

# **KWAHU EAST DISTRICT ASSEMBLY**

## **DISTRICT PLANNING CO-ORDINATING UNIT**



REPUBLIC OF GHANA



### **2019 ANNUAL PROGRESS REPORT ON THE IMPLEMENTATION OF THE 2019 COMPOSITE ANNUAL ACTION PLAN AND DISTRICT MEDIUM TERM DEVELOPMENT PLAN (2018-2021)**

**JANUARY, 2020**

## **FOREWORD**

The Annual Progress Report (2019) tracks the status of implementation of the 2019 Annual Action Plan and District Medium Term Development (2018-2021) including achievements and challenges in the implementation of Government Flagship programmes under the coordinated programme of Economic and Social Development Policies 2017-2024. The Kwahu East District Assembly exists to improve the quality of life of the people through partnership with all stakeholders in the mobilization of financial, human and material resources for effective delivery of services in the district.

The preparation of the 2019 Annual Progress Report gives us an opportunity to review policies, programmes, strategies, indicators and targets and ascertain whether the projects and programmes contained in the 2019 Annual Action Plan have been implemented or should be rolled over to 2020 for implementation. While actual performances in some areas were below the targets, some areas exceeded our targets for the year.

The challenges encountered during the plan period have mainly been related to projects and programmes implementation, monitoring, evaluation and reporting of progress.

It is my sincere hope and expectation that all Departments of the Assembly and other stakeholders in the district will use the findings in this report to assess their performance and work harder to improve on the performance in 2020 and beyond. This will help us achieve our 2018 -2021 DMTDP development focus on improving the quality of life of people in the district by providing a conducive environment for socio-economic growth and development through quality local service delivery, participatory, transparent and accountable governance and the ultimate medium term development goal of *“achieving a sustained accelerated growth, sound environmental management and rapid poverty reduction within decentralized democratic governance”*.

I urge all stakeholders to safeguard our achievements and I look forward to seeing a successful implementation of the DMTP 2018-2021.

God bless the Kwahu East District and our home Land Ghana, and make it great and strong.

**HON. ISAAC AGYAPONG**  
**DISTRICT CHIEF EXECUTIVE**  
**20<sup>TH</sup> JANUARY, 2020**

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## ACRONYMS

AAP	-	Annual Action Plan
CSOs	-	Civil Society Organizations
DPCU	-	District Planning and Co-ordinating Unit
DPO	-	District Planning Officer
DA	-	District Assembly
Das	-	Departments and Agencies
DDF	-	District Development Facility
DACF	-	District Assemblies' Common Fund
FBOs	-	Faith Based Organizations
GETFund		Ghana Education Trust Fund
GOG	-	Government of Ghana
GSGDA	-	Ghana Shared Growth and Development Agenda
IGF	-	Internally Generated Fund
MDAs	-	Ministries, Departments and Agencies
MMDAs	-	Metropolitan, Municipal and District Assemblies
MTDP	-	Medium Term Development Plan
M&E	-	Monitoring and Evaluation
NDPC	-	National Development Planning Commission
NGOs	-	Non Governmental Organizations
PWD	-	People with Disability
SNPA	-	Street Naming and Property Addressing

## **EXECUTIVE SUMMARY**

The Kwahu East District Assembly is one of the thirty two districts in the Eastern Region. The District was carved out of Kwahu South District Assembly and established by Legislative Instrument (L.I 1839). It was inaugurated on 29<sup>th</sup> February, 2008, with Abetifi as the District Capital.

The 2019 Annual Progress Report was prepared in pursuant to the National Development Planning System Act, 1994 (Act480) which mandates MMDAs to prepare Medium Term Development Plans and submit annual monitoring and evaluation report. The 2019 Annual Progress Report is the second report on the implementation of the District Medium Term Development Plan (2018-2021). The progress report allows for the reporting on the overall development progress of the Kwahu East District for the period 1<sup>st</sup> January, 2019 to 31<sup>st</sup> December, 2019. It highlights the programmes, projects, activities and strategies implemented and also key indicators under the District Medium Term Development Plan 2018-2021 in the context of the Sustainable Development Goals. This report provides a summary of the progress made, elaborates on key achievements, highlights challenges that threaten the achievement of targets set and enumerates on-going interventions that had been undertaken but was not part of the plan.

The Agenda for Jobs: Creating Prosperity and Equal Opportunity for All, 2018-2021 is organized into five (5) broad goals namely:

- Build an inclusive industrialized and resilient economy;
- Create an equitable, healthy and disciplined society;
- Build safe and well planned communities while protecting the natural environment;
- Build effective, efficient and dynamic institutions; and
- Strengthen Ghana's role in international affairs.

The 2019 Annual Progress Report presents the results of the assessment of the status of indicators and targets adopted for monitoring the progress of key programme, activities, strategies and interventions undertaken in 2019. It also documents key policy measures and strategies implemented during the year to bring about the expected changes in these indicators.

The report is in two parts: part one presents the introduction, which includes; the purpose of M&E for 2019, summary of achievements of the implementation of the DMTDP, challenges encountered in the implementation of the DMTDP including M&E Challenges and the processes involved.

Part two of the report covers the M&E Activities Report, which include programme/project status for the year, update on funding sources, update on disbursements update on indicators and targets, update on Critical Development and Poverty Issues, Evaluations conducted, their findings and recommendations, Participatory Monitoring and Evaluations (PM&E) undertaken and their results and Conclusion and the way forward.



## PART ONE

### 1.0 INTRODUCTION

Kwahu East District was carved out of Kwahu South District and inaugurated on 29<sup>th</sup> February, 2008 with its capital at Abetifi. It covers a land size of approximately 860km. The results of the PHC 2010 indicate that the population size of the district is 77,125 accounting for 2.9 percent of the total population in the Eastern Region as against a current population projection of 92,371 in 2019 at a growth rate of 2.0%. The district is largely rural with 62 percent of the population residing in the rural areas. Agriculture is the mainstay of the district economy with 54.4 percent of the population engaged as skilled agricultural, forestry and fishery workers.

The Local Governance Act, 2016, (ACT 936) and the National Development Planning System Act of 1994 (ACT 480) designate the District Assemblies as the Planning Authority with the mandate to plan, initiate and implement and monitor development programmes at the local level. Similarly, the NDPC guidelines on Monitoring and Evaluation (M&E) mandate all MMDAs to monitor and report on the implementation of programmes and projects implemented within their Medium Term Development Plans (MTDP) on quarterly and annual basis.

After a successful implementation of the MTDP 2014 – 2017, the Kwahu East District Assembly prepared its MTDP 2018 – 2021 based on the Medium-Term National Development Policy Framework: An Agenda For Jobs: Creating Prosperity And Equal Opportunity For All 2018-2021. The framework is anchored around five development dimensions: **Economic Development, Social Development, Environment, Infrastructure and Human Settlement, Governance, Corruption and Accountability, Ghana's role in International Affairs**

The Progress Report which is prepared quarterly and annually seeks to track the progress of implementation of the activities and projects enshrined in the MTDP. By extension the progress report assesses the efficiency and effectiveness of the District Assembly in the mobilization and efficient utilization of resources. In the year under review, the District Assembly implemented projects and programs within its 2019 Annual Action Plan.

The report covers programmes and projects in the Kwahu East District implemented during the period 1<sup>st</sup> January, 2019 to 31<sup>st</sup> December, 2019.

## **1.1 PURPOSE OF M&E FOR 2019**

The key Monitoring and Evaluation objectives for the year were to provide information that would enable tracking of progress and reach informed decision-making in the implementation of interventions. Specific objectives were:

- To establish system of directives and standards for reviewing, re-planning, and improving performance of development programmes and projects of the district;
- To strengthen the DPCU and other stakeholders in the conduct of Monitoring and Evaluation of the DMTDP;
- Provide a focus on the translation of inputs into outputs and the interaction between programmes/projects and the target group;
- Ensure integration with budgeting, auditing and collaboration with development partners (CSOs, NGOs, FBOs, Communities, etc) engaged in every stage of the District development process; and
- To establish feedback processes to ensure use of monitoring results and a follow up on the implementation of evaluation recommendations

The underlying purpose for the M&E for the year is summarized as follows:

- Identify potentials, opportunities and challenges during the implementation process so that lessons learnt can help review the DMTDP;
- To track how the objectives of the An Agenda For Jobs: Creating Prosperity And Equal Opportunity For All are being achieved
- To assess the level of participation of key stakeholders;
- To ensure transparency and accountability and judicious use of resources;

## **1.2 SUMMARY OF ACHIEVEMENTS OF THE IMPLEMENTATION OF THE DMTDP**

The Proportion of the Annual Action Plan implemented by the end of the year 2019 and Overall proportion of the DMTDP(208-2021) implemented by the end of the year 2019 is presented in the table below;

**Table 1.2.1 PROPORTION OF THE DMTDP IMPLEMENTED**

Indicators	Baseline 2017	Targ et 2018	Actual 2018	Target 2019	Actual 2019	Target 2020	Actual 2020	Target 2021	Actual 2021
<b>1. Proportion of the annual action plans implemented by the end of the year</b>	85%	94%	87.2%	90%	88.1%	90%	n/a	90%	n/a
<b>a. Percentage completed</b>	61%	65%	59.3%	65%	60.3%	65%	n/a	65%	n/a
<b>b. Percentage of ongoing interventions</b>	24.3%	30	29%	25%	24.8%	25%	n/a	25%	n/a
<b>c. Percentage of interventions abandoned</b>	3%	1%	3.4%	3%	0%	3%	n/a	3%	n/a
<b>d. Percentage of interventions yet to start</b>	11.7%	4%	8.3%	7%	12.8%	7%	n/a	7%	n/a
<b>2. Proportion of the overall medium-term development plan implemented</b>	21.3%	25%	19.6%	25%	23.3%	25%	n/a	25%	n/a

**TABLE 1.2.2 DETAILS ON THE ANNUAL ACTION PLAN IMPLEMENTED UNDER THE AGENDA FOR JOBS POLICY FRAMEWORK**

S/N	Development Dimension	2018		2019		2020		2021	
		Plan	Exec	Plan	Exec	Plan	Exec	Plan	Exec
<b>1</b>	<b>Economic Development</b>	17	15	18	13	18	n/a	19	n/a
<b>2</b>	<b>Social Development</b>	36	31	48	45	48	n/a	37	n/a

<b>3</b>	<b>Environment, Infrastructure and Human Settlement</b>	15	14	17	14	19	n/a	16	n/a
<b>4</b>	<b>Governance, Corruption and Accountability</b>	18	15	18	17	19	n/a	19	n/a
<b>5</b>	<b>Ghana's role in international affairs</b>	0	0	0	0	0	n/a	0	n/a
	<b>Total</b>	86	75	101	89	104	n/a	91	n/a

The Table above shows that, the overall implementation of programmes and projects in the District Medium Term Development Plan 2018-2021 had increased from 19.6% in 2018 to 23.3% in 2019. This represents a total of 42.9% performance of the overall implementation of the District Medium Term Development Plan 2018-2021 over the past two years (2018 and 2019). This implies the Assembly has to undertake a mid-term review of the medium term development plan and put in place more prudent measures and strategies to mobilize enough revenue for the implementation of projects and programmes in order to fully implement the District Medium Term Development Plan 2018-2021 to achieve the planned district goals and objectives.

