURCE

MDA PROGRAM MES SUB-PROGRAM MES	ACTIVITIES (OPERATIONS)	LOCATION	BASELINE	OUTPUT INDICATORS	QUARTERLY TIME SCHEDULE				INDICATIVE BUDGET			IMPLEMENTING AGENCIES	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration (Human Resource)	Organize Capacity Building Programmes for All Staff and All Hon. Assembly Members	GIMPA IN-HOUSE UG UPSA CLGA ILGS Others	6	Develop skills and knowledge leading to improved efficiency and productivity					65,000	150,000	-	HRM	
	Facilitate short foreign scholarship programs	Outside Ghana	7	Per-diem to affected staff paid					-	65,000	-	HRM	OHLGS ORCC, other Departmen

	And Conferences	In Ghana											ts
	Employ 5 additional staff	IN-HOUSE/ EXTERNAL FACILITY	6	Enhance performance and improve efficiency					-	2,200	-	HR M	
	Orient newly employed staff	In-house ORCC	6	Transition of new Staff Into The Assembly					-	4,200		HR M	
	Orient National Service Personnel	In-house	5	Introduce NSP to the Assembly System					-	6,500	-	HR M	
	Organize 4 staff durbar comprising all staff and NSP	In-house	Quarterly	Opportunity to meet all staff to address concerns						26,000		HR M	
	Manage Compensation	In-house	Monthly	Provide appropriate incentives for work of equal value					-	-	-	HR M	

	Initiate purchase and distribution of Christmas package	In-house	Yearly	Christmas package distributed						200,000	-	HR M	
	Organize Best worker dinner dance	External Facility	3	Best worker awarded					-	33,000	-	HR M	
	Facilitate staff appraisal	In-house	4	Performance management and evaluation						1,400		HR M	
	Update HRMIS weekly	In-house	Monthly	Submit updated HRMIS to the ORCC monthly					-	150	-	HR M	
	Compile and Submit promotion register for staff on GoG payroll to ORCC	In-house	5	Fill vacancies at the top					-	9,000	-	HR M	
	Facilitate	In-house	5	Fill					-	3,000.00	-	HR	

	staff on IGF Promotion			vacancies at the top								M	
	Prepare leave roaster and inform staff on the commencement of their leave	In-house	5	Well-developed leave schedule which promotes a healthy and productive work force					-	-	-	HR M	

FINANCE

Adopted MDAs Goal(s):													
MDA Programmes and Sub- programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1 st	2 nd	3 rd	4 th	Go G	IG F	D o n o r	Lead	Collaborating
Management and Administration Finance	Organize 16 days revenue mobilization exercises	AdMA		16no days revenue mobilization exercises organized						19, 20 0.0 0		Finance	
Management and Administration Finance	Organize 4no. Training workshops for accounts. Staff on PFM	AdMA		4no training workshops for account staff on PFM organized						15, 70 0.0 0		Finance	

Management and Administration Finance	Organize 4no training workshops for officers on revenue mobilization and IGF mobilization	AdMA		4no workshops on revenue and IGF mobilization organized						12, 00 0.0 0		Finance	
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BUDGET

Adopted MDAs Goal(s): Maintain a stable, united and safe society															
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly schedule				Time		Indicative Budget		Implementing Agencies		
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating		
Management and Administration. Planning, Budgeting, Monitoring and Evaluation	Organize 5No. Budget Committee Meetings by December, 2018	AdMA		5No.Budget Committee meetings organized						9,580.00			Budg et		
Management and Administration. Planning, Budgeting, Monitoring and	Organize 1No.Budget Committee Meeting to discuss the Draft 2018 Common Fund Budget, Revised Budget and ensuing Year's	AdMA		1No.Budget Committee Meeting held to discuss Draft Common Fund Budget, Revised and ensuing Year's Budget						3832.00			Budg et		

Evaluation	Budget											
Management and Administration. Planning, Budgeting, Monitoring and Evaluation	Organize 1No. Budget Committee Meeting to discuss on Draft 2019 Fee-Fixing Resolution and Rate Impositions by 30th September 2018	AdMA		1No. Budget Committee Meeting held to discuss Draft 2018 Fee-Fixing and Rate imposition Resolutions.					1916.00		Budget	
Management and Administration. Planning, Budgeting, Monitoring and Evaluation	Organize a 5-Day Budget Hearings on 2019 Budget	AdMA		Budget Hearings Organized					14,375.00			
Management and Administration.	Organize Stakeholders Meeting to Deliberate on Draft	AdMA		Stakeholders meetings organized.					17,935.00			

Planning, Budgeting, Monitoring and Evaluation	2019 Fees and Rates.												
Management and Administration. Planning, Budgeting, Monitoring and Evaluation	Organize Training Workshop on the Preparation of 2019 Budget	AdMA		Workshop on Budget Production organized.						6,196.00			

NCCE

Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output indicators	Quarterly Time Schedule				Indicative Budget			Implementation Agencies	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration, Administration	Educate Identifiable Groups, Churches and Schools on the roles of 3 arms of government	Adentan Municipality	500	500 people educated					520			NCC E	
	Organize Public Fora on “Decentralization and the Roles of Assembly members”.		800	800 participants					18,320		NCC E	AdMA	
	Organize Public Fora on “Importance of Revenue Generation”.		800	800 participants					22,220		NCC E	AdMA	
	Constitution Quiz Competition		110	110 participants					6,485				

	Visit Identifiable groups and civil society organizations on “Rights, Duties and Obligations of a Citizen”.		500	550 participants educated					520	520		NCC E	AdMA
	Visit Youth, Women and Identifiable groups on “Security and Safety in the Community”.		600	650 participants sensitized						1,040		NCC E	AdMA
	Visit Youth groups on “Effects of Drug Abuse”.		300	350 youth sensitized						1,040		NCC E	AdMA
	Organize Fora on NACAP		200	200 participants						4,000		NCC	

	Sensitization on Negative effects of Corruption.		400 students	450 students sensitized				200			E	AdMA
	Visit Identifiable groups and Schools on “Understanding the Legal System and the Role of the Judiciary”.		500	500 participants educated					1,040		NCC E	AdMA
	Organize Focus Group Discussions with Identifiable and Marginalized Groups on “Participation of Civil Societies in national development”.		120	120 participants					6,620		NCC E	AdMA

	Organize Constitution Week Celebration in Schools on Ghanaian Values.		7,100	7,200 pupils sensitized					3,840				
	Sensitize Identifiable Groups on “Duties of the Ghanaian Citizen” and “Environmental Governance”		800	800 participants				520				NCC E	AdMA
	Organize Focus group discussions on “Development communication, dialogue, and shared values of Ghanaian society”		120	120 participants					6,620			NCC E	AdMA

INFORMATION

Information, Education, Communication and Awareness Creation through development communication													
PROGRAMME/ SUB- PROGRAMME	ACTIVITIES (OPERATIONA L)	LOCATI ON	BASELI NE	OUTPUT INDICATOR	QUARTERLY TIME SCHEDULE				INDICATOR BUDGET			IMPLEMENTI NG AGENT	
					1s t	2ⁿ d	3r d	4t h	Go G	IGF	Don or	Lea d	collabora tion
Carry out Public Education and Sensitization on Government policies, programmes and activities	<ul style="list-style-type: none"> ✓ Revenue mobilization ✓ education on security issues, ✓ education and sensitization on 2018 budget 	Municipa l-wide	2	<ul style="list-style-type: none"> ✓ Facilitated 12 days the public announcement for revenue mobilization drive. ✓ Facilitated 10 days public education 					NA	✓	NA	M.I. O	MFO

	statement			<p>n on security prevention for MUNSEC.</p> <p>✓ Organized public information and education on the census of Agriculture programme.</p> <p>✓ Organize public education and sensitization on the budget 2018 statement.</p>	2	2	-	-	NA	✓	NA	MI O	MUNSEC
								NA	✓	NA	MI O	ISD	

✓ ORGANIZE A TOWN HALL MEETING	✓ Educate the public on government policies, programmes and activities .	Municipal-wide	1	NA	--	--	--	--	NA	✓	NA	MI O	ISD
CONDUCT AUDIENCE RESEARCH, PUBLIC	✓ Undertake public reaction			✓ Undertake 4 public reactions									

REACTIONS, MARKET SURVEY REPORTS.	<p>on topical issues about governm ent policies,</p> <p>✓ Conduct Audienc Researc h on governm ent key policies</p> <p>✓ Conduct market survey to known how the local economy is fairing.</p>	<p>Municipa l- wide</p>	<p>4</p>	<p>and compiled into reports on topical issues cx 88889</p>	<p>4</p>	<p>4</p>	<p>4</p>	<p>4</p>	<p>NA</p>	<p>✓</p>	<p>NA</p>	<p>MI O</p>	<p>ISD</p>
<p>ORGANIZE A</p>	<p>✓ Engage</p>			<p>✓ Organize</p>									

PHOTO EXHIBITION TO PROJECT GOVERNMENT POLICIES PROGRAMMES AND ACTIVITIES	all stakeholders by organizing a photo exhibition to illustrate what is on the ground.	Municipal-wide	--	d photo exhibition to project government policies, programme and activities	--	--	--	--	NA	✓	NA	MIO	ISD

CULTURE

Adopted MDAs Goal(s): 1Build a Prosperous Society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicator	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	<p>Debate on puberty rites for schools in the municipality and organise two day workshop on theatre for development for teachers in the municipality and two day workshop on bamboo and rattan work for visual artists in the</p>	AdmA		<p>To impact more artist training into the artists.</p> <p>To educate the school children on Ghanaian culture.</p> <p>To strengthen the arts and craft market in the municipalit</p>								CNC	G.E.S

	municipality			y by Dec. 2021									
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PROCUREMENT

Adopted MDAs Goal(s): Build a Prosperous Society													
MDA Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time schedule				Indicative Budget			Implementing Agencies	
					1st	2nd	3rd	4th	Go G	IGF	Donor	Lead	Collaborating
Management and Administration	Preparation of Tender Evaluation Reports	AdMA	-	Evaluation Report Prepared						16,770.60		Procurement Unit	Dept. & Unit
	Undertake Advertisement in National Dailies	AdMA	-	Records of Advertisement Produced						23,958.00		Procurement Unit	Dept. & Unit
	Organize Tender Opening Meetings	AdMA	-	Minutes of Tender Opening Produced						1,533.31		Procurement Unit	Dept. & Unit

	Organize Entity Tender Committee Meetings	AdMA	-	Minutes of Entity Tender Produced					23,993.93		Procurement Unit	Dept. & Unit
	Servicing of Regional Tender Review Board	AdMA	-	Records of Payment Produced					19,965.00		Procurement Unit	Dept. & Unit
	Procurement of Office Equipment and Furniture	AdMA	-	Office Equipment and Logistics Procured					17,303.00		Procurement Unit	Dept. & Unit
	Preparation of 2021 Annual Procurement Plan/Quarterly Update	AdMA	-	Approved Annual Procurement Plan Prepared					0.00		Procurement Unit	Dept. & Unit

5.5 Adoption Of 2018-2021 Medium Term Development Plan

The draft Plan was subjected to public consultations and the inputs from the consultation used to finalise the Plan. The 2018-2021 Medium Term Development Plan was subsequently adopted by the General Assembly at its meeting held from the 19th to 20th December, 2017.

CHAPTER SIX

IMPLEMENTATION, MONITORING AND EVALUATION

6.1 Introduction

Monitoring and Evaluation (M&E) play a very important role in the implementation of Development Plans. The extent to which the Municipal Medium term Development Plan (MTDP) will achieve its set goals and objectives depends, to a very large extent, on a well-structured M&E framework that tracks the use of resources and ensures a high level of efficiency.

The purpose of the M&E plan is to serve as a check and guide in the implementation of the MTDP by;

- Tracking the use of resources in order to ensure prudent management and accountability so as to sustain the interest of all stakeholders in the plan.
- Ensuring effective and efficient delivery of services to meet the intended needs of beneficiaries.
- Evaluating the level of progress made in implementing the MTDP and its goals, objectives and targets.

6.1.1 M&E conditions and capacities

M&E assesses the capacity of the Municipal Assembly in terms of its ability to prepare and implement the MTDP. It is one thing preparing a plan, and another implementing it. It requires a well-trained, equipped and motivated team to carry out all the activities in the plan. This section therefore examines the status, needs and M&E capacity of the Assembly.

