

AGONA WEST MUNICIPAL ASSEMBLY



2019 ANNUAL PROGRESS REPORT

PREPARED BY THE MUNICIPAL PLANNING CO-ORDINATING UNIT

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CHAPTER ONE

1.0

1.0 INTRODUCTION

1.1 EXECUTIVE SUMMARY

The Agona West Assembly (AWMA) prepared the 2019 Annual Progress Report in fulfilment of the National Development Planning System Act, 1994 (Act480) which enjoins the various MMDAs to prepare Medium Term Development Plan (MTDP) and submit an annual report on its implementation. The 2019 Annual Progress Report derived its inputs from the 2018-2021 Action Plan, which was prepared on the policy framework of the “Agenda for Jobs; Creating Prosperity and equal opportunity for all”, under the following thematic areas:

1. Economic Development;
2. Social Development;
3. Environmental Infrastructural and Human Settlements;
4. Governance, Corruption and Public Accountability;

The report highlights the following:

- Status of implementation of the DMTDP (2018-2021 of which much emphasis have been placed on the 2019 Annual Action Plan. 84.25% programs and projects in the Annual Action Plan were implemented and 85% of the projects were budgeted for in the Annual Budget of the Assembly. The overall projects implementation was very good.
- Programmes/projects status for the year under review which includes District Assembly Common Fund (DACF), Internally Generated Fund (IGF), District Assembly Common Fund-Results Factor Grant (DACF-RFG) and the Ghana Secondary Cities Program (GSCSP) Fund.
- The Ghana Secondary City Support Program is part of Government’s broader urban development and decentralization program, it helps strengthen the local systems and also assist regional and national institutions to provide Municipal Assemblies with the support needed for effective urban management and service delivery. The proposed program development objective is “to improve urban management and basic urban services in

participating Municipal Assemblies” Under GSCSP is the Capacity Support Grant and Urban Development Grant for the Assembly to access subject to Minimum Conditions (MCs) and other Performance Measures.

With the Capacity Support Grant (CSG) activities, the Assembly has been able to;

1. Review of existing local plans at Mahodwe,
2. Meeting of SMEs to promote local economic development,
3. Climate Change Adaptation and Disaster Risk Reduction Training
4. Undertaken of street naming exercise at Nyarkro township was successfully carried out under the program.
5. Procurement of equipment under Support Measures were also accomplished.

Under the Urban Development Fund Projects (UDG), the Construction of Mahodwe roads and paving of the Town hall works are at the procurement stage.

- The total budgeted Revenue for the year 2019 was Ten Million, Six Hundred and Fifty-Nine Thousand Eight Hundred and Thirty-One Cedis and Forty-Five Pesewas (**GHC 10,659,831.45**). The total funds received as revenue as at the end of the 2019 fiscal year was Eight Million, eight Hundred and Ninety-One Thousand, Nine Hundred and Fifteen and thirty-Four Pesewas (**GHC 8,891,915.34**) representing 83.41% of the budgeted revenue. The Internally Generated Fund (IGF) received amounted to **GHC 1,380,087.75** (representing 15.5%) of the total revenue received.
- The total funds disbursed was Eight Million and Forty Thousand, Nine Hundred and Six Twenty- Four Pesewas (**GHC 8,044,906.24**) inclusive of Compensation of Employee. A total of 48.23% (**GHC 4,288,582.96**) of the total revenue accrued was spent on Assets/Investments and Goods and Services during the fiscal year.
- With respect to the update on Municipal core indicators and critical development and poverty issues the Assembly was able to chalk the following successes;

1. There was an increase in the number of beneficiary Schools under the Ghana School Feeding Program from **24** schools in 2018 to **57** Schools in 2019 with a total number of **13,877** beneficiaries.
2. Net Enrollment ratio as well as Gender Parity Index were also improved during the year under review.
3. Total number of people with NHIS cards also increased from **70,693** in 2018 to **84,589** in 2019.
4. Proportion of population with access to improved sanitation, however, increased by 10% during the year under review.
5. A total of **711** people benefited from the Livelihood Empowerment Against Poverty Program (LEAP).
6. Under Planting for Food and Jobs, a total amount of Seventy Thousand, Two Hundred and Forty-Two Thousand Fifty Pesewas (**GHS 70,242.50**) was disbursed to farmers in the form of **50,000** oil palm plantation seedlings to help increase their yield.

It could be said from the above that the Assembly met its objective of promoting economic development and alleviating poverty in the Municipality.

- Social protection, Vulnerability and Gender. Various programmes were implemented in the area of social protection, through assistance to poor households, skills training for girls in ICT, formation of Girl Clubs and training in Carpentry. Those trained were also equipped with the requisite tools to assist them establish small businesses. People living with disability were also equipped with funds other items. Most of the programmes implemented beneficiaries were women and children.
- In relation to improving revenue generation, Workshop was organised on Revenue Management Software through collaboration with GIZ for staffs at the Budget unit, IT, Revenue Finance Department to introduce them to the new software. Another objective of the workshop was also to equip the Staff with the modern techniques and strategies to collect revenue, to build and further enhance their capacities.

- In relation to Social Accountability, the Assembly organized sensitization programs, community engagements, radio programs etc during the year under review. In November of 2019, the Assembly organized a program dubbed “Meet the Press” which brought together stakeholders from various communities to discuss what the Assembly is doing, what it has done and what it is yet to do in terms of implementing programs and projects. Stakeholders participation was very intensive during the year which contributed to the Assembly almost achieving its set targets of 85% for the year.

In general, the Assembly achieved 84.25% out of the 85% target set for the 2019 which indicates prudence and judicious use of its available resources.

1.2 BACKGROUND/ASSEMBLY PROFILE

The Agona West Municipal Assembly (AWMA) was crafted out of the former Agona District Assembly (ADA) by Legislative Instrument 1920 on the 25th of February, 2008. It is located in the Central Region of Ghana. The Municipality's total population, according to the 2010 Population and Housing Census is 115,358 with the female population constituting 53.1% and the males also making up 46.9% of it (2010 Population and Housing Census). The Municipality's population in 2019 is estimated to be 153,859 and with a growth rate of 3.2%. It is estimated that about one-third (34.4%) of the employed population are engaged in agriculture, forestry, and fishing industry while nearly a quarter (23.6%) are in wholesale and retail trade indicating that agriculture is the main economic activity in the Municipality. There are six zonal councils which make up the Municipality's jurisdiction and they include; Swedru Zonal Council, Nyakrom Zonal Council, Otsenkorang/Edukrom Zonal Council, Bobikuma/Kwaman Zonal Council, Nkum/Ahamadonko Zonal Council and Abodom/Kukurantumi Zonal Council.

1.2.1 Vision

To become a well-developed Municipal Assembly that provides and facilitates excellent services to its people to ensure improvement in the quality of life of its people.