Also 88.1% of planned programmes in the district 2019 Composite Annual Action Plan have been implemented. The high level of success chalked in the implementation of these planned activities was due to active participation of key stakeholders i.e. they were involved in every aspects of the planning process and effective revenue mobilization strategies put in place by the Assembly. The District Assembly intends to continue this in all its future planning and execution of projects and programmes.

### **1.3 CHALLENGES ENCOUNTERED IN THE IMPLEMENTATION OF THE DMTDP INCLUDING M&E CHALLENGES**

The DPCU faced a number of constraints, problems or difficulties which negatively affected effective implementation, monitoring and evaluation of activities in the Annual Action Plan in the period under review.

## **Challenges**

- Poor record keeping by departments, which made it extremely difficult to quickly produce and access information;
- Non-adherence to planning guidelines attributable to poor knowledge of the planning system and its processes;
- Untimely submission of reports from some Departments;
- Inadequate reporting of the progress of programme implementation which is a major hindrance towards availability of information in a standardized format;
- Inconsistencies in data collected from the departments for the same variables for the same period;
- Ineffective sub-district structures
- Limited or low capacities of some DPCU members in Monitoring and Evaluation

## **1.4 PROCESSES INVOLVED**

Participatory and qualitative methods were used to develop the plan for the year as a way of consensus building and enhancing ownership and accountability at each stage of implementation.

The methods used included:

- Review of various national and district documents with regards to indicators, priority interventions, mechanism and approaches toward developing a comprehensive M&E Plan.
- Consultative meetings with community level development actors including traditional authorities, Area Councils, Unit Committees and community members to gain an understanding of the status of the implementation of the DMTDP.
- Consultative meetings with various stakeholders in the district, MDAs, Development Partners, NGOs to establish the monitoring and evaluation mechanisms and recommendations of the proposed mechanisms.
- Establishment of an effective dialogue platform with the private sector, development partners etc.
- Data collection, collation and analysis

The District Planning Co-ordinating Unit (DPCU) adopted multidisciplinary approach in its monitoring and evaluation activities in the year under review. Below are some of the processes involved in the monitoring and evaluation;

- Monitoring of physical projects by the DPCU
- Quarterly DPCU Meetings with Heads of Departments on status of implementation of Activities in the 2019 Annual Action Plan
- Collation of data from reports submitted by Departments and Agencies
- Evaluation of Projects
- PM&E on projects
- Preparation of report
- Validation of report

## **PART TWO**

### **2.0 M&E ACTIVITIES REPORT**

This part outlines the status of programmes and projects undertaken in the district in the period under review. In addition to the programmes and projects update, this part also gives an update on indicators and targets, update on disbursements from funding sources and update on critical development and poverty issues, evaluations conducted, their findings and recommendations and participatory PM&E undertaken and their results.

#### **2.1 PROGRAMME/PROJECT STATUS FOR 2019**

The District Assembly in the period implemented a number of programmes and projects in its 2019 Annual Action Plan. The source of funding in the period was from the DDF, DACF and IGF and Donor. For 2019, a total of One Hundred and One (101) development programmes and projects were carried out in the district. Table 2.1 and 2.2 provides a detailed Project Register and Programme Register in the period under review and their status of implementation.

## 2.2 PROJECT REGISTER

**Table 2.2 PROJECT STATUS FROM JANUARY TO DECEMBER, 2018**

PROJECT DISCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT	CONTRACT SUM GH¢	SOURCE OF FUNDING	DATE OF AWARD	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	REMARKS
Construction of 1 No.CHPS Compound and Ancillary Facilities at Oboyan	<b>Social Development</b>	Oboyan	Paul Ampadu Enterprise	150,157.98	DACF	15/02/15	15/03/15	15/09/15	113,931.24	36,226.00	85%	Roofed/standstill
Completion of 1 No.3-Unit Classroom Block, Office and Store at Asempananye-Kotoso	<b>Social Development</b>	Asempananye Kotoso	Paul Ampadu Enterprise	87,054.45	DACF	08/08/16	08/09/16	08/11/16	74,618.10	12,436.35	100%	Painted and in use/ not fully paid
Construction of 1No.CHPS Compound at Nteso	<b>Social Development</b>	Nteso	Enspat Works Limited	178,494.90	DACF	02/06/16	19/06/17	02/12/16	153,750.48	24,744.06	100%	Completed and in Use



PROJECT DISCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT	CONTRACT SUM	SOURCE OF FUNDING	DATE OF AWARD	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	REMARKS
Rehabilitation and Extension of Health Centre at Akwasiho	<b>Social Development</b>	Akwasiho	Ricanda Company Limited	143,824.45	DACF	02/06/16	19/06/16	02/12/16	89,796.10	54,028.35	80%	Roofed plastered,
Construction of 1No.3-Unit Classroom Block, Office, Store, Urinal and 4-Seater KVIP for Oboyan D/A JHS	<b>Social Development</b>	Oboyan	ZIC TIC Ventures	278,139.75	DACF	01/03/18	20/03/18	01/08/18	165,738.09	112,397.85	95%	Roofed and painted
Construction of 1No.3-Unit Classroom Block, Office, Store, Urinal and 4-Seater KVIP for SDA primary	<b>Social Development</b>	Nkwatia	WenJay Company Ltd	276,403.05	DACF	01/03/18	20/03/18	01/08/18	142,029.30	134,373.75	80%	Roofed and plastered
Construction of 1No. 30 bed capacity ward for St. Joseph clinic	<b>Social Development</b>	Kwahu Tafo	Masterhand Construction Co. Ltd	255,731.05	DACF	01/03/18	20/03/18	01/08/18	167,768.80	87,962.25	100%	Completed and in Use

PROJECT DISCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT	CONTRACT SUM	SOURCE OF FUNDING	DATE OF AWARD	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	REMARKS
Construction of Fence Wall and 1no. Security Post for DCEs Residence	<b>Governance , Corruption and Accountability</b>	Abetifi	Yesu Anaa Woye Good Ent.	180,106.30	DACF	23/03/18	23/03/18	23/09/18	122,762.13	57,344.17	85%	Wall, block and concrete work completed
Construction of Multipurpose District Assembly Office Accommodation at Abetifi	<b>Governance , Corruption and Accountability</b>	Abetifi	ERDUK Co. Ltd	2,000,000	DACF (MLGRD)	10/03/18	01/04/2016	10/12/18	0.00	0.00	40%	Substructure level

PROJECT DISCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT	CONTRACT SUM	SOURCE OF FUNDING	DATE OF AWARD	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	REMARKS
Construction Of 12 Seater WC Toilet	<b>Environment, Infrastructure and Human Settlement</b>	Nkwatia	Zip Tic Ventures	148,894.90	DDF	01/03/18	20/03/18	01/08/18	127,276.20	21,618.70	100%	Completed and in use
Construction Of 4 Seater KVIP for Pepease D/A Primary School	<b>Environment, Infrastructure and Human Settlement</b>	Pepease	M.G. Sejeri Ltd	41,427.05	DACF-RFG	01/03/18	20/03/18	01/08/18	51,494.40	8,582.40	90%	Roofed
Construction of 1No. CHPS Compound at Oframase	<b>Social Development</b>	Oframase	EMKOF const. Wks Ltd	122,937.90	DACF-RFG	04/08/19	04/09/19	04/03/20	51,134.02	71,803.88	60%	Structure at roofing level
Construction of 1No. outhouse for CHPS Compound at Oframase	<b>Social Development</b>	Oframase	EMKOF const. Wks Ltd	88,680.84	IGF	04/08/19	04/09/19	04/03/20	-	88,680.90	60%	Structure at roofing level

PROJECT DISCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT	CONTRACT SUM	SOURCE OF FUNDING	DATE OF AWARD	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	REMARKS
Construction of 2No. Market Pavillions at Kotoso	<b>Social Development</b>	Kotoso	Lapide-YX Limited	122,500.98	DACF-RFG	04/08/19	05/09/19	05/03/20	18,375.15	104,125.85	40%	Substructure level
Construction of 1No. Urinal at Kotoso Market	<b>Social Development</b>	Kotoso	Lapide-YX Limited	17,785.74	IGF	04/08/19	05/09/19	05/03/20	-	17,7785.74	5%	Site cleared
Construction of 1No. 12 Seater W/C Toilet at Bokuruwa	<b>Environment, Infrastructure and Human Settlement</b>	Bokuruwa	Tremplin Ventures	165,961.85	DACF-RFG	04/08/19	05/09/19	05/03/20	24,894.28	141,067.57	70%	Structure roofed
Rehabilitation of selected Blocks at Kwahu-Tafo SHS and Semi-Detached Staff Quarters for Pepease Health Centre	<b>Social Development</b>	Pepease, Kwahu Tafo	Masterhand Construction Co. Ltd	66,983.95	DACF	10/08/19	10/09/19	10/03/20	-	66,983.95	45%	School block Re-roofed
Routine Maintenance-Reshaping of Ahinase JN-Nkwantanang Feeder Road (10KM)	<b>Environment, Infrastructure and Human Settlement</b>	Nkwantanang	Lapide-YX Ltd	63,000	DACF-RFG	23/07/19	23/08/19	28/09/19	63,000	0.00	100%	Completed and motorable

PROJECT DISCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT	CONTRACT SUM	SOURCE OF FUNDING	DATE OF AWARD	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	REMARKS
Construction of 1No. 2400MM Culvert with approach filling on the Ahinase-Kwantanang Feeder Road	<b>Environment, Infrastructure and Human Settlement</b>	Nkwant anang	Everymore-A1 Co. Limited	51,200.00	DACF-RFG	04/03/19	05/04/19	05/05/19	51,200.00	0.00	100%	Completed and in Use
Expand rural electrification project to 13 communities	<b>Environment, Infrastructure and Human Settlement</b>	District wide	Everymore-A1 Co. Limited	321,600.00	GOG	04/02/19	05/03/19	05/09/19	0	0.00	100%	13 communities supported