Overall, the M&E condition of the Adentan Municipal Assembly Municipal is quiet commendable. All members of the core staff is also very dynamic and hinges on teamwork and transparency for the overall success of the Plan. The capacity of the Municipal Assembly and the Zonal Council to prepare and manage the M&E arrangements has been assessed against conditions such as educational qualification of key staff, skills in preparing M&E plans, the database system of the Assembly, availability and access to funds for purposes of monitoring from the Assembly, as well as the equipments and facilities at the disposal of the staff to facilitate their operations.

Table 6.1: Monitoring Matrix

Development Dimension: Economic Development											
Goal as adopted in DMTDP:											
Policy Objective: Ensure improved skills development for industry											
Indicators	Indicator Definition	Indicator Type	Baseline	Targets 2018 - 2021					Disaggregation	Monitoring Frequency	Responsibility
			2017	2018	2019	2020	2021				
Number of Workshops to be Organized for Co-operative SME's on Conflict Management and Resolution	Organize a One Day Workshop for Co-operative SME's on Conflict Management and Resolution	Output	50	45	45	45	45	<ul style="list-style-type: none"> • Male • Female 	Quarterly	Co-operative Head	
Number of Training to be Organized for Co-operative SME's on SME's Credit	Organize a One – Day Training on SME's Credit Financing	Output	50	45	45	45	45	<ul style="list-style-type: none"> • Male • Female 	Quarterly	Co-operative Head	

Financing										
Number of Workshops to be Organized for Co-operative SME's on Business Skills and Group Development Dynamics	Organize a One – Day workshop on Business Skills and Group Development Dynamics	Output	50	45	45	45	45	<ul style="list-style-type: none"> • Male • Female 	Quarterly	Co-operative Head
Development Dimension: Economic Development										
Goal as adopted in DMTDP:										
Policy Objective: Ensure improved skills development for industry										
Number of Workshops to be Organized for Co-operative SME's on Managerial Skills In	Organize a One Day Training for Co-operative SME's on Managerial Skills	Output	50	45	45	45	45	<ul style="list-style-type: none"> • Male • Female 	Quarterly	Co-operative Head

the Co-operative Perspective	In the Co-operative Perspective									
Training to be Organized for Co-operative SME's on Good Accounting and Basic Bookkeeping Principles	Organize a One Day Workshop for Co-operative SME's on Basic bookkeeping, Accounting and Working Capital Management	Output	50	45	45	45	45	<ul style="list-style-type: none"> • Male • Female 	Quarterly	Co-operative Head
Workshop to be Organized for Co-operative SME's on Good Leadership and Group Effectiveness Principles	A One day Training to be Organized for Co-operative SME's on Leadership and Group Effectiveness Principles	Output	50	45	45	45	45	<ul style="list-style-type: none"> • Male • Female 	Quarterly	Co-operative Head

Development Dimension: Economic Development										
Goal as adopted in DMTDP:										
Policy Objective: Ensure improved skills development for industry										
Number of Workshops to be Organized for Co-operative SME's on Managerial Skills In the Co-operative Perspective	Organize a One Day Training for Co-operative SME's on Managerial Skills In the Co-operative Perspective	Output	50	45	45	45	45	<ul style="list-style-type: none"> • Male • Female 	Quarterly	Co-operative Head
Number of Training to be Organized for Co-operative SME's on SME's Credit Financing	Organize a One – Day Training on SME's Credit Financing	Output	50	45	45	45	45	<ul style="list-style-type: none"> • Male • Female 	Quarterly	Co-operative Head

Development Dimension: Economic Development										
Goal as adopted in DMTDP:										
Policy Objective: Enhance production and supply of quality raw materials										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
No. of SMEs providing support to the commodity value chain	Count of SMEs that are providing support to the commodity value chain	Output	-	50	60	70	80	Male Female	Quarterly	BAC
Policy Objective: Pursue flagship industrial development initiatives										
No. of factories initiated and/or established under the 1D1F	Count of factories initiated and/or established	Output	-	1	1	1	1	Factories	Quarterly	BAC 1D1F Secretariat

programme	under the 1D1F programme									
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Policy Objective: Support Entrepreneurship and SME Development										
Number of MSEs facilitated to access Business Development Services (BDS)	Count number of MSEs accessed support	Output	200	200	200	200	200	Males Females	Quarterly	BAC
Number of MSEs facilitated to access credit	The number of SMEs accessed credit from DMBs	Output	1	10	30	50	70	Males Females	Quarterly	BAC
Policy OBJECTIVE: Formalize the Informal Economy										

Number of MSEs sensitized on business formalization	Count number of MSEs who have regularized their businesses with Registrar Generals Department	Output	100	150	200	200	200	MSEs within the Municipality	Quarterly	BAC Head, Co-operative Head,
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Development Dimension: Economic Development										
Goal as adopted in DMTDP:										
Policy Objective: Ensure improved fiscal performance and sustainability										
Indicators	Indicator	Indicator	Baseline	Targets				Disaggregation	Monitoring Frequency	Responsibility
	Definition	Type	2017	2018	2019	2020	2021			
Number of Audits conducted on procurement and contract management		Output	1	1	-	1	-	<ul style="list-style-type: none"> • Assembly 	Quarterly	MIA
Number of Audits conducted on Assembly revenue and expenditure		Output	2	1	1	1	1	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaaa • Nii Ashaley • Koose 	Quarterly	MIA

Development Dimension : Economic Development										
Goal as adopted in DMTDP:										
Policy Objective: Build an effective and efficient government machinery										
Indicators	Indicator	Indicator	Baseline	Targets				Disaggregation	Monitoring Frequency	Responsibility
	Definition	Type	2017	2018	2019	2020	2021			
Number of Audits conducted on payroll management		Output	2	1	-	1	-	<ul style="list-style-type: none"> • GoG staff • IGF staff 	Annually	MIA

Development Dimension: Economic Development										
Goal as adopted in DMTDP:										
Policy Objective: Promote sustainable, spatially integrated, balanced and orderly development of human settlements										
Indicators	Indicator	Indicator	Baseline	Targets				Disaggregation	Monitoring Frequency	Responsibility
	Definition	Type	2017	2018	2019	2020	2021			
Number of Audits conducted on Zonal council temporary structures permit		Output	1	1	1	1	1	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	MIA

Development Dimension: Economic Development										
Goal as adopted in DMTDP:										
Policy Objective: Protect forest reserves										
Indicators	Indicator	Indicator	Baseline	Targets				Disaggregation	Monitoring Frequency	Responsibility
	Definition	Type	2017	2018	2019	2020	2021			
Number of Audits conducted on environmental health and sanitation		Output	1	1	-	-	1	<ul style="list-style-type: none"> • Gbentana • Suturauna • Nii Ashale • Koose 	Annually	MIA

Development Dimension: Economic Development										
Goal as adopted in DMTDP:										
Policy Objective: Enhance Ghana's international image and influence										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Number of Audits conducted on day care and NGO		Output	1	-	1	-	1	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	MIA

Development Dimension : Economic Development									
Goal as adopted in DMTDP:									
Objective : Ensure Improved public investment									
Indicator	Indicator Type	Baseline 2017	Targets (2018-2021)				Disaggregation	Monitoring Frequency	Responsibility
			2018	2019	2020	2021			
Number of farmer cooperative/ groups increased	output	3	2	2	2	2	<ul style="list-style-type: none"> Male Female 	Quarterly	Agric,AdMA,Cooperatives
Objective : Improve production efficiency and yield									
Indicator	Indicator Type	Baseline 2017	Targets (2018-2021)				Disaggregation	Monitoring Frequency	Responsibility
			2018	2019	2020	2021			
% increase in yield of selected crops annually	Output	50	5	5	5	5	<ul style="list-style-type: none"> Male Female 	Annually	MDA,MAOs,AEAs

Number of farmers introduced to improved technologies annually	Output	400	200	200	200	200	<ul style="list-style-type: none"> • Male • Female 	quarterly	MDA,MAOs,AEAs
Number of Farmers applying food fortification knowledge annually	Output	30	10	10	10	10	<ul style="list-style-type: none"> • Male • Female 	Annually	MDA,MAOs,AEAs
Total amount of subsidized seeds distributed to farmers (metric tonnes)	output	0.9mt	1	0.1	0.2	0.3	<ul style="list-style-type: none"> • Male • Female 	Annually	MDA,MAOs,AEAs
Objective : Improve Post harvest management									
Indicator	Indicator Type	Baseline 2017	Targets (2018-2021)				Disaggregation	Monitoring Frequency	Responsibility
			2018	2019	2020	2021			
Percentage post-harvest losses:	Output and outcome	10%	8%	7%	5%	4%	<ul style="list-style-type: none"> • Male Female 	Bi-annually	MDA,MAOs,AEAs

Vegetables									
Objective : Enhance the application of science, technology and innovation									
Indicator	Indicator Type	Baseline 2017	Targets (2018-2021)				Disaggregation	Monitoring Frequency	Responsibility
			2018	2019	2020	2021			
Total number of beneficiary farmers with access to modern agricultural technologies annually	output	400	100	100	100	100	<ul style="list-style-type: none"> • Male Female 	Quarterly	MDA, MAOs, AEAs

Objective : Promote agriculture as a viable business among the youth									
Improved Urban vegetable production among the youth annually	Output	40	10	10	10	10	<ul style="list-style-type: none"> • Male • Female 	Quarterly	AdMA,Agric
Increased number of young people engaged under the Planting for Food and Jobs	output	40	20	25	25	25	<ul style="list-style-type: none"> • Male • Female 	Annually	MDA, MAOs, AEAAs
Objective :Promote livestock and poultry development for food security and income generation									
Promote livestock and poultry development for income generation annually	Output	30	10	10	10	10	<ul style="list-style-type: none"> • Male • Female 	Quarterly	MDA, MAOs, AEAAs

Objective :Ensure sustainable development and management of aquaculture									
Increased youth participation in aquaculture business	Output	30	10	10	10	10	<ul style="list-style-type: none"> • Male • Female 	Annually	Agric, Fisheries, AdMA
Objective: Reduce Greenhouse Gases									
Increased in green public spaces	Output	-	-	1	1	1	<ul style="list-style-type: none"> • Gbentana • Suturauna • Nii Ashale • Koose 	Annually	Agric, AdMA, Parks and Gardens

Development Dimension: Social Development											
Goal as adopted in DMTDP:											
Policy Objective: Promote effective participation of youth in socio economic development and youth participation in politics , electoral democracy and governance											
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				F	M	Monitoring Frequency	Responsibility
				2018	2019	2020	2021				
Organise 4 No. awareness programme on drug abuse.	Awareness of high incidence of drug abuse and related problems.	Output	74	-	100	120	150	110	40	Once a year	Staff
Organise entrepreneurship Programme for the youth	Youth provided with alternative livelihoods opportunities.	Output	106	146	186	236	286	200	86	Once a year	Staff

Monitor youth groups in the municipality	Monitoring and evaluation is critical in ensuring the effective implementation of the programmes within the year	Output	30	40	50	60	70	-	-	Twice a year	Staff
Organise mentorship programme for the youth	A youth mentorship programme created for the youth to interact with mentors.	Output	50	-	70	80	100	80	20	Once a year	Staff
Celebration of International Youth Day (12 th August, yearly).	Annual celebration of International Youth Day, to highlight the potential of the youth and also to promote youth development.	Output	200	250	300	350	400	200	200	Once a year	Staff
Organise Adolescent Reproductive Health in the	Awareness of Adolescent sexual reproductive health and its related problems	Input	-	1431	1500	1550	2000	1500	500	Once a year	Staff

municipality											
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Development Dimension: Social Development										
Goal as adopted in DMTDP:										
Policy Objective: Promote economic empowerment of women										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Weak Business development skills among women engaged in SMEs	Low level of knowledge in Business Development Skills among SMEs	Output	70	80	90	100	100	Females males	Monthly	Field Staff
Equip vulnerable women with income generating	High Levels of unemployment	Output	30	40	50	60	60	Females	Monthly	Field Staff

skills	among vulnerable women									
Strengthen and regularize groups	Weak oversight monitoring	Output	30	40	50	60	70	Male Female	Quarterly	Field Staff
% increase in number of vulnerable people with employable skills annually	Low employment opportunities for vulnerable people	Output	20	10%	10%	10%	10%	Male Female	Annually	DSWO, DFMC, AdMA
% increase in number of children rendered maintenance services annually	Weak non maintenance enforcement system	Output	100	15%	15%	20%	20%	Male Female	Weekly	DSWO, JUDICIAL SERVICE, LEGAL AID
Number of child labour and domestic violence related Cases recorded annually	Poor management of child labour and domestic	Output	20	25	30	35	40	Male Female	Monthly	DSWO, DOVVSU, JUDICIAL SERVICE, GHS

	violence cases									
Number of Daycare Centres registered and monitored	Non- compliance of registration rules	Output	100	150	200	250	300	Nii Ashalley Gbentaana Sutrunaa koose	Monthly	DSWO
Number of existing NGOs registered annually	Non-compliance with registration rules	Output	20	30	40	50	60	Nii Ashalley Gbentaana Sutrunaa koose	Monthly	DWSO
Settlement /reintegration of treated mentally challenged persons	Less attention given to mentally challenged persons	Out put	2	5	5	5	10	Male Female	Quarterly	DWSO, GHS, AdMA