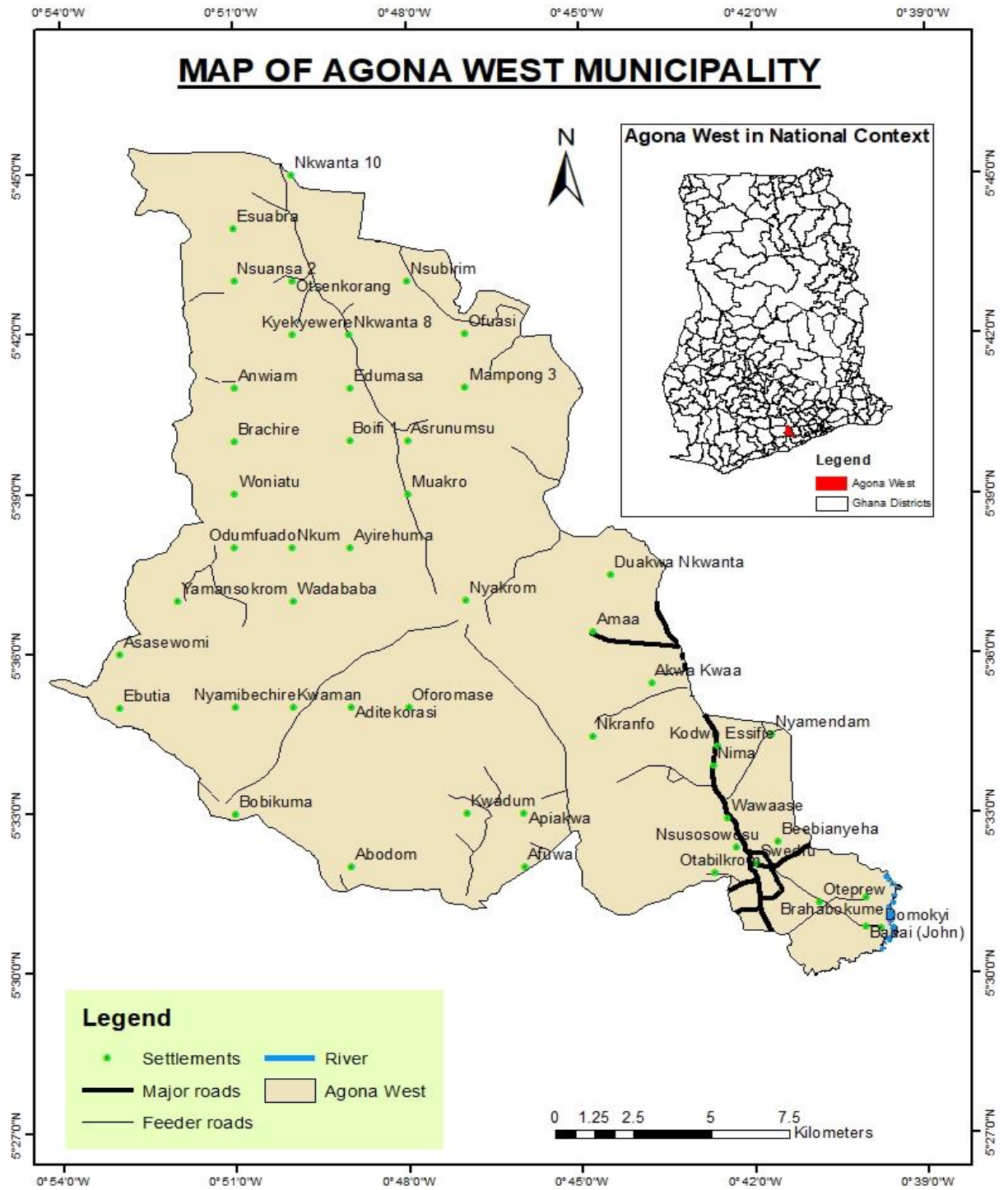
1.2.2 Mission

The Agona West Municipal Assembly exists to facilitate the improvement in the quality of life of the people in close collaboration with the private sector and other development partners in the Municipality through mobilization, judicious use of resources, and provision of basic socio-economic development within the context of good governance.

1.2.3 Core Value

The Municipal Assembly has some core values that guide behaviour of staff and community. These core values ensure that staff are people oriented, integrity focused, committed to achieve organisational goals, mission statement and vision. The values also entail striving for excellence, transparency, accountability and good leadership.

FIG 1: Map of Agona West Municipality



Source: MPCU, 2019

1.3 DEVELOPMENT GOALS, OBJECTIVES AND STRATEGIES

ADOPTED GOAL	ADOPTED SUB-GOALS	ADOPTED ISSUES	ADOPTED OBJECTIVES	ADOPTED STRATEGIES.	
Build a prosperous society	Enhance agricultural productivity	Low application of technology especially among smallholder farmers leading to comparatively lower yields	Improve production efficiency and yield	Reinvigorate extension services (SDG Target 2.a)	
			Improve postharvest Management	Implement commodities trading centres, (ie modern farmers' markets) across all MMDAs focusing on grain, vegetable and tuber marketing (SDG Target 2.c)	
			Enhance climate change Resilience	Promote and document improved, climate-smart, indigenous agricultural knowledge (SDG Targets 2.4, 16.6)	
	Low economic capacity to adapt to climate change	Enhance climate change resilience	Develop climate-resilient crop cultivars and animal breeds (SDG Target 2.4)		
	Improve revenue and expenditure management	Weak expenditure management and budgetary controls	Revenue under performance due to leakages and loopholes, among others	Ensure improved fiscal performance and sustainability	Extend and strengthen the GIFMIS system across all MDAs and MMDAs (SDG Targets 16.5, 16.6)
					Eliminate revenue collection leakages (SDG Targets 16.5, 16.6, 17.1)

	Improve revenue and expenditure management	Revenue under performance due to leakages and loopholes, among others	Strengthen fiscal decentralisation	Enhance revenue mobilisation capacity and capability of MMDAs (SDG Targets 16.6, 17.1)
Safeguard the natural environment and ensure a resilient built environment.	Improve road and drainage infrastructure	Poor quality and inadequate road transport network	Improve efficiency and effectiveness of road transport infrastructure and services	Provide bitumen surface for road networks in district capitals and areas of high agricultural production and tourism. (SDG Targets 7.3, 11.2)
				Expand and maintain the national road network (SDG Targets 9.1,11.2)
				Ensure capacity improvement by constructing missing links (SDG Targets 9.1, 11.2)
	Enhance quality of life in rural areas	Provide basic infrastructure such as potable water, sanitation, electricity, road networks, schools, health facilities, low-cost housing. (SDG Targets 1.b, 6.1,6.2, 11.1, 11.a)		
Enhance the level and quality of ICT services	Poor quality ICT services	Enhance application of ICT in national development	Improve the quality of ICT services, especially internet and telephony (SDG Target 9.c)	