## 2.3 PROGRAMME REGISTER

PROGRAMME DESCRIPTION	DE- VELOPMEN T DIMENSION OF POLICY FRAMEWOR K	AMOUN T INVOL VED SUM GHC	SOUR CE OF FUND ING	DATE STAR TED	EXPEC TED DATE OF COMPL ETION	EXPEN DITURE TO DATE	OUT STAND ING BALAN CE	IMPL EMEN TATI ON STAT US	TOTAL BENEFICI ARIES	REMAR KS
Identify and train 50 MSMEs in technical , managerial, credit management and marketing skills and train 50 youth in income generating activities with focus on Teenage Mothers	<b>Economic Development</b>	20,000.00	DACF	20/03/19	29/12/19		20,000	0%	0	Not Implemented
Establish and equip a Desk for LED to promote co-ordination and promotion and District LED Committee meetings	<b>Economic Development</b>	20,000.00	DACF	20/01/19	20/01/19	10,000	20,00.00	100%	35 (17males 18females)	Fully implemented
Organize District Investment Forum Annually	<b>Economic Development</b>	25,000.00	DACF	01/01/19	31/12/19	0.00	0.00	0%	0	Not Implemented
Facilitate the registration and operation of 30 business in the district	<b>Economic Development</b>	500	IGF	15/01/19	31/12/19	100.00	400	100%	36(15males, 21females)	Fully implemented
Train 50 youth on rabbit, snail, grass cutter, bee and mushroom rearing as alternative livelihood	<b>Economic Development</b>	10,600.00	DACF	04/06/19	10/11/19	0.00	10,600	0%	0	Not implemented

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS	TOTAL BENEFICIARIES	REMARKS
Support District Chamber of Agriculture, Commerce and Technology (DCACT) to promote agri-business through enhanced interface between the private and public sectors at the district level	<b>Economic Development</b>	20,000	DACF	01/01/19	31/12/19	15,000	5,000.00	70%	3200 (2500males, 700females)	Fully implemented
Promote the development of cashew(3,200) and planting of 50,000 cocoa seedlings for farmers	<b>Economic Development</b>	50,000.00	MAG/DACF	01/01/19	31/12/19	35,000.00	15,000.00	80% completed	407(293males, 114females)	Fully implemented
Build capacity of AEAs and DDOs on new technologies, environmental integration, extension techniques, plant health improvement, pasture and feed formulation for pigs and on Planting for “food and jobs”	<b>Economic Development</b>	30,000	MAG	10/01/19	31/12/19	30,000.00	0.00	100% completed	20 (16males, 5 females)	Fully implemented
Conduct 5 crop demonstrations on conservation farming in Cassava, vegetables and maize production and establish 8acres of 2cassava and maize multiplication farms	<b>Economic Development</b>	24,000	MAG	01/01/19	31/12/19	24,000	0.00	100% Completed	2,349 (1505males, 844 females)	Fully implemented

Organize District Farmers day celebration	<b>Economic Development</b>	58,000	DACF	01/12/19	06/12/19	58,000	0.00	100% Completed	28 (23males, 5females)	Fully implemented
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PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS	TOTAL BENEFICIARIES	REMARKS
Facilitate the Implementation of Government special initiative in Agriculture “Planting for Food and Jobs”	<b>Economic Development</b>	20,000	MAG	01/01/19	31/12/19	20,000	0.00	100% completed	1511 (1,084males, 427females)	Fully implemented
Conduct 8 trainings for 20 DAD staff on extension techniques and provide extension service to all communities in the district	<b>Economic Development</b>	4,000	MAG	23/03/19	12/09/19	4,000	0.00	100% completed	8(5males, 3females)	Fully implemented
Undertake extension service delivery (weekly farm and home visits) by AEAs and supervisors to farmers and FBOs	<b>Economic Development</b>	40,000	MAG	01/01/19	31/12/19	40,000	0.00	100% Completed	3,348 (2,548males, 800females)	Fully implemented
Establish block farms for the cultivation of Atadwe(Tiger Nuts)	<b>Economic Development</b>	50,000	DACF	01/01/19	31/12/19	0.00	50.00	0% Completed	0	Not implemented
Establish and maintain a database on all farmers	<b>Economic Development</b>	2,000	MAG	01/01/19	31/12/19	2,000	0.00	100% Completed	3,348 (2,548males,	Fully implemented



									800females	
Procure and vaccinate animals and Prophylactic Treatment of animals (dogs, cats sheep, goats etc)	<b>Economic Development</b>	10,000	MAG	01/01/19	31/12/19	10,000	0.00	90% Completed	1,302 animals	Fully implemented

<b>PROGRAMME DESCRIPTION</b>	<b>DEVELOPMENT DIMENSION OF POLICY FRAMEWORK</b>	<b>AMOUNT INVOLVED SUM GH¢</b>	<b>SOURCE OF FUNDING</b>	<b>DATE STARTED</b>	<b>EXPECTED DATE OF COMPLETION</b>	<b>EXPENDITURE TO DATE</b>	<b>OUTSTANDING BALANCE</b>	<b>IMPLEMENTATION STATUS</b>	<b>TOTAL BENEFICIARIES</b>	<b>REMARKS</b>
Prepare investment and tourism development brochures and documentaries	<b>Economic Development</b>	20,000	DACF	23/06/19	14/09/19	0.00	20,000.00	0%	0	Not implemented
Collaborate with the private sector to develop at least three Tourist sites	<b>Economic Development</b>	10,000	IFG	20/01/19	21/12/19	5,000	5,000.00	40%		Partially implemented
Procurement of Dual and Mono Desk for basic schools	<b>Social Development</b>	200,000	DACF/DDF	01/05/19	31/12/19	200,000.00	0.00	100%	1500 (850males650female)	Fully implemented
Monitor the implementation of free SHS and TVET in all schools	<b>Social Development</b>	10,000	GOG	24/03/19	20/12/19	5,000	5,000	90%	3,211 (1,290males, 1,921females)	Fully implemented
Promote the teaching and learning of science, technology, engineering and	<b>Social Development</b>	10,000	DACF	21/01/19	30/12/19	10,000	0.00	100%	25,345 students	Fully implemented

mathematics (STEM) and ICT education in basic and secondary education										nted
Facilitate the implementation of school feeding programme with the view to expanding the coverage	<b>Social Development</b>	2,000	IGF	01/01/19	30/12/19	2,000	0.00	70%	8,461 students in 34 schools	Fully implemented
<b>PROGRAMME DESCRIPTION</b>	<b>DEVELOPMENT DIMENSION OF POLICY FRAMEWORK</b>	<b>AMOUNT INVOLVED SUM GH¢</b>	<b>SOURCE OF FUNDING</b>	<b>DATE STARTED</b>	<b>EXPECTED DATE OF COMPLETION</b>	<b>EXPENDITURE TO DATE</b>	<b>OUTSTANDING BALANCE</b>	<b>IMPLEMENTATION STATUS</b>	<b>TOTAL BENEFICIARIES</b>	<b>REMARKS</b>
Organize a 2-day INSET for 50 Basic School Teachers annually	<b>Social Development</b>	5,000	GOG	23/06/19	14/09/19	0.00	5,000.00	100%	50(32male 18female)	Fully implemented
Organize annual Inter-schools Debate and District Mock for all JHS Pupils in the district	<b>Social Development</b>	30,000	DACF	20/01/19	21/12/19	30,000	0.00	100%	1,183	Fully implemented
Support the completion of <b>self-help</b> education projects: Teachers quarters Classroom blocks Toilet Facilities	<b>Social Development</b>	100,000	DACF/	01/01/19	31/12/19	0.00	100,000.00	0%		Not implemented
Institute District Annual Best Teacher's Award to motivate Teachers	<b>Social Development</b>	50,000	DACF	01/11/19	30/12/19	0.00	50,000.00	0%	0	Not implemented
Support EOC and DEO to undertake M&E	<b>Social Development</b>	2,000	IGF/GOG	01/01/19	30/12/19	2,000	0.00	100%		Fully implemented

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Organise quarterly sensitization programmes on adolescent reproductive health and family planning for both in-school and out of school adolescent girls	Social Development	10,000	DACF/GOG	23/01/19	14/12/19	10,000.00	0.00	100%	3,491	Fully implemented
Support annual NIDs, Malaria and TB programmes	Social Development	15,000	DACF	20/01/19	21/12/19	5,000	10,000.00	40%		Partially implemented
Set up and equip District Task Force on endemic diseases to sensitize communities on prevention and support Community Surveillance Services	Social Development	10,000	DACF	01/05/19	31/12/19	0.00	10,000.00	0%		Not implemented
Organize annual hygiene education and screening for at least 90% of food vendors	Social Development	2,000	IGF	24/03/19	20/12/19	2,000	0.00	100%	2,411 vendors	Fully implemented

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS	TOTAL BENEFICIARIES	REMARKS
Support the Japanese Organization For International Cooperation In Family Planning_(JOICFP) to implement project on maternal and new born health promotion in the district	<b>Social Development</b>	4,000	IGF	01/01/19	31/12/19	4,000	0.00	100%	13,000 females (New born mothers and pregnant women)	Fully Implemented
Conduct quarterly advocacy on regenerative health and nutrition through community durbars and health talks	<b>Social Development</b>	5,000	DACF	01/04/19	28/12/19	2,000	3,000	80%	12,582 (3,832males, 9,150 females)	Fully Implemented
Organize annual “Know Your Status Campaign” during Kwahu Easter Festivities	<b>Social Development</b>	10,000	DACF	01/01/19	31/12/19	10,000	0.00	90%	539 (243males, 286females)	Fully implemented
Support the implementation of HIV/AIDS programmes: EMTCT, BCC, HTC etc	<b>Social Development</b>	9,000	DACF	01/01/19	31/12/19	10,000	0.00	90%	560 (252males, 290females)	Fully Implemented

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS	TOTAL BENEFICIARIES	REMARKS
Partner Safe water network and other NGOs implement water supply systems in the district	<b>Social Development</b>	7,000	IGF	02/03/19	31/12/19	0.00	0.00	0%		Not Implemented
Undertake regular National Sanitation Campaign activities	<b>Social Development</b>	10,000	IGF	01/01/19	31/12/19	10,000	0.00	100%	60,279 (40,178males, 20,102females)	Fully Implemented
Undertake capacity building training programmes for DEHU staff	<b>Social Development</b>	8,000	DACF	04/05/19	08/06/19	8,000	0.00	100%	20 (13males, 7females)	Fully Implemented
Undertake Quarterly school health inspection visits, Quarterly school hygiene promotion programmes and Monthly community hygiene promotion using information centres	<b>Social Development</b>	10,000	DACF	23/03/19	23/12/19	10,000	0.00	100%	4,220 (2,232males, 1987 females)	Fully Implemented
Review, gazette and enforce MMDAs' bye-laws on sanitation and building code	<b>Social Development</b>	20,000	DACF	02/01/19	23/12/19	20,000	0.00	100%		Fully Implemented

<b>PROGRAMME DESCRIPTION</b>	<b>DEVELOPMENT DIMENSION OF POLICY FRAMEWORK</b>	<b>AMOUNT INVOLVED SUM GH¢</b>	<b>SOURCE OF FUNDING</b>	<b>DATE STARTED</b>	<b>EXPECTED DATE OF COMPLETION</b>	<b>EXPENDITURE TO DATE</b>	<b>OUTSTANDING BALANCE</b>	<b>IMPLEMENTATION STATUS</b>	<b>TOTAL BENEFICIARIES</b>	<b>REMARKS</b>
Assess the current liquid waste disposal site for the possible inclusion of a treatment system	<b>Social Development</b>	7,000	IGF	02/03/19	31/12/19	7,00.00	0.00	100%		Fully Implemented
Procurement of 1 No. Cesspit Emptier	<b>Social Development</b>	250,000	DACF	01/01/19	31/12/19	0.00	250,000.00	0%		Not Implemented
Register 400 Households and build their capacity to construct household toilets	<b>Social Development</b>	3,000	DACF	04/01/19	08/03/19	3,000	0.00	100%	348 households	Fully Implemented
Undertake quarterly Monitoring and evaluate implementation of sanitation plan	<b>Social Development</b>	10,000	DACF	23/03/19	23/12/19	10,000	0.00	100%	4	Fully Implemented

