

CAPE COAST METROPOLITAN ASSEMBLY



2026-2029 MEDIUM- TERM DEVELOPMENT PLAN

This plan was prepared under the theme:


**Resetting-Ghana Agenda – Creating Jobs, Ensuring
Accountability and Promoting Shared Prosperity**

FOREWORD

The 2025 fiscal year marks the end of implementation of 2022-2025 Medium Term Development Plan (MTDP). It therefore, requires that all Metropolitan, Municipal and District Assemblies (MMDAs) and Ministries, Department and Agencies (MDAs) prepare a new document to replace it as per the National Development Planning (System) Act, 1994, Act 480 and its regulation, LI 2232.

Cape Coast Metropolitan Assembly, in accordance with these legislations and based on the guidelines issued by the National Development Planning Commission (NDPC) has prepared its 2026-2029 MTDP as a successor to the previous one. During its preparation, the management held a number of consultations, solicited the opinions from relevant stakeholders and engaged well-meaning individuals both within the city and beyond in order to ensure that plan reflect the aspirations of all stakeholders as well as addressing the development challenges confronting the Metropolis.

It is the expectation of the Assembly that this plan serves as a blueprint for development of Cape Coast and contributes significantly to address the challenges confronting it dues to urbanization. It expected that it will guide the mobilization and allocation of resources of the Assembly and attracts the funding from development partners.



HON. GEORGE JUSTICE ARTHUR

TABLE OF CONTENT

FOREWORD..... i

TABLE OF CONTENT ii

LIST OF TABLES..... vi

LIST OF FIGURESviii

ACRONYMS ix

EXECUTIVE SUMMARY xi

CHAPTER ONE..... 1

GENERAL INTRODUCTION 1

 1.1 Introduction..... 1

 1.2 Background of Cape Coast Metropolitan Assembly 1

 1.2.1 Establishment..... 1

 1.2.2 Vision..... 1

 1.2.3 Mission 1

 1.2.4 Functions..... 1

 1.2.5 Mandate of the Assembly 2

 1.2.6 Core Values 2

 1.2.7 Departments of the Assembly 2

CHAPTER TWO..... 5

SITUATIONAL ANALYSIS 5

 2.1 Introduction..... 5

 2.2 Performance Review 5

 2.2.1 Programme Performance Review 5

 2.2.2 Financial Performance 7

 2.3 Existing Conditions and Diagnosis 7

 2.3.1 Demographic Characteristics 7

 2.3.1.1 Population size and Distribution..... 7

 2.3.1.2 Age-sex distribution 8

 2.3.1.3 Population Distribution..... 8

 2.3.1.4 Rural-urban split..... 8

 2.3.1.5 Religion and Ethnicity 9

 2.3.1.6 The People, Language, and Culture..... 9

 2.3.1.7 Historical Perspective (Cape Coast as the centre of European Civilization) 9

2.3.2 Physical Characteristics	10
2.3.2.1 Location.....	10
2.3.2.2 Geology and Drainage.....	10
2.3.2.3 Soils.....	11
2.3.2.4 Climate	11
2.3.2.5 Vegetation.....	12
2.3.3 Economy	12
2.3.3.1 Revenue Mobilization for Development.....	12
2.3.3.2 Agriculture.....	12
2.3.3.3 Business Development	16
2.3.3.4 Job Creation.....	17
2.3.4 Social	17
2.3.4.1 Education.....	17
2.3.4.2 Health	18
2.3.4.3 Nutrition	19
2.3.4.5 Youth and Social Development.....	20
2.3.4.6 Water and Sanitation	21
2.3.5 Environment	22
2.3.5.1 Relief and Drainage.....	22
2.3.5.2 Wildlife.....	22
2.3.5.3 Air Pollution.....	23
2.3.5.4 Water Pollution.....	23
2.3.5.5 Land Pollution	23
2.3.5.7 Transportation network.....	23
2.3.5.8 Settlements	23
2.3.6 Emergency Preparedness and Response	24
Hazards.....	24
Disaster.....	24
Security.....	24
2.4 Identifying Strengths, Weaknesses, Opportunities and Threats (SWOT)	24
2.5.1 Needs Assessment.....	25
2.5.1.1 List of Development Issues	25
2.5.1.2 Electoral Level Issues.....	27
2.5.2 Development Projections	41
CHAPTER THREE	44
KEY DEVELOPMENT PRIORITIES	44
3.1 Introduction	44
3.2 Key Development Priorities	44
3.2.1 Composite Development Priorities	44
3.2.2 Electoral Level Needs Assessment	44
3.3 List of Prioritized Issues.....	53
CHAPTER FOUR	54

DEVELOPMENT GOALS, OBJECTIVES AND STRATEGIES.....	54
4.1 Introduction.....	54
4.2 Formulation of Development Goals, Objectives and Strategies.....	54
4.3 Integration of Spatial Plans.....	63
4.3.1 Agricultural Development.....	63
4.3.2 Desired Future Residential Development.....	64
4.3.3 Desired Future Educational Development.....	65
4.3.4 Future Desired Trading Centres.....	67
4.3.5 Future Desired Map.....	67
CHAPTER FIVE.....	68
COMPOSITE DEVELOPMENT PROGRAMMES.....	68
5.1 Introduction.....	68
5.2 Development Programmes.....	68
5.3 Cost of Plan.....	69
5.4 Revenue Generation Measures.....	71
5.4.1 Internally Generated Funds.....	71
5.4.2 Transfers from the Central Government.....	71
5.4.3 Proceeds from Investments.....	71
5.4.4 Public Private Partnerships.....	71
5.4.5 Private Sector.....	71
5.4.6 Development Partners.....	72
5.5 Strategic Environmental Assessment (SEA).....	72
CHAPTER SIX.....	73
ANNUAL ACTION PLANS.....	73
6.1 Introduction.....	73
6.2 2026 Annual Action Plans.....	73
6.3 2027 Annual Action Plans.....	100
6.4 2028 Annual Action Plans.....	128
6.5 2029 Annual Action Plans.....	156
CHAPTER SEVEN.....	184
MONITORING AND EVALUATION ARRANGEMENT.....	184
7.1 Introduction.....	184

7.2 Stakeholder Analysis.....	184
7.2.1 The Assembly	184
7.2.2 Sector Departments.....	184
7.2.3 Regional Co-ordinating Council.....	185
7.2.4 Ministries, Departments and Agencies	185
7.2.5 Non-Governmental Organization.....	185
7.2.6 The Communities.....	185
7.2.7 Socio-Economic Groups	185
7.2.8 Individuals	185
7.3 Monitoring Matrix.....	185
7.3.1 Monitoring Result Framework.....	186
7.3.2 Monitoring Data Management.....	191
7.3.3 Quarterly and Annual Progress Reporting Format.....	192
7.4 Evaluation	193
7.4 Evaluation	204
7.4.1 Evaluation Arrangement with an Evaluation Framework or Matrix.....	204
7.4.2 The Evaluation Report	215
7.5 Participatory M&E	215
7.6 Knowledge Management and Learning.....	215
7.7 Sustainability, Accountability, and Lessons Learned in Monitoring and Evaluation (M&E)	216
7.7.1 Sustainability	216
7.7.2 Accountability.....	216
7.7.3 Lessons Learned	216
CHAPTER EIGHT	218
DEVELOPMENT COMMUNICATION STRATEGY	218
8.1 Introduction.....	218
8.2 Formulating Communication Strategy	218
8.2.1 Arrangements for distribution of the quarterly and annual progress reports.....	218
8.2.2 Creation of awareness	218
8.2.3 Organization of meetings with stakeholders who must then take the messages back to.....	218
8.2.4 Holding of workshops and community meetings at central locations.....	218

8.2.5 Use of social media.....	218
8.2.6 Promotion	219
<hr/>	
8.3 Development Communication Committee	220
ANNEXES	221
Annex 1 – Prioritization of Development Issues.....	222
Annex 2 – Strategic Environmental Impact Assessment.....	226
Annex 2.1 - Sustainability Analysis of the Issues (internal consistency/compatibility)	226
Annex 2.2 Compatibility Matrix for the Analysis of District Activities against each other	242
<hr/>	
Annex 3 – Maintenance Plan.....	246
Annex 4 – Public Hearings.....	250
Annex 4.1 - Public Engagement	250
<hr/>	
Annex 4.1.1 Institutional Engagements.....	250
Annex 4.1.2 Engagement with Elected Assembly Members.....	250
Annex 4.1.3 Heads of Basic Schools.....	250
Annex 4.1.4 Heads of Senior High Schools	251
Annex 4.1.5 Religious Leaders.....	251
Annex 4.1.6 Special Review Exercise by Department of Geography and Regional Planning	252
Annex 4.1.7 - High Level Stakeholder Engagement	252
Annex 4.2 - Adoption of Medium-Term Development Plan	253
<hr/>	
Annex 4.2.1 - Development Planning Sub-Committee	253
Annex 4.2.2 - Metropolitan Authority	254
Annex 4.2.3 - General Assembly.....	254
Annex 4.3 - Assent To Acceptance of Public Hearing Report.....	256

LIST OF TABLES

Table 1: Template for performance review (2022 -2024)	5
Table 2: Financial Performance (2022-2024).....	7
<i>Table 3: Demographic Characteristics</i>	<i>8</i>
<i>Table 4: Rural Urban Population by Locality and sex.....</i>	<i>9</i>
<i>Table 5: Tribal distribution</i>	<i>9</i>
<i>Table 6: Major Tree Crops</i>	<i>13</i>
<i>Table 7: Major Staple Crops:</i>	<i>14</i>
<i>Table 8: Livestock Production:.....</i>	<i>14</i>
<i>Table 9: Fish Catch Estimates:.....</i>	<i>14</i>
<i>Table 10: Number of Agricultural Implements/ Machinery/ Structures:.....</i>	<i>16</i>

<i>Table 11: Other areas of employment in the Metropolis</i>	17
<i>Table 12: Number of Schools</i>	17
<i>Table 13: School Enrolment from PHC 2021</i>	17
<i>Table 14: Health facilities</i>	18
<i>Table 15: Source of Drinking Water</i>	21
<i>Table 16: Type of Roads in the Metropolis with their respective Length</i>	23
<i>Table 17: Cape Coast Metropolis: Urban Road Network – Road Types</i>	23
Table 18: SWOT Analysis	24
Table 19: Electoral Area Needs Assessment	27
Table 20: Population Projection.....	42
Table 21: Projection of Development Needs	42
Table 22: Prioritization at Electoral Area level	44
Table 23: Matrix on Development Goals, Objectives, Strategies and Programmes.....	54
Table 24: Programmes of Action (POA)	68
<i>Table 25: Programme Financing</i>	69
Table 26: 2026 Annual Action Plan.....	73
Table 27: 2027 Annual Action Plan.....	100
Table 28: 2028 Annual Action Plan.....	128
Table 29: 2029 Annual Action Plan.....	156
Table 30: Monitoring Matrix/Results Framework.....	186
Table 31 : Arrangement for Data Collection, Collation, Analysis and Use of Results	191
<i>Table 32 : Evaluation Matrix</i>	193
<i>Table 33 : Evaluation Matrix</i>	204
Table 34: Knowledge Mapping Matrix.....	215
Table 35: Competency Matrix for Learning	215
Table 36: Communication Matrix.....	219
Table 37: Prioritization of Development Issues.....	222
Table 38 : Agriculture Services and Management.....	226
Table 39 : Road and Transport Management.....	227
Table 40 : Trade, Industries and Tourism Development	228
Table 41 : Youth and Social Development	230
Table 42 : Education Management	231
Table 43: Water Service Delivery.....	232
Table 44 : Environmental And Sanitation Management.....	233

Table 45 : Governance and Administration	235
Table 46 : Financial Management and revenue mobilization	236
Table 47 : Health Service Delivery	237
Table 48 : Infrastructure Delivery and Management	238
Table 49 : Planning, Coordinating, Monitoring and Evaluation.....	240
Table 50: Key for SEA Analysis	241
Table 51:Compatibility Matrix for the Analysis of Programmes Against each other	242
Table 52 : Compatibility matrix record sheet	244
Table 53: 2026 Maintenance Plan.....	246
Table 54: 2027 Maintenance Plan.....	246
Table 55: 2028 Maintenance Plan.....	248
Table 56: 2029 Maintenance Plan.....	248

LIST OF FIGURES

Figure 1: Organogram of CCMA.....	3
Figure 2: Location Map of Cape Coast Metropolis	4
<i>Figure 3: Vegetation Map of Cape Coast Metropolis</i>	<i>11</i>
Figure 4: Agricultural Zone	13
Figure 5: Proposed Town Council	15
<i>Figure 6: Main source of drinking water by geographic area</i>	<i>21</i>
Figure 7: Urban Natural Asset Map of Cape Coast	22
Figure 8: Residential and Agricultural land use with water bodies	63
Figure 9: Desired Future Residential Map.....	64
Figure 10: Desired Future Education and Health Map	65
Figure 11: Future Desired Trading Centres	66
Figure 12: Future Desired Map.....	67
Figure 13 : Quarterly and Annual Progress Reports Format	193

ACRONYMS

AMs	Assembly Members
ADEOP	Annual District Education Operation Plan
AEAs	Agriculture Extension Agents
C-IMC	Community Integrated Management of Childhood Illness
CHPS	Community-Based Health Planning and Services
CSO	Civil Society Organization
CWSA	Community Water and Sanitation Agency
CHRAJ	Commission for Human Right and Administration Justice
DA	District Assembly
DACF	District Assemblies' Common Fund
DADU	District Agricultural Development Unit
DHIS	District Health Insurance Scheme
DMTDP	District Medium Term Development Plan
MPCU	Metropolitan Planning Coordinating Unit
DRI	District Response Initiative
DTST	District Teacher Support Team
DWST	District Water and Sanitation Agency
EMQAP	Export Marketing and Quality Awareness Programme
HIPC	Highly Indebted Poor Countries
GAD	Good Agriculture Practice
GAR	Gross Admission Rates
GDA	Gomoa District Assembly
GETFUND	Ghana Education Trust Fund
GER	Gross Enrolment Rate
GES	Ghana Educational Service
GHS	Ghana Health Service
GOG	Government of Government
GPRS I	Ghana Poverty Reduction Strategy
GPRS II	Growth and Poverty Reduction Strategy II
IGF	Internally Generated Fund
ILGS	Institute of Local Government Studies
LEAP	Livelihood Empowerment Against Poverty
M&E	Monitoring and Evaluation
MOH	Ministry of Health
MOFA	Ministry of Food and Agriculture
MOWAC	Ministry of Women and Children
MOTI	Ministry of Trade and Industry
MTDPF	Medium Term Development Plan Fund
NDPC	National Development Planning Commission
NGOs	Non-Governmental Organizations
RCC	Regional Coordinating Council
RPCU	Regional Planning Coordinating Unit
NBSSI	National Board for Small Scale Industries
NCCE	National Culture for Civic Education
NFED	Non-Formal Education Division
NRF	National Road Fund
NYEP	National Youth Employment Programme
POCC	Potential Opportunities, Constraints Challenges
PENTA	Pentavalent Vaccine

PLWHA	People Living with HIV/AIDS
PWD	People with Disabilities
RTIMP	Root and Tuber Improvement and Marketing Programme
SBAs	Small Business Associations
SMC	Small and Medium Enterprise
SIF	Social Investment Fund
SIT	Social Inclusion Transfer
STMCE	Science Technology and Mathematics
SUTP	Schools Under Trees Project
UPRP	Urban Poverty Reduction Project
WATSAN	Water and Sanitation Committee

EXECUTIVE SUMMARY

The 2026–2029 Medium-Term Development Plan (MTDP) of Cape Coast Metropolitan Assembly (CCMA) is a strategic document to provide guidance for all development programmes and projects of the Metropolis. It is also the composite document for all intended activities of all departments, units and stakeholders of the Assembly. Its Annual Action Plans will guide the budgeting and financial management system of the Assembly within the planned period.

The MTDP preparation follows the guidelines issued by the National Development Planning Commission (NDPC) which has been grouped into chapters. These include Situational Analysis; Key Development Priorities; Development Projections, Goals, Objectives and Strategies; Composite Development Programmes; Annual Action Plans; Monitoring and Evaluation Arrangements; and Communication Strategy.

In the plan preparation process, a team was constituted for the exercise. The team is composed of the Metro Coordinating Director, the Planning Officer and Assistants, the Budget Officer, the Environmental Health Officer, representatives from the Health, Education, Agriculture and Social Development Directorates, in addition to other stakeholders.

As part of the preparation exercise, community engagements were held at two various Sub-Metro. Stakeholder engagement organized at the Assembly Hall was another means by which the plan preparation team briefed the public on the plan preparation exercise, the timeline for preparation, stage of preparation and received suggestions from the public. The document went through the various stages of the Assembly system with its approval by the General Assembly on July 22, 2025.

The 2026–2029 MTDP of Cape Coast Metropolitan Assembly encompasses all development dimensions of the city. However, the direction of developmental projections of projects and programmes is skewed towards educational, tourism and health needs. Therefore, the 2026-20229 DMTDP seeks to address most of the backlog educational and health needs which could not be met in the 2022-2025 MTDP and position the metropolis as the educational hub of Ghana and the national nerve centre of tourism.

In education, the focus is on provision of furniture, modernization and renovation of school infrastructure and promotion of STEM education at all levels. With respect to health, provision of medical logistics stands tall in addition to expansion of existing facilities as well as establishment of pediatric hospital. While reduction of urban poverty through job generation is the underlying principle for the other sectors such as waste management (house-to-house and waste separation), Agriculture (mechanized farming and storage), and skill development, social protection interventions were not left out as issues such as child right, women empowerment and inclusion of management in decision making

More than 75% of the funds for the plan is expected from external sources other than the traditional funding sources for Assemblies in Ghana. These includes agents of the Central Government for physical projects, CSO for the non-physical project, internal partners for environmental sustainability and the private sector for local economic development.

It should be noted that, this document also represents the first half of an eight-year development plan for the holistic development city of Cape Coast.

CHAPTER ONE

GENERAL INTRODUCTION

1.1 Introduction

This chapter provides brief details about the institutional background of Cape Coast Metropolitan Assembly.

1.2 Background of Cape Coast Metropolitan Assembly

1.2.1 Establishment

The Cape Coast Metropolitan Assembly (CCMA) was established initially as a Municipal Assembly by L.I. 1373 in 1987 and after twenty years of existence elevated to Metropolitan status by L.I. 1927 in February, 2007. It is divided into two sub-Metros, i.e. Cape Coast North and South (which are also the constituencies). As a Metropolitan Assembly, it is supposed to have Town Councils, which are not established.

1.2.2 Vision

To be a leading Metropolis with a high standard of living, basic infrastructure and services, and have progressive atmosphere where the hopes and aspirations can be attained and maximized.

1.2.3 Mission

The Cape Coast Metropolitan exists to facilitate the development of the Metropolis by harnessing both human and material resources for the provision of basic infrastructure and social services within the context of good governance.

1.2.4 Functions

The Cape Coast Metropolitan Assembly provides guidance and serves all other administrative authorities in the District. Section 10 of the Local Governance Act, 2016 Act 936 gives Cape Coast Metropolitan Assembly (CCMA) legal mandate to exercise deliberative, legislative and executive functions within the Metropolis. The Assembly's functions cover but not limited to the following areas:

- i. The preparation of development plans and budgets relating to the approved plans
- ii. Formulating and executing plans, programmes and strategies for the effective mobilisation of resources for the overall development of the District.
- iii. Promoting and supporting production activity and social develop in the district, and removal of obstacles to initiative and development.
- iv. Initiating programmes for the development of basic infrastructure.
- v. Developing, improving and managing human settlements and the environment
- vi. Maintaining security and public safety in co-operation with national and local security agencies.
- vii. Ensuring ready access to Courts in the district for the promotion of justice.

- viii. Initiating, sponsoring or carrying out studies for enhancing functions
- ix. Co-ordinating, integrating and harmonising and creation of programmes and projects under approved development plans for the district and other development programmes promoted or carried out by Ministries,
- x. Departments, Public corporations and other statutory bodies and non-governmental organisations in the District.

1.2.5 Mandate of the Assembly

The mandate of Assembly is to exercise political and administrative authority for the overall development of their districts by preparing development plans, managing resources, and ensuring the provision of basic infrastructure and services.

1.2.6 Core Values

- Excellence
- Transparency
- Professionalism
- Team Spirit

1.2.6 Composition of the Assembly

The Assembly has 45 Electoral Areas, with 30 being in Cape Coast South (Ghana parliament constituency) and 15 being in Cape Coast North (Ghana parliament constituency).

1.2.7 Departments of the Assembly

For administrative effectiveness, the Metropolitan Chief Executive (DCE) is supported by bureaucratic staff headed by a Metropolitan Coordinating Director (DCD) and a number of Departments. The current functional departments are;

1. Central Administration;
2. Budget and Rating;
3. Trade, Industry and Tourism (Ghana Enterprise Agency, Culture and Cooperative);
4. Agriculture;
5. Works;
6. Urban Roads;
7. Waste Management;
8. Transport;
9. Disaster Prevention (NADMO);
10. Physical Planning;
11. Social Welfare and Community Development;
12. Education;
13. Health (Health Directorate and Environmental Sanitation Unit);
14. Statistics;
15. Human Resource;
16. Birth and Death;
17. Natural Resource Conversation (Forestry Commission), and
18. Finance.

Organogram - Organizational Structure

20 Depts.

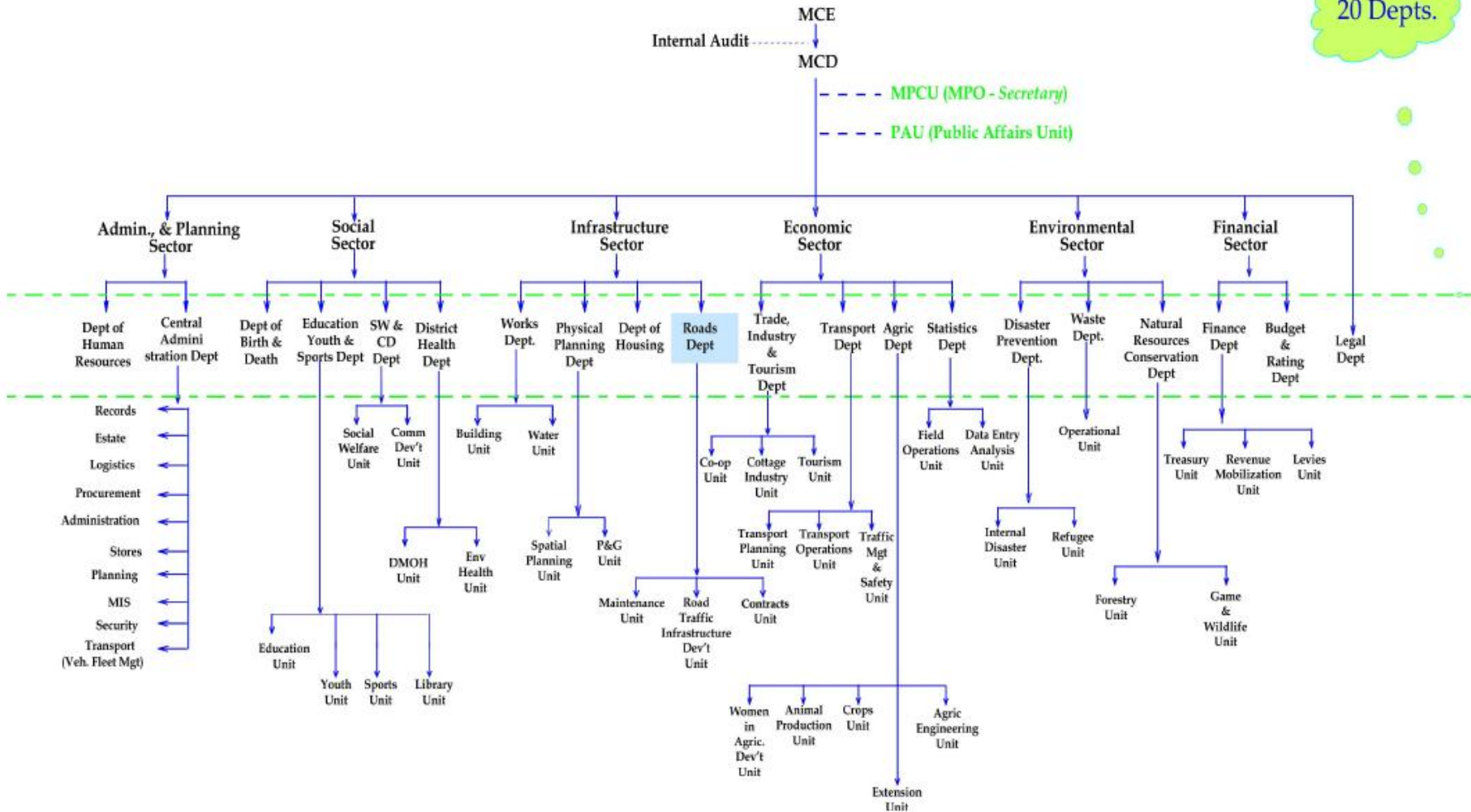


Figure 1: Organogram of CCMA

Together, all the Department constitute the Metropolitan Planning Coordinating Unit (MPCU) headed by the Metropolitan Coordinating Director with the Metropolitan Planning Officer as the Secretary. There are other member institutions on the MPCU such as traditional authority, private sector, agents of central governments functionaries and Civil Society Organizations.



Figure 2: Location Map of Cape Coast Metropolis

1.2.8 Structure of the Plan

This plan has eight chapters made of general introduction, situational analysis, key development priorities and development goals, objectives and strategies for chapters one, two, three and four respectively. The other divisions are composite development programme; action plan; monitoring and evaluation arrangements; and communication strategies.

CHAPTER TWO

SITUATIONAL ANALYSIS

2.1 Introduction

This chapter presents the performance review of the 2022-2025 MTDP and situational analysis with the list of development challenges.

2.2 Performance Review

2.2.1 Programme Performance Review

Table 1: Template for performance review (2022 -2024)

Development Dimension	Indicator	Baseline (2021)	2022-2025 Medium Term Target	Cumulative Achievement		Remarks
				Year	Date	
Economic Development	Percentage Increase in Irrigation systems Established	0%	0%	2024	Dec. 31, 2024	No change
	% increase in livestock production among the youth	3% increase	5 % increase	2024	Dec. 31, 2024	Minimal increase
	Percentage reduction in post-harvest losses	680 farmers trained	700 farmers to be trained/yr	2024	Dec. 31, 2024	No record an agrarian economy post harvest losses
	% or new jobs created Agricultural Industry service	-	-	2024	Dec. 31, 2024	No recorded additional job created in the agric sector
	Percentage of Arable land under cultivation 43.7%	43.70%	25%	2024	Dec. 31, 2024	Arable lands reducing in the metropolis
	Increase in IGF revenue	1,841,234.05	5,420,329.13	2024	Dec. 31, 2024	IGF continue to witness increment but not below the potential of the Assembly
	Employable skills acquired by the youth	0	0	2024	Dec. 31, 2024	No recorded skill
	Acreage of land acquired to support government flagship programmes	0 acres developed	30 acres	2024	Dec. 31, 2024	10 acres developed.
Social Development	Net enrolment ratio	Preschool- 0.95 Primary-0.95 JHS- 0.86 SHS- 0.5	Pre school- 96% Primary - 115% JHS-75% SHS-140.5%	2024	Dec. 31, 2024	Increasing net enrolment

Development Dimension	Indicator	Baseline (2021)	2022-2025 Medium Term Target	Cumulative Achievement		Remarks
				Year	Date	
	Gender Parity Index	Preschool -85%, Primary -119% JHS-68.6% SHS - 91.6%	Preschool - 1 Primary-1 JHS-1	2024	Dec. 31, 2024	More girls in schools than boys
	Maternal mortality ratio	502/100,000	125/100,000	2024	Dec. 31, 2024	Maternal mortality reduced
	Malaria fatality cases	0	1.5/1000	2024	Dec. 31, 2024	Malaria fatality reduced
	Proportion of population with valid NHIS card.	92,452 people registered	186,000 to be registered	2024	Dec. 31, 2024	Increased access to health care delivery
	No. of Households (HHs) benefitting from LEAP	672 HHs	200 HHs	2024	Dec. 31, 2024	756 HHs Beneficiaries
	No. of Cases of Domestic Violence & Human/Child Trafficking Handled	18	50 Victims	2024	Dec. 31, 2024	No recorded case of child trafficking
Environment Infrastructure and Human Settlement	Proportion of population with access to improved sanitation services.	56.70%	66%	2024	Dec. 31, 2024	Increment in the proportion with access to improved sanitation
	Proportion of population with access to basic drinking water sources	65.90%	100%	2024	Dec. 31, 2024	Increased access to clean water by 85%
	Percentage of annual action plan implemented.	51% rate of implementation	90% rate of implementation	2024	Dec. 31, 2024	91% implementation rate.
Governance, Corruption and Public Accountability	Percentage increase in payroll staff	150	180	2024	Dec. 31, 2024	Increased staff strength not some units and departments do not have requisite staffing mix
	% reduction in Crime rate in the Metropolis.	0.00%	0%	2024	Dec. 31, 2024	2 no. Police Stations

2.2.2 Financial Performance

The table below reveals the financial performance of the Assembly with respect to 2022-2029 MTDP implementations.

For the said planning period, a total amount of GH¢111,537,238.40 was estimated to implement the document. Out of that, the Assembly realized GH¢31,899,485.61 leaving a remainder of GH¢79,637,752.79 as depicted in the table below.

Table 2: Financial Performance (2022-2024)

Source of funds	Total estimated cost of plan (A)	Total amount received (B)	Variance (C) = (A-B)
GoG	45,360,000.00	2,799,677.58	42,560,322.42
IGF	15,663,806.40	14,471,967.91	1,191,838.49
DACF	12,220,000.00	10,573,366.62	1,646,633.38
DACR-RFG	4,583,432.00	3,889,373.50	694,058.50
DP	33,710,000.00	165,100.00	33,544,900.00
Total	111,537,238.40	31,899,485.61	79,637,752.79

Source: Mero Budget Department

It should be noted that there were other public institutions and development partners who implement major planned projects in the Metropolis. The expenditure incurred on those projects did not pass through the financial records of the Assembly. Hence, the Assembly is unable to determine the actual expenditure made. Therefore, the table above does not fully reflect the actual development spendings incurred within the Metropolis during the planned period. which were not factored in this analysis. Some of these agencies are Coastal Development Authority (CODA), Department of Feeder Roads (DFR), Ghana Highway Authority (GHA), Ghana National Petroleum Corporation (GNPC), GETFund, Community Water and Sanitation Agency (CWSA), etc

2.3 Existing Conditions and Diagnosis

2.3.1 Demographic Characteristics

2.3.1.1 Population size and Distribution

The following gives a summary of the population of the Metropolis according to the 2021 National Population and housing census. By 2021 Population & Housing census, the population of the Metropolis is 189,925.

- Male – 92,790 (48.9%)
- Female – 97,135 (51.1%)
- Population Density – 1556.8 persons/km²

The 2029 projected population indicates that Cape Coast Municipality has a total population of 205,662.

It is however, worthy to note that the official population figures of the Metropolis exclude enrolment figures of the various educational institutions in the city. It is due to the 2021 census night, June 21, 2021 fell within an eight-week break for the University of Cape Coast (May – July) (UCC, 2021). In same vein, second cycle Schools were practicing the track system when more than half of the student population were not in school (GES, 2021). This is clearly reflected in the non-household population of the Metropolis to be 18,959. It is therefore reasonable to assume that the institutional population of Cape Coast is about

90,000. This is based on the average enrolment of the institutions. Hence, for the purpose of this plan, an additional 70,000 is added to the official population figures.

Table 3: Demographic Characteristics

	1970	1984	2000	2010	2021
Total Population	16,758	24,249	118,106	169,894	189,925
Male Population	-	-	57,365	89,017	92,790
Female Population			60,741	93,619	97,135
Percentage Male Population (%)			48.6%	48.74	48.9
Percentage Female Population (%)			51.4%	51.26	51.1
Population Density			968	1392.57	1,556.76.
Share of Regional Population (%)		7.5%	7.4	12.96	6.64
No. of Houses	-	-	13,499	17,738	32,922
Population per House			8.7	7.4	5.8
No. of Households	-	-	30,060	40,386	54,142
Household population				140,405	170,966
Av. Household Size			3.9	3.5	3.16
Household per House			2.2	2.3	1.64
Dependency Ratio (%)			69.1%	49.1%	50.3%
Total Fertility Rate			2.4	2.21	2.4
Mean No. Child Ever Born (CEB)			2.2	-	2.7
Child Survival			83.4%	-	37.8%

2.3.1.2 Age-sex distribution

The male / female ratio is 95.5:100. In 1984, there were 42,855 males as against 42,583 females in the Metropolis, giving a sex ratio of 100 males to 101 females at the time. In 2000 the figures were 57367 males and 60741 females. In 2010 the male/female ratio was 94.4:100, with a population of 89,017 males against 93619 females. Although the larger female population reflects the national pattern, the phenomenon in the Metropolis may be attributed firstly, to a higher male out-migration rate; and secondly, to the rapidly urbanizing nature of the area which encourages economically active females to stay back and engage in small-scale economic activities.

The population pyramid indicates that the Metropolis is largely characterized by a youthful population with the under 20-year-olds accounting for some 43.6% of the total population. Males out-number females in each age-cohort. With a population of 126,333, the age range of 15-64 makes up 66.5% of the population. The age group of 65 and above makes up 4.6% of the population with a total of 8,828. The nature of the population requires that the Assembly undertake programmes and projects which are youth-centred. However, this does not preclude the provision of programmes for the aged such as social security, pension and welfare schemes.

2.3.1.3 Population Distribution

The population size and distribution of the Cape Coast Metropolis is presented in Table 3 which indicates that the Metropolis has a total population of 189,925 consisting of 92,790 males (48.9%) and 97,135 females (51.1%). The Metropolis is predominantly urban with all 189,925 of the population residing in urban areas.

2.3.1.4 Rural-urban split

Cape Coast has been the only urban centre in the Metropolis since 1960. By 1984 the rural-urban split for the district was 32.3:67.7 as against 71.2:28.8 for the region and 63.1:36.9 for the nation. In the 2000 Population and Housing Census, the rural-urban proportions changed slightly to 30.3:69.7 for the district, 62.5:37.5 for the Region and 56.2:43.8 for the country. That is, 23% (Rural) and 77% (Urban). It therefore means that the Metropolis is more urbanized than the region and the nation respectively and, as such, any development plan ought to take this into consideration when formulating activities to address problems.

Table 4: Rural Urban Population by Locality and sex

Locality	Total	Male	Female
Urban	189,925	92,790	97,135
Rural	0	0	0

Source: 2021 population and Housing census report.

2.3.1.5 Religion and Ethnicity

Cape Coast Metropolis with a long history of contact with the Europeans has a high proportion of Catholics and Protestants. There are a lot of Pentecostal and Charismatic church organisations and prayer camps all over the Metropolis and only a small percentage are not affiliated to any churches.

2.3.1.6 The People, Language, and Culture

The people of Cape Coast are part of a larger group of people known as Fantes found in the central part of Southern Ghana. They are part of a larger ethnic group of people classified as Akans in Ghana. The language spoken by the people is Fante. People who belong to other Ethnic groups and are mostly immigrants like the Ewes, Gas, Adas, Krobos, Nzemas, Twi-speaking Akans, and others from the Northern Ghana reside in the Metropolis as farmers, fishermen, traders, government workers, commercial drivers, fishermen, traders, government workers, commercial drivers, and artisans, among others. The entire Metropolis constitutes one traditional area with the Oguaa Omanhen as the paramount chief.

The matrilineal system of inheritance is practiced. The extended family, otherwise known as “ebusua” or clan, is the basis of their social structure. The “odikro” or chief is the political head of a town or village. The main festival celebrated in the Metropolis is the Oguaa Fetu Afahye, which is celebrated in the first Saturday of September every year, is watched by people from all walks of lives, both far and near. The tribal distribution is depicted on the table below:

Table 5: Tribal distribution

Tribe	Percentage (%) of Population
Akan	83.5
Ga-Dangme	2.5
Ewe	5.7
Guan	0.6
Gurma	0.2
Mole Dagbani	2.9
Grusi	0.7
Mande	0.9

2.3.1.7 Historical Perspective (Cape Coast as the centre of European Civilization)

A major social consequence of its long and intensive interaction with the European traders was that Cape Coast became a centre for the spread of elements of European culture and civilization to the rest of the country. It was the centre of secondary education, and hence the training ground of catechists and teachers for most of the country before the Catholic and the Basel/Presbyterian missions established themselves in the present Eastern, Volta, Ashanti, Northern, Upper East and Upper West Regions. It was the breeding-ground of the Ghanaian intelligentsia, the birth-place of the earliest newspapers in the country and of the first nationalist associations and societies. It was in the vanguard of nationalist agitation in the Gold Coast and its dependencies: the Fanti Confederation of 1870-72 and the Aborigines' Rights Protection Society, founded in 1897, were the prototypes of the United Gold Coast Convention (U.G.C.C.), 1947, and its offshoot, the Convention Peoples' Party, the major nationalist movements in Ghana in the twentieth century. It was the home of the earliest experiments in Municipal government, which began in the 1850's.

Cape Coast was also one of the earliest centres of Ghanaian entrepreneurship. It is in this light that it is suggested that “anybody interested in a study of commercial ventures among the people of the Gold Coast in the latter half of the nineteenth century, and why they failed to be transformed into industrial concerns, will have to start with the papers of the merchant princes of Cape Coast”.

Though it has the appearance of a decayed emporium, its architecture reflects aspects of the way of life of the people of Cape Coast and remains as an enduring reminder of its vanished status as a frontier settlement that was once an intermediary between West Africa and Europe. There is certainly more to Cape Coast than its castles and forts.

2.3.2 Physical Characteristics

2.3.2.1 Location

Cape Coast is the only Metropolis out of the Twenty-two (22) districts in the Central Region. Cape Coast Metropolis lies within latitudes 5°20' and longitudes 1°11' to 1°41' West of the Greenwich Meridian. The Metropolis is bounded to the south by the Gulf of Guinea, west by the Komenda Edina Eguafo Abrem, East by the Abura Asebu Kwamankese District, and to the north by the Twifu Heman Lower Denkyira District. It occupies an Area of approximately 122 square kilometres, with the farthest point at Brabedze, about 17 kilometres from Cape Coast, the capital of the Metropolis as well as the Central Region. The strategic location of Cape Coast, located between the major cities in the country, namely Kumasi, Accra and Takoradi, as well as educational centre and tourist hub of Ghana provides an opportunity to develop the service industry. The main road from Accra to Takoradi, running through the township virtually demarcates Cape Coast Metropolis into north and south, with the Abura part of the road being north and the opposite side being south.

2.3.2.2 Geology and Drainage

The rock type of the district is the Birimian formation and consists of schist and introduced granites and pegmatite. The hills are generally overlain by sandy and clayey silts while the valleys are overlain by clayey gravel with lateritic soils exposed in a number of areas. The hilly nature of the place has greatly affected building and road construction. It also promotes erosion especially along slopes, and sedimentation/siltation and flooding at low-lying areas.

The Metropolis is drained largely by the Kakum which serve as the main source of drinking water. The Kakum River is dammed at Brimso, a location close to Cape Coast where the water is treated and distributed to the Metropolis. The effects of destruction of the surrounding environment of the river basin is however impacting negatively on the sustainability of this natural resource, and causing perennial water shortages particularly in the dry season. The Kakum River Basin is located in the north-eastern the Metropolis. There are a number of settlements along the basin. The river provides for domestic water supply, industrial and agricultural purposes.

Human activities along the river over the years are negatively affecting the development and use of this water resource. Key among them are: Population growth along the basin; Inappropriate farming activities on the banks of the river and at the source; Use of agrochemicals in farming; Winning of sand; Dumping of liquid and solid waste material from domestic and industrial sources into the basin; Poor planning schemes in the basin area; and, Indiscriminate harvesting of wood from the source to the midstream;

These problems, among others, have resulted in the degradation and pollution of the river. Bilharzia cases recorded at Health facilities in the Metropolis are mainly from communities along the catchment area. There is the need therefore, to conduct baseline studies along the basin to collect, collate and generate information to address the current situation. Major institutions expected to lead in this crusade is the University of Cape Coast, Environmental and Sanitation Management Agency, Environmental Health and Sanitation Unit and the Ghana Health Service.

2.3.2.3 Soils

The dominant soils of the Metropolis are lateritic in nature and are derived mainly from the weathered granite and schist. Along the slopes the soil profiles have top soils with depths of about 0.33m while on the hills, loose to dense sandy soil of about 2.36m in depth frequently occur. In the valleys and swampy areas, fine sandy deposits occur extensively.

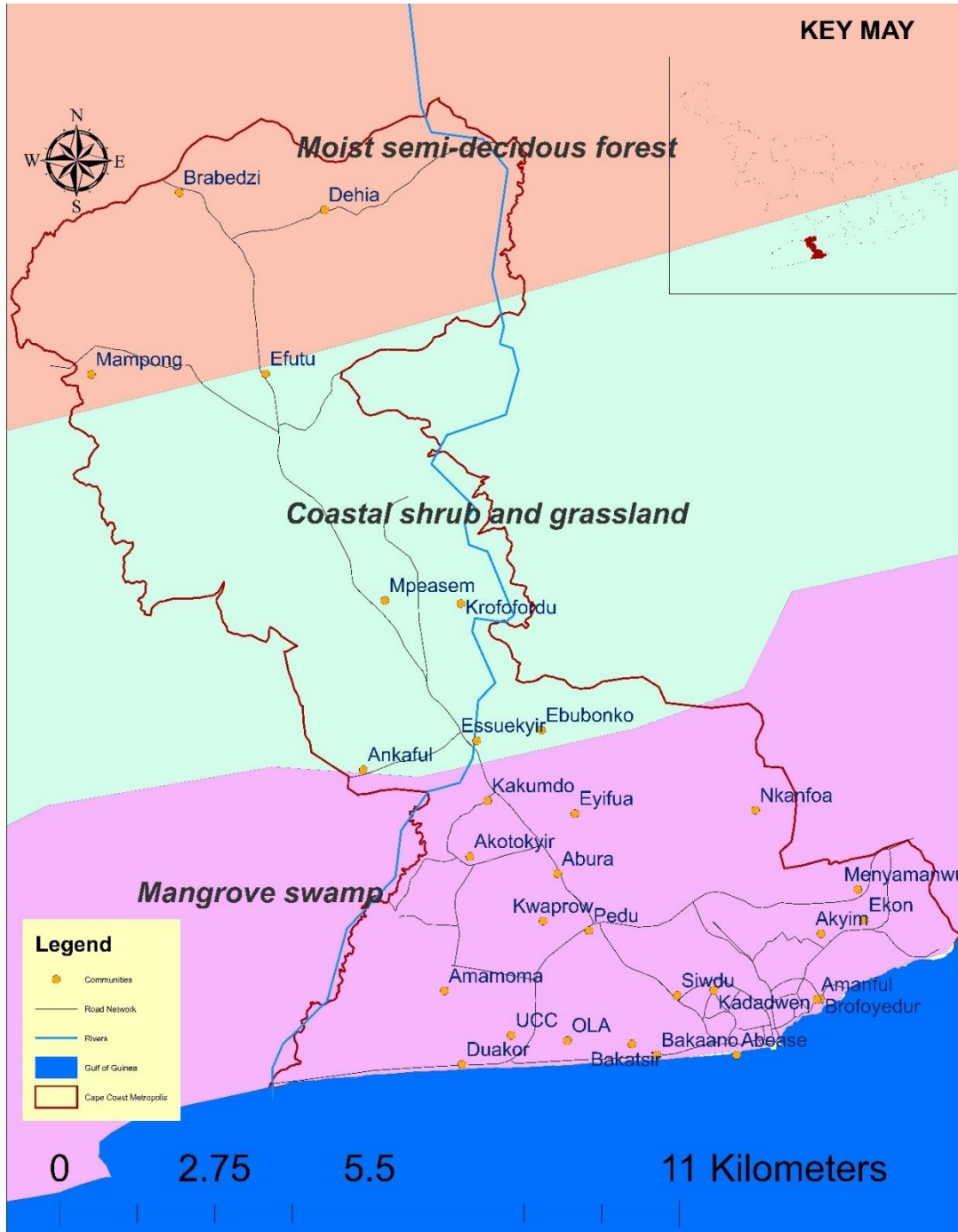


Figure 3: Vegetation Map of Cape Coast Metropolis

2.3.2.4 Climate

Located in the littoral anomalous zone of Ghana, The Cape Coast Metropolis experiences high temperatures throughout the year. The hottest months are February and March, just before the main rainy season, while the coolest months are between June and August. The variability in climate in the district is influenced more by rainfall than temperature. The Metropolis has a double maximal rainfall, with annual

rainfall total between 750 and 1,000mm. The highest rainfall ever recorded was 1719mm in 1979 and the lowest 372mm in 1983. The minor rainy season is between November and January.

Cape Coast is a humid area. Mean monthly relative humidity in the morning varies narrowly between 85% and 99%. But in the afternoon, humidity varies considerably from around 50% in the dry months to the high 80s during the wet months, especially in May and June. The high humidity and sea breeze have negative effects on equipment and materials including vehicles and those for building. The humidity also creates foggy conditions in the mornings, especially on coastal roads, reducing visibility appreciably and making driving a bit hazardous.

2.3.2.5 Vegetation

The present vegetation of the Metropolis consists of shrubs of about 1.5 metres high, grass and a few scattered trees. The original vegetation of dense scrub, which the rainfall supported, has been replaced by secondary vegetation because of clearing for farming, charcoal burning, bush fires and other human activities. Presently, trees are less dense in the area compared with the interior forest areas, except the occasional acacia plantations and bamboo shrubs found in a few sanctuaries not yet completely deforested, such as in a few parts to the north-east and north-west of the University of Cape Coast. The northern parts of the Metropolis are an exception to what has been described above. Here, secondary forests can be found and has survived mainly due to lower population densities and relatively little disturbance of the ecosystem.

2.3.3 Economy

2.3.3.1 Revenue Mobilization for Development

During the implementation of the 2022-2025 MTDP, the Assembly mobilized GHC14,471,967.91 as Internally Generated Fund (IGF). This notwithstanding, the Central Government implemented several programmes and projects in the plans estimated to be over GHC75m.

2.3.3.2 Agriculture

Agriculture employs 6.8% of the economically active population being undertaken in the northern part of the metropolis which include areas like Abura, Ayifua, Mempeasem, Putubio, Efutu, Jukwa etc. and fishing along the coast. The land tenure systems currently in operation are the Owner Occupancy and Shared Tenancy (where the landowner leases the land to the farmer and the proceeds shared between them). Crop production is largely rain-fed, and traditional techniques and subsistence production still dominate.

About 95% of farmers use cutlasses, hoes, axes and mattocks. Spraying machines and pruners are also used but on a smaller scale. Bush fallowing, slash and burn are still widespread. Existing storage facilities are mostly traditional – barns, roof storage, and narrow cribs. Processing as a means of conserving bumper output is very limited. Urban-based middlemen within and outside the Metropolis undertake marketing of the bulk of farm produce. Most of the farmers sell their produce at the nearest local markets to these middlemen who cart them to the large urban market centres for re-sale where known market Queens also monopolize the retail trade. Livestock production is also predominant in the Metropolis. Animals mostly reared are sheep, goats, cattle, pigs, and poultry. Poultry production is fast growing with over 45,000 birds produced annually.

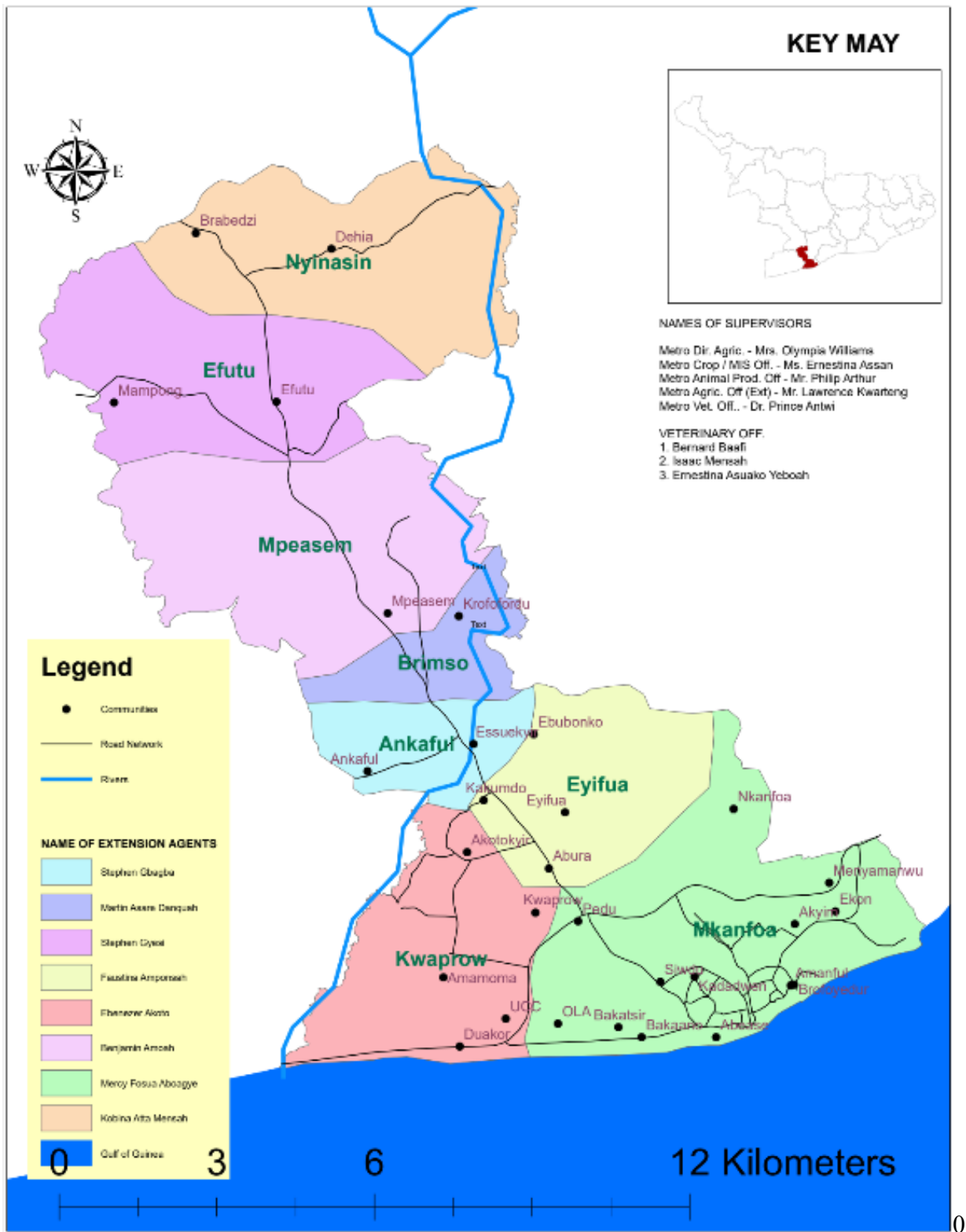


Figure 4: Agricultural Zone

Different types of soil series are found in the Metropolis. Classifications vary from the coast to the hinterland. Types found include Chichiwere-Kakum (suitable for tree crops), Ayensu-Chichiwere (suitable for both tree and non – tree crops) and Achenfu-Kuntu-Asokwa-Suprudo (mainly for non – tree crops).