	Improve coverage of water supply	Increasing demand for household water supply	Improve access to safe and reliable water supply services for all	Provide mechanized borehole and small-town water systems (SDG Target 6.1)
	Enhance responsiveness to disaster occurrences	Weak legal and policy frameworks for disaster prevention, preparedness and response	Promote proactive planning for disaster prevention and mitigation	<p>Educate public and private institutions on natural and man-made hazards and disaster risk reduction (SDG Targets 3.d, 13.3)</p> <p>Strengthen early warning and response mechanisms for disasters (SDG Targets 3.d, 13.3)</p> <p>Implement gender sensitivity in disaster management (SDG Targets 1.5, 5.5)</p> <p>Strengthen capacity of the National Disaster Management Organisation (NADMO) to perform its functions effectively (SDG Targets 3.d, 11.5, 11.b, 16.6)</p>
	Climate variability and change.	Loss of trees and vegetative cover	Reduce greenhouse gases	Promote tree planting and green landscaping in communities (SDG Targets 11.7, 15.2)
		Vulnerability to climate change	Enhance climate change Resilience	Develop climate-responsive infrastructure (SDG Target 9.1)

	Climate variability and change	<p>Low institutional capacity to adapt to climate change and undertake mitigation actions</p> <p>Low institutional capacity to adapt to climate change and undertake mitigation actions</p>	<p>Enhance climate change Resilience</p> <p>Enhance climate change resilience</p>	<p>Promote climate-resilience policies for women and other vulnerable groups in agriculture (SDG Targets 1.5, 13.1, 13.2, 13.b, 16.6)</p> <p>Improve and harmonise agricultural research, including application of climate models (SDG Targets 2.4, 2.a)</p> <p>Promote and document improved, climate-smart, indigenous agricultural knowledge (SDG Targets 2.4, 16.6)</p>
	Improve the level of waste management services	Poor sanitation and waste management	Enhance access to improved and reliable environmental sanitation services	<p>Monitor and evaluate implementation of sanitation plan (SDG Target 16.6)</p> <p>Provide public education on solid waste management (SDG Target 12.8)</p> <p>Enhance implementation of the Polluter Pays Principle in waste management (SDG Target 6.3)</p> <p>Expand disability-friendly and gender-friendly sanitation facilities (SDG Target 6.2)</p> <p>Review, gazette and enforce MMDA bye-laws on sanitation (SDG Targets 16.6, 16.b)</p>

				<p>Develop and implement strategies to end open defecation (SDG Target 6.2)</p> <p>Improve management of waste disposal sites to control greenhouse gas emissions (GHGs) (SDG Target 11.6)</p> <p>Improve sanitation sector institutional capacity (SDG Targets 6.a, 16.6)</p> <p>Promote National Total Sanitation Campaign (SDG Target 6.2)</p>
	Provide street lights in urban and rural areas	Difficulty in the extension of grid electricity to remote rural and isolated communities	Ensure efficient transmission And distribution system	Expand the distribution and transmission networks (SDG Target 7.b)
	Improve enforcement of building regulations	Weak enforcement of planning and building regulations	Promote sustainable, spatially integrated, balanced and orderly development of human settlements	Strengthen the human and institutional capacities for effective land use planning and management nationwide (SDG Targets 16.6, 16.a)
	Expand the coverage of spatial plans	Inadequate spatial plans for regions and MMDAs		
Build a prosperous society	Create sustainable employment opportunities for the youth	High youth unemployment	Harness demographic dividend	Strengthen public institutions to engender young people’s trust in addressing their priorities while creating opportunities for effective engagement SDG Target (16.6)

			Improve decentralized planning	Create enabling environment for implementation of Local Economic Development (LED) and Public-Private Partnership (PPP) policies at district level (SDG Targets 17.14, 17.17)
			Support entrepreneurs and SME development	Create an entrepreneurial culture, especially among the youth (SDG Targets 4.4, 8.3, 8.6)
			Promote the creation of decent jobs	Develop and implement tailored business sector support services to business units (SDG Targets 8.3, 8.10)
				Develop and promote schemes that support skills training, internship and modern apprenticeship (SDG Targets 8.3, 8.6)
Develop tourist potential in the Municipality	Gaps in the governance regime for emerging areas in the creative and cultural industries	Promote culture in the development process	Create awareness of the importance of culture for development and enhance private sector participation SDG Target 12.8)	
Create opportunities for all Ghanaians	Enhance the quality of educational service delivery	Poor quality of education at all levels	Enhance inclusive and equitable access to, and participation in quality education at all levels	Ensure inclusive education for all boys and girls with special needs (SDG Targets 4.1, 4.2, 4.5, 4.a) Popularize and demystify the teaching and learning of science, technology, engineering and mathematics (STEM) and ICT education in basic and secondary education (SDG Target 4.1)

Create opportunities for all Ghanaians				Expand infrastructure and facilities at all levels (SDG Target 4.a)
	Child and family welfare	Limited coverage of social protection programmes targeting children	Ensure effective child protection and family welfare system	Promote implementation of policies that increase enrolment and retention in schools such as the School Feeding Programme and Capitation Grant (SDG Targets 4.1, 4.2, 16.6, 16.b)
	Improve coverage of social protection programmes	Inadequate and limited coverage of social protection programmes for vulnerable groups	Strengthen social protection, especially for children, women, persons with disability and the elderly	Strengthen access for vulnerable groups to justice, rights, and entitlements (SDG Targets 1.4, 16.3) Strengthen education and awareness against stigma, abuse, discrimination, and harassment of vulnerable people (SDG Targets 16.2, 16.3, 16.b)
	Improve coverage of social protection programmes	Inadequate and limited coverage of social protection programmes for vulnerable groups	Strengthen social protection, especially for children, women, persons with disability and the elderly	Strengthen and effectively implement existing social protection intervention programmes and expand their coverage to include all vulnerable groups (SDG Targets 1.3, 5.4, 10.4) Mainstream social protection into sector plans and budgets SDG Targets 1.3, 10.4)

Create opportunities for all Ghanaians	Child and family welfare	High incidence of children's rights violation	Ensure the rights and entitlements of children	<p>Introduce District Integrated Social Services Programmes for children, families and vulnerable adults (SDG Target 10.2)</p> <p>Promote justice for children, including reforming child panels, setting up family courts and strengthening capacity of correctional facilities and caregivers (SDG Target 16.3)</p>
	Sports and recreation	Inadequate and poor sports infrastructure	Enhance sports and recreational infrastructure	Enforce development of designated sports and recreational land use in all communities (SDG Target 16.6)
	Enhance the quality of health service delivery	Gaps in physical access to quality health care	Ensure affordable, equitable, easily accessible and Universal Health Coverage (UHC)	<p>Accelerate implementation of Community-based Health Planning and Services CHPS) policy to ensure equity in access to quality healthcare (SDG Targets 1.2, 1.3, 3.1, 3.2, 3.3, 3.8, 16.6)</p> <p>Expand and equip health facilities (SDG Target 3.8)</p> <p>Strengthen the district and sub-district health systems as the bedrock of the national primary healthcare strategy (SDG Targets 1.2, 1.3, 3.1, 3.2, 3.3, 3.4, 3.6, 3.7, 3.8, 16.6)</p>
			Ensure affordable, equitable, easily	