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS	TOTAL BENEFICIARIES	REMARKS
Facilitate the payment of LEAP with the view to enroll more households	<b>Social Development</b>	85,000.00	GOG	01/01/19	02/12/19	84,963	0.00	100%	174 Households	Fully implemented
Register and generate database for PWDs in the district	<b>Social Development</b>	10,000	DACF	01/01/19	02/06/19	5,000	0.00	100%	501 (176males, 326 females)	Fully implemented
Build the capacity of 200 PWDs in their preferred skills and equip them with starter packs	<b>Social Development</b>	50,000	DACF	01/01/19	31/12/19	50,000	0.00	100%	76 (128males, 192 females)	Fully implemented
Sensitize and lease with credit institutions to provide credit for PWDs in income generation activities	<b>Social Development</b>	9,000	DACF	03/03/19	29/09/19	9,000	0.00	100%		Fully implemented
Support 100 PWDS with tools and Equipments	<b>Social Development</b>	150,000	DACF	16/03/18	23/12/18	60,000	0.000	100%	96 (41males, 55 females)	Fully implemented
Support brilliant 60 PWDs to further their education	<b>Social Development</b>	30,000	DACF	01/01/19	31/12/19	20,000	0.00	100%	54(25males, 29females)	Fully Implemented

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS	TOTAL BENEFICIARIES	REMARKS
Organize quarterly inspection of daycare Centers and monitor the activities of NGO	<b>Social Development</b>	5,000.00	GOG/ DACF	01/01/19	02/12/19	3,963	1,000.00	100%	12 daycare centres with 865(410males, 455 females	Fully implemented
Organize public education programmes of good parenting, marriages, Health Insurance and other social welfare issues	<b>Social Development</b>	10,000	DACF	01/01/19	02/12/19	2,000	8,000.00	100%	5,150 (3,091males , 2059females	Fully implemented
Register 1,000 indigenes and PWDs onto the National Health Insurance Scheme	<b>Social Development</b>	10,000	DACF	01/01/19	31/12/19	10,000	0.00	100%	1,360 (565male, 795female	Fully implemented
Support 100 brilliant students to further their education	<b>Social Development</b>	130,000	DACF	01/01/19	31/12/19	127,000	0.00	100%	80 students	Fully implemented



<b>PROGRAMME DESCRIPTION</b>	<b>DEVELOPMENT DIMENSION OF POLICY FRAMEWORK</b>	<b>AMOUNT INVOLVED SUM GH¢</b>	<b>SOURCE OF FUNDING</b>	<b>DATE STARTED</b>	<b>EXPECTED DATE OF COMPLETION</b>	<b>EXPENDITURE TO DATE</b>	<b>OUTSTANDING BALANCE</b>	<b>IMPLEMENTATION STATUS</b>	<b>TOTAL BENEFICIARIES</b>	<b>REMARKS</b>
Facilitate the planting of 500 tree seedling in endangered communities and clamp down on chain saw operation	<b>Environment, Infrastructure and Human Settlement</b>	6,000	IGF	20/03/19	31/12/19	0.00	6,000	5%	0	Partially implemented
Undertake public sensitization on the use of environmentally friendly methods and products such as LPG and	<b>Environment, Infrastructure and Human Settlement</b>	12,000	DACF	30/06/19	21/11/19	5,000	7,000	100%	3,721(1090males, 26821fe males	Fully Impleneted
Organise annual sensitization of rural communities on environmental conservation practices	<b>Environment, Infrastructure and Human Settlement</b>	8,000	DACF	09/01/19	12/12/19	8000	5,000	75%	3,411(2351males, 1060 females	Implemete d
Educate public and private institutions on natural and man-made hazards and disaster risk reduction	<b>Environment, Infrastructure and Human Settlement</b>	8,000	IGF	01/01/19	31/12/19	5,000	3,000	90%	1,189 (629males, 560 females	Implement ed
Prepare District Disaster Response and Management Plan	<b>Environment, Infrastructure and Human Settlement</b>	20,000	DACF	01/01/19	07/06/19	0.00	20,000	5%	0	Not implemented
Support disaster victims with relief items with focus on the vulnerable	<b>Environment, Infrastructure and Human Settlement</b>	74,000	DACF	01/01/19	31/12/19	45,000	30,000	70%	20 (9males, 11female	Partially implemented

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Supply 10 Desk Top Computers and accessories to 10 selected basic schools	Environment Infrastructure and Human Settlement	20,000	DACF	01/01/19	31/12/19	0.00	20,000	0%		Not Implemented
Ensure regular maintenance of street lights, boreholes and assembly property	Environment Infrastructure and Human Settlement	40,000	IGF/DACF	01/01/19	31/12/19	24,200	16,000.00	70%	72,931	Partially Implemented
Undertake street Naming and Property Addressing System	Environment, Infrs and Human Settlement	20,000	DACF	01/01/18	31/12/18	0.00	20,000.00	0%		Not implemented
Organize regular Technical committee meeting and statutory spatial planning committee meetings and enforce building codes	Environment, Infrs and Human Settlement	20,000	IGF	01/01/19	31/12/19	20,000	0.00	100%	76 building plans approved	Fully implemented
Prepare base maps for 2 unplanned settlements and secure land title deeds for government acquired lands(eg land registration, compensation etc)	Environment, Infrs and Human Settlement	50,000	IGF	01/01/19	31/12/19	4,000	46,000	30%		Partially implemented

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Support capacity building for 80 staff at all levels annually	<b>Governance, Corruption and Accountability</b>	24,000	DACF-RFG	23/01/19	12/12/19	24,000	0.00	100%	90 67males , 23females	Implemented
Carry out Monitoring and evaluation (M&E) activities in line with NDPC guidelines	<b>Governance, Corruption and Accountability</b>	35,000	DACF	28/03/19	26/12/19	30,000	5,000	100%		Fully Implemented
Organise DPCU/Budget Committee meetings to prepare annual action/procurement plans and Budget Estimates	<b>Governance, Corruption and Accountability</b>	40,000	DACF	20/03/19	20/12/19	40,000	0.00	100%	30 (21males, 8females)	Fully Implemented
Procure ICT/Facilitation equipment:2 no. Lap Tops, 5No Desk Top, 1No. Photocopier, 1No. Scanner, and PA System	<b>Governance, Corruption and Accountability</b>	30,000	DACF-RFG	02/06/19	20/09/19	17,000	13,000	50%	2 (project or,PA system)	Partially implemented
Procure and maintain office furniture, stationery and equipment annually (Generator, Furniture etc)	<b>Governance, Corruption and Accountability</b>	30,000	DACF-RFG	02/06/19	20/09/19	0.00	30,000	40%	120 (98males, 22females)	Partially Implemented

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Maintain Assembly vehicles annually to remain road worthy	<b>Governance, Corruption and Accountability</b>	30,000	DACF	01/01/19	31/12/19	26,000	4,000	100%	5 vehicle	Fully Implemented
Organize training on minutes, report writing, and data management for DPCU Members and HODs	<b>Governance, Corruption and Accountability</b>	15,000	DACF	03/07/19	30/07/19	0.00	15,000	0%		Not implemented
Organize annual capacity building programmes for Assembly Members and Unit Committees to function effectively	<b>Governance, Corruption and Accountability</b>	15,000	DACF	21/09/19	22/09/19	15,000	0.00	100%	35( 30males , 5Female s)	Implemented
Organize annual publicity programmes to enhance tax consciousness and undertake revenue monitoring	<b>Governance, Corruption and Accountability</b>	5,000	IGF	21/03/19	23/12/19	5,000	0.00	100%	60,000	Implemented
Collect data to update revenue register/data bank annually	<b>Governance, Corruption and Accountability</b>	10,000	IGF	02/03/19	31/12/19	2,000	8,000	40%		Partially Implemented
Train and motivate revenue collectors annually to improve performance	<b>Governance, Corruption and Accountability</b>	10,000	DACF-RFG	02/04/19	31/12/19	4,000	6,000	100%	38 (14male s, 24 females	Implemented
Organize bi-annual community durbars and Radio programmes to engage the public on local governance issues	<b>Governance, Corruption and Accountability</b>	10,000	DACF	04/06/19	20/12/19	8,000	2,000	100%	30,000	Implemented

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Organize Town Hall meetings and encourage citizens to participate in government	<b>Governance, Corruption and Accountability</b>	15,000	IGF	04/03/19	04/09/19	15,000	0.00	100%	1000 (429males, 571female)	Implemented
Equip the District Fire Service, Magistrate Court and Police Service with furniture, computers and accessories	<b>Governance, Corruption and Accountability</b>	20,000	IGF	10/01/19	31/12/19	10,000	10,000	70%	16 (42males, 14females)	Partially Implemented
Support national day celebrations, government programmes and security	<b>Governance, Corruption and Accountability</b>	50,000	DACF/IGF	06/03/19	06/12/19	50,000	0.00	100%	2,129	Fully Implemented
Support security Agencies to regulate activities of Fulani Herdmen and support DISEC activities	<b>Governance, Corruption and Accountability</b>	100,000	DACF/IGF	01/01/19	31/12/19	100,000	0.00	100%	30,000	Fully Implemented

## 2.4 IMPLICATIONS OF THE INTERVENTIONS' STATUS ON DISTRICT GOALS AND OBJECTIVES

**Table 2.4.1 ECONOMIC DEVELOPMENT**

DMTDP GOALS 2018-2021	DMTDP SUB-GOALS 2018-2021	POLICY OBJECTIVES
<b>Build a Prosperous Society</b>	<b>PRIVATE SECTOR DEVELOPMENT</b>	Support Entrepreneurs-hip and SME Development
		Enhance domestic trade
<p>The District Assembly recognizing the critical role small businesses play in the district economy, the Assembly through its Medium Term Development Plan 2018-2021 envisages the strengthening of MSMEs to become the key industries of tomorrow by improving their productivity and innovation. The district Assembly during the period under review implemented only two(2) out of five(5) planned activities under this goal which was inadequate. However, it is generally recognized that MSMEs face unique challenges, which affect their growth and profitability and hence, diminish their ability to contribute effectively to sustainable development.</p> <p>The key challenges encountered were:</p> <ul style="list-style-type: none"><li>• Limited access to finance and credit for MSMEs;</li><li>• Non establishment of Business Advisory Centre in the district.</li><li>• Limited technical and entrepreneurial skills as a result of inadequate education and skills;</li><li>• Poor road and market infrastructure;</li><li>• Unreliable Micro financing companies.</li></ul> <p>Way forward</p> <p>To develop and promote small and medium enterprises in the district, there is the need for:</p> <ul style="list-style-type: none"><li>• Creating an enabling environment that is appreciably devoid of corruption and bureaucracy, and at the same time, motivating and entrepreneurally friendly;</li><li>• Inculcate in SMEs the habit of training and developing their management and staff in order to build capacity for meeting the challenges of the time and embrace and take advantage of developments in information and telecommunications technology and other technological areas.</li></ul>		