Development Dimension: Social Development										
Goal as adopted in DMTDP:										
Policy Objective: Ensure affordable, equitable Easily Accessible, And Universal health Coverage										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Proportion of functional Community- Based Health Planning Services	Number of Functional CHPS zone/total demarcated CHPS zones	output	15	37	37	37	37	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaa • Nii Ashale • Koose 	quarterly	MDHS/MOH
Proportion of health Facilities	Number of public Health Facilities providing Health Care	output	6	6	6	6	6	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaa • Nii Ashale • Koose 	Bi-Annual	MDHS/RHD

Proportion Of Mental Health Staff Providing care	Number of Mental Health Nurses Providing services at sub district	output	8	10	12	12	15	<ul style="list-style-type: none"> • Male • Female 	Weakly	MDHS/RHD
Proportion of activities being supported financially by stakeholders	Number of activities supported financially	output	8	10	10	10	12	<ul style="list-style-type: none"> • Health Directorate/ Health Facilities 	Quarterly	MDHS/RHD
Availability of Emergency units with protocols in all facilities	Proportion of facilities with emergency units with protocols	output	10	13	14	15	16	<ul style="list-style-type: none"> • Health Centres • Polyclinics • Private facilities 	Quarterly	MDHS

Development Dimension: Social Development										
Goal as adopted in DMTDP:										
Policy Objective: Reduce disability morbidity and mortality										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Establishment of 2 No. maternity Unit	Proportion of Maternal delivery in the municipality	Output	0	2	3	4	5	<ul style="list-style-type: none"> Amanfrom Health Centre Ogbojo Polyclinic 	Bi-Annual	MDHS/DDNS
Adolescent Health Corner.	Proportion of Health facilities	output	0	1	1	1	1	<ul style="list-style-type: none"> Gbentanaa Sutsurunaa 	Bi-Annual	MDHS/DDNS

	providing adolescent services							<ul style="list-style-type: none"> • Nii Ashale • Koose 		
Malaria cases tested, treated and tracked	Reduce malaria incidence by 5% annually	Output	5%	5%	8%	10%	10%	<ul style="list-style-type: none"> • Public Health Unit 	Annual	MDHS
Education and Logistics for malaria prevention	Reduce malaria incidence by 5% annually	Output	5%	5%	5%	5%	5%	Public Health Unit, /Clinical units	Annual	MDHS
Surveillance in both Public and Private Health Sector	effectiveness in responds to epidemic outbreak	output	50%	50%	70%	70%	70%	<ul style="list-style-type: none"> • Public Health units 	Annual	MDHS/
Integration of HIV & AIDs, TB, and sexual and reproductive health program	Train 15 No midwives to integrate sexual and	output	2	15	16	16	18	<ul style="list-style-type: none"> • Health facilities 	Quarterly	MDHS/

	reproductive health programs							<ul style="list-style-type: none"> • CHPS zones • Communities 		
Scale up peer education to reduce HIV /AIDS stigmatization	Proportion of peer educators train to reduced stigmatization	Output	18	25	25	25	25	<ul style="list-style-type: none"> • Male • Female 	Quarterly	MDHS/
Immunization programs to improve all antigens including polio	Proportion of children immunized before 2 nd year of life	output	90%	95%	95%	95%	95%	<ul style="list-style-type: none"> • Health Facilities • Communities • CHPS 		

Development Dimension: Social Development										
Goal as adopted in DMTDP:										
Policy Objective: Improve population management										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
No. of Sensitization on Vital Registration on Births	6no. Sensitization on Vital registration on birth Organised	output	6	1	1	1	1	Male & Female	Quarterly	Births and Deaths
Education and awareness creation on death Registration	Education and awareness creation on death	output	6	1	1	1	1	Male & Female	Annually	Births and Deaths

	Registration									
Capacity Building	Capacity building programme Organised	output	2	1	1	1	1	Male & Female	Annually	Births and Deaths

Development Dimension: Social Development										
Goal as adopted in DMTDP:										
Policy Objective: Building Capacity for Sports and Recreational Development										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Number of sporting facilities and infrastructure	Increase in total stock of National sports infrastructure	Output	0%	-	2	4	6	Male Female	Quarterly	M.S.O

rehabilitated/constructed (Milestone)										
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Development Dimension: Social Development											
Goal as adopted in DMTDP:											
Policy Objective: Enhance inclusive and equitable access to, and participation in quality education at all levels											
INDICATORS	Indicator Definition	Indicator Type	Baseline	Targets				Disaggregation		Monitoring Frequency	Responsibility
			2017	2018	2019	2020	2021	•			
Schools furniture	Total number furniture procured and distributed to the Basic school annually	Output	1500	500	500	500	500	500	<ul style="list-style-type: none"> • Gbentana • Suturauna • Nii Ashale • Koose 	Annually	AdMA, GES
Public schools connected to	Total number of public schools	Output	13	1	1	1	1	1	<ul style="list-style-type: none"> • Gbentana 	Annually	MDE, MWE

electricity	connected to electricity annually								<ul style="list-style-type: none"> • Suturuna • Nii Ashale • Koose 		
Construction of Public Schools blocks	Total number of Public Schools Constructed annually	Output	13	1	1	1	1	1	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	MDE, MWE
BECE pass rate	Pupils obtaining aggregates between 6 and 36 in the BECE exams, as a percentage of all who sat for the exams	Outcome	90.98%	92%	92.5%	93%	93.5%	<ul style="list-style-type: none"> • Male • Female 	Annually	AdMA, GES	
Percentage increase in a enrolment in the basic	% increase in enrolment at various levels in	Outcome	KG – 10.9%	KG – 12.0%	KG – 14.5%	KG – 15.0	KG – 15.5%	<ul style="list-style-type: none"> • Male • Female 	Annually	AdMA, GES	

	the basic schools annually		Primary – 4.2% JHS- 13.5%	Primary – 4.8% JHS- 15.0%	Primary – 5.5% JHS- 15.5%	% Primary – 6.0% JHS- 16.0%	Primary – 6.5% JHS- 16.5%			
Role Model conference participation	Number of pupils attending circuit based Role model and mentoring conferences for Girls	Output	350	400	450	470	500	<ul style="list-style-type: none"> • Gbentana • Sutturuna • Nii Ashale • Koose 	Annually	AdMA,GES
Number of students attending Free SHS annually	Total enrolment of SHS students enjoying free SHS education annually	Output	N/A	467	950	1470	1490	<ul style="list-style-type: none"> • Male • Female 	Annually	AdMA, GES

Science and Mathematics INSET	Number of INSET on Science and Mathematics organized for teachers annually.	Output	2	1	1	1	1	<ul style="list-style-type: none"> • Male • Female 	Annually	AdMA, GES
Number of STMIE clinics held	Total number of STMIE clinics held in the municipality annually	Output	2	1	1	1	1	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	AdMA, GES
Screen of defects as % of enrolment	Total number of pupils screen for eye and ear defects as express as a percentage of total enrolment	Outcome	0.05%	2%	2.5%	3%	3.5%	<ul style="list-style-type: none"> • Male • Female 	Annually	AdMA, GES

Development Dimension: SOCIAL DEVELOPMENT

Goal as adopted in DMTDP:

Objective: Improve access to improved and reliable environmental sanitation

Indicator	Indicator Definition	Indicator Type	Baseline 2017	Target (2018-2021)				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Percentage of population with access to improved liquid waste management	Percentage of population with access to improved toilet facilities	Output	-	15%	20%	25%	30%	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	EHSU,
Proportion of communities achieving open defecation-free (ODF) status	Proportion of communities achieving open defecation-free status expressed as a percentage of all	Output	-					-	Annually	EHSU

	communities									
Proportion of solid waste properly disposed of (major towns/cities)	Percentage of solid waste collected and disposed of in sanitary landfills in the five largest cities – Accra, Tema, Kumasi, Takoradi, and Tamale.	Output	-	70%	80%	80%	80%	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	EHSU
Proportion of liquid waste (fecal matter) safely disposed on site or properly collected, transported and treated off site	Percentage of population whose liquid waste (fecal matter) safely disposed on site or properly collected, transported and treated off site,	Output	-	3.9%	4.0%	5.0%	6.0%	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	EHSU

	expressed as a percentage of all the population									
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Development Dimension: Social Development										
Goal as adopted in DMTDP:										
Policy Objective : Strengthen health care management system										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Collaboration with private sector to provide improve laboratory Services	Efficiency in partnership with the private sector to provide Quality Health	Output	40%	60%	70%	70%	70%	<ul style="list-style-type: none"> Public and public health Facilities 	Quarterly	MDHS/

	Services									
Data collection in both the private and Public health providers	Number of data captured from facilities both private and public with validation team	Output	50%	60%	70%	80%	80%	<ul style="list-style-type: none"> Public and public health Facilities 	Quarterly	MDHS/
Data analysis and identification of researchable topics to improve quality of care	Number of researchable topic by the Health Directorate to improve health care	Output	1	1	2	2	2	<ul style="list-style-type: none"> Adentan Municipal Health Directorate 		MDHS/

Development Dimension: SOCIAL DEVELOPMENT										
Goal as adopted in DMTDP:										
Policy Objective: Enhance inclusive and equitable access to, and participation in quality education at all levels										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Community entry & Recruitment of learners	Organize 3no Community entry	output	3	3	3	3	3	Male Female	weekly	Non formal Education Division
Monitoring & Evaluation	Organize 4no Monitoring & Evaluation for learners	output	4	4	4	4	4	Male Female	weekly	Non Formal Education Division
Income Generating Activity (IGA)	1no. income Generating	output	1	1	1	1	1	Male	annually	Non Formal Education Division

	Activity							Female		
Capacity building for facilitators		OUTPUT	1	1	1	1	1	Male Female	annually	Non Formal Education Division
Graduation of learners	Organize 1no. graduation	output						Male Female	Yearly	Non Formal Education Division

Development Dimension: Environment, Infrastructure and Human Settlement

Goal as adopted in DMTDP:

Policy Objective: Improve telecommunications accessibility

Indicators	Indicator	Indicator	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
	Definition	Type		2018	2019	2020	2021			
	data	-	output	5%	5%	10%	10%	• Revenue	mis officer	

%of data updated/maintained									• social		
Reliable internet connection	Internet solutions	-	outcome	-	-	-	-	-	-	mis officer	

Development Dimension: Environment, Infrastructure and Human Settlement

Goal as adopted in DMTDP:

Policy Objective: Promote proper maintenance culture

Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
8NO OF PUBLIC ASSETS MAINTAIN	PUBLIC ASSETS MAINTAIN	OUTPUT	1	1	2	2	2	PUBLIC BUILDINGS EQUIPMENTS AND FURNITURE	ANNUALY QUARTERLY	ESTATE OFFICER

Development Dimension: Environment, Infrastructure And Human Settlement										
Goal as adopted in DMTDP:										
Policy Objective: Inefficiencies in the procurement, management and supervision of contracts										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Undertake the procurement of goods/works/services in-line with the provisions of the Act, 914 by December 2021	Procurement Activities Undertaken	Output	31	33	35	37	39	Goods Works Technical Services-	Quarterly Quarterly Quarterly	Assistant Procurement Officer

Development Dimension: Environment, Infrastructure and Human Settlement										
Goal as adopted in DMTDP:										
Policy Objective: Promote sustainable spatially integrated, balanced and orderly development of human settlements										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Prepare Spatial Development Framework & Structure Plans			Greater Accra SDF Prepared					Gbentanaa Sutsrunaa Koose Nii Ashalle	After Every 20 years	Physical Planning Officer
Number of Local Plans reviewed			Existence of local plans					Gbentanaa Sutsrunaa Koose Nii Ashalle	After Every 5 years	Physical Planning Officer

Number of Streets named			1200						Annually	
Number of Digital addresses and property addresses installed			-	9000					Annually	
Number of Spatial Planning Committee Meetings held annually			36No.	6	6	6	6		Annually	
Number of Technical Sub-Committee Meetings held annually			129No.						Annually	
Number of Education Brochures on Permit Procedure prepared									Annually	