	Enhance the quality of health service delivery	Gaps in physical access to quality health care	accessible and Universal Health Coverage (UHC)	<p>Ensure gender mainstreaming in the provision of healthcare services (SDG Targets 1.4, 5.c)</p> <p>Effectively implement the health financing strategy (SDG Targets 1.3, 3.c, 16.6)</p>
			Reduce disability morbidity, and mortality	Intensify implementation of Malaria Control Programme (SDG Target 3.3)
	Reduce the incidence of HIV/ AIDS to minimum or zero level.	High incidence of HIV and AIDS among young persons	Ensure reduction of new HIV, AIDS/STIs and other infections, especially among vulnerable groups	<p>Expand and intensify HIV Counselling and Testing (HTC) programmes (SDG Targets 3.3, 3.7)</p> <p>Intensify education to reduce stigmatization SDG Target 3.7)</p> <p>Intensify behavioural change strategies especially for high risk groups for HIV & AIDS and TB SDG Targets 3.3, 3.7)</p> <p>Strengthen collaboration among HIV & AIDs, TB, and sexual and reproductive health programmes SDG Target 3.3)</p> <p>Intensify efforts to eliminate mother to child transmission of HIV (MTCTHIV) (SDG Target 3.3)</p>

Maintain a stable, united and safe society.	Improve working environment of the police	Inadequate and poor-quality equipment and infrastructure	Enhance security service delivery	Improve relations between law enforcement agencies and the citizenry. SDG Targets 16.7, 16.10) Rehabilitate and increase number of custodial facilities and rehabilitation centres (SDG Target 16.1)
	Ensure optimum functionality of sub structures	Ineffective sub-district structures	Deepen political and administrative decentralisation	Strengthen sub-district structures (SDG Targets 16.6, 17.9)
	Ensure adequate capacity building of Assembly staff for enhanced service delivery.	Weak capacity of local governance practitioners Poor service delivery at the local level		
	Development communication	Inadequate ownership and accountability for national development at all levels	Ensure responsive governance and citizen participation in the development dialogue	Organize National Policy Summits, regular town hall meetings and meet-the-press series periodically around key government initiatives (SDG Targets 16.7, 16.10)
		Weak involvement and participation of citizenry in planning and budgeting	Improve popular participation at regional and district levels	Promote effective stakeholder involvement in development planning process, local democracy and accountability (SDG Target 16.7)

		Relatively weak capacity of governance institutions	Deepen democratic governance	Strengthen independent governance institutions to perform their functions effectively (SDG Target 16.6)
		Weak national values such as patriotism and loyalty to the state	Promote discipline in all aspects of life	Implement interventions to promote attitudinal change and instill patriotism in the citizenry, especially amongst children and the youth (SDG Target 4.7)
		Poor work ethic	Build an effective and efficient Government machinery	Support National Commission for Civic Education (NCCE) to continuously educate and sensitise citizens on their rights and responsibilities (SDG Targets 16.6, 16.a)
		Weak coordination of the development planning system	Enhance capacity for policy formulation and coordination	Strengthen capacity of research and statistical information management systems of MDAs and MMDAs (SDG Targets 16.6, 17.19)

1.4 PURPOSE OF MONITORING AND EVALUATION FOR 2019

- ❖ To help assess the level of implementation of targets set and indicators
- ❖ To assess the implementation of planned projects and programs and to determine the status of projects and programs in the Municipality
- ❖ To detect gaps and challenges during implementation and recommend solutions.
- ❖ To track income and expenditure patterns of the Municipality
- ❖ To compile information/data on various departments and agencies of the Municipality for planning and to inform decision making
- ❖ To ensure that activities are implemented as planned to meet slated objectives
- ❖ To ensure accountability and obtain maximum results

In conclusion, M&E is used to assess the performance of projects and programs set up by the assembly and to improve current and future management of output, outcomes and impact of activities undertaken by the Municipality.

1.5 PROCESSES INVOLVED IN CONDUCTING THE M&E

Base on the national guidelines for conducting M&E, the Municipal Monitoring team with gender representation and community involvement ensured effective monitoring processes at all levels including before, during and after plan implementation. The following processes were followed to conduct quality and effective M&E;

- ❖ Organization of Municipal Planning Committee Unit (MPCU) meeting which involved all Heads of Department to discuss indicators for clarity
- ❖ Departments were then furnished with the indicators for their respective input
- ❖ Data was gathered from Departmental Progress Report which includes; Level of Implementation of Departmental Action Plan.
- ❖ Data was collected from Heads of Department and Unit for analysis.
- ❖ The Annual Progress report was then reviewed by some selected members of MPCU.