DMTDP GOALS 2018-2021	DMTDP SUB-GOALS 2018-2021	POLICY OBJECTIVES
<b>Build a Prosperous Society</b>	<b>AGRICULTURE AND RURAL DEVELOPMENT</b>	<ul style="list-style-type: none"> <li>• Enhance the application of science, technology and innovation</li> <li>• Improve production efficiency and yield</li> <li>• Promote livestock and poultry development for food security and income generation</li> <li>• Improve Post-Harvest Management</li> </ul>
	<b>1. TOURISM AND CREATIVE ARTS DEVELOPMENT</b>	<ul style="list-style-type: none"> <li>• Diversify and expand the tourism industry for economic development</li> </ul>
<p>Agriculture and tourism are seen as the major sectors of the district economy, contributing about 70% in terms of income and employment generation. The sub-sector is the backbone of the economic system of the district.</p> <p>. As at the end of 2019, eleven out of thirteen programmes and projects were implemented representing 84.6% achievement which is encouraging. However, the following challenges were encountered:</p> <ul style="list-style-type: none"> <li>• Low extension farmer ratio (Inadequate extension officers); Unfavourable market prices for agricultural produce;</li> <li>• High cost and poor access to farm inputs; Low level of agricultural mechanization;</li> <li>• Low adoption to modern agricultural technologies; High post-harvest losses due to inadequate and good storage facilities; and</li> <li>• Low recovery rate of Planting for Food and Jobs by farmers; Inadequate Veterinary officers; and</li> <li>• Uncompetitive local livestock and poultry industry</li> </ul> <p>Way forward</p> <ul style="list-style-type: none"> <li>• Support for long-term food security instead of food aid;</li> <li>• Improved access to land, credit, water and appropriate seeds and breeds;</li> <li>• Improved access to relevant agricultural advice and support; to appropriate technologies; and an agricultural research system that reflects their needs; and</li> <li>• Development of value chains, market infrastructure and quality and safety mechanisms</li> </ul>		

**Table 2.4.2 SOCIAL DEVELOPMENT**

DMTDP GOALS 2018-2021	DMTDP SUB-GOALS 2018-2021	POLICY OBJECTIVES
<b>Create opportunities for all</b>	<b>1. EDUCATION AND TRAINING</b>	<ul style="list-style-type: none"> <li>• Enhance inclusive and equitable access to, and participation in quality education at all levels</li> <li>• Strengthen school management systems</li> </ul>
	<b>HEALTH AND HEALTH SERVICES</b>	<ul style="list-style-type: none"> <li>• Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)</li> <li>• Reduce disability morbidity, and mortality</li> <li>• Ensure the reduction of new HIV and AIDS/STIs infections, especially among the vulnerable groups</li> </ul>
<p>The District Assembly has placed much emphasis on Enhance inclusive and equitable access to, and participation in quality education at all levels and Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC) because they have the potential of producing well educated and skilled and healthy population capable of transforming the key sectors of the district economy for wealth creation and poverty reduction. During the period under review twenty five (25) out of twenty eight (28) programmes and projects, representing 89.2% were implemented under these two key sectors of the district economy.</p> <p>The challenges to the achievement of the inclusive and equitable access to, and participation in quality education at all levels in the district were:</p> <ul style="list-style-type: none"> <li>• Inadequate logistics to carry out planned activities;</li> <li>• Inadequate physical facilities has severely overstretched learning facilities thereby posing serious risks on the active participation of pupils in school activities;</li> </ul>		



- Gender, socio-economic and community disparities negatively impacts on access, retention and participation of pupils;
- Inadequate classrooms infrastructure for some school

#### Way forward

To achieve a better future by promoting and enhancing integral human development, there is the need to:

- Improve service delivery mechanisms within and between the sectors;
- Strengthen and formalize partnerships and coordination with stakeholders at all levels;
- Effectively distribute school materials and supplies;
- Build capacity and developing skills at all levels;
- Mobilize resources for effective service delivery at all levels; and
- Expand and enhance opportunities and incentives to rural areas.

The challenges to the achievement of affordable, equitable, easily accessible and Universal Health Coverage (UHC) were:

- Inadequate logistics to carry out planned activities;
- Inadequate physical facilities(lack of District Hospital); and

#### Way forward

To achieve an efficient health system which can deliver an internationally acceptable standard of health services, there is the need to:

- Improve service delivery;
- Strengthen partnership and coordination with stakeholders;
- Strengthen health systems;
- Improve maternal health;
- Promote healthier lifestyles;

DMTDP GOALS 2018-2021	DMTDP SUB-GOALS 2018-2021	POLICY OBJECTIVES
<b>Create opportunities for all</b>	<b>2.WATER AND SANITATION</b>	Improve access to safe and reliable water supply services for all Improve access to improved and reliable environmental sanitation services
	<b>CHILD AND FAMILY WELFARE</b>	Ensure effective child protection and family welfare system
	<b>THE AGED</b>	Enhance the well-being of the aged
	<b>10. SOCIAL PROTECTION</b>	Strengthen social protection, especially for children, women, persons with disability and the elderly
	<b>DISABILITY AND DEVELOPMENT</b>	Promote full participation of PWDs in social and economic development of the country
<p>The district Assembly recognizing the critical role water and sanitation and social protection play in the district economy, the Assembly through its Medium Term Development Plan 2018-2021 adopted the above goals and objectives to improve these sectors. The district Assembly during the period under review implemented eighteen out of twenty planned activities under this goal and objectives, which is very encouraging and within our target for the year.</p> <p>However the key challenges encountered were:</p> <ul style="list-style-type: none"> <li>• Rapid urbanization and population pressures;</li> <li>• Unplanned expansion of settlements;</li> <li>• Low investment in sanitation delivery;</li> <li>• Ineffective collaboration among stakeholders responsible for environmental management and social protection;</li> <li>• Unavailability of accurate and timely data on sanitation and social protection.</li> </ul>		

### Way forward

To increase access to improved sanitation and social protection in the district, there is the need to:

- Increase in access to proper sanitation system and social welfare systems;
- Provide sanitation services in major cities and densely populated rural areas;

### 2.4.3 ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENT

DMTDP GOALS 2018-2021	DMTDP SUB-GOALS 2018-2021	POLICY OBJECTIVES
<b>Safeguard the natural environment and ensure a resilient built environment</b>	<b>PROTECTED AREAS</b>	<ul style="list-style-type: none"> <li>• Expand forest conservation areas</li> <li>• Protect existing forest reserves</li> </ul>
	<b>ENVIRONMENTAL POLLUTION</b>	<ul style="list-style-type: none"> <li>• Reduce environmental pollution</li> </ul>
	<b>CLIMATE VARIABILITY AND CHANGE</b>	<ul style="list-style-type: none"> <li>• Enhance climate change resilience</li> </ul>
	<b>DISASTER MANAGEMENT</b>	<ul style="list-style-type: none"> <li>• Promote proactive planning for disaster prevention and mitigation</li> </ul>
	<b>1. TRANSPORT INFRASTRUCTURE: ROAD, RAIL, WATER AND AIR</b> <b>2. INFORMATION COMMUNICATION TECHNOLOGY (ICT)</b> <b>INFRASTRUCTURE 3. MAINTENANCE</b> <b>HUMAN SETTLEMENTS AND HOUSING</b>	1.1 Improve efficiency and effectiveness of road transport infrastructure and services 1.2 Enhance application of ICT in national development Promote proper maintenance culture Promote a sustainable, spatially integrated, balanced and orderly development of human settlements

The above goal and objectives aimed at ensuring the sustainable and efficient management of forest resources, conserve biodiversity in protected areas and forest landscapes and integrate small producers into forestry development and conservation and disaster management. The district Assembly during the period under review implemented eight out of eleven planned activities under this goal and objectives, which is quite

encouraging and within our target for the year.

The key challenges encountered in 2018 were:

- Burning of forest reserves;
- Felling of trees within and outside forest reserves;

Way forward

- Promote sustainable forest management through the establishment of permanent forest estates;
- Prevent felling of natural forests unless the land is developed to provide sustainable jobs and income, whether through agriculture, plantation or other profitable land use;
- Develop forest plantations to meet the impact of climate change and to meet future timber demand for both domestic and international markets;
- Promote community forestry activities with the view of empowering rural communities and alleviating poverty;
- Implement interventions that seek to improve livelihoods and human well-being, ensures that habitats are secured and endangered species are protected and also strengthen accountability and democratization at the community level.
- Enhance disaster preparedness at all levels through disaster risk management education, awareness and training;
- Reduce socio-economic vulnerabilities to disaster as well as dealing with the environmental and other hazards that trigger them.

#### **2.4.4 GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY**

<b>DMTDP GOALS 2018-2021</b>	<b>DMTDP SUB-GOALS 2018-2021</b>	<b>POLICY OBJECTIVES</b>
<b>Maintain a stable, united and safe society</b>	<b>LOCAL GOVERNMENT AND DECENTRALISATION</b>	Deepen political and administrative decentralization
		Improve decentralised planning
		Strengthen fiscal decentralization
		1.1 Improve popular participation at regional and district levels

	<b>2. PUBLIC POLICY MANAGEMENT</b>	Enhance capacity for policy formulation and coordination
	<b>HUMAN SECURITY AND PUBLIC SAFETY</b>	Enhance security service delivery
<p>The above goal and objectives aimed at improving decentralization and participation. The district Assembly during the period under review implemented fifteen out of sixteen planned activities under this goal and objectives, which is very encouraging and within our targets.</p> <p>To improve Civil Society Organizations participation in local governance and development in the district, there is the need to:</p> <ul style="list-style-type: none"> <li>• Develop a strong and decisive leadership in driving the aid program forward to achieve sustainable economic growth;</li> <li>• Increase partnerships between the Government and CSOs to provide services and public infrastructure; and</li> <li>• Build a unified and dynamic public sector that effectively delivers on government goals with all key stakeholders working in collaboration</li> </ul>		

## 2.5 UPDATE ON DISBURSEMENTS FROM FUNDING SOURCES

### 2.5.1 FUNDING BY SOURCES (GH¢)

The District Assembly obtains its revenue for development from different sources. These include, among others, the District's Internally Generated Fund (IGF), the District Assemblies' Common Fund (DACF), District Development Facility (DDF), the releases from the HIPC Fund, Government of Ghana Grants which come to support specific programmes/projects and Donor Grants which are also project specific. Table 2.5.1 shows the funding sources and the actual amount received in the year.