Table 6: Major Tree Crops

CROP	AREA (HA) UNDER PRODUCTION	AVERAGE YIELD MT/HA	ANNUAL PRODUCTION (MT)
Oil Palm	90	7.5	675
Citrus	274	25	6,850
Coconut	22	5	110
Cashew	32	40	1,280

Source: mofa.gov.com -central region

Table 7: Major Staple Crops:

Type of Crop	Maize	Cassava	Sweet potato	Plantain	Ground-nut	Tomato	Pepper	Egg Plants	Water-melon
Area	678	736	55	97	10	45	91	52	10
Average Yield MT/HA	1.83	14.12	10.2	8.95	0.60	N/A	N/A	N/A	N/A
Annual Production MT/HA	1,240.7	10,392.3	561	868.15	6.0	N/A	N/A	N/A	N/A

Table 8: Livestock Production:

Type of Livestock	Cattle	Sheep	Goat	Pig	Poultry	Grasscutter	Local birds	Ducks	Rabbit
Number	110	18,000	24,000	1,740	45,000	54	63,000	115	50

Table 9: Fish Catch Estimates:

Type of Fish	Annual Total (Kg)
Anchovy	7,582.56
Barracuda	6.07
Bumper	453.10
Burrito	44.00
Burro	233.93
Cassava/ croaker	74.97
Decapterus (pamplo)	694.67
Frigate mackerel	736.28
Horse mackerel	493.45
King fish	9.44
Long- finned herring	135.54
Meagre	176.12
Moonfish	280.68
Pampano	324.40
Ribbon fish	504.38
Rancador	23.64
Round sardinella	1,836.14
Scad mackerel	67.31
Chub mackerel	74.51
Sharks	2.23
Shrimps	189.12
Threadfin	24.78
Miscellaneous	178.13
Total	14,145.47

A total of 30 Farmer groups were formed in the municipality and registered with the Metropolitan Directorate of Agriculture by the end of 2008. Out of this number, seven were registered with Department of Cooperatives. Efforts are made constantly to form new groups and get them registered but over the years several groups have disintegrated or they so weak that they virtually do not exist. The groups identified are into crops and livestock production, fish, cassava and palm kernel oil processing.

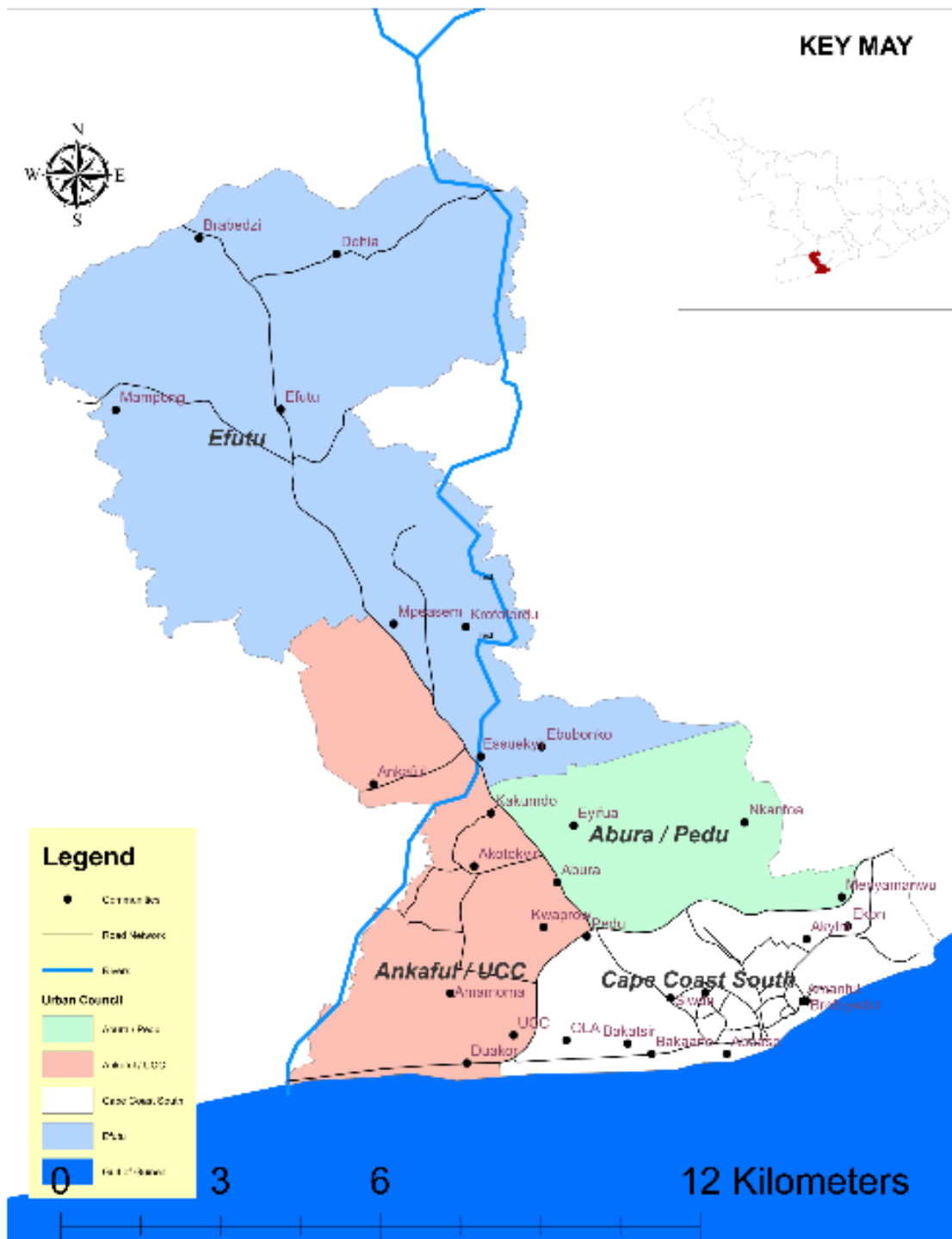


Figure 5: Proposed Town Council

Sources of Agricultural Credit are various, both from formal and informal sources. **Formal Sources** include Ghana Commercial Bank, Agricultural Development Bank, Kakum Rural Bank, National Investment Bank, Twifo Rural Bank and Credit Unions. **Informal Source** include Susu/Money Lenders, Self and or family source.

The major market in the Metropolis is the Kotokoraba/Kotoka Market located in the central business district (CBD) of Cape Coast. Other smaller markets could be found at Anafo, Abura, and Efutu communities.

Agricultural Machinery / Implements/Tools Fabricating Company:

- Gratis Foundation
- Number of Artisans: 15

Table 10: Number of Agricultural Implements/ Machinery/ Structures:

Type of Tool	Tractors	Ware/Stor houses	Corn Mills	Palm oil / kernel oil proc. Machines	Cassav a process ing machin es	Cold Stores for fish	Soap manufacturing industry
Number	3	9	45	6	20	10	1

* It must be noted that, farm implements are mostly hoes and cutlasses.

Agricultural Input Distribution / Labour Conditions

Private sector controls sale and distribution of agricultural inputs. Prices of inputs such as cutlasses, fertilizers, pesticides, knapsack sprayers, planting materials, feed, drugs, other veterinary chemicals, fishing gears, simple tools and equipment are very high. Supply of labour is scarce at peak of farming season. The cost of labour is quite high; currently ranging between ₵30,000 - ₵35,000/acre weeding.

The land in the Metropolis is suitable to produce citrus, oil palm, cassava, maize, vegetables (pepper, okra, egg-plant, cabbage, watermelon etc.) and plantain on large scale. The Metropolis has available a river and streams suitable for Irrigation Scheme development and Aquaculture. Rice can also be cultivated in the valley bottoms and catchment areas of the streams. Marine fishing is another major activity along the coast mainly with the use of canoes and few motorized vessels. None of fish-landing sites is developed in the Metropolis. Development of fish landing sites or bays with fish markets are necessary in the Metropolis to boost fishing and increase employment.

To meet the food demands of the metropolis based on the most common agro-produce, the city requires about 35,000 acres (141.65 sq km) of arable lands and 15,000 (60 sq. km) acres for grazing (animal husbandry). Based on the vegetation cover of the metropolis, it can be concluded that there are inadequate lands to produce the food needs for the city.

There are several agriculture policies being implemented to improve on productivity of farmers. These are;

1. Planting for Food and Jobs.
2. Planting for Export and Rural Development.
3. One District One Factory; and
4. Agro-Mechanization for Food and Jobs

2.3.3.3 Business Development

Major Markets Centers

There are market centers in almost all the communities. However, the major market centers are in Kotokuraba, Abura and Anafo. These market centers attract traders from communities within and outside the Metropolis. The markets are centres of vibrant trading activities in food produce (including vegetables and fruits), fresh and processed fish (including smoked and salted fish), household wares, electrical gadgets and construction materials. These markets serve as significant sources of revenue to the Assembly through market tolls paid by traders and conveyance by vehicle.

Fishing

Fishing is a main economic activity of the coastal communities. It employs about 2,000 fishermen and 500 women who are mostly engaged in fish processing and mongering. Fishermen in these communities use canoes, motor fishing vessels and canoes with either outboard motors or paddles.

2.3.3.4 Job Creation

Service is the main source of job creation as the city is noted for education and tourism due to its geographical location. There are pockets of daily trading centres in almost all the communities serving the people notably at Kotokuraba

Other avenue for jobs creation in the city are hospitality, restaurants (local and continental), fuel (petrol, diesel, gas and kerosine) retailing, garages (automobile and motorbike mechanics), artisans (hairdressing, dressmaking, carpentry, masonry etc ...) and hawking.

It is possible to establish versatile agro-processing facilities for pineapple and citrus. In the Metropolis, cottage companies processing citrus, vegetables, and/or fish will be profitable. Farmers and fisherman could readily supply the raw materials needed to feed these companies with little help and minimal work. Core Cape Coast Township, Abura, Kotokuraba, and Anafo are home to bustling marketplaces.

Table 11: Other areas of employment in the Metropolis

SECTOR	PERCENTAGE
1. Agric /Fishing and Forestry	7.4%
2. Mining & Quarrying	0.2%
3. Manufacturing	13.1%
4. Wholesale/Retail/Mechanical Services-Repairs etc.	25.1%
5. Transportation & Storage	4.0%
2. Hospitality/Tourism	10.0%
3. Formal sector- Education, Public services, Health, Security etc.	24%
4. Informal Sectors	16%

2.3.4 Social

2.3.4.1 Education

The city has a total of 573 basic schools made up of 116 Creches / Nurseries (4 public and 112 private), 175 kindergartens (66 public and 109 private), 162 primary (70 public and 92 private) and 120 junior high schools (63 public and 57 private). There are also 11 Senior High Schools and one technical and vocational institute as depicted in the table below.

Table 12: Number of Schools

Level	Public	Private (Registered)	Private (Unregistered)	Total
Creche / Nursery	4	77	35	116
KG	66	79	30	175
Primary	70	72	20	162
JHS	63	53	4	120
SHS	10			10
TVET	1			1
Total	214	281	89	584

Together, the basic schools have total enrolment of 49,935 with gender parity ratio of 1.03 and 0.99 for public and private schools respectively as depicted in the table below.

Table 13: School Enrolment from PHC 2021

LEVELS	CAPE COAST SOUTH			CAPE COAST NORTH		
	BOYS	GIRLS	TOTAL	BOYS	GIRLS	TOTAL
KG	1,490	1397	2887	2809	2691	5500
PRIMARY	4421	4469	8890	7991	7771	15762
JHS	2184	2183	4367	3876	3921	7797
TOTAL	8095	8049	28,335	14,676	14,338	29014

Despite these relatively better educational statistics, there are evidence to suggest that the cost of education is higher, which makes it difficult for most residents of the Metropolis to access due to relatively lower income level of the residents of Cape Coast. As a result, top educational schools are filled with students from areas beyond the jurisdiction of the Metropolis who have the financial means to afford.

2.3.4.2 Health

Cape Coast Metropolis has 67 health facilities delivering health services to the residents. These include a teaching hospital, Metro Hospital, polyclinic, health centres and Community-based Health Planning Services (CHPS) compound.

Table 14: Health facilities

Sub-District	Town / Locality	Name of Facility	Type of Facility	Ownership
Adisadel	Abura	Abura Clinic	Clinic	Private
Adisadel	Adisadel	Adisadel Urban Health Centre	health centre	government
Adisadel	Ebubonko	Cape Coast Technical University Clinic	Clinic	Quasi-government
Adisadel	Mpeasem	Dentmax medical centre	Clinic	Private
Adisadel	Ankaful	Ankaful CHPS	CHPS Zone	government
Adisadel	Pedu	Baiden Ghartey Hospital	Hospital	Private
Adisadel	Brimsu	Brimsu CHPS	CHPS Zone	government
Adisadel	Abura	DIS hospital	Hospital	Private
Adisadel	Eyifua	Eyifua Aged Clinic	CHPS Zone	government
Adisadel	Abura	Cape Coast Teaching Hospital	Hospital	government
Adisadel	Abura	PPAG Clinic	Clinic	NGO
Adisadel	Eyifua	Premium Clinic	Clinic	Private
Adisadel	Pedu Junction	Regional Police Clinic	Clinic	Quasi-government
Adisadel	Essuekyir	Essuekyir CHPS	CHPS Zone	government
Adisadel	Abura	Tantri Clinic	Clinic	Private
Adisadel	Krofofordu	Krofofordu CHPS	CHPS Zone	government
Adisadel	Adisadel	Adisadel College Clinic	Clinic	Quasi-government
Adisadel	Kakumdo	WGHS CLINIC	Clinic	Quasi-government
Adisadel	Abura	ACADEMY CLINIC	Clinic	Quasi-government
Adisadel	Abura	Stadium Clinic	Clinic	Private
Adisadel	Kakumdo	Kakumdo CHPS	CHPS Zone	government
Adisadel	Mpeasem	Mpeasem CHPS	CHPS Zone	government
Adisadel	Abura	Abura CHPS	CHPS Zone	Government
Adisadel	Tsibu Darko	Tsibu Darko CHPS	CHPS Zone	Government
Adisadel	Adisadel	Adisadel CHPS	CHPS Zone	Government
Cape coast central	Bakaano	Cape Coast Metro Hospital	Hospital	government
Cape coast central	Bentsir	Aged Clinic	Clinic	government
Cape coast central	Siwdu	Siwdu CHPS	CHPS Zone	government
Cape coast central	Abease	Health & Wellness Centre	Clinic	government
Cape coast central	Abeadze	Nutrition Rehalbilatation Centre	Clinic	government
Cape coast central	Kadadwen	Mfantsipim School Clinic	Clinic	Quasi-government

Sub-District	Town / Locality	Name of Facility	Type of Facility	Ownership
Cape coast central	Bakatsir	AUGUSCO CLINIC	Clinic	Quasi-government
Cape coast central	Idan	Idan CHPS	CHPS Zone	Government
Cape coast central	Municipal	Municipal CHPS	CHPS Zone	Government
Cape coast central	Aboom	Aboom CHPS	CHPS Zone	Government
Cape coast central	Kawanopado	Kawanopado CHPS	CHPS Zone	Government
Efutu	Dehia	Dehia CHPS	CHPS Zone	government
Efutu	Efutu	Efutu health centre	health centre	government
Efutu	Efutu Mampong	Efutu Mampong CHPS	CHPS Zone	government
Efutu	Efutu	ANDO	CHPS Zone	Quasi-government
Efutu	Efutu	Efutu SHS Clinic	Clinic	Quasi-government
Efutu	Koforidua Brabedzi	Koforidua Brabedzi CHPS	CHPS Zone	Government
Efutu	Nyinasin	Nyinasin CHPS	CHPS Zone	Government
Efutu	Ansapetu	Ansapetu CHPS	CHPS Zone	Government
Ewim	Brofoyedur	Brofoyedur	CHPS Zone	government
Ewim	Ekon	Ekon Health Centre	health centre	government
Ewim	Ewim	Ewim Polyclinic	Polyclinic	government
Ewim	Nkanfoa	Nkanfoa CHPS	CHPS Zone	government
Ewim	Amanful	The Saint Maternity Home	Maternity Home	Private
Ewim	Cape deaf	Cape Coast School for the deaf clinic	Clinic	Quasi-government
Ewim	Tantri	Sanford World Clinic	Clinic	Private
Ewim	Menyamanwu	GNC Clinic	Clinic	Quasi-government
Ewim	Akyim	Holy Child Clinic	Clinic	Quasi-government
Ewim	Ayiko ayiko	Ayiko ayiko CHPS	CHPS Zone	Government
Ewim	London bridge	London bridge CHPS	CHPS Zone	Government
Ewim	Kotokuraba	Kotokuraba CHPS	CHPS Zone	Government
Ewim	Ekon	Oguaa Sec. Tech	Clinic	Government
UCC	Akotokyir	Akotokyir CHPS	CHPS Zone	government
UCC	Amamoma	Amamoma CHPS	CHPS Zone	government
UCC	Duakor	Duakor CHPS	CHPS Zone	government
UCC	Kwaprow	Kwaprow Health Centre	health centre	government
UCC	OLA	OLA CHPS	CHPS Zone	government
UCC	UCC	University Hospital	Hospital	Quasi-government
UCC	OLA	OLA College Clinic	Clinic	Quasi-government
UCC	UCC	UPSHS Clinic	Clinic	Quasi-government
UCC	Apewosika	Apewosika CHPS	CHPS Zone	Government
UCC	Yaa Asantewaa	Yaa Asantewaa CHPS	CHPS Zone	Government

The issues affecting the health system of the metropolis are inadequate medical logistics, aging structures and pressure on the facilities due to the status of the city as a regional capital. The table below presents the list of health facilities in the Metropolis.

2.3.4.3 Nutrition

The daily projected nutrition (food energy) demands of Cape Coast Metropolis at the end of the planned period is estimated to be 360 megajoules or 52,082.62 metric tonnes of food per annum. This is made of 15,182 tonnes of staple food, 16,144.02 tonnes of protein, 6,918.87 tonnes of vegetables and 13,837.73 tonnes of fruits.

2.3.4.5 Youth and Social Development

Poverty

CCMA is placed 43rd out of the 261 districts in terms of the percentage of population living in multidimensional poor households. Within the Central Region it is placed second out of 22 districts Cape Coast Metropolis has the least incidence and depth of poverty in the region (12.9% for incidence and 44.3% for depth). There were about 3,700 persons in the city who earned below the Cedi equivalence of US\$1.90 per day in 2021. This figure could increase to 5,200 by the end of the plan period. It is estimated that about 2,750 persons are in extreme poverty which could increase to over 3,000 in 2025. By extrapolation using the national figures of 7.8% and 39.5% urban and rural poverty respectively (National Development Planning Commission, 2020), there are about 1,500 poor persons living in urban in 2021.

Child Protection

With respect to child poverty, it is estimated that the Metropolis has about 4,300 poor children calculated based on the figures in the Multi-Dimensional Child Poverty in Ghana (National Development Planning Commission, 2020).

This statistic is the existence of abuse of rights of children in the form of child trafficking, parental neglect and other juvenile related issues. These include child trafficking, child neglect and child labour. There are also incidences of single parenting (mothers) in the coastal communities because of the itinerant nature of fishermen.

Persons with Disability

As at 2021, Cape Coast Metropolis has an estimated number of 5,000 Persons with Disability (PWDs). The proportion of the female population with disability is higher (2.6%) than males (2.4%). The types of disability in the district include sight, hearing, speech, physical, intellect, and emotion. Persons with sight disability recorded the highest of 46.2 percent followed by physical disability (26.9%). Of the population disabled, 24.9 percent have never been to school with the highest group being those with intellectual disability (35.0%).

Gender

The city of Cape Coast has more female population (97,135) than males (92,790) as per the 2021 PHC. Detail analysis the data reveals that there are more male in the lower ages (0-19 years than females. However, females are more in the older age cohorts (20 years and above). This is due to mortality rising slightly higher from the age 20 among the male population than females reaching its peak at cohort 40-44.

With respect to education, there are more girls in public basic schools than boys (13,962). However, there are slightly more males (10,537) than females (10,398) in the private basic schools. At the Second Cycle level, there are 1869 males in the Technical and Vocational Education Training (TVET) Institution than female (473). In addition, there are 12,398 boys less than 12,438 girls at the other cycle schools as at December 2021.

There are more disabled females (2.6%) than males (2.4%) in the city with majority of the female disability being sight. In exception of speech and intellect, there are more female disability in other types (hearing, physical, mental and emotion). There is more economically inactive disabled female (54.3%) than disabled males (51.7%). In addition, 33.5% of disabled females had never attended school against 14.8% of their male counterpart.

2.3.4.6 Water and Sanitation

The estimate annual water demand of the metropolis is estimated to 8.03m m³ per year (22,000 m³ per day). The city benefits from treated water for household supply from Ghana Water Company Limited. There is evidence to suggest that the populace depend on packaged treated (0.5litre packaged water in plastic bags) as major source of drinking water. According to Ghana Water Company Limited and Community Water and Sanitation Agency (CWSA), they have 100% community coverage.

Safe water supply and sanitation are essential components of any intervention programme designed to secure sustained family health. Lack of potable water predisposes the population to various preventable diseases such as guinea worm, diarrhoea and cholera. The potential of these diseases to negatively affect labour productivity and hamper progress in development action is enormous and steps should be taken to prevent their occurrence in the Metropolis.

Fortunately, the Metropolis is quite well served with potable drinking water. All communities in the district are served with pipe-borne water from the conventional treatment plant at Brimsu. Rural supplies forms just 1% of the drinking water system in the Metropolis and these areas are also well catered for. Percentage of Homes with Pipe Borne water is 37.7%. The remaining percentage obtain water supply outside their homes. The main problem with water supply in the Metropolis is the perennial drying up of the Kakum dam, which is the source of the water. The other problems relate to the use of old equipment in pumping water to households, frequent power outages, which affect the distribution system and non-payment of irregular payment of tariffs to enable the Ghana water Corporation to expand its facilities.

Most communities in the Metropolis take their water source from pipe-borne. Over 90% of the communities are covered, especially in the Cape Coast South sub-metro. However, there are a few localities in the north sub-metro still taking their source from unprotected rivers/streams and other unapproved sources. The water supply from the main Ghana water company is not adequate for the population especially in view of the large number of educational institutions in the Cape Coast Township. The water levels drop in most parts of the year, hence the numerous water shortages all over the Metropolis. The table below depict source of potable water in the Metropolis.

Table 15: Source of Drinking Water

Localities	Household	Pipe borne in House	Pipe borne outside House	Public standpipe	Sachet water	Tanker service	Others
Cape Coast south	22278	11.5%	4.1%	10.2%	63.4%	0.02%	0.02%
Cape Coast north	36414	9.6%	7.2%	12.2%	61.6%	0.01	0.02%

Source: 2010 population & Housing census

Figure 6: Main source of drinking water by geographic area

2.3.5 Environment

2.3.5.1 Relief and Drainage

The landscape of the Cape Coast Metropolis is generally undulating with batholiths as a dominant feature. The slopes of the hills are steep in many areas and tend to affect physical development (construction of houses, roads, etc.) provision of utility and other social services (laying of pipes and telephone lines, etc) and mobility (human and vehicles). In between the hills are valleys of various shapes, some occupied by rivers and streams including the Kakum - the major stream in the Metropolis. Many of the minor streams end up in wetlands, with the largest draining into the Fosu Lagoon at Bakaano. The wetlands are liable to flooding and, for many of them; the water table is high, averaging just 1.2 metres below the surface. During heavy rains, these wetlands become unusable as farmlands. The landscape in the northern parts of the Metropolis is however, generally low-lying and is suitable for crop cultivation.

2.3.5.2 Wildlife

The woody forests of the Metropolis once supported a diverse range of wildlife such as deer, antelopes, and monkeys. However, due to extensive cultivation, construction, hunting and trapping, most of the animals have either been killed or compelled to migrate into the few remaining sanctuaries around Amosima and the Kakum-Atandanso reserves outside the Metropolis. Wildlife found in the Cape Coast Metropolis is mainly grass cutters, a few monkeys, and some birds which migrate to the area during the rainy seasons.



Figure 7: Urban Natural Asset Map of Cape Coast

2.3.5.3 Air Pollution

The main source of air pollution is dusts in the middle and northern part of the city. The emission from vehicles reduces the air quality within the city centre. The stench from refuse in the market and communal sites degrades air quality of the metropolis.

2.3.5.4 Water Pollution

The water bodies in the Metropolis are under threat due to indiscriminate human activities. The Fosu lagoon is polluted with plastic refuse, spillage from final disposal sites and industrial liquid waste.

2.3.5.5 Land Pollution

The Metropolis properly manages about 62% of its projected tonnage of solid wastes generated within its jurisdiction estimated at 102 tonnes as at 2022. As a result, there is evidence to suggest that residents resort to indiscriminate methods of disposal such as burning, throwing of refuse in the open spaces and into drains among others. This therefore serves as a source environmental hazard and disaster in the city.

In addition, no community in the metropolis is declared open defecation free. As a result, the Assembly through the support of other public institutions began to construct a number of institutional toilet facilities. However, estimates indicate that these facilities will not be adequate to manage 25% of the total human waste generated.

2.3.5.7 Transportation network

The Metropolis has a road network totalling 316.12 Km, made up of 223.27km of paved and 92.85km unpaved road surface as presented in the table below.

Table 16: Type of Roads in the Metropolis with their respective Length

Total Length	Paved	Unpaved
316.12 Km	223.27 Km	92.85 Km

This provides a good surface accessibility to services such as health, banking, postal services, education, agriculture extension, production and marketing centres, commodity flow and linkage with other districts.

Table 17: Cape Coast Metropolis: Urban Road Network – Road Types

Road Type	Urban Road Network	
	Km	%
Rigid	-	0.00
Asphalt	95.57	30.23
Surface-Dressed	127.7	40.40
Gravel	58.47	18.50
Earth	34.38	10.88
Total	316.12	100.00

2.3.5.8 Settlements

According to the 2021 PHC, most settlements have a population of over 5,000 persons and above and are classified as urban areas. As it stands, the whole Metropolis can be classified as urban with no rural settlement.

2.3.6 Emergency Preparedness and Response

Hazards

Human activities in the exploitation of natural resources have brought with its sustainability challenges. Activities such as indiscriminate felling of trees, degradation of vegetative cover, indiscriminate refuse dumping, pollution of water bodies, bush and charcoal burning, bad mining and hunting practices have been ongoing. These have the potential of disturbing the ecological balance and sustainability of the natural environment.

Disaster

The effects of these human activities have been the negative impact of climate change on the agricultural sector and the ecology including altered rain fall pattern, rise in atmospheric temperature, increased land degradation and loss of arable land, harvest failures from improper adaptive strategies and reduction in nutrition for livestock, risk from sea level rise such as coastal inundation and erosion, population displacement, salt water intrusion into fresh water resources, invasion and destruction of mangrove ecosystem, coastal wetlands and beaches along with their associated economic and social importance such as being sites for migratory birds, loss of habitat of several species including marine turtles leading to the disruption of sources of livelihoods especially fishing and agriculture.

Security

The Police Service in collaboration with the Metropolitan Security Committee (MESEC) has maintained peace in the city.

2.4 Identifying Strengths, Weaknesses, Opportunities and Threats (SWOT)

Cape Coast, as a city, has its strength and weaknesses while conditions beyond its control present opportunities and well as threats. This is analyzed in the table below.

Table 18: SWOT Analysis

STRENGTH	WEAKNESS	OPPORTUNITY	THREAT
Relatively highly skilled and self-motivated staff strength of the Assembly	Relatively low internal revenue mobilization compared against potentials	The status of the Metropolis as the Regional capital, hence hosting facilities that provide higher order services (teaching hospital, etc ...)	Relatively low agriculture productivity as a result of urbanization and importation of foodstuff
Relatively higher financial resource base	Inadequate working logistics	Presence of two Universities and other tertiary Institutions (UCC, CCTU, OLA, Nursing and Midwifery College etc ...)	Exposure to negative effects of climate change (sea erosion, flooding, loss of mangrove, sand weaning, etc ...)
Access to key political and administrative resources (regional and district administrative office for most MDAs)	Non-operations of Towns councils and other sub-structures	Presence and proximity to well-known tourist sites and destinations	Poor waste management resulting in threats to environment and natural assets
Presence of highly recognized second cycle educational institutions (Wesley Girls, Holy Child, Adisadel, St. Augustine, Mfatsipim etc ...)	Uncontrolled urban sprawl and growth	International attractions of the city (sister cities partnerships)	Relatively high cost of living due to the presence of students and government workers
The Metropolis has two members of parliaments			

Cape Coast, as the regional capital, possesses the above qualities such as the relatively higher resource base of its Metropolitan Assembly and other presented indicators however, the population growth presents urbanization challenges.

2.5 Medium-Term Needs Assessment and Projections

2.5.1 Needs Assessment

2.5.1.1 List of Development Issues

Economic Development

1. Inadequate community markets
2. Inadequate modern market infrastructure
3. Inadequate credit facility / financial support for traders
4. High rate of youth underemployment and unemployment
5. Low levels of mechanization in agriculture
6. Inadequate modern landing sites / beaches (space to berth canoes)
7. Poor development of tourism potentials of the district

Social Development

1. Abandoned and poor maintenance of educational infrastructure
2. Inadequate public technical and vocational training centres
3. Inadequate financial support to students (tertiary students)
4. Poor student performance in BECE and WASSCE
5. Poor Educational Infrastructure
6. Inadequate recreational facilities for children, youth and Aged
7. Inadequate Health Infrastructure
8. Inadequate NHIS registration centres
9. Inadequate and Erratic water supply
10. High prevalence of teenage pregnancy
11. Neglect of Child welfare and maintenance in the communities

Environment and Human Settlement Development

1. Frequent sand winning at the beaches
2. Rearing of domestic animals along the beaches
3. Poor road network
4. Inadequate modern transport terminals (lorry parks/ stations)
5. Encroachment by developers along the beach
6. Noise pollution in residential areas
7. Chocked sewage systems (gutters)
8. Poor drainage system
9. Rampant flooding in communities
10. Encroachment on road / street buffers and allays
11. No engineered landfill (final waste disposal) site
12. Rampant open defecation
13. Inadequate sanitary tools
14. Poor sanitary conditions
15. Inadequate number of skip containers
16. Poor maintenance of dumping sites
17. Poor Sanitation and Waste Management
18. Low access to ICT services
19. Weak development control / enforcement of building regulation

Governance and Institutional Development

1. Peace and Security
2. Interaction with Traditional Authorities
3. Inadequate Community / Social centres
4. Ineffective sub-district structures
5. Inadequate infrastructure for security services

6. High incidence of crime and security issues
7. Inadequate number of streetlights (poor street lighting system)
8. Low involvement of women in decision-making positions
9. Poor enforcement of bye-laws
10. Unsafe riding of tricycles and motorbikes
11. Poor accountability and transparency with regards to the fuel business
12. Town Councils not established
13. Relatively lower revenue generation against potential
14. Low revenue mobilization and management
15. Low co-ordination between Metropolitan Assembly and other government agencies
16. No evaluation of implementation of policies, programmes and projects
17. Poor coordinating of development efforts Departments and Units of the Assembly
18. Community Action Planning
19. Popular Participation
20. Social Accountability
21. Implementation, Coordination, Monitoring and Evaluation (ICME)

2.5.1.2 Electoral Level Issues

On May 16, 2025, the Assembly undertakes electoral level consultation to assess the needs of the various electoral areas. The result is presented in the table below.

Table 19: Electoral Area Needs Assessment

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
1.	Tintimhwe / Kotokuraba	Alhaji Bala's Store / Kotokuraba	Waste Management	Inadequate drainage system	Construct adequate drains and gutters
		Tintimhwe/ Kotokuraba	Economic	Lack of access to financial support for traders	Provide credit facilities for traders
		Wangala Lane	Water	Erratic water supply	Supply polytanks for water storage
		Elmina Lorry Station/ Zongo	Social Services	Lack of support for PWDs	Provide financial support to PWDs
		Kotokuraba	Education	Deplorable condition of St. Monicas JHS and support to teaching and learning materials	Re-roof St. Monicas JHS and provide support for teaching and learning materials
		Wangala Lane / Zongo	Health	Lack of access to medical support by the aged and PWDs (NHIS)	Provide financial support to the aged and PWDs
		Tintimhwe/ Kotokuraba	Sanitation	Lack of sanitary tools	Provision of sanitary tools
		Tintimhwe/ Kotokuraba	Electricity	Inadequate streetlight and installation of prepaid meters	Install streetlights and prepaid meters
		St. Monicas JHS	Others	Lack of support to needy students	Provide financial support for needy student
		Tintimhwe	Others	Construct staircase behind CCMA	Construct staircase behind CCMA
2.	Kotokuraba / Kadadwen	Kotoka	Waste Management	Inadequate skip containers at dumping site	Provide adequate skip containers at the dumping site
		Kadadwen / Kotokuraba	Water	Erratic water supply	Drill mechanized borehole
		West End / Second Ridge	Electricity	Inadequate electricity poles	Provide adequate electricity poles
		Kotokuraba / Kadadwen	Sanitation	Insanitary conditions	Provide sanitary tools
		Kadadwen	Social Services	Lack of financial support to PWDs	Provide financial support to PWDs
		Kotokuraba Market	Education	Early childhood education facility in Kotokuraba Market	Establish Early childhood education facility at Kotokuraba Market
		Kotokuraba / Kadadwen / Ewim	Economic	Lack of credit facilities to business women	Provide credit facilities for business women

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Kadadwen	Security	Theft cases at Kotokuraba	Intensify Police patrols
3.	Chapel Square / Victoria Park	Wesley Girls Basic School	Education	Inadequate facilities at Wesley Girls Basic School	Construct KG-Block for Wesley Girls Basic School
		Topp Yard	Health	Lack of access to community health care	Construct CHPs compound
		Chapel Square / Victoria Park	Economic	Lack of credit facilities for traders	Provide credit facilities for traders
		Chapel Square	Water	Erratic water supply	Drill mechanized borehole
		Chapel Square / Victoria Park	Sanitation	Insanitary Conditions	Provide sanitary tools
		Chapel Square	Social Services	Lack of Community recreation Centre	Construct Recreational Centre
		Chapel Square / Victoria Park	Waste Management	Improper waste disposal	Provide waste bins
4.	Esikafoambantsem / Antem	Antem	Economic	Poor road network at Antem	Undertake road works at Grace House junction and Jamjose
		Esikafoambantsem / Antem	Waste Management	Improper waste disposal	Provide waste bins
		Esikafoambantsem	Water	Erratic water supply at Esikafoambantsem	Drill mechanized borehole
5.	Ntsin	Ntsin	Economic	Lack of market structures	Complete Anafo Market
		Abrofo Mpoano	Health	Inadequate clinical extension services at Anafo Market	Construct maternity ward at Anafo Aged Clinic
		Rocky lane / Bentsil	Water	Erratic water supply	Drill mechanized borehole
		Ntsin	Security	Increase in theft and social vices in the community at night	Intensify Police patrols
		Ntsin	Sanitation	Indiscriminate Open defecation	Rehabilitate public toilet
		MCCarthy Hill	Electricity	Electricity extension	Provide adequate streetlights
		Ntsin	Waste Management	Inadequate skip containers	Provide adequate skip container
		Ntsin	Social Services	Lack of support for needy students	Provision of financial support to needy students
		Ntsin	Education	Inadequate education facilities to students	Provide adequate education facilities

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Ntsin	Others	Lack of credit facilities for traders	Provide credit facilities for traders
6.	Gyeagyeano	Gyeagyeano	Waste Management	Lack of proper maintenance of public toilet	Proper maintenance of public toilet
		Gyeagyeano	Water	Erratic water supply	Drill mechanized borehole
		Gyeagyeano / Idun / Social Welfare	Security	Inadequate streetlights	Install adequate streetlights
		Gyeagyeano	Electricity	Electricity extension	Provide electricity poles
		Gyeagyeano	Sanitation	Improper waste disposal Improper sanitation	Provide dust bins and sanitary tools
		Gyeagyeano	Social Services	High level of teenage pregnancy	Extension of community development services
		Social Welfare	Education	Improper maintenance of Presby Basic School	Rehabilitate Presby Basic School
		Gyeagyeano	Others	High level of youth unemployment	Provide training employable skills
7.	Gegem	Gegem	Economic	High level of youth unemployment	Provide training employable skills
		Gegem	Water	Erratic water supply	Drill mechanized borehole
		Gegem	Social Services	Lack of access to LEAP support by the aged	Provide support to the aged
		Gegem	Sanitation	Open defecation	Construction of public toilet
		Gegem	Security	High rate of crime	Construct a divisional Police Post
		Gegem	Waste Management	Improper waste disposal	Provide waste skip container
		Gegem	Electricity	Electricity extension	Provide adequate streetlights
8.	Kroo-Town	Old Hospital Hill / London Bridge	Waste Management	Poor drainage system	Upgrade drains and construct adequate drains
9.	London Bridge	Prospect Lodge	Economic	Untarred road (Prospect Hill)	Undertake road works on Prospect Hill
		Ewim / Shipomu	Waste Management	Insanitary condition / Lack of Public Toilet	Construct Public Toilet
		Church of Christ	Water	Erratic water supply	Supply polytanks to preserve water
10.	Enyitsewdo	Enyitsewdo	Water	Erratic water supply and extension of services	Drill mechanized borehole and install new underground water pipes
		Amanful	Waste Management	Completion of Public Toilet	Completion of Public Toilet
		Enyitsewdo	Electricity	Inadequate Streetlights	Provide adequate streetlight and electricity extension

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Amanful Beach	Security	Nuisance from ghetto users	Enforce bylaws on nuisance in the community
		Enyitsewdo Beach	Sanitation	Improper waste disposal	Provide sanitary tools
		Idan Roundabout	Health	Health screening and public health services	Undertake Public Health Services
		Enyitsewdo	Economic	Lack of access to credit facilities by traders	Provide credit facilities for traders
		Idan	Education	High rate of illiteracy	Undertake advocacy for education among parents and children
		Enyitsewdo	Social Services	Lack of financial support for PWDs	Provide financial support for PWDs
		Enyitsewdo / Idan	Others	Poor road networks	Construct speed humps on the roads
11.		Savoy	Water	Erratic supply of water	Drill mechanized borehole and install new underground water pipes
		Nkwantado	Sanitation	Improper sanitation	Provide skip container and sanitary tools
		Nkwantado	Economic	Lack of access to credit facilities for traders	Provide credit facilities for traders
		Nkwantado	Social Services	Lack of financial support for PWDs	Provide financial support for PWDs
	Amanful West	Savoy	Electricity	Electricity extension	Install adequate streetlights
		Nkwantado	Others	Poor road network	Undertake road works at Nkwantado roundabout
		Savoy	Waste Management	Deplorable condition of the Public Toilet	Rehabilitate Public Toilet
		Nkwantado	Security	Increase in theft at night	Install streetlights and intensify Police patrols
		Amanful Basic School	Education	Insanitary conditions	Construct Toilet facility at Amanful Basic School
		Nkwantado	Health	Lack of access to health care	Construct CHPs compound
12.	Tantri / Ayikoayikoo	Ayikoayikoo	Education	Inadequate classroom blocks at Presby, Church of Christ, and Methodist Basic Schools	Construct classroom blocks at Presby, Church of Christ, and Methodist Basic Schools
		Ashanti Road / Ayikoayikoo	Economic	Reckless driving on Ashanti Road	Construct speed humps
		Ashanti Road	Sanitation	Open defecation	Construct Public Toilet

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Ayikoayikoo	Water	Erratic water supply	Supply ploytanks to preserve water
		Ashanti Road	Health	Lack of access to health care	Construct CHPs compound
		Ayikoayikoo	Others	Construction of stair case at Baptist Basic School	Construct stair case at Baptist Basic School
		Ayikoayikoo	Security	High level of theft at night	Intensify Police patrols
		Ashanti Road	Others	Insanitary Conditions / Lack of drains	Construct drains
		Ashanti Road / Ayikoayikoo	Waste Management	Improper management of waste dumping site	Provide engineered waste dumping site at Ashanti Road
		Ayikoayikoo	Electricity	Electricity extension	Provide adequate electricity poles
		Ashanti Road / Ayikoayikoo	Social Services	Lack access to credit facilities for traders	Provide credit facilities for traders
13.	Mempeasem / Amoakofua	Brofoyedur	Others	Devastation from sea level rise in the community	Completion of the Sea defense
		Brofoyedur sea shore / sea-side	Others	Open defecation	Construct Public Toilet
		Amoakofua Park / Brofoyedur	Others	Chocked gutters and drians	Construct drains and gutters
		Brofoyedur	Health	Deplorable condition of the CHPs compound and lack of adequate health services	Rehabilitate Brofoyedur CHPS compound and provide support for access to health insurance services by the aged
		Brofoyedur / Amoakofua	Economic	High youth unemployment and lack of access to credit facilities for traders	Provide training on employable skill and access to credit facilities for traders
		Brofoyedur sea-side	Sanitation	Improper sanitary conditions and lack of sanitary tools	Regular evacuation of waste from the dump site and provide sanitary tools
		Amoakofua	Water	Erratic water supply	Drill mechanized borehole
		Amoakofua	Electricity	Electricity extension	Provide adequate streetlights and electricity poles
		Brofoyedur / Amoakofua	Waste Management	Improper waste disposal	Provide sanitary tools and waste bins
		Brofoyedur / Amoakofua	Education	Inadequate educational facilities and learning material	Renovate community library and provision of learning student materials
Amoakofua / Mempeasem	Social Services	Lack of financial support for the needy	Provide financial support to PWDs		

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Amoakofua	Security	Increase in theft at night in the community	Provide adequate streetlight and increase Police patrols
		Amoakofua	Others	Construction of Astroturf	Construct Astroturf facility
14.	Amanful East	Amanful	Waste Management	Lack of skip container and toilet facility	Provide skip container and construction of toilet
		Amanful	Sanitation	Insanitary conditions	Provide sanitary tools
		Amanful East	Electricity	Electricity extension	Install prepaid meters and adequate streetlights
		Amanful East	Security	Increased theft at night in the community	Provide adequate streetlights and intensify Police patrols
			Water	Erratic water supply	Supply polytanks
		Amanful East	Economic	High level of youth unemployment and lack of credit facilities	Provide training on employable skills to the youths and credit facilities
		Amanful East	Education	Lack of access to financial support for education and learning materials	Provide scholarships to needy students and adequate learning materials
		Amanful East	Social Services	Lack of financial support to the vulnerable	Provide financial support PWDs
		Amanful	Health	Lack of access to health care	Provide support for health insurance services to the aged
		Amanful	Others	Devastation and erosion in the community due to sea level rise	Completion of the sea defense
15.		Coronation	Electricity	Electricity extension	Install adequate streetlights
		Coronation	Waste Management	Deplorable condition of the Public Toilet and submersible pump	Rehabilitate Public Toilet and provide submersible pump
		Coronation / Zongo	Water	Erratic water supply	Drill of mechanized borehole
		Coronation / Zongo	Economic	High rate of youth unemployment and lack of access to credit facilities	Provide training on employable skills credit facilities for traders
		Coronation	Sanitation	Chocked gutters and drains	Provide sanitary tools
16.	Aboom Wells	Aboom Wells	Education	Increased theft cases at Aboom Zion Basic School	Provide Security Guard atp Aboom Zion Basic School

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Aboom	Water	Erratic water supply	Drill mechanized borehole
		Aboom Wells	Sanitation	Insanitary conditions	Desilt drains and gutters
		Aboom Wells	Electricity	Inadequate streetlights	Install adequate streetlights
		Aboom	Waste Management	Dilapidating Public Toilet	Rehabilitate Aboom Public Toilet
		Aboom	Security	Increased theft at night	Increase Police patrols at Aboom
17.	Bakaano	Self-reliance	Sanitation	Insanitary conditions / Lack of toilet facilities	Construct Public Toilet
		Philip Quaake School / Jacob Wilson Sey	Others	Lack of recreational facilities	Construct Astroturf and basketball court
		Bakaano	Education	Lack of access to school facilities	Completion of Philip Boys school and provide support to learning materials
		Bakaano	Economic	High rate of youth unemployment and lack of access to credit facilities	Provide training on employable skills and credit facilities for traders
		Bakaano E/A	Health	Limited health services	Provide support for health insurance to the aged
		Abease / Police Station	Waste Management	Improper waste disposal and sustaining dumping site	Undertake regular maintenance of dumping site and introduce pay as you dump services
		Academy area	Water	Erratic water supply	Drill mechanized borehole
		Bakaano	Electricity	Electricity extension	Install prepaid meters and adequate streetlights
		Bakaano	Others	Poor road networks	Construct inner roads
		Bakaano	Social Services	Lack of support to the vulnerable	Provide financial support for the needy and PWDs
		Bakaano	Security	High rate of thefts in the community	Increase Police patrols
18.	Anokyin / Fawohodzi	Valentino's opposite	Water	Erratic water supply	Drill mechanized borehole and provide public stand pipe
		Anokyin Fawohodzi	Electricity	Inadequate and maintenance of streetlights	Install adequate streetlights and undertake regular maintenance works
		Anokyin Fawohodzi	Waste Management	Insanitary Conditions	Provide sanitary tools

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Total filling station	Others	Deplorable condition of tilapia roundabout	Rehabilitate tilapia roundabout
		Town Hall	Others	Lack of community amenities / shed and a foot bridge	Construct a shed and foot bridge
		Anokyin Fawohodzi	Social Services	Lack of access to LEAP by the aged	Provide financial support to the aged
		Anokyin Fawohodzi	Education	Limited learning materials for students	Provide support for adequate learning materials to students
		Fosu Lagoon	Sanitation	Insanitary conditions	Undertake removal of aquatic weeds from the Fosu Lagoon and regular maintenance of dumping site
		Anokyin Fawohodzi	Security	Increased theft issues	Intensify Police patrols
		Metro. Hospital	Health	Lack of access to proper medical services	Rehabilitate Metro. Hospital and access to health insurance services by the aged
		Bakaano	Economic	Lack of access to credit facilities for traders	Provide credit facilities for traders
19.	Aboom / Master Sam	Siwdu Compound	Waste Management	Deplorable condition of Public Toilet	Rehabilitate Public Toilet
		Aboom	Economic	Lack of access to good road networks	Completion of Aboom K-Dorm Road
		Siwdu	Sanitation	Insanitary conditions	Desilt earth channels behind Siwdu Sports Stadium
20.	Adisadel	Adisadel	Economic	Lack of market facilities	Construct market facility
		Adisadel	Health	Limited access to health care	Construct CHPs compound
		Adisadel	Education	Inadequate school facilities	Construct Classroom block for St. Michael's Basic School
		Adisadel	Security	Increased theft issues at the community	Intensify Police patrols
21.	Tsibu-Darko	Staff Quarters	Social Services	Lack of recreational facilities	Construct community Centre
		Tsibu-Darko	Sanitation	Insanitary conditions	Construct drains and provide adequate skip container
		Tsibu-Darko / Holdbrook Smith street	Economic	Poor road networks	Rehabilitate Holdbrook Smith road
		Tsibu-Darko	Health	Poor aesthetics of the Adisadel Health Centre	Rehabilitate Adisadel Health Centre

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Tsibu-Darko	Water	Erratic water supply	Drill mechanized borehole and provide public stand pipe
		Tsibu-Darko	Others	Deplorable road conditions	Undertake road works
		Tsibu-Darko	Security	Insecurity within the community	Provide community policing
22.	3 rd Ridge / Nkanfoa	Nkanfoa	Water	Erratic water supply	Drill mechanized boreholes and supply polytanks
		Nkanfoa	Education	Completion of abandoned Vocational School	Complete Vocational School project
		Nkanfoa	Others	Insanitary conditions	Desilt drains
		Nkanfoa	Others	Complete roads work at new town and Christian town	Undertake road works at new town and Christian town
		Nkanfoa	Economic	Lack of market facilities	Construction of a market facility
		Nkanfoa	Health	Limited access to health care	Upgrade the CHPS compound into a Clinic
		Nkanfoa	Waste Management	Improper waste disposal	Provide skip container
		Nkanfoa	Electricity	Electricity extension	Install adequate streetlights
		Nkanfoa	Security	Inadequate Policing	Provide adequate Officers at Nkanfoa Police Post
		Nkanfoa	Others	Lack of social amenities (Education)	Construct community library and computer laboratory for students
		Nkanfoa	Social Services	Lack of youth development initiatives	Provide training on skills development
				3 rd Ridge / 4 th Ridge / Nkanfoa	Sanitation
23.	Ola-Madina	Ola-Madina dump site	Waste Management	Insanitary Conditions	Provide additional skip container and desilt drains at Latter Day Saint Church
		Ola Madina	Others	Chocked drains and gutter	Desilting of drains and gutters in the community
		Ola Madina	Electricity	Electricity extension	Install adequate streetlights in the community and on Bonn Street
		Ola Madina	Sanitation	Lack sanitary tools	Provide sanitary tools
		Ola Madina	Security	Increased theft and robbery in the community and the Ola Training College at night	Intensify Police patrols
		Ola GNTC Park	Health	Lack of access to health care	Construct CHPs compound

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Ola Madina	Economic	Youth Unemployment, lack of access to credit facilities for traders and gender equality	Provide training on employable skills, access to credit facilities and women empowerment
		Ola Madina	Social Services	Lack of support to the vulnerable	Provide financial support to PWDs and the needy
		Ola Madina GNTC	Education	Limited learning materials for students and lack of a community library	Provide support for learning materials and construct community library
		Ola Madina	Water	Erratic water supply	Drill mechanized borehole and extend underground pipes
		Ola Madina	Others	Lack of public information Centre	Establish a community information Centre
		Ola Madina	Others	Lack of community support initiatives	Construct hostel for the community
24.	Ola-Lowcost	Rasheed Sumaila washing bay area	Sanitation	Insanitary conditions	Provide skip container
		Ola-Lowcost	Economic	Poor road networks	Undertake road patching
		Ola-Lowcost	Others	Issues of housing ownership	Resolve impasse on property purchase and ownership
		Ola-Lowcost	Water	Erratic water supply	Supply polytanks to preserve water
25.	Akyim	Mennyamenwu	Economic	Poor road network	Undertake road works
		Mennyamenwu / Akyim	Water	Erratic water supply	Drill mechanized borehole and supply polytanks
		Akyim	Health	Limited access to health care	Construct CHPs compound
		National	Education	Limited educational facilities	Completion of Ghana National Basic School block
		Akyim	Economic	Alternative livelihood for the community	Provide fish farming facility
		Last Mobil	Waste Management	Improper waste disposal	Provide skip container
26.	Ekon-Etsifi	Ekon	Waste Management	Improper waste disposal	Provide skip containers
		Ekon	Others	Intermittent network connection	Provide access to mobile telecommunications
		Ekon	Electricity	Electricity extension	Install electricity poles and streetlights
		Ekon	Others	Tidal waves devastation due to sea level rise	Completion of the sea defense