Development Dimension: Environment, infrastructure and human settlement										
Goal as adopted in DMTDP:										
Policy Objective: Enhance inclusive and equitable access to and participation in quality education at all level										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Number of School furniture procured annually		output	1500	1500	1500	1500	1500	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	AdMA, GES
Number of public schools connected to electricity annually		output	4	1	1	1	1	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	MDE, MWE

Number of Public Schools Constructed annually		output	13	1	1	1	1	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	MDE, MWE
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Development Dimension: Environment, infrastructure and human settlement										
Goal as adopted in DMTDP:										
Policy Objective: Improve efficiency and effectiveness of road transport infrastructure and services										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Km of drains constructed annually	Kilometres of drains rechanneled, upgraded and	Output	146	5	5	5	5	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale 	Annually	DUR, T&CP/Works

	maintained							<ul style="list-style-type: none"> • Koose 		
kms of roads network constructed annually	Kilometres of roads rechanneled, upgraded and maintained	Output	126	5	5	5	5	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Annually	MRD, DFR, MWE

Development Dimension: Governance, Corruption and Accountability										
Goal as adopted in DMTDP:										
Policy Objective: Information, Education, Communication and Awareness creation through development communication										
INDICATOR	INDICATOR DEFINITION	INDICATOR TYPE	BASELINE 2017	TARGET				DISAGGREGATION	MONITORING FREQUENCY	RESPONSIBILITY
				2018	2019	2020	2012			
PROMOTE	Organize	Transparency,								

ECONOMIC EMPOWERMENT OF WOMEN	public Informing, educating, and inspiration drive for women to involve in an Association for information availability in their area of trade through development communication	Accountability and Corruption	3	4	8	12	12	Female	4	M.I.O
DEEPEN TRANSPARENCY AND PUBLIC ACCOUNTANBILITY	Engage the public to understand social accountability and how their funds are managed	Transparency, Accountability and Corruption.								

	through development communication		--	4	4	4	4	NA	2	M.I.O
IMPROVE PARTICIPATION OF CIVIL SOCIETY (MEDIA, TRADITIONAL AUTHORITIES, RELIGIOUS BODIES) IN NATIONAL DEVELOPMENT	Disseminate Accurate information flow, engage public in development issues through the use of the Mobile cinema Van for development communication.	Transparency, Accountability, and Corruption	1	4	4	4	4	Zonal council bases	2	M.I.O
ENSURE RESPONSIVE GOVERNANCE AND CITIZEN PARTICIPATION IN THE DEVELOPMENT	Organized focus group discussions to entice all stakeholders on difference	Transparency, Accountability and Corruption								

DIAGUE	platforms		1	4	4	4	4	NA	2	M.I.O
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Development Dimension: Governance, Corruption and Accountability											
Goal as adopted in DMTDP:											
Policy Objective: Deepen democratic governance and improve popular participation at regional and district levels											
								Desegregation			
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				F	M	Monitoring Frequency	Responsibility
				2018	2019	2020	2021				
Organise forty(40) N ^e civic education programme on the rights and duties of a	NCCE launch and undertake long term national campaign to promote discipline in all aspect of life, including developing and promoting	Output	300	400	500	500	600	1200	800	Quarterly	Municipal director

citizen	core national values.										
Organize annual constitution week for sixty(60) basic schools	To inculcate a sense of nationalism and Ghanaian Values in pupils during the Constitution Week Celebration.	Output	8000	11000	11000	12000	12000	26000	20000	Once a year	Municipal director
Conduct twelve (12) N^o fora on election of MMDCEs	To sensitize citizens on the need to elect the MMDCEs.	Output	-	300	350	500	600	850	900	once a year	Municipal director
Monitoring of limited registration	To monitor to see the effectiveness or otherwise of the exercise.	Output	60	60	60	100	100	-	-	Once a year	Municipal director

Research	Research into citizens knowledge on civil rights and duties, to aid us during our sensitization activities	Output	100	100	150	150	150	350	200	Once a year	Dir. of research
Civic Education Club Activities	To instill discipline in the pupils	Output	6000	6000	8800	9000	9000	28000	10800	monthly	Municipal director

Development Dimension: Governance, Corruption and Accountability										
Goal as adopted in DMTDP:										
Policy Objective: Deepen Political and Administrative Decentralization										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Number of Executive committee meetings	Executive committee	Output		6	6	6	6	Male and Female	Quarterly	Administration

organized annually	meetings organized									
Number of General Assembly meetings organized annually	General Assembly meetings organized	Output		6	6	6	6	Male and Female	Quarterly	Administration
Number of Adhoc committee meetings organized annually	Adhoc committee meetings organized	Output		4	4	4	4	Male and Female	Quarterly	Administration
Number of statutory events organized annually	Statutory events organized	Output		24	24	24	24	Male and Female	Quarterly	Administration
Number of Sub-Committee meetings organized annually	Sub-Committee meetings organized	Output		30	30	30	30	Male and Female	Quarterly	Administration
Number of Zonal Councils' meetings organized annually	Zonal Councils' meetings organized	Output		6	6	6	6	Male and Female	Quarterly	Zonal Council Chairperson
Number of Anniversaries	Anniversaries organized	Output		4	4	4	4	Male and Female	Annually	Administration

organized annually										
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Development Dimension: Governance, Corruption and Accountability

Goal as adopted in DMTDP:

Policy Objective: Deepen transparency and public accountability

Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Number of Public Forum organised	Engagement of citizens in governance	output	4	4	6	8	10	Gbentanaa & Koose Sutsurunaa & Nii Ashaley	Biannually	Public Relations Officer / Senior Development

Number of activities published externally	Information to the people	output	12	12	14	16	18		Quarterly	Public Relations Officer
Number of Adentan News published	Information to the people	output	4	4	4	4	4		Quarterly	Public Relations Officer
Number of complaints resolved		output							Monthly	Public Relations Officer

Development Dimension: GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY.										
Goal as adopted in DMTDP:										
Policy Objective: Build an effective and efficient government machinery										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Number of Trainings organized for staff, Assembly members and Zonal Council members annually	Total Number of trainings organized for Assembly Members and staff	Output	8	8	9	10	10	F - 204 M - 134	Quarterly	HRM
Number of short Foreign scholarship programs	Total number of short foreign scholarship programs	Output	3	7	7	7	7	F -15 M -12	Quarterly	HRM

	facilitated									
Yearly preparation of appraisal reports	All staff to be appraised at the end of each year	Out come	25%	30%	70%	100%	100%	F -200 M -120	Three times per year(Beginning of the yr/ midyear/ End of yr)	HRM and All HoDU
Development Dimension: GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY.										
Goal as adopted in DMTDP:										
Policy Objective: Deepen political and administrative decentralization										
Indicators	Indicator	Indicator	Baseline	Targets				Disaggregation	Monitoring Frequency	Responsibility
	Definition	Type	2017	2018	2019	2020	2021			

Size of AdMA personnel in relation to IGF	The total number of employees in the Municipal Assembly	Output	17	5	12	10	10	F - M -	Quarterly	HRM
Size of AdMA personnel in relation to GoG	The total number of employees in the Municipal Assembly	Output	5	10	10	10	10	F - M -	Semiannually	HRM
Human Resource Management Information System (HRMIS)	Update the HRMIS data at the end of every month	Output	100%	100%	100%	100%	100%	-	Monthly	HRMIS
Organise promotion activities for staff on GoG and IGF	Promote staff of GoG and IGF	Output	65	38	25	40	70	-	Semiannually	HRM
Organise Best worker	Award the best worker	Output	-	3	3	3	3	-	End of year	HRM & Award

awards	for each year									committee
Initiate purchase and distribution of Christmas package	Fairly distribute Christmas package to staff	Outcome						-	End of year	HRM/ Procurement/ Stores

Development Dimension: GOVERNANCE, CORRUPTION AND ACCOUNTABILITY.

Goal as adopted in DMTDP:

Policy Objective: IMPROVE DECENTRALIZED PLANNING

Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Organize Training Workshop on the Preparation of 2019 Budget	Number of workshop on Budget production organized	Output	1	-	1	2	2	<ul style="list-style-type: none"> • Male • Female 	Annually	MBO

	annually									
Organize 5No. Budget Committee Meetings by December, 2018	Number of Budget Committee meetings organized annually	Output	4	4	4	4	4	<ul style="list-style-type: none"> • Male • Female 	Annually	MBO
Organize a 5-Day Budget Hearings on 2019 Budget	Number of Budget Hearing for stakeholders organized	Output	4	1	1	2	1	<ul style="list-style-type: none"> • Male • Female 	Annually	MBO
Organize Stakeholders Meeting to Deliberate on Draft 2019 Fees and Rates.	Number of stakeholders meetings organized on Draft Fee Fixing Resolution annually	Output	4	2	2	2	2	<ul style="list-style-type: none"> • Male • Female 	Annually	MBO

Development Dimension: GOVERNANCE, CORRUPTION AND ACCOUNTABILITY.										
Goal as adopted in DMTDP:										
Policy Objective: Ensure improved fiscal performance and sustainability										
Indicators	Indicator Definition	Indicator Type	Baseline 2017	Targets 2018 - 2021				Disaggregation	Monitoring Frequency	Responsibility
				2018	2019	2020	2021			
Recruit revenue collectors annually.	Number of Revenue Collectors recruited annually	Output	10	10	15	15	20	<ul style="list-style-type: none"> • Male • Female 	Quarterly	MFO, Revenue Head
Organize workshops for revenue collectors	Number of workshops organized for Revenue collectors annually	Output	1	1	2	2	2	<ul style="list-style-type: none"> • Male • Female 	Quarterly	MFO,HR Officer
Increase rate payers annually	% increase in rate payers annually	Output	10	5	5	10	15	<ul style="list-style-type: none"> • Male • Female 	Semi-Annually	Revenue Head, MFO

Identify business opportunities in the municipality	Number of business opportunities identified within the municipality annually	Output	5,000	500	1,200	1,500	1,800	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Yearly	MFO & BAC
Value properties in the municipality annually	Number of properties in the municipality valued annually	Output	20,000	5,000	10,000	15,000	20,000	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Yearly	MFO /MBO

6.1.2 Data Framework (Data collection, Collation, Analysis and Usage)

A very crucial exercise to undertake in order to assess whether stated targets are being achieved is data collection. It is the data collected from the field that will indicate the extent of progress made in implementing the MTDP. Specific information that will be collected from the field includes project start-time and expected completion, contract sum of project and amount disbursed so far as well as the status of the project implementation.

The MPCU also recognizes the importance of data validation in the overall process of monitoring. It involves review of data collected with all stakeholders to ensure that the data collected is the right type and is devoid of errors. Fig 1 below provides a framework for data collection, data validation and collation.

Fig 6.1: Framework for Data Collection

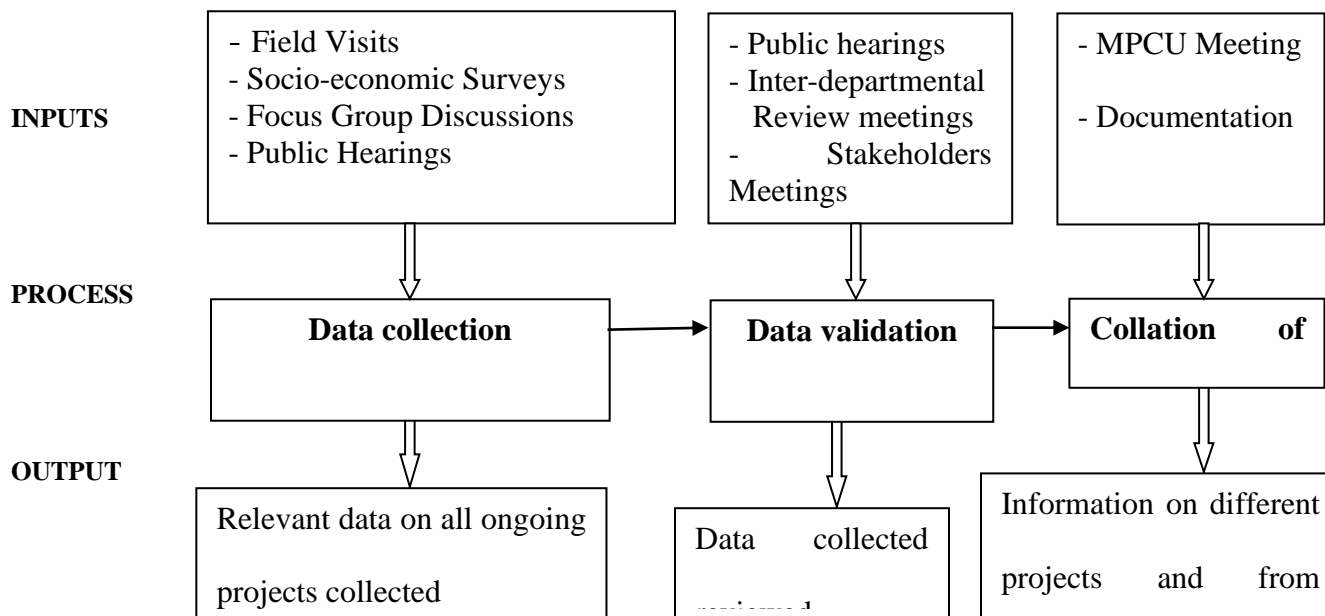


Figure one provides a framework that will guide the collection, validation and collation of data for purposes of monitoring the Adentan Municipal Medium Term Development Plan. It details out the activities/inputs that will go into the process and the expected output at the end of each process.