**TABLE 2.5.1 UPDATE ON REVENUE SOURCES**

<b>EXPENDITURE ITEM</b>	<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
IGF	375,768.11	460,350.00	363,953.18	464,711.00	446,051.00	544,225.00	n/a	598,647.50	n/a
DACF	1,440,929.67	2,742,584.45	1,366,395.03	3,474,204.80	1,713,538.72	3,926,845.93	n/a	4,099,530.52	n/a
MP's CF	170,231.39	200,000.00	384,270.85	350,000.00	327,183.87	385,000.00	n/a	423,500.00	n/a
PWDs CF	29,682.00	256,900.00	269,002.07	280,000.00	214,248.30	308,000.00	n/a	338,800.00	n/a
MSHAP	0.00	20,000.00	12,005.57	27,025.34	12,494.93	18,727.87	n/a	20,600.66	n/a
DDF(DACF-RFG)	0	594,940.00	496,161.00	845,355.00	1,335,835	1,653,400.00	n/a	718,740.00	n/a
SIP FUND	0	10,000.00	5,040.64	50,000.00	60,000.00	70,000.00	n/a		
OTHERS (CIDA)	75,000.00	70,540.56	70,734.24	197,262.04	162,262.00	178,488.24	n/a	196,337.07	n/a
<b>TOTAL</b>	<b>2,091,611.17</b>	<b>2,4,345,315.01</b>	<b>2,967,562.58</b>	<b>5,688,558.18</b>	<b>5,291,615.22</b>	<b>5,986,079.13</b>		<b>6,396,155.00</b>	<b>n/a</b>

The annual budget estimates of the district Assembly are the financial expressions of the Assembly's plans to effect a qualitative and quantitative change in the living conditions of the populace. The measurement of revenue performance is necessary for the determination of the economic efficiency and effectiveness of the collection efforts and determining the revenue collection index.

In 2018, GH¢4,652,014.18 out of GH¢6,069,114.85 budgeted revenue were collected. Indicating 76.65% of revenue was realised.

In 2019, GH¢ 7,085,682.17 out of GH¢ 7,461,659.64 budgeted revenue were realised as at December, 2019. Indicating 94.96% of revenue realised. Comparing 2018 and 2019, this represents a growth of 52.3% in revenue realization. IGF recorded 22.56% growth in 2019 as compared to 2018. This was as a result of;

- Effective revenue collection.
- Provision of adequate logistics to revenue collectors / task force for revenue mobilization.

The 52.3% increase in all revenue sources in 2019 as compared to 2018 was as a result of;

- Increase in revenue transfer of about GH¢ 1,000,000 from the government.
- Sanitation challenge Award won by the Assembly which brought in additional funds.
- Increase in revenue support from Donors.

The Assembly was not able to achieve its budget targets which retards the development efforts of the district. This resulted in the Assembly's ability to execute about 88.1% of the programmes and activities set out in the 2019 Composite Annual Action Plan. There is therefore the need to make frantic efforts to widen the tax net in the district.

Release of funds to the District was encouraging in the period as almost all the funding sources were within the budgeted. The Assembly in the period received three quarters of its share of the DACF .

### **Efforts to Generate Funds**

As part of the efforts to help boost revenue generation, the Assembly has procured a software data base which is updated to provide accurate data for revenue generation. In addition, a number of training programmes were organized for Revenue collectors in the year under review to improve upon their performance. The reshaping of feeder roads leading to market centers were all geared towards shoring up internal revenue generation. There have also been tax education and reshuffling of revenue collectors all aimed improving revenue in the district. Others are; Continues revaluation of commercial and residential properties, formation of revenue task force and stakeholders consultation on fee fixing resolution for the Assembly

#### **a) Challenges to Revenue Generation**

The district's ability to mobilize revenue is hampered by poor road network which affects morale of traders as well as inadequate logistics for revenue collectors including motorbikes/bicycles, raincoats, etc.

#### **b) Other Challenges With Regards To Generating Funds**

- Lack of motivation for our revenue staff and therefore low morale



## 2.5.2 UPDATE ON DISBURSEMENTS

The funds received in the district were disbursed to finance ongoing and new programmes, projects and service delivery. Funds were disbursed in line with the annual budget. The disbursements covered administration, service, and investment. Table 2.5.2 shows the disbursement for the year 2013 to 2017.

**Table 2.5.2 UPDATE ON EXPENDITURE**

<b>EXPENDITURE ITEM</b>	<b>Baseline 2017</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
Compensation	1,548,348.31	1,778,720.00	1,709,900.5	1,794,897.00	1,870,584.00	1,991,756.21	N/A	2,190,931.83	N/A
Goods And Service	862,106.44	1,511,553. -6	1,658,597.13	3,112,429.00	2,097,724.00	3,366,662.09	N/A	3,702,228.30	N/A
Investment/Assets	1,021,197.82	2,778,841.69	1,492,303.18	2,554,333.00	1,091,181.00	2,407,680.35	N/A	2,648,448.39	N/A
<b>TOTAL</b>	<b>3,431,652.57</b>	<b>6,069,114.85</b>	<b>4,869,800.81</b>	<b>7,461,659.64</b>	<b>5,059,489.94</b>	<b>7,765,098.65</b>	<b>N/A</b>	<b>8,541,608.52</b>	<b>N/A</b>

Prudent management of the Assembly's financial resources is the key to the attainment of its development goals and objectives. This means that the Assembly has to achieve positive results and meet targets at the least practical cost and by making the best use of resources (i.e. efficiency).

In 2018, GH¢4,860,800.81 out of GH¢6,069,114.85 budget expenditure was spent, indicating 80% of budgeted expenditure spent. In 2019, GH¢5,059,489.94 out of GH¢7,461,659.64 Budgeted expenditure was spent, indicating 67.81% of budgeted expenditure spent. Comparing 2018 and 2019, it shows a slight improvement in expenditure in 2019, for about 4.1%

## **COMMENTS ON:**

### **a) Adequacy of Funds**

With high inflationary trends and our inability to increase our rates yearly, funds generated always fall short of the cost of programmes and projects to be executed and funds are mostly inadequate.

### **b) Utilization of Funds In Accordance With The Budget**

The Assembly has put in place measures to spend within the confines of the budget.

### **c) Other Challenges With Regards To Disbursements**

The debt owed by the Assembly to several service providers put undue pressure on the Assembly in the disbursement of funds especially the DACF.

## 2.6 UPDATE ON CORE DISTRICT INDICATORS

Table 2.6 below provides a summary of assessment of performance on the core district indicators that were identified and monitored in the year under review.

**TABLE 2.6: PERFORMANCE OF CORE INDICATORS AT THE DISTRICT LEVEL**

	<b>Indicator (Categorised by Development Dimension of Agenda for Jobs)</b>	<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
	<b>ECONOMIC DEVELOPMENT</b>									
1.	<b>Total output in agricultural production (Metric tonnes)</b>									
	Maize	350,000	412,218.01	412,218.01	450,000	442,824.50	2,200	N/A	2,500	N/A
	Rice (milled),	1,000	1,200	1,093	2000	1,300	3,000	N/A	4,000	N/A
	Cassava	2500,000	300,000	285,129.40	300,000	292,325.40	400,000	N/A	8,000	N/A
	Yam	5,724	6,000	6,183.02	7,000	65,190	7,000	N/A	7,000	N/A
	Cocoyam	12,328	13,000	15,000.02	17,000	15,912	20,000	N/A	22,000	N/A
	Plantain	300,000	250,000	302,759.40	350,000	321,652.80	350,000	N/A	360,000	N/A
	Groundnut	600	1,039	898.10	15,000	915.09	14,000	N/A	16,000	N/A
	Cowpea	60.06	80	65.2	100	89	100	N/A	100	N/A
	Tomatoes	4,113.06	3,150	3,148.9	5,200	4,296	6,200	N/A	6,300	N/A

	<b>Indicator (Categorised by Development Dimension of Agenda for Jobs)</b>		<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
		Cocoa	220,000	225,000	225,685	235,000	231,619	135,000	N/A	135,000	N/A
		Oil palm	63,001.3	65,000	64,567	70,000	66,249	70,000	N/A	70,000	
		Sheep	25,378	27,000	26,000	30,000	28,000	30,000	N/A	32,000	N/A
		Goat	43,723	45,000	45,682	47,000	46,000	49,000	N/A	50,000	N/A
		Pig	9,000	10,000	12,000	14,000	13,000	16,000	N/A	18,000	N/A
		Poultry	45,920	47,000	51,389	52,000	50,000	54,000	N/A	54,000	N/A
2.	<b>Percentage of arable land under cultivation</b>		65%	70%	72%	75%	73%	75%	N/A	75%	N/A
3.	<b>Number of new industries established</b>		0	1	1	2	3	1	N/A	1	N/A
	i. Agriculture,		0	2	0	1	4	1	N/A	1	N/A
	ii. Industry,		1	3	2	2	2	3	N/A	3	N/A
	iii. Service										
4.	<b>Number of new jobs created</b>			1,000	3,286	4,000	3,490	4,000	N/A	4,500	N/A
	iv. Agriculture		900								
	v. Industry			100	11	100	56	100	N/A	100	N/A
	vi. Service		4								

	<b>Indicator (Categorised by Development Dimension of Agenda for Jobs)</b>	<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
		200	300	241	300	267	350	N/A	400	N/A
	<b>SOCIAL DEVELOPMENT</b>					N/A		N/A		N/A
5.	<b>Net enrolment ratio</b>	44.9	65	49.8%	65%	51%	70%	N/A	70%	N/A
	i. Kindergarten	45.6	65	61.7%	65%	62.7%	70%	N/A	70%	N/A
	ii. Primary	45.0	65	32.5%	65%	34.5%	70%	N/A	70%	N/A
	iii. JHS									
6.	<b>Gender Parity Index</b>	0.98	1	0.99	1	0.99	1	N/A	1	N/A
	i. Kindergarten	1.02	1	1.01	1	1.01	1	N/A	1	N/A
	ii. Primary	1.03	1	1.03	1	1.03	1	N/A	1	N/A
	iii. JHS	1.04	1	1.05	1	1.05	1	N/A	1	N/A
	iv. SHS									
7.	<b>Completion rate</b>	68.2%	70%	69.2%	75%	69.2%	75%	N/A	80%	N/A
	i. Kindergarten	65.0%	70%	65.5%	75%	65.5%	75%	N/A	80%	N/A
	ii. Primary	50.2%	70%	52.4%	75%	52.4%	75%	N/A	80%	N/A
	iii. JHS	56.7%	70%	54.3%	75%	54.3%	75%	N/A	80%	N/A
	iv. SHS									