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Ekon	Education	Deplorable condition of Ekon M/A JHS	Re-roof Ekon M/A JHS
		Ekon	Economic	Lack of access to credit facilities for business growth	Provide credit facilities for traders
		Ekon	Water	Erratic water supply	Drill mechanized borehole
		Ekon	Health	Lack of health support services	Provide Ekon CHPs compound with adequate resources
		Ekon	Security	Insecurity in the community	Construct Police Station
27.	Ekon-Anaafa	Ekon-Anaafa	Education	Inadequate support to teaching and learning materials	Supply of 100 Mono-desk to Ekon Primary "B" Basic School
		Ekon-Anaafa	Waste Management	Insanitary conditions	Provide skip container
		Ekon-Anaafa	Water	Erratic water supply	Drill mechanized borehole
		Ekon-Anaafa	Sanitation	Lack of sanitary tools	Provide sanitary tools
		Ekon-Anaafa	Electricity	Electricity extension	Install streetlights
		Ekon-Anaafa	Health	Lack of health support services	Provide Ekon CHPs compound with adequate resources
		Ekon-Anaafa	Economic	High level of youth unemployment	Provide training on employable skills
28.	Abura	Abura	Economic	Lack of pavement in the Abura market	Construct pavement in Abura Market
		Abura	Education	Lack of Astroturf at Abura St. Lawrence Basic School	Construct Astroturf at Abura St. Lawrence Basic School
		Cape Coast-Jukwa Road	Others	Vehicular traffic	Repair and maintenance of traffic light
		Abura	Electricity	Electricity extension	Install adequate streetlights
		Abura Market	Others	Lack of fence wall at Abura market	Construct fence wall at Abura market
		Interbeton	Others	Poor road network	Construct inner roads at Interbeton
29.	UCC-Old Site / Apewosika	Apewosika	Health	Lack of access to community health care	Construct CHPs compound
		Ayensu roundabout	Sanitation	Poor drainage system	Upgrade drainage system in the community
		Kokoado / Amamoma	Water	Erratic water supply	Drill mechanized borehole
		Amamoma / Apewosika / Kokoado	Waste Management	Insanitary conditions	Provide adequate skip containers
		Amamoma / Imam	Education	Lack of access to quality education	Provide support to teaching and learning materials
		Amamoma	Economic	Lack of market facility	Construct market facility

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Amamoma roundabout	Electricity	Electricity extension	Install new prepaid meters
		Apewosika / Kokoado / Amamoma	Social Services	Lack of access to health insurance service to PWDs	Provide health insurance support services to PWDs
	Etifi-Eyifua	Abura	Waste Management	Improper waste disposal	Develop shed for skip container
		Abura / Eyifua	Health	Lack of quality health care for the aged	Rehabilitate Eyifua Aged Clinic
		Abura	Economic	Lack of pavement at Abura market	Construct pavements at Abura market
		Abura	Social Services	Lack of access to health insurance registration to the aged and PWDs	Provide financial support to aged and PWDs
		Abura	Education	Lack of fence wall at T.I Ahmaddiya Basic School	Construct fence wall at T.I Ahmaddiya Basic School
		Eyifua	Water	Erratic water supply	Provide supply of water to newly developed areas in the community
		Abura Market	Sanitation	Insanitary conditions	Provide sanitary tools
		Abura	Security	Lack of police patrols and mobility by the Abura divisional Police Post	Provide vehicle to increase Police patrols and visibility
		Abura	Electricity	Electricity extension	Install streetlights at newly developed areas
30.	Kakumdo	Kakumdo	Economic	Lack of market facilities	Construct market facility
		Kakumdo	Education	Deplorable condition of Kakumdo M/A Primary School	Rehabilitate Kakumdo M/A Primary School
		Kakumdo	Waste Management	Improper waste disposal	Provide skip container
		Kakumdo	Security	Increased insecurity in the community	Intensify Police patrols at night
		Kakumdo	Sanitation	Insanitary conditions	Provide sanitary tools
		Kakumdo	Electricity	Electricity extension	Install streetlight at Kakumdo CHPs compound
31.	Ebubonko / Amissaano	Ebubonko	Sanitation	Insanitary conditions	Construct Public toilet and provide skip container
		Ebubonko	Economic	Lack of market facilities	Construct market facility
		Amissaano	Health	Lack of access to health care	Construct CHPs compound
		Ebubonko	Water	Erratic water supply	Drill mechanized borehole and install booster pump
		Ebubonko	Security	Insecurity at night	Intensify Police patrols
		Ebubonkor	Electricity	Inadequate streetlights	Install adequate streetlights

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Ebubonkor	Education	Lack of TVET avenues for the youth	Construct Vocational Training School
		Ebubonkor	Others	Reckless driving on the street	Construct speed humps
		Ebubonkor	Waste Management	Poor drainage system	Upgrade drainage system
		Ebubonkor	Others	Lack of community taxi station	Construct community taxi station
32.	Essuekyir	Essuekyir	Electricity	Electricity extension	Install electricity poles and streetlights
		Essuekyir	Waste Management	Improper waste disposal	Provide skip container and waste bins
		Essuekyir	Others	Indiscriminate flooding	Construct bridge from Essuekyir to Bonkus
		Essuekyir	Water	Erratic water supply	Drill mechanized borehole
		Essuekyir	Sanitation	Lack of Sanitary tools	Provide sanitary tools
		Essuekyir	Education	Deplorable condition of Essuekyir Basic School	Rehabilitate Essuekyir Basic School
		Essuekyir	Health	Lack of access to community health care	Construct CHPs compound
		Essuekyir	Economic	High level of youth unemployment	Provide training on employable skills
33.	Abakam / Ahenbobo	Abakam / Duakor	Education	Deplorable condition of Duakor Basic School	Rehabilitate 1no. 6-units classroom at duakor
		Duakor	Electricity	Electricity extension	Install prepaid meters, streetlights, and electricity poles
		Duakor / Abakam	Sanitation	Insanitary conditions	Provide sanitary tools
		Duakor / Abakam	Waste Management	Improper waste disposal	Provide skip container
		Duakor	Economic	Lack of market facilities and youth unemployment	Construct market facility and provide training on employable skills
		Duakor	Health	Lack of access to community health care	Construct CHPs compound
		Abakam	Social Services	Lack of support to the aged and PWDs	Provide financial support to aged and PWDs
		Abakam	Security	Insecurity in the community at night	Intensify Police patrols
34.	Kwaprow / UCC New Site	Kwaprow	Health	Lack of health services	Completion of Kwaprow CHPs compound
		Kwaprow	Electricity	Electricity extension	Install electricity poles, and streetlight to new site
		Kwaprow / Akotokyir	Water	Erratic supply of water	Provide water supply to UCC New Site
		Kwaprow / Akotokyir	Others	Electricity extension	Install new service meters
		Kwaprow	Waste Management	Improper waste disposal and poor drainage system	Provide skip container and upgrade drainage system

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
		Kwaprow	Security	Insecurity in the community at night	Intensify Police patrols
35.	Koforidua / Nyinasin	Acquakurom	Water	Erratic water supply	Drill mechanized borehole
		Koforidua / Nyinasin	Electricity	Electricity extension	Install electricity poles, and streetlights
		Koforidua / Nyinasin	Security	Insecurity in the community	Intensify Police patrols
		Dehia	Economic	Poor road network	Undertake road works
		Koforidua / Nyinasin / Brabedze	Waste Management	Improper waste disposal and open defecation	Provide a skip container and construct Public Toilet
		Koforidua	Health	Lack of community health care	Construct CHPs compound
		Koforidua / Nyinasin	Education	Uncompleted classroom block Nyinasin M/A Basic School	Completion of classroom block at Nyinasin M/A Basic School
		Koforidua / Nyinasin	Sanitation	Lack of Sanitary tools	Provide Sanitary tools
36.	Mpeasem / Brimso	Mpeasem	Health	Lack of community health care	Construct CHPs compound
		Mpeasem	Sanitation	Insanitary conditions	Provide Sanitary tools
		Asenadze	Electricity	Electricity extension	Install electricity poles, and streetlights
		Kurofofordo	Education	Inadequate classrooms at Kurofofordo Basic School	Construct classroom block for Kurofofordo Basic School
		Akaikrom	Waste Management	Improper waste disposal	Provide skip container
		Akaikrom New Site	Water	Erratic water supply	Drill mechanized borehole
37.	Ankaful	Ankaful Fie	Health	Lack of community health care	Construct CHPs compound
		Kurofoformu	Waste Management	Poor drainage system and lack of Public Toilet	Upgrade drainage system and construct Public Toilet
		Ankaful Fie	Others	Improper waste disposal	Provide engineered waste dumping site, and skip container
		Ankaful Fie	Security	Insecurity in the community	Construct Police Station
		Ankaful New Site	Water	Erratic water supply	Provide water supply to Ankaful New Site
		Ankaful Fie	Social Services	Lack of community social amenities	Construct football Pitch
		Ankaful New Site	Electricity	Electricity extension	Provide electricity extension to the new areas
		Ankaful	Education	Inadequate classrooms at Ankaful M/A Basic School	Construct classroom at Ankaful M/A Basic School
		Ankaful New Site	Economic	Lack of market facilities	Construct market facility

NO.	ELECTORAL AREA	COMMUNITY / SUBURB	SECTOR	ISSUES / PROBLEMS	PROJECTS / PROGRAMMES
38.	Efutu / Mampong	Ansapetu	Education	Inadequate classrooms at St. Peters Basic School	Construct classroom block for St. Peters JHS
		Efutu Mampong	Water	Erratic water supply	Undertake water supply extension to the community
		Efutu	Electricity	Electricity extension	Undertake electricity extension to new areas
		Efutu	Security	Insecurity in the community	Intensify police patrols
		Efutu / Ansapetu	Waste Management	Improper waste disposal	Provide skip container and waste bins
		Efutu	Social Services	Lack of support to PWDs	Provide financial support to PWDs
		Efutu	Health	Lack of fence wall at the Efutu CHPS compound	Construct fence wall at Efutu CHPS Compound
		Efutu	Economic	Impasse on allocation of market stalls	Re-allocate market stalls to traders
		Efutu	Sanitation	Insanitary conditions	Provide sanitary tools

2.5.2 Development Projections

The population of the Metropolis is projected to be slightly above 205,000 using the exponential growth methods of calculation with the rate of 1% per annum. Cape Coast township is estimated to be the most populated settlement in the Metropolis as depicted in the table below.

Table 20: Population Projection

S/N	COMMUNITY	ESTIMATED POPULATION					
		2010	2021	2026	2027	2028	2029
1	Cape Coast	78,061	87,090	91,533	92,448	93,372	94,306
2	Amamoma	7,689	8,578	9,016	9,106	9,197	9,289
3	Kakumdo	7,559	8,433	8,864	8,952	9,042	9,132
4	Ekon	5,506	6,143	6,456	6,521	6,586	6,652
5	Nkanfoa	4,683	5,225	5,491	5,546	5,602	5,658
6	Akotokyir	3,092	3,450	3,626	3,662	3,698	3,735
7	Anto Essuekyir	3,050	3,403	3,576	3,612	3,648	3,685
8	Kwapro	2,917	3,254	3,420	3,455	3,489	3,524
9	Kokoado	2,870	3,202	3,365	3,399	3,433	3,467
10	Apewosika	2,792	3,115	3,274	3,307	3,340	3,373
11	Ankaful Village	2,674	2,983	3,135	3,167	3,198	3,230
12	Senewin	1,662	1,854	1,949	1,968	1,988	2,008
13	Essuekyir	1,634	1,823	1,916	1,935	1,955	1,974
14	Amisano / Nanabakrom	1,501	1,675	1,760	1,778	1,795	1,813
15	Amoyaw	1,410	1,573	1,653	1,670	1,687	1,703
16	Duakor	1,351	1,507	1,584	1,600	1,616	1,632
17	Kwesipra / Amamoma	1,262	1,408	1,480	1,495	1,510	1,525
18	Amisano / Nanabakrom	1,177	1,313	1,380	1,394	1,408	1,422
19	Mpeasem	1,089	1,215	1,277	1,290	1,303	1,316
20	Ebubonko	961	1,072	1,127	1,138	1,149	1,161
21	Pedu	6,112	6,819	7,167	7,238	7,311	7,384
22	Abura	9,011	10,053	10,566	10,672	10,778	10,886
23	Basakrom	1,060	1,183	1,243	1,255	1,268	1,281
24	Ankaful Village	3,894	4,344	4,566	4,612	4,658	4,704
25	Brabedzi	3,250	3,626	3,811	3,849	3,887	3,926
26	Efutu	5,701	6,360	6,685	6,752	6,819	6,887
27	Mampong	1,820	2,031	2,134	2,155	2,177	2,199
28	Dehia	1,901	2,121	2,229	2,251	2,274	2,297
29	Koforidua	4,205	4,691	4,931	4,980	5,030	5,080
	TOTAL	169,894	189,545	199,214	201,206	203,218	205,250

Source: Author's Construct

It is important to note that provisions will be made to cater for additional 70,000 persons in determining the quantity of development services especially for water, electricity, waste management and other municipal facilities.

Table 21: Projection of Development Needs

Sectors	Facility / Service	Range (km)	Thresho ld	Daily	Required	Available	Backlog
Education	Pre-School Classrooms	0.08	1,000	-	276	70	206
	Primary School Classrooms	2.5	5,000	-	42	70	- 28
	JHS Classrooms	3.2	10,000	-	28	63	- 35
Health	CHPS	4	5,000	-	45	35	10

Sectors	Facility / Service	Range (km)	Threshold	Daily	Required	Available	Backlog
	Health Centre	16	25,000	-	11	4	7
	Polyclinic	30	50,000	-	6	1	5
	Hospital	30	205,662	-	1	6	- 5
Infrastructure	Water Total demand (cub. M)	-	110	-	30,323	-	30,323
	School	-	-	-	70	-	70
	Health	-	-	-	-	-	-
	Lorry	-	-	-	-	-	-
	Market	-	-	-	12	-	12
-							
Electricity	Demand (kwt/h)	-	-	-	130,852	-	130,852
	School	-	-	-	70	-	70
	Health	-	-	-	-	-	-
	Lorry	-	-	-	-	-	-
	Market	-	-	-	12	-	12
-							
Toilet	School	-	-	-	70	-	70
	Health	-	-	-	-	-	-
	Lorry	-	-	-	-	-	-
	Market	-	-	-	12	-	12
-							
Waste Management	Central Containers	-	-	-	-	-	-
	Public Litter bins	-	-	-	-	-	-
	Household	-	-	-	87,235	-	87,235
	School	-	-	-	70	-	70
	Health	-	-	-	-	-	-
	Lorry	-	-	-	-	-	-
	Market	-	-	-	12	-	12
-							
Market	Community	-	-	-	-	-	-
	Major	-	-	-	-	-	-
	-	-	-	-	-	-	-
-							
Food Security	Staple food (megacal)	1800	0.55	361,350	99,610		99,610
	Protein (megacal)	1800	0.2	131,400	36,222		36,222
	Vegetables (megacal)	1800	0.15	98,550	27,166		27,166
	Fruits (megacal)	1800	0.1	65,700	18,111		18,111
	-	-	-	-	-	-	-

CHAPTER THREE

KEY DEVELOPMENT PRIORITIES

3.1 Introduction

The chapter presents prioritization of development issues. The key development issues from Chapter Two were prioritized using the pairwise ranking tool.

3.2 Key Development Priorities

3.2.1 Composite Development Priorities

The Assembly deployed pair-wise ranking tool to prioritize the development issues identified. Each issue was compared to each other to determine the most ranked ones based on their number of marks obtained.

Please, check Annex 1 for the tool used for prioritization.

3.2.2 Electoral Level Needs Assessment

On May 16, 2025, the Assembly undertakes electoral level consultation to assess the needs of the various electoral areas. The result is presented on the table below.

Table 22: Prioritization at Electoral Area level

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
1.	Tintimhwe / Kotokuraba	Alhaji Bala's Store / Kotokuraba	Inadequate drainage system	Construct adequate drains and gutters	1
		Tintimhwe/ Kotokuraba	Lack of access to financial support for traders	Provide credit facilities for traders	2
		Wangala Lane	Erratic water supply	Supply polytanks for water storage	3
		Elmina Lorry Station/ Zongo	Lack of support for PWDs	Provide financial support to PWDs	4
		Kotokuraba	Deplorable condition of St. Monicas JHS and support to teaching and learning materials	Re-roof St. Monicas JHS and provide support for teaching and learning materials	5
		Wangala Lane / Zongo	Lack of access to medical support by the aged and PWDs (NHIS)	Provide financial support to the aged and PWDs	6
		Tintimhwe/ Kotokuraba	Lack of sanitary tools	Provision of sanitary tools	7
		Tintimhwe/ Kotokuraba	Inadequate streetlight and installation of prepaid meters	Install streetlights and prepaid meters	8
		St. Monicas JHS	Lack of support to needy students	Provide financial support for needy student	9
		Tintimhwe	Construct staircase behind CCMA	Construct staircase behind CCMA	10
2.	Kotokuraba / Kadadwen	Kotoka	Inadequate skip containers at dumping site	Provide adequate skip containers at the dumping site	1
		Kadadwen / Kotokuraba	Erratic water supply	Drill mechanized borehole	2
		West End / Second Ridge	Inadequate electricity poles	Provide adequate electricity poles	3
		Kotokuraba / Kadadwen	Insanitary conditions	Provide sanitary tools	4
		Kadadwen	Lack of financial support to PWDs	Provide financial support to PWDs	5
		Kotokuraba Market	Early childhood education facility in Kotokuraba Market	Establish Early childhood education facility at Kotokuraba Market	6
		Kotokuraba / Kadadwen / Ewim	Lack of credit facilities to businesswomen	Provide credit facilities for businesswomen	7

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
3.	Chapel Square / Victoria Park	Kadadwen	Theft cases at Kotokuraba	Intensify Police patrols	8
		Wesley Girls Basic School	Inadequate facilities at Wesley Girls Basic School	Construct KG-Block for Wesley Girls Basic School	1
		Topp Yard	Lack of access to community health care	Construct CHPs compound	2
		Chapel Square / Victoria Park	Lack of credit facilities for traders	Provide credit facilities for traders	3
		Chapel Square	Erratic water supply	Drill mechanized borehole	4
		Chapel Square / Victoria Park	Insanitary Conditions	Provide sanitary tools	5
		Chapel Square	Lack of Community recreation Centre	Construct Recreational Centre	6
4.	Esikafoambantsem / Antem	Antem	Poor road network at Antem	Undertake road works at Grace House junction and Jamjose	1
		Esikafoambantsem / Antem	Improper waste disposal	Provide waste bins	2
		Esikafoambantsem	Erratic water supply at Esikafoambantsem	Drill mechanized borehole	3
5.	Ntsin	Ntsin	Lack of market structures	Complete Anafo Market	1
		Abrofo Mpoano	Inadequate clinical extension services at Anafo Market	Construct maternity ward at Anafo Aged Clinic	2
		Rocky lane / Bentsil	Erratic water supply	Drill mechanized borehole	3
		Ntsin	Increase in theft and social vices in the community at night	Intensify Police patrols	4
		Ntsin	Indiscriminate Open defecation	Rehabilitate public toilet	5
		MCCarthy Hill	Electricity extension	Provide adequate streetlights	6
		Ntsin	Inadequate skip containers	Provide adequate skip container	7
		Ntsin	Lack of support for needy students	Provision of financial support to needy students	8
		Ntsin	Inadequate education facilities to students	Provide adequate education facilities	9
		Ntsin	Lack of credit facilities for traders	Provide credit facilities for traders	10
6.	Gyeagyeano	Gyeagyeano	Lack of proper maintenance of public toilet	Proper maintenance of public toilet	1
		Gyeagyeano	Erratic water supply	Drill mechanized borehole	2
		Gyeagyeano / Idun / Social Welfare	Inadequate streetlights	Install adequate streetlights	3
		Gyeagyeano	Electricity extension	Provide electricity poles	4
		Gyeagyeano	Improper waste disposal Improper sanitation	Provide dust bins and sanitary tools	5
		Gyeagyeano	High level of teenage pregnancy	Extension of community development services	6
		Social Welfare	Improper maintenance of Presby Basic School	Rehabilitate Presby Basic School	7
		Gyeagyeano	High level of youth unemployment	Provide training employable skills	8
7.	Gegem	Gegem	High level of youth unemployment	Provide training employable skills	1
		Gegem	Erratic water supply	Drill mechanized borehole	2
		Gegem	Lack of access to LEAP support by the aged	Provide support to the aged	3
		Gegem	Open defecation	Construction of public toilet	4
		Gegem	High rate of crime	Construct a divisional Police Post	5
		Gegem	Improper waste disposal	Provide waste skip container	6
		Gegem	Electricity extension	Provide adequate streetlights	7
8.	Kroo-Town	Old Hospital Hill / London Bridge	Poor drainage system	Upgrade drains and construct adequate drains	1
9.	London Bridge	Prospect Lodge	Untarred road (Prospect Hill)	Undertake road works on Prospect Hill	1
		Ewim / Shipomu	Insanitary condition / Lack of Public Toilet	Construct Public Toilet	2

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
		Church of Christ	Erratic water supply	Supply polytanks to preserve water	3
10.	Enyitsewdo	Enyitsewdo	Erratic water supply and extension of services	Drill mechanized borehole and install new underground water pipes	1
		Amanful	Completion of Public Toilet	Completion of Public Toilet	2
		Enyitsewdo	Inadequate Streetlights	Provide adequate streetlight and electricity extension	3
		Amanful Beach	Nuisance from ghetto users	Enforce bylaws on nuisance in the community	4
		Enyitsewdo Beach	Improper waste disposal	Provide sanitary tools	5
		Idan Roundabout	Health screening and public health services	Undertake Public Health Services	6
		Enyitsewdo	Lack of access to credit facilities by traders	Provide credit facilities for traders	7
		Idan	High rate of illiteracy	Undertake advocacy for education among parents and children	8
		Enyitsewdo	Lack of financial support for PWDs	Provide financial support for PWDs	9
		Enyitsewdo / Idan	Poor road networks	Construct speed humps on the roads	10
11.		Savoy	Erratic supply of water	Drill mechanized borehole and install new underground water pipes	1
		Nkwantado	Improper sanitation	Provide skip container and sanitary tools	2
		Nkwantado	Lack of access to credit facilities for traders	Provide credit facilities for traders	3
		Nkwantado	Lack of financial support for PWDs	Provide financial support for PWDs	4
	Amanful West	Savoy	Electricity extension	Install adequate streetlights	5
		Nkwantado	Poor road network	Undertake road works at Nkwantado roundabout	6
		Savoy	Deplorable condition of the Public Toilet	Rehabilitate Public Toilet	7
		Nkwantado	Increase in theft at night	Install streetlights and intensify Police patrols	8
		Amanful Basic School	Insanitary conditions	Construct Toilet facility at Amanful Basic School	9
		Nkwantado	Lack of access to health care	Construct CHPs compound	10
12.	Tantri / Ayikoayikoo	Ayikoayikoo	Inadequate classroom blocks at Presby, Church of Christ, and Methodist Basic Schools	Construct classroom blocks at Presby, Church of Christ, and Methodist Basic Schools	1
		Ashanti Road / Ayikoayikoo	Reckless driving on Ashanti Road	Construct speed humps	2
		Ashanti Road	Open defecation	Construct Public Toilet	3
		Ayikoayikoo	Erratic water supply	Supply ploytanks to preserve water	4
		Ashanti Road	Lack of access to health care	Construct CHPs compound	5
		Ayikoayikoo	Construction of stair case at Baptist Basic School	Construct stair case at Baptist Basic School	6
		Ayikoayikoo	High level of theft at night	Intensify Police patrols	7
		Ashanti Road	Insanitary Conditions / Lack of drains	Construct drains	8
		Ashanti Road / Ayikoayikoo	Improper management of waste dumping site	Provide engineered waste dumping site at Ashanti Road	9
		Ayikoayikoo	Electricity extension	Provide adequate electricity poles	10
		Ashanti Road / Ayikoayikoo	Lack access to credit facilities for traders	Provide credit facilities for traders	11
13.	Mempeasem / Amoakofua	Brofoyedur	Devastation from sea level rise in the community	Completion of the Sea defense	1
		Brofoyedur sea shore / sea-side	Open defecation	Construct Public Toilet	2

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
		Amoakofua Park / Brofoyedur	Chocked gutters and drians	Construct drains and gutters	3
		Brofoyedur	Deplorable condition of the CHPs compound and lack of adequate health services	Rehabilitate Brofoyedur CHPS compound and provide support for access to health insurance services by the aged	4
		Brofoyedur / Amoakofua	High youth unemployment and lack of access to credit facilities for traders	Provide training on employable skill and access to credit facilities for traders	5
		Brofoyedur sea-side	Improper sanitary conditions and lack of sanitary tools	Regular evacuation of waste from the dump site and provide sanitary tools	6
		Amoakofua	Erratic water supply	Drill mechanized borehole	7
		Amoakofua	Electricity extension	Provide adequate streetlights and electricity poles	8
		Brofoyedur / Amoakofua	Improper waste disposal	Provide sanitary tools and waste bins	9
		Brofoyedur / Amoakofua	Inadequate educational facilities and learning material	Renovate community library and provision of learning student materials	10
		Amoakofua / Mempeasem	Lack of financial support for the needy	Provide financial support to PWDs	11
		Amoakofua	Increase in theft at night in the community	Provide adequate streetlight and increase Police patrols	12
		Amoakofua	Construction of Astro turf	Construct Astro turf facility	13
14.	Amanful East	Amanful	Lack of skip container and toilet facility	Provide skip container and construction of toilet	1
		Amanful	Insanitary conditions	Provide sanitary tools	2
		Amanful East	Electricity extension	Install prepaid meters and adequate streetlights	3
		Amanful East	Increased theft at night in the community	Provide adequate streetlights and intensify Police patrols	4
			Erratic water supply	Supply polytanks	5
		Amanful East	High level of youth unemployment and lack of credit facilities	Provide training on employable skills to the youths and credit facilities	6
		Amanful East	Lack of access to financial support for education and learning materials	Provide scholarships to needy students and adequate learning materials	7
		Amanful East	Lack of financial support to the vulnerable	Provide financial support PWDs	8
		Amanful	Lack of access to health care	Provide support for health insurance services to the aged	9
		Amanful	Devastation and erosion in the community due to sea level rise	Completion of the sea defense	10
15.		Coronation	Electricity extension	Install adequate streetlights	1
		Coronation	Deplorable condition of the Public Toilet and submersible pump	Rehabilitate Public Toilet and provide submersible pump	2
		Coronation / Zongo	Erratic water supply	Drill of mechanized borehole	3
		Coronation / Zongo	High rate of youth unemployment and lack of access to credit facilities	Provide training on employable skills credit facilities for traders	4
		Coronation	Chocked gutters and drains	Provide sanitary tools	5
16.	Aboom Wells	Aboom Wells	Increased theft cases at Aboom Zion Basic School	Provide Security Guard atp Aboom Zion Basic School	1
		Aboom	Erratic water supply	Drill mechanized borehole	2
		Aboom Wells	Insanitary conditions	Desilt drains and gutters	3
		Aboom Wells	Inadequate streetlights	Install adequate streetlights	4
		Aboom	Dilapidating Public Toilet	Rehabilitate Aboom Public Toilet	5
Aboom	Increased theft at night	Increase Police patrols at Aboom	6		
17.	Bakaano	Self-reliance	Insanitary conditions / Lack of toilet facilities	Construct Public Toilet	1

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
		Philip Quaake School / Jacob Wilson Sey	Lack of recreational facilities	Construct Astro turf and basketball court	2
		Bakaano	Lack of access to school facilities	Completion of Philip Boys school and provide support to learning materials	3
		Bakaano	High rate of youth unemployment and lack of access to credit facilities	Provide training on employable skills and credit facilities for traders	4
		Bakaano E/A	Limited health services	Provide support for health insurance to the aged	5
		Abease / Police Station	Improper waste disposal and sustaining dumping site	Undertake regular maintenance of dumping site and introduce pay as you dump services	6
		Academy area	Erratic water supply	Drill mechanized borehole	7
		Bakaano	Electricity extension	Install prepaid meters and adequate streetlights	8
		Bakaano	Poor road networks	Construct inner roads	9
		Bakaano	Lack of support to the vulnerable	Provide financial support for the needy and PWDs	10
		Bakaano	High rate of thefts in the community	Increase Police patrols	11
18.	Anokyin / Fawohodzi	Valentino's opposite	Erratic water supply	Drill mechanized borehole and provide public stand pipe	1
		Anokyin Fawohodzi	Inadequate and maintenance of streetlights	Install adequate streetlights and undertake regular maintenance works	2
		Anokyin Fawohodzi	Insanitary Conditions	Provide sanitary tools	3
		Total filling station	Deplorable condition of tilapia roundabout	Rehabilitate tilapia roundabout	4
		Town Hall	Lack of community amenities / shed and a foot bridge	Construct a shed and foot bridge	5
		Anokyin Fawohodzi	Lack of access to LEAP by the aged	Provide financial support to the aged	6
		Anokyin Fawohodzi	Limited learning materials for students	Provide support for adequate learning materials to students	7
		Fosu Lagoon	Insanitary conditions	Undertake removal of aquatic weeds from the Fosu Lagoon and regular maintenance of dumping site	8
		Anokyin Fawohodzi	Increased theft issues	Intensify Police patrols	9
		Metro. Hospital	Lack of access to proper medical services	Rehabilitate Metro. Hospital and access to health insurance services by the aged	10
Bakaano	Lack of access to credit facilities for traders	Provide credit facilities for traders	11		
19.	Aboom / Master Sam	Siwdu Compound	Deplorable condition of Public Toilet	Rehabilitate Public Toilet	1
		Aboom	Lack of access to good road networks	Completion of Aboom K-Dorm Road	2
		Siwdu	Insanitary conditions	Desilt earth channels behind Siwdu Sports Stadium	3
20.	Adisadel	Adisadel	Lack of market facilities	Construct market facility	1
		Adisadel	Limited access to health care	Construct CHPs compound	2
		Adisadel	Inadequate school facilities	Construct Classroom block for St. Michael's Basic School	3
		Adisadel	Increased theft issues at the community	Intensify Police patrols	4
21.	Tsibu-Darko	Staff Quarters	Lack of recreational facilities	Construct community Centre	1
		Tsibu-Darko	Insanitary conditions	Construct drains and provide adequate skip container	2
		Tsibu-Darko / Holdbrook Smith street	Poor road networks	Rehabilitate Holdbrook Smith road	3

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
		Tsibu-Darko	Poor aesthetics of the Adisadel Health Centre	Rehabilitate Adisadel Health Centre	4
		Tsibu-Darko	Erratic water supply	Drill mechanized borehole and provide public stand pipe	5
		Tsibu-Darko	Deplorable road conditions	Undertake road works	6
		Tsibu-Darko	Insecurity within the community	Provide community policing	7
22.	3 rd Ridge / Nkanfoa	Nkanfoa	Erratic water supply	Drill mechanized boreholes and supply polytanks	1
		Nkanfoa	Completion of abandoned Vocational School	Complete Vocational School project	2
		Nkanfoa	Insanitary conditions	Desilt drains	3
		Nkanfoa	Complete roads work at new town and Christian town	Undertake road works at new town and Christian town	4
		Nkanfoa	Lack of market facilities	Construction of a market facility	5
		Nkanfoa	Limited access to health care	Upgrade the CHPS compound into a Clinic	6
		Nkanfoa	Improper waste disposal	Provide skip container	7
		Nkanfoa	Electricity extension	Install adequate streetlights	8
		Nkanfoa	Inadequate Policing	Provide adequate Officers at Nkanfoa Police Post	9
		Nkanfoa	Lack of social amenities (Education)	Construct community library and computer laboratory for students	10
		Nkanfoa	Lack of youth development initiatives	Provide training on skills development	11
		3 rd Ridge / 4 th Ridge / Nkanfoa	Insanitary conditions	Provide waste bins	12
23.	Ola-Madina	Ola-Madina dump site	Insanitary Conditions	Provide additional skip container and desil drains at Latter Day Saint Church	1
		Ola Madina	Chocked drains and gutter	Desilting of drains and gutters in the community	2
		Ola Madina	Electricity extension	Install adequate streetlights in the community and on Bonn Street	3
		Ola Madina	Lack sanitary tools	Provide sanitary tools	4
		Ola Madina	Increased theft and robbery in the community and the Ola Training College at night	Intensify Police patrols	5
		Ola GNTC Park	Lack of access to health care	Construct CHPs compound	6
		Ola Madina	Youth Unemployment, lack of access to credit facilities for traders and gender equality	Provide training on employable skills, access to credit facilities and women empowerment	7
		Ola Madina	Lack of support to the vulnerable	Provide financial support to PWDs and the needy	8
		Ola Madina GNTC	Limited learning materials for students and lack of a community library	Provide support for learning materials and construct community library	9
		Ola Madina	Erratic water supply	Drill mechanized borehole and extend underground pipes	10
		Ola Madina	Lack of public information Centre	Establish a community information Centre	11
		Ola Madina	Lack of community support initiatives	Construct hostel for the community	12
24.	Ola-Lowcost	Rasheed Sumaila washing bay area	Insanitary conditions	Provide skip container	1
		Ola-Lowcost	Poor road networks	Undertake road patching	2
		Ola-Lowcost	Issues of housing ownership	Resolve impasse on property purchase and ownership	3
		Ola-Lowcost	Erratic water supply	Supply polytanks to preserve water	4
25.	Akyim	Mennyamenwu	Poor road network	Undertake road works	1
		Mennyamenwu / Akyim	Erratic water supply	Drill mechanized borehole and supply polytanks	2
		Akyim	Limited access to health care	Construct CHPs compound	3
		National	Limited educational facilities	Completion of Ghana National Basic School block	4

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
		Akyim	Alternative livelihood for the community	Provide fish farming facility	5
		Last Mobil	Improper waste disposal	Provide skip container	6
26.	Ekon-Etsifi	Ekon	Improper waste disposal	Provide skip containers	1
		Ekon	Intermittent network connection	Provide access to mobile telecommunications	2
		Ekon	Electricity extension	Install electricity poles and streetlights	3
		Ekon	Tidal waves devastation due to sea level rise	Completion of the sea defense	4
		Ekon	Deplorable condition of Ekon M/A JHS	Re-roof Ekon M/A JHS	5
		Ekon	Lack of access to credit facilities for business growth	Provide credit facilities for traders	6
		Ekon	Erratic water supply	Drill mechanized borehole	7
		Ekon	Lack of health support services	Provide Ekon CHPs compound with adequate resources	8
		Ekon	Insecurity in the community	Construct Police Station	9
		27.	Ekon-Anaafo	Ekon-Anaafo	Inadequate support to teaching and learning materials
Ekon-Anaafo	Insanitary conditions			Provide skip container	2
Ekon-Anaafo	Erratic water supply			Drill mechanized borehole	3
Ekon-Anaafo	Lack of sanitary tools			Provide sanitary tools	4
Ekon-Anaafo	Electricity extension			Install streetlights	5
Ekon-Anaafo	Lack of health support services			Provide Ekon CHPs compound with adequate resources	6
Ekon-Anaafo	High level of youth unemployment			Provide training on employable skills	7
Ekon-Anaafo	Tidal waves devastation due to sea level rise			Completion of the sea defense	8
28.	Abura	Abura	Lack of pavement in the Abura market	Construct pavement in Abura Market	1
		Abura	Lack of Astroturf at Abura St. Lawrence Basic School	Construct Astroturf at Abura St. Lawrence Basic School	2
		Cape Coast-Jukwa Road	Vehicular traffic	Repair and maintenance of traffic light	3
		Abura	Electricity extension	Install adequate streetlights	4
		Abura Market	Lack of fence wall at Abura market	Construct fence wall at Abura market	5
		Interbeton	Poor road network	Construct inner roads at Interbeton	6
29.	UCC-Old Site / Apewosika	Apewosika	Lack of access to community health care	Construct CHPs compound	1
		Ayensu roundabout	Poor drainage system	Upgrade drainage system in the community	2
		Kokoado / Amamoma	Erratic water supply	Drill mechanized borehole	3
		Amamoma / Apewosika / Kokoado	Insanitary conditions	Provide adequate skip containers	4
		Amamoma / Imam	Lack of access to quality education	Provide support to teaching and learning materials	5
		Amamoma	Lack of market facility	Construct market facility	6
		Amamoma roundabout	Electricity extension	Install new prepaid meters	7
		Apewosika / Kokoado / Amamoma	Lack of access to health insurance service to PWDs	Provide health insurance support services to PWDs	8
	Etifi-Eyifua	Abura	Improper waste disposal	Develop shed for skip container	1
		Abura / Eyifua	Lack of quality health care for the aged	Rehabilitate Eyifua Aged Clinic	2
		Abura	Lack of pavement at Abura market	Construct pavements at Abura market	3
		Abura	Lack of access to health insurance registration to the aged and PWDs	Provide financial support to aged and PWDs	4

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
		Abura	Lack of fence wall at T.I Ahmaddiya Basic School	Construct fence wall at T.I Ahmaddiya Basic School	5
		Eyifua	Erratic water supply	Provide supply of water to newly developed areas in the community	6
		Abura Market	Insanitary conditions	Provide sanitary tools	7
		Abura	Lack of police patrols and mobility by the Abura divisional Police Post	Provide vehicle to increase Police patrols and visibility	8
		Abura	Electricity extension	Install streetlights at newly developed areas	9
30.	Kakumdo	Kakumdo	Lack of market facilities	Construct market facility	1
		Kakumdo	Deplorable condition of Kakumdo M/A Primary School	Rehabilitate Kakumdo M/A Primary School	2
		Kakumdo	Improper waste disposal	Provide skip container	3
		Kakumdo	Increased insecurity in the community	Intensify Police patrols at night	4
		Kakumdo	Insanitary conditions	Provide sanitary tools	5
		Kakumdo	Electricity extension	Install streetlight at Kakumdo CHPs compound	6
31.	Ebubonko / Amissaano	Ebubonko	Insanitary conditions	Construct Public toilet and provide skip container	1
		Ebubonko	Lack of market facilities	Construct market facility	2
		Amissaano	Lack of access to health care	Construct CHPs compound	3
		Ebubonko	Erratic water supply	Drill mechanized borehole and install booster pump	4
		Ebubonko	Insecurity at night	Intensify Police patrols	5
		Ebubonkor	Inadequate streetlights	Install adequate streetlights	6
		Ebubonkor	Lack of TVET avenues for the youth	Construct Vocational Training School	7
		Ebubonkor	Reckless driving on the street	Construct speed humps	8
		Ebubonkor	Poor drainage system	Upgrade drainage system	9
		Ebubonkor	Lack of community taxi station	Construct community taxi station	10
32.	Essuekyir	Essuekyir	Electricity extension	Install electricity poles and streetlights	1
		Essuekyir	Improper waste disposal	Provide skip container and waste bins	2
		Essuekyir	Indiscriminate flooding	Construct bridge from Essuekyir to Bonkus	3
		Essuekyir	Erratic water supply	Drill mechanized borehole	4
		Essuekyir	Lack of Sanitary tools	Provide sanitary tools	5
		Essuekyir	Deplorable condition of Essuekyir Basic School	Rehabilitate Essuekyir Basic School	6
		Essuekyir	Lack of access to community health care	Construct CHPs compound	7
		Essuekyir	High level of youth unemployment	Provide training on employable skills	8
33.	Abakam / Ahenboboi	Abakam / Duakor	Deplorable condition of Duakor Basic School	Rehabilitate 1no. 6-units classroom at duakor	1
		Duakor	Electricity extension	Install prepaid meters, streetlights, and electricity poles	2
		Duakor / Abakam	Insanitary conditions	Provide sanitary tools	3
		Duakor / Abakam	Improper waste disposal	Provide skip container	4
		Duakor	Lack of market facilities and youth unemployment	Construct market facility and provide training on employable skills	5
		Duakor	Lack of access to community health care	Construct CHPs compound	6
		Abakam	Lack of support to the aged and PWDs	Provide financial support to aged and PWDs	7
		Abakam	Insecurity in the community at night	Intensify Police patrols	8
34.	Kwaprow / UCC New Site	Kwaprow	Lack of health services	Completion of Kwaprow CHPs compound	1
		Kwaprow	Electricity extension	Install electricity poles, and streetlight to new site	2

No.	Electoral area	Community / Suburb	Issues / Problems	Projects / Programmes	Ranking
		Kwaprow / Akotokyir	Erratic supply of water	Provide water supply to UCC New Site	3
		Kwaprow / Akotokyir	Electricity extension	Install new service meters	4
		Kwaprow	Improper waste disposal and poor drainage system	Provide skip container and upgrade drainage system	5
		Kwaprow	Insecurity in the community at night	Intensify Police patrols	6
35.	Koforidua / Nyinasin	Acquakurom	Erratic water supply	Drill mechanized borehole	1
		Koforidua / Nyinasin	Electricity extension	Install electricity poles, and streetlights	2
		Koforidua / Nyinasin	Insecurity in the community	Intensify Police patrols	3
		Dehia	Poor road network	Undertake road works	4
		Koforidua / Nyinasin / Brabedze	Improper waste disposal and open defecation	Provide a skip container and construct Public Toilet	5
		Koforidua	Lack of community health care	Construct CHPs compound	6
		Koforidua / Nyinasin	Uncompleted classroom block Nyinasin M/A Basic School	Completion of classroom block at Nyinasin M/A Basic School	7
		Koforidua / Nyinasin	Lack of Sanitary tools	Provide Sanitary tools	8
36.	Mpeasem / Brimso	Mpeasem	Lack of community health care	Construct CHPs compound	1
		Mpeasem	Insanitary conditions	Provide Sanitary tools	2
		Asenadze	Electricity extension	Install electricity poles, and streetlights	3
		Kurofofordo	Inadequate classrooms at Kurofofordo Basic School	Construct classroom block for Kurofofordo Basic School	4
		Akaikrom	Improper waste disposal	Provide skip container	5
		Akaikrom New Site	Erratic water supply	Drill mechanized borehole	6
37.	Ankaful	Ankaful Fie	Lack of community health care	Construct CHPs compound	1
		Kurofoformu	Poor drainage system and lack of Public Toilet	Upgrade drainage system and construct Public Toilet	2
		Ankaful Fie	Improper waste disposal	Provide engineered waste dumping site, and skip container	3
		Ankaful Fie	Insecurity in the community	Construct Police Station	4
		Ankaful New Site	Erratic water supply	Provide water supply to Ankaful New Site	5
		Ankaful Fie	Lack of community social amenities	Construct football Pitch	6
		Ankaful New Site	Electricity extension	Provide electricity extension to the new areas	7
		Ankaful	Inadequate classrooms at Ankaful M/A Basic School	Construct classroom at Ankaful M/A Basic School	8
		Ankaful New Site	Lack of market facilities	Construct market facility	9
38.	Efutu / Mampong	Ansapetu	Inadequate classrooms at St. Peters Basic School	Construct classroom block for St. Peters JHS	1
		Efutu Mampong	Erratic water supply	Undertake water supply extension to the community	2
		Efutu	Electricity extension	Undertake electricity extension to new areas	3
		Efutu	Insecurity in the community	Intensify police patrols	4
		Efutu / Ansapetu	Improper waste disposal	Provide skip container and waste bins	5
		Efutu	Lack of support to PWDs	Provide financial support to PWDs	6
		Efutu	Lack of fence wall at the Efutu CHPs compound	Construct fence wall at Efutu CHPS Compound	7
		Efutu	Impasse on allocation of market stalls	Re-allocate market stalls to traders	8
		Efutu	Insanitary conditions	Provide sanitary tools	9

Source: Author's Construct

3.3 List of Prioritized Issues

1. Inadequate and Erratic water supply
2. No engineered landfill (final waste disposal) site
3. Poor development of tourism potentials
4. Rampant open defecation
5. Abandoned and poor maintenance of educational infrastructure
6. Inadequate public technical and vocational training centres
7. Inadequate sanitary tools
8. Poor sanitary conditions
9. Inadequate number of skip containers
10. Poor Educational Infrastructure
11. Poor maintenance of dumping sites
12. Poor Sanitation and Waste Management
13. Poor road network
14. Inadequate modern transport terminals (lorry parks/ stations)
15. Encroachment by developers along the beach
16. Noise pollution in residential areas
17. Chocked sewage systems (gutters)
18. Poor drainage system
19. Neglect of Child welfare and maintenance in the communities
20. High rate of youth underemployment and unemployment
21. Low levels of mechanization in agriculture
22. Inadequate credit facility / financial support for traders
23. Frequent sand winning at the beaches
24. Rearing of domestic animals along the beaches
25. Rampant flooding in communities
26. Encroachment on road / street buffers and allays
27. Low access to ICT services
28. Weak development control / enforcement of building regulation
29. Inadequate community markets
30. Inadequate modern market infrastructure
31. Inadequate modern landing sites / beaches (space to berth canoes)
32. Interaction with Traditional Authorities
33. Inadequate Community / Social centres
34. Ineffective sub-district structures
35. Inadequate infrastructure for security services
36. High incidence of crime and security issues
37. Inadequate number of streetlights (poor street lighting system)
38. Low involvement of women in decision-making positions
39. Poor enforcement of bye-laws
40. Unsafe riding of tricycles and motorbikes
41. Poor accountability and transparency with regards to the fuel business
42. Town Councils not established
43. Relatively lower revenue generation against potential
44. Inadequate recreational facilities for children, youth and Aged
45. Inadequate Health Infrastructure
46. Peace and Security
47. Low revenue mobilization and management
48. Low co-ordination between Metropolitan Assembly and other government agencies
49. No evaluation of implementation of policies, programmes and projects
50. Poor coordinating of development efforts Departments and Units of the Assembly
51. Community Action Planning
52. Popular Participation
53. Social Accountability
54. Implementation, Coordination, Monitoring and Evaluation (ICME)
55. Inadequate NHIS registration centres
56. High prevalence of teenage pregnancy
57. Inadequate financial support to students (tertiary students)
58. Poor student performance in BECE and WASSCE

CHAPTER FOUR

DEVELOPMENT GOALS, OBJECTIVES AND STRATEGIES

4.1 Introduction

This chapter presents the Development Goals, Objectives, Strategies and Programmes of the Metropolis for the plan period

4.2 Formulation of Development Goals, Objectives and Strategies

The table below presents the Development Goals, Objectives, Strategies and Programmes of the Metropolis for the plan period.