Table6.1 : Data Collection Matrix

Objective: Ensure improved skills development for industry				
Indicator	Data collection period	Data collection method	Data disaggregation	Results
Number of Workshops to be Organized for Co-operative SME's on Conflict Management and Resolution	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Groups within the municipality strengthened
Number of Training to be Organized for Co-operative SME's on SME's Credit Financing	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Easy access to credit facility
Number of Workshops to be Organized for Co-operative SME's on Business Skills and Group Development Dynamics	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Groups within the municipality strengthened
Number of Workshops to be Organized for Co-operative SME's on Managerial Skills In the Co-operative Perspective	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Groups within the municipality strengthened
Training to be Organized for Co-operative SME's on Good Accounting and Basic Bookkeeping Principles	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Groups within the municipality strengthened
Workshop to be Organized for Co-operative SME's on Good Leadership and Group Effectiveness Principles	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Groups within the municipality strengthened

Number of Workshops to be Organized for Co-operative SME's on Managerial Skills In the Co-operative Perspective	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Groups within the municipality strengthened
Number of Training to be Organized for Co-operative SME's on SME's Credit Financing	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Groups within the municipality strengthened
Objective: Enhance production and supply of quality raw materials				
No. of SMEs providing support to the commodity value chain				
	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Male • Female 	Groups within the municipality strengthened
Objective : Pursue flagship industrial development initiatives				
No. of factories initiated and/or established under the 1D1F programme	December	Desk Review of Annual Report	Factories	Groups within the municipality strengthened
Objective: Support Entrepreneurship and SME Development				
Number of MSEs facilitated to access Business Development Services (BDS)	December	Desk Review of Annual Report	<ul style="list-style-type: none"> Male Female 	Groups within the municipality strengthened

Number of MSEs facilitated to access credit	December	Desk Review of Annual Report	Male Female	Groups within the municipality strengthened
OBJECTIVE : Formalize the Informal Economy				
Number of MSEs sensitized on business formalization	December	Desk Review of Annual Report	MSEs within the Municipality	Increased knowledge in business formalization by MSEs
Objective: Ensure improved fiscal performance and sustainability				
Number of Audits conducted on Assembly revenue and expenditure	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Number of Audits conducted on Assembly revenue and expenditure
Number of Audits conducted on procurement and contract management	December	Desk Review of Annual Report	Assembly	Number of Audits conducted on Assembly revenue and expenditure
Objective: Build an effective and efficient government machinery				
Number of Audits conducted on payroll management	December	Desk Review of Annual Report	GoG staff IGF staff	Number of Audits conducted on Assembly revenue and expenditure

Objective: Promote sustainable, spatially integrated, balanced and orderly development of human settlements				
Number of Audits conducted on Zonal council temporary structures permit	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Number of Audits conducted on Assembly revenue and expenditure
Objective: Protect forest reserves				
Number of Audits conducted on environmental health and sanitation	December	Desk Review of Annual Report	Gbentana Suturuna Nii Ashale Koose	Number of Audits conducted on Assembly revenue and expenditure
Objective: Enhance Ghana's international image and influence				
Number of Audits conducted on day care and NGO	December	Desk Review of Annual Report	Gbentana Suturuna Nii Ashale Koose	Number of Audits conducted on Assembly revenue and expenditure
Objective: Promote Culture in development process				
No, of visual artists and the cultural	December	Desk Review of Annual Report	Male	Skills of artisans developed

performing groups monitored		Report	Female	
No. of meetings for cultural groups in the municipality on marketing skill organized	December	Desk Review of Annual Report	Male Female	Increased knowledge of Visual Artists
Objective: Develop competitive creative arts industry				
Number of jobs created by creative industry	December	Desk Review of Annual Report	Male Female	Increased number of jobs for artisans
Objective: Promote effective participation of youth in socio economic development and youth participation in politics , electoral democracy and governance				
Organise 4 No. awareness programme on drug abuse.	December	Desk Review of Annual Report	Male Female	Youth development promoted
Organise entrepreneurship Programme for the youth	December	Desk Review of Annual Report	Male Female	Youth development promoted
Monitor youth groups in the municipality	December	Desk Review of Annual Report	Male Female	Youth development promoted
Organise mentorship programme for the youth	December	Desk Review of Annual Report	Male Female	Youth development promoted

Celebration of International Youth Day (12 th August, yearly).	December	Desk Review of Annual Report	Male Female	Youth development promoted
Organise Adolescent Reproductive Health in the municipality	December	Desk Review of Annual Report	Male Female	Youth development promoted
Objective: Promote economic empowerment of women				
Weak Business development skills among women engaged in SMEs	December	Desk Review of Annual Report	Male Female	Increased knowledge in business development skills by MSEs
Equip vulnerable women with income generating skills	December	Desk Review of Annual Report	Male Female	Enhance economic status of women
Strengthen and regularize groups	December	Desk Review of Annual Report	Male Female	Groups within the municipality strengthened
% increase in number of vulnerable people with employable skills annually	December	Desk Review of Annual Report	Male Female	Reduce the level of vulnerability
% increase in number of children rendered maintenance services annually	December	Desk Review of Annual Report	Male Female	Enhance child safety
Number of child labour and domestic violence related Cases recorded annually	December	Desk Review of Annual Report	Male Female	Enhance child safety

Number of Daycare Centres registered and monitored	December	Desk Review of Annual Report	Gbantanaa Sutsurunaaa Nii Ashaley Koose	Improved child welfare
Number of existing NGOs registered annually	December	Desk Review of Annual Report	Gbantanaa Sutsurunaaa Nii Ashaley Koose	Improve social support services for the people
Settlement /reintegration of treated mentally challenged persons	December	Desk Review of Annual Report	Male Female	Enhance welfare of the mentally challenged
Objective: Improve population management				
No. of Sensitization on Vital Registration on Births	December	Desk Review of Annual Report	Male Female	Improve population management
Education and awareness creation on death Registration	December	Desk Review of Annual Report	Male Female	Improve population management
Capacity Building	December	Desk Review of Annual Report	Male Female	Enhance capacity building

Objective: Building Capacity for Sports and Recreational Development				
Number of sporting facilities and infrastructure rehabilitated/constructed (Milestone)	December	Desk Review of Annual Report	Male Female	Enhance sports development
Objective: Enhance inclusive and equitable access to, and participation in quality education at all levels				
Schools furniture	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Enhance teaching and learning
Public schools connected to electricity	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Enhance teaching and learning
Construction of Public Schools blocks	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa	Enhance teaching and learning

			Nii Ashaley Koose	
BECE pass rate	December	Desk Review of Annual Report	Male Female	Improve on the level of education
Percentage increase in a enrolment in the basic	December	Desk Review of Annual Report	Male Female	Increase in education of children
Role Model conference participation	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Improve on the level of education
Number of students attending Free SHS annually	December	Desk Review of Annual Report	Male Female	Increase in enrollment of students
Science and Mathematics INSET	December	Desk Review of Annual Report	Male Female	Improve teaching and learning
Number of STMIE clinics held	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley	Improve on the level of basic education

			Koose	
Screen of defects as % of enrolment	December	Desk Review of Annual Report	Male Female	Increase in enrollment of students
Objective: Enhance inclusive and equitable access to, and participation in quality education at all levels				
Community entry & Recruitment of learners	December	Desk Review of Annual Report	Male Female	Increase in enrollment of learners
Monitoring & Evaluation	December	Desk Review of Annual Report	Male Female	To measure the progress and impact of projects
Income Generating Activity (IGA)	December	Desk Review of Annual Report	Male Female	Increase in income generation
Capacity building for facilitators	December	Desk Review of Annual Report	Male Female	Capacity building developed
Graduation of learners	December	Desk Review of Annual Report	Male Female	Learners graduated
Objective: Improve access to improved and reliable environmental sanitation				
Percentage of population with access to improved liquid waste	December	Desk Review of Annual Report	Nii Ashale Suturuna	Improved sanitary conditions

management			Gbentanaa Koose	
Proportion of communities achieving open defecation-free (ODF) status	December	Desk Review of Annual Report	Nii Ashale Suturuna Gbentanaa Koose	Improved sanitary conditions
Proportion of solid waste properly disposed of	December	Desk Review of Annual Report	Nii Ashale Suturuna Gbentanaa Koose	Improved sanitary conditions
Proportion of liquid waste (fecal matter) safely disposed on site or properly collected, transported and treated off site	December	Desk Review of Annual Report	Nii Ashale Suturuna Gbentanaa Koose	Improved sanitary conditions
Objective: Improve telecommunications accessibility				
%of data updated/maintained	December	Desk Review of Annual Report	Revenue Social	Improve data management

Reliable internet connection	December	Desk Review of Annual Report	Revenue Social	Access to reliable internet
Objective: Promote proper maintenance culture				
8NO OF PUBLIC ASSETS MAINTAIN	December	Desk Review of Annual Report	PUBLIC BUILDINGS EQUIPMENT AND FURNITURE	Maintained public assets
Objective: Inefficiencies in the procurement, management and supervision of contracts				
Undertake the procurement of goods/works/services in-line with the provisions of the Act, 914 by December 2021	December	Desk Review of Annual Report	Goods Works Technical Services	Value for money achieved in the procurement of programmes and projects
Objective: Promote sustainable spatially integrated, balanced and orderly development of human settlements				
Prepare Spatial Development Framework & Structure Plans	December	Desk Review of Annual Report	Gbentanaa Sutsrunaa Koose Nii Ashalle	Reduced development of unauthorized structures
Number of Local Plans reviewed	December	Desk Review of Annual Report	Gbentanaa	Reduced development of

		Report	Sutsrunaa Koose Nii Ashalle	unauthorized structures
Number of Streets named	December	Desk Review of Annual Report	Gbentanaa Sutsrunaa Koose Nii Ashalle	Effective spatial planning
Number of Digital addresses and property addresses installed	December	Desk Review of Annual Report	Gbentanaa Sutsrunaa Koose Nii Ashalle	Effective spatial planning
Number of Spatial Planning Committee Meetings held annually	December	Desk Review of Annual Report	Spatial Planning Committee members	Effective spatial planning process
Number of Technical Sub-Committee Meetings held annually	December	Desk Review of Annual Report	Technical Sub-Committee	Effective spatial planning process
Number of Education Brochures on Permit Procedure prepared	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentanaa • Sutsrunaaa • Nii Ashaley 	Awareness creation

			• Koose	
Objective: Enhance inclusive and equitable access to and participation in quality education at all level				
Number of School furniture procured annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaaa • Nii Ashaley • Koose 	Enhance teaching and learning
Number of public schools connected to electricity annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaaa • Nii Ashaley • Koose 	Enhance teaching and learning
Number of Public Schools Constructed annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaaa • Nii Ashaley • Koose 	Improve on the level of education
Objective: Improve efficiency and effectiveness of road transport infrastructure and services				
Kms of drains constructed annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaaa 	Improve free flow of rainy water