	<b>Indicator (Categorised by Development Dimension of Agenda for Jobs)</b>	<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
8.	<b>Number of operational health facilities</b>	16	21	19	21	19	21	N/A	21	N/A
	i. CHP Compound	1	2	1	2	1	5	N/A	5	N/A
	ii. Clinic	5	7	5	7	5	10	N/A	10	N/A
	iii. Health Centre									
	iv. Hospital	0	1	0	1	0	1	N/A	1	N/A
9.	<b>Proportion of population with valid NHIS card</b>	53,196	70,000(40,000female	32,721	80,000	34,217	85,000	N/A	90,000(	N/A
	i. Total (by sex)	(31,729 female,	,30,000 male	(32,782 female	(50,000 female,		(50,000 female,		53,000 female,	
	ii. Indigents	21,467		21,939	30,000		35,000male		37,000	
	iii. Informal	male)		male	male		ale		male)	
	iv. Aged	34,821	39,000	35,193	42,000	38,245	44,000	N/A	45,000	N/A
	v. Under 18years									
	vi. pregnant women	22,873	25,000	23,227	27,000	25,418	28,000	N/A	29,000	N/A
		15,000	18,000	15,789	20,000	17,310	20,000	N/A	22,000	N/A
		27,391	35,000	30,281	36,000	32,619	38,000	N/A	38,000	N/A
		2,932	3,000	2,953	3,000	2,810	3,000	N/A	3,200	N/A
10.	<b>Number of births and deaths registered</b>	87	120	95	2,896	1,058(539male,	3,000	N/A	3,000	N/A

	<b>Indicator (Categorised by Development Dimension of Agenda for Jobs)</b>	<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
	i. Birth (sex)					519female				
	ii. Death (sex, age group )	278	300	257	20	10 (8male, 2female	400	N/A	400	N/A
11.	<b>Percent of population with sustainable access to safe drinking</b>	51%	70	65%	80%	67%	85%	N/A	85%	N/A
		67%	80%	71%	85%	75%	90%	N/A	90%	N/A

	<b>Indicator (Categorised by Development Dimension of Agenda for Jobs)</b>	<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
	<b>water sources<sup>1</sup></b> i. District ii. Urban iii. Rural	42%	50%	57%	70%	59%	75%	N/A	80%	N/A
12.	<b>Proportion of population with access to improved sanitation services</b> i. District ii. Urban iii. Rural	64.5%	75	71.4%	80%	N/A	85%	N/A	85%	N/A
		75%	75%	80%	80%	N/A	85%	N/A	85%	N/A
		40%	50%	50%	55%	N/A	55%	N/A	60%	N/A
13.	<b>Maternal mortality ratio (Institutional)</b>	0	0	0	0	0	0	N/A	0	N/A
14.	<b>Malaria case fatality (Institutional)</b> i. Sex ii. Age group	0	0	0	0	0	0	N/A	0	N/A
		0	0	0	0	0	0	N/A	0	N/A
15.	<b>Number of recorded cases of child</b>	1	0	0	0	0	0	N/A	0	N/A

<sup>1</sup> CWSA defines access to safe water to include the following elements:

1. Ensuring that each person in a community served has access to no less than 20 litres of water per day
2. Ensure that walking distance to a water facility does not exceed 500 meters from the furthest house in the community
3. That each sprout of borehole or pipe system must serve no more than 300 persons and 150 for a hand dug well
4. The water system is owned and managed by the community
5. Water facility must provide all year-round potable water to community members



	<b>Indicator (Categorised by Development Dimension of Agenda for Jobs)</b>	<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
	<b>trafficking and abuse</b> i. Child trafficking (sex) ii. Child abuse (sex)	12	10	14	10	13	10	N/A	10	N/A
	<b>Safeguard the Natural Environment and Ensure a Resilient, Built Environment</b>									
16.	<b>Percentage of road network in good condition</b>					N/A		N/A		N/A
	Total	12%	20%	13%	25%	18%	25%	N/A	30%	N/A
	Urban	40%	60%	42%	65%	45%	65%	N/A	65%	N/A
	Feeder	8%	20%	9%	30%	35%	40%	N/A	40%	N/A
17.	<b>Percentage of communities covered by electricity</b>	80%	95%	90%	96%	N/A	98%	N/A	100%	N/A
	District	60%	65%	70%	80%	N/A	90%	N/A	95%	N/A
	Rural	87%	95%	90%	95%	N/A	100%	N/A	100%	N/A
	Urban									
	<b>Governance, Corruption and Public Accountability</b>									
18.	<b>Reported cases of crime</b>	128	30	54	60	32	60	N/A	60	N/A
	i. Men,									
	ii. Women	45	30	18	40	2	40	N/A	40	N/A
	iii. Children	39	30	9	40	8	40	N/A	40	N/A

	<b>Indicator (Categorised by Development Dimension of Agenda for Jobs)</b>	<b>Baseline (2017)</b>	<b>Target 2018</b>	<b>Actual 2018</b>	<b>Target 2019</b>	<b>Actual 2019</b>	<b>Target 2020</b>	<b>Actual 2020</b>	<b>Target 2021</b>	<b>Actual 2021</b>
19.	<b>Percentage of annual action plan implemented</b>	85%	94%	87.2%	90%		90%	n/a	90%	n/a
20.	<b>Number of communities affected by disaster</b>	30	10	34	8	46	5	N/A	5	N/A
	i. Bushfire ii. Floods	1	0	1	0	0	0	N/A	0	N/A



## 2.7 UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES IN 2019

Critical Development and Poverty Issues	Allocation GHC	Actual Receipt GHC	No. of beneficiaries	
			Target	Actuals
Ghana School Feeding Programme	900,000	729,171.20	6,500	8,461
Capitation Grants	67,937	39,500.72	113 schools	113 schools
National Health Insurance Scheme	382,000	310,492.00	20,000	17,129 registered
Livelihood Empowerment Against Poverty (LEAP) Programme	92,210.00	<b>84,924</b>	<b>200</b> Households	174 Households
National Youth Employment Program	0.00	0.00	100	38
One District-One Factory Programme	80,000	30,500	2 factories	Two proposals from the district have been selected at the national secretariat
One Village-One Dam Programme	0.00	0.00	1	0
One Constituency-One Million Dollars Programme	450,000	235,944.04	20 projects	8
Planting for Food and Jobs Programme	176,807.00	85,403.5	1,000 farmers	1,511 farmers
Free SHS Programme	0.00	0.00	4,000 students	3,469 students
National Entrepreneurship and Innovation Plan (NEIP)	0.00	0.00	0	0
Implementation of Infrastructural for Poverty Eradication Programme (IPEP)	450,000	235,944.04	20 projects	8

### **2.7.1 SCHOOL FEEDING PROGRAMME**

So far 8,461 pupils from 34 schools in the District are benefiting from the programme. out of which twenty (10) new schools have been enrolled on to the Programme in 2019.

The programme has made tremendous achievement by increasing the number of schools benefiting from thirteen (13) in 2017 to twenty three (34) schools as at December 2019. The number of pupils has increased under the scheme from 3,640 pupils to 8,461 pupils comprising 53% males and 47% females. The scheme has also made farmers at the District have ready market for their produce.

### **2.7.2 CAPITATION GRANTS**

The education directorate for the period under review received an amount of GH¢39,900.00 from a budgeted amount of GH¢67,937 for 113 primary and JHS schools in the district.

### **2.7.3 NATIONAL HEALTH INSURANCE SCHEME**

The implementation of the National Health Insurance Scheme covers the Kwahu South District and Kwahu East District Assemblies with the Scheme office located in the Kwahu South District capital, Mpreaso. The total beneficiaries for the Kwahu East stood at 17,129 with an increase of 5,525 for new registrations and renewals for 2019.

### **2.7. 4. LIVELIHOOD EMPOWERMENT AGAINST POVERTY (LEAP) PROGRAMME**

The Livelihood Empowerment Against Poverty (LEAP) was designed to help needy households and vulnerable to achieve social integration. In 2019, **174** Households and 28 communities were paid from LEAP grant with an amount of **Eighty Four Thousand Nine Hundred and Twenty Four Ghana Cedis (GH¢ 84,924.00)**.

### **2.7.5. NATIONAL YOUTH EMPLOYMENT PROGRAM**

The Youth Employment Agency (YEA) in the Kwahu East District implemented two (2) modules that is: Community Policing Assistants and Youth in Graduate Office. The programme in 2019 employed 33 community Policing Assistants and 5 youth in Graduate office. Another related programme is the Youth in Afforestation programme which has employed 420 youth and are currently attached the forestry commission.

## **2.7.6 ONE DISTRICT-ONE FACTORY PROGRAMME**

Government is currently implementing the industrial initiative of One District One Factory to promote rural industrialization and driven by the private sector to set up at least one Medium-to-large-scale factory in each district.

This is aimed at creating mass employment for the youth, stimulating even economic growth, reducing imports and promoting export

To this end, Efforts are under way to develop a blue-print for the District and all interested investors. Two companies in the district have so far been selected under the programme and are undergoing the implementation process.

## **2.7.7 IMPLEMENTATION OF INFRASTRUCTURAL FOR POVERTY ERADICATION PROGRAMME (IPEP)**

Government is also pursuing an inclusive development strategy, aimed at radically improving the state of basic infrastructure at the constituency level, especially in rural and deprived communities. The **Infrastructure for Poverty Eradication Programme (IPEP)** is the main vehicle for tackling these challenges. Under the IPEP the following projects have been awarded;

- i. Construction of 5No. Mechanized Boreholes with solar at Abokyi Nkwanta, Abetifi Pampaso and Ankomah Clinic
- ii. Construction of 3No. W/C Toilets at Nkwatia, Pepease and Bokuruwa

## **2.7.8 PLANTING FOR FOOD AND JOBS PROGRAMME**

Distribution of 2019 PFJ inputs was channeled through designated agro-input shops in each district

Dept. of Agric aims to distribute 3000 bags (50kg/Bag) of N.P.K. compound fertilizer, 1500 bags (50kg/Bag) of Urea fertilizer, 50ha of Cabbage, 50ha Tomatoes, 40ha of pepper, and 200 bags (45kg/bag) of OPV Maize seeds,

Instead, a total of 1500 Bags of N.P.K fertilizer (50kg/bag) were supplied to three agrochemicals (Miaso. Dwerebease and Hweehwee) for distribution to farmers.

Another 50 bags of UREA fertilizer (50kg/bag) and 200 bags maize seeds were supplied to Hweehwee agrochemical for onward distribution to farmers

A total of 1,511 farmers have benefitted from the Planting for Food and Jobs programme.

13 Schools ( primary and Junior High Schools) has also been supported on “Enterprise Gardens project”/“FOFAS under Planting for Food and Jobs.

### 2.7.9 Nation Builders Corps

The Nation Builders Corps is implementing seven (7) modules in the District namely: Educate Ghana, Revenue Ghana, Feed Ghana, Civic Ghana, Digitize Ghana, Heal Ghana and Enterprise Ghana. In 2019 the programme employed 130 trainees (74 males & 56 females). Those who are engaged in the programme are now economically empowered and contributing their quota to the socio-economic development of the district.