Table 23: Matrix on Development Goals, Objectives, Strategies and Programmes

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
ECONOMIC DEVELOPMENT						
Inadequate community markets	Inadequate modern markets	To increase the number of economic active population by 25% by the end of 2029	To reduce unemployment in the metropolis by the end of 2029	Enhance Domestic Trade	Develop modern markets and retail infrastructure in every district to enhance domestic trade	Trade and Industries Development
Inadequate modern market infrastructure						
Inadequate credit facility / financial support for traders	Limited Access to Finance for SMEs			Boost credit access for local traders	Expand digital & mobile financial solutions Enhance financial literacy & business support	
High rate of youth underemployment and unemployment	Persistent unemployment and underemployment (especially among youth, women, and PWDs)			Promote job creation and decent work	Create decent jobs by promoting entrepreneurship, value chains, and labour intensive programs, with a focus on youth, women, and PWDs (SDG 5.1, 8.3, 8.5, 10.3, 12.b)	
Low levels of mechanization in agriculture	Enhance agricultural production and agri-business for economic transformation		To improve urban agricultural productivity by 50% by end of 2029	Low application of technology and poor adoption of research findings among smallholder farmers.	Promote the application of science, technology, and innovation (STI) in the agricultural value chain such as meteorological, hydrological and geospatial information	

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
Inadequate modern landing sites / beaches (space to berth canoes)	Inadequate infrastructure and facilities at existing sea ports and landing sites			Improve capacity and efficiency of sea port operations	Accelerate implementation of existing ports and harbours master plans (SDG Targets 9.1, 11.2) (AU Target A1 G6 P2 T2)	
Poor development of tourism potentials of the district	Inadequate marketing and global promotion of tourist destinations		To attract at least 150,000 tourists per annum by the end of 2029	Diversify and expand the tourism industry	Develop available and potential sites, including palace museums, to meet international standards	Tourism Development and Promotion
SOCIAL DEVELOPMENT						
Abandoned and poor maintenance of educational infrastructure	Inadequate funding for education	To ensure 95% of public pre-Senior High Schools have educational facilities for by the end of 2029	To promote inclusive education at all levels of pre-Second Cycle level of education by the end of 2029	Ensure sustainable financing of education	Establish sustainable financing mechanisms for education at all levels	Education Management
Inadequate public technical and vocational training centres	Inadequate standardization and coordination of TVET			Strengthen competency-based skill development in technical and vocational education	Strengthen standardization and coordination of existing public technical and vocational institutions (SDG Target 4.3, 4.4, 4.5, 16.6)	
Inadequate financial support to students (tertiary students)	Prohibitive costs for Tertiary level students			Enhance equitable access to, and participation in quality education at all levels	Implement a ‘No-Academic-Fees’ policy for all first-year students in all public tertiary institutions	
Poor student performance in BECE and WASSCE	Inadequate supervision and monitoring of schools			Strengthen school management systems	Strengthen supervision, management, and accountability at all levels of the educational system (SDG Target 16.6)	
Poor Educational Infrastructure	Slow and un-sustained improvement in quality of education			Enhance equitable access to, and participation in quality education at all levels	Enhance quality of teaching and learning environment at all levels (SDG Targets 4.1, 4.6, 4.c)	
Inadequate recreational facilities for children, youth and Aged	Inadequate recreational/sports infrastructure and equipment, including para-sports			Enhance sports and recreational infrastructure for all	Support the development of infrastructure and spaces such as community parks to facilitate physical activities and foster a fitness culture	

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
Inadequate Health Infrastructure	Inadequate healthcare infrastructure	To promote to quality health service for residents of the Metropolis	To promote inclusive and affordable health services all by the end of 2029 To ensure regular availability of water by the end of 2029	Provide adequate health infrastructure and institute functional health logistics	Upgrade and expand existing health infrastructure and facilities across the country especially for PWDs	Health Services Management
Inadequate NHIS registration centres	Low health insurance coverage rates			Ensure equitable, affordable and quality Universal Health Coverage (UHC)	Make Primary Healthcare free and universally accessible to all Ghanaians in all health facilities	
Inadequate and Erratic water supply	Inadequate access to regular water supply services			Improve access to safe, reliable and sustainable water supply services for all	Accelerate the implementation of the Water for All Programme (SDG Target 6.1)	
High prevalence of teenage pregnancy	Inadequate coverage and targeting of social protection programmes for children	To reduce urban poverty by 50% by the end of 2029	To reduce the incidence of urban poverty and other reported social vices by 50% by the end of 2029	Promote the rights and welfare of children	Intensify the implementation of Child Right Conversion	Youth and Social Development
Neglect of Child welfare and maintenance in the communities	Policy gaps in addressing pertinent child protection issues (e.g., streetism, kayayei and child online safety)			Prevent and protect children from all forms of violence, abuse, neglect and exploitation	Develop and implement multi-sectoral plans of action to address issues of “streetism”, kayayei and other neglected conditions (SDG Targets 8.7, 16.2)	
ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT						
Frequent sand winning at the beaches	Sand mining at beaches	To reduce risk and vulnerability to climate change by the end of 2029	To conserve the urban natural assets by the end of 2029	Improve coastal and marine management	Ensure strict enforcement of regulations against sand mining	Environmental Protection
Rearing of domestic animals along the beaches	Unauthorized development along the coast			Improve coastal and marine management	Formulate a comprehensive policy for the development of the Blue Economy (SDG Targets 14.1, 14.2, 14.5)	

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
Poor road network	Poor road condition and network	To provide efficient, safe, accessible, affordable, and environmentally friendly infrastructure by the end of 2029	To improve 100km of road network by the end of 2029	Improve efficiency and effectiveness of road transport infrastructure and services	Expand and maintain road transport infrastructure (SDG Target 9.1, 11.2) (AU Target A2 G10 P1 T1 & 2)	Road and Transport Management
Inadequate modern transport terminals (lorry parks/stations)	Poor public transport services			Improve efficiency and effectiveness of road transport infrastructure and services Persistent unemployment and underemployment (especially among youth, women, and PWDs)	Improve road-based mass transportation system (SDG Target 9.1, 11.2) (AU Target A2 G10 P1 T1 & 2)	
Encroachment by developers along the beach	Unauthorized development along the coast				Improve coastal and marine management	
Noise pollution in residential areas	Increasing air, soil and noise pollution	To reduce risk and vulnerability to climate change by the end of 2029	To conserve the urban natural assets by the end of 2029	Reduce Environmental Pollution	Intensify public education on indiscriminate disposal of waste (SDG Target 11.6) (SDG Targets 3.9, 6.3, 16.b) (AU Target A1 G7 P3 T1)	Climate change and Disaster Management
Chocked sewage systems (gutters)	Improper management of liquid and solid waste, including E-waste			Reduce Environmental Pollution	Intensify public education on indiscriminate disposal of waste (SDG Target 11.6) (SDG Targets 3.9, 6.3, 16.b) (AU Target A1 G7 P3 T1)	
Poor drainage system	Improper management of liquid and solid waste, including E-waste			Reduce Environmental Pollution	Intensify public education on indiscriminate disposal of waste (SDG Target 11.6) (SDG Targets 3.9, 6.3, 16.b) (AU Target A1 G7 P3 T1)	
Rampant flooding in communities	Increase incidence of flood			Improve national resilience to hydrological threats	Improve enforcement and compliance of disaster risk reduction (DRR) laws (SDGs Target 11.5, 11.b) (AU Target A1 G7 P5 T1)	

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
Encroachment on road / street buffers and allays	Unauthorized construction/ installation of speed ramps and rumble strips			Enhance safety and security for all categories of road users	Develop and maintain dedicated, safe, reliable and appropriate facilities for Non-Motorised Transport (NMT) users (SDG Targets 3.6, 9.1, 11.2) (AU Target A2 G10 P1 T1 & 2)	
No engineered landfill (final waste disposal) site	Indiscriminate dumping of plastic waste on terrestrial, aquatic and marine ecosystems	To effectively manage 95% of waste generated in the metropolis	To treat 60% of solid waste generated environmentally friendly by the end of 2029	Reduce Environmental Pollution	Accelerate the implement the Circular Economy Framework (SDG Targets 3.9, 6.3, 16.b) (AU Target A1 G7 P3 T1)	Sanitation and Waste Management
Rampant open defecation	Open defecation along the beaches			Improve coastal and marine management	Promote conservation of coastal and marine resources (SDG Targets 14.1, 14.2, 14.5) (AU	
Inadequate sanitary tools	Increasing air, soil and noise pollution			Reduce Environmental Pollution	Intensify public education on indiscriminate disposal of waste (SDG Target 11.6) (SDG Targets 3.9, 6.3, 16.b) (AU Target A1 G7 P3 T1)	
Poor sanitary conditions	Improper management of liquid and solid waste, including E-waste			Reduce Environmental Pollution	Intensify public education on indiscriminate disposal of waste (SDG Target 11.6) (SDG Targets 3.9, 6.3, 16.b) (AU Target A1 G7 P3 T1)	
Inadequate number of skip containers	Increasing air, soil and noise pollution			Reduce Environmental Pollution	Intensify enforcement of regulations and standards on air, soil and noise pollution including open burning (SDG Targets 11.6, 16. b) (AU Target A1 G7 P3 T1)	
Poor maintenance of dumping sites	Increasing air, soil and noise pollution			Reduce Environmental Pollution	Accelerate the implement the Circular Economy Framework (SDG Targets 3.9, 6.3, 16.b) (AU Target A1 G7 P3 T1)	
Poor Sanitation and Waste Management	Weak natural resource management systems			Reduce Environmental Pollution	Enforce environmentally sound management of chemicals and related waste throughout their life	

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
					cycle (SDG Targets 12.4, 3.9, 6.3, 16.b) (AU Target A1 G7 P3 T1)	
Low access to ICT services	Limited use of ICT in businesses and provision of services	To provide efficient, safe, accessible, affordable, and environmentally friendly infrastructure by the end of 2029	To provide climate resilient infrastructure by the end of 2029	Enhance application of ICT in national development	Improve the quality of ICT services, especially internet and telephony (SDG Target 9.c) (AU Target A2 G10 P1 T5)	Infrastructure Delivery and Management
Weak development control / enforcement of building regulation	Weak enforcement of development controls			Promote sustainable spatially integrated development of human settlements	Ensure adherence to zoning policies and building regulation (SDGs Target 11.5, 11.b) (AU Target A1 G7 P5 T1)	
GOVERNANCE AND INSTITUTIONAL DEVELOPMENT						
Peace and Security	Inadequate operational capacity within State Security Agencies	To increase the capacity of the Assembly by the end of 2029	To promote inclusive governance in the Metropolis by the end of 2029	Enhance public safety and security	Increase investment in Security Infrastructure	Governance and Administration
Interaction with Traditional Authorities	Insufficient recognition of cultural contributions to development			Promote cultural heritage for national development	Mainstream and implement culture related activities in the MTDPs.	
Inadequate Community / Social centres	Insufficient cultural infrastructure			Promote cultural heritage for national development	Enhance resource allocation for cultural programmes and cultural heritage	
Ineffective sub-district structures	Inadequate service delivery by local authorities			Deepen political and administrative decentralization	Revamp and adequately resource sub district structures (Town, Area, and Unit Committees) to perform statutory functions effectively	
Inadequate infrastructure for security services	Inadequate infrastructure and poor living and working conditions			Enhance public safety and security	Increase investment in Security Infrastructure	

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
	across state security services					
High incidence of crime and security issues	Inadequate resources for community policing initiatives			Enhance public safety and security	Strengthen community policing and trust in law enforcement	
Inadequate number of streetlights (poor street lighting system)	Low contribution of renewable energy in power generation mix			Enhance access to clean and affordable energy	Promote the production and use of renewable energy (SDG Targets 7.2, 7.a) (AU Target A1 G7 P6 T2)	
Low involvement of women in decision-making positions	Prevalence of gender discriminatory socio-cultural practices			Attain gender equality and equity in political and social development	Implement measures to promote reform in socio-cultural norms and values inhibiting gender equality (SDG Targets 5.1, 5.2, 5.3, 10.2)	
Poor enforcement of bye-laws	Weak regulatory mechanisms			Promote civic and civil society engagement in development	Promote discipline in all aspects of life and foster national cohesion	
Unsafe riding of tricycles and motorbikes	Weak enforcement of road safety regulations			Enhance safety and security for all categories of road users	Enforce national road traffic laws and regulations (SDG Targets 3.6, 9.1, 11.2) (AU Target A2 G10 P1 T1 & 2)	
Poor accountability and transparency with regards to the fuel business	Non-cost reflective tariffs			Promote an efficient transmission and distribution system	Develop and implement a Private Sector Participation (PSP) strategy in the value chain to improve efficiency, accountability and transparency	
Town Councils not established	Inadequate service delivery by local authorities		To increase the internally generated fund by 10% annually	Deepen political and administrative decentralization	Revamp and adequately resource sub district structures (Town, Area, and Unit Committees) to perform statutory functions effectively	

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
Relatively lower revenue generation against potential	Weak revenue generating capacity of MMDAs			Strengthen fiscal decentralization	Enhance revenue mobilisation capacity of MMDAs	Finance and revenue mobilization
Low revenue mobilization and management	Weak revenue generating capacity of MMDAs			Strengthen fiscal decentralization	Enhance revenue mobilisation capacity of MMDAs	
Low co-ordination between Metropolitan Assembly and other government agencies	Centralization of some departments undermining local autonomy	To improve planning system and coordination of development in the Metropolis	To promote popular participation in the planning and decision making process for the residents by the end of 2029	Improve decentralised planning	Accelerate decentralisation and collocation of relevant departments (e.g., education, health, roads) to improve sectoral coordination at the district level	Planning, Coordinating, Monitoring and Evaluation
No evaluation of implementation of policies, programmes and projects	Limited participation of citizenry in development			Deepen political and administrative decentralization	Strengthen the People’s Assembly concept to encourage citizens to participate in governance	
Poor coordinating of development efforts Departments and Units of the Assembly	Low productivity			Strengthen the effectiveness, accountability, and efficiency of public institutions	Enhance performance management system to improve productivity in the public sector	
Community Action Planning	Inadequate stakeholder engagement			Improve policy coherence and alignment with national development goals	Strengthen coordination, and collaboration, and consultations among key stakeholders in policy formulation	
Popular Participation	Low engagement of traditional authorities and youth in civic activities			Promote civic and civil society engagement in development	Increase civic participation among traditional authorities and youth	
Social Accountability	Limited demand for accountability at the local level			Deepen transparency and public accountability	Strengthen systems and structures for ensuring transparency and accountability in the management of public funds	

Prioritized Issues	Aligned National Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
Implementation, Coordination, Monitoring and Evaluation (ICME)	Inadequate Monitoring, Evaluation, Accountability and Learning (M.E.A.L) Systems			Deepen transparency and public accountability	Strengthen and increase investments in Monitoring, Evaluation, Accountability and Learning (M.E.A.L) Systems	

Source: Author's Construct

4.3 Integration of Spatial Plans

4.3.1 Agricultural Development

Agricultural land use and open spaces, represented by green patterned areas, are interspersed throughout the region, particularly in the northern and western parts around Brabedzi and Dehia, as well as patches near Essuekyi and Eubonko. These areas suggest significant potential for farming and natural landscapes.

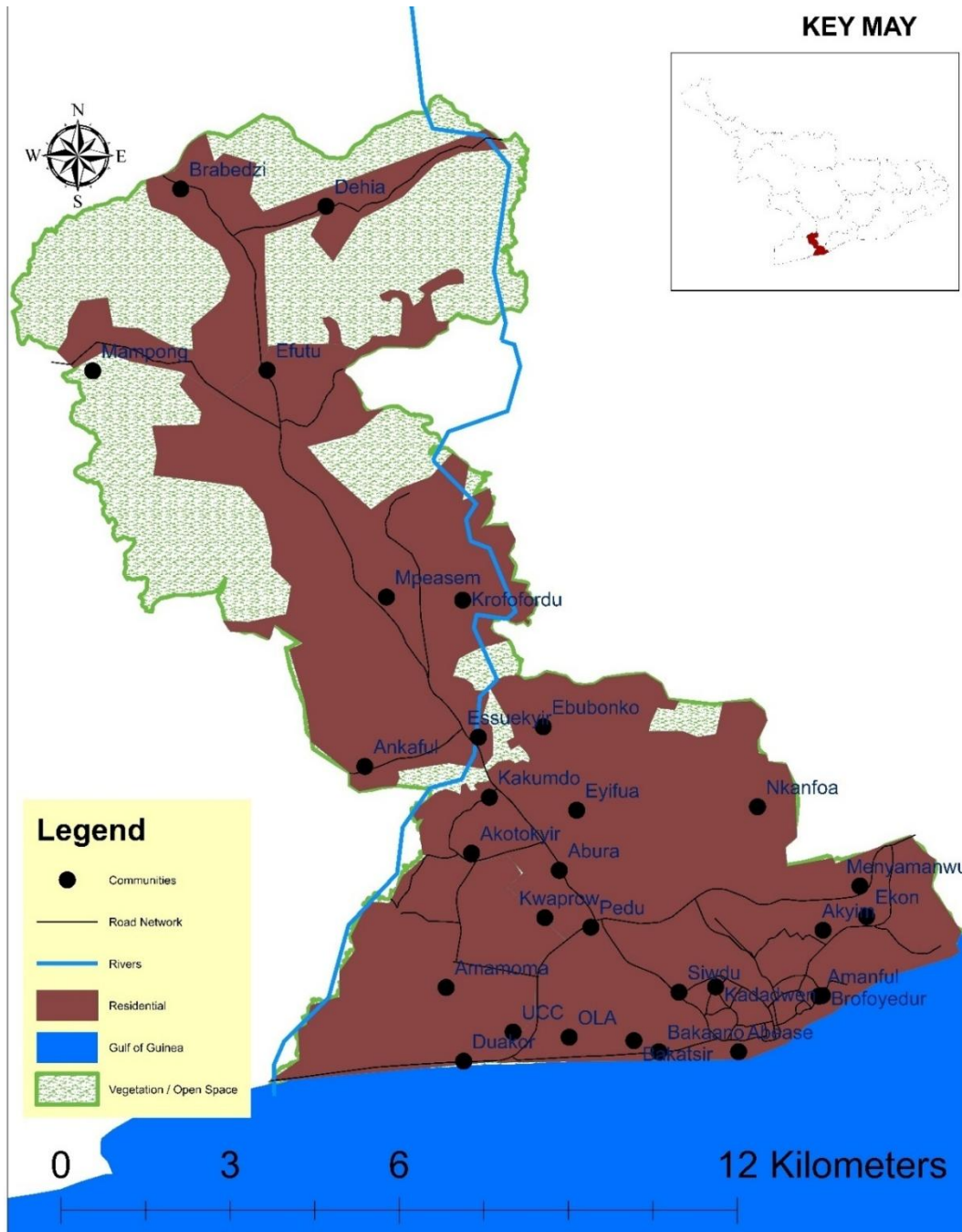


Figure 8: Residential and Agricultural land use with water bodies

The map illustrates the distribution of residential and agricultural land use within Cape Coast Metropolitan Assembly. Residential areas are marked in brown. Most concentrated part of the residential areas are central and southern parts of the region, including communities like Mampong,

Efutu, Mpeasem, Ankaful, Kakumdo, and Bakatsiriz OAbasse. These zones indicate dense population centers connected by an extensive road network.

4.3.2 Desired Future Residential Development

One of the underlining philosophies for depicting future residential development is that people will want to live as close as possible to the major road network. In this regard, it is projected that residential development will spring within on 500 metres high way and feeder roads.

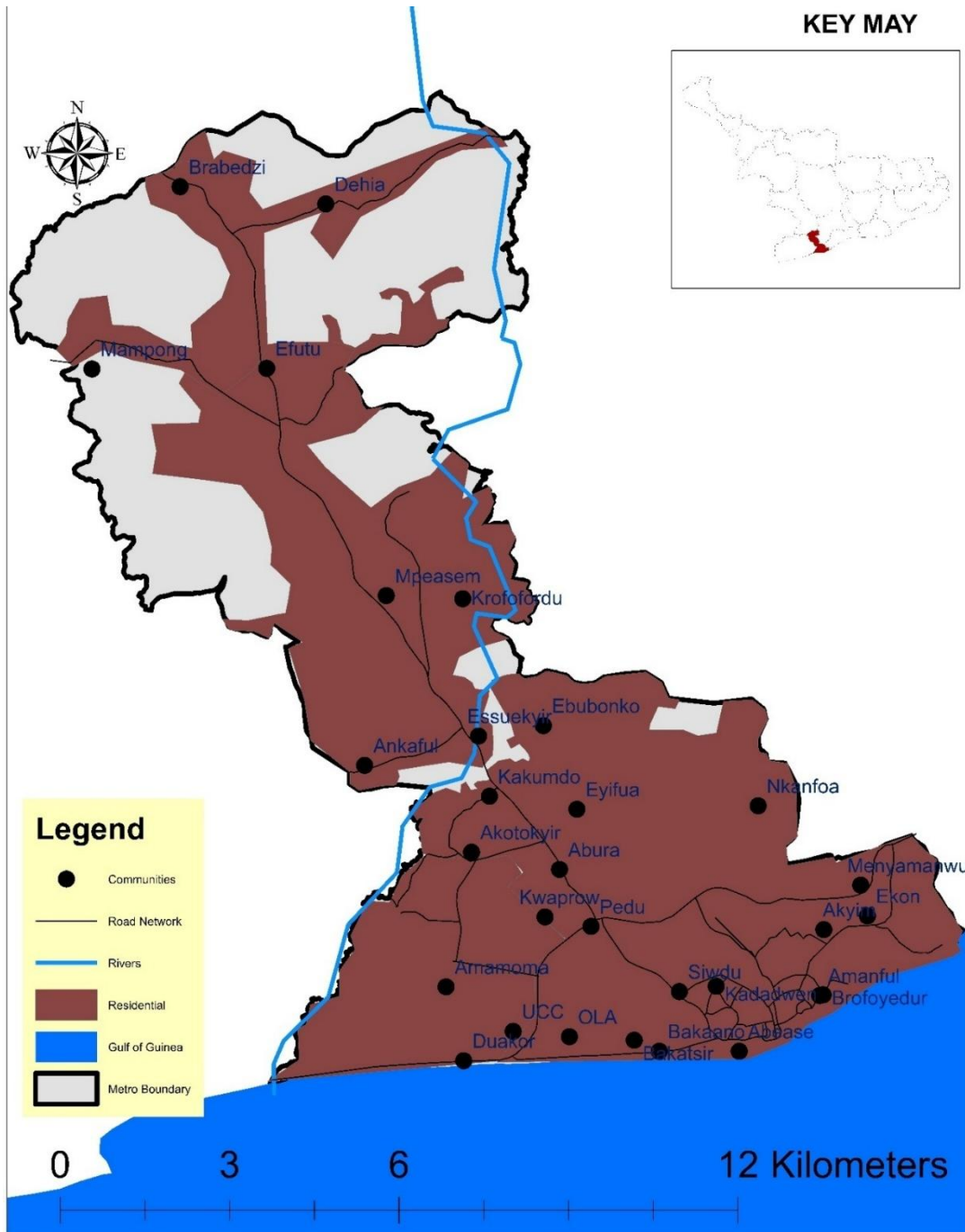


Figure 9: Desired Future Residential Map

This desired future residential map for Cape Coast Metropolitan Assembly focuses on expanding and optimizing the existing residential zones, marked in brown, while ensuring sustainable growth.

Communities within Ankaful, Kakumdo, and Essuekyi / Eubonko, which are centrally located and well-connected by the road network, should be increased to accommodate growing population. Road networks to new residential zones, particularly linking Mpeasem and Krofodu, should be expanded to improve accessibility and support urban expansion. There must be stricter rules and regulations on residential growth to avoid encroachment on rivers and the Gulf of Guinea, maintaining a buffer zone for water management and environmental sustainability.

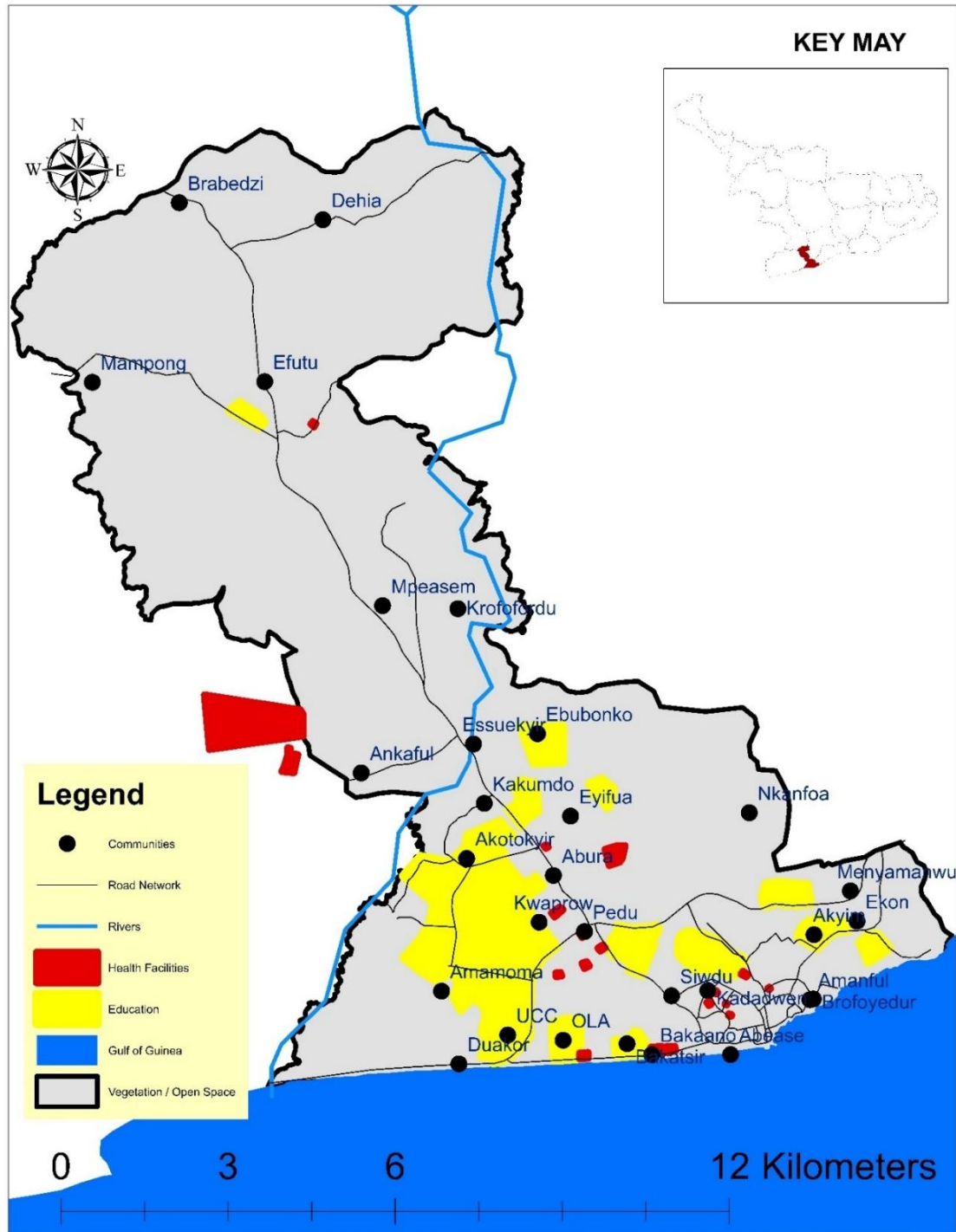


Figure 10: Desired Future Education and Health Map

4.3.3 Desired Future Educational Development

The desired future education map for Cape Coast Metropolitan Assembly focuses on expanding and enhancing educational facilities to support community growth and development. Concentration on

education should focus on increasing educational facilities near Brabedzi and Dehia to balance educational opportunities in the northern part of the map, utilizing the existing road network.

Education facilities which is marked yellow show the existence or presents of education facilities around Akyem Abura, Kwawropedua, and Amamoma which serves the dense residential areas nearby and improve access to learning.



Figure 11: Future Desired Trading Centres

4.3.4 Future Desired Trading Centres

The map depicts future desired trading centers, marked as economic facilities on the map. These economic facilities are strategically positioned to leverage existing infrastructure and community access. These centers are chosen for their accessibility via roads and rivers, as well as their proximity to populated areas, which could enhance trade efficiency and economic growth in the region.

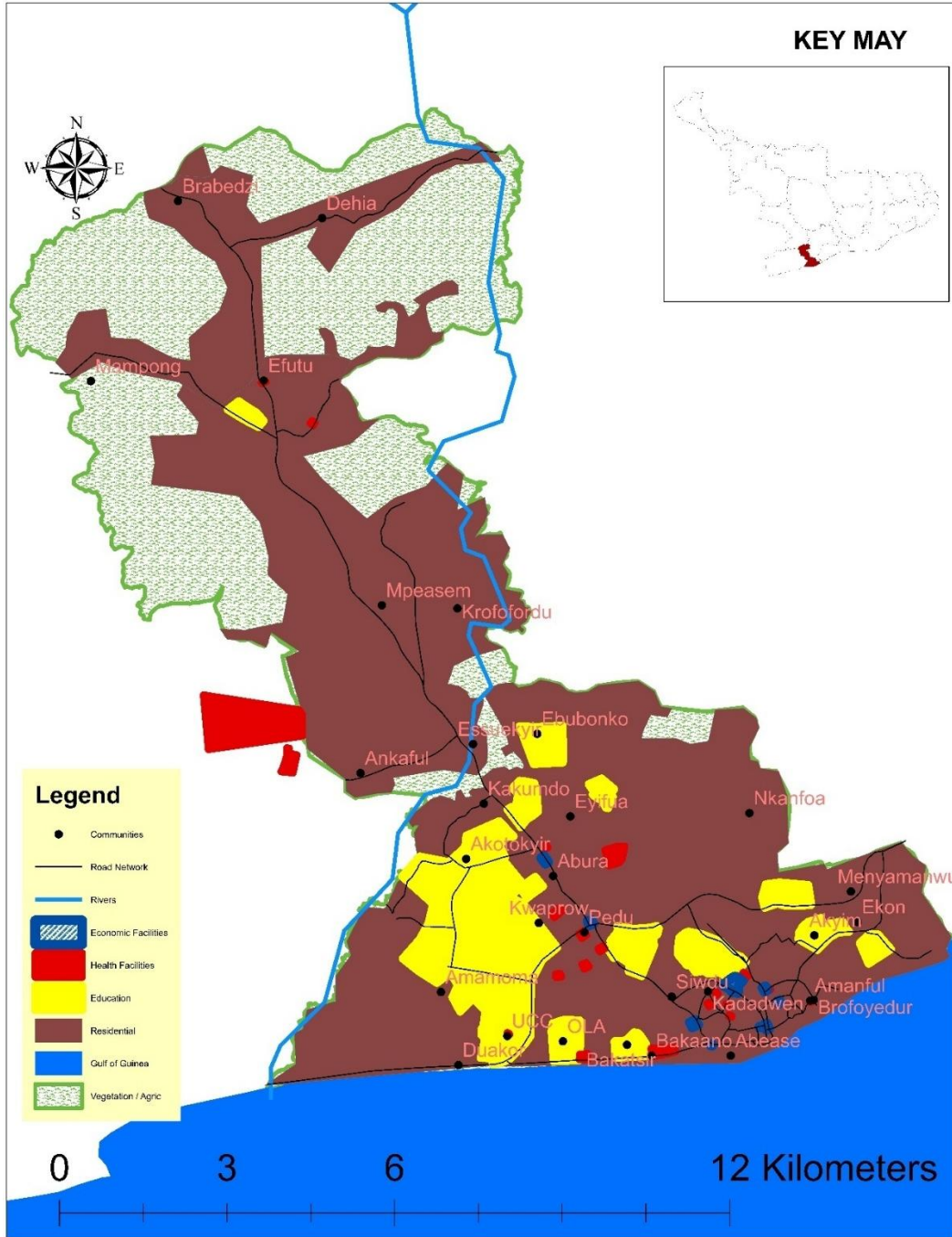


Figure 12: Future Desired Map

4.3.5 Future Desired Map

Based on the map, the future desired layout focuses on a balanced distribution of key facilities across Cape Coast Metropolitan Assembly. This layout suggests a future vision emphasizing healthcare, education, and trade, supported by residential expansion and agricultural preservation, with infrastructure facilitating connectivity across the region.

CHAPTER FIVE

COMPOSITE DEVELOPMENT PROGRAMMES

5.1 Introduction

This presents the development programmes for the entire Metropolis covering the plan period.

5.2 Development Programmes

The table below presents the development programmes for the planned period.

Table 24: Programmes of Action (POA)

Development Programmes	Time Frame				Cost						Programme Status		Implementation Institution/ Department	
	26	27	28	29	GoG	IGF	DACF	DACR-RFG	DP	PRIVATE	New	Ongoing	Lead	Collaborating
Governance and Administration	X	X	X	X	12,000,000.00	4,840,000.00	2,250,000.00	-	1,340,000.00	-	X	X	CCMA	RCC, G.A.
Finance and revenue mobilization	X	X	X	X	-	1,980,000.00	-	-	-	-	X	X	MFD	MBD
Planning, Coordinating, Monitoring and Evaluation	X	X	X	X	100,000.00	500,000.00	750,000.00	-	150,000.00	620,000.00	X	X	MPCU	G.A.
Education Management	X	X	X	X	13,000,000.00	300,000.00	6,000,000.00	-	200,000.00	10,500,000.00	X	X	MED	CCMA
Health Services Management	X	X	X	X	17,700,000.00	650,000.00	6,000,000.00	-	-	2,000,000.00	X	X	MHD	CCMA
Youth and Social Development	X	X	X	X	3,000,000.00	700,000.00	1,800,000.00	440,000.00	-	42,000,000.00	X	X	SWCD	NYA, YEA, CCMA
Trade and Industries Development	X	X	X	X	10,750,000.00	3,000,000.00	15,000,000.00	3,080,000.00	-	100,000,000.00	X	X	CCMA	GEA, MoTI
Tourism Development and Promotion	X	X	X	X	160,000.00	2,000,000.00	30,000.00	400,000.00	-	10,000,000.00	X	X	CCMA	GTA, GMMB, GHCT
Agriculture Services and Management	X	X	X	X	20,000.00	2,500,000.00	300,000.00	-	-	12,000,000.00	X	X	MAD	FISHERIE4S UNIT
Climate change and Disaster Management	X	X	X	X	1,250,000.00	100,000.00	375,000.00	-	-	18,270,000.00	X	X	MPCU	NADMO
Environmental Protection	X	X	X	X	1,000,000.00	200,000.00	750,000.00	-	5,000,000.00	-	X	X	NADMO	EHU, MPCU, FORESTRY
Sanitation and Waste Management	X	X	X	X	550,000.00	2,200,000.00	6,000,000.00	-	-	99,010,001.00	X	X	MMWMD	EHU

Development Programmes	Time Frame				Cost						Programme Status		Implementation Institution/ Department	
	26	27	28	29	GoG	IGF	DACF	DACR-RFG	DP	PRIVATE	New	Ongoing	Lead	Collaborating
Road and Transport Management	X	X	X	X	100,000,000.00	400,000.00	7,372,500.00	500,000.00	-	-	X	X	URD	HYDRO, GHA
Infrastructure Delivery and Management	X	X	X	X	6,220,000.00	2,500,000.00	7,372,500.00	4,800,000.00	-	20,000,000.00	X	X	MWD	ECG,
Water Service Delivery	X	X	X	X	3,100,000.00	130,000.00	6,000,000.00	-	500,000.00	100,000,000.00	X	X	MWD	GWCL, CWSA

Source: Author's Construct

5.3 Cost of Plan

The below presents the cost of the plan. The budgeting was based on recent estimates of similar projects executed by the Assembly or within its jurisdiction. The past trend and potential budget ceilings and guidelines were also taken into consideration to determine sources of funding and quantum of allocation assigned.

Table 25: Programme Financing

Programme	Programme Cost	Expected Revenue and Source of Funding							Total	Gap
		GoG	IGF	DACF	DACR-RFG	DP	PRIVATE			
Governance and Administration	20,558,000.00	12,000,000.00	4,840,000.00	2,250,000.00		1,340,000.00		20,430,000.00	128,000.00	
Finance and revenue mobilization	2,100,000.00	-	1,980,000.00	-	-	-	-	1,980,000.00	120,000.00	
Planning, Coordinating, Monitoring and Evaluation	2,135,197.76	100,000.00	500,000.00	750,000.00		150,000.00	620,000.00	2,120,000.00	15,197.76	
Education Management	30,300,000.00	13,000,000.00	300,000.00	6,000,000.00	-	200,000.00	10,500,000.00	30,000,000.00	300,000.00	
Health Services Management	26,450,000.00	17,700,000.00	650,000.00	6,000,000.00	-		2,000,000.00	26,350,000.00	100,000.00	
Youth and Social Development	50,620,000.00	3,000,000.00	700,000.00	1,800,000.00	440,000.00		42,000,000.00	47,940,000.00	2,680,000.00	
Trade and Industries Development	146,960,000.00	10,750,000.00	3,000,000.00	15,000,000.00	3,080,000.00		100,000,000.00	131,830,000.00	15,130,000.00	
Tourism Development and Promotion	12,653,201.60	160,000.00	2,000,000.00	30,000.00	400,000.00		10,000,000.00	12,590,000.00	63,201.60	
Agriculture Services and Management	16,180,000.00	20,000.00	2,500,000.00	300,000.00			12,000,000.00	14,820,000.00	1,360,000.00	
Climate change and Disaster Management	21,014,516.00	1,250,000.00	100,000.00	375,000.00			18,270,000.00	19,995,000.00	1,019,516.00	

Programme	Programme Cost	Expected Revenue and Source of Funding							Gap
		GoG	IGF	DACF	DACR-RFG	DP	PRIVATE	Total	
Environmental Protection	7,955,000.00	1,000,000.00	200,000.00	750,000.00		5,000,000.00		6,950,000.00	1,005,000.00
Sanitation and Waste Management	111,270,001.00	550,000.00	2,200,000.00	6,000,000.00			99,010,001.00	107,760,001.00	3,510,000.00
Road and Transport Management	125,120,000.00	100,000,000.00	400,000.00	7,372,500.00	500,000.00			108,272,500.00	16,847,500.00
Infrastructure Delivery and Management	41,625,000.00	6,220,000.00	2,500,000.00	7,372,500.00	4,800,000.00		20,000,000.00	40,892,500.00	732,500.00
Water Service Delivery	110,730,000.00	3,100,000.00	130,000.00	6,000,000.00	-	500,000.00	100,000,000.00	109,730,000.00	1,000,000.00

Source: Author's Construct

5.4 Revenue Generation Measures

The identified sources of revenue for the implementation of the plan are as follows.

1. Internally Generated Funds
2. Transfers from the Central Government
3. Proceeds from Investments
4. Public Private Partnerships
5. Private Sector
6. Development Partners

5.4.1 Internally Generated Funds

The IGF of the Assembly is vital to implement most of the governance, management, administration, social protection and monitoring of the development of the Metropolis. Some measures to improve the IGF base of the Assembly include introduction of digital systems to collect property rates, business operating permits and parking spaces. Measures will also be in put in place to introduce transparency and efficiency in the issuance of building permits and the general development control. Fines and fees regimes will be improved to increase the rate of collection in these sectors.

5.4.2 Transfers from the Central Government

The role of the Central Government is vital to the overall success of the implementation of the development plan. It is the expectation of the Assembly that the Government finance most of the socially important but non-financially viable projects such as the construction of roads, classrooms, health facilities and other projects.

The Assembly will take advantage of the presence of many important and high-profile personalities, who are native of Cape Coast, in Government and the ruling party to lobby for implementation of these projects.

5.4.3 Proceeds from Investments

The Assembly intend to venture into some businesses whose proceeds will be used to fund the implementation of the development. Some of the proposed investment areas of the Assembly are student accommodation, water and transportation systems.

5.4.4 Public Private Partnerships

Some of the programmes and initiatives of the development plan require joint effort from both the Assembly and the private sector. Utilizing the provisions in the Public Private Partnership Act, 2020, Act 1039, the Assembly will deploy several PPP arrangements to implement some of its projects especially in the areas of tourism, housing and transportation.

5.4.5 Private Sector

The private sector has crucial roles to play in making the plan successful. Funding from the private sector will be vital to implement most of the initiatives in the economic development dimensions, environment and infrastructure and waste management amongst others.

A major measure to attract the interest of the private sector is to participate in various investment forums, market investment areas to both national and international communities and organize investment forums.

5.4.6 Development Partners

Funding from development partners are crucial to finance the implementation of most of the non-physical projects, especially in the areas of social protection, climate change and gender. Some of the identified organizations are ICLEI-Africa, sister-city partners and national and local civil societies.

The Assembly will seek to actively be involved in a few international and national programmes that has the potential to fund some of its planned programmes and projects. At the international forum, the development plan will serve as the basis for its sister city partnerships and negotiations for strategic cooperative agreement. At the national level, various approaches will be adopted to attract funding into the city.

5.5 Strategic Environmental Assessment (SEA)

To ascertain the sustainability of the Medium-Term Development Plan, 2022-2025 of Cape Coast Metropolitan Assembly, the prioritized issues with positive significant impacts were subjected to strategic environmental analysis. This involved assessing the internal consistency design to establish the relationship between the prioritized adopted issue and the four sustainability criteria of the SEA consisting of the Natural Resources, Socio-cultural Issues, Economic Issues, and Institutional Issues.

The issues were also subjected to compatibility assessment to determine how they relate to or support each other to achieve the objectives of the MTDP. Where the relationship was positive, it drew attention to the fact that the issues should be addressed holistically. On the other hand, where the relationship was negative, the MPCU reconsidered the issues adopted. The detailed application of the internal consistency / compatibility analysis are presented in the tables in Annex 2.

CHAPTER SIX

ANNUAL ACTION PLANS

6.1 Introduction

This Chapter serializes the projects for the implementation of the Composite Development Programme throughout the plan period.

6.2 2026 Annual Action Plans

Table 26: 2026 Annual Action Plan

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Objective	To promote inclusive governance in the Metropolis by the end of 2029												
Programme	Governance and Administration												
Provide support for learning materials	Metro-wide	X	X	X	X	9,000,000.00	1,000,000.00	150,000.00	300,000.00		X	MP -South& North	CCMA
Provide financial support for payment of school fees	Metro-wide	X	X	X	X	0.00	100,000.00	200,000.00	800,000.00		X	MP - South & North	CCMA
Organize statutory meetings	Cape Coast	X	X	X	X	0.00	0.00	500,000.00	0.00		X	CAD	All Departments
Establish Town Councils	Cape Coast	X	X	X	X	0.00	0.00	40,000.00	0.00	X		CAD	G.A.
Construct Sub-Metro offices	Cape Coast	X	X	X	X	3,000,000.00	2,000,000.00	-	0.00	X		MWD	CAD
Undertake quarterly monitoring of Sub-Structures	Cape Coast, Efutu	X	X	X	X	0.00	100,000.00	200,000.00	0.00		X	CAD	MPCU
Organize Town Hall meetings	Metro-wide	X	X	X	X	0.00	200,000.00	160,000.00	0.00		X	MPU	MPCU
Provide community policing	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GPS	CCMA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Provide regular Police patrols	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GPS	CCMA
Provide adequate Police Officers	Nkanfoa Police station	X	X	X	X	0.00	0.00	240,000.00	0.00		X	GPS	CCMA
Enforce by law on nuisance from ghettos in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		GPS	CCMA
Enact and enforce bye-laws on the commercial operations of tricycles and motorbikes	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		GPS	CCMA
Provide vehicle to increase Police patrols and visibility	Abura Police Station	X	X	X	X	0.00	328,000.00	140,000.00	140,000.00		X	GPS	CCMA
Organize capacity building for all staff	Metro-wide	X	X	X	X	0.00	100,000.00	450,000.00	0.00		X	HR	All Departments
Organize training for all Unit Committee members	Metro-wide	X	X	X	X	0.00	0.00	50,000.00	0.00		X	HR	U.C.
Organize training for all Assembly Members	Cape Coast	X	X	X	X	0.00	100,000.00	200,000.00	0.00		X	HR	Assembly Members
Inaugurate Unit Committee	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	-	X		CAD	G.A.
Objective	To increase the internally generated fund by 10% annually												
Programme	Finance and revenue mobilization												
Digitalize revenue collection	Metro-wide	X	X	X	X	0.00	0.00	760,000.00	0.00		X	MFD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake digital house numbering to ensure all landed and immovable properties are captured and the owners pay the appropriate levies due the Assembly.	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Introduce an electronic payment system such as mobile money, digital payment platforms, electronic ticketing, etc..	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Increase education on the need to pay market tolls at our various markets	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Undertake regular audit of GCRs	Metro-wide	X	X	X	X	0.00	0.00	40,000.00	0.00	X		MFD	B&RD
Organize quarterly field inspection of revenue exercises	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		MFD	B&RD
Objective	To promote popular participation in the planning and decision making process for the residents by the end of 2029												
Programme	Planning, Coordinating, Monitoring and Evaluation												
Prepare Project Concept Notes (PCN) for all investment projects	Metro-wide	X	X	X	X	0.00	100,000.00	250,000.00	150,000.00		X	MPU	MPCU

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Prepare and appraise investment projects for funding and implementation through PPP	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MPU	MPCU
Organize site meetings for civil works under contracts	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MWD	MPCU
Organize quarterly monitoring exercises	Metro-wide	X	X	X	X	0.00	40,000.00	40,000.00	0.00		X	MPU	CAD
Organize evaluation exercise on selected programmes and projects	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		MPU	MPCU
Organize quarterly MPCU meetings	Metro-wide	X	X	X	X	0.00	227,598.88	60,000.00	80,000.00		X	MPCU	GA
Establish Greater Cape Coast Development Agency	Metro-wide	X	X	X	X	0.00	100,000.00	50,000.00	50,000.00		X	CAD	CRCC
Coordinate, establish and strengthen Sister City Partnerships	Metro-wide	X	X	X	X	0.00	20,000.00	50,000.00	200,000.00	X		MPU	CAD
Coordinate implementation of development programmes and projects	Metro-wide	X	X	X	X	0.00	227,598.88	150,000.00	40,000.00		X	MPCU	CAD, DP
Objective	To promote inclusive education at all levels of pre-Second Cycle level of education by the end of 2029												
Programme	Education Management												

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Complete construction of on-going classroom blocks	Nyinasin M/A Basic School, Ghana National Basic School, Philip Boys School, Cape Coast Technical Institute, Carteen at St. Augustine Practice	X	X	X	X	4,500,000.00	4,500,000.00	50,000.00	1,500,000.00	X		MED	GA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct classroom blocks	Ayikoayiko Presby School, Ayikoyiko Methodist Basic School, Adisadel Christ's Church Basic School, Adisadel St. Michael's Basic Schools, Ansapetu St. Peter's JHS, Ankaful M/A Basic School	X	X	X	X	6,000,000.00	6,000,000.00	50,000.00	1,500,000.00	X		MED	GA
Construct KG block with early childhood facilities	Metro-wide	X	X	X	X	5,000,000.00	5,000,000.00	0.00	5,000,000.00	X		MED	GA
Provide Security for basic schools	Metro-wide	X	X	X	X	200,000.00	200,000.00	0.00	0.00	X		MED	GA
Construct staircase	Ayikoayiko Baptist Basic School	X	X			150,000.00	150,000.00	0.00	0.00	X		MED	GA

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Rehabilitate and maintain classroom block and support for teaching and learning materials	St. Monicas JHS, Abowimu Presby Basic School, Ayikoayiko Church of Christ Basic School, Essuekyir Basic School, Ekon M/A JHS, Kakumdo M/A Primary School, Duakor Okyeso M/A Basic School	X	X	X	X	1,000,000.00	1,000,000.00	200,000.00	2,000,000.00	X		MED	GA
Supply pupil desks and teachers' tables and chairs	Metro-Wide	X	X	X	X	2,500,000.00	2,500,000.00	50,000.00	500,000.00		X	MED	GA
Secure quota for natives of Cape Coast at various schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		CAD	MPs, MED
Objective	To promote inclusive and affordable health services all by the end of 2029												
Programme	Health Services Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Renovate and refurbish Metro Hospital	Bakaano	X	X	X	X	6,500,000.00	6,500,000.00	150,000.00	1,000,000.00	X		MWD	MHD
Upgrade Children Clinic to Pediatric Hospital	Efutu	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		MWD	MHD
Construct CHPS compound	Chapel Square, Nkwantado, Ashanti Road, Adisadel, Ola-GNTC Park, Akyim, Apewosika, Amissaano, Essuekyir, Duakor, Koforidua, Mpeasem, Ankaful Fie, Brofoyedur, Dankwakrom	X	X	X	X	6,000,000.00	6,000,000.00	0.00	1,200,000.00	X		MHD	MWD
Complete on-going construction of CHPS compound	Kwaprow, Mpeasem,	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MHD	MWD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Rehabilitate and maintain health facilities	CHPS, Ayifua Aged Clinic, Legend Aged Clinic, Health and Wellness Centre, Metro Hospital, Adisadel Urban Health Centre, Ekon CHPS	X	X	X	X	1,500,000.00	1,500,000.00	300,000.00	1,000,000.00	X		MHD	MWD
Construct a maternity ward at Anafo Aged Clinic	Anafo	X	X	X	X	200,000.00	200,000.00	50,000.00	200,000.00	X		MHD	MWD
Undertake community health promotion	Metro-wide	X	X	X	X	0.00	0.00	0.00	200,000.00	X		MHD	CCMA
Upgrade CHPS compound to Health Centre	Nkanfoa, Brimsu, Kakumdo	X	X	X	X	1,500,000.00	1,500,000.00	0.00	1,500,000.00	X		MHD	MWD
Provide medical logistics to health facilities	Metro-wide	X	X	X	X	1,000,000.00	500,000.00	150,000.00	1,000,000.00	X		MHD	CAD
Objective	To reduce the incidence of urban poverty and other reported social vices by 50% by the end of 2029												
Programme	Youth and Social Development												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Implement people with disabilities programmes and activities	Metro-wide	X	X	X	X	3,000,000.00	3,000,000.00	200,000.00	2,000,000.00		X	DSWCD	OPWDs, GFD, CFPs
Implement Child right promotion and protection	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	DSWCD	DOVVUSU, AHTU, GIS, NGOs, GHS
Combat the menace of teenage pregnancy	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	SWCD	NGOs
Liaise with traditional authority to reduce the social stigma of associated teenage pregnancy	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	200,000.00		X	SWCD	T.A.
Construct transit quarters and homes for the aged and disabled in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		SWCD	MWD
Provide institutional support to take advantage of the establishment of Women's Development Bank	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	SWCD	GoG

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Provide training programmes tailored to women's entrepreneurial and leadership development to increase their participation in decision-making processes at the community level	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	GEA	SWCD
Provide scholarships for needy but needy students	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	CAD	MPs
Undertake public education on drug abuse	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	CCMA
Institute counseling and mentorship programme		X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	CCMA
Complete abandoned Vocational School	Nkanfoa	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Construct Vocational Training Centre	Ebubonko	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	MWD
Provide training in employable skills for the youths including young girls	Metro-Wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Construct a community library with computer laboratory	Ola / GNTC, Nkanfoa	X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	GLBB

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Enroll youth of Cape Coast Metropolis into the National Apprenticeship Programme	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Undertake sensitization exercise on education	Idan	X	X	X	X	0.00	0.00	100,000.00	0.00		X	NYA	GEA, CCMA
Build capacity of the youth in financial literacy and business continuity	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	CAD	GEA
Enroll Youth of Cape Coast into the Adwumawura initiative	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		CAD	GEA
Convert Victoria Park to astroturf	Victoria Park	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		CAD	NSA
Construct Astroturf and basketball court	Philip Quaake School, Jacob Wilson Sey	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		GES	MWD
Construct Astroturf	Abura St. Lawrence Basic School, Amoakofua	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		MWD	CAD, GES
Promote water sports	Fosu Lagoon	X	X	X	X	0.00	0.00	10,000.00	1,500,000.00	X		Tourism Desk	GTA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct football Pitch	Ankaful Fie, Essuekyire, Kwapro, Akotokyir	X	X	X	X	0.00	0.00	10,000.00	100,000.00	X		MWD	CAD
Construct fence wall at T.I Ahmaddiya Basic School	Abura	X	X	X	X	0.00	0.00	10,000.00	100,000.00	X		MWD	MWD
Establish ICT centres in all Basic Schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00	X		CAD	MWD
Recruit youth of Cape Coast Metropolis to benefit from the Coders programme	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	1,500,000.00	X		CAD	MoCDTI
Promote teaching and learning of STEM in selected Basic Schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	20,000,000.00	X		CAD	MED
Operationalize H.E. Prof. J.E.A. Mills Library and hand over to UCC	Cape Coast	X	X	X	X	200,000.00	200,000.00	80,000.00	2,500,000.00	X		CAD	GLB
Construct library	Brofoyedu, Kwapro	X	X	X	X	100,000.00	100,000.00	40,000.00	40,000.00		X	CAD	GLB
Objective	To create at least 5,000 new jobs by the end of 2029												
Programme	Trade and Industries Development												
Complete the Kotokuraba Market Phase Two	Kotokuraba	X	X	X	X	250,000.00	250,000.00	100,000.00	25,000,000.00	X		GEA	DP
Complete Anaafo Market	Anaafo	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Decongest Kotokuraba market pavements	Kotokuraba	X	X	X	X	0.00	0.00	50,000.00	0.00		X	CAD	UR
Establish shopping mall	Cape Coast	X	X	X	X	0.00	0.00	0.00	100,000,000.00	X		MWD	GEA, CAD
Establish actory for production of LED bulbs	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000,000.00	X		MWD	GEA
Establish industrial park	Efutu	X	X	X	X	0.00	0.00	0.00	10,000.00	X		MWD	MPs, LC, Private Sector
Construct climate-resilient market facilities	Adisadel, Nkanfoa, Apewosika, Kakumdo, Ebubonko, Duakor, Ankaful New Site	X	X	X	X	8,000,000.00	8,000,000.00	0.00	0.00	X		CAD	LC,
Re-allocate distribute market stalls	Efutu, Anafo	X	X	X	X	0.00	0.00	50,000.00	0.00	X		MWD	GEA, CAD
Provide credit facilities for traders and businesses	Metro-Wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		CAD	Market Management Committee
Objective	To attract at least 150,000 tourists per annum by the end of 2029												
Programme	Tourism Development and Promotion												
Establish tourist information and support centre	Cape Coast	X	X	X	X	150,000.00	150,000.00	50,000.00	250,000.00	X		CAD	MPs, MoTA
Establish online platform for tourism marketing and information	Virtual (Assembly's website)	X	X	X	X	0.00	0.00	10,000.00	50,000.00	X		CAD	GTA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Establish Tourism Development Company	Cape Coast	X	X	X	X	0.00	0.00	0.00	500,000.00	X		CAD	Tourism Desk
Map and profile tourist sites in Cape Coast and host them on the internet	Metro-wide	X	X	X	X	0.00	10,000.00	0.00	0.00	X		CAD	GTA
Partner with Traditional authority to organize and package annual festivals to attract tourism	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000,000.00	X		CAD	GTA, T.A.
Renovate historical buildings and structures	Forts, Old Military Cemetery, Town Hall,	X	X	X	X	0.00	0.00	133,201.60	1,500,000.00	X		CAD	GTA, GMMB
Objective	To improve urban agricultural productivity by 50% by end of 2029												
Programme	Agriculture Services and Management												
Provide Fish farming facility	Akyim	X	X	X	X	0.00	0.00	0.00	500,000.00	X		FU	CAD
Establish fish processing factory	Cape Coast	X	X	X	X	10,000.00	10,000.00	10,000.00	10,000,000.00	X		CAD	FU, LC, MPs, Private Sector
Establish cold store facility	Cape Coast	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		FU	CAD
Undertake sensitization on fishing	Metro-wide	X	X	X	X	10,000.00	10,000.00	0.00	0.00	X		FU	CAD
Construct fish market facilities	Cape Coast	X	X	X	X	0.00	0.00	0.00	1,000,000.00			MWD	FU, LC, MPs, Private Sector
Promote post-harvest fishing	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FU	CAD
Promote irrigation farming	Metro-wide	X	X	X	X	100,000.00	100,000.00	250,000.00	100,000.00	X		MAD	MWD, GWCL