			<ul style="list-style-type: none"> • Nii Ashaley • Koose 	
kms of roads network constructed annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaaa • Nii Ashaley • Koose 	Improve free flow of vehicles
Objective: Information, Education, Communication and Awareness creation through development communication				
Promote Economic Empowerment Of Women	December	Desk Review of Annual Report	Female	Enhance economic status of women
Deepen Transparency And Public Accountanbility	December	Desk Review of Annual Report	NA	Improve transparency and accountability
Improve Participation Of Civil Society (Media, Traditional Authorities, Religious Bodies) In National Development	December	Desk Review of Annual Report	Zonal council bases	Transparency, Accountability and reduced corruption
Ensure Responsive Governance And Citizen Participation In The Development Diague	December	Desk Review of Annual Report	NA	Transparency, Accountability and reduced corruption
Objective: Deepen democratic governance and improve popular participation at regional and district levels				
Organise forty(40) N ^o civic education programme on the rights and duties of a	December	Desk Review of Annual Report	Male	Development and promotion of core national

citizen			Female	values
Organize annual constitution week for sixty(60) basic schools	December	Desk Review of Annual Report	Male Female	Development and promotion of core national values
Conduct twelve (12) N ^o fora on election of MMDCEs	December	Desk Review of Annual Report	Male Female	Transparency, Accountability and reduced corruption
Monitoring of limited registration	December	Desk Review of Annual Report	NA	Research registration management
Research	December	Desk Review of Annual Report	Male Female	Data collection
Civic Education Club Activities	December	Desk Review of Annual Report	Male Female	Development and promotion of core national values
Objective: Deepen Political and Administrative Decentralization				
Number of Executive committee meetings organized annually	December	Desk Review of Annual Report	Male Female	Executive committee meetings organized
Number of General Assembly meetings organized annually	December	Desk Review of Annual Report	Male Female	General Assembly meetings organized
Number of Adhoc committee meetings	December	Desk Review of Annual Report	Male	Adhoc meetings organized

organized annually		Report	Female	
Number of statutory events organized annually	December	Desk Review of Annual Report	Male Female	Statutory events organized
Number of Sub-Committee meetings organized annually	December	Desk Review of Annual Report	Male Female	Sub-committee meetings organized
Number of Zonal Councils' meetings organized annually	December	Desk Review of Annual Report	Male Female	Zonal councils' meetings annually
Number of Anniversaries organized annually	December	Desk Review of Annual Report	Male Female	Anniversaries organized
Objective: Ensure affordable, equitable Easily Accessible, And Universal health Coverage				
Proportion of functional Community-Based Health Planning Services	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Improve on community-based health planning services
Proportion of health Facilities	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley	Improve on health facilities

			Koose	
Proportion Of Mental Health Staff Providing care	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Enhanced efficiency.
Proportion of activities being supported financially by stakeholders	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Improve on the health services of the Municipality
Availability of Emergency units with protocols in all facilities	December	Desk Review of Annual Report	Gbentanaa Sutsurunaaa Nii Ashaley Koose	Improve on the health services of the Municipality
Objective: Reduce disability morbidity and mortality				
Establishment of 2 No. maternity Unit Adolescent Health Corner.	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentanaa • Sutsurunaaa • Nii Ashaley 	Improve on the health services of the Municipality

			• Koose	
Malaria cases tested, treated and tracked	December	Desk Review of Annual Report	• Male • Female	Improve on the health services of the Municipality
Education and Logistics for malaria prevention	December	Desk Review of Annual Report	• Male • Female	Improve on the health services of the Municipality
Surveillance in both Public and Private Health Sector	December	Desk Review of Annual Report	• Gbentanaa • Sutsurunaaa • Nii Ashaley • Koose	Improve on the health services of the Municipality
Integration of HIV & AIDs, TB, and sexual and reproductive health program	December	Desk Review of Annual Report	• Male • Female	Reduce new infection
Scale up peer education to reduce HIV /AIDS stigmatization	December	Desk Review of Annual Report	• Male • Female	Reduce stigma
Immunization programs to improve all antigens including polio	December	Desk Review of Annual Report	• Male • Female	Reduce new infection
Objective : Strengthen health care management system				

Collaboration with private sector to provide improve laboratory Services	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improve on the health services of the Municipality
Data collection in both the private and Public health providers	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improve on the health services of the Municipality
Data analysis and identification of researchable topics to improve quality of care	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improve on the health services of the Municipality
Objective : Ensure Improved public investment				
Number of farmer cooperative/ groups increased	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improved yield

% increase in yield of selected crops annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improved yield
Number of farmers introduced to improved technologies annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improved yield
Number of Farmers applying food fortification knowledge annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improved yield
Total amount of subsidized seeds distributed to farmers (metric tonnes)	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improved yield
Percentage post-harvest losses:	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale 	Yield management

Vegetables		Report	<ul style="list-style-type: none"> • Suturuna • Gbentanaa • Koose 	
Total number of beneficiary farmers with access to modern agricultural technologies annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improved yield
Objective : Promote agriculture as a viable business among the youth				
Improved Urban vegetable production among the youth annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Increased vegetable production
Increased number of young people engaged under the Planting for Food and Jobs	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Increased yield
Objective :Promote livestock and poultry development for food security and income generation				

Promote livestock and poultry development for income generation annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Increased livestock and poultry production
Objective: Ensure sustainable development and management of aquaculture				
Increased youth participation in aquaculture business	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Increased fish production
Objective: Reduce Greenhouse Gases				
Increased in green public spaces	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Green public spaces developed
Objective: Deepen transparency and public accountability				
Number of Public Forum organised	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna 	Increase in awareness

			<ul style="list-style-type: none"> • Gbentanaa • Koose 	
Number of activities published externally	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Increase in awareness
Number of Adentan News published	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Increase in awareness
Number of complaints resolved	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Enhance Development
Objective: Build an effective and efficient government machinery				
Number of Trainings organized for staff, Assembly members and Zonal Council members annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna 	Capacity of the various participant built to improve efficiency

			<ul style="list-style-type: none"> • Gbentanaa • Koose 	
Number of short Foreign scholarship programs	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Enhance capacity building
Yearly preparation of appraisal reports	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Increase in awareness
Objective: Deepen political and administrative decentralization				
Size of AdMA personnel in relation to IGF	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Management of staff
Size of AdMA personnel in relation to GoG	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna 	Management of staff

			<ul style="list-style-type: none"> • Gbentanaa • Koose 	
Human Resource Management Information System (HRMIS)	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Improve management system
Organise promotion activities for staff on GoG and IGF	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Incentives for workers
Organise Best worker awards	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa • Koose 	Workers motivated
Initiate purchase and distribution of Christmas package	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Nii Ashale • Suturuna • Gbentanaa 	Christmas packages distributed

			• Koose	
Objective: IMPROVE DECENTRALIZED PLANNING				
Organize Training Workshop on the Preparation of 2019 Budget	December	Desk Review of Annual Report	• HODs	Efficient Budget Plan prepared
Organize 5No. Budget Committee Meetings by December, 2018	December	Desk Review of Annual Report	• Budget Committee Members	Effective budgeting process
Organize a 5-Day Budget Hearings on 2019 Budget	December	Desk Review of Annual Report	• Male • Female	Effective citizen participation in budgeting process
Organize Stakeholders Meeting to Deliberate on Draft 2019 Fees and Rates.	December	Desk Review of Annual Report	• Budget Committee Members	Effective citizen participation in budgeting process
Objective: Ensure improved fiscal performance and sustainability				
Recruit revenue collectors annually.	December	Desk Review of Annual Report	• Male • Female	Increase in revenue collected
Organize workshops for revenue collectors	December	Desk Review of Annual Report	• Male	Increase in revenue collected

			<ul style="list-style-type: none"> • Female 	
Increase rate payers annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentana • Suturuna • Nii Ashale • Koose 	Increased knowledge on the need to pay rates
Identify business opportunities in the municipality	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentana • Sutruna • Nii Ashale • Koos 	Increase in revenue collected
Value properties in the municipality annually	December	Desk Review of Annual Report	<ul style="list-style-type: none"> • Gbentana • Sutruna • Nii Ashale • Koose 	Increase in revenue collected

6.1.3 Quarterly and Annual Progress Reporting Format

Quarterly and annual Progress Reports on M&E activities will be prepared and submitted to the NDPC through the RCC and other relevant stakeholders using the format below:

Title page

- I. Name of MMDA
- II. Time period of the M&E report

Introduction

- I. Summary of achievement and challenges with the implementation of the DMTDP
- II. Purpose of the M&E for the stated period
- III. Processes involved and difficulties encountered

M&E Activity Report

- I. Programme /project status for the quarter or year
- II. Update on funding sources and disbursement
- III. Update on indicators and targets
- IV. Update on critical development and poverty issues
- V. Evaluations conducted: their findings and recommendations
- VI. Participatory M&E undertaken and their Results

The Way forward

- I. Key issues addressed and those yet to be addressed
- II. Recommendations

6.1. 4 How and when to report on Findings

A well-developed reporting system built into an M&E arrangement is very important in ensuring the overall success of the plan. The Adentan Municipal Assembly recognizes the importance of carrying all key observations and findings to the respective stakeholders and therefore documentation in this process is very crucial.

The Monitoring Team will document in the official prescribe report format by the NDPC, all major findings and observations identified during routine monitoring activities. Quarterly reports will then be written to sum up the findings for each quarter. Also on an annual basis, Annual Progress Report (APR) comprising the activities of the Assembly and other key stakeholders throughout the year will be prepared and submitted to the NDPC through the RCC.

6.1.5 Dissemination and Communication Strategy

This section looks at the dissemination of the DMTDP (2018-2021) to the relevant stakeholders and decision makers. This is very important as knowing and sharing the contents with the key stakeholders—Traditional Authority, Opinion Leaders, Religious Leaders, Sub-District Structures and Civil Society—would ensure accountability and transparency. The tendency is that once accountability and transparency become the bedrock of governance. It would stimulate their support and commitment towards the implementation of the interventions contained in the Plan.

The dissemination strategies adopted by the Municipal Planning Coordinating Unit (MPCU) includes all the outlined indications in the table shown below.

Table 6.2: Community Activity Matrix

ACTIVITY	PURPOSE	AUDIENCE	METHOD/TOOL	TIME FRAME	RESPONSIBILITY
Zonal Council Stakeholder meeting to conduct Needs Assessment	To collect needs and development issues of citizens	Assembly members ,Unit Committee Members NGO’s and CSO’s, Resident Associations, Chiefs and Elders, Opinion leaders, Departmental Heads of the Decentralized Units of the Assembly and all other members of the municipality	Interaction between the People of the Assembly and the MPO/ Facilitator	June-July, 2017	Municipal Planning Officer
Publish notice on preparation	To inform all key stakeholders on the	Assembly members ,Unit Committee	Pasting of information on	May-Dec,2017	Senior Development Planning Officer and

of MTDP 2018-21 on Adentan News paper	preparation of MTDP to enable them make relevant inputs	Members NGO's and CSO's, Resident Associations, Chiefs and Elders, Opinion leaders, Departmental Heads of the Decentralized Units of the Assembly and all other members of the municipality	notice boards in the Main Office and Zonal Council Offices		Public Relations Officer
Announcement at. Town Hall Meetings& other stakeholder meeting	To inform all key stakeholders on the preparation of MTDP to enable them make relevant inputs	Assembly members ,Unit Committee Members NGO's and CSO's, Resident Associations, Chiefs and Elders, Opinion leaders, Departmental Heads of the Decentralized Units of the Assembly and all other members of the municipality	Statements by presenters at these meetings	May-Dec,2017	Senior Development Planning Officer and Public Relations Officer
Posting information on notice Boards /website	To all Stakeholders and general public to solicit development issues/ needs assessment at the community level and also inform them of all development interventions	All stakeholders and General Public	Pasting needed information on the notice boards, Loading information on website	May-Dec,2017	Development Planning Officer and Estates Officer
ACTIVITY	PURPOSE	AUDIENCE	METHOD/TOOL	TIME FRAME	RESPONSIBILITY
Organise 2No Major Public	Present Municipal profile for inputs	Assembly members ,Unit Committee	Public Fora.	May-Dec 2017	Municipal Planning Coordinating Unit

Hearing and 1No Minor Public Hearing	Present spatial development options for municipality Present draft MTDP for final inputs	Members NGO's and CSO's, Resident Associations, Chiefs and Elders, Opinion leaders, Media, Departmental Heads of the Decentralized Units of the Assembly and all other members of the municipality			
Adoption of MTDP by Assembly	To enable Assembly own the plan to guide development	Development planning subcommittee Executive committee General assembly	Committee and General Assembly Meetings	Oct-Dec 2017	Municipal Chief Executive Presiding Member Assembly Members Municipal Coordinating Director Municipal Planning Officer
Submit Draft MTDP to NDPC through RCC	To enable review of the draft MTDP for feedback and harmonization.	RCC and NDPC	Submission of draft copies of MTDP	November 2017	Municipal Coordinating Director Municipal Planning Officer

6.1.6 Which Evaluations will be done?

Evaluation and Monitoring share some similarities; they are entirely two different activities. They differ in terms of their scope and content. Evaluation is a more detailed or rigorous activity meant to assess the impacts of goals and objectives implemented. It looks at the social, economic and the environmental impacts of goals and objectives.