1.5 STATUS OF IMPLEMENTATION OF DMTDP

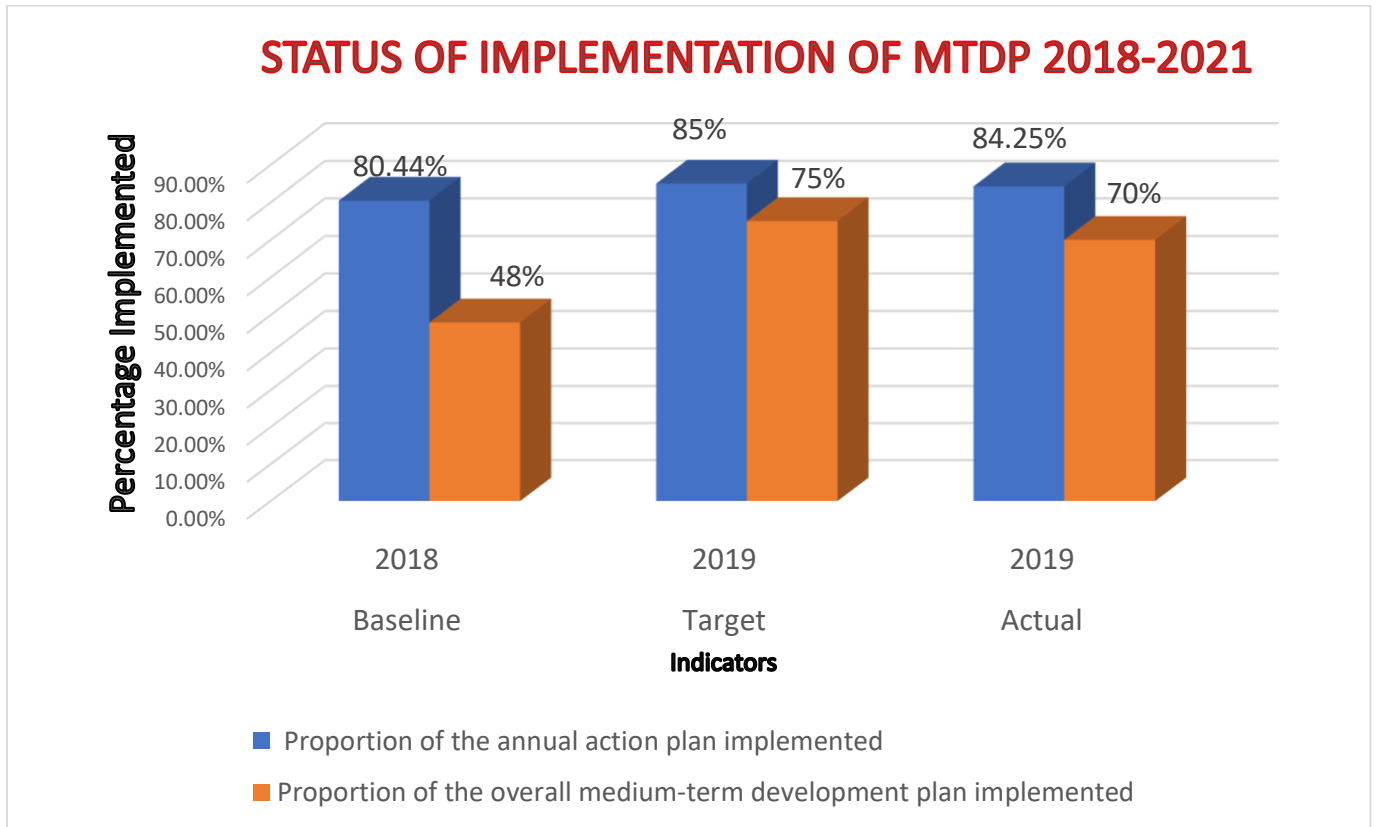
Table 2: Proportion of the DMTDP implemented in 2019

Indicators	Baseline	Target	Actual
	2018	2019	2019
1. Proportion of the annual action plans implemented	80.44%	85%	84.25% (107)
a. Percentage completed	25.12%	90%	24.41% (31)
b. Percentage of ongoing interventions	55.32.%	10%	59.05% (75)
c. Percentage of interventions abandoned	0%	0%	0.79% (1)
d. Percentage of interventions yet to start	19.56%	0%	15.75% (20)
2. Proportion of the overall medium-term development plan implemented	48%	75%	70%

Source: (MPCU, 2019)

Inferring from table 2, It could be seen that the Assembly spent resources on 83.46% (106) of the planned activities in 2019 as against the target of 85%, out of this, 24.41% (31) of the planned activities were completed, 59.05%(75) of activities are ongoing, 0.79%(1) has been stalled. Also, 15.75%(20) are yet to start.

FIG 2 GRAPHICAL REPRESENTATION OF STATUS OF MTDP IMPLEMENTATION



Source: MPCU (2020).

Fig 3 demonstrates the status of implementation of the Municipality’s MTDP (2018-2021) as at 2019. It is inferred from FIG 3 that the Municipality exceeded the performance of 2018 but fairly reached its intended targets for 2019. For the action plan, the Assembly implemented 80.44% of the activities in the 2018 AAP and implemented 84.25% of the activities in the 2019 AAP which indicates that the Assembly fairly performed better in 2019 than in 2018. This happened due to support from donors such as the Ghana Secondary City Support Program (GSCSP) which supported the Assembly to undertake some spatial plan activities and road construction projects. Also, the Assembly targeted that it will implement 85% of its activities in the 2019 AAP and fairly achieved that target with a negligible difference of 0.75%.

Table 3: Details on the Annual Action Plan implemented

S/N	DEVELOPMENT DIMENSION	2019	
		PLAN	EXEC
1	ECONOMIC DEVELOPMENT	22	18
2	SOCIAL DEVELOPMENT	38	32
3	ENVIRONMENT, INFRASTRUCTURE & HUMAN SETTLEMENTS	30	25
4	GOVERNANCE, CORRUPTION & PUBLIC ACCOUNTABILITY	37	31
	TOTAL	127	106

Source: (MPCU, 2019)

The analyses have been displayed in a graphical representation (See Fig 3)