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Supply input to farmers	Metro-wide	X	X	X	X	100,000.00	100,000.00	20,000.00	100,000.00	X		MAD	CAD
Provide capacity building for agricultural staff	Metro-wide	X	X	X	X	100,000.00	100,000.00	20,000.00	100,000.00	X		MAD	CAD
Stablish agricultural mechanization centre	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	100,000.00	X		MAD	CAD
Facilitate access to agricultural financing for smallholder farmers	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	100,000.00	X		MAD	MoFA
Create linkage between production and marketing for farmers	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	1,000,000.00	X		MAD	MoFA
Build capacity of farmers and Farmer-Based Organizations on climate smart-agricultural practices	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	250,000.00	X		MAD	MoFA
Establish digital and e-commerce platform for agricultural produce	Metro-wide	X	X	X	X	10,000.00	10,000.00	50,000.00	50,000.00	X		MAD	MoFA
Promote local participation in 'Nkokɔ Nkiti Nkiti' programme	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	1,000,000.00	X		MAD	MoFA
Objective	To strengthen resilience adverse effect of climate change by end of 2029												
Programme	Climate change and Disaster Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Establish climate information services and early warning systems	Metro-wide	X	X	X	X	150,000.00	150,000.00	1,332,016.00	2,500,000.00	X		NADMO	GMA, EPA
Prepare Disaster Risk Reduction strategy to put the metropolis in ready to combat effect of climate change	Cape Coast	X	X	X	X	0.00	0.00	0.00	50,000.00	X		NADMO	MPCU, ICLEI,
Establish safe havens	Metro-wide	X	X	X	X	100,000.00	100,000.00	10,000.00	100,000.00	X		NADMO	G.A.
Establish transit Disaster shelters	Metro-wide	X	X	X	X	1,000,000.00	0.00	10,000.00	200,000.00	X		NADMO	MWD
Develop vulnerability labels for all structures	Metro-wide	X	X	X	X	0.00	0.00	150,000.00	0.00	X		NADMO	MWD/Research Institutions
Develop disaster risk zone maps	Metro-wide	X	X	X	X	0.00	0.00	2,500.00	0.00	X		NADMO	Lands Commission/Research Institutions
Create access to climate-resilient technology	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Finalize preparation of Metro Climate Change Adaptation Plan	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		MPCU	EPA
Create a climate change information services platform	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			NADMO	GMET/EPA
Promote the use of Energy Efficient equipment	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			MPCU	Energy Commission

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Promote greening of the environment (Agriculture/tree planting} and no paved surface	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			FORESTRY	CAD
Frequent Climate Change education	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			NCCE	CAD
Promte circular economy	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			CAD	MWMD
Develop Sustainable Energy Access and Climate Action Plan	Cape Coast	X	X	X	X	0.00	0.00	0.00	50,000.00	X		MPCU	CoM SSA
Facilitate access to climate and green investment grants	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Undertake biodiversity and ecotourism integration	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Promote greening of our environment	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		Parks and Gardens	FORESTRY
Designate protected areas to safeguard biodiversity for green space	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		WILDLIFE	CAD
Restoration of degraded lands	Metro-wide	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		FORESTRY	Parks and gardens/CAD
Discourage hunting in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	150,000.00	X		NCCE	Local Authorities
Protect community green spaces and sacred groves	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake public education on climate change and waste management	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00		X	NADMO	MDMC
Objective	To conserve the urban natural assets by the end of 2029												
Programme	Environmental Protection												
Undertake coastal ecosystem conservation and mangrove rehabilitation	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00		X	CAD	EPA, ICLEI, CoM SSA
Remove aquatic weeds from Fosu Lagoon	Fosu Lagoon	X	X	X	X	0.00	0.00	0.00	2,000,000.00		X	EHU	CAD
Undertake desilting of earth channels of waterbodies	Siwdu Sports Stadium	X	X	X	X	0.00	0.00	0.00	3,000,000.00		X	EHU	CAD
Undertake urban reforestation and afforestation campaigns	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Prevent the use of wetlands for any form of activities	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		CAD	MWD
Wetland water quality and biodiversity monitoring	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		EPA	Research Institutions
Engage the Community on the conservation of wetlands	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		NCCE	Research Institutions
Undertake desilting of drains	Metro-wide	X	X	X	X	0.00	0.00	0.00	2,500,000.00		X	EHU	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake restoration of wetlands	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Use of UAV to monitor forest environment	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	CAD / Research Institutions
Undertake annual tree planting exercises (Native tree species)	Metro-wide	X	X	X	X	0.00	10,000.00	20,000.00	70,000.00		X	FORESTRY	G.A.
Protect existing forested areas	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	Institutions with Forest patches
Organise sensitisation programmes (Communities, Schools)	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	NCCE
Combat sand weaning on beaches and other unapproved sites	Metro-wide	X	X	X	X	0.00	0.00	5,000.00	20,000.00		X	MESEC	Security Forces
Objective	To treat 60% of solid waste generated environmentally friendly by the end of 2029												
Programme	Sanitation and Waste Management												
Education on waste management	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MWMD	CCMA
Provide engineered landfill site	Ashanti Road, Eyifua, Kotoka, Nkanfoa	X	X	X	X	0.00	0.00	0.00	50,000,000.00	X		MWMD	CAD
Enact and enforce by-laws on waste generation and disposal	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	EPA
Promote source separation of refuse	Metro-wide	X	X	X	X	0.00	50,000.00	500,000.00	0.00	X		MWMD	EHU

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Introduce incentives for private waste management operation	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		CAD	MWMD
Introduce metro-wide house-to-house refuse collection	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		MWMD	CAD, EHU
Provide waste bins	Metro-wide	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MWMD	CAD, EHU
Provide skip containers	Kotoka, Last Mobil, Ekon Etsifi, Ekon Anafo, Kakumdo, Ebubonko, Duakor, Koforidua, Nyinasin, Brabedze, Akaikurom, Efutu, Ansapetu	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MWMD	CAD
Provide incentives plastic waste management (plastic for cash scheme)	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		CAD	Private sector
Construct transfer stations for waste recycling	Metrowide	X	X	X	X	0.00	1,000,000.00	0.00	2,000,000.00	X		MWMD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake sustainable solid waste management project with material recovery system	Metro-wide	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		CAD	MWMD
Establish waste to energy plant	Collaboration with various Assembly	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		MWMD	Private sector
Facilitate establishment of plastic waste recycling plant	Cape Coast	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWMD	CAD, EHU
Promote digital platform for circular economy	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Establish biogas centres	Nkanfoa, Efutu, Koforidua	X	X	X	X	0.00	0.00	0.00	2,500,000.00	X		MWMD	Private sector
Construct institutional toilet	Gegem, Ewim, Amanful, Ashanti Road, Bakaano Brofoyedur, Amanful, Ebubonko, Koforidua, Nyinasin, Brabedze, Ankaful	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWMD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Renovate and maintain public toilet	Ntsin, Savoy, Coronation, Aboom, Siwdu	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWMD	MWD, CAD
Construct drains and gutters	Kotokuraba	X	X	X	X	2,000,000.00	2,000,000.00	200,000.00	1,000,000.00	X		DUR	CCMA
Promote recycling and reuse treated wastewater	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,500,000.00	X		MWMD	Private sector
Construct local sewage systems	Metro-wide	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		MWD	HYDRO
Provide sanitary tools	Metro-wide	X	X	X	X	100,000.00	100,000.00	0.00	-	X		MWMD	CAD, EHU
Construct drains and gutters	Kotokuraba	X	X	X	X	2,000,000.00	2,000,000.00	200,000.00	1,000,000.00	X		DUR	CCMA
Objective	To improve 100km of road network by the end of 2029												
Programme	Road and Transport Management												
Undertake road works	Grace House junction, Prospect Hill, Aboom / K-Dorm, Jamjose, Tsibu-Darko, Nkanfoa, Ola-Lowcost, Mennyamenwu, Dehia, Nkwantado roundabout	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		DUR	CCMA
Construct speed humps	Metro-wide	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		DUR	CCMA
Construct inner roads	Bakaano, Interbeton	X	X	X	X	0.00	0.00	0.00	45,000,000.00	X		DUR	CCMA
Undertake upgrading of drainage system	Metro-Wide	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		DUR	CCMA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake asphalt overlay on most part of Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		DUR	CAD
Undertake repair and maintenance of traffic light	Abura	X	X	X	X	250,000.00	250,000.00	0.00	0.00	X		CAD	DUR
Ease congestions within the Central Business Districts (CBDs)	Abura, Kotokuraba, Anafo	X	X	X	X	50,000.00	50,000.00	50,000.00	0.00	X		CAD	MESEC
Engage various transport unions to streamline their operations to improve comfortability and safety of public transport system	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	Transport Unions
Regulate operations of the okada and pragya riders for the purpose of public safety	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	Transport Unions, Okada Unions, GPS
Install additional traffic lights at critical road intersections in the metropolis	Metro-wide	X	X	X	X	0.00	0.00	-	500,000.00	X		DUR	GHA
Facilitate introduction of Bus Rapid Transit (BRT) initiative	Cape Coast	X	X	X	X	25,000,000.00	0.00	150,000.00	100,000.00	X		UR	MWD, DP
Objective	To provide climate resilient infrastructure by the end of 2029												
Programme	Infrastructure Delivery and Management												
Establish information Centre	Ola Madina	X	X	X	X	50,000.00	50,000.00	80,000.00	25,000.00		X	MWD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Install streetlights and new prepaid meters	Metro-wide	X	X	X	X	100,000.00	100,000.00	50,000.00	200,000.00	X		MWD	CAD, ECG
Undertake installation of solar energy system	Metro-wide	X	X	X	X	0.00	0.00	0.00	200,000.00	X		MWD	ECG
Construct a Staircase behind CCMA	Kotokuraba	X	X	X	X	100,000.00	100,000.00	0.00	0.00	X		MWD	CAD
Construct drains to combat flooding	Metro-wide	X	X	X	X	1,000,000.00	1,000,000.00	0.00	0.00	X		DUR	HYDRO
Construct lorry terminals / station	Ebubonkor, Abura, Kotokuraba	X	X	X	X	500,000.00	500,000.00	0.00	100,000.00	X		MWD	CAD
Construct Police Station	Gegem, Ekon	X	X	X	X	2,000,000.00	2,000,000.00	0.00	500,000.00	X		MWD	CCMA, GPS
Construct community hostel	Ola-Madina	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWD	CAD
Construct Community Centre	Chapel Square, Adisadel Staff Quarters, Ola Madina	X	X	X	X	2,000,000.00	2,000,000.00	100,000.00	500,000.00	X		MWD	CAD
Complete Sea defense	Along the Coast	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		CCMA	MWD, CODA
Construct shed and foot bridge	Town Hall	X	X	X	X	0.00	250,000.00	0.00	0.00	X		MWD	CAD
Undertake maintenance of Bakaano roundabout	Bakaano	X	X	X	X	0.00	0.00	0.00	500,000.00	X		MWD	CAD
Construct fence wall at Abura market	Abura	X	X	X	X	0.00	100,000.00	0.00	0.00	X		MWD	CAD
Construct foot bridge	Essuekyir	X	X	X	X	0.00	0.00	0.00	100,000.00	X		MWD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Prepare drainage master plan	Cape Coast	X	X	X	X	0.00	20,000.00	0.00	30,000.00	X		DUR	HYDRO
Construct pavement at Abura Market	Abura	X	X	X	X	0.00	100,000.00	50,000.00	0.00	X		MWD	CAD
Promote redevelopment of coastal communities to prevent them from becoming slums	Ayikoayiko, Amanfu, Brofoyedur,	X	X	X	X	0.00	0.00	200,000.00	50,000.00	X		PPD	SPC
Continue implementation of street naming and digital address exercise	Metro-wide	X	X	X	X	0.00	100,000.00	20,000.00	0.00		X	PPD	SPC
Undertake on development control exercises	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	PPD	MWD
Undertake electricity extension to newly developed areas	Metro-wide	X	X	X	X	0.00	250,000.00	0.00	1,750,000.00	X		MWD	CAD, GWCL
Promote the household use of solar energy	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Provide adequate electricity poles	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	90,000.00	X		MWD	CAD, ECG
Provide adequate streetlights	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Promote the use energy efficient appliances	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	90,000.00	X		MWD	CAD, ECG
Install and maintain streetlights	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Objective	To ensure regular availability of water by the end of 2029												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Programme		Water Service Delivery											
Undertake community water supply system management	Metro-wide	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWD	CWSA
Undertake water supply extension to newly developed areas	Metro-wide	X	X	X	X	0.00	250,000.00	0.00	1,750,000.00	X		MWD	CAD, GWCL
Promote rainwater harvesting and storage	Metro-wide	X	X	X	X	0.00	50,000.00	10,000.00	50,000.00	X		WASH Team	CAD
Establish Fosu Lagoon Park	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000,000.00	X		CAD	PPD, P&G
Demarcate and protect 100 feet buffer along banks of water bodies to be used for crop farming	Metro-wide	X	X	X	X	0.00	0.00	0.00	250,000.00	X		PPD	MAD
Undertake supply of polytanks in the Metropolis	Metro-wide	X	X	X	X	0.00	200,000.00	20,000.00	250,000.00	X		MWD	CAD
Provide public stand pipe	Bakaano / Valentino	X	X	X	X	0.00	100,000.00	-	200,000.00	X		MWD	CAD
Drill a mechanized boreholes and install new underground pipes	Metro-wide	X	X	X	X	0.00	2,500,000.00	100,000.00	-	X		MWD	CAD, GWCL

Source: Author's Construct

6.3 2027 Annual Action Plans

Table 27: 2027 Annual Action Plan

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Objective		To promote inclusive governance in the Metropolis by the end of 2029											
Programme		Governance and Administration											
Provide support for learning materials	Metro-wide	X	X	X	X	9,000,000.00	1,000,000.00	150,000.00	300,000.00		X	MP -South& North	CCMA
Provide financial support for payment of school fees	Metro-wide	X	X	X	X	0.00	100,000.00	200,000.00	800,000.00		X	MP - South & North	CCMA
Organize statutory meetings	Cape Coast	X	X	X	X	0.00	0.00	500,000.00	0.00		X	CAD	All Departments
Establish Town Councils	Cape Coast	X	X	X	X	0.00	0.00	40,000.00	0.00	X		CAD	G.A.
Construct Sub-Metro offices	Cape Coast	X	X	X	X	3,000,000.00	2,000,000.00	-	0.00	X		MWD	CAD
Undertake quarterly monitoring of Sub-Structures	Cape Coast, Efutu	X	X	X	X	0.00	100,000.00	200,000.00	0.00		X	CAD	MPCU
Organize Town Hall meetings	Metro-wide	X	X	X	X	0.00	200,000.00	160,000.00	0.00		X	MPU	MPCU
Provide community policing	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GPS	CCMA
Provide regular Police patrols	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GPS	CCMA
Provide adequate Police Officers	Nkanfoa Police station	X	X	X	X	0.00	0.00	240,000.00	0.00		X	GPS	CCMA
Enforce by law on nuisance from ghettos in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		GPS	CCMA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Enact and enforce bye-laws on the commercial operations of tricycles and motorbikes	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		GPS	CCMA
Provide vehicle to increase Police patrols and visibility	Abura Police Station	X	X	X	X	0.00	328,000.00	140,000.00	140,000.00		X	GPS	CCMA
Organize capacity building for all staff	Metro-wide	X	X	X	X	0.00	100,000.00	450,000.00	0.00		X	HR	All Departments
Organize training for all Unit Committee members	Metro-wide	X	X	X	X	0.00	0.00	50,000.00	0.00		X	HR	U.C.
Organize training for all Assembly Members	Cape Coast	X	X	X	X	0.00	100,000.00	200,000.00	0.00		X	HR	Assembly Members
Inaugurate Unit Committee	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	-	X		CAD	G.A.
Objective	To increase the internally generated fund by 10% annually												
Programme	Finance and revenue mobilization												
Digitalize revenue collection	Metro-wide	X	X	X	X	0.00	0.00	760,000.00	0.00		X	MFD	CAD
Undertake digital house numbering to ensure all landed and immovable properties are captured and the owners pay the appropriate levies due the Assembly.	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Introduce an electronic payment system such as mobile money, digital payment platforms, electronic ticketing, etc..	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Increase education on the need to pay market tolls at our various markets	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Undertake regular audit of GCRs	Metro-wide	X	X	X	X	0.00	0.00	40,000.00	0.00	X		MFD	B&RD
Organize quarterly field inspection of revenue exercises	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		MFD	B&RD
Objective	To promote popular participation in the planning and decision making process for the residents by the end of 2029												
Programme	Planning, Coordinating, Monitoring and Evaluation												
Prepare Project Concept Notes (PCN) for all investment projects	Metro-wide	X	X	X	X	0.00	100,000.00	250,000.00	150,000.00		X	MPU	MPCU
Prepare and appraise investment projects for funding and implementation through PPP	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MPU	MPCU
Organize site meetings for civil works under contracts	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MWD	MPCU
Organize quarterly monitoring exercises	Metro-wide	X	X	X	X	0.00	40,000.00	40,000.00	0.00		X	MPU	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize evaluation exercise on selected programmes and projects	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		MPU	MPCU
Organize quarterly MPCU meetings	Metro-wide	X	X	X	X	0.00	227,598.88	60,000.00	80,000.00		X	MPCU	GA
Establish Greater Cape Coast Development Agency	Metro-wide	X	X	X	X	0.00	100,000.00	50,000.00	50,000.00		X	CAD	CRCC
Coordinate, establish and strengthen Sister City Partnerships	Metro-wide	X	X	X	X	0.00	20,000.00	50,000.00	200,000.00	X		MPU	CAD
Coordinate implementation of development programmes and projects	Metro-wide	X	X	X	X	0.00	227,598.88	150,000.00	40,000.00		X	MPCU	CAD, DP
Objective	To promote inclusive education at all levels of pre-Second Cycle level of education by the end of 2029												
Programme	Education Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Complete construction of on-going classroom blocks	Nyinasin M/A Basic School, Ghana National Basic School, Philip Boys School, Cape Coast Technical Institute, Carteen at St. Augustine Practice	X	X	X	X	4,500,000.00	4,500,000.00	50,000.00	1,500,000.00	X		MED	GA

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct classroom blocks	Ayikoayiko Presby School, Ayikoyiko Methodist Basic School, Adisadel Christ's Church Basic School, Adisadel St. Michael's Basic Schools, Ansapetu St. Peter's JHS, Ankaful M/A Basic School	X	X	X	X	6,000,000.00	6,000,000.00	50,000.00	1,500,000.00	X		MED	GA
Construct KG block with early childhood facilities	Metro-wide	X	X	X	X	5,000,000.00	5,000,000.00	0.00	5,000,000.00	X		MED	GA
Provide Security for basicchools	Metro-wide	X	X	X	X	200,000.00	200,000.00	0.00	0.00	X		MED	GA
Construct staircase	Ayikoayiko Baptist Basic School	X	X			150,000.00	150,000.00	0.00	0.00	X		MED	GA

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Rehabilitate and maintain classroom block and support for teaching and learning materials	St. Monicas JHS, Abowimu Presby Basic School, Ayikoayiko Church of Christ Basic School, Essuekyir Basic School, Ekon M/A JHS, Kakumdo M/A Primary School, Duakor Okyeso M/A Basic School	X	X	X	X	1,000,000.00	1,000,000.00	200,000.00	2,000,000.00	X		MED	GA
Supply pupil desks and teachers' tables and chairs	Metro-Wide	X	X	X	X	2,500,000.00	2,500,000.00	50,000.00	500,000.00		X	MED	GA
Secure quota for natives of Cape Coast at various schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		CAD	MPs, MED
Objective	To promote inclusive and affordable health services all by the end of 2029												
Programme	Health Services Management												

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Renovate and refurbish Metro Hospital	Bakaano	X	X	X	X	6,500,000.00	6,500,000.00	150,000.00	1,000,000.00	X		MWD	MHD
Upgrade Children Clinic to Pediatric Hospital	Efutu	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		MWD	MHD
Construct CHPS compound	Chapel Square, Nkwantado, Ashanti Road, Adisadel, Ola-GNTC Park, Akyim, Apewosika, Amissaano, Essuekyir, Duakor, Koforidua, Mpeasem, Ankaful Fie, Brofoyedur, Dankwakrom	X	X	X	X	6,000,000.00	6,000,000.00	0.00	1,200,000.00	X		MHD	MWD
Complete on-going construction of CHPS compound	Kwaprow, Mpeasem,	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MHD	MWD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Rehabilitate and maintain health facilities	CHPS, Ayifua Aged Clinic, Legend Aged Clinic, Health and Wellness Centre, Metro Hospital, Adisadel Urban Health Centre, Ekon CHPS	X	X	X	X	1,500,000.00	1,500,000.00	300,000.00	1,000,000.00	X		MHD	MWD
Construct a maternity ward at Anafo Aged Clinic	Anafo	X	X	X	X	200,000.00	200,000.00	50,000.00	200,000.00	X		MHD	MWD
Undertake community health promotion	Metro-wide	X	X	X	X	0.00	0.00	0.00	200,000.00	X		MHD	CCMA
Upgrade CHPS compound to Health Centre	Nkanfoa, Brimsu, Kakumdo	X	X	X	X	1,500,000.00	1,500,000.00	0.00	1,500,000.00	X		MHD	MWD
Provide medical logistics to health facilities	Metro-wide	X	X	X	X	1,000,000.00	500,000.00	150,000.00	1,000,000.00	X		MHD	CAD
Objective	To reduce the incidence of urban poverty and other reported social vices by 50% by the end of 2029												
Programme	Youth and Social Development												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Implement people with disabilities programmes and activities	Metro-wide	X	X	X	X	3,000,000.00	3,000,000.00	200,000.00	2,000,000.00		X	DSWCD	OPWDs, GFD, CFPs
Implement Child right promotion and protection	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	DSWCD	DOVVUSU, AHTU, GIS, NGOs, GHS
Combat the menace of teenage pregnancy	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	SWCD	NGOs
Liaise with traditional authority to reduce the social stigma of associated teenage pregnancy	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	200,000.00		X	SWCD	T.A.
Construct transit quarters and homes for the aged and disabled in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		SWCD	MWD
Provide institutional support to take advantage of the establishment of Women's Development Bank	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	SWCD	GoG

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Provide training programmes tailored to women's entrepreneurial and leadership development to increase their participation in decision-making processes at the community level	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	GEA	SWCD
Provide scholarships for needy but needy students	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	CAD	MPs
Undertake public education on drug abuse	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	CCMA
Institute counseling and mentorship programme		X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	CCMA
Complete abandoned Vocational School	Nkanfoa	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Construct Vocational Training Centre	Ebubonko	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	MWD
Provide training in employable skills for the youths including young girls	Metro-Wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Construct a community library with computer laboratory	Ola / GNTC, Nkanfoa	X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	GLBB

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Enroll youth of Cape Coast Metropolis into the National Apprenticeship Programme	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Undertake sensitization exercise on education	Idan	X	X	X	X	0.00	0.00	100,000.00	0.00		X	NYA	GEA, CCMA
Build capacity of the youth in financial literacy and business continuity	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	CAD	GEA
Enroll Youth of Cape Coast into the Adwumawura initiative	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		CAD	GEA
Convert Victoria Park to astroturf	Victoria Park	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		CAD	NSA
Construct Astroturf and basketball court	Philip Quaake School, Jacob Wilson Sey	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		GES	MWD
Construct Astroturf	Abura St. Lawrence Basic School, Amoakofua	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		MWD	CAD, GES
Promote water sports	Fosu Lagoon	X	X	X	X	0.00	0.00	10,000.00	1,500,000.00	X		Tourism Desk	GTA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct football Pitch	Ankaful Fie, Essuekyire, Kwapro, Akotokyir	X	X	X	X	0.00	0.00	10,000.00	100,000.00	X		MWD	CAD
Construct fence wall at T.I Ahmaddiya Basic School	Abura	X	X	X	X	0.00	0.00	10,000.00	100,000.00	X		MWD	MWD
Establish ICT centres in all Basic Schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00	X		CAD	MWD
Recruit youth of Cape Coast Metropolis to benefit from the Coders programme	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	1,500,000.00	X		CAD	MoCDTI
Promote teaching and learning of STEM in selected Basic Schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	20,000,000.00	X		CAD	MED
Operationalize H.E. Prof. J.E.A. Mills Library and hand over to UCC	Cape Coast	X	X	X	X	200,000.00	200,000.00	80,000.00	2,500,000.00	X		CAD	GLB
Construct library	Brofoyedu, Kwapro	X	X	X	X	100,000.00	100,000.00	40,000.00	40,000.00		X	CAD	GLB
Objective	To create at least 5,000 new jobs by the end of 2029												
Programme	Trade and Industries Development												
Complete the Kotokuraba Market Phase Two	Kotokuraba	X	X	X	X	250,000.00	250,000.00	100,000.00	25,000,000.00	X		GEA	DP
Complete Anaafo Market	Anaafo	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Decongest Kotokuraba market pavements	Kotokuraba	X	X	X	X	0.00	0.00	50,000.00	0.00		X	CAD	UR
Establish shopping mall	Cape Coast	X	X	X	X	0.00	0.00	0.00	100,000,000.00	X		MWD	GEA, CAD
Establish actory for production of LED bulbs	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000,000.00	X		MWD	GEA
Establish industrial park	Efutu	X	X	X	X	0.00	0.00	0.00	10,000.00	X		MWD	MPs, LC, Private Sector
Construct climate-resilient market facilities	Adisadel, Nkanfoa, Apewosika, Kakumdo, Ebubonko, Duakor, Ankaful New Site	X	X	X	X	8,000,000.00	8,000,000.00	0.00	0.00	X		CAD	LC,
Re-allocate distribute market stalls	Efutu, Anafo	X	X	X	X	0.00	0.00	50,000.00	0.00	X		MWD	GEA, CAD
Provide credit facilities for traders and businesses	Metro-Wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		CAD	Market Management Committee
Objective	To attract at least 150,000 tourists per annum by the end of 2029												
Programme	Tourism Development and Promotion												
Establish tourist information and support centre	Cape Coast	X	X	X	X	150,000.00	150,000.00	50,000.00	250,000.00	X		CAD	MPs, MoTA
Establish online platform for tourism marketing and information	Virtual (Assembly's website)	X	X	X	X	0.00	0.00	10,000.00	50,000.00	X		CAD	GTA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Establish Tourism Development Company	Cape Coast	X	X	X	X	0.00	0.00	0.00	500,000.00	X		CAD	Tourism Desk
Map and profile tourist sites in Cape Coast and host them on the internet	Metro-wide	X	X	X	X	0.00	10,000.00	0.00	0.00	X		CAD	GTA
Partner with Traditional authority to organize and package annual festivals to attract tourism	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000,000.00	X		CAD	GTA, T.A.
Renovate historical buildings and structures	Forts, Old Military Cemetery, Town Hall,	X	X	X	X	0.00	0.00	133,201.60	1,500,000.00	X		CAD	GTA, GMMB
Objective	To improve urban agricultural productivity by 50% by end of 2029												
Programme	Agriculture Services and Management												
Provide Fish farming facility	Akyim	X	X	X	X	0.00	0.00	0.00	500,000.00	X		FU	CAD
Establish fish processing factory	Cape Coast	X	X	X	X	10,000.00	10,000.00	10,000.00	10,000,000.00	X		CAD	FU, LC, MPs, Private Sector
Establish cold store facility	Cape Coast	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		FU	CAD
Undertake sensitization on fishing	Metro-wide	X	X	X	X	10,000.00	10,000.00	0.00	0.00	X		FU	CAD
Construct fish market facilities	Cape Coast	X	X	X	X	0.00	0.00	0.00	1,000,000.00			MWD	FU, LC, MPs, Private Sector
Promote post-harvest fishing	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FU	CAD
Promote irrigation farming	Metro-wide	X	X	X	X	100,000.00	100,000.00	250,000.00	100,000.00	X		MAD	MWD, GWCL

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Supply input to farmers	Metro-wide	X	X	X	X	100,000.00	100,000.00	20,000.00	100,000.00	X		MAD	CAD
Provide capacity building for agricultural staff	Metro-wide	X	X	X	X	100,000.00	100,000.00	20,000.00	100,000.00	X		MAD	CAD
Stablish agricultural mechanization centre	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	100,000.00	X		MAD	CAD
Facilitate access to agricultural financing for smallholder farmers	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	100,000.00	X		MAD	MoFA
Create linkage between production and marketing for farmers	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	1,000,000.00	X		MAD	MoFA
Build capacity of farmers and Farmer-Based Organizations on climate smart-agricultural practices	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	250,000.00	X		MAD	MoFA
Establish digital and e-commerce platform for agricultural produce	Metro-wide	X	X	X	X	10,000.00	10,000.00	50,000.00	50,000.00	X		MAD	MoFA
Promote local participation in 'Nkokɔ Nkiti Nkiti' programme	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	1,000,000.00	X		MAD	MoFA
Objective	To strengthen resilience adverse effect of climate change by end of 2029												
Programme	Climate change and Disaster Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Establish climate information services and early warning systems	Metro-wide	X	X	X	X	150,000.00	150,000.00	1,332,016.00	2,500,000.00	X		NADMO	GMA, EPA
Prepare Disaster Risk Reduction strategy to put the metropolis in ready to combat effect of climate change	Cape Coast	X	X	X	X	0.00	0.00	0.00	50,000.00	X		NADMO	MPCU, ICLEI,
Establish safe havens	Metro-wide	X	X	X	X	100,000.00	100,000.00	10,000.00	100,000.00	X		NADMO	G.A.
Establish transit Disaster shelters	Metro-wide	X	X	X	X	1,000,000.00	0.00	10,000.00	200,000.00	X		NADMO	MWD
Develop vulnerability labels for all structures	Metro-wide	X	X	X	X	0.00	0.00	150,000.00	0.00	X		NADMO	MWD/Research Institutions
Develop disaster risk zone maps	Metro-wide	X	X	X	X	0.00	0.00	2,500.00	0.00	X		NADMO	Lands Commission/Research Institutions
Create access to climate-resilient technology	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Finalize preparation of Metro Climate Change Adaptation Plan	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		MPCU	EPA
Create a climate change information services platform	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			NADMO	GMET/EPA
Promote the use of Energy Efficient equipment	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			MPCU	Energy Commission

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Promote greening of the environment (Agriculture/tree planting} and no paved surface	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			FORESTRY	CAD
Frequent Climate Change education	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			NCCE	CAD
Promte circular economy	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			CAD	MWMD
Develop Sustainable Energy Access and Climate Action Plan	Cape Coast	X	X	X	X	0.00	0.00	0.00	50,000.00	X		MPCU	CoM SSA
Facilitate access to climate and green investment grants	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Undertake biodiversity and ecotourism integration	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Promote greening of our environment	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		Parks and Gardens	FORESTRY
Designate protected areas to safeguard biodiversity for green space	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		WILDLIFE	CAD
Restoration of degraded lands	Metro-wide	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		FORESTRY	Parks and gardens/CAD
Discourage hunting in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	150,000.00	X		NCCE	Local Authorities
Protect community green spaces and sacred groves	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake public education on climate change and waste management	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00		X	NADMO	MDMC
Objective	To conserve the urban natural assets by the end of 2029												
Programme	Environmental Protection												
Undertake coastal ecosystem conservation and mangrove rehabilitation	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00		X	CAD	EPA, ICLEI, CoM SSA
Remove aquatic weeds from Fosu Lagoon	Fosu Lagoon	X	X	X	X	0.00	0.00	0.00	2,000,000.00		X	EHU	CAD
Undertake desilting of earth channels of waterbodies	Siwdu Sports Stadium	X	X	X	X	0.00	0.00	0.00	3,000,000.00		X	EHU	CAD
Undertake urban reforestation and afforestation campaigns	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Prevent the use of wetlands for any form of activities	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		CAD	MWD
Wetland water quality and biodiversity monitoring	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		EPA	Research Institutions
Engage the Community on the conservation of wetlands	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		NCCE	Research Institutions
Undertake desilting of drains	Metro-wide	X	X	X	X	0.00	0.00	0.00	2,500,000.00		X	EHU	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake restoration of wetlands	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Use of UAV to monitor forest environment	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	CAD / Research Institutions
Undertake annual tree planting exercises (Native tree species)	Metro-wide	X	X	X	X	0.00	10,000.00	20,000.00	70,000.00		X	FORESTRY	G.A.
Protect existing forested areas	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	Institutions with Forest patches
Organise sensitisation programmes (Communities, Schools)	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	NCCE
Combat sand weaning on beaches and other unapproved sites	Metro-wide	X	X	X	X	0.00	0.00	5,000.00	20,000.00		X	MESEC	Security Forces
Objective	To treat 60% of solid waste generated environmentally friendly by the end of 2029												
Programme	Sanitation and Waste Management												
Education on waste management	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MWMD	CCMA
Provide engineered landfill site	Ashanti Road, Eyifua, Kotoka, Nkanfoa	X	X	X	X	0.00	0.00	0.00	50,000,000.00	X		MWMD	CAD
Enact and enforce by-laws on waste generation and disposal	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	EPA
Promote source separation of refuse	Metro-wide	X	X	X	X	0.00	50,000.00	500,000.00	0.00	X		MWMD	EHU

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Introduce incentives for private waste management operation	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		CAD	MWMD
Introduce metro-wide house-to-house refuse collection	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		MWMD	CAD, EHU
Provide waste bins	Metro-wide	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MWMD	CAD, EHU
Provide skip containers	Kotoka, Last Mobil, Ekon Etsifi, Ekon Anafo, Kakumdo, Ebubonko, Duakor, Koforidua, Nyinasin, Brabedze, Akaikurom, Efutu, Ansapetu	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MWMD	CAD
Provide incentives plastic waste management (plastic for cash scheme)	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		CAD	Private sector
Construct transfer stations for waste recycling	Metrowide	X	X	X	X	0.00	1,000,000.00	0.00	2,000,000.00	X		MWMD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake sustainable solid waste management project with material recovery system	Metro-wide	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		CAD	MWMD
Establish waste to energy plant	Collaboration with various Assembly	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		MWMD	Private sector
Facilitate establishment of plastic waste recycling plant	Cape Coast	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWMD	CAD, EHU
Promote digital platform for circular economy	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Establish biogas centres	Nkanfoa, Efutu, Koforidua	X	X	X	X	0.00	0.00	0.00	2,500,000.00	X		MWMD	Private sector
Construct institutional toilet	Gegem, Ewim, Amanful, Ashanti Road, Bakaano Brofoyedur, Amanful, Ebubonko, Koforidua, Nyinasin, Brabedze, Ankaful	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWMD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Renovate and maintain public toilet	Ntsin, Savoy, Coronation, Aboom, Siwdu	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWMD	MWD, CAD
Construct drains and gutters	Kotokuraba	X	X	X	X	2,000,000.00	2,000,000.00	200,000.00	1,000,000.00	X		DUR	CCMA
Promote recycling and reuse treated wastewater	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,500,000.00	X		MWMD	Private sector
Construct local sewage systems	Metro-wide	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		MWD	HYDRO
Provide sanitary tools	Metro-wide	X	X	X	X	100,000.00	100,000.00	0.00	-	X		MWMD	CAD, EHU
Construct drains and gutters	Kotokuraba	X	X	X	X	2,000,000.00	2,000,000.00	200,000.00	1,000,000.00	X		DUR	CCMA
Objective	To improve 100km of road network by the end of 2029												
Programme	Road and Transport Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake road works	Grace House junction, Prospect Hill, Aboom / K-Dorm, Jamjose, Tsibu-Darko, Nkanfoa, Ola-Lowcost, Mennyamenwu, Dehia, Nkwantado roundabout	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		DUR	CCMA
Construct speed humps	Metro-wide	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		DUR	CCMA
Construct inner roads	Bakaano, Interbeton	X	X	X	X	0.00	0.00	0.00	45,000,000.00	X		DUR	CCMA
Undertake upgrading of drainage system	Metro-Wide	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		DUR	CCMA
Undertake asphalt overlay on most part of Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		DUR	CAD
Undertake repair and maintenance of traffic light	Abura	X	X	X	X	250,000.00	250,000.00	0.00	0.00	X		CAD	DUR
Ease congestions within the Central Business Districts (CBDs)	Abura, Kotokuraba, Anafo	X	X	X	X	50,000.00	50,000.00	50,000.00	0.00	X		CAD	MESEC

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Engage various transport unions to streamline their operations to improve comfortability and safety of public transport system	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	Transport Unions
Regulate operations of the okada and pragya riders for the purpose of public safety	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	Transport Unions, Okada Unions, GPS
Install additional traffic lights at critical road intersections in the metropolis	Metro-wide	X	X	X	X	0.00	0.00	-	500,000.00	X		DUR	GHA
Facilitate introduction of Bus Rapid Transit (BRT) initiative	Cape Coast	X	X	X	X	25,000,000.00	0.00	150,000.00	100,000.00	X		UR	MWD, DP
Objective	To provide climate resilient infrastructure by the end of 2029												
Programme	Infrastructure Delivery and Management												
Establish information Centre	Ola Madina	X	X	X	X	50,000.00	50,000.00	80,000.00	25,000.00		X	MWD	CAD
Install streetlights and new prepaid meters	Metro-wide	X	X	X	X	100,000.00	100,000.00	50,000.00	200,000.00	X		MWD	CAD, ECG
Undertake installation of solar energy system	Metro-wide	X	X	X	X	0.00	0.00	0.00	200,000.00	X		MWD	ECG
Construct a Staircase behind CCMA	Kotokuraba	X	X	X	X	100,000.00	100,000.00	0.00	0.00	X		MWD	CAD
Construct drains to combat flooding	Metro-wide	X	X	X	X	1,000,000.00	1,000,000.00	0.00	0.00	X		DUR	HYDRO

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct lorry terminals / station	Ebubonkor, Abura, Kotokuraba	X	X	X	X	500,000.00	500,000.00	0.00	100,000.00	X		MWD	CAD
Construct Police Station	Gegem, Ekon	X	X	X	X	2,000,000.00	2,000,000.00	0.00	500,000.00	X		MWD	CCMA, GPS
Construct community hostel	Ola-Madina	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWD	CAD
Construct Community Centre	Chapel Square, Adisadel Staff Quarters, Ola Madina	X	X	X	X	2,000,000.00	2,000,000.00	100,000.00	500,000.00	X		MWD	CAD
Complete Sea defense	Along the Coast	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		CCMA	MWD, CODA
Construct shed and foot bridge	Town Hall	X	X	X	X	0.00	250,000.00	0.00	0.00	X		MWD	CAD
Undertake maintenance of Bakaano roundabout	Bakaano	X	X	X	X	0.00	0.00	0.00	500,000.00	X		MWD	CAD
Construct fence wall at Abura market	Abura	X	X	X	X	0.00	100,000.00	0.00	0.00	X		MWD	CAD
Construct foot bridge	Essuekyir	X	X	X	X	0.00	0.00	0.00	100,000.00	X		MWD	CAD
Prepare drainage master plan	Cape Coast	X	X	X	X	0.00	20,000.00	0.00	30,000.00	X		DUR	HYDRO
Construct pavement at Abura Market	Abura	X	X	X	X	0.00	100,000.00	50,000.00	0.00	X		MWD	CAD
Promote redevelopment of coastal communities to prevent them from becoming slums	Ayikoayiko, Amanfu, Brofoyedur,	X	X	X	X	0.00	0.00	200,000.00	50,000.00	X		PPD	SPC

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Continue implementation of street naming and digital address exercise	Metro-wide	X	X	X	X	0.00	100,000.00	20,000.00	0.00		X	PPD	SPC
Undertake on development control exercises	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	PPD	MWD
Undertake electricity extension to newly developed areas	Metro-wide	X	X	X	X	0.00	250,000.00	0.00	1,750,000.00	X		MWD	CAD, GWCL
Promote the household use of solar energy	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Provide adequate electricity poles	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	90,000.00	X		MWD	CAD, ECG
Provide adequate streetlights	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Promote the use energy efficient appliances	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	90,000.00	X		MWD	CAD, ECG
Install and maintain streetlights	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Objective	To ensure regular availability of water by the end of 2029												
Programme	Water Service Delivery												
Undertake community water supply system management	Metro-wide	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWD	CWSA
Undertake water supply extension to newly developed areas	Metro-wide	X	X	X	X	0.00	250,000.00	0.00	1,750,000.00	X		MWD	CAD, GWCL

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Promote rainwater harvesting and storage	Metro-wide	X	X	X	X	0.00	50,000.00	10,000.00	50,000.00	X		WASH Team	CAD
Establish Fosu Lagoon Park	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000,000.00	X		CAD	PPD, P&G
Demarcate and protect 100 feet buffer along banks of water bodies to be used for crop farming	Metro-wide	X	X	X	X	0.00	0.00	0.00	250,000.00	X		PPD	MAD
Undertake supply of polytanks in the Metropolis	Metro-wide	X	X	X	X	0.00	200,000.00	20,000.00	250,000.00	X		MWD	CAD
Provide public stand pipe	Bakaano / Valentino	X	X	X	X	0.00	100,000.00	-	200,000.00	X		MWD	CAD
Drill a mechanized boreholes and install new underground pipes	Metro-wide	X	X	X	X	0.00	2,500,000.00	100,000.00	-	X		MWD	CAD, GWCL

Source: Author's Construct

6.4 2028 Annual Action Plans

Table 28: 2028 Annual Action Plan

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Objective		To promote inclusive governance in the Metropolis by the end of 2029											
Programme		Governance and Administration											
Provide support for learning materials	Metro-wide	X	X	X	X	9,000,000.00	1,000,000.00	150,000.00	300,000.00		X	MP -South& North	CCMA
Provide financial support for payment of school fees	Metro-wide	X	X	X	X	0.00	100,000.00	200,000.00	800,000.00		X	MP - South & North	CCMA
Organize statutory meetings	Cape Coast	X	X	X	X	0.00	0.00	500,000.00	0.00		X	CAD	All Departments
Establish Town Councils	Cape Coast	X	X	X	X	0.00	0.00	40,000.00	0.00	X		CAD	G.A.
Construct Sub-Metro offices	Cape Coast	X	X	X	X	3,000,000.00	2,000,000.00	-	0.00	X		MWD	CAD
Undertake quarterly monitoring of Sub-Structures	Cape Coast, Efutu	X	X	X	X	0.00	100,000.00	200,000.00	0.00		X	CAD	MPCU
Organize Town Hall meetings	Metro-wide	X	X	X	X	0.00	200,000.00	160,000.00	0.00		X	MPU	MPCU
Provide community policing	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GPS	CCMA
Provide regular Police patrols	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GPS	CCMA
Provide adequate Police Officers	Nkanfoa Police station	X	X	X	X	0.00	0.00	240,000.00	0.00		X	GPS	CCMA
Enforce by law on nuisance from ghettos in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		GPS	CCMA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Enact and enforce bye-laws on the commercial operations of tricycles and motorbikes	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		GPS	CCMA
Provide vehicle to increase Police patrols and visibility	Abura Police Station	X	X	X	X	0.00	328,000.00	140,000.00	140,000.00		X	GPS	CCMA
Organize capacity building for all staff	Metro-wide	X	X	X	X	0.00	100,000.00	450,000.00	0.00		X	HR	All Departments
Organize training for all Unit Committee members	Metro-wide	X	X	X	X	0.00	0.00	50,000.00	0.00		X	HR	U.C.
Organize training for all Assembly Members	Cape Coast	X	X	X	X	0.00	100,000.00	200,000.00	0.00		X	HR	Assembly Members
Inaugurate Unit Committee	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	-	X		CAD	G.A.
Objective	To increase the internally generated fund by 10% annually												
Programme	Finance and revenue mobilization												
Digitalize revenue collection	Metro-wide	X	X	X	X	0.00	0.00	760,000.00	0.00		X	MFD	CAD
Undertake digital house numbering to ensure all landed and immovable properties are captured and the owners pay the appropriate levies due the Assembly.	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Introduce an electronic payment system such as mobile money, digital payment platforms, electronic ticketing, etc..	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Increase education on the need to pay market tolls at our various markets	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Undertake regular audit of GCRs	Metro-wide	X	X	X	X	0.00	0.00	40,000.00	0.00	X		MFD	B&RD
Organize quarterly field inspection of revenue exercises	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		MFD	B&RD
Objective	To promote popular participation in the planning and decision making process for the residents by the end of 2029												
Programme	Planning, Coordinating, Monitoring and Evaluation												
Prepare Project Concept Notes (PCN) for all investment projects	Metro-wide	X	X	X	X	0.00	100,000.00	250,000.00	150,000.00		X	MPU	MPCU
Prepare and appraise investment projects for funding and implementation through PPP	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MPU	MPCU
Organize site meetings for civil works under contracts	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MWD	MPCU
Organize quarterly monitoring exercises	Metro-wide	X	X	X	X	0.00	40,000.00	40,000.00	0.00		X	MPU	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize evaluation exercise on selected programmes and projects	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		MPU	MPCU
Organize quarterly MPCU meetings	Metro-wide	X	X	X	X	0.00	227,598.88	60,000.00	80,000.00		X	MPCU	GA
Establish Greater Cape Coast Development Agency	Metro-wide	X	X	X	X	0.00	100,000.00	50,000.00	50,000.00		X	CAD	CRCC
Coordinate, establish and strengthen Sister City Partnerships	Metro-wide	X	X	X	X	0.00	20,000.00	50,000.00	200,000.00	X		MPU	CAD
Coordinate implementation of development programmes and projects	Metro-wide	X	X	X	X	0.00	227,598.88	150,000.00	40,000.00		X	MPCU	CAD, DP
Objective	To promote inclusive education at all levels of pre-Second Cycle level of education by the end of 2029												
Programme	Education Management												

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Complete construction of on-going classroom blocks	Nyinasin M/A Basic School, Ghana National Basic School, Philip Boys School, Cape Coast Technical Institute, Carteen at St. Augustine Practice	X	X	X	X	4,500,000.00	4,500,000.00	50,000.00	1,500,000.00	X		MED	GA

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct classroom blocks	Ayikoayiko Presby School, Ayikoyiko Methodist Basic School, Adisadel Christ's Church Basic School, Adisadel St. Michael's Basic Schools, Ansapetu St. Peter's JHS, Ankaful M/A Basic School	X	X	X	X	6,000,000.00	6,000,000.00	50,000.00	1,500,000.00	X		MED	GA
Construct KG block with early childhood facilities	Metro-wide	X	X	X	X	5,000,000.00	5,000,000.00	0.00	5,000,000.00	X		MED	GA
Provide Security for basic schools	Metro-wide	X	X	X	X	200,000.00	200,000.00	0.00	0.00	X		MED	GA
Construct staircase	Ayikoayiko Baptist Basic School	X	X			150,000.00	150,000.00	0.00	0.00	X		MED	GA

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Rehabilitate and maintain classroom block and support for teaching and learning materials	St. Monicas JHS, Abowimu Presby Basic School, Ayikoayiko Church of Christ Basic School, Essuekyir Basic School, Ekon M/A JHS, Kakumdo M/A Primary School, Duakor Okyeso M/A Basic School	X	X	X	X	1,000,000.00	1,000,000.00	200,000.00	2,000,000.00	X		MED	GA
Supply pupil desks and teachers' tables and chairs	Metro-Wide	X	X	X	X	2,500,000.00	2,500,000.00	50,000.00	500,000.00		X	MED	GA
Secure quota for natives of Cape Coast at various schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		CAD	MPs, MED
Objective	To promote inclusive and affordable health services all by the end of 2029												
Programme	Health Services Management												

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Renovate and refurbish Metro Hospital	Bakaano	X	X	X	X	6,500,000.00	6,500,000.00	150,000.00	1,000,000.00	X		MWD	MHD
Upgrade Children Clinic to Pediatric Hospital	Efutu	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		MWD	MHD
Construct CHPS compound	Chapel Square, Nkwantado, Ashanti Road, Adisadel, Ola-GNTC Park, Akyim, Apewosika, Amissaano, Essuekyir, Duakor, Koforidua, Mpeasem, Ankaful Fie, Brofoyedur, Dankwakrom	X	X	X	X	6,000,000.00	6,000,000.00	0.00	1,200,000.00	X		MHD	MWD
Complete on-going construction of CHPS compound	Kwaprow, Mpeasem,	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MHD	MWD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Rehabilitate and maintain health facilities	CHPS, Ayifua Aged Clinic, Legend Aged Clinic, Health and Wellness Centre, Metro Hospital, Adisadel Urban Health Centre, Ekon CHPS	X	X	X	X	1,500,000.00	1,500,000.00	300,000.00	1,000,000.00	X		MHD	MWD
Construct a maternity ward at Anafo Aged Clinic	Anafo	X	X	X	X	200,000.00	200,000.00	50,000.00	200,000.00	X		MHD	MWD
Undertake community health promotion	Metro-wide	X	X	X	X	0.00	0.00	0.00	200,000.00	X		MHD	CCMA
Upgrade CHPS compound to Health Centre	Nkanfoa, Brimsu, Kakumdo	X	X	X	X	1,500,000.00	1,500,000.00	0.00	1,500,000.00	X		MHD	MWD
Provide medical logistics to health facilities	Metro-wide	X	X	X	X	1,000,000.00	500,000.00	150,000.00	1,000,000.00	X		MHD	CAD
Objective	To reduce the incidence of urban poverty and other reported social vices by 50% by the end of 2029												
Programme	Youth and Social Development												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Implement people with disabilities programmes and activities	Metro-wide	X	X	X	X	3,000,000.00	3,000,000.00	200,000.00	2,000,000.00		X	DSWCD	OPWDs, GFD, CFPs
Implement Child right promotion and protection	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	DSWCD	DOVVUSU, AHTU, GIS, NGOs, GHS
Combat the menace of teenage pregnancy	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	SWCD	NGOs
Liaise with traditional authority to reduce the social stigma of associated teenage pregnancy	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	200,000.00		X	SWCD	T.A.
Construct transit quarters and homes for the aged and disabled in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		SWCD	MWD
Provide institutional support to take advantage of the establishment of Women's Development Bank	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	SWCD	GoG

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Provide training programmes tailored to women's entrepreneurial and leadership development to increase their participation in decision-making processes at the community level	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	GEA	SWCD
Provide scholarships for needy but needy students	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	CAD	MPs
Undertake public education on drug abuse	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	CCMA
Institute counseling and mentorship programme		X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	CCMA
Complete abandoned Vocational School	Nkanfoa	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Construct Vocational Training Centre	Ebubonko	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	MWD
Provide training in employable skills for the youths including young girls	Metro-Wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Construct a community library with computer laboratory	Ola / GNTC, Nkanfoa	X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	GLBB