## 2.8. EVALUATION CONDUCTED

The DPCU conducted evaluation on a number of projects and programmes and came out findings and recommendations

**Table 2.8.1 UPDATE ON EVALUATION CONDUCTED**

Name of the Evaluation	Policy/Programme /Project involved	Consultant or resource persons involved	Methodology Used	Findings	Recommendations
Terminal Evaluation	1No. 30 bed capacity ward at St. Joseph’s Clinic at Kwahu Tafo and 1No. CHPS compound at Nteso	DPO, DPCU members	Questionnaire and review meetings, site visits	Equity in access to quality healthcare and expansion and equipped health facilities which has resulted in zero maternal mortality and zero malaria case rate	The facilities should be well managed to ensure optimum usage
Terminal Evaluation	2 No.48 unit market sheds completed and in use at Hweehwee Markets	DPO, DPCU members	Questionnaire and review meetings, site visits	Low patronage by market women due to traditional beliefs	More sensitization of market women and enforcement

Mid-term Evaluation	2no. CHPS compounds under constructions at Oboyan and AKwasiho	DPO, DPCU	Focus group and questionnaire	The overly delay in the completion of the two projects which started in 2015 and 2016 have negatively affected health care delivery especially maternal and new born health	The contractors involved should be tasked to complete the projects or the Assembly should terminate the contract and award the projects to reliable contractors
Mid-term Evaluation	2no. 3-unit classroom Blocks under constructions at Oboyan and Nkwatia	DPO, DPCU	Focus group and questionnaire	The projects were started in 2018 and at 95% and 85% completion respectively. They have however exceeded their expected completion dates	The contractors involved should be tasked to work on all defects observed and complete the projects within expected completion dates and payment made to them
Summative evaluation	Performance review of the 2019 Comosite Annual Action Plan	DPCU	Review meeting, Powerpoint presentation, discussions, questions and answers, drawing on experiences and good practices	Weak inter sectoral collaboration and cooperation, Poor road network	promote community participation inteventions, The Assembly should continue to conduct performance reviews meetings and validation meetings



## 2.9 PARTICIPATORY MONITORING AND EVALUATION

The DPCU identified key NGOs/CBOs working in the District and established strong partnerships with them with the view of pursuing a common development agenda.

The DPCU conducted series of participatory Monitoring and Evaluation exercises where the team met Project Contractors, Project Consultants and the beneficiary communities at Project sites to deliberate on observations and made recommendations. These recommendations are being carried out by the parties concerned.

**Table 2.9.1 UPDATE ON PM&E CONDUCTED**

<b>Name of the PM&amp;E Tool</b>	<b>Policy/Programme/ Project Involved</b>	<b>Consultant or Resource Persons involved</b>	<b>Methodology used</b>	<b>Findings</b>	<b>Recommendation</b>
Participatory Rural Appraisal	Educational infrastructure	Monitoring Team	Quantitative and Qualitative	Increased enrolment, % increase in BECE pass rate	Furniture should be included in project awarded and provision of TLMs
Participatory Rural Appraisal	Health Infrastructure	Monitoring Team	Quantitative and Qualitative	Zero maternal mortality reduction in OPD case rate	Increase in maternal health promotion programmes and completion of ongoing District Hospital and 2 CHPS compounds
Participatory Rural Appraisal	Market Infrastructure	Monitoring Team	Quantitative and Qualitative	Increase in employment, increase in IGF	Construction of the four major markets to meet modern standards

Community Score Card	Promoting maternal and new born health in Kwahu East	Health Directorate and DPCU	Quantitative and Qualitative, Interface meetings	Zero maternal mortality in the district, existence of trained home visitors in selected communities in the district	Implement the programme in every community to promote maternal and new born health and provision tricycle Ambulances in every CHPs centre
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## **PART THREE**

### **3.0 OTHER DEVELOPMENT ISSUES**

#### **3.1 SECURITY SITUATION IN THE DISTRICT**

Over the years, the Fulani menace has been a major security challenge in the Kwahu East District. The activities of the Fulani herdsmen/cattle extend beyond grazing the land. They include other nefarious activities as destruction of cash/food crops, pollution of water bodies, setting bush fires, burning of villages/hamlets of farmers, physical attacks of farmers, murder cases and incidence of rape

The situation becomes worse during the dry season and the early part of the rainy season. Such incidence occurs annually. This often compels the District Security to request for the assistance of Military/Police personnel in the form of Task Force in the worse affected areas. Mostly, when the Task Force is around the situation seemed to have stabilized. The chaotic situation returns and at times become worse than it was before the intervention of the Task Force. Several acts of atrocities were committed in the past and keep occurring now in the Fulani/cattle prone communities. Likewise, several efforts were made by the District Security Committee (DISEC) and Regional Security Council (REGSEC) with the view to finding workable and peaceful solution to the problem, but all to no avail.

The District is more calm in 2019 with the the military taskforce and the creation of fodder banks at the Afram Plans, where all cattle in the Kwahu enclave have been moved.

#### **3.2 CONSTRUCTION OF MARKET COMPLEX AT ABETIFI**

Abetifi, the District Capital had no decent market. The open space which is being used as a market is situated at the center of the town near the Lorry Park. The existing market had no stalls, thereby compelling some sellers to display the wares/foodstuff on fertilizer/cocoa sacks on the bare floor. The few stores at the market were woefully insufficient for the numerous traders and the stores were not spacious enough. Apart from that, facilities like Bank, security post and waste bay were not available.

The situation in the market became worse whenever it rained while on very sunny days sellers and buyers suffered from the scorching sun. The deplorable state of the market is, no doubt, affected trading activities in the town and thereby revenue generation of the Assembly. The need for a decent market was therefore the clarion call of the chiefs and the people of the area.

It was against this background the District Assembly was over the years looking for an investor who would partner the Assembly to put up a benefitting market at Abetifi. Luckily a native of the town expressed interest and commitment to undertake the giant project on Public-Private-Partnership (PPP) basis.

Initially, the investor tentatively agreed to hold 70% of the income generated from the market while the Assembly takes 30%. This was however, subject to periodic review. The market would become the bonafide property of the Assembly after 45 years. The investor agreed to finance the project without any financial contribution whatsoever from the Assembly. The only physical contribution expected from the Assembly was land for the project which was the existing market.

To ensure the unimpeded and successful execution of the project, the Assembly was enjoined to sensitize the community to accept, support and co-operate with the investor. This aspect was done speedily and expeditiously by management of the Assembly and a consensus was reached by the Assembly and the traders

The proposed Market Complex would not only add to the increase in the infrastructural base but also enhance buying and selling. Further, it will impact positively on the revenue base of the Assembly as well as improve the living standards of the people.

The draft contract agreement which is yet to be signed has been presented by the legal teams of both the Investor and the Assembly to management. Management is yet to discuss the Draft Agreement and further submit it to the General Assembly to consider and propose amendments accordingly. The proposed amendments would further be discussed by management, representatives of the General Assembly, the Investor and both Legal Teams. The final contract would then be signed when both parties are fully satisfied with the final Draft Contract Agreement.

### **3.3 KEY ISSUES ADDRESSED AND THOSE YET TO BE ADDRESSED**

A number of key issues were outlined to be addressed in the 2019. While a number of them were addressed some still remained outstanding. Table 3.1 below gives a summary of the status of key issues in the district in the quarter under review:

**Table 3.3 Status of Key Issues in the District (2019)**

NO	KEY ISSUE	STATUS OF KEY ISSUE	
		ADDRESSED	NOT ADDRESSED
1	Destruction of farms by cattle	Continues dialogue with DISEC, REGSEC, National Security, Traditional Authorities, farmers/herdsmen and other key stakeholders to move herdsmen in the district to the fodder banks in the Afram Plains	The unwillingness of Fulani herdsmen to move to the fodder banks constructed by government at the Afram Plains
2	Award of contract for new projects	Contractors commenced the construction of four (4) new projects in district, while three new projects have been completed, commission and in use	delay in the release of funds have affected their payments
3	Sanitation Challenge for Ghana	The UK-Aid-funded Sanitation Challenge for Ghana, which was anchored in the Ministry of Sanitation and Water Resource has finally ended with the announcement of the award winners(Dignified City Award). The Kwahu East District Assembly emerged second winner in the District Assembly Category, which entitled us to a cash prize of £150,000.00.	The Utilization of the fund will be used to finance projects and programmes in the 2020 Annual Action Plan and Budget
4	Construction of office accommodation	The MLGRD awarded contract for the construction of 24-unit office complex for the District Assembly	The project is slow and work is not going according to schedule
5	Abetifi Market Complex Contract	Draft contract agreement between the Assembly and the Investor to be reviewed and signed based on initial verbal agreement before the commencement of work and subsequent amendments	The Abetifi stool insist on being a party to the agreement and the agreement is yet to be signed.

### **3.4 RECOMMENDATIONS**

The Implementation of the District Medium Term Development Plan 2018-2021 is in progress(42.0%). Most of the projects contained in the 2019 Composite Annual Action Plan have either been implemented or were in the process of being implemented during 2019 (88.9%). Performance in the 2019 Composite Annual Action Plan target areas was mixed. While some programmes and projects targets were achieved, other targets were not. The challenges have mostly been in regard to programme and project execution and funding.

On economic development, the Assembly has made progress especially in agriculture and rural development.

On social development, the district has made significant progress. The incidence of poverty is on a decline, public expenditure on education has steadily increased, Significant progress have been made in increasing the percentage of population with access to safe drinking water and improved sanitation. Progress on health, gender and women's empowerment indicators is also encouraging;

On environment, infrastructure and human settlement the district has made laudable progress. Significant progress has been made in improving the transportation and human settlement infrastructure within the Municipality. Progress has been made in managing disasters. The environment and natural resources are crucial in the district effort at poverty eradication and inextricably linked to the social dimensions of sustainable development.

Lastly, on governance, corruption and public accountability, significant progress has been made. Efforts has been made to minimize corruption within the district.

### **LESSON LEARNT**

The following are lessons learnt to be replicated in future planning and implementations:

- Collaboration with other development partners and agencies
- Participatory development is a key driver for sustainable development. Citizen engagement through dialogue platforms for joint planning, monitoring and evaluation is critical for ownership of projects and promoting accountability and delivery of results; and

### **WAY FORWARD**

To effectively implement the DMTDP 2018-2021 the following recommendation were made going forward

- Put mechanisms in place to improve and strengthen inter-sector cooperation, collaboration and reporting mechanisms and private sector participation in development.;
- There is an urgent need to ensure that human and institutional capacity development and technology development are accorded the necessary priority, both as cross-cutting issues in all development interventions;
- Finally, there is the need for the Assembly to develop a strong administrative statistics system, with the potential to generate statistics at short intervals to track the progress for goals, targets and indicators.
- Also, lessons learned from the implementation of the previous Medium Term Development Plans will be a point of reference in the execution of the 2018-2021 Medium Term Development Plan.
- The DPCU must be provided with a secretariat and well equipped to provide its plan co-ordination and implementation activities effectively.
- As an integral part of the planning process, it is equally important that Monitoring and Evaluation is given the needed attention at all levels of development in the district. To this end, funds must be promptly released for M&E activities going forward.