Mid-way through plan implementation, the monitoring team intends undertaking an evaluation exercise to assess the effects of the interventions implemented so far. Even though the plan period may not have to end, it is important to conduct a mid-term evaluation to assess whether impact indicators set for the mid-term have been achieved. This exercise will be undertaken in 2019. Some other activities to be undertaking include

- Review of all quarterly and Annual Progress Reports
- Focus group discussions with beneficiary communities

Data collection on completed projects to assess their short-term effects on the local communities.

A final evaluation will be undertaken at the end of the plan period. This exercise will be undertaken in December 2021. The essence Sustainability of this exercise will be to assess the overall impact of the MTDP after its implementation. It will assess the performance of the Plan in terms of Relevance, Efficiency Effectiveness Impact and other relevant issues.

6.1.7 Participatory M&E

Participatory M&E is a tool used to capture perceptions and assess whether interventions have met expectations, especially of the poor and vulnerable in society. It is broad-based and encourages the participation of the beneficiary communities and other stakeholders such as CBOs, NGOs, CSOs, beneficiary groups, Zonal Council members etc.

The Adentan Municipal Assembly plans to adopt the Community Score Card method to ensure a very successful Participatory M&E process. The community score card is a participatory method which uses focus group discussions to collect data from community members and analyzed with the main objective of influencing the quality, efficiency and accountability with which services are provided at the local level.

The following approaches will be used to achieve the PM&E.

There will be community meetings with MPCU members at the Four (4) Zonal Councils to:

Identify, select and train local NGO's and CBO's. These are organizations that are already on the ground and understand the communities. Their identification and involvement in the entire process is therefore very important.

Provide the necessary logistics to facilitate the operations of the CBO's and NGO's. The MPCU believes that these organizations can only function properly when they are equipped and motivated enough.

Educate the local communities in Participatory M&E methods. It is also important to explain to the local communities what their roles will be in the entire process. This training programme will be facilitated by the NGO's and CBO's and monitored by MPCU.

The output of PM&E Process is expected to be an Impact Assessment Report

Appendix
SUSTAINABILITY TEST

Performance measure-

Not relevant

Works strongly against the aim

Works against the aim

On balance, has neutral effects on the aim

Supports the aim

Strongly supports the aim

Description of Activity: Organize various workshops yearly		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5

Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Organize various Sensitization programmes yearly		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Procure 5no pick-ups and 1no 33 seater bus by 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Develop tourist sites in the municipality by 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Construct 2No satellite markets in the municipality by December 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
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Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Construct single and multi- storey school blocks in the municipality by December 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
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Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Procure various furniture for schools and Assembly offices by December 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
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Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Construct Hospital, Polyclinic and CHPs Compound in the municipality by December 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Procure various health equipment by December 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Undertake various printing works by December 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of health and well-being, nutrition, shelter, education and cultural expression	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Gender: The Activity should empower women	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: the activity should create jobs for local people particularly women and young people	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active Participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections)	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access water	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against groups, especially vulnerable and excluded people	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, fires, floods crises and conflicts and epidemics should be reduced	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Value and revalue all properties in the Municipality by 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and Already degraded land should be enhanced	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximise use of renewable rather than fossil fuels	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized	Quantity/type of pollutants and waste to be identified	(0) 1 2 3 4 5
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Rivers and Water Bodies: should retain their natural character	Minimum flows/water levels to be set	(0) 1 2 3 4 5
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Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Undertake a systematic house numbering and street naming by 2017		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
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EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth	Economic Output to be evaluated	(0) 1 2 3 4 5
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Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour	Description of investment strategy	(0) 1 2 3 4 5

Description of Activity: Procure desktop computers and cartridges for offices		
CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
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COMPOUND MATRIX – ECONOMIC DEVELOPMENT

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ¹						Institutional		
	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTFP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Environmental Components Plan Objectives																		
Ensure improved public investment	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Improve production efficiency and yield	+	+	0	+	+	+	+	+	+	+	+	+	+	0	+	+	+	+
Improve postharvest management	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	0	0	0
Enhance the application of science, technology and innovation	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+	+
Support entrepreneurs and SME development	+	+	+	0	+	0	+	+	+	+	+	+	+	0	+	+	+	+
Ensure Improved skill development for Industry	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+	+	+
Pursue flagship Industrial development initiatives	-	-	-	-	-	-	-	-	-	+	0	0	-	0	0	+	+	+

COMPOUND MATRIX – ECONOMIC DEVELOPMENT

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ²					Institutional			
Plan Objectives	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTFP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Ensure improved fiscal performance and sustainability	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	0	+
Enhance inclusive and equitable access to, and participation in quality education at all levels	+	0	+	0	0	0	+	0	0	0	0	0	0	+	+	+	+	+
Ensure affordable, equitable, easily Accessible and Universal Health Coverage (UHC)	+	+	+	0	+	0	+	0	+	+	0	0	0	0	+	+	+	+
Strengthen healthcare Management system	+	+	+	0	+	0	+	0	+	+	0	0	0	0	+	+	+	+
Enhance excess to improved and reliable environmental sanitation service	0	0	0	0	0	+	+	+	0	0	+	+	+	0	+	+	+	+

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ³					Institutional			
Plan Objectives	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTFP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Environmental Components																		
Reduce environmental pollution.	0	0	0	0	0	+	+	+	0	0	+	+	+	0	+	+	+	+
Reduce income disparities among socio-economic groups and between geographical areas	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Attain gender equality and equity in political, social and economic development systems and outcomes	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Promote economic empowerment of women	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Eradicate poverty in all its forms and dimensions	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ⁴					Institutional			
Plan Objectives	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTPP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Environmental Components																		
Ensure effective child protection and family welfare system	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Strengthen social protection, especially for children, women, persons with disability and the elderly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Promote full participation of PWDs in social and economic development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Promote participation of PWDs in politics, Electoral democracy and governance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Ensure that PWDs enjoy all the benefits of Ghanaian citizenship	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ⁵					Institutional			
Plan Objectives	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTFP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Environmental Components																		
Build capacity for sports and recreational development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Promote Youth participation in politics, electoral democracy and governance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Improve population management	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Harness demographic dividend	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Enhance inclusive and equitable access to, and participation at all levels.	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ⁶					Institutional			
Plan Objectives	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTPP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Environmental Components																		
Ensure sustainable sources of financing for education	+	0	+	0	0	0	+	0	0	0	0	0	0	+	+	+	+	+
Promote sustainable spatially integrated, balanced and orderly development of human settlements	+	+	+	0	+	0	+	0	0	0	0	0	+	0	0	+	+	+
Improve quality of life in slums, zongos and inner cities	+	+	+	0	+	0	+	0	0	0	0	0	+	0	0	+	+	+
Build competitive and modern construction industry	+	+	+	0	+	0	+	0	0	0	0	0	+	0	0	+	+	+
Improve efficiency and effectiveness of road transport infrastructure and services	+	+	+	0	+	0	+	0	0	0	0	0	+	0	0	+	+	+

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ⁷					Institutional			
	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTFP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Plan Objectives Environmental Components																		
Ensure implementation of the provision of transport under PWD's Act, 2006 Act 715 Incorporate pedestrian safety facilities in planning, design construction and maintenance of road infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Ensure strict enforcement of laws regulation and standards for all road users Enhance capacity for road crash response, including accelerated establishment of trauma centres near identified sections of major roads and highways	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Enhance application of ICT in national development	+	0	0	0	0	+	+	0	+	+	0	+	+	0	+	+	+	+

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ⁸					Institutional			
Plan Objectives	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTFP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Environmental Components																		
Enhance climate change resilience	+	+	+	+	+	+	+	+	+	+	+	+	+	0	+	+	+	+
Promote proper Maintenance culture	+	+	+	+	+	+	+	+	+	+	+	+	+	0	+	+	+	+
Improve efficiency and effectiveness of infrastructure and service	+	+	+	+	+	+	+	+	+	+	+	+	+	0	+	+	+	+
Deepen political and administrative decentralization	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Strengthen Fiscal decentralization	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ⁹					Institutional			
Plan Objectives	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTPP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Environmental Components																		
Improve popular participation at regional and district levels	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Improve decentralized planning	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Ensure responsive governance and citizen participation in the development dialogue	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Deepen transparency and public accountability	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Improve popular participation at regional and district levels	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+

Poverty Dimension	Livelihood					Health				Vulnerability/Climate Change Issues ¹⁰						Institutional		
Plan Objectives Environmental Components	Access to Water	Access to Land	Access to Timber Resources	Wildlife	Non-Timber Forest Products	Water Quality	Sanitation	Air quality	NTPP (Medicinal Plants)	Drought	Bushfire	Floods	Degradation	Crises & conflicts	Epidemics	Adherence to democratic principles	Human Rights	Access to information
Improve participation of CSO, media, traditional authorities in national development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+
Promote culture in the development process	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	+	+	+

REPORT ON PUBLIC HEARING FOR 2018-2021 DRAFT MUNICIPAL PROFILE

Name of Municipal:	Adentan Municipal Assembly (AdMA)
Region:	Greater Accra Region
Name of Town:	Adentan
Venue:	Praise Community Church, Adentan
Date:	30 th August, 2017

Introduction

As part of the process towards the preparation of the Medium Term Development Plan 2018-2021, the Assembly organized a public hearing to present the Draft Municipal Profile, to enable stakeholders make inputs and contributions to ensure the profile reflect the true situations of the municipality.

PARTICIPANTS

Participants at the public hearing included:

- Assembly Members
- Zonal Council Members
- Unit Committee Members
- Representative from Regional Coordinating Council
- Head of Departments and Staff of the Adentan Municipal Assembly.
- Traditional Authorities
- Residents Associations
- Women groups
- Artisans
- Cooperative women
- Non-Governmental Organizations
- Persons with disabilities

- Youth Groups
- General Public

In all, a total of three hundred and twenty-eight (328) participants attended the hearing, 201 men and 127 women. The means of communication was English, Twi and Ga.

The meeting commenced at 10:05 am, with an opening prayer by a participant. The Public Relations Officer then introduced the facilitator Mrs Lilian Baeka, the Municipal Planning Officer.

The Municipal Planning Officer, in her opening remarks said the purpose of gathering was to present the achievement of the Assembly to its stakeholders and solicit their inputs and contributions to the profile. She also enlightened the participants about the guidelines for the preparation of the Medium Term Development Plan from 2018-2021 and also commended the participants on their attendance.

Presentation of performance review for 2013-2017

The performance review of 2013-2017 Medium Term Development Plan was presented by the Municipal Planning Officer. It covered the various sectors, such as social services, finance and governance. She elaborated on the achievements, ongoing projects and projects which were not implemented. She also added that inadequate of funds and land adversely affected the implementation of programmes and projects in the previous plan.

In her presentation she mentioned the revenue items used in implementing the assembly's projects. The items included, District Assembly Common Fund, Internally Generated Fund, Grants, Disability Fund, MP's Fund, GoG, GAMA, EU and DDF etc. The projects executed for the planned period includes construction of 3 no. satellite market at Ogbojo, construction of early childhood centre, school feeding kitchens, support for disaster victims, construction of SHS, Polyclinic, clinics, schools, etc. With regards to water and sanitation issues, 20 no. boreholes have been drilled with 4 mechanized ones.

Challenges faced by the Assembly in the plan's implementation process include the following:

- Delay in the release of funds

- Low internally generated funds
- Inadequate logistics
- Boundary disputes between La Nkwantanang Madina Municipal Assembly

The Assembly is trying to resolve all these challenges to bring about development which will improve the living standards of the people.

Presentation of Draft Municipal Profile

The Municipal Planning Officer Mrs. Lillian Baeka continued the presentation with the Municipal Profile. In her presentation, she said a community needs assessment of the four Zonal Councils was conducted. The various problems and issues identified were captured in the Municipal Profile.

She then took the participants through the profile. She touched on the Vision, and the functions of the Assembly, physical and natural environment, culture, settlements systems, food security, social services vulnerability analysis, HIV/AIDS, gender, population, water security and the summarized development needs. In her presentation, she enlightened the participants about the capacity of the assembly and the way forward.

However, with respect to the education directorate, the enrolment level of both the public and private schools were captured from Pre-Schools to Tertiary. The Health Directorate top ten diseases in the Municipality were also presented where malaria has the highest percent of about 80. Distribution of Insecticides Treated Nets was carried out to reduce the cases of malaria within the Municipality. Since the preparation of the plan was ongoing, the summarized development issues of the municipality will be given immediate attention to improve the lives of the people in the Municipality and its environ.