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Enroll youth of Cape Coast Metropolis into the National Apprenticeship Programme	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Undertake sensitization exercise on education	Idan	X	X	X	X	0.00	0.00	100,000.00	0.00		X	NYA	GEA, CCMA
Build capacity of the youth in financial literacy and business continuity	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	CAD	GEA
Enroll Youth of Cape Coast into the Adwumawura initiative	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		CAD	GEA
Convert Victoria Park to astroturf	Victoria Park	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		CAD	NSA
Construct Astroturf and basketball court	Philip Quaake School, Jacob Wilson Sey	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		GES	MWD
Construct Astroturf	Abura St. Lawrence Basic School, Amoakofua	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		MWD	CAD, GES
Promote water sports	Fosu Lagoon	X	X	X	X	0.00	0.00	10,000.00	1,500,000.00	X		Tourism Desk	GTA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct football Pitch	Ankaful Fie, Essuekyire, Kwapro, Akotokyir	X	X	X	X	0.00	0.00	10,000.00	100,000.00	X		MWD	CAD
Construct fence wall at T.I Ahmaddiya Basic School	Abura	X	X	X	X	0.00	0.00	10,000.00	100,000.00	X		MWD	MWD
Establish ICT centres in all Basic Schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00	X		CAD	MWD
Recruit youth of Cape Coast Metropolis to benefit from the Coders programme	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	1,500,000.00	X		CAD	MoCDTI
Promote teaching and learning of STEM in selected Basic Schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	20,000,000.00	X		CAD	MED
Operationalize H.E. Prof. J.E.A. Mills Library and hand over to UCC	Cape Coast	X	X	X	X	200,000.00	200,000.00	80,000.00	2,500,000.00	X		CAD	GLB
Construct library	Brofoyedu, Kwapro	X	X	X	X	100,000.00	100,000.00	40,000.00	40,000.00		X	CAD	GLB
Objective	To create at least 5,000 new jobs by the end of 2029												
Programme	Trade and Industries Development												
Complete the Kotokuraba Market Phase Two	Kotokuraba	X	X	X	X	250,000.00	250,000.00	100,000.00	25,000,000.00	X		GEA	DP
Complete Anaafo Market	Anaafo	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Decongest Kotokuraba market pavements	Kotokuraba	X	X	X	X	0.00	0.00	50,000.00	0.00		X	CAD	UR
Establish shopping mall	Cape Coast	X	X	X	X	0.00	0.00	0.00	100,000,000.00	X		MWD	GEA, CAD
Establish actory for production of LED bulbs	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000,000.00	X		MWD	GEA
Establish industrial park	Efutu	X	X	X	X	0.00	0.00	0.00	10,000.00	X		MWD	MPs, LC, Private Sector
Construct climate-resilient market facilities	Adisadel, Nkanfoa, Apewosika, Kakumdo, Ebubonko, Duakor, Ankaful New Site	X	X	X	X	8,000,000.00	8,000,000.00	0.00	0.00	X		CAD	LC,
Re-allocate distribute market stalls	Efutu, Anafo	X	X	X	X	0.00	0.00	50,000.00	0.00	X		MWD	GEA, CAD
Provide credit facilities for traders and businesses	Metro-Wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		CAD	Market Management Committee
Objective	To attract at least 150,000 tourists per annum by the end of 2029												
Programme	Tourism Development and Promotion												
Establish tourist information and support centre	Cape Coast	X	X	X	X	150,000.00	150,000.00	50,000.00	250,000.00	X		CAD	MPs, MoTA
Establish online platform for tourism marketing and information	Virtual (Assembly's website)	X	X	X	X	0.00	0.00	10,000.00	50,000.00	X		CAD	GTA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Establish Tourism Development Company	Cape Coast	X	X	X	X	0.00	0.00	0.00	500,000.00	X		CAD	Tourism Desk
Map and profile tourist sites in Cape Coast and host them on the internet	Metro-wide	X	X	X	X	0.00	10,000.00	0.00	0.00	X		CAD	GTA
Partner with Traditional authority to organize and package annual festivals to attract tourism	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000,000.00	X		CAD	GTA, T.A.
Renovate historical buildings and structures	Forts, Old Military Cemetery, Town Hall,	X	X	X	X	0.00	0.00	133,201.60	1,500,000.00	X		CAD	GTA, GMMB
Objective	To improve urban agricultural productivity by 50% by end of 2029												
Programme	Agriculture Services and Management												
Provide Fish farming facility	Akyim	X	X	X	X	0.00	0.00	0.00	500,000.00	X		FU	CAD
Establish fish processing factory	Cape Coast	X	X	X	X	10,000.00	10,000.00	10,000.00	10,000,000.00	X		CAD	FU, LC, MPs, Private Sector
Establish cold store facility	Cape Coast	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		FU	CAD
Undertake sensitization on fishing	Metro-wide	X	X	X	X	10,000.00	10,000.00	0.00	0.00	X		FU	CAD
Construct fish market facilities	Cape Coast	X	X	X	X	0.00	0.00	0.00	1,000,000.00			MWD	FU, LC, MPs, Private Sector
Promote post-harvest fishing	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FU	CAD
Promote irrigation farming	Metro-wide	X	X	X	X	100,000.00	100,000.00	250,000.00	100,000.00	X		MAD	MWD, GWCL

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Supply input to farmers	Metro-wide	X	X	X	X	100,000.00	100,000.00	20,000.00	100,000.00	X		MAD	CAD
Provide capacity building for agricultural staff	Metro-wide	X	X	X	X	100,000.00	100,000.00	20,000.00	100,000.00	X		MAD	CAD
Stablish agricultural mechanization centre	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	100,000.00	X		MAD	CAD
Facilitate access to agricultural financing for smallholder farmers	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	100,000.00	X		MAD	MoFA
Create linkage between production and marketing for farmers	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	1,000,000.00	X		MAD	MoFA
Build capacity of farmers and Farmer-Based Organizations on climate smart-agricultural practices	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	250,000.00	X		MAD	MoFA
Establish digital and e-commerce platform for agricultural produce	Metro-wide	X	X	X	X	10,000.00	10,000.00	50,000.00	50,000.00	X		MAD	MoFA
Promote local participation in 'Nkokɔ Nkiti Nkiti' programme	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	1,000,000.00	X		MAD	MoFA
Objective	To strengthen resilience adverse effect of climate change by end of 2029												
Programme	Climate change and Disaster Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Establish climate information services and early warning systems	Metro-wide	X	X	X	X	150,000.00	150,000.00	1,332,016.00	2,500,000.00	X		NADMO	GMA, EPA
Prepare Disaster Risk Reduction strategy to put the metropolis in ready to combat effect of climate change	Cape Coast	X	X	X	X	0.00	0.00	0.00	50,000.00	X		NADMO	MPCU, ICLEI,
Establish safe havens	Metro-wide	X	X	X	X	100,000.00	100,000.00	10,000.00	100,000.00	X		NADMO	G.A.
Establish transit Disaster shelters	Metro-wide	X	X	X	X	1,000,000.00	0.00	10,000.00	200,000.00	X		NADMO	MWD
Develop vulnerability labels for all structures	Metro-wide	X	X	X	X	0.00	0.00	150,000.00	0.00	X		NADMO	MWD/Research Institutions
Develop disaster risk zone maps	Metro-wide	X	X	X	X	0.00	0.00	2,500.00	0.00	X		NADMO	Lands Commission/Research Institutions
Create access to climate-resilient technology	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Finalize preparation of Metro Climate Change Adaptation Plan	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		MPCU	EPA
Create a climate change information services platform	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			NADMO	GMET/EPA
Promote the use of Energy Efficient equipment	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			MPCU	Energy Commission

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Promote greening of the environment (Agriculture/tree planting} and no paved surface	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			FORESTRY	CAD
Frequent Climate Change education	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			NCCE	CAD
Promte circular economy	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			CAD	MWMD
Develop Sustainable Energy Access and Climate Action Plan	Cape Coast	X	X	X	X	0.00	0.00	0.00	50,000.00	X		MPCU	CoM SSA
Facilitate access to climate and green investment grants	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Undertake biodiversity and ecotourism integration	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Promote greening of our environment	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		Parks and Gardens	FORESTRY
Designate protected areas to safeguard biodiversity for green space	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		WILDLIFE	CAD
Restoration of degraded lands	Metro-wide	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		FORESTRY	Parks and gardens/CAD
Discourage hunting in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	150,000.00	X		NCCE	Local Authorities
Protect community green spaces and sacred groves	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake public education on climate change and waste management	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00		X	NADMO	MDMC
Objective	To conserve the urban natural assets by the end of 2029												
Programme	Environmental Protection												
Undertake coastal ecosystem conservation and mangrove rehabilitation	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00		X	CAD	EPA, ICLEI, CoM SSA
Remove aquatic weeds from Fosu Lagoon	Fosu Lagoon	X	X	X	X	0.00	0.00	0.00	2,000,000.00		X	EHU	CAD
Undertake desilting of earth channels of waterbodies	Siwdu Sports Stadium	X	X	X	X	0.00	0.00	0.00	3,000,000.00		X	EHU	CAD
Undertake urban reforestation and afforestation campaigns	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Prevent the use of wetlands for any form of activities	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		CAD	MWD
Wetland water quality and biodiversity monitoring	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		EPA	Research Institutions
Engage the Community on the conservation of wetlands	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		NCCE	Research Institutions
Undertake desilting of drains	Metro-wide	X	X	X	X	0.00	0.00	0.00	2,500,000.00		X	EHU	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake restoration of wetlands	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Use of UAV to monitor forest environment	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	CAD / Research Institutions
Undertake annual tree planting exercises (Native tree species)	Metro-wide	X	X	X	X	0.00	10,000.00	20,000.00	70,000.00		X	FORESTRY	G.A.
Protect existing forested areas	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	Institutions with Forest patches
Organise sensitisation programmes (Communities, Schools)	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	NCCE
Combat sand weaning on beaches and other unapproved sites	Metro-wide	X	X	X	X	0.00	0.00	5,000.00	20,000.00		X	MESEC	Security Forces
Objective	To treat 60% of solid waste generated environmentally friendly by the end of 2029												
Programme	Sanitation and Waste Management												
Education on waste management	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MWMD	CCMA
Provide engineered landfill site	Ashanti Road, Eyifua, Kotoka, Nkanfoa	X	X	X	X	0.00	0.00	0.00	50,000,000.00	X		MWMD	CAD
Enact and enforce by-laws on waste generation and disposal	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	EPA
Promote source separation of refuse	Metro-wide	X	X	X	X	0.00	50,000.00	500,000.00	0.00	X		MWMD	EHU

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Introduce incentives for private waste management operation	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		CAD	MWMD
Introduce metro-wide house-to-house refuse collection	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		MWMD	CAD, EHU
Provide waste bins	Metro-wide	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MWMD	CAD, EHU
Provide skip containers	Kotoka, Last Mobil, Ekon Etsifi, Ekon Anafo, Kakumdo, Ebubonko, Duakor, Koforidua, Nyinasin, Brabedze, Akaikurom, Efutu, Ansapetu	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MWMD	CAD
Provide incentives plastic waste management (plastic for cash scheme)	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		CAD	Private sector
Construct transfer stations for waste recycling	Metrowide	X	X	X	X	0.00	1,000,000.00	0.00	2,000,000.00	X		MWMD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake sustainable solid waste management project with material recovery system	Metro-wide	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		CAD	MWMD
Establish waste to energy plant	Collaboration with various Assembly	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		MWMD	Private sector
Facilitate establishment of plastic waste recycling plant	Cape Coast	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWMD	CAD, EHU
Promote digital platform for circular economy	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Establish biogas centres	Nkanfoa, Efutu, Koforidua	X	X	X	X	0.00	0.00	0.00	2,500,000.00	X		MWMD	Private sector
Construct institutional toilet	Gegem, Ewim, Amanful, Ashanti Road, Bakaano Brofoyedur, Amanful, Ebubonko, Koforidua, Nyinasin, Brabedze, Ankaful	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWMD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Renovate and maintain public toilet	Ntsin, Savoy, Coronation, Aboom, Siwdu	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWMD	MWD, CAD
Construct drains and gutters	Kotokuraba	X	X	X	X	2,000,000.00	2,000,000.00	200,000.00	1,000,000.00	X		DUR	CCMA
Promote recycling and reuse treated wastewater	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,500,000.00	X		MWMD	Private sector
Construct local sewage systems	Metro-wide	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		MWD	HYDRO
Provide sanitary tools	Metro-wide	X	X	X	X	100,000.00	100,000.00	0.00	-	X		MWMD	CAD, EHU
Construct drains and gutters	Kotokuraba	X	X	X	X	2,000,000.00	2,000,000.00	200,000.00	1,000,000.00	X		DUR	CCMA
Objective	To improve 100km of road network by the end of 2029												
Programme	Road and Transport Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake road works	Grace House junction, Prospect Hill, Aboom / K-Dorm, Jamjose, Tsibu-Darko, Nkanfoa, Ola-Lowcost, Mennyamenwu, Dehia, Nkwantado roundabout	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		DUR	CCMA
Construct speed humps	Metro-wide	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		DUR	CCMA
Construct inner roads	Bakaano, Interbeton	X	X	X	X	0.00	0.00	0.00	45,000,000.00	X		DUR	CCMA
Undertake upgrading of drainage system	Metro-Wide	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		DUR	CCMA
Undertake asphalt overlay on most part of Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		DUR	CAD
Undertake repair and maintenance of traffic light	Abura	X	X	X	X	250,000.00	250,000.00	0.00	0.00	X		CAD	DUR
Ease congestions within the Central Business Districts (CBDs)	Abura, Kotokuraba, Anafo	X	X	X	X	50,000.00	50,000.00	50,000.00	0.00	X		CAD	MESEC

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Engage various transport unions to streamline their operations to improve comfortability and safety of public transport system	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	Transport Unions
Regulate operations of the okada and pragya riders for the purpose of public safety	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	Transport Unions, Okada Unions, GPS
Install additional traffic lights at critical road intersections in the metropolis	Metro-wide	X	X	X	X	0.00	0.00	-	500,000.00	X		DUR	GHA
Facilitate introduction of Bus Rapid Transit (BRT) initiative	Cape Coast	X	X	X	X	25,000,000.00	0.00	150,000.00	100,000.00	X		UR	MWD, DP
Objective	To provide climate resilient infrastructure by the end of 2029												
Programme	Infrastructure Delivery and Management												
Establish information Centre	Ola Madina	X	X	X	X	50,000.00	50,000.00	80,000.00	25,000.00		X	MWD	CAD
Install streetlights and new prepaid meters	Metro-wide	X	X	X	X	100,000.00	100,000.00	50,000.00	200,000.00	X		MWD	CAD, ECG
Undertake installation of solar energy system	Metro-wide	X	X	X	X	0.00	0.00	0.00	200,000.00	X		MWD	ECG
Construct a Staircase behind CCMA	Kotokuraba	X	X	X	X	100,000.00	100,000.00	0.00	0.00	X		MWD	CAD
Construct drains to combat flooding	Metro-wide	X	X	X	X	1,000,000.00	1,000,000.00	0.00	0.00	X		DUR	HYDRO

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct lorry terminals / station	Ebubonkor, Abura, Kotokuraba	X	X	X	X	500,000.00	500,000.00	0.00	100,000.00	X		MWD	CAD
Construct Police Station	Gegem, Ekon	X	X	X	X	2,000,000.00	2,000,000.00	0.00	500,000.00	X		MWD	CCMA, GPS
Construct community hostel	Ola-Madina	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWD	CAD
Construct Community Centre	Chapel Square, Adisadel Staff Quarters, Ola Madina	X	X	X	X	2,000,000.00	2,000,000.00	100,000.00	500,000.00	X		MWD	CAD
Complete Sea defense	Along the Coast	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		CCMA	MWD, CODA
Construct shed and foot bridge	Town Hall	X	X	X	X	0.00	250,000.00	0.00	0.00	X		MWD	CAD
Undertake maintenance of Bakaano roundabout	Bakaano	X	X	X	X	0.00	0.00	0.00	500,000.00	X		MWD	CAD
Construct fence wall at Abura market	Abura	X	X	X	X	0.00	100,000.00	0.00	0.00	X		MWD	CAD
Construct foot bridge	Essuekyir	X	X	X	X	0.00	0.00	0.00	100,000.00	X		MWD	CAD
Prepare drainage master plan	Cape Coast	X	X	X	X	0.00	20,000.00	0.00	30,000.00	X		DUR	HYDRO
Construct pavement at Abura Market	Abura	X	X	X	X	0.00	100,000.00	50,000.00	0.00	X		MWD	CAD
Promote redevelopment of coastal communities to prevent them from becoming slums	Ayikoayiko, Amanfu, Brofoyedur,	X	X	X	X	0.00	0.00	200,000.00	50,000.00	X		PPD	SPC

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Continue implementation of street naming and digital address exercise	Metro-wide	X	X	X	X	0.00	100,000.00	20,000.00	0.00		X	PPD	SPC
Undertake on development control exercises	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	PPD	MWD
Undertake electricity extension to newly developed areas	Metro-wide	X	X	X	X	0.00	250,000.00	0.00	1,750,000.00	X		MWD	CAD, GWCL
Promote the household use of solar energy	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Provide adequate electricity poles	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	90,000.00	X		MWD	CAD, ECG
Provide adequate streetlights	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Promote the use energy efficient appliances	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	90,000.00	X		MWD	CAD, ECG
Install and maintain streetlights	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Objective	To ensure regular availability of water by the end of 2029												
Programme	Water Service Delivery												
Undertake community water supply system management	Metro-wide	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWD	CWSA
Undertake water supply extension to newly developed areas	Metro-wide	X	X	X	X	0.00	250,000.00	0.00	1,750,000.00	X		MWD	CAD, GWCL

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Promote rainwater harvesting and storage	Metro-wide	X	X	X	X	0.00	50,000.00	10,000.00	50,000.00	X		WASH Team	CAD
Establish Fosu Lagoon Park	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000,000.00	X		CAD	PPD, P&G
Demarcate and protect 100 feet buffer along banks of water bodies to be used for crop farming	Metro-wide	X	X	X	X	0.00	0.00	0.00	250,000.00	X		PPD	MAD
Undertake supply of polytanks in the Metropolis	Metro-wide	X	X	X	X	0.00	200,000.00	20,000.00	250,000.00	X		MWD	CAD
Provide public stand pipe	Bakaano / Valentino	X	X	X	X	0.00	100,000.00	-	200,000.00	X		MWD	CAD
Drill a mechanized boreholes and install new underground pipes	Metro-wide	X	X	X	X	0.00	2,500,000.00	100,000.00	-	X		MWD	CAD, GWCL

Source: Author's Construct

6.5 2029 Annual Action Plans

Table 29: 2029 Annual Action Plan

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Objective		To promote inclusive governance in the Metropolis by the end of 2029											
Programme		Governance and Administration											
Provide support for learning materials	Metro-wide	X	X	X	X	9,000,000.00	1,000,000.00	150,000.00	300,000.00		X	MP -South& North	CCMA
Provide financial support for payment of school fees	Metro-wide	X	X	X	X	0.00	100,000.00	200,000.00	800,000.00		X	MP - South & North	CCMA
Organize statutory meetings	Cape Coast	X	X	X	X	0.00	0.00	500,000.00	0.00		X	CAD	All Departments
Establish Town Councils	Cape Coast	X	X	X	X	0.00	0.00	40,000.00	0.00	X		CAD	G.A.
Construct Sub-Metro offices	Cape Coast	X	X	X	X	3,000,000.00	2,000,000.00	-	0.00	X		MWD	CAD
Undertake quarterly monitoring of Sub-Structures	Cape Coast, Efutu	X	X	X	X	0.00	100,000.00	200,000.00	0.00		X	CAD	MPCU
Organize Town Hall meetings	Metro-wide	X	X	X	X	0.00	200,000.00	160,000.00	0.00		X	MPU	MPCU
Provide community policing	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GPS	CCMA
Provide regular Police patrols	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GPS	CCMA
Provide adequate Police Officers	Nkanfoa Police station	X	X	X	X	0.00	0.00	240,000.00	0.00		X	GPS	CCMA
Enforce by law on nuisance from ghettos in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		GPS	CCMA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Enact and enforce bye-laws on the commercial operations of tricycles and motorbikes	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		GPS	CCMA
Provide vehicle to increase Police patrols and visibility	Abura Police Station	X	X	X	X	0.00	328,000.00	140,000.00	140,000.00		X	GPS	CCMA
Organize capacity building for all staff	Metro-wide	X	X	X	X	0.00	100,000.00	450,000.00	0.00		X	HR	All Departments
Organize training for all Unit Committee members	Metro-wide	X	X	X	X	0.00	0.00	50,000.00	0.00		X	HR	U.C.
Organize training for all Assembly Members	Cape Coast	X	X	X	X	0.00	100,000.00	200,000.00	0.00		X	HR	Assembly Members
Inaugurate Unit Committee	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	-	X		CAD	G.A.
Objective	To increase the internally generated fund by 10% annually												
Programme	Finance and revenue mobilization												
Digitalize revenue collection	Metro-wide	X	X	X	X	0.00	0.00	760,000.00	0.00		X	MFD	CAD
Undertake digital house numbering to ensure all landed and immovable properties are captured and the owners pay the appropriate levies due the Assembly.	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Introduce an electronic payment system such as mobile money, digital payment platforms, electronic ticketing, etc..	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Increase education on the need to pay market tolls at our various markets	Metro-wide	X	X	X	X	0.00	0.00	400,000.00	0.00	X		MFD	B&RD
Undertake regular audit of GCRs	Metro-wide	X	X	X	X	0.00	0.00	40,000.00	0.00	X		MFD	B&RD
Organize quarterly field inspection of revenue exercises	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		MFD	B&RD
Objective	To promote popular participation in the planning and decision making process for the residents by the end of 2029												
Programme	Planning, Coordinating, Monitoring and Evaluation												
Prepare Project Concept Notes (PCN) for all investment projects	Metro-wide	X	X	X	X	0.00	100,000.00	250,000.00	150,000.00		X	MPU	MPCU
Prepare and appraise investment projects for funding and implementation through PPP	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MPU	MPCU
Organize site meetings for civil works under contracts	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MWD	MPCU
Organize quarterly monitoring exercises	Metro-wide	X	X	X	X	0.00	40,000.00	40,000.00	0.00		X	MPU	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Organize evaluation exercise on selected programmes and projects	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		MPU	MPCU
Organize quarterly MPCU meetings	Metro-wide	X	X	X	X	0.00	227,598.88	60,000.00	80,000.00		X	MPCU	GA
Establish Greater Cape Coast Development Agency	Metro-wide	X	X	X	X	0.00	100,000.00	50,000.00	50,000.00		X	CAD	CRCC
Coordinate, establish and strengthen Sister City Partnerships	Metro-wide	X	X	X	X	0.00	20,000.00	50,000.00	200,000.00	X		MPU	CAD
Coordinate implementation of development programmes and projects	Metro-wide	X	X	X	X	0.00	227,598.88	150,000.00	40,000.00		X	MPCU	CAD, DP
Objective	To promote inclusive education at all levels of pre-Second Cycle level of education by the end of 2029												
Programme	Education Management												

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Complete construction of on-going classroom blocks	Nyinasin M/A Basic School, Ghana National Basic School, Philip Boys School, Cape Coast Technical Institute, Carteen at St. Augustine Practice	X	X	X	X	4,500,000.00	4,500,000.00	50,000.00	1,500,000.00	X		MED	GA

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct classroom blocks	Ayikoayiko Presby School, Ayikoyiko Methodist Basic School, Adisadel Christ's Church Basic School, Adisadel St. Michael's Basic Schools, Ansapetu St. Peter's JHS, Ankaful M/A Basic School	X	X	X	X	6,000,000.00	6,000,000.00	50,000.00	1,500,000.00	X		MED	GA
Construct KG block with early childhood facilities	Metro-wide	X	X	X	X	5,000,000.00	5,000,000.00	0.00	5,000,000.00	X		MED	GA
Provide Security for basicchools	Metro-wide	X	X	X	X	200,000.00	200,000.00	0.00	0.00	X		MED	GA
Construct staircase	Ayikoayiko Baptist Basic School	X	X			150,000.00	150,000.00	0.00	0.00	X		MED	GA

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Rehabilitate and maintain classroom block and support for teaching and learning materials	St. Monicas JHS, Abowimu Presby Basic School, Ayikoayiko Church of Christ Basic School, Essuekyir Basic School, Ekon M/A JHS, Kakumdo M/A Primary School, Duakor Okyeso M/A Basic School	X	X	X	X	1,000,000.00	1,000,000.00	200,000.00	2,000,000.00	X		MED	GA
Supply pupil desks and teachers' tables and chairs	Metro-Wide	X	X	X	X	2,500,000.00	2,500,000.00	50,000.00	500,000.00		X	MED	GA
Secure quota for natives of Cape Coast at various schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		CAD	MPs, MED
Objective	To promote inclusive and affordable health services all by the end of 2029												
Programme	Health Services Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Renovate and refurbish Metro Hospital	Bakaano	X	X	X	X	6,500,000.00	6,500,000.00	150,000.00	1,000,000.00	X		MWD	MHD
Upgrade Children Clinic to Pediatric Hospital	Efutu	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		MWD	MHD
Construct CHPS compound	Chapel Square, Nkwantado, Ashanti Road, Adisadel, Ola-GNTC Park, Akyim, Apewosika, Amissaano, Essuekyir, Duakor, Koforidua, Mpeasem, Ankaful Fie, Brofoyedur, Dankwakrom	X	X	X	X	6,000,000.00	6,000,000.00	0.00	1,200,000.00	X		MHD	MWD
Complete on-going construction of CHPS compound	Kwaprow, Mpeasem,	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MHD	MWD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Rehabilitate and maintain health facilities	CHPS, Ayifua Aged Clinic, Legend Aged Clinic, Health and Wellness Centre, Metro Hospital, Adisadel Urban Health Centre, Ekon CHPS	X	X	X	X	1,500,000.00	1,500,000.00	300,000.00	1,000,000.00	X		MHD	MWD
Construct a maternity ward at Anafo Aged Clinic	Anafo	X	X	X	X	200,000.00	200,000.00	50,000.00	200,000.00	X		MHD	MWD
Undertake community health promotion	Metro-wide	X	X	X	X	0.00	0.00	0.00	200,000.00	X		MHD	CCMA
Upgrade CHPS compound to Health Centre	Nkanfoa, Brimsu, Kakumdo	X	X	X	X	1,500,000.00	1,500,000.00	0.00	1,500,000.00	X		MHD	MWD
Provide medical logistics to health facilities	Metro-wide	X	X	X	X	1,000,000.00	500,000.00	150,000.00	1,000,000.00	X		MHD	CAD
Objective	To reduce the incidence of urban poverty and other reported social vices by 50% by the end of 2029												
Programme	Youth and Social Development												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Implement people with disabilities programmes and activities	Metro-wide	X	X	X	X	3,000,000.00	3,000,000.00	200,000.00	2,000,000.00		X	DSWCD	OPWDs, GFD, CFPs
Implement Child right promotion and protection	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	DSWCD	DOVVUSU, AHTU, GIS, NGOs, GHS
Combat the menace of teenage pregnancy	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	SWCD	NGOs
Liaise with traditional authority to reduce the social stigma of associated teenage pregnancy	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	200,000.00		X	SWCD	T.A.
Construct transit quarters and homes for the aged and disabled in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		SWCD	MWD
Provide institutional support to take advantage of the establishment of Women's Development Bank	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	SWCD	GoG

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Provide training programmes tailored to women's entrepreneurial and leadership development to increase their participation in decision-making processes at the community level	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00		X	GEA	SWCD
Provide scholarships for needy but needy students	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	CAD	MPs
Undertake public education on drug abuse	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	CCMA
Institute counseling and mentorship programme		X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	CCMA
Complete abandoned Vocational School	Nkanfoa	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Construct Vocational Training Centre	Ebubonko	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	MWD
Provide training in employable skills for the youths including young girls	Metro-Wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Construct a community library with computer laboratory	Ola / GNTC, Nkanfoa	X	X	X	X	0.00	0.00	100,000.00	0.00		X	SWCD	GLBB

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Enroll youth of Cape Coast Metropolis into the National Apprenticeship Programme	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	GES	CCMA
Undertake sensitization exercise on education	Idan	X	X	X	X	0.00	0.00	100,000.00	0.00		X	NYA	GEA, CCMA
Build capacity of the youth in financial literacy and business continuity	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	CAD	GEA
Enroll Youth of Cape Coast into the Adwumawura initiative	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		CAD	GEA
Convert Victoria Park to astroturf	Victoria Park	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		CAD	NSA
Construct Astroturf and basketball court	Philip Quaake School, Jacob Wilson Sey	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		GES	MWD
Construct Astroturf	Abura St. Lawrence Basic School, Amoakofua	X	X	X	X	0.00	0.00	10,000.00	2,000,000.00	X		MWD	CAD, GES
Promote water sports	Fosu Lagoon	X	X	X	X	0.00	0.00	10,000.00	1,500,000.00	X		Tourism Desk	GTA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct football Pitch	Ankaful Fie, Essuekyire, Kwapro, Akotokyir	X	X	X	X	0.00	0.00	10,000.00	100,000.00	X		MWD	CAD
Construct fence wall at T.I Ahmaddiya Basic School	Abura	X	X	X	X	0.00	0.00	10,000.00	100,000.00	X		MWD	MWD
Establish ICT centres in all Basic Schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	2,000,000.00	X		CAD	MWD
Recruit youth of Cape Coast Metropolis to benefit from the Coders programme	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	1,500,000.00	X		CAD	MoCDTI
Promote teaching and learning of STEM in selected Basic Schools	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	20,000,000.00	X		CAD	MED
Operationalize H.E. Prof. J.E.A. Mills Library and hand over to UCC	Cape Coast	X	X	X	X	200,000.00	200,000.00	80,000.00	2,500,000.00	X		CAD	GLB
Construct library	Brofoyedu, Kwapro	X	X	X	X	100,000.00	100,000.00	40,000.00	40,000.00		X	CAD	GLB
Objective	To create at least 5,000 new jobs by the end of 2029												
Programme	Trade and Industries Development												
Complete the Kotokuraba Market Phase Two	Kotokuraba	X	X	X	X	250,000.00	250,000.00	100,000.00	25,000,000.00	X		GEA	DP
Complete Anaafo Market	Anaafo	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Decongest Kotokuraba market pavements	Kotokuraba	X	X	X	X	0.00	0.00	50,000.00	0.00		X	CAD	UR
Establish shopping mall	Cape Coast	X	X	X	X	0.00	0.00	0.00	100,000,000.00	X		MWD	GEA, CAD
Establish actory for production of LED bulbs	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000,000.00	X		MWD	GEA
Establish industrial park	Efutu	X	X	X	X	0.00	0.00	0.00	10,000.00	X		MWD	MPs, LC, Private Sector
Construct climate-resilient market facilities	Adisadel, Nkanfoa, Apewosika, Kakumdo, Ebubonko, Duakor, Ankaful New Site	X	X	X	X	8,000,000.00	8,000,000.00	0.00	0.00	X		CAD	LC,
Re-allocate distribute market stalls	Efutu, Anafo	X	X	X	X	0.00	0.00	50,000.00	0.00	X		MWD	GEA, CAD
Provide credit facilities for traders and businesses	Metro-Wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		CAD	Market Management Committee
Objective	To attract at least 150,000 tourists per annum by the end of 2029												
Programme	Tourism Development and Promotion												
Establish tourist information and support centre	Cape Coast	X	X	X	X	150,000.00	150,000.00	50,000.00	250,000.00	X		CAD	MPs, MoTA
Establish online platform for tourism marketing and information	Virtual (Assembly's website)	X	X	X	X	0.00	0.00	10,000.00	50,000.00	X		CAD	GTA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Establish Tourism Development Company	Cape Coast	X	X	X	X	0.00	0.00	0.00	500,000.00	X		CAD	Tourism Desk
Map and profile tourist sites in Cape Coast and host them on the internet	Metro-wide	X	X	X	X	0.00	10,000.00	0.00	0.00	X		CAD	GTA
Partner with Traditional authority to organize and package annual festivals to attract tourism	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000,000.00	X		CAD	GTA, T.A.
Renovate historical buildings and structures	Forts, Old Military Cemetery, Town Hall,	X	X	X	X	0.00	0.00	133,201.60	1,500,000.00	X		CAD	GTA, GMMB
Objective	To improve urban agricultural productivity by 50% by end of 2029												
Programme	Agriculture Services and Management												
Provide Fish farming facility	Akyim	X	X	X	X	0.00	0.00	0.00	500,000.00	X		FU	CAD
Establish fish processing factory	Cape Coast	X	X	X	X	10,000.00	10,000.00	10,000.00	10,000,000.00	X		CAD	FU, LC, MPs, Private Sector
Establish cold store facility	Cape Coast	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		FU	CAD
Undertake sensitization on fishing	Metro-wide	X	X	X	X	10,000.00	10,000.00	0.00	0.00	X		FU	CAD
Construct fish market facilities	Cape Coast	X	X	X	X	0.00	0.00	0.00	1,000,000.00			MWD	FU, LC, MPs, Private Sector
Promote post-harvest fishing	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FU	CAD
Promote irrigation farming	Metro-wide	X	X	X	X	100,000.00	100,000.00	250,000.00	100,000.00	X		MAD	MWD, GWCL

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Supply input to farmers	Metro-wide	X	X	X	X	100,000.00	100,000.00	20,000.00	100,000.00	X		MAD	CAD
Provide capacity building for agricultural staff	Metro-wide	X	X	X	X	100,000.00	100,000.00	20,000.00	100,000.00	X		MAD	CAD
Stablish agricultural mechanization centre	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	100,000.00	X		MAD	CAD
Facilitate access to agricultural financing for smallholder farmers	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	100,000.00	X		MAD	MoFA
Create linkage between production and marketing for farmers	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	1,000,000.00	X		MAD	MoFA
Build capacity of farmers and Farmer-Based Organizations on climate smart-agricultural practices	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	250,000.00	X		MAD	MoFA
Establish digital and e-commerce platform for agricultural produce	Metro-wide	X	X	X	X	10,000.00	10,000.00	50,000.00	50,000.00	X		MAD	MoFA
Promote local participation in 'Nkokɔ Nkiti Nkiti' programme	Metro-wide	X	X	X	X	10,000.00	10,000.00	10,000.00	1,000,000.00	X		MAD	MoFA
Objective	To strengthen resilience adverse effect of climate change by end of 2029												
Programme	Climate change and Disaster Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Establish climate information services and early warning systems	Metro-wide	X	X	X	X	150,000.00	150,000.00	1,332,016.00	2,500,000.00	X		NADMO	GMA, EPA
Prepare Disaster Risk Reduction strategy to put the metropolis in ready to combat effect of climate change	Cape Coast	X	X	X	X	0.00	0.00	0.00	50,000.00	X		NADMO	MPCU, ICLEI,
Establish safe havens	Metro-wide	X	X	X	X	100,000.00	100,000.00	10,000.00	100,000.00	X		NADMO	G.A.
Establish transit Disaster shelters	Metro-wide	X	X	X	X	1,000,000.00	0.00	10,000.00	200,000.00	X		NADMO	MWD
Develop vulnerability labels for all structures	Metro-wide	X	X	X	X	0.00	0.00	150,000.00	0.00	X		NADMO	MWD/Research Institutions
Develop disaster risk zone maps	Metro-wide	X	X	X	X	0.00	0.00	2,500.00	0.00	X		NADMO	Lands Commission/Research Institutions
Create access to climate-resilient technology	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Finalize preparation of Metro Climate Change Adaptation Plan	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		MPCU	EPA
Create a climate change information services platform	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			NADMO	GMET/EPA
Promote the use of Energy Efficient equipment	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			MPCU	Energy Commission

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Promote greening of the environment (Agriculture/tree planting} and no paved surface	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			FORESTRY	CAD
Frequent Climate Change education	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			NCCE	CAD
Promote circular economy	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00			CAD	MWMD
Develop Sustainable Energy Access and Climate Action Plan	Cape Coast	X	X	X	X	0.00	0.00	0.00	50,000.00	X		MPCU	CoM SSA
Facilitate access to climate and green investment grants	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Undertake biodiversity and ecotourism integration	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Promote greening of our environment	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		Parks and Gardens	FORESTRY
Designate protected areas to safeguard biodiversity for green space	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		WILDLIFE	CAD
Restoration of degraded lands	Metro-wide	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		FORESTRY	Parks and gardens/CAD
Discourage hunting in the Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	150,000.00	X		NCCE	Local Authorities
Protect community green spaces and sacred groves	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake public education on climate change and waste management	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00		X	NADMO	MDMC
Objective	To conserve the urban natural assets by the end of 2029												
Programme	Environmental Protection												
Undertake coastal ecosystem conservation and mangrove rehabilitation	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00		X	CAD	EPA, ICLEI, CoM SSA
Remove aquatic weeds from Fosu Lagoon	Fosu Lagoon	X	X	X	X	0.00	0.00	0.00	2,000,000.00		X	EHU	CAD
Undertake desilting of earth channels of waterbodies	Siwdu Sports Stadium	X	X	X	X	0.00	0.00	0.00	3,000,000.00		X	EHU	CAD
Undertake urban reforestation and afforestation campaigns	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Prevent the use of wetlands for any form of activities	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		CAD	MWD
Wetland water quality and biodiversity monitoring	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		EPA	Research Institutions
Engage the Community on the conservation of wetlands	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		NCCE	Research Institutions
Undertake desilting of drains	Metro-wide	X	X	X	X	0.00	0.00	0.00	2,500,000.00		X	EHU	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake restoration of wetlands	Metro-wide	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Use of UAV to monitor forest environment	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	CAD / Research Institutions
Undertake annual tree planting exercises (Native tree species)	Metro-wide	X	X	X	X	0.00	10,000.00	20,000.00	70,000.00		X	FORESTRY	G.A.
Protect existing forested areas	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	Institutions with Forest patches
Organise sensitisation programmes (Communities, Schools)	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000.00	X		FORESTRY	NCCE
Combat sand weaning on beaches and other unapproved sites	Metro-wide	X	X	X	X	0.00	0.00	5,000.00	20,000.00		X	MESEC	Security Forces
Objective	To treat 60% of solid waste generated environmentally friendly by the end of 2029												
Programme	Sanitation and Waste Management												
Education on waste management	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	MWMD	CCMA
Provide engineered landfill site	Ashanti Road, Eyifua, Kotoka, Nkanfoa	X	X	X	X	0.00	0.00	0.00	50,000,000.00	X		MWMD	CAD
Enact and enforce by-laws on waste generation and disposal	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	EPA
Promote source separation of refuse	Metro-wide	X	X	X	X	0.00	50,000.00	500,000.00	0.00	X		MWMD	EHU

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Introduce incentives for private waste management operation	Metro-wide	X	X	X	X	0.00	0.00	0.00	0.00	X		CAD	MWMD
Introduce metro-wide house-to-house refuse collection	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00	X		MWMD	CAD, EHU
Provide waste bins	Metro-wide	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MWMD	CAD, EHU
Provide skip containers	Kotoka, Last Mobil, Ekon Etsifi, Ekon Anafo, Kakumdo, Ebubonko, Duakor, Koforidua, Nyinasin, Brabedze, Akaikurom, Efutu, Ansapetu	X	X	X	X	500,000.00	500,000.00	0.00	0.00	X		MWMD	CAD
Provide incentives plastic waste management (plastic for cash scheme)	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,000,000.00	X		CAD	Private sector
Construct transfer stations for waste recycling	Metrowide	X	X	X	X	0.00	1,000,000.00	0.00	2,000,000.00	X		MWMD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake sustainable solid waste management project with material recovery system	Metro-wide	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		CAD	MWMD
Establish waste to energy plant	Collaboration with various Assembly	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		MWMD	Private sector
Facilitate establishment of plastic waste recycling plant	Cape Coast	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWMD	CAD, EHU
Promote digital platform for circular economy	Cape Coast	X	X	X	X	0.00	0.00	0.00	10,000.00	X		CAD	EPA, ICLEI, CoM SSA
Establish biogas centres	Nkanfoa, Efutu, Koforidua	X	X	X	X	0.00	0.00	0.00	2,500,000.00	X		MWMD	Private sector
Construct institutional toilet	Gegem, Ewim, Amanful, Ashanti Road, Bakaano Brofoyedur, Amanful, Ebubonko, Koforidua, Nyinasin, Brabedze, Ankaful	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWMD	CAD

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Renovate and maintain public toilet	Ntsin, Savoy, Coronation, Aboom, Siwdu	X	X	X	X	2,500,000.00	2,500,000.00	0.00	0.00	X		MWMD	MWD, CAD
Construct drains and gutters	Kotokuraba	X	X	X	X	2,000,000.00	2,000,000.00	200,000.00	1,000,000.00	X		DUR	CCMA
Promote recycling and reuse treated wastewater	Metro-wide	X	X	X	X	0.00	0.00	0.00	1,500,000.00	X		MWMD	Private sector
Construct local sewage systems	Metro-wide	X	X	X	X	0.00	0.00	0.00	15,000,000.00	X		MWD	HYDRO
Provide sanitary tools	Metro-wide	X	X	X	X	100,000.00	100,000.00	0.00	-	X		MWMD	CAD, EHU
Construct drains and gutters	Kotokuraba	X	X	X	X	2,000,000.00	2,000,000.00	200,000.00	1,000,000.00	X		DUR	CCMA
Objective	To improve 100km of road network by the end of 2029												
Programme	Road and Transport Management												

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Undertake road works	Grace House junction, Prospect Hill, Aboom / K-Dorm, Jamjose, Tsibu-Darko, Nkanfoa, Ola-Lowcost, Mennyamenwu, Dehia, Nkwantado roundabout	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		DUR	CCMA
Construct speed humps	Metro-wide	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		DUR	CCMA
Construct inner roads	Bakaano, Interbeton	X	X	X	X	0.00	0.00	0.00	45,000,000.00	X		DUR	CCMA
Undertake upgrading of drainage system	Metro-Wide	X	X	X	X	0.00	0.00	0.00	2,000,000.00	X		DUR	CCMA
Undertake asphalt overlay on most part of Metropolis	Metro-wide	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		DUR	CAD
Undertake repair and maintenance of traffic light	Abura	X	X	X	X	250,000.00	250,000.00	0.00	0.00	X		CAD	DUR
Ease congestions within the Central Business Districts (CBDs)	Abura, Kotokuraba, Anafo	X	X	X	X	50,000.00	50,000.00	50,000.00	0.00	X		CAD	MESEC

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Engage various transport unions to streamline their operations to improve comfortability and safety of public transport system	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	Transport Unions
Regulate operations of the okada and pragya riders for the purpose of public safety	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	0.00	X		CAD	Transport Unions, Okada Unions, GPS
Install additional traffic lights at critical road intersections in the metropolis	Metro-wide	X	X	X	X	0.00	0.00	-	500,000.00	X		DUR	GHA
Facilitate introduction of Bus Rapid Transit (BRT) initiative	Cape Coast	X	X	X	X	25,000,000.00	0.00	150,000.00	100,000.00	X		UR	MWD, DP
Objective	To provide climate resilient infrastructure by the end of 2029												
Programme	Infrastructure Delivery and Management												
Establish information Centre	Ola Madina	X	X	X	X	50,000.00	50,000.00	80,000.00	25,000.00		X	MWD	CAD
Install streetlights and new prepaid meters	Metro-wide	X	X	X	X	100,000.00	100,000.00	50,000.00	200,000.00	X		MWD	CAD, ECG
Undertake installation of solar energy system	Metro-wide	X	X	X	X	0.00	0.00	0.00	200,000.00	X		MWD	ECG
Construct a Staircase behind CCMA	Kotokuraba	X	X	X	X	100,000.00	100,000.00	0.00	0.00	X		MWD	CAD
Construct drains to combat flooding	Metro-wide	X	X	X	X	1,000,000.00	1,000,000.00	0.00	0.00	X		DUR	HYDRO

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Construct lorry terminals / station	Ebubonkor, Abura, Kotokuraba	X	X	X	X	500,000.00	500,000.00	0.00	100,000.00	X		MWD	CAD
Construct Police Station	Gegem, Ekon	X	X	X	X	2,000,000.00	2,000,000.00	0.00	500,000.00	X		MWD	CCMA, GPS
Construct community hostel	Ola-Madina	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWD	CAD
Construct Community Centre	Chapel Square, Adisadel Staff Quarters, Ola Madina	X	X	X	X	2,000,000.00	2,000,000.00	100,000.00	500,000.00	X		MWD	CAD
Complete Sea defense	Along the Coast	X	X	X	X	0.00	0.00	0.00	25,000,000.00	X		CCMA	MWD, CODA
Construct shed and foot bridge	Town Hall	X	X	X	X	0.00	250,000.00	0.00	0.00	X		MWD	CAD
Undertake maintenance of Bakaano roundabout	Bakaano	X	X	X	X	0.00	0.00	0.00	500,000.00	X		MWD	CAD
Construct fence wall at Abura market	Abura	X	X	X	X	0.00	100,000.00	0.00	0.00	X		MWD	CAD
Construct foot bridge	Essuekyir	X	X	X	X	0.00	0.00	0.00	100,000.00	X		MWD	CAD
Prepare drainage master plan	Cape Coast	X	X	X	X	0.00	20,000.00	0.00	30,000.00	X		DUR	HYDRO
Construct pavement at Abura Market	Abura	X	X	X	X	0.00	100,000.00	50,000.00	0.00	X		MWD	CAD
Promote redevelopment of coastal communities to prevent them from becoming slums	Ayikoayiko, Amanfu, Brofoyedur,	X	X	X	X	0.00	0.00	200,000.00	50,000.00	X		PPD	SPC

CAPE COAST METROPOLITAN ASSEMBLY

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Continue implementation of street naming and digital address exercise	Metro-wide	X	X	X	X	0.00	100,000.00	20,000.00	0.00		X	PPD	SPC
Undertake on development control exercises	Metro-wide	X	X	X	X	0.00	0.00	100,000.00	0.00		X	PPD	MWD
Undertake electricity extension to newly developed areas	Metro-wide	X	X	X	X	0.00	250,000.00	0.00	1,750,000.00	X		MWD	CAD, GWCL
Promote the household use of solar energy	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Provide adequate electricity poles	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	90,000.00	X		MWD	CAD, ECG
Provide adequate streetlights	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Promote the use energy efficient appliances	Metro-wide	X	X	X	X	0.00	0.00	10,000.00	90,000.00	X		MWD	CAD, ECG
Install and maintain streetlights	Metro-wide	X	X	X	X	0.00	20,000.00	10,000.00	70,000.00	X		MWD	CAD, ECG
Objective	To ensure regular availability of water by the end of 2029												
Programme	Water Service Delivery												
Undertake community water supply system management	Metro-wide	X	X	X	X	0.00	0.00	0.00	5,000,000.00	X		MWD	CWSA
Undertake water supply extension to newly developed areas	Metro-wide	X	X	X	X	0.00	250,000.00	0.00	1,750,000.00	X		MWD	CAD, GWCL

Projects	Location	Time Frame				Cost				Project Status		Implementing Institution / Department	
		Q1	Q2	Q3	Q4	GoG	DACF	IGF	Other	New	Ongoing	Lead	Collaborating
Promote rainwater harvesting and storage	Metro-wide	X	X	X	X	0.00	50,000.00	10,000.00	50,000.00	X		WASH Team	CAD
Establish Fosu Lagoon Park	Metro-wide	X	X	X	X	0.00	0.00	0.00	100,000,000.00	X		CAD	PPD, P&G
Demarcate and protect 100 feet buffer along banks of water bodies to be used for crop farming	Metro-wide	X	X	X	X	0.00	0.00	0.00	250,000.00	X		PPD	MAD
Undertake supply of polytanks in the Metropolis	Metro-wide	X	X	X	X	0.00	200,000.00	20,000.00	250,000.00	X		MWD	CAD
Provide public stand pipe	Bakaano / Valentino	X	X	X	X	0.00	100,000.00	-	200,000.00	X		MWD	CAD
Drill a mechanized boreholes and install new underground pipes	Metro-wide	X	X	X	X	0.00	2,500,000.00	100,000.00	-	X		MWD	CAD, GWCL

Source: Author's Construct

CHAPTER SEVEN

MONITORING AND EVALUATION ARRANGEMENT

7.1 Introduction

Indicators are needed for measuring progress while targets are specific, planned level of results expected to be achieved within a timeframe. These measures lead to assessing the achievement or otherwise of stated goals and objectives indicated in the Programme of Action and subsequent Annual and local Action Plans.

The MPCU in its quest to measure the achievements of stated goals and objectives selected some core indicators and district indicators to be tracked within the planned and as input in the national annual progress report.

7.2 Stakeholder Analysis

7.2.1 *The Assembly*

The Assembly as the planning authority is also responsible for the plan implementation, monitoring and evaluation. It also has the responsibility to coordinate and disseminate the policies, plan and programmes is as important as its implementation. The Metropolitan Planning Coordination Unit (MPCU) are required to perform the following functions.

- i. Organize stakeholder' meetings to coordinate, monitor and evaluate activities of the stakeholders of Assembly.
- ii. Mobilization and provision of funds for the Plan implementation.
- iii. Coordinating, integration, monitoring and evaluation of the planned programmes and projects by setting terms of reference and a framework for co-ordination and co-operation among institutions and sector departments involved in the implementation of the plan.
- iv. Provision of competent administrative and technical staff to facilitate the plan implementation.
- v. Identification of and due response to implementation bottlenecks that relate to conflict, legal concessional and administrative issues.
- vi. Identification, invitation, persuasion and attracting potential investors by communicating the potentials the exist in the city.
- vii. Facilitating effective information flow systems and feedback to enable all stakeholders to be part of the Plan implementation process.
- viii. Ensure periodic revision of the Plan implementation, procedure and cost estimates in response to the changing circumstances.

7.2.2 *Sector Departments*

The decentralized departments are the implementers and facilitators of the plan. By this, their involvement and knowledge of the plan implementation is very crucial. They are therefore expected to invest and share technical advice with the MPCU, Development Partner / NGOs, and other institutions. The relevant departments are required to provide objective comments and advise on technical feasibility of the District Assembly, Community and Private Project. They are also to inform and discuss with the communities, Private Sector; and other Development Partners the policies and programmes of the Assembly Central Government and line Ministries to enable sound decision-making rational sustainable

development. They are to provide data and information relevant or make rational decisions and re-planning. Furthermore, they are to assist the Assembly to create awareness, monitor and evaluate the plan programmes and projects in the Metropolis over Plan period.

7.2.3 Regional Co-ordinating Council

The Regional Coordinating Council as per its mandate is to monitor the implementation of the Plan and ensure that the Assembly is complying with planned programme and projects.

7.2.4 Ministries, Departments and Agencies

Ministries such as Ministry of Local Government, Decentralization and Rural Development (MLGDRD), Ministry of Finance and Economic Planning, National Development Planning Commission, Ministry of Health, Ministry of Education and Ministry of Agriculture should facilitate the implementation of the plan through communication to bilateral and donor agencies for the provision resources to implement relevant sector projects. They are to assist the Assembly to identify, lobby invite, persuade and attract inter-governmental organizations and non-governmental organizations into the city.

7.2.5 Non-Governmental Organization

As partners in developments, the NGOs are important implementers and facilitators who often provide funds, materials and technical assistance to some projects in the plan. Their assistance tends to facilitate the efforts of the assembly and communities towards development. some of the NGOs operating in the Metropolis should be invited to a stakeholder meeting to inform and share with them of efforts and resources. Their activities should therefore be coordinated by the District Assembly to ensure effective and efficient mobilization and utilization of local and external resources.

7.2.6 The Communities

The communities who are primary stakeholders are keys to the implementation of the Plan. They are implementers, investors and beneficiaries of the plan. They need to be adequately informed about the policies, plans and programmes of Assembly and ensure their full participation in the plan terms of communal labour, financial contribution, local material and indigenous technical knowledge. They must be informed and involved at all stages of the plan process to ensure success and sustainability of the planned programmes and projects. They must be aware that they are not to overly on external support but to see such support as supplementary local initiatives and self-help efforts.

7.2.7 Socio-Economic Groups

Groups and associations such as Small Business Associations (SBAs) Small Business Enterprise (SBEs), Ghana Private Road Transport Union (GPRTU), Farmer-Based Organization; (FBOs) and Fishermen Associations should be informed and involved in the plan implementation process. They are responsible for the mobilization, co-ordination and implementing some aspects of development activities of the plan.

7.2.8 Individuals

The private sector has a crucial role to play regarding transport, commerce, small industry, agriculture, tourism, natural resources extraction and protection of the environment. It is important the Assembly creates awareness on the policies, programmes and projects of the Plan and create the necessary enabling environment for the private sector to participate in the Plan implementation.

7.3 Monitoring Matrix

The core and district indicators were categorized into input, output, outcomes and impact indicators respectively in relation to the adopted policy objectives. These indicators should be disaggregated where possible into age, gender, location etc.

7.3.1 Monitoring Result Framework

The Table below provides the monitoring framework of the 2026-2029 indicating the indicators, their baselines and targets etc...