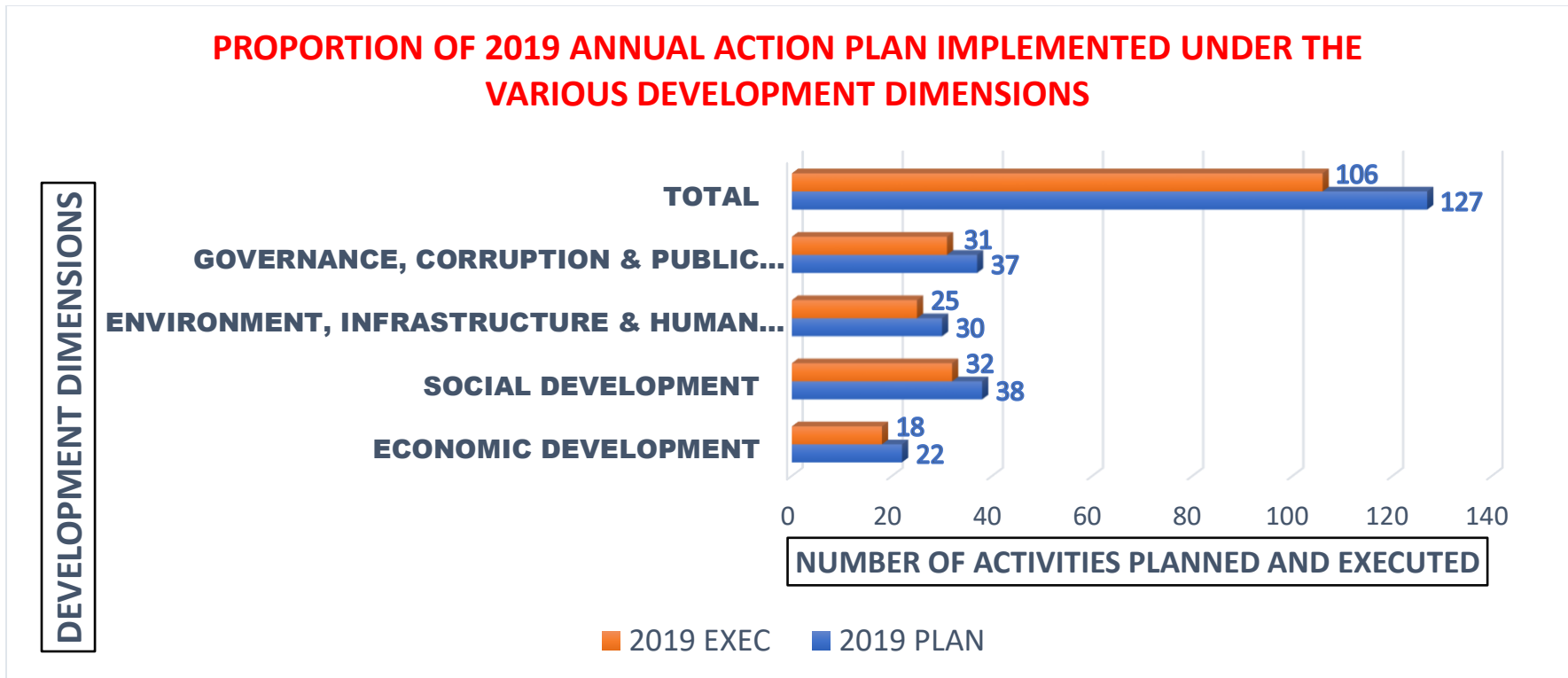


FIG 3

Source: MPCU (2020)

The various development dimensions encapsulate the Assembly’s set objectives for the year. From the table, the differences between the planned and executed activities depict the Assembly’s capability in achieving its set objectives. Under economic development, the planned activities are 22 and 18 of them were executed during the year indicating that the Assembly’s adopted goal of building a prosperous society is progressing steadily. With social development, 38 activities were planned for the year out of which 32 were executed during the year indicating that the Assembly’s adopted goal of creating opportunities for its people is rapidly progressing. The planned activities for environment, infrastructure and human settlement are 30, and 25 were executed during the year implying that the Assembly’s adopted goal of safeguarding the natural environment and ensuring a resilient built environment is rapidly being met. For

governance, corruption and public accountability, 37 activities were planned for the year 2019 and 31 of them were executed during the period under review, indicating that the Assembly's adopted goal of maintaining a stable, united and safe society is faring excellently.

1.6 DIFFICULTIES ENCOUNTERED IN IMPLEMENTING, MONITORING AND EVALUATING THE PLAN

- i. Logistical challenges in inspecting projects was a key issue but it was overcome by sometimes borrowing vehicles from other Departments.
- ii. Delay in the release of funds to facilitate implementation, monitoring and evaluation.
- iii. Difficulty in obtaining data from some departments, units and other relevant stakeholders.
- iv. Some contractors were lethargic to rehabilitate projects they already worked on when needs arose for rehabilitation works. Most of these contractors were not indigenes, making them reluctant to come to the Municipality to execute rehabilitation works especially on street lights.

1.7 RECOMMENDATIONS

- i. The monitoring team should be provided a vehicle for monitoring and evaluation of projects.
- ii. Funds should be timely released to facilitate the implementation, monitoring and evaluation exercises.
- iii. Both decentralized and non-decentralized departments and agencies should timely provide data for monitoring and evaluation team.
- iv. Projects such as installation of streetlights should be given to local contractors.

CHAPTER TWO

2.0 M&E ACTIVITIES REPORT

This section of the report covers the Monitoring and Evaluation activities which were undertaken during the fourth quarter of 2019. The chapter covers the programmes/projects status for the period, update on revenue and disbursements from funding sources, update on core performance indicators, update on critical development and poverty issues, and update on evaluation and participatory M&E conducted.

2.1 PROGRAMMES AND PROJECTS STATUS FOR THE YEAR

This projects/programmes report covers the status of development projects and programmes in the Agona West Municipality. The purpose of the report is to keep track of projects and identify implementation challenges and the way forward.

Table 4: Project Register

S/N	PROJECT DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	LOCATION	CONTRACTOR/CONSULTANT.	CONTRACT SUM GH¢	SOURCE OF FUNDING	DATE OF AWARDED	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE GH¢	OUTSTANDING BALANCE GH¢	IMPLEMENTATION STATUS(%)	REMARKS
1.	Construction 4unit 18No. stall at Lower Bobikuma	Economic development	Lower Bobikuma	M/S Soild Accord Enterprise	GH¢135,000.00	DDF-RFG	04/11/2019	12/11/2019	12/05/2020	-	-	15%	On-going
2.	Completion of Abattoir	Economic development	Agona Swedru	M/S OC-100 Works Express	74,859.03	RFG-DDF	18/11/2019	21/11/19	21/05/20	-	-	15%	On-going
3.	Completion 5No. Culvert at Otabilkrom, Kwesimoko,	Environmental, Infrastructure and Human settlement	Otabilkrom, Kwesimoko, Assisim, Artisan	SAMMENS Construction and Plant Hiring Ltd	198,540.00	DDF	6/09/18	6/09/18	6/03/19	178,680.60	19,859.2	100%	Completed

	Assisim, Artisan Village, Nsusososo		Village, Nsusososo										
4.	Pothole patching and grading on local roads	Environmental, Infrastructure and Human settlement	Municipal wide	SAMMENS Construction and Plant Hiring Ltd.	1,083,206.00	DACF/RFG fund	-	1/05/18	1/05/19	-	-	70%	On-going
5.	Opening up of 12.6km road within the municipality	Environmental, Infrastructure and Human settlement	Municipal Wide (Upper Bobikuma-Odoben, Kwaman-Abodom and Nyakrom - Abodom)	M/S Kannan Co.	199,340.00	DACF	30/11/2016	30/11/2016	30/05/2017	199,340.00	0	100%	Completed
6.	Construction of Speed Hump	Environmental, Infrastructure and Human settlement	Agona Swedru.	-	-	GoG	-	-	-	-	-	0	Not Implemented
7.	Completion of 1 No. police station at Agona Nyakrom	Environmental, Infrastructure and Human settlement	Agona Nyakrom	M/S Sag-An Co. Ltd	465,043.42	DACF	20/06/16	20/06/16	20/12/16	262,071.51	202,971.67	80%	On-going
8.	Construction and Furnishing of Police Post at Pipe Tank	Environmental, Infrastructure and Human settlement	Swedru Pipe Tank	SAMMENS Co. and Plant Hiring Ltd	60,500	DACF	4/04/18	4/04/18	4/10/18	60,500	0	100% Completed	Completed and in use
9.	Procure and Rehabilitate of Street Lights	Environmental, Infrastructure and Human settlement	Municipal Wide	Pavic Co. Ltd	40,350	DACF	9/01/18	9/01/18	9/02/18	40,350	0	100% completed	Completed and in use