OPEN FORUM

After the presentation, participants were given the opportunity to ask questions.

Some of the questions are as follows,

- A participant wanted to know if there was recycling of waste in the Municipality
- Another participant asked why uncompleted GETFUND School was not captured
- A participant inquired about uncompleted drainage works affecting those in the Lowland areas
- A community member also wanted to know more about septic tank around Ogbojo
- Also the spread of unauthorized structures should be given immediate attention since some were polluting water bodies like the one near University farms.
- Participants asked the Assembly to ensure proper monitoring and inspection of project to avoid shoddy work done by some contractor in the Municipality.
- A participant suggested that, the Assembly should partner with the Chiefs at places targeted for development projects. By doing so, registration of lands would be much easier. Again, lands given to the Assembly should be transferred into the Assembly's name so it can be registered as such.

All the question and concerns raised were answered, and suggestions were taken into consideration.

CONCLUSION

The Municipal Chief Executive gave the closing remarks where he commended the efforts of all participants for honoring the invitation and hoped that when they are invited again they would not hesitate to be present. He also said any further contributions should be forwarded to the Assembly.

Mr. Redeemer Ganoo of the Planning Unit gave the vote of Thanks. The public hearing ended with a prayer by a participant at 2:10pm.

Recorded by: Ganoo Redeemer R.K

Assent to Acceptance of the Public Hearing Reports:

Signature of:

Municipal Coordinating Director..... Date.....

Presiding Member..... Date.....

Chairman Dev't Planning Sub-Committee..... Date.....

Municipal Planning Officer..... Date

**REPORT ON FINAL PUBLIC HEARING FOR 2018-2021 MEDIUM TERM
DEVELOPMENT PLANNING**

NAME OF MUNICIPAL: Adentan Municipal Assembly (AdMA)

REGION: Greater Accra

NAME OF TOWN: Adentan

VENUE: Praise Community Church, Adentan

DATE: 12th December, 2017

Introduction

The Adentan Municipal Assembly held its final public hearing on the 2018-2021 Medium Term Development Plan at the Praise Community Church located at Adenta on the 12th of December, 2017. Invitation letters and Van announcement was used to invite people to the meeting. The event was organized to inform community members about the Vision and Mission of the Assembly, functions of the Assembly, the performance review of the 2014-2017, the Municipal profile, key development issues, development needs, development projections for the next four years, Programme of Action and the highlights of the 2018 Action Plan.

Participants

The forum was attended by traditional leaders, Assembly Members, Zonal Council Members, Representative from the Regional Coordinating Council, Heads of Departments and staff of the Assembly, Residents Associations, Women groups, Artisans, Cooperative unions, Market Women, Non-Governmental Organization, Persons With Disabilities, Youth Groups, Students and the General Public. There were about 350 participants (198 were females and 159 were males). The mode of communication used at the meeting was English, Twi and Ga.



participants at the forum



Dignitaries at the function

The meeting started at 10:10 am with a prayer by Mr. Kwofi from the Education department, the Municipal Chief Executive of the Adentan Municipal Assembly and the Chairperson for the programme welcomed everyone. Mr Daniel Alexander Nii-Noi Adumuah in his speech said, participants will be informed and educated on completed project, the Mushroom project, performance review of 2014-2017, on-going project and the income and expenditure of the Assembly. This he said will promote accountability and transparency in governance.

The presentations are as follows;

Presentation of performance review of 2014-2017

The Municipal Planning Officer Mrs. Lilian Baeka started her presentation with the Vision and Mission statements of the Assembly. The Vision of the Assembly is to create a modernized, harmonious, environmentally friendly and economically viable Municipality delivering people centred services with dedication, and the Mission is to facilitate the improvement of quality of life of the people within the Assembly's jurisdiction through equitable provision of services for the total development of the Municipality within the context of Good Governance.

She also touched on the functions of the Assembly as follows;

- Responsible for the overall development of the Municipality
- Formulate and execute plans, programmes and strategies for the effective mobilization of the resources necessary for the overall development of the Municipality
- Promote and support productive activity and social development in the Municipality and remove any obstacles to initiative and development; Initiate programmes for the development of basic infrastructure and provide municipal works and services in the Municipality;
- Responsible for the development, improvement and management of human settlements and the environment in the Municipality
- In co-operation with the appropriate national and local security agencies maintain security and public safety in the Municipality;

Presenting the performance of the 2014-2017 Medium Term Development Plans, Mrs. Lilian Baeka said the Assembly was able to construct 3-unit classroom block with ancillary facilities at Ashiyie, Christ Faith JHS GET Fund project ,supply of 4,830 dual/mono desks and 781 teachers furniture , construction of 1 no. 2-unit kitchen at Adjiringanor Basic School, extension of 2-unit classroom blocks at Nmai Djorn, construction of Basic school at Sraha, SHS at Frafraha, , Frafaha Community Clinic and Nurses Quarters, 20 Bed Capacity Polyclinic at Ogbojo, supply of medical equipment & installations at Ogbojo Polyclinic clinic, Fence wall at Adjiringanor Health Centre, operation of Ghana School Feeding Programme in 12 Public Schools, 520 no. sheds constructed at Ogbojo Market, corn millers shops at Ogbojo market and the Women Empowerment Fund.

The Municipal Planning Officer, on security reported that the Assembly supplied and installed 1,500 no. street lights, installation of 1,200 street name signages, donated Pick-up and motorbikes to Security Service in Adentan, establishment of Magistrate court and construction of a Court Complex at Frafraha. On water and sanitation, the Assembly has mechanised 5 no. boreholes at Ashiyie, Commandos, Amanfrom, Amrahia& Frafraha Community Clinics, extension of pipe borne water to communities, purchased 3 no. Bola taxis, 8 no. refuse containers and organised clean-up exercises in the Municipality.

The Assembly also rehabilitated Rowi and ICGC road, resealing of Adentan Housing Ddown-Shopping mall road, construction of various drains and regravelling of roads at Ogbojo, Nanakrom, Adentan Village and Amrahia. Some on-going projects highlighted were the upgrading of Selected Roads in Sraha Ashaley Botwe, constructing of the Aviation Road, 2 no. Bridges at Nsuonanu and Lakeside, the EU Mushroom Project at Ogbojo and 20 no. institution toilet facilities under GAMA Project.

In her presentation she said some activities were not achieved in the previous plan. This included construction of veterinary clinic, prepare Adentan Spatial Development Framework, construct 2 no. multipurpose library complex, construction of municipal hospital and a school at New Legon. Mrs. Lilian Baeka said the major challenge of the Assembly is boundary disputes, lack of land for social facilities and delays in release of funds for the completion of GET Fund projects.

She further went on to talk about the Municipal profile. She touch on the physical and natural environment, population size and growth, spatial distribution and access to essential services, municipal economy agriculture, co-operatives, industries, financial institutions in the municipality, data on public and private schools, health institutions, Top Ten Diseases, HIV/AIDS, persons with disabilities, water and sanitation, waste generation, governance and sub-structures. The summarized development needs included grading and tarring of roads, speed rumps, construction of drains, street lights, water, pipelines, Basic School infrastructure, market, lorry parks, sanitation, waste bins, credit facilities for farmers and SMEs among others.

Mr. Akwasi Afriye from the physical planning department presented the spatial development options. He talks about the Agricultural led, Infrastructural led, Commercial led, Tourism led, and Industrial led and integrated / mixed approaches. According to him the municipality is using the Industrial led and integrated/ mixed approach since it encompasses more than one approach and offers the highest bebenefit.

The Municipal planning officer ended her presentation by touching on the Development projection for the next four years and highlighted the 2018 action plan. Some of the Development projections mentioned are as follows;

- Internally Generated Revenue increased by 70% by December 2021
- Access to Environmental sanitation improved by 50% by December 2021

- Road infrastructure improved by 50% by December 2021
- 30% increase in poultry and aquaculture production by December 2021.
- 10% increase in production of selected crops (pepper, onion, maize, tomato) by December 2021.
- Prepare Land use and Spatial Plans to cover the entire municipality by December 2021.
- Access to social infrastructure improved by 50% each for education, Health and Water by December 2021.
- Facilitate implementation of 3no Public-Private Partnership Projects by December 2021
- 1000 households to acquire household toilets by 2021.
- Conduct Medical screening for 80% of food vendors within the municipality by December 2021.
- Facilitate 10,000 MSEs access to Business Development Services (BDS) by Dec. 2021
- Desilt and construct drains/ spillway for all water bodies in the municipality by December 2021
- Intensify public safety awareness to 80% of residents in the municipality

Some few examples of the programme of action are;

- Train officers on IGF mobilization exercises annually
- Facilitate MSEs access to Rural Finance annually
- Organise capacity building programmes for SMEs on leadership and group effectiveness annually
- Promote value chain activities on urban vegetable production among the youth annually
- Promote livestock and poultry development for income generation annually
- Facilitate the construction of One District One Factory project in the Municipality by December 2021
- Promote Aquaculture development for jobs (investment) and food annually

Some few the 2018 action plan includes;

- Construct of fence wall at Nmai Dzor school
- Construct of 1no. 2-unit kitchen at Icodehs
- Construct of 1 no. 6-unit classroom block at otanor

- Construct of fence wall at Adjiriganor school
- Construct of fence wall around Amanfrom health centre
- Construct of 1 no. clinic at Adjiriganor



Mrs. Lilian Baeka presenting the draft MTDP

Open forum

- The Zongo Chief asked why there is no development at Asheley Botwe. Non availability of land was the main issue. The Chief revealed that there is land at Botwe with a ‘‘certain’’ document to suport his argument. He was asked to contact the Assembly Members and the other chiefs to work on it so that the land can be transferred to the Assembly for development.
- A Unit Committee member of the Gbentanaa Zonal council ask why there are a lot of typhoid cases in the Municipality and urged communities members to take sanitation very Serious.

- A participant asks about the construction of the drainage system around the Tot-to teen school and was informed that the work is still ongoing.
- One of the Chief around the koose Zonal Council stresses his frustration on the water problem within the area. The Planning officer encouraged the community members to laisie with their Assembly members so that they can invite GWC to help address the situation.
- Mr. Andrus a resident of Amrahia area said that all the things that they are saying are not reflecting on the ground.
- A participant asked the reason behind the delay of the disability fund, Hon Stephen Kwesi Aquah a member of the Committee in charge of the fund replied that after the applications they do assessment and other further investigation. He then pleaded with them to be patient since they are really working on it.
- A participant complained about lack of street lights within the Adentan SSNIT Flat and he was assured the Assembly will rectify the situation.
- Mr. Francis ask why some places are more developed than other in the Municipality, Mrs. Lilian Baeka replied Land is needed for developmental projects but, there are none in some areas. A resident then suggested that, they should be in touch with the estate developers to allocate Land to the Assembly.
- Mr. Edwin a Unity Committee Member said that there are poor monitoring and supervision of projects which lead to shoddy work
- A participant ask why the private Schools perform better than the public Schools, Mr. Tetteh from education replied that the following are the contributing factors; the environment, the population size in a class, inadequate test books for the pulpil etc.
- A participant asks why there is no Lorry station at Ashely Botwe, Mrs. Lilian Baeka replied the Assembly is working with opinion leaders in the community to locate a suitable place to accommodate the drivers.
- A woman suggested that, the Assembly should consider disables first when it comes to employment to reduce the burden on the family and society.

- Madam Philomina Asiedu said there is less activities at the Adenta station now but, they always come for taxes so the Assembly should do something about it for them.
- The mission of the Assembly is to facilitate the improvement of quality of life of the people within the Assembly’s jurisdiction through equitable provision of services for the total development of the Municipality within the context of Good Governance. A participant said that there is no reflection in the environs pertaining to the above statement.

All the question and concerns raised were answered, and suggestions were taken into consideration.

CONCLUSION

Mrs. Jemina Lomotey from the Greater Accra Regional Coordinating Council gave the closing remarks where she commended the effort of all participants for honouring the invitation and encouraged them to be present whenever they are called. She said any further contribution can be forwarded to the Assembly. The meeting came to a successful end with a closing prayer by the Chief Imam of Adentan.

Recorded By: Emmanuel Awuku

Assent to Acceptance of the Public Hearing Reports:

Signature of:

Municipal Coordinating Director..... Date.....

Presiding Member..... Date.....

Chrm. Dev’t Planning Sub-Committee..... Date.....

Municipal Planning Officer..... Date