Table 30: Monitoring Matrix/Results Framework

Indicators	Indicator definition	Indicator Type	Baseline 2026	Targets 2026-2029				Disaggregation	Monitoring Frequency	Responsibility
				26	27	28	29			
Goal		To increase the capacity of the Assembly by the end of 2029								
Objective		To promote inclusive governance in the Metropolis by the end of 2029								
Programme		Governance and Administration								
Score in performance contract	Mark obtained during assessing of Performance Contract	Outcome	35%	95%	95%	95%	95%	Assessment Report	Yearly	CAD
Goal		To improve planning system and coordination of development in the Metropolis								
Objective		To promote popular participation in the planning and decision making process for the residents by the end of 2029								
Programme		Planning, Coordinating, Monitoring and Evaluation								
DPAT Score	Score obtained during Metropolis Assembly Performance Assessment Tool Exercise	Outcome	100%	100%	100%	100%	100%	DPAT Report	Yearly	MPCU
Goal		To increase the capacity of the Assembly by the end of 2029								
Objective		To increase the internally generated fund by 10% annually								
Programme		Finance and revenue mobilization								
Percentage Annual Increment	Amount of Internally Generated Fund (IGF)	Outcome	10%	10%	10%	10%	10%	Financial Statement	Quarterly	MFD

Indicators	Indicator definition	Indicator Type	Baseline 2026	Targets 2026-2029				Disaggregation	Monitoring Frequency	Responsibility
				26	27	28	29			
Goal		To provide efficient, safe, accessible, affordable, and environmentally friendly infrastructure by the end of 2029								
Objective		To provide climate resilient infrastructure by the end of 2029								
Programme		Infrastructure Delivery and Management								
Proportion of structures digitized and controlled	Number of developed structured with permit during the year	Outcome	-	50%	60%	70%	75%	PPD	Yearly	PPD
Goal		To provide efficient, safe, accessible, affordable, and environmentally friendly infrastructure by the end of 2029								
Objective		To ensure regular availability of water by the end of 2029								
Programme		Water Service Delivery								
Proportion of households having access to potable water	Percentage of household population with access to potable water	Outcome	67	74%	81%	88%	95%	GWCL, CWSA, MWD. EHU	Yearly	MWD
Goal		To provide efficient, safe, accessible, affordable, and environmentally friendly infrastructure by the end of 2029								
Objective		To improve 100km of road network by the end of 2029								
Programme		Road and Transport Management								
Proportion of roads conditions improved	Distance of urban roads worked on in km	Outcome	70.63%	75%	80%	85%	90%	Verification Report	Quarterly	UR
Goal		To ensure 95% of public pre-Senior High Schools have educational facilities for by the end of 2029								
Objective		To promote inclusive education at all levels of pre-Second Cycle level of education by the end of 2029								
Programme		Education Management								

Indicators	Indicator definition	Indicator Type	Baseline 2026	Targets 2026-2029				Disaggregation	Monitoring Frequency	Responsibility
				26	27	28	29			
Proportion of requisite teaching staff available	Proportion of teaching staffing mixed in the Metropolis against required	Outcome	90%	95%	95%	95%	95%	MED	Yearly	MED
Proportion of classrooms in good condition	Proportion of classroom blocks in good condition	Outcome	0	25	50	75	85	MED, MWD	Yearly	MED
Proportion of basic school pupils	Proportion of children with decent furniture	Outcome	81%	95%	95%	95%	95%	DED	Yearly	MED
BECE Performance	Metropolitan Performance at WAEC BECE	Outcome	-	70%	70%	70%	70%	BECE Result	Yearly	MED
Goal		To promote to quality health service for residents of the Metropolis								
Objective		To promote inclusive and affordable health services all by the end of 2029								
Programme		Health Services Management								
All demarcated health zones operationalized	Health Facilities operational in demarcated zones	Outcome	23	38	38	38	38	Health Annual Report	Yearly	MHD
Proportion of requisite health personnel at post in the Metropolis	Proportion of health staffing mixed in the Metropolis against required	Outcome	52%	75%	80%	85%	90%	Health Annual Report	Yearly	MHD

Indicators	Indicator definition	Indicator Type	Baseline 2026	Targets 2026-2029				Disaggregation	Monitoring Frequency	Responsibility
				26	27	28	29			
Proportion of operational health facilities in good structures	Proportion of health facilities in decent structures	Outcome	-	75%	80%	85%	90%	Health Annual Report	Yearly	MHD
Goal		To reduce urban poverty by 50% by the end of 2029								
Objective		To reduce the incidence of urban poverty and other reported social vices by 50% by the end of 2029								
Programme		Youth and Social Development								
Proportion of the population above poverty line	Percentage of households who earns more than USD1.90 per day	Outcome	77.4	80.55	83.7	86.85	90	Ghana Poverty Mapping Report	Yearly	MPCU
Proportion of PWDs registered for interventions	Proportion of estimated number of Persons with Disabilities	Outcome	-	35%	40%	45%	50%	SWCD	Yearly	SWCD
Goal		To reduce urban poverty by 50% by the end of 2029								
Objective		To reduce unemployment in the metropolis by the end of 2029								
Programme		Trade and Industries Development								
Number of new and decent Jobs created	Number of decent jobs created	Outcome	0	1,250	2,500	3,750	5,000	BAC, YEA, MAD	Yearly	MPCU
Goal		To effectively manage 95% of waste generated in the metropolis								
Objective		To treat 60% of solid waste generated environmentally friendly by the end of 2029								
Programme		Sanitation and Waste Management								

Indicators	Indicator definition	Indicator Type	Baseline 2026	Targets 2026-2029				Disaggregation	Monitoring Frequency	Responsibility
				26	27	28	29			
Proportion of waste generated properly treated	Percentage of waste properly managed	Outcome	40%	45%	50%	55%	60%	MEHO	Quarterly	MWMD
Goal		To reduce risk and vulnerability to climate change by the end of 2029								
Objective		To conserve the urban natural assets by the end of 2029								
Programme		Environmental Protection								
Number of trees planted in degraded areas	Number of trees planted	Outcome	-	2500	5000	7500	10,000	MAD	Yearly	MAD, NADMO, MPCU
Goal		To increase the number of economic active population by 25% by the end of 2029								
Objective		To attract at least 150,000 tourists per annum by the end of 2029								
Programme		Tourism Development and Promotion								
Increment of tourist attraction	Number of tourists per annum	Outcome	120000	130,000	140,000	145,000	150,000	GTA	Yearly	MPCU
Goal		To increase the number of economic active population by 25% by the end of 2029								
Objective		To improve urban agricultural productivity by 50% by end of 2029								
Programme		Agriculture Services and Management								
Increment in agricultural productivity	Percent increase in agro-produce	Outcome	-	25%	35%	45%	50%	MAD	Yearly	MPCU

Source: Author's Construct

7.3.2 Monitoring Data Management

The table below presents the monitoring data management arrangement for the plan period.

Table 31 : Arrangement for Data Collection, Collation, Analysis and Use of Results

Indicators	Data Collection Period	Data Collection Method	Data Disaggregation	Result
95% score in performance contract	January-February, 2027, 2028, 2029 &2030	Obtain score of performance	Sectors / indicator areas	Score of the Assembly during External Assessment
10% Annual Increment	January-February, 2027, 2028, 2029 &2030	Collation of all IGF collected	Revenue areas	IGF mobilization
100% DPAT Score	January-February, 2027, 2028, 2029 &2030	Obtain score of performance	Sectors / indicator areas	Additional Resource for projects
75% of structures digitized and controlled	January-February, 2027, 2028, 2029 &2030	records of number of properties	community and Sub-District Structures	Number of immovable properties digitized and numbered
95% of households having access to potable water	January-February, 2027, 2028, 2029 &2030	Water production per day, number of functional standpipes boreholes	Community and households	Increment in total volume of potable water produced (cubic metres) and number of households benefiting
92km of unpaved roads conditions improved	January-February, 2027, 2028, 2029 &2030	measurement of distances	Feeder road	Kilometre of motorable road network
Maintained of 75km of tarred roads	January-February, 2027, 2028, 2029 &2030	measurement of distances	Highway, truck road and feeder road	Kilometre of motorable road network
10% of requisite teaching staff available	January-February, 2027, 2028, 2029 &2030	Teaching staff Register	Schools and subject area	Improved performance at BECE
85% of classrooms in good condition	January-February, 2027, 2028, 2029 &2030	Asset register	Schools	Improved performance at BECE
Furniture for 90% of basic school pupils	January-February, 2027, 2028, 2029 &2030	Distribution list	Schools	Improved performance at BECE
70% BECE Performance	January-February, 2027, 2028, 2029 &2030	Analysis BECE Results	male, female and schools	Performance at BECE
All demarcated health zones operationalized	January-February, 2027, 2028, 2029 &2030	Daily recording at health facilities	Community and Sub-District	Number of Operational and Constructed CHPS compounds with staff accommodation

Indicators	Data Collection Period	Data Collection Method	Data Disaggregation	Result
90% of requisite health personnel at post in the Metropolis	January-February, 2027, 2028, 2029 &2030	Staff Record at health facilities	male, female	Number of Operational and Constructed CHPS compounds with staff accommodation
90% of operational health facilities in good structures	January-February, 2027, 2028, 2029 &2030	Asset register	Facility and zones	Number of Operational and Constructed CHPS compounds with staff accommodation
90% of the population above poverty line	January-February, 2027, 2028, 2029 &2030	Calculation of number of affected persons	Urban, Rural	Poverty reduction rate
Proportion of child poverty reduced by half	January-February, 2027, 2028, 2029 &2030	Calculation of number of affected persons	Urban, Rural	Child poverty reduction rate
25% of PWDs registered for interventions	January-February, 2027, 2028, 2029 &2030	Album of PWD	sex, type of disability, location and age	Increased number of Vulnerable persons assisted
5,000new and decent Jobs created	January-February, 2027, 2028, 2029 &2030	Information from industries and business	sectors / male, female	percent increase in persons working
50% of agro-produce properly stored	January-February, 2027, 2028, 2029 &2030	Calculation of production stored against total production	location and crop	percentage increase in agro-products
50% of fishing communities with decent landing sites	January-February, 2027, 2028, 2029 &2030	Project Register	Community	Increment in tonnage of fish production
80% of waste generated properly treated	January-February, 2027, 2028, 2029 &2030	counting of skip containers and others using landfill sites	Community and households	Reduction in OPD sanitation related cases
10,000 trees planted in degraded areas	January-February, 2027, 2028, 2029 &2030	Counting of trees planted	Community and type of tree	Favourable weather

7.3.3 Quarterly and Annual Progress Reporting Format

Project Monitoring formally begins as soon as actual implementation of a project starts, and it is directed at ensuring progress according to schedule, standard quality of work, and the correct delivery of inputs (including labour) according to time, quality and quantity.

The Monitoring Report shall be prepared according to the format (as prescribed by NDPC, 1995) as depicted in the figure below;

Figure 13 : Quarterly and Annual Progress Reports Format

7.4 Evaluation

6.4.1 Evaluation Arrangement with an Evaluation Framework or Matrix

Table 32 : Evaluation Matrix

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Health Services Management					

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Relevance	How consistent is the health development initiative in the Metropolis with the national health development policies and priorities?	Are the qualities of the projects in conformity with the quality of the projects?	Data on national policies and priorities regarding health, Changes in health situation in the Metropolis, projects initiated	Primary and secondary.	key informant interview, Ex-ante reports and documents and monitoring and evaluation systems
Efficiency	How economical are the Metropolis resources used to address health situations in the Metropolis?	Does the use of the Metropolis resources intended to address the health needs of the Metropolis reflect the realistic health needs of the citizens of the Metropolis?	Data on the health projects implemented in the Metropolis, Projects budget and actual payments made, M&E reports, contractors' reports and Health target and situation in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and documents and Monitoring and Evaluation systems
Effectiveness	To what extent have the health projects implemented in the Metropolis achieved the health needs of the citizens of the Metropolis?	Are there any positive changes in the health situation of the citizens of the Metropolis as a result of the health projects implemented?	Data on the health projects implemented in the Metropolis and Health target and situation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Impact	How have the implementation of health projects in the Metropolis improved the wellbeing of the citizens of the Metropolis?	Have the health projects in the Metropolis eradicated or minimized the top diseases that affect the daily economic activities of the people of the Metropolis?	Data on the benefits of the projects to the intended beneficiaries,	Primary	Interview
Sustainability	Were the intended beneficiaries of the projects involved in the implementation of the projects and hence to maintain it for its long-life?	Are there any policies put in place to regulate regular maintenance of the projects to ensure that the future generation benefits from it?	Data on regulative policies beneficiaries' awareness, involvement and participation.	Primary and secondary	Ex-ante reports and documents and On-site observation and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Environmental And Sanitation Management					
Relevance	How appropriate are the environmental sanitation projects and programmes in solving sanitation problems in the Metropolis?	are the sanitation projects gender friendly as expected as expected by some beneficiaries of the projects?	Data on the location of the project, nature of the project, the Metropolis's sanitation performance, target and situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for solving sanitation problems used judiciously?	Are the qualities of the projects in conformity with the quality of the projects?	Data on the target indicators of the project, programme budget and payments made and sanitation situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Effectiveness	To what extent have the projects achieved their intended purposes?	Did the projects respond to the sanitation needs situations in the Metropolis on time?	Data on the target of the projects and programmes and time address of sanitation problems in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and Monitoring and Evaluation systems
Impact	To what extent have the sanitation projects and programmes implemented improve the wellbeing of the people of the Metropolis?	Are there any improvements in environmental sanitation situations in the Metropolis?	Data on the activities of the projects, previous and current environmental situations and utility affordability.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview
Sustainability	Are policies and regulations put in place to ensure the routine maintenance of the projects so as to ensure its long-life span?	Are the project beneficiaries involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries involvement,	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Education Management					
Relevance	How appropriate are the educational projects and programmes in solving sanitation problems in the Metropolis?	Are the educational projects gender friendly as expected as expected by some beneficiaries of the projects?	Data on the location of the project, nature of the project, the Metropolis's educational performance, target and situation.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for solving educational problems and ensuring its quality are used judiciously?	Are the qualities of the projects in conformity with the payments made for them?	Data on the target indicators of the project, programme budget and payments made and sanitation situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved their intended purposes?	Did the projects respond to the sanitation needs situations in the Metropolis on time?	Data on the target of the projects and programmes, timely address of educational situations in the projects budgets and payments made.	Primary and secondary.	Interview, Ex-ante reports and documents and Monitoring and Evaluation systems
Impact	To what extent have education projects and programmes implemented improved the wellbeing of the people of the Metropolis?	Are there any improvements in educational accessibility, quality and performance in the Metropolis?	Data on performance trend, literacy and illiteracy rate, distribution of the facilities and extend of accessibility to education.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview and monitoring and evaluation systems.

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Sustainability	Are policies and regulations put in place to ensure the routine maintenance of the projects so as to ensure its long-life span?	Are the project beneficiaries and educational related stakeholders involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries and stakeholders' involvement in the implementation of projects.	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Youth and Social Development					
Relevance	How appropriate are the social projects and programmes in protecting the vulnerable and equity and equality to all social problems in the Metropolis?	Are the Youth and Social Development projects gender friendly?	Data on the location of the project, nature of the project, the Metropolis's sanitation performance, target and situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interviews
Efficiency	Are the Metropolis resources intended for implementing Youth and Social Development projects and programmes used judiciously?	Are the outputs for Youth and Social Development reflecting the payments made for the projects and programmes?	Data on Youth and Social Development target indicators, the project and programmes implemented, programme budget and payments made and the outputs in Youth and Social Development.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved their intended purposes?	Did the projects respond to the Youth and Social Development needs of the people of the Metropolis?	Data on the target of the projects and programmes and timely address of Youth and Social Development issues in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and Monitoring and Evaluation systems
Impact	To what extent have the Youth and Social Development projects and programmes implemented improved the wellbeing of the people of the Metropolis?	Are there any improvements in social issues such as domestic violence, exemption from development issues in the Metropolis?	Data on the activities of the projects, previous and current Youth and Social Development situations in the Metropolis.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview
Sustainability	Were the cultural values of the people of the Metropolis taken into consideration during the implementation of the projects and programmes?	Were the project beneficiaries and appropriate stakeholders involved during the implementation of the projects and programmes?	Data on the culture of the people, beneficiaries and stakeholder involvement, progress made by the projects and programmes in the Metropolis.	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Road and Transport Management					
Relevance	How appropriate are the implementation strategies of transportation projects and programmes in ensuring the provision of quality of transport services to the people of the Metropolis?	Do the provision all forms of transport services meet the planning standards?	Data on the type, location and nature of the project and programmes, transportation situation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	How appropriate are the Metropolis resources used for transport projects and programmes in ensuring quality and safe transportation services provisioning in the Metropolis?	Do the quality of transport services provided for the people of the Metropolis reflect the amount of Metropolis resources used for projects and programmes in ensuring an improvement in transport services in the Metropolis?	Data on the type, location and nature of the project and programmes, transportation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved their intended quality and safe transport services in the Metropolis?	Are the projects and programmes responding to the transportation needs of the people in the Metropolis?	Data on the target of the projects and programmes and timely address of transportation issues in the Metropolis and the trend of transportation issues in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and Monitoring and Evaluation systems
	To what extent have the sanitation projects and programmes implemented improve the wellbeing of the people of the Metropolis?	Are there any improvements in environmental sanitation situations in the Metropolis?	Data on the activities of the projects, previous and current environmental situations and utility affordability.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview
Sustainability	Are policies and regulations put in place to ensure the routine maintenance compliance to the projects and programmes so as to ensure its long-life span?	Are the project beneficiaries involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Infrastructure Delivery and Management					

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Relevance	How appropriate are the street and property naming projects and programmes making directions in the Metropolis easier?	Are the street naming property addressing projects and programmes consistent with the right properties and streets in the Metropolis?	Data on the streets and properties in the Metropolis and the directions of the streets and owners of the properties respectively.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for solving sanitation problems used judiciously?	Are the qualities of the projects in conformity with the quality of the projects?	Data on the target indicators of the project, programme budget and payments made and sanitation situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	Are the streets naming and property addressing have increase the Internally Generated revenue of the Metropolis?	Are people still able to evade property tax after property addressing?	Data on trend of internally generated revenue in the Metropolis,	Primary and secondary.	Interview, Ex-ante reports and documents Monitoring and Evaluation systems
Impact	To what extent have the street naming and property addressing projects and programmes implemented improve the wellbeing of the people of the Metropolis?	What are effects of the projects and programmes on the environments of the communities in which it has been done in the Metropolis?	Data on the type, location and nature of the projects, benefits beneficiaries derived from it and its contribution to revenue mobilization in the Metropolis.	Primary and secondary.	Ex-ante reports and documents and On-site observation, Interview and Focus group discussion.
Sustainability	Were the beneficiaries involved in the implementation processes of the projects and programmes in the Metropolis?	Are there any policies and regulations to ensure long-life span of the projects and programmes?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Water Service Delivery					
Relevance	Were the beneficiaries involved in the implementation processes of the projects and programmes in the Metropolis?	How realistic are the programmes and projects on the ground in helping the conservation of natural resources in the Metropolis?	Data on the planned projects and programmes, open spaces, gardens and parks in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview and focus group discussion.
Efficiency	How appropriate are the resources intended for natural resource conservation are used?	Are the resources used for the natural resource conservation reflecting effective conservation of the resources in the Metropolis?	Data on budgets and resources used for the projects, natural reserves in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Effectiveness	To what extent have the projects helped conserved natural resources in the Metropolis?	What specific resources do the conserved natural resources provide to the Metropolis?	Data on the natural resource reserves in the Metropolis and the specific resources they produce.	Primary and secondary.	Interview and On-site observation
Impact	To what extent have the Natural Resource Conservation projects and programmes implemented improve the lives of the people of the Metropolis?	What are the effects of the projects and programmes on the Metropolis environment?	Effects of the projects, type nature and location of the projects and benefits derived from the projects by the beneficiaries.	Primary and secondary.	Ex-ante reports and documents On-site observation and Interview
Sustainability	Are policies and regulations put in place to ensure the conservation of the resources?	Were the environmental factors taken into consideration during the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement and environmental factors.	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Food Security and safety					
Relevance	How appropriate are the Food security and safety projects and programmes in ensuring availability of quality food in the Metropolis?	are the sanitation projects gender friendly as expected as expected by some beneficiaries of the projects?	Data on the location of the project, nature of the project, the Metropolis's sanitation performance, target and situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for ensuring the availability of quality food in the Metropolis used judiciously?	Are the resources used for Food Security and Safety reflecting in the availability of food in the Metropolis?	Data on budgets and resources used for the projects, Availability of food and its quality.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved their intended food security and safety purposes?	Have the projects and programmes address post-harvest lost issues in the Metropolis?	Data on post-harvest lost, food quality and the targets of the projects.	Primary and secondary.	Interview, Ex-ante reports and Focus group discussion
Impact	To what extent have the food security projects and programmes implemented improve the wellbeing of the people of the Metropolis?	What are the effects of the projects and programmes on the Metropolis development?	Data on benefits derived from the projects and programmes by the beneficiaries, type, nature and location of the projects.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Sustainability	Are policies and regulations put in place to ensure the routine maintenance and obedience to the projects so as to ensure its long-life span?	Were the beneficiaries and stakeholders of the projects and programmes involved in its implementation?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Trade, Industries and Tourism Development					
Relevance	How appropriate are the local economic programmes and projects promoting and ensuring local economic development of the Metropolis?	How consistent are the programmes and projects to the national economic development goals of the country?	Data on the national economic development goal, local economic development programmes and projects and the relationship between the local economic projects and programmes with the national economic development goal.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview and focus group discussion.
Efficiency	Are the Metropolis resources intended for local economic development programmes and projects used judiciously?	Are the number of resources used for the local economic development reflecting in the improvement in the local economy?	Data on the programmes and projects budgets and resources used, changes in the local economy.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects and programmes achieved positive local economic development in the Metropolis?	Do the projects and programmes respond to the local economic development needs of the Metropolis	Data on the target of the projects and programmes and timely address of local economic development issues.	Primary and secondary.	Interview, Ex-ante reports and documents and Focus group discussion.
Impact	To what extent have the local economic projects and programmes implemented improved the wellbeing of the people of the Metropolis?	What benefits do the programmes and projects beneficiaries derived from the from their implementation?	Data on the trend of local economic development in the Metropolis and the benefits derived from it by the people of the Metropolis.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview
Sustainability	Are policies and regulations put in place to ensure the routine maintenance of the projects so as to ensure its long-life span?	Are the project beneficiaries involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Governance and Administration					

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Relevance	How consistent are the projects and programmes to the enhancement of general administration?	Are the programmes and appropriate in helping achieve the national goal?	Data on the structure of general administration and the national general administration.	Primary and secondary.	Ex-ante reports and documents, interview
Efficiency	Are the resources intended for equipping and enhancing general administration of the Metropolis used judiciously?	Are there any compliances in the improvements in the general administration and the resources used?	Resources used and the level of improvements in the quality of general administration in the Metropolis.	Primary and secondary.	Ex-ante reports and documents, interview
Effectiveness	To what extent have the general administration programmes and projects enhanced the administration in the Metropolis?	Have the programmes and projects enhanced the structure of communication in the within the general administration in the Metropolis?	communication channel in the Metropolis and matters relating to the general administration in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and documents
Impact	To what extent have the projects and programmes implemented to enhance general administration improved the lives of the people of the Metropolis?	Are there any improvements policies and making of bye-laws to ensure the development of the Metropolis?	benefits derived by the beneficiaries of the programmes and projects, policies and bye-laws	Primary and secondary.	Ex-ante reports and documents, Focus group discussion and Interview
Sustainability	Are policies and regulations put in place to regulate the implementation protection of the general administration programmes and projects?	Are the project beneficiaries involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Finance and revenue mobilization					
Relevance	How appropriate are projects and programmes implemented in the governance sector to ensure popular participation in the governance process in the Metropolis?	Are men, women and the disable given equitable chance of representation in the governance process in the Metropolis?	Data on the governance structure, Representation of men, women and the disable and the process of governance.	Primary and secondary.	Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for enhancing popular participation in the Metropolis used judiciously?	Are the resources used reflecting improvements in involvements of all categories of people in the governing process of the Metropolis?	Data on the governance structure, Representation of men, women and the disable, the process of	Primary and secondary.	Ex-ante reports and documents, interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
			governance and the budget for the projects and programmes.		
Effectiveness	To what extent have the projects achieved their intended purposes?	Did the projects and programmes implemented enhanced popular participation in the governance process in the Metropolis?	Data on the target of the projects and programmes, progress made in popular participation	Primary and secondary.	Interview, Ex-ante reports and documents
Impact	To what extent have the projects and programmes implemented improve the living standards of the people of the Metropolis?	Are there any increment in the number of women and disable in the governing process in the Metropolis?	Data on vulnerable representation in governance and benefits to the beneficiaries.	Primary and secondary.	Ex-ante reports and documents and Interview
Sustainability	Are policies and regulations put in place to ensure obedience of the projects and programmes for their future development?	Is the culture and the socio-political factors surround the people in the Metropolis taken into consideration during the implementation of the programmes and projects?	Data on policies and regulations, culture and the socio-political factors affecting popular participation in the Metropolis.	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Planning, Coordinating, Monitoring and Evaluation					
Relevance	How appropriate are the Metropolis plans and budgets representing the needs of the people of the Metropolis?	Is the Metropolis budget in consistency with the Metropolis Medium Term Development Plans?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget.	Primary and secondary	Ex-ante reports and documents, interview
Efficiency	are the Metropolis resources scheduled for the preparation of its Medium-Term Development Plan and Budget used judiciously to attain the desire purpose?	Are the qualities of the Metropolis plans and analyzed budgets reflecting the amount of the resources used for it?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget.	Primary and secondary.	Ex-ante reports and documents, interview
Effectiveness	To what extent have the Metropolis plans and budgets achieved and resolved the basic needs and problems of the Metropolis respectively?	Were the plans and Budgets completed and implemented on schedule?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget.	Primary and secondary.	Interview, Ex-ante reports and documents.
Impact	How material are the Medium Term Development Plans and Budgets in improving the living standards of the people in the Metropolis?	What are some of the things the people of the Metropolis benefit from the Metropolis Medium Term Development Plans and Budgets?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget, and benefits the people derive from it.	Primary and secondary.	Ex-ante reports and documents and Interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Sustainability	Do the planning and budgeting processes take into consideration the cultural, political, social and environmental factors surrounding the people of the Metropolis?	Are the beneficiaries of the plans and budgets made aware and involved in the planning and budgeting processes?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget and its processes.	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Governance and Administration					
Relevance	How appropriate are the justice and security projects and programmes in ensuring peace, unity and harmonious environment in the Metropolis?	How are these projects and programmes in dealing justice and security issues to the national policy	National justice and security policies, projects and programmes budgets and payments made, security situation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview and questionnaires and Focus group discussion
Efficiency	Are the Metropolis resources intended for insuring peace and harmony in the Metropolis used judiciously?	Are the justice and security projects and programmes responding to security related issues in the Metropolis on time so as to ensure maximum use of resources in the security area?	Data on the amount of Metropolis resources used for justice and security projects and programmes, security situation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved justice and security intended purposes in the Metropolis?	Are the rich and laudable ones in the Metropolis not manipulating the security and justice system in the Metropolis?	Data on the sufficiency of the security personnel in the Metropolis, fairness in the Metropolis court, timely responds to security issues and crime rate	Primary and secondary.	Interview, Ex-ante reports and Monitoring and Evaluation systems, Interviews and Focus group discussion.
Impact	To what extent have the justice and security projects and programmes implemented improve the wellbeing of the people of the Metropolis?	Are there any reductions in the crime rate and equitable access to resources in the Metropolis?	Data on the trend of security situation in the Metropolis, trend of crime situation and benefits derived by the beneficiaries.	Primary and secondary.	Ex-ante reports and documents and Interview and Focus group discussion.
Sustainability	Were the cultural values of the people of the Metropolis taken into consideration during the implementation of the projects and programmes?	Were the projects and programmes beneficiaries and appropriate stakeholders involved during the implementation of the projects and programmes?	Data on the culture of the people, beneficiaries and stakeholder involvement, progress made by the projects and programmes in the Metropolis.	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview

Source: Author's Construct

7.4 Evaluation

7.4.1 Evaluation Arrangement with an Evaluation Framework or Matrix

Table 33 : Evaluation Matrix

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Health Services Management					
Relevance	How consistent is the health development initiative in the Metropolis with the national health development policies and priorities?	Are the qualities of the projects in conformity with the quality of the projects?	Data on national policies and priorities regarding health, Changes in health situation in the Metropolis, projects initiated	Primary and secondary.	key informant interview, Ex-ante reports and documents and monitoring and evaluation systems
Efficiency	How economical are the Metropolis resources used to address health situations in the Metropolis?	Does the use of the Metropolis resources intended to address the health needs of the Metropolis reflect the realistic health needs of the citizens of the Metropolis?	Data on the health projects implemented in the Metropolis, Projects budget and actual payments made, M&E reports, contractors' reports and Health target and situation in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and documents and Monitoring and Evaluation systems
Effectiveness	To what extent have the health projects implemented in the Metropolis achieved the health needs of the citizens of the Metropolis?	Are there any positive changes in the health situation of the citizens of the Metropolis as a result of the health projects implemented?	Data on the health projects implemented in the Metropolis and Health target and situation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Impact	How have the implementation of health projects in the Metropolis improved the wellbeing of the citizens of the Metropolis?	Have the health projects in the Metropolis eradicated or minimized the top diseases that affect the daily economic activities of the people of the Metropolis?	Data on the benefits of the projects to the intended beneficiaries,	Primary	Interview
Sustainability	Were the intended beneficiaries of the projects involved in the implementation of the projects and hence to maintain it for its long-life?	Are there any policies put in place to regulate regular maintenance of the projects to ensure that the future generation benefits from it?	Data on regulative policies beneficiaries' awareness, involvement and participation.	Primary and secondary	Ex-ante reports and documents and On-site observation and Interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Environmental And Sanitation Management					
Relevance	How appropriate are the environmental sanitation projects and programmes in solving sanitation problems in the Metropolis?	are the sanitation projects gender friendly as expected as expected by some beneficiaries of the projects?	Data on the location of the project, nature of the project, the Metropolis's sanitation performance, target and situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for solving sanitation problems used judiciously?	Are the qualities of the projects in conformity with the quality of the projects?	Data on the target indicators of the project, programme budget and payments made and sanitation situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved their intended purposes?	Did the projects respond to the sanitation needs situations in the Metropolis on time?	Data on the target of the projects and programmes and time address of sanitation problems in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and Monitoring and Evaluation systems
Impact	To what extent have the sanitation projects and programmes implemented improve the wellbeing of the people of the Metropolis?	Are there any improvements in environmental sanitation situations in the Metropolis?	Data on the activities of the projects, previous and current environmental situations and utility affordability.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview
Sustainability	Are policies and regulations put in place to ensure the routine maintenance of the projects so as to ensure its long-life span?	Are the project beneficiaries involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries involvement,	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Education Management					
Relevance	How appropriate are the educational projects and programmes in solving sanitation problems in the Metropolis?	Are the educational projects gender friendly as expected as expected by some beneficiaries of the projects?	Data on the location of the project, nature of the project, the Metropolis's educational performance, target and situation.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for solving educational problems and ensuring its quality are used judiciously?	Are the qualities of the projects in conformity with the payments made for them?	Data on the target indicators of the project, programme budget and payments made and sanitation situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Effectiveness	To what extent have the projects achieved their intended purposes?	Did the projects respond to the sanitation needs situations in the Metropolis on time?	Data on the target of the projects and programmes, timely address of educational situations in the projects budgets and payments made.	Primary and secondary.	Interview, Ex-ante reports and documents and Monitoring and Evaluation systems
Impact	To what extent have education projects and programmes implemented improved the wellbeing of the people of the Metropolis?	Are there any improvements in educational accessibility, quality and performance in the Metropolis?	Data on performance trend, literacy and illiteracy rate, distribution of the facilities and extend of accessibility to education.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview and monitoring and evaluation systems.
Sustainability	Are policies and regulations put in place to ensure the routine maintenance of the projects so as to ensure its long-life span?	Are the project beneficiaries and educational related stakeholders involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries and stakeholders' involvement in the implementation of projects.	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Youth and Social Development					
Relevance	How appropriate are the social projects and programmes in protecting the vulnerable and equity and equality to all social problems in the Metropolis?	Are the Youth and Social Development projects gender friendly?	Data on the location of the project, nature of the project, the Metropolis's sanitation performance, target and situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interviews
Efficiency	Are the Metropolis resources intended for implementing Youth and Social Development projects and programmes used judiciously?	Are the outputs for Youth and Social Development reflecting the payments made for the projects and programmes?	Data on Youth and Social Development target indicators, the project and programmes implemented, programme budget and payments made and the outputs in Youth and Social Development.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved their intended purposes?	Did the projects respond to the Youth and Social Development needs of the people of the Metropolis?	Data on the target of the projects and programmes and timely address of Youth and Social Development issues in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and Monitoring and Evaluation systems

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Impact	To what extent have the Youth and Social Development projects and programmes implemented improved the wellbeing of the people of the Metropolis?	Are there any improvements in social issues such as domestic violence, exemption from development issues in the Metropolis?	Data on the activities of the projects, previous and current Youth and Social Development situations in the Metropolis.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview
Sustainability	Were the cultural values of the people of the Metropolis taken into consideration during the implementation of the projects and programmes?	Were the project beneficiaries and appropriate stakeholders involved during the implementation of the projects and programmes?	Data on the culture of the people, beneficiaries and stakeholder involvement, progress made by the projects and programmes in the Metropolis.	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Road and Transport Management					
Relevance	How appropriate are the implementation strategies of transportation projects and programmes in ensuring the provision of quality of transport services to the people of the Metropolis?	Do the provision all forms of transport services meet the planning standards?	Data on the type, location and nature of the project and programmes, transportation situation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	How appropriate are the Metropolis resources used for transport projects and programmes in ensuring quality and safe transportation services provisioning in the Metropolis?	Do the quality of transport services provided for the people of the Metropolis reflect the amount of Metropolis resources used for projects and programmes in ensuring an improvement in transport services in the Metropolis?	Data on the type, location and nature of the project and programmes, transportation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved their intended quality and safe transport services in the Metropolis?	Are the projects and programmes responding to the transportation needs of the people in the Metropolis?	Data on the target of the projects and programmes and timely address of transportation issues in the Metropolis and the trend of transportation issues in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and Monitoring and Evaluation systems
	To what extent have the sanitation projects and programmes	Are there any improvements in environmental sanitation situations in the Metropolis?	Data on the activities of the projects, previous and current	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
	implemented improve the wellbeing of the people of the Metropolis?		environmental situations and utility affordability.		
Sustainability	Are policies and regulations put in place to ensure the routine maintenance compliance to the projects and programmes so as to ensure its long-life span?	Are the project beneficiaries involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Infrastructure Delivery and Management					
Relevance	How appropriate are the street and property naming projects and programmes making directions in the Metropolis easier?	Are the street naming property addressing projects and programmes consistent with the right properties and streets in the Metropolis?	Data on the streets and properties in the Metropolis and the directions of the streets and owners of the properties respectively.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for solving sanitation problems used judiciously?	Are the qualities of the projects in conformity with the quality of the projects?	Data on the target indicators of the project, programme budget and payments made and sanitation situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	Are the streets naming and property addressing have increase the Internally Generated revenue of the Metropolis?	Are people still able to evade property tax after property addressing?	Data on trend of internally generated revenue in the Metropolis,	Primary and secondary.	Interview, Ex-ante reports and documents Monitoring and Evaluation systems
Impact	To what extent have the street naming and property addressing projects and programmes implemented improve the wellbeing of the people of the Metropolis?	What are effects of the projects and programmes on the environments of the communities in which it has been done in the Metropolis?	Data on the type, location and nature of the projects, benefits beneficiaries derived from it and its contribution to revenue mobilization in the Metropolis.	Primary and secondary.	Ex-ante reports and documents and On-site observation, Interview and Focus group discussion.
Sustainability	Were the beneficiaries involved in the implementation processes of the projects and programmes in the Metropolis?	Are there any policies and regulations to ensure long-life span of the projects and programmes?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Water Service Delivery					

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Relevance	Were the beneficiaries involved in the implementation processes of the projects and programmes in the Metropolis?	How realistic are the programmes and projects on the ground in helping the conservation of natural resources in the Metropolis?	Data on the planned projects and programmes, open spaces, gardens and parks in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview and focus group discussion.
Efficiency	How appropriate are the resources intended for natural resource conservation are used?	Are the resources used for the natural resource conservation reflecting effective conservation of the resources in the Metropolis?	Data on budgets and resources used for the projects, natural reserves in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects helped conserved natural resources in the Metropolis?	What specific resources do the conserved natural resources provide to the Metropolis?	Data on the natural resource reserves in the Metropolis and the specific resources they produce.	Primary and secondary.	Interview and On-site observation
Impact	To what extent have the Natural Resource Conservation projects and programmes implemented improve the lives of the people of the Metropolis?	What are the effects of the projects and programmes on the Metropolis environment?	Effects of the projects, type nature and location of the projects and benefits derived from the projects by the beneficiaries.	Primary and secondary.	Ex-ante reports and documents On-site observation and Interview
Sustainability	Are policies and regulations put in place to ensure the conservation of the resources?	Were the environmental factors taken into consideration during the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement and environmental factors.	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Food Security and safety					
Relevance	How appropriate are the Food security and safety projects and programmes in ensuring availability of quality food in the Metropolis?	are the sanitation projects gender friendly as expected as expected by some beneficiaries of the projects?	Data on the location of the project, nature of the project, the Metropolis's sanitation performance, target and situation	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Efficiency	Are the Metropolis resources intended for ensuring the availability of quality food in the Metropolis used judiciously?	Are the resources used for Food Security and Safety reflecting in the availability of food in the Metropolis?	Data on budgets and resources used for the projects, Availability of food and its quality.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Effectiveness	To what extent have the projects achieved their intended food security and safety purposes?	Have the projects and programmes address post-harvest lost issues in the Metropolis?	Data on post-harvest lost, food quality and the targets of the projects.	Primary and secondary.	Interview, Ex-ante reports and Focus group discussion
Impact	To what extent have the food security projects and programmes implemented improve the wellbeing of the people of the Metropolis?	What are the effects of the projects and programmes on the Metropolis development?	Data on benefits derived from the projects and programmes by the beneficiaries, type, nature and location of the projects.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview
Sustainability	Are policies and regulations put in place to ensure the routine maintenance and obedience to the projects so as to ensure its long-life span?	Were the beneficiaries and stakeholders of the projects and programmes involved in its implementation?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Trade, Industries and Tourism Development					
Relevance	How appropriate are the local economic programmes and projects promoting and ensuring local economic development of the Metropolis?	How consistent are the programmes and projects to the national economic development goals of the country?	Data on the national economic development goal, local economic development programmes and projects and the relationship between the local economic projects and programmes with the national economic development goal.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview and focus group discussion.
Efficiency	Are the Metropolis resources intended for local economic development programmes and projects used judiciously?	Are the number of resources used for the local economic development reflecting in the improvement in the local economy?	Data on the programmes and projects budgets and resources used, changes in the local economy.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects and programmes achieved positive local economic development in the Metropolis?	Do the projects and programmes respond to the local economic development needs of the Metropolis?	Data on the target of the projects and programmes and timely address of local economic development issues.	Primary and secondary.	Interview, Ex-ante reports and documents and Focus group discussion.
Impact	To what extent have the local economic projects and programmes implemented improved the wellbeing of the people of the Metropolis?	What benefits do the programmes and projects beneficiaries derived from the from their implementation?	Data on the trend of local economic development in the Metropolis and the benefits derived from it by the people of the Metropolis.	Primary and secondary.	Ex-ante reports and documents and On-site observation and Interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Sustainability	Are policies and regulations put in place to ensure the routine maintenance of the projects so as to ensure its long-life span?	Are the project beneficiaries involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Governance and Administration					
Relevance	How consistent are the projects and programmes to the enhancement of general administration?	Are the programmes and appropriate in helping achieve the national goal?	Data on the structure of general administration and the national general administration.	Primary and secondary.	Ex-ante reports and documents, interview
Efficiency	Are the resources intended for equipping and enhancing general administration of the Metropolis used judiciously?	Are there any compliances in the improvements in the general administration and the resources used?	Resources used and the level of improvements in the quality of general administration in the Metropolis.	Primary and secondary.	Ex-ante reports and documents, interview
Effectiveness	To what extent have the general administration programmes and projects enhanced the administration in the Metropolis?	Have the programmes and projects enhanced the structure of communication in the within the general administration in the Metropolis?	communication channel in the Metropolis and matters relating to the general administration in the Metropolis.	Primary and secondary.	Interview, Ex-ante reports and documents
Impact	To what extent have the projects and programmes implemented to enhance general administration improved the lives of the people of the Metropolis?	Are there any improvements policies and making of bye-laws to ensure the development of the Metropolis?	benefits derived by the beneficiaries of the programmes and projects, policies and bye-laws	Primary and secondary.	Ex-ante reports and documents, Focus group discussion and Interview
Sustainability	Are policies and regulations put in place to regulate the implementation protection of the general administration programmes and projects?	Are the project beneficiaries involved in the implementation of the projects?	Data on policies and regulations, projects maintenance committees, beneficiaries' involvement,	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Finance and revenue mobilization					
Relevance	How appropriate are projects and programmes implemented in the governance sector to ensure popular	Are men, women and the disable given equitable chance of representation in the governance process in the Metropolis?	Data on the governance structure, Representation of men, women and the disable and the process of governance.	Primary and secondary.	Ex-ante reports and documents, interview

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
	participation in the governance process in the Metropolis?				
Efficiency	Are the Metropolis resources intended for enhancing popular participation in the Metropolis used judiciously?	Are the resources used reflecting improvements in involvements of all categories of people in the governing process of the Metropolis?	Data on the governance structure, Representation of men, women and the disable, the process of governance and the budget for the projects and programmes.	Primary and secondary.	Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved their intended purposes?	Did the projects and programmes implemented enhanced popular participation in the governance process in the Metropolis?	Data on the target of the projects and programmes, progress made in popular participation	Primary and secondary.	Interview, Ex-ante reports and documents
Impact	To what extent have the projects and programmes implemented improve the living standards of the people of the Metropolis?	Are there any increment in the number of women and disable in the governing process in the Metropolis?	Data on vulnerable representation in governance and benefits to the beneficiaries.	Primary and secondary.	Ex-ante reports and documents and Interview
Sustainability	Are policies and regulations put in place to ensure obedience of the projects and programmes for their future development?	Is the culture and the socio-political factors surround the people in the Metropolis taken into consideration during the implementation of the programmes and projects?	Data on policies and regulations, culture and the socio-political factors affecting popular participation in the Metropolis.	Primary and secondary.	Focus group discussion, Ex-ante and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Planning, Coordinating, Monitoring and Evaluation					
Relevance	How appropriate are the Metropolis plans and budgets representing the needs of the people of the Metropolis?	Is the Metropolis budget in consistency with the Metropolis Medium Term Development Plans?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget.	Primary and secondary	Ex-ante reports and documents, interview
Efficiency	are the Metropolis resources scheduled for the preparation of its Medium-Term Development Plan and Budget used judiciously to attain the desire purpose?	Are the qualities of the Metropolis plans and analyzed budgets reflecting the amount of the resources used for it?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget.	Primary and secondary.	Ex-ante reports and documents, interview
Effectiveness	To what extent have the Metropolis plans and budgets achieved and	Were the plans and Budgets completed and implemented on schedule?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget.	Primary and secondary.	Interview, Ex-ante reports and documents.

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
	resolved the basic needs and problems of the Metropolis respectively?				
Impact	How material are the Medium Term Development Plans and Budgets in improving the living standards of the people in the Metropolis?	What are some of the things the people of the Metropolis benefit from the Metropolis Medium Term Development Plans and Budgets?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget, and benefits the people derive from it.	Primary and secondary.	Ex-ante reports and documents and Interview
Sustainability	Do the planning and budgeting processes take into consideration the cultural, political, social and environmental factors surrounding the people of the Metropolis?	Are the beneficiaries of the plans and budgets made aware and involved in the planning and budgeting processes?	Data on the Metropolis Medium Term Development Plan and the Metropolis Budget and its processes.	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview
Governance and Administration					
Relevance	How appropriate are the justice and security projects and programmes in ensuring peace, unity and harmonious environment in the Metropolis?	How are these projects and programmes in dealing justice and security issues to the national policy	National justice and security policies, projects and programmes budgets and payments made, security situation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview and questionnaires and Focus group discussion
Efficiency	Are the Metropolis resources intended for insuring peace and harmony in the Metropolis used judiciously?	Are the justice and security projects and programmes responding to security related issues in the Metropolis on time so as to ensure maximum use of resources in the security area?	Data on the amount of Metropolis resources used for justice and security projects and programmes, security situation in the Metropolis.	Primary and secondary.	On-site observation, Ex-ante reports and documents, interview
Effectiveness	To what extent have the projects achieved justice and security intended purposes in the Metropolis?	Are the rich and laudable ones in the Metropolis not manipulating the security and justice system in the Metropolis?	Data on the sufficiency of the security personnel in the Metropolis, fairness in the Metropolis court, timely responds to security issues and crime rate	Primary and secondary.	Interview, Ex-ante reports and Monitoring and Evaluation systems, Interviews and Focus group discussion.
Impact	To what extent have the justice and security projects and programmes implemented improve the wellbeing of the people of the Metropolis?	Are there any reductions in the crime rate and equitable access to resources in the Metropolis?	Data on the trend of security situation in the Metropolis, trend of crime situation and benefits derived by the beneficiaries.	Primary and secondary.	Ex-ante reports and documents and Interview and Focus group discussion.

Evaluation Criteria	Evaluation Questions		Data Needed	Data Sources	Data Collection Methods
	Main Questions	Sub- Questions			
Sustainability	Were the cultural values of the people of the Metropolis taken into consideration during the implementation of the projects and programmes?	Were the projects and programmes beneficiaries and appropriate stakeholders involved during the implementation of the projects and programmes?	Data on the culture of the people, beneficiaries and stakeholder involvement, progress made by the projects and programmes in the Metropolis.	Primary and secondary.	Focus group discussion, Ex-ante reports and documents and Interview
Others	Are the projects gender friendly?	How were all the categories of people involved in the implementation of the projects?	Gender involvement and structure of the projects	Primary and secondary.	On-site observation, and interview

Source: Author's Construct

7.4.2 The Evaluation Report

The programmes and projects will be evaluated to assess the extent to which their objectives have been achieved. If the programmes and projects fall short of their objectives, the shortcomings and their causes will be identified and analyzed and correctives measures taken to ensure that the objectives are achieved. This requires the District Assembly to provide the required resources to effectively assess the impact of the programmes and projects on the beneficiaries and also serve as a learning experience for those involved in the implementation process to make informed decisions and recommendations.

The Assembly will adopt various types of evaluation to assess extent of implementation of the programmes and projects being executed during the four-year term. The evaluation will also highlight on the impact of the programmes and projects.

The Assembly will in the medium term apply the under-listed evaluation type;

- **Ex-ante evaluation:** conducted before the implementation of a project or programme. Eg. Cost benefit analysis, feasibility studies etc
- **Mid-term evaluation:** it is conducted half-way into the implementation of any development plan or intervention
- **Final or terminal evaluation:** it is conducted to assess the achievements or otherwise made under the implementation of a programme or project
- **Ex-post evaluation:** it is conducted after the implementation of any development intervention to assess the impact of any development intervention

7.5 Participatory M&E

A participatory approach will be adopted for each of these evaluation methods and tools such as community scorecards, interviews and other PRA Methods will be used.

The Evaluation Report will be prepared in accordance with the following form.

7.6 Knowledge Management and Learning

Table 34: Knowledge Mapping Matrix

Knowledge Area	Knowledge Holders	Knowledge Sources	Knowledge Gaps
Project Management	RCC, NDPC	IPMP	Project design, monitoring, feasibility studies
Revenue Mobilization	Ghana Revenue Authority	Ghana Revenue Authority	Dealing rate payers, digitalization of revenue sources,

Source: Author’s Construct

Table 35: Competency Matrix for Learning

Competency	Training Program	Evaluation Criteria	Learning Objectives
Revenue Mobilization	Revenue collection strategies and	Percentage of revenue increasement over the previous year	To improve the revenue mobilization

Competency	Training Program	Evaluation Criteria	Learning Objectives
	management of rate payers		performance of the Assembly
Coordination, Monitoring and Evaluation	Organization development, monitoring and evaluation	Reduction in overtime time of projects	To train key management staff of the Assembly on coordination, monitoring and evaluation of stakeholders, departments and programmes
Project Management	Project development, design and implementation	Number of projects completed on time and attaining desired results	To train key officers of the Assembly on project management

Source: Author’s Construct

7.7 Sustainability, Accountability, and Lessons Learned in Monitoring and Evaluation (M&E)

7.7.1 Sustainability

The guiding philosophy for the sustainability of this plan is that there is a minimum number of persons within a given maximum distance required for optimal operations of social amenities and services. This is based on the fundamental nature of average travelling speed of 4km/h without immediate negative effect on human physiology and cognitive ability. With this principle, it is expected the sustainability aspect of the various programmes and projects of the development will be promoted as well as addressing the social, environmental and economic needs of the people of Cape Coast Metropolis.

The following assumptions are therefore made;

1. Population growth should be within the projected estimates
2. Inflation should not be over 12% during the planned period

7.7.2 Accountability

Some of the accountability assumptions made are as follows;

1. The Assembly to mobilize more than 95% of its projected IGF
2. More than 90% of planned funds from the Central Government should be actualized
3. Agents of the Central Government should implement more than 75% of the physical projects in the city during the plan period
4. Civil Society Organization should implement more than 70% of non-physical projects especially with respect to social protection activities

7.7.3 Lessons Learned

1. Agents of the Central Government implemented more than 75% of the physical projects in the city during the period under review

2. Civil Society Organization undertook more than 60% of non-physical projects especially with respect to social protection sector
3. Less than 60% of funds expected from Central Government were received
4. Inflation affected planned cost of projects at the beginning of the planned period

CHAPTER EIGHT

DEVELOPMENT COMMUNICATION STRATEGY

8.1 Introduction

Communication strategy is meant to inform various stakeholders of the plan implementation processes. It is supposed to indicate the state of implementation, findings, successes, experiences, observations, challenges, weaknesses, impact, suggestions, results and recommendations. The plan communication strategy has been put in place to address the above issues. Variety of communication approaches is being used to reach out to all concerned in an appreciable manner.

The institutions, organizations and individuals whose responsibilities are crucial for the achievements of the overall goal of this plan are the District Assembly, sector departments, the Regional Co-ordinating Council, Ministries, donors, civil society groups, Non-Governmental Organizations, Communities, socio-economic groups and individuals.

8.2 Formulating Communication Strategy

8.2.1 Arrangements for distribution of the quarterly and annual progress reports

In addition to the mandatory recipient of the progress reports on the implementation of the plan, copies will be given to;

1. Heads of Sector department
2. Traditional Authorities
3. The General Assembly members
4. NGOs
5. Local Economic Unions
6. And any other groupings

8.2.2 Creation of awareness

Awareness for the plan will be created through announcements using vans, discussions and broadcast on various FM stations, workshops, publishing the plan on the internet and distributing it through appropriate social media.

8.2.3 Organization of meetings with stakeholders who must then take the messages back to

There will be at least one stakeholder engagement in each quarter and in each electoral area on various development management process and activities of the Assembly. They will serve a point of interaction with the public.