10.	Extension of electricity	Environmental, Infrastructure and Human settlement	Municipal Wide	Forbiri Link & Sons Co. Ltd	10,025.00	DACF	-	-	-	10,025.00	0	100%	Completed and in use
11.	Clearing of Dump Site	Environmental, Infrastructure and Human settlement	Municipal Wide	-	-	-	-	-	-	-	-	100%	Not Implemented
12.	Fumigation (At Source)	Environmental, Infrastructure and Human settlement	Artisan Village	Pavic Co. Ltd	30,357	IGF	22/12/17	22/12/17	22/02/18	27,321.30	3035.7	100%	Completed and in use
13.	Payment Servicing of Borehole and Fixing of Hand Pump at Amponsah	Environmental, Infrastructure and Human settlement	Amponsah	M/S EAK Co. Ltd	63,250	DACF	1/08/18	1/08/18	1/09/18	63,250	0	100%	Completed and in use
14.	Support to Rehabilitation of Broken down Boreholes in the Municipality	Environmental, Infrastructure and Human settlement	Municipal Wide	Pavic Co. Ltd	24,600	DACF	12/10/18	12/10/18	12/11/18	24,600	0	100%	Completed
15.	Completion of 3-Bedroom for Deputy Director of GES	Social development	Agona Swedru	M/S iconstar	73,793	DACF	23/01/12	23/01/12	23/06/13	-	42,401	40	Stalled
16.	Completion of 1no. 4-unit classroom block with	Social development	Kyekyewere	M/S Kannan Construction	224,930.18	DACF	11/10/16	11/10/16	22/04/16	33,739.53	191,190.47	20%	On-going

	ancillary facilities at Kyekyewere												
17.	Minor Repairs of School Buildings in the Municipality	Social development	Municipal wide	-	-	DACF	-	-	-	-	-	80%	Project on-going
18.	Completion of 1No. 4Unit Classroom Block at Agona Nyakrom Catholic J.H.S "B"	Social Development	Agona Nyakrom	Kantanca Co. Ltd	211,076.20	DACF	11/06/15	11/06/15	11/12/15	87,270.76	123,805.44	90%	On-going
19.	Completion of 1 No. 4 unit Teachers' quarters @ Afumkwa	Social development	Afumkwa	M/S AIDIC Co. Ltd	205,758.50	DACF	6/11/15	6/11/15	6/05/16	127,478.89	78279.61	95%	On-going
20.	Completion of 1 No. 4-unit classroom block at Abigyakrom	Social Development	Abigyakrom	M/S Leonie co ltd	194,825.85	DACF	26/10/15	26/10/2017	26/04/16	140,734.50	54,093.35	100%	Completed
21.	Completion of 1No. 3-Unit Classroom Block at Nkranfo	Social Development	Nkranfo	M/S Mayagha Works Enterprise	219,809.10	DDF	15/11/2018	15/11/2018	15/05/2019	219,774.00	-	100%	Completed
22.	Completion of 1No. CHPS Compound	Social Development	Amponsah	Sir Charles Doughan Co. Ltd	172,733.00	UDG	18/11/2016	18/11/16	18/05/2017	172,733.00	0	100%	Completed; yet to be

	with mechanized borehole, polytank and connected to solar at Amponsah												operationalized
23.	Construction of weighing center at Ahomadonko	Social Development	Ahamadonko	-	-	-	-	-	-	-	0	0%	Not implemented
24.	Completion of 1No. CHPS Compound with ancillary facility at Mansokwa	Social Development	Mansokwa	M/S Iconstar Ltd	148,737.75	DACF	16/09/15	-	-	133,502.10	15,235.65	100	Completed
25.	Completion of 1No. CHPS compound @ Odom	Social Development	Odom	Sir Charles Doughan Co Ltd	172,733.00	DDF	20/12/17	20/12/17	20/06/18	35,462.00	35,462.00	100%	Completed and in use
26.	Completion and furnishing of 1 No. CHPS Compound at Ahamadonko	Social Development	Ahamadonko	Zelcon Ghana Limited	218,379.33	DACF	15/11/2018	15/11/2018	15/04/18	150,112.80.00	68,266.53	100%	Completed but yet to be commissioned
27.	Construction of Weighing Centre at Wawase	Social Development	Wawase	-	-	-	-	-	-	-	-	0	Not Implemented

28.	Construction of Office Block for Swedru Zonal Council Office	Governance, Corruption and Public Accountability	Agona Swedru	-	-	-	-	-	-	-	-	0	Not implemented
29.	Rehabilitation of Staff Bungalows	Governance, Corruption and Public Accountability	Agona Swedru	-	-	-	-	-	-	-	-	65%	On-going
30.	Rehabilitate Swedru Town Hall	Governance, Corruption and Public Accountability	Agona Swedru	-	GH¢199,887.00	IGF	6/09/2019	12/09/19	21/09/19	82,081.8	117,805.2	50%	On-going
31.	Complete Fencing and external works at MCE's Residence	Governance, Corruption and Public Accountability	Agona Swedru	-	-	-	-	-	-	-	-	100%	Completed
32.	Completion of Municipal Assembly New Office Block-phase 1 and construction of Assembly Hall	Governance, Corruption and Public Accountability	Agona Swedru	M/S Amo Mensah Company Limited	GH¢67,319.55	DACF	-	-	-	10,000	57,319.55	60%	Phase 1 completed. On-going
33.	Payment for Purchase of land banks	Governance, Corruption and Public Accountability	Agona Swedru		167,828.27	DACF	28/11/14	28/11/14	28/05/15	129,751.27	38077	100%	Completed and in use

34.	Purchase of Office Equipment	Governance, Corruption and Public Accountability	Agona Swedru	-	116,694.20	DACF	14/08/2016	14/08/2016	14/02/2017	28,028.70	88,665.50	70%	On-going
35.	Concrete Block Testing Machine	Governance, Corruption and Public Accountability	Agona Swedru	-	-	-	-	-	-	-	-	100%	Completed and in use
36.	Completion of 1 no. Block Factory with office	Governance, Corruption and Public Accountability	Agona Swedru	M/S fobri links	76,441.43	DACF	-	-	-	74,441.43	0	100%	Completed and in use
37.	Provision of Building Materials to Assembly Members for Community Initiated Project	Governance, Corruption and Public Accountability	Agona Swedru	-	-	DACF	-	-	-	-	-	100%	Completed
38.	Payment for Installation of Pump and Mechanized Borehole at MCE's residence and Slaughter house	Governance, Corruption and Public Accountability	Agona Swedru	Spaces man ventures	3,850.20	DACF	15/02/2018	15/02/2018	15/08/2018	3,850.20	0	100%	Completed and in use
39.	Construction of Office at Swedru Cemetery	Governance, Corruption and Public Accountability	Agona Swedru	-	-	-	-	-	-	-	-	-	Not implemented