The participant of these workshops will include traditional authorities, transport unions, traders, opinion leaders and other relevant institutions.

8.2.4 Holding of workshops and community meetings at central locations

There will be at least one stakeholder engagement in each quarter and in each electoral area on various development management processes and activities of the Assembly. They will serve a point of interaction with the public.

8.2.5 Use of social media

The Assembly will create a dedicate account on Facebook, LinkedIn, and Twitter through which it will have regular communication with the general public.

A WhatsApp group will be created made up of prominent personalities in communities to deliberate regularly on the development issues of the Assembly. Telegram will also be used to cover a wider generality of the populace.

8.2.6 Promotion

The table below gives details of how the various programme areas of the plan will be promoted, feedback received and acted on.

Table 36: Communication Matrix

Programme	Purpose	Audience	Method / Tools	Time frame	Cost	Responsibility
Road and Transport Management	To create public awareness on the current status and future needs of transport infrastructure and facilities and deliveries in the Metropolis	Community members, traditional authority, CSOs	Festivals, radio, Public hearing	Quarterly	20,000	DUR, CAD, MPCU
Finance and revenue mobilization	To sensitize the public on public financial management system and importance of IGF for development	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	10,000	DED
Education Management	To create the public awareness on how to prevent all forms of disasters in the Metropolis	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	15,000	NADMO
Planning, Coordinating, Monitoring and Evaluation	To create public awareness on the need to ensure safe and smooth transport service provision	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	30,000	MPCU
Health Services Management	To enlighten the public on desired settlement structure and provisioning of settlement enhancing infrastructure in the Metropolis	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	20,000	MPCU
Infrastructure Delivery and Management	To educate the public on the need for strict naming and property addressing in the Metropolis	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	25,000	MPCU
Water Service Delivery	To sensitize the public on how to protect the natural resources of the district for the development of the district	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	15,000	EPA, CSOs
Agriculture Services and Management	To educate the people of the district on how to ensure the prevention of post-harvest losses	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	20,000	MoFA
Trade, Industries and Tourism Development	To ensure collective awareness and involvement in the	Community members, traditional	Radio, community	Quarterly	15,000	MPCU

Programme	Purpose	Audience	Method / Tools	Time frame	Cost	Responsibility
	development of the local economy of the district	authority, CSOs	durbars, public hearing			
Governance and Administration	To help ensure effective and efficient administration of the District Assembly	Assembly Members, all workers in the Metropolis Assembly, Chiefs and Opinion leaders	DA meetings and workshops, radio, Community durbars	Quarterly	40,000	MA
Youth and Social Development	To public awareness involvement of all citizens in the Metropolis in the development of the projects and programmes in the Metropolis	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	15,000	MA
Planning, Coordinating, Monitoring and Evaluation	To ensure conformity and efficiency in planning and budgeting	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	10,000	MPCU
Environmental And Sanitation Management	To sensitize the public on equal rights to justice and security in the Metropolis	Community members, traditional authority, CSOs	Radio, community durbars, public hearing	Quarterly	15,000	MA, CSOs

8.3 Development Communication Committee

Below is the list of the proposed Development Communication Committee;

1. The Presiding Member as Chairperson
2. The Metropolitan Planning Officer
3. Head of Information Service Department as Secretary
4. Public Relations Officer
5. Head of NCCE

ANNEXES

Annex 1 – Prioritization of Development Issues

Table 37: Prioritization of Development Issues

DEVT ISSUES	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials	Inadequate Teacher's Quarters	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Inadequate Nurse's Quarters	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities	Poor Landing sites	Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Undeveloped Tourist Sites	Open Defecation	Waste Management	Climate Change	TOTAL	RANK
Inadequate School Furniture		Inadequate School Furniture	Inadequate School Furniture	Inadequate School Furniture	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Inadequate School Furniture	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities	Inadequate School Furniture	Unemployment	Inadequate School Furniture	Unmotorable road networks	Road Potholes	Inadequate School Furniture	Open Defecation	Waste Management	Climate Change	7	15
Dilapidated classroom	Inadequate School Furniture		Dilapidated classroom	Dilapidated classroom	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Dilapidated classroom	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Dilapidated classroom	Inadequate Storage Facilities	Dilapidated classroom	Unemployment	Dilapidated classroom	Unmotorable road networks	Road Potholes	Dilapidated classroom	Open Defecation	Waste Management	Climate Change	7	16
Insufficient Teaching and Learning Materials	Inadequate School Furniture	Dilapidated classroom		Insufficient Teaching and Learning Materials	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Insufficient Teaching and Learning Materials	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Insufficient Teaching and Learning Materials	Inadequate Storage Facilities	Insufficient Teaching and Learning Materials	Unemployment	Insufficient Teaching and Learning Materials	Unmotorable road networks	Road Potholes	Insufficient Teaching and Learning Materials	Open Defecation	Waste Management	Climate Change	6	17
Inadequate Teacher's Quarters	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials		High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Inadequate Nurse's Quarters	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities	Inadequate Teacher's Quarters	Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Inadequate Teacher's Quarters	Open Defecation	Waste Management	Climate Change	2	21
High Teacher attrition	High Teacher attrition	High Teacher attrition	High Teacher attrition	High Teacher attrition		Inadequate Medical Logistics	High Teacher attrition	High Teacher attrition	Inadequate Medical Staff	Water	General Poverty	Child Poverty	High Teacher attrition	Inadequate Storage Facilities	High Teacher attrition	Unemployment	High Teacher attrition	Unmotorable road networks	Road Potholes	High Teacher attrition	Open Defecation	Waste Management	Climate Change	10	13

CAPE COAST METROPOLITAN ASSEMBLY

DEV'T ISSUES	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials	Inadequate Teacher's Quarters	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Inadequate Nurse's Quarters	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities	Poor Landings sites	Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Undeveloped Tourist Sites	Open Defecation	Waste Management	Climate Change	TOTAL	RANK
Inadequate Medical Logistics	Inadequate Medical Logistics	Inadequate Medical Logistics	Inadequate Medical Logistics	Inadequate Medical Logistics	Inadequate Medical Logistics		Inadequate Medical Logistics	Inadequate Medical Logistics	Inadequate Medical Logistics	Water	General Poverty	Child Poverty	Inadequate Medical Logistics	Inadequate Storage Facilities	Inadequate Medical Logistics	Unemployment	Inadequate Medical Logistics	Unmotorable road networks	Road Potholes	Inadequate Medical Logistics	Open Defecation	Waste Management	Climate Change	12	11
Dilapidated Health Facilities	Dilapidated Health Facilities	Dilapidated Health Facilities	Dilapidated Health Facilities	Dilapidated Health Facilities	High Teacher attrition	Inadequate Medical Logistics		Dilapidated Health Facilities	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Dilapidated Health Facilities	Inadequate Storage Facilities	Dilapidated Health Facilities	Unemployment	Dilapidated Health Facilities	Unmotorable road networks	Road Potholes	Dilapidated Health Facilities	Open Defecation	Waste Management	Climate Change	8	14
Inadequate Nurse's Quarters	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials	Inadequate Nurse's Quarters	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities		Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities	Inadequate Nurse's Quarters	Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Inadequate Nurse's Quarters	Open Defecation	Waste Management	Climate Change	3	20
Inadequate Medical Staff	Inadequate Medical Staff	Inadequate Medical Staff	Inadequate Medical Staff	Inadequate Medical Staff	Inadequate Medical Staff	Inadequate Medical Logistics	Inadequate Medical Staff	Inadequate Medical Staff		Water	General Poverty	Child Poverty	Inadequate Medical Staff	Inadequate Storage Facilities	Inadequate Medical Staff	Unemployment	Inadequate Medical Staff	Unmotorable road networks	Road Potholes	Inadequate Medical Staff	Open Defecation	Waste Management	Climate Change	11	12
Water	Water	Water	Water	Water	Water	Water	Water	Water	Water		Water	Water	Water	Water	Water	Water	Water	Water	Water	Water	Water	Water	Water	22	1
General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	Water		General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	General Poverty	21	2
Child Poverty	Child Poverty	Child Poverty	Child Poverty	Child Poverty	Child Poverty	Child Poverty	Child Poverty	Child Poverty	Child Poverty	Water	General Poverty		Child Poverty	Inadequate Storage Facilities	Child Poverty	Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Child Poverty	Open Defecation	Waste Management	Climate Change	13	10

CAPE COAST METROPOLITAN ASSEMBLY

DEVT ISSUES	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials	Inadequate Teacher's Quarters	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Inadequate Nurse's Quarters	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities	Poor Landings sites	Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Undeveloped Tourist Sites	Open Defecation	Waste Management	Climate Change	TOTAL	RANK
Unregistered PWDs	Unregistered PWDs	Dilapidated classroom	Insufficient Teaching and Learning Materials	Unregistered PWDs	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Unregistered PWDs	Inadequate Medical Staff	Water	General Poverty	Child Poverty		Inadequate Storage Facilities	Unregistered PWDs	Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Unregistered PWDs	Open Defecation	Waste Management	Climate Change	6	18
Inadequate Storage Facilities	Inadequate Storage Facilities	Inadequate Storage Facilities	Inadequate Storage Facilities	Inadequate Storage Facilities	Inadequate Storage Facilities	Inadequate Storage Facilities	Inadequate Storage Facilities	Inadequate Storage Facilities	Inadequate Storage Facilities	Water	General Poverty	Inadequate Storage Facilities	Inadequate Storage Facilities		Inadequate Storage Facilities	Unemployment	Inadequate Storage Facilities	Unmotorable road networks	Road Potholes	Inadequate Storage Facilities	Open Defecation	Waste Management	Climate Change	14	9
Poor Landings sites	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials	Inadequate Teacher's Quarters	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Inadequate Nurse's Quarters	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities		Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Undeveloped Tourist Sites	Open Defecation	Waste Management	Climate Change	0	23
Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	Water	General Poverty	Unemployment	Unemployment	Unemployment	Unemployment		Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	Unemployment	20	3
Poor Market Conditions	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials	Poor Market Conditions	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Poor Market Conditions	Inadequate Medical Staff	Water	General Poverty	Poor Market Conditions	Poor Market Conditions	Inadequate Storage Facilities	Poor Market Conditions	Unemployment		Unmotorable road networks	Road Potholes	Undeveloped Tourist Sites	Open Defecation	Waste Management	Climate Change	5	19
Unmotorable road networks	Unmotorable	Unmotorable	Unmotorable	Unmotorable	Unmotorable	Unmotorable	Unmotorable	Unmotorable	Unmotorable	Water	General	Unmotorable	Unmotorable	Unmotorable	Unmotorable	Unemployment	Unmotorable		Unmotorable	Unmotorable	Open Defecation	Waste Mana	Climate	16	7

CAPE COAST METROPOLITAN ASSEMBLY

DEVT ISSUES	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials	Inadequate Teacher's Quarters	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Inadequate Nurses' Quarters	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities	Poor Landings sites	Unemployment	Poor Market Conditions	Unmotorable road networks	Road Potholes	Undeveloped Tourist Sites	Open Defecation	Waste Management	Climate Change	TOTAL	RANK	
	road networks	road networks	road networks	road networks	road networks	road networks	road networks	road networks	road networks		Poverty	road networks	road networks	road networks	road networks		road networks		road networks	road networks		gement	Change			
Road Potholes	Road Potholes	Road Potholes	Road Potholes	Road Potholes	Road Potholes	Road Potholes	Road Potholes	Road Potholes	Road Potholes	Water	General Poverty	Road Potholes	Road Potholes	Road Potholes	Road Potholes	Unemployment	Road Potholes	Unmotorable road networks		Road Potholes	Open Defecation	Waste Management	Climate Change	15	8	
Undeveloped Tourist Sites	Inadequate School Furniture	Dilapidated classroom	Insufficient Teaching and Learning Materials	Inadequate Teacher's Quarters	High Teacher attrition	Inadequate Medical Logistics	Dilapidated Health Facilities	Inadequate Nurses' Quarters	Inadequate Medical Staff	Water	General Poverty	Child Poverty	Unregistered PWDs	Inadequate Storage Facilities	Undeveloped Tourist Sites	Unemployment	Undeveloped Tourist Sites	Unmotorable road networks	Road Potholes		Open Defecation	Waste Management	Climate Change	2	22	
Open Defecation	Open Defecation	Open Defecation	Open Defecation	Open Defecation	Open Defecation	Open Defecation	Open Defecation	Open Defecation	Open Defecation	Water	General Poverty	Open Defecation	Open Defecation	Open Defecation	Open Defecation	Unemployment	Open Defecation	Open Defecation	Open Defecation	Open Defecation		Waste Management	Climate Change	17	6	
Waste Management	Waste Management	Waste Management	Waste Management	Waste Management	Waste Management	Waste Management	Waste Management	Waste Management	Waste Management	Water	General Poverty	Waste Management	Waste Management	Waste Management	Waste Management	Unemployment	Waste Management	Waste Management	Waste Management	Waste Management	Waste Management		Waste Management		19	4
Climate Change	Climate Change	Climate Change	Climate Change	Climate Change	Climate Change	Climate Change	Climate Change	Climate Change	Climate Change	Water	General Poverty	Climate Change	Climate Change	Climate Change	Climate Change	Unemployment	Climate Change	Climate Change	Climate Change	Climate Change	Climate Change	Climate Change	Waste Management		18	5
TOTAL	7	7	6	2	10	12	8	3	11	22	21	13	6	14	0	20	5	16	15	2	17	19	18			
RANK	15	16	17	21	13	11	14	20	12	1	2	10	18	9	23	3	19	7	8	22	6	4	5			

Annex 2 – Strategic Environmental Impact Assessment

Annex 2.1 - Sustainability Analysis of the Issues (internal consistency/compatibility)

In an effort to ascertain the sustainability of the Medium-Term Development Plan, 2026-2029 of Cape Coast Metropolitan Assembly, the prioritised issues with positive significant impacts were subjected to strategic environmental analysis. This involved assessing the internal consistency design to establish the relationship between the prioritized adopted issue and the four sustainability criteria of the SEA consisting of the Natural Resources, Socio-cultural Issues, Economic Issues, and Institutional Issues.

The issues were also subjected to compatibility assessment to determine how they relate to or support each other to achieve the objectives of the MTDP. Where the relationship were positive, it drew attention to the fact that the issues should be addressed be holistically. On the other hand, where the relationship was negative, the MPCU reconsidered the issues adopted. The detailed application of the internal consistency/compatibility analysis, are presented in the table below:

Table 38 : Agriculture Services and Management

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 345
Biodiversity: protection and conservation of biodiversity		(0) 1 2 345
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 345
Desertification: Reduce the incidence of desertification		(0) 1 2 345
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 345
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2345
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2345
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2345
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2345
Food security: Enhancement of soil fertility		(0) 1 2345
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 345
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 345
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 345
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 345
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 345

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 345
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2345
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 345
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2345
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 345
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 345
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 34 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 345
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 345
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 345
Human Rights		(0) 1 2 345
Access to information		(0) 1 2 345
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 345

Table 39 : Road and Transport Management

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 345
Biodiversity: protection and conservation of biodiversity		(0) 1 2 345
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 345
Desertification: Reduce the incidence of desertification		(0) 1 2 345
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 345
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2345
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2345
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2345
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2345
Food security: Enhancement of soil fertility		(0) 1 2345

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 40 : Trade, Industries and Tourism Development

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Biodiversity: protection and conservation of biodiversity		(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Desertification: Reduce the incidence of desertification		(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 3 4 5
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 3 4 5
Food security: Enhancement of soil fertility		(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 41 : Youth and Social Development

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Biodiversity: protection and conservation of biodiversity		
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Desertification: Reduce the incidence of desertification		
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimized.	Quantity /type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 3 4 5
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 3 4 5
Food security: Enhancement of soil fertility		(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 42 : Education Management

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Biodiversity: protection and conservation of biodiversity		(0) 1 2 3 4 5
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Desertification: Reduce the incidence of desertification		(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 3 4 5
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		0
Food security: Enhancement of soil fertility		0
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 345
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 345
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 345
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 345
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2345
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 345
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 345
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 345
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 345
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 345
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 345
Human Rights		(0) 12 345
Access to information		(0) 12 345
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 12 345

Table 43: Water Service Delivery

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 345
Biodiversity: protection and conservation of biodiversity		(0) 1 2 345
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 345
Desertification: Reduce the incidence of desertification		(0) 1 2 345
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 345
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2345
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2345
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2345
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 345
Food security: Enhancement of soil fertility		(0) 1 2 345

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 44 : Environmental And Sanitation Management

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Biodiversity: protection and conservation of biodiversity		
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Desertification: Reduce the incidence of desertification		(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 3 4 5
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 3 4 5
Food security: Enhancement of soil fertility		(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 45 : Governance and Administration

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Biodiversity: protection and conservation of biodiversity		
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Desertification: Reduce the incidence of desertification		
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 3 4 5
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 3 4 5
Food security: Enhancement of soil fertility		(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 46 : Financial Management and revenue mobilization

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Biodiversity: protection and conservation of biodiversity		
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Desertification: Reduce the incidence of desertification		
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 3 4 5
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 3 4 5
Food security: Enhancement of soil fertility		(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 345
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 345
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 345
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 345
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 345
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 345
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 34 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 345
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 345
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 345
Human Rights		(0) 1 2 345
Access to information		(0) 1 2 345
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 345

Table 47 : Health Service Delivery

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 345
Biodiversity: protection and conservation of biodiversity		
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 345
Desertification: Reduce the incidence of desertification		
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 345
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2 345
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 345
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 345
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 345
Food security: Enhancement of soil fertility		(0) 1 2 345
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 48 : Infrastructure Delivery and Management

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Biodiversity: protection and conservation of biodiversity		
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Desertification: Reduce the incidence of desertification		(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 3 4 5
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 3 4 5
Food security: Enhancement of soil fertility		(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilising local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 49 : Planning, Coordinating, Monitoring and Evaluation

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
EFFECTS ON NATURAL RESOURCES		
Protected Areas and Wildlife: should be conserved, and these resources should be enhanced where practical.	Sensitive areas shown on maps	(0) 1 2 3 4 5
Biodiversity: protection and conservation of biodiversity		
Degraded Land: Areas vulnerable to degradation should be avoided, and already degraded land should be enhanced.	Vulnerable areas shown on maps	(0) 1 2 3 4 5
Desertification: Reduce the incidence of desertification		(0) 1 2 3 4 5
Energy: The Activity should encourage efficient energy use, and maximize use of renewable rather than fossil fuels.	Quantity and type of fuel/energy to be identified	(0) 1 2 3 4 5
Pollution: Discharges of pollutants and waste products to the atmosphere, water and land should be avoided or minimised.	Quantity /type of pollutants and waste to be identified	(0) 1 2 3 4 5
Use of Raw Materials: All raw materials should be used with maximum efficiency, and recycled where practical.	Quantity and type of materials	(0) 1 2 3 4 5
Rivers and Water bodies: should retain their natural character and reduce water stresses especially those affecting internationally shared basins	Minimum flows/ water levels to be set	(0) 1 2 3 4 5
Sea level rise: Reduce vulnerability to sea level rise (eg high temperature rise, emissions, etc.)		(0) 1 2 3 4 5
Food security: Enhancement of soil fertility		(0) 1 2 3 4 5
EFFECTS ON SOCIAL AND CULTURAL CONDITIONS		
Local Character: and cohesion of local communities should be and enhanced where practical.	Opinions of local communities to be assessed	(0) 1 2 3 4 5
Health and Well-being: The Activity should benefit the work force, and local communities in terms of reduction in the incidence of vector, water, and air borne diseases and generally health and well-being.	Number of People exposed to water borne disease, or lacking adequate food and shelter to be assessed	(0) 1 2 3 4 5
Women and children: Improve livelihood of women and children.	Number of women to be empowered	(0) 1 2 3 4 5
Job Creation: The activity should create jobs for local people particularly women and young people.	Number of people to be employed	(0) 1 2 3 4 5
Participation: Active participation and involvement of local communities should be encouraged (especially vulnerable and excluded sections).	Level of participation proposed	(0) 1 2 3 4 5
Access to Land: Activity should improve access to land.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Water: Activity should improve access to water.	Number of the poor to be assisted	(0) 1 2 3 4 5
Access to Transport: Activity should improve access to transport.	Number of the poor to be assisted	(0) 1 2 3 4 5
Sanitation: Activity should improve sanitation.	Number of the poor to be assisted	(0) 1 2 3 4 5
Equity: Adverse and beneficial impacts from development should be distributed equitably and should not discriminate against any groups, especially vulnerable and excluded people.	Number of the poor to be to benefit on equitable terms	(0) 1 2 3 4 5

CRITERIA – BASIC AIMS AND OBJECTIVES	INDICATORS	PERFORMANCE MEASURE
Vulnerability and Risk: of drought, bushfire, floods crises and conflicts and epidemics should be reduced.	Occurrence to be noted and monitored	(0) 1 2 3 4 5
EFFECTS ON THE ECONOMY		
Growth: The PPP should result in development that encourages strong and stable conditions of economic growth.	Economic Output to be evaluated	(0) 1 2 3 4 5
Use of local materials and services: The PPP should result in the use of raw materials and services from local industries where possible.	Description of sources	(0) 1 2 3 4 5
Local Investment of Capital: Development should encourage the local retention of capital and the development of downstream industries, utilizing local raw materials, products and labour.	Description of investment strategy	(0) 1 2 3 4 5
INSTITUTIONAL ISSUES		
Adherence to democratic principles		(0) 1 2 3 4 5
Human Rights		(0) 1 2 3 4 5
Access to information		(0) 1 2 3 4 5
Regulation/Compliance: PPP should ensure best practice and compliance with environmental/industry standards and guidelines.		(0) 1 2 3 4 5

Table 50: Key for SEA Analysis

0	1	2	3	4	5
Not Relevant	Works strongly against the aim	Works against the aim	On balance – has neutral effects on the aim	Supports the aim	Strongly support the aim

Annex 2.2 Compatibility Matrix for the Analysis of District Activities against each other

Table 51: Compatibility Matrix for the Analysis of Programmes Against each other

DEVT PROGRAMMES		1	2	3	4	5	6	7	8	9	10	11	12
		Agriculture Services and Management	Road and Transport Management	Trade, Industries and Tourism Development	Youth and Social Development	Education Management	Water Service Delivery	Environmental And Sanitation Management	Governance and Administration	Financial Management and revenue mobilization	Health Service Delivery	Infrastructure Delivery and Management	Planning, Coordinating, Monitoring and Evaluation
1	Agriculture Services and Management		X	X	X	X	X	X	X	X	X	X	X
2	Road and Transport Management			X	X	X	X	X	X	X	X	X	X
3	Trade, Industries and Tourism Development				X	X	X	X	X	X	X	X	X
4	Youth and Social Development					X	X	X	X	X	X	X	X
5	Education Management						X	X	X	X	X	X	X
6	Water Service Delivery							X	X	X	X	X	X
7	Environmental And Sanitation Management								X	X	X	X	X
8	Governance and Administration									X	X	X	X
9	Financial Management										X	X	X

DEVT PROGRAMMES		1	2	3	4	5	6	7	8	9	10	11	12
		Agriculture Services and Management	Road and Transport Management	Trade, Industries and Tourism Development	Youth and Social Development	Education Management	Water Service Delivery	Environmental And Sanitation Management	Governance and Administration	Financial Management and revenue mobilization	Health Service Delivery	Infrastructure Delivery and Management	Planning, Coordinating, Monitoring and Evaluation
	and revenue mobilization												
10	Health Service Delivery											X	X
11	Infrastructure Delivery and Management												X
12	Planning, Coordinating, Monitoring and Evaluation												

Key - (X):Mutually supportive; (-) : Potential to conflict with each other; (O) No significant interaction

Table 52 : Compatibility matrix record sheet

No.	Score	Reason for (in)compatibility
1&2	x	Good road network will contribute to Agriculture Services and Management
1&3	x	Production of food will create jobs and improve local economic
1&4	x	Agriculture Services and Management will contribute to improving the status the vulnerable and the marginalized
1&5	x	Education will provide evidence-based knowledge to improve Agriculture Services and Management
1&6	x	Agriculture Services and Management has positive impact on potable water
1&7	x	Good environmental practices will contribute toward food security
1&8	x	Proper governance of the various actors in the Metropolis will enhance food security and its safety
1&9	x	Food production will broaden the rate base of the Assembly
1&10	x	Proper nutrition will contribute towards general health being of the citizenry
1&11	x	Proper land use planning will ensure available arable land for food production
1&12	x	Regular monitoring and evaluation will enhance adequate provision of food in the Metropolis
2&3	x	Good road networks contribute directly to develop the local economy
2&4	x	Good road network will improve accessibility of social goods by all including the vulnerable
2&5	x	Good road network will reduce traveling time to schools
2&6	x	Good road networks will improve private sector involvement in potable water provision
2&7	x	Good sanitation and environment will reduce the rate of deterioration of road networks
2&8	x	Good governance will improve the road network system in the Metropolis
2&9	x	Adequate internally generated revenue will support improvement of road conditions
2&10	x	Good road networks will have direct impact on access to health services by the populace
2&11	x	Land Use planning will contribute to proper demarcation of road networks
2&12	x	Regular monitoring and evaluation will road networks are in good conditions all year round
3&4	x	Good and decent jobs will increase the income levels of the poors and the vulnerable
3&5	x	Provision of education in the Metropolis can serve as source of job generation in the Metropolis
3&6	x	Water provision will generate jobs for the citizenry and contribute to local economic development
3&7	x	Good sanitation and environment will provide job opporrunities for the citizens
3&8	x	Good governance will generate decent jobs and develop local business
3&9	x	Good LED system will have direct impact on revenue mobilization in the Metropolis
3&10	x	Good health services will contribute towards health working population
3&11	x	Land Use planning will contribute to location of economic infrastructure
3&12	x	Regular coordination, monitoring and evaluation of various actors will generate decent jobs and develop the local economy
4&5	x	All persons of different category need good education to unearth their potential
4&6	x	Water is required for easy access by the poor and vulnerable
4&7	x	Good sanitation and environment will impact positively on the state of poor and the vulnerable in the Metropolis
4&8	x	Good governance will ensure inclusiveness of all in the development efforts
4&9	x	All Inclusive society will contribute towards revenue collection for mutually beneficial relationships
4&10	x	Good health services will contribute towards general well-being all citizens
4&11	x	Land Use planning will contribute to location of sectors projects for easy accessibility by all
4&12	x	Regular monitoring and evaluation will reduce adverse effect of development projects on the vulnerable
5&6	x	Water is required for effective management of schools
5&7	x	Good sanitation and environment will have direct impact on educational system

No.	Score	Reason for (in)compatibility
5&8	x	Good governance will raise the performance of school children
5&9	x	Adequate internally generate revenue will support management of educational system
5&10	x	Good health services will contribute towards improved academic performance of school children and teachers
5&11	x	Land Use planning will contribute to location of educational facilities
5&12	x	Regular monitoring and evaluation will ensure that level of education improve
6&7	x	Good sanitation and environment have direct availability of potable water
6&8	x	Good governance will improve availability of potable water
6&9	x	Adequate internally generate revenue will support provision of potable water
6&10	x	Potable water will reduce the incidence of communicable diseases
6&11	x	Land Use planning will contribute to location of water facilities in communities
6&12	x	Coordination, monitoring and evaluation of various sector activities will guarantee adequate and equitable production of potable water
7&8	x	Good governance will protect the natural and built environment including sanitation
7&9	x	Good sanitation and environment management system will provide additional source of revenue
7&10	x	Good environmental sanitation and protection will reduce the incidence of communicable diseases
7&11	x	Land Use planning will contribute to environmental sanitation and protection
7&12	x	Regular monitoring and evaluation will compliance with environmental safeguards and sanitation
8&9	x	Good governance will improve the revenue base of the Assembly
8&10	x	The governance system will have direct impact on health service delivery
8&11	x	Land Use planning will contribute towards effective service delivery
8&12	x	Regular coordination, monitoring and evaluation will ensure effective management
9&10	x	Good health services will contribute towards health working population who will pay levies
9&11	x	Land Use planning will contribute towards effective exercises
9&12	x	Regular coordination, monitoring and evaluation will direct imorove revenue mobilization
10&11	x	Land Use planning will contribute to location of health facilities for effective delivery
10&12	x	Regular monitoring and evaluation will promote the general welllbeing all citizens
11&12	x	Regular monitoring and evaluation will compliance with development control

Annex 3 – Maintenance Plan

Table 53: 2026 Maintenance Plan

NO.	TYPE OF INFRASTRUCTURE / ASSET	TYPE OF MAINTENANCE	SCHEDULE OF MAINTENANCE		ESTIMATED COST OF MAINTENANCE	LOCATION	RESPONSIBILITY
			START DATE	END DATE			
1	Street light maintenance and Electrical materials	Wiring, replacement of bulbs	2/01/2026	31/12/2026	320,000.00	METRO WIDE	Metro Works
2	Maintenance works at the Assembly Block	Rehabilitation, Painting and Re roofing	2/01/2026	31/12/2026	32,619.18	CCMA	Metro Works
3	Replacement of damaged roof at St.Andrew Anglican M/A Basic School at Taido	Re-roofing,	2/01/2026	21/04/2026	12,540.00	TAIDO	Metro Works
4	Repair/Maintenance of Jubilee Park and Town Hall	Panting	2/01/2026	21/04/2026	20,000.00	BAKAANO	Metro Works
5	Maintenance works at the New Kotokuraba market and other markets in the metropolis	Replacement of Bulbs	2/01/2026	30/12/2026	100,000.00	KOTOKURABA	Metro Works
6	Renovation of community Toilet(MP Cape Coast South)	Replacement of Damaged toilet Seat	2/01/2026	30/12/2026	40,000.00	METRO WIDE	Metro Works
7	Rehabilitation of school's in the metropolis	Rehabilitation	2/01/2026	30/12/2026	40,000.00	METRO WIDE	Metro Works
8	Remedial works at old district court for works and physical planning department	Rehabilitation	2/06/2026	30/09/2026	22,619.18	CCMA	Metro Works
9	Drilling and mechanization of Boreholes at the kotokuraba Market	Supply of boreholes	2/06/2026	30/09/2026	40,686.45	KOTOKURABA	Metro Works
10	Demolishing and repair of septic tank at Wesley Girl's High school	REPAIRS	2/01/2026	31/12/2026	11,654.00	KAKUMDO	Metro Works
11	Maintenance of Public Toilets	Replacement of toilet seat and provision of pipes	2/01/2026	31/12/2026	10,000.00	METRO WIDE	Metro Works
12	Repair works at the abbatoir at Amoakofua	Plastering	2/06/2026	30/09/2026	18,626.05	AMOAKOFUA	Metro Works
13	Rehabilitation of 10-seater KVIP	Rehabilitation	2/06/2026	30/09/2026	10,000.00	ANKAFUL	Metro Works
14	Provision of Submercible pump and electricity connection for various public toilets	Wiring	02/01/2026	31/12/2026	56,150.00	METRO WIDE	Metro Works
15	Rehabilitation of Residential Buildings	Rehabilitation	02/01/2026	31/12/2026	40,000.00	METRO WIDE	Metro Works

Table 54: 2027 Maintenance Plan

NO.	TYPE OF INFRASTRUCTURE\ ASSET	TYPE OF MAINTENANCE	SCHEDULE OF MAINTENANCE		ESTIMATED COST OF MAINTENANCE	LOCATION	RESPONSIBILITY
			START DATE	END DATE			
1	Construction of an office complex for department of works & spatial planning dept	Painting	02/01/2027	31/12/2027	15,000.00	Ccma	Metro.wks dept.
2	Rehabilitation of public schools	Re-roofing	02/01/2027	31/12/2027	150,000.00	Metro wide	Metro.works dept.
3	Rehabilitation of residential properties	Painting	02/01/2027	31/12/2027	80,000.00	Metro wide	Metro.works dept.
4	Rehabilitation of official buildings	Rehabilitation	02/01/2027	31/12/2027	19,000.00	Metro wide	Metro.works dept.
5	Street lights maintenance works	Replacement of bulbs	02/01/2027	31/12/2027	19,000.00	Metro wide	Metro.works dept.
6	Rehabilitation and upgrading of ekon chps	Rehabilitation	02/01/2027	31/12/2027	21,000.00	Ekon	Metro.works dept.
7	Rehabilitation of bathroom at the office of the formal south sub-metro kotokuraba	Rehabilitation	02/01/2027	31/12/2027	14,000.00	Kotokuraba	Metro.works dept.
8	Minor works on the abattoir at amoakofoa	Plastering	02/01/2027	31/12/2027	7,000.00	Amoakofua	Metro.works dept.
9	Drilling and mechanisation of borehole-brofoyedur, ekon.	Supply of bore holes	02/01/2027	31/12/2027	16,000.00	Brofoyedur,ekon	Metro.works dept.
10	Completion of jhs block at ekon jhs	Provision of materials for completion	02/01/2027	31/12/2027	45,000.00	Ekon	Metro.works dept.
11	Completion of accomodation for metro director of education at 3 rd ridge	Rehabilitation	02/01/2027	31/12/2027	119,000.00	3 rd ridge	Metro.works dept.
12	Construction of 6-unit nurses quarters at west end	Rehabilitation	02/01/2027	31/12/2027	18,000.00	West end	Metro.works dept.
13	Grading and gravelling works on selected roads in cape coast (16km)	Replacement of toilet seat and provision of pipes	02/01/2027	31/12/2027	150,700.00	Metrowide	Metro.works dept.
14	Construction of speed humps on ayensu road (4no.) Jukwa road at kadumdo (2no.)	Plastering	02/01/2027	31/12/2027	80,445.20	Jukwa, kakumdo	Urban roads Dept.
15	Construction of well-equipped laboratory	Rehabilitation	02/01/2027	31/12/2027		Ccma	Metro.works dept.
16	Construction of well certified hatchery	Rehabilitation	02/01/2027	31/12/2027	70,000.00	Ccma	Metro.works dept.
17	Construction of building fish storage facilities such as cold stores	Rehabilitation	02/01/2027	31/12/2027	120,000.00	Ccma	Metro.works dept.

Table 55: 2028 Maintenance Plan

NO.	TYPE OF INFRASTRUCTURE\ ASSET	TYPE OF MAINTENANCE	SCHEDULE OF MAINTENANCE		ESTIMATED COST OF MAINTENANCE	LOCATION	RESPONSIBILITY
			START DATE	END DATE			
1	Construction of an office complex for department of works & spatial planning dept	Painting	02/01/2028	31/12/2028	15,000.00	Ccma	Metro.wks dept.
2	Rehabilitation of public schools	Painting, roofing	02/01/2028	31/12/2028	100,000.00	Metrowide	Metro.wks dept.
3	Rehabilitation of residential properties	Adjusting, lubrication	02/01/2028	31/12/2028	19,000.00	Metrowide	Metro.wks dept.
4	Rehabilitation of official buildings	Painting	02/01/2028	31/12/2028	19,000.00	Metrowide	Metro.wks dept.
5	Rehabilitation of bathroom at the office of the formal south sub-metro kotokuraba	Painting, adjusting	02/01/2028	31/12/2028	10,000.00	Ekon	Metro.wks dept.
6	Minor works on the abattoir at amoakofoa	Plastering	02/01/2028	31/12/2028	14,000.00	Kotokuraba	Metro.wks dept.
7	Completion of jhs block at ekon jhs	Roofing	02/01/2028	31/12/2028	50,000.00	Amoakofoa	Metro.wks dept.
8	Completion of accommodation for metro director of education at 3 rd ridge	Painting,	02/01/2028	31/12/2028	160,000.00	Brofoyedur	Metro.wks dept.
9	Construction of 6-unit nurses quarters at west end	Rehabilitation	02/01/2028	31/12/2028	45,000.00	West end	Metro.wks dept.
10	Street light maintenance	Replacement of Bulbs	02/01/2028	31/12/2028	119,000.00	Metowide	Metro.wks dept.
11	Grading and gravelling works on selected roads in cape coast (16km)	Gravel works	02/01/2028	31/12/2028	160,000.00	Cape coast north	Roads management
12	Construction of well certified hatchery	Rehabilitation	02/01/2028	31/12/2028	150,700.00	Ccma	Metro.wks dept.
13	Construction of well-equipped laboratory	Rehabilitation	02/01/2028	31/12/2028	80,445.20	Ccma	Metro.wks dept.
14	Construction of building fish storage facilities such as cold stores	Rehabilitation	02/01/2028	31/12/2028	130,000.00	Ccma	Metro.wks dept.

Table 56: 2029 Maintenance Plan

NO.	TYPE OF INFRASTRUCTURE / ASSET	TYPE OF MAINTENANCE	SCHEDULE OF MAINTENANCE		ESTIMATED COST OF MAINTENANCE	LOCATION	RESPONSIBILITY
			STARTDATE	END DATE			
1	Construction of an office complex for department of works & spatial planning dept	Painting	02/01/2029	31/12/2029	15,000.00	Ccma	Metro.wks dept
2	Rehabilitation of public schools	Painting, roofing	02/01/2029	31/12/2029	100,000.00	Metrowide	Metro.wks dept
3	Rehabilitation of residential properties	Painting, roofing	02/01/2029	31/12/2029	19,000.00	Metrowide	Metro.wks dept
4	Rehabilitation of official buildings	Painting	02/01/2029	31/12/2029	19,000.00	Metrowide	Metro.wks dept
5	Street lights maintenance works	Replacement of Bulbs	02/01/2029	31/12/2029	10,000.00	Metrowide	Metro.wks dept
6	Rehabilitation and upgrading of ekon chps	Painting	02/01/2029	31/12/2029	14,000.00	Ekon	Metro.wks dept
7	Rehabilitation of bathroom at the office of the formal south sub-metro Kotokuraba	Roofing	02/01/2029	31/12/2029	50,000.00	Kotokuraba	Metro.wks dept
8	Minor works on the abattoir at amoakofoa	Painting,	02/01/2029	31/12/2029	160,000.00	Amoakofoa	Metro.wks dept
9	Drilling and mechanization of borehole-brofoyedur, ekon.	Supply of boreholes	02/01/2029	31/12/2029	45,000.00	Brofoyedur	Metro.wks dept
10	Construction of 6-unit nurses quarters at west end	Replacement of Bulbs	02/01/2029	31/12/2029	119,000.00	West end	Metro.wks dept
11	Grading and gravelling works on selected roads in cape coast (16km)	Gravelling	02/01/2029	31/12/2029	160,000.00	Metowide	Urban roads department
12	Construction of ultra-modern bus terminal		02/01/2029	31/12/2029	150,700.00	Abura	Metro.wks dept
13	Construction of well certified hatchery		02/01/2029	31/12/2029	160,445.20	Ccma	Metro.wks dept
14	Construction of well-equipped laboratory	Painting, supply of laboratory equipment	02/01/2029	31/12/2029	90,000.00	Ccma	Metro.wks dept
15	Construction of building fish storage facilities such as cold stores	Supply of freezers	02/01/2029	31/12/2029	15,000.00	Ccma	Metro.wks dept
16	Construction of a metro pound		02/01/2029	31/12/2029	140,000.00	Ccma	Environmental And Sanitation Management waste management

Annex 4 – Public Hearings

Annex 4.1 - Public Engagement

Annex 4.1.1 Institutional Engagements

Venue: - Office Premises of Public Institutions, Cape Coast

Date: May 6-30, 2025

- a. Medium of invitations, notices, announcements issued for participation:
 - i. letters
 - ii. WhatsApp
- b. Names of special/interest groups & individuals invited:
 - i. All heads and key staff
- c. Total Number of Persons at hearing: 250
- d. Gender Ratio/Percentage represented (or give a head count of women): 51
- e. Language(s) used at hearing: **English**
- f. Major Issues at Public Hearing (in order of importance):
 - Governance, Governance and Administration (general administration, planning coordination, human resource, security, legislative oversight)
- g. Main controversies and major areas of complaints: **none**
- h. Proposals for the resolution of the above controversies and complaints: **none**
- i. Unresolved questions or queries: **n/a**
- j. At what level are these unresolved problems going to be resolved and why: **n/a**
- k. A Brief Comment on General Level of Participation: **n/a**

Annex 4.1.2 Engagement with Elected Assembly Members

Venue: - Office Premises of Public Institutions, Cape Coast

Date: May 16, 2025

- a. Medium of invitations, notices, announcements issued for participation:
 - iii. letters
 - iv. WhatsApp
- b. Names of special/interest groups & individuals invited:
 - ii. Elected Assembly Members
- c. Total Number of Persons at hearing: 57
- d. Gender Ratio/Percentage represented (or give a head count of women): 6
- e. Language(s) used at hearing: **English and Fante**
- f. Major Issues at Public Hearing (in order of importance):
 - Social development (Education, health, youth development, sports, Youth and Social Development and STEM Education)
 - Economic development (tourism, agriculture, fisheries, trade and industry)
 - Infrastructure delivery and management (water, energy, road, transport, public and spatial planning)
 - Environmental and sanitation management (climate change, disaster prevention, waste management)
 - Governance, Governance and Administration (general administration, planning coordination, human resource, security, legislative oversight)
- g. Main controversies and major areas of complaints: **none**
- h. Proposals for the resolution of the above controversies and complaints: **none**
- i. Unresolved questions or queries: **n/a**
- j. At what level are these unresolved problems going to be resolved and why: **n/a**
- k. A Brief Comment on General Level of Participation: **n/a**

Annex 4.1.3 Heads of Basic Schools

Venue: -

Date: June 9, 2025

- a. Medium of invitations, notices, announcements issued for participation:
 - v. letters
 - vi. WhatsApp

- b. Names of special/interest groups & individuals invited:
 - iii. All heads and key staff
- c. Total Number of Persons at hearing: 250
- d. Gender Ratio/Percentage represented (or give a head count of women): 51
- e. Language(s) used at hearing: **English**
- f. Major Issues at Public Hearing (in order of importance):
 - Social development (Education, health, youth development, sports, Youth and Social Development and STEM Education)
- g. Main controversies and major areas of complaints: **none**
- h. Proposals for the resolution of the above controversies and complaints: **none**
- i. Unresolved questions or queries: **n/a**
- j. At what level are these unresolved problems going to be resolved and why: **n/a**
- k. A Brief Comment on General Level of Participation: **n/a**

Annex 4.1.4 Heads of Senior High Schools

Venue: - CCMA Conference Room *Date: June 25, 2025*

- a. Medium of invitations, notices, announcements issued for participation:
 - i. letters
 - ii. WhatsApp
- b. Names of special/interest groups & individuals invited:
 - iv. All heads and key staff
- c. Total Number of Persons at hearing: 250
- d. Gender Ratio/Percentage represented (or give a head count of women): 51
- e. Language(s) used at hearing: **English**
- f. Major Issues at Public Hearing (in order of importance):
 - Social development (Education, health, youth development, sports, Youth and Social Development and STEM Education)
 - Economic development (tourism, agriculture, fisheries, trade and industry)
 - Infrastructure delivery and management (water, energy, road, transport, public and spatial planning)
 - Environmental and sanitation management (climate change, disaster prevention, waste management)
 - Governance, Governance and Administration (general administration, planning coordination, human resource, security, legislative oversight)
- g. Main controversies and major areas of complaints: **none**
- h. Proposals for the resolution of the above controversies and complaints: **none**
- i. Unresolved questions or queries: **n/a**
- j. At what level are these unresolved problems going to be resolved and why: **n/a**
- k. A Brief Comment on General Level of Participation: **n/a**

Annex 4.1.5 Religious Leaders

Venue: - CCMA Conference Room *Date: July 3, 2025*

- l. Medium of invitations, notices, announcements issued for participation:
 - iii. letters
 - iv. WhatsApp
- m. Names of special/interest groups & individuals invited:
 - v. All heads and key staff
- n. Total Number of Persons at hearing: 250
- o. Gender Ratio/Percentage represented (or give a head count of women): 51

- p. Language(s) used at hearing: **English**
- q. Major Issues at Public Hearing (in order of importance):
- Social development (Education, health, youth development, sports, Youth and Social Development and STEM Education)
 - Economic development (tourism, agriculture, fisheries, trade and industry)
 - Infrastructure delivery and management (water, energy, road, transport, public and spatial planning)
 - Environmental and sanitation management (climate change, disaster prevention, waste management)
 - Governance, Governance and Administration (general administration, planning coordination, human resource, security, legislative oversight)
- r. Main controversies and major areas of complaints: **none**
- s. Proposals for the resolution of the above controversies and complaints: **none**
- t. Unresolved questions or queries: **n/a**
- u. At what level are these unresolved problems going to be resolved and why: **n/a**
- v. A Brief Comment on General Level of Participation: **n/a**

Annex 4.1.6 Special Review Exercise by Department of Geography and Regional Planning

Venue: - Geography and Regional Planning *Date: June 25, 2025*

- a. Medium of invitations, notices, announcements issued for participation:
- i. WhatsApp
- b. Names of special/interest groups & individuals invited:
- c. Total Number of Persons at hearing: 250
- d. Gender Ratio/Percentage represented (or give a head count of women): 51
- e. Language(s) used at hearing: **English**
- f. Major Issues at Public Hearing (in order of importance):
- Environmental and sanitation management (climate change, disaster prevention, waste management)
- g. Main controversies and major areas of complaints: **none**
- h. Proposals for the resolution of the above controversies and complaints: **none**
- i. Unresolved questions or queries: **n/a**
- j. At what level are these unresolved problems going to be resolved and why: **n/a**
- k. A Brief Comment on General Level of Participation: **n/a**

Annex 4.1.7 - High Level Stakeholder Engagement

Venue: - Pempamsie Hotel, Cape Coast *Date: June 16, 2025*

- l. Medium of invitations, notices, announcements issued for participation:
- i. letters
 - ii. WhatsApp
- m. Names of special/interest groups & individuals invited:
- i. Hon. George Kweku Rickett-Hagan- MP, Cape Coast South (solely funded this engagement)
 - ii. Hon. Dr. Kwamina Minta Nyarku, MP, Cape Coast North – chaired the occasion
 - iii. Osabarima Dr. Kwesi Atta II, Oguamanhen – Special Guest
 - iv. Honourable Presiding Member and Chairpersons of Sub-Committees
 - v. Regional Planning Officer, Central Region
 - vi. Persons with Disability
 - vii. Women
 - viii. Youth Group
 - ix. Local political actors
- n. Total Number of Persons at hearing: 118

- o. Gender Ratio/Percentage represented (or give a head count of women): 34
- p. Language(s) used at hearing: **Ewe and English**
- q. Major Issues at Public Hearing (in order of importance):
 - Social development (Education, health, youth development, sports, Youth and Social Development and STEM Education)
 - Economic development (tourism, agriculture, fisheries, trade and industry)
 - Infrastructure delivery and management (water, energy, road, transport, public and spatial planning)
 - Environmental and sanitation management (climate change, disaster prevention, waste management)
 - Governance, Governance and Administration (general administration, planning coordination, human resource, security, legislative oversight)
- r. Main controversies and major areas of complaints: **none**
- s. Proposals for the resolution of the above controversies and complaints: **none**
- t. Unresolved questions or queries: **n/a**
- u. At what level are these unresolved problems going to be resolved and why: **n/a**
- v. A Brief Comment on General Level of Participation: **n/a**

Annex 4.2 - Adoption of Medium-Term Development Plan

There were three stages the plan went through before its final adoption by the General Assembly. These were at;

1. Development Planning Sub-Committee
2. Metropolitan Assembly
3. General Assembly

Annex 4.2.1 - Development Planning Sub-Committee

The Development Planning Sub-Committee of the Assembly held meeting on 6th October, 2026. As part of their agenda was the adoption of the 2026-2029 Medium Term Development Plan. Below is the summary of the outcome of the meeting;

Venue: Conference Room, CCMA, Cape Coast

Date: 27th June, 2025

- a. Medium of invitations: Official letter, text messages, whatsapp platform, telephone calls
- b. Names of special/interest groups & individuals invited:
 - i. Selected members of Metropolitan Planning Coordinating Unit (MPCU) members
 - ii. Assembly members
- c. Total Number of Persons at hearing: 16
- d. Gender Ratio/Percentage represented (or give a head count of women): **2**
- e. Language(s) used at hearing: **English, Fante**
- f. Major Issues at Public Hearing (in order of importance):
 - i. Assembly members should be involved in data collection for the plans.
 - ii. CHPS washroom required tiling.
 - iii. Child trafficking, child abuse and child emigration is gradually becoming rampant in the Metropolis
- g. Main controversies and major areas of complaints: **None**
- h. Proposals for the resolution of the above controversies and complaints: **N/A**
- i. Unresolved questions or queries: **N/A**
- j. At what level are these unresolved problems going to be resolved and why: **N/A**

A Brief Comment on General Level of Participation: The honourable Members were concerned about the availability of resources to implement the plan.

Annex 4.2.2 - Metropolitan Authority

The Metropolitan Authority of the Assembly held its meeting to recommend to the General Assembly among other the adoption of 2026-2029 Medium Term Development Plan of the Assembly.

Below is the summary of the outcome of the meeting;

Venue: Conference Room, CCMA, Cape Coast

Date: 15th July, 2025

- a. Medium of invitations: Official letter, WhatsApp platform, telephone calls
- b. Names of special/interest groups & individuals invited:
 - i. Heads of Departments
 - ii. Chairpersons of Sub-Committees
 - iii. The Metro Chief Executive
- c. Total Number of Persons at hearing: **37**
- d. Gender Ratio/Percentage represented (or give a head count of women): 6
- e. Language(s) used at hearing: **English, Fante**
- f. Major Issues at Public Hearing (in order of importance):
 - i. Climate change
 - ii. Health Centres
 - iii. Sanitation Situation along the coast
- g. Main controversies and major areas of complaints: **None**
- h. Proposals for the resolution of the above controversies and complaints: **N/A**
- i. Unresolved questions or queries: **N/A**
- j. At what level are these unresolved problems going to be resolved and why: **N/A**

A Brief Comment on General Level of Participation:

The Metropolitan Authority Committee recommended the document for adoption by the General Assembly.

Annex 4.2.3 - General Assembly

The General Assembly held meeting on 27th October, 2026. As part of its agenda was the adoption of the 2026-2029 Medium Term Development Plan. Below is the summary of the outcome of the meeting;

Venue: **Assembly Hall, Cape Coast**

Date: 22nd and 23rd July, 2025

- a. Medium of invitations: Official letter, whatsapp platform, telephone calls
- b. Names of special/interest groups & individuals invited: 0
 - i. Heads of Department
 - ii. Assembly members
 - iii. The Metropolitan Chief Executive
- c. Total Number of Persons at hearing: 96
- d. Gender Ratio/Percentage represented (or give a head count of women): 17
- e. Language(s) used at hearing: **English, Fante**

- f. Major Issues at Public Hearing (in order of importance):
 - i. Sister City
 - ii. Road
- g. Main controversies and major areas of complaints: **None**
- h. Proposals for the resolution of the above controversies and complaints: **N/A**
- i. Unresolved questions or queries: **N/A**
- j. At what level are these unresolved problems going to be resolved and why: **N/A**

A Brief Comment on General Level of Participation:

The honourable Members were concerned about the availability of resources to implement the plan.

Annex 4.3 - Assent To Acceptance of Public Hearing Report

Metropolitan Chief Executive

Name : **Hon George Justice Arthur**

Sign :

Metropolitan Coordinating Director

Name : **Asumah Adam Braimah**

Sign :

Presiding Member

Name : **Hon. Godfred Abraham**

Sign :

Chairman of Development Planning Sub-Committee

Name : **John Kilson Mensah**

Sign :

Metropolitan Planning Officer

Name : **Kenneth Yaoh Ketor**

Sign :