40.	Renovation of Offices of Department of the Assembly	Governance, Corruption and Public Accountability	Agona Swedru	-	-	-	-	-	-	-	-	0	Not Implemented
41.	Construction of 2-Unit kindergarten Block with Ancillary Facilities at Kwaman Presby Basic School	Social Development	Kwaman	M/S Zelcon Ghana Limited	299,648.80	GETFund	18/03/19	24/03/19	11/07/19	-	-	100%	Completed
42.	Construction of 1No. 6-Unit Classroom Block with Ancillary Facilities at Salvation Army School for The Deaf, Agona Swedru	Social Development	Agona Swedru	M/S OC-100 Works Express	449,853.80	GETFund	06/08/19	08/08/19	10/02/20	-	-	-	On-going
43.	Construction of 1No. 6-Unit Classroom Block with Ancillary Facilities at Ahamadonko AWMA Basic School	Social Development	Ahamadonko	M/S J.O. Okine Builders Limited	449,827.95	GETFund	06/09/19	12/09/19	08/03/20	-	-	-	On-going
44.	Construction of 1No. 6-Unit	Social Development	Nyakrom	M/S J.O. Okine	449,827.95	GETFund	06/09/19	12/09/19	08/03/20	-	-	-	On-going

	Classroom Block with Ancillary Facilities at Nyakrom SDA Basic School			Builders Limited									
45.	Construction of 1No. 6-Unit Classroom Block with Ancillary at Kukurantumi ADA Basic School	Social Development	Kukurantumi	M/S Sarbert Investment Limited	448,608.27	GETFund	06/09/19	12/09/19	22/03/20	-	-	-	On-going
46.	Construction of 1No. 6-Unit Classroom Block with Ancillary Facilities at Ahmadiyya Basic School	Social Development	Agona Swedru	M/S Jacmenant Limited	449,831.02	GETFund	06/09/19	12/09/19	20/03/20	-	-	-	On-going
47.	Construction 4 no 1.2m pipe culvert in Swedru Township and 1No 0.9m Pipe Culvert at Abodom	Environment	Agona Swedru, Abodom	M/S OC-100 Works Express	199,914.00	DDF	17/09/19	17/09/2020	17/01/20	29,987.10	29,787.186	100%	Completed
48.	Construction of 2No. 10-unit market stalls at Abodom	Economic	Abodom	M/S Soild Accord Enterprise	170,301.73	DACF	4/11/2019	4/12/19	4/12/20	-	-	10%	On-going

49.	Construction of 1No. 2-unit classroom block with ancillary facilities at Agona Abodom Catholic School	Social Development	Abodom	M/S Ansey enterprise	119,915.25	GetFund	16/09/15	20/09/15	20/01/16	-	-	100%	Completed
50.	Construction of 1No. 2-unit KG block with furniture at Agona Swedru AMA 'B' Basic School	Social development	Agona Swedru	M/S Anoco ltd	225,083.85	DACF	29/11/2019	29/05/2020	29/05/2020	-	-	10%	On-going

Source: (MPCU, 2019)

Table 5: Programme Register

NO	PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS (%)	TOTAL BENEFICIARIES	REMARKS
1.	Capacity Building	Governance, Corruption and Public Accountability	Agona Swedru	DACF	10 th January 2019	20 th December 2019.	-	-	75%	50	Training is ongoing

2.	Preparation of 2020 Composite Budget	Governance, Corruption and Public Accountability	Agona Swedru	DACF	10 th January 2018	27 th July 2018	-	-	100%	144,321	Successfully Prepared.
3. -	Best worker and teacher awards	Governance, Corruption and Public Accountability	Municipal wide	DACF	22 nd July 2018	9 th August 2018	-	-	0	200	Not implemented
4.	Support to Social Accountability Programmes	Governance, Corruption and Public Accountability	Municipal wide	DACF	8 th January 2019	19 th November 2019	-	-	75%	3820	Ongoing.
5.	Monitoring of Projects and Programmes	Governance, Corruption and Public Accountability	Municipal Wide	DACF	10 th January, 2019	24 th December, 2019	-	-	100%	2,000	Successfully carried out
6.	Independence Day Celebration	Governance, Corruption and Public Accountability	Municipal Wide	DACF	15 th January 2019	6 th March, 2019	-	-	100%	5000	Successfully carried out
7.	Support to anti-corruption programme	Governance, Corruption and Public Accountability	Municipal wide	DACF	8 th January 2019	28 th December 2019	-	-	75%	-	Ongoing
8.	Support to other official celebrations	Social development	Municipal wide	DACF	7 th February 2019	12 th Dec 2019	-	-	75%	61	Ongoing

9.	Support to Departments of Assembly	Governance, Corruption and Public Accountability	Agona Swedru	DACF	19 th January 2019	20 th December 2019	-	-	75%	All departments	Ongoing
10.	Compensation	Governance, Corruption and Public Accountability	Agona Swedru	DACF	10 th January 2019	20 th December 2019	-	-	80%		Ongoing
11.	General Expenditure	Governance, Corruption and Public Accountability	Municipal wide	All funding sources	10 th January 2019	20 th December 2019	-	-	80%		Ongoing
12.	Capital Expenditure	Governance, Corruption and Public Accountability	Municipal wide	DACF	10 th January 2019	20 th December 2019	-	-	75%		Ongoing
13.	Procure uniform for city Guard and Revenue Collector	Governance, Corruption and Public Accountability	Agona Swedru	DACF	2 nd February 2019	-	-	-	0%	5,068	Not implemented
14.	GoG support to Social Development Department	Governance, Corruption and Public Accountability	Agona Swedru	GoG	10 th January 2019	20 th December 2019	-	-	75%	2,000	Ongoing
15.	GoG support to Physical	Governance, Corruption	Agona Swedru	GoG	10 th January 2019	20 th December 2019			75%	12	Ongoing

	Planning Department	and Public Accountability								
16.	GoG support to Agricultural Department	Governance, Corruption and Public Accountability	Agona Swedru	GoG	10 th January 2019	20 ^h December 2019			75%	Ongoing
17.	GoG support to Urban Roads Department	Governance, Corruption and Public Accountability	Agona Swedru	GoG	10 th January 2019	20 ^h December 2019			75%	Ongoing
18.	Contingency	Governance, Corruption and Public Accountability	Municipal wide	All funding sources	10 th January 2019	20 ^h December 2019			75%	Ongoing
19.	NALAG contribution	Governance, Corruption and Public Accountability	Agona Swedru	-	10 th January 2019	20 ^h December 2019			75%	Ongoing
20.	Revenue Improvement Activities	Economic Development	Municipal wide		8 th January 2019	31 st December 2019			80%	Ongoing
21.	Support for National Identification Programme	Governance, Corruption and Public Accountability	Municipal wide		8 th January 2019	20 th December 2019			0%	Not implemented
22.	Procure 6 No. Motorbike for office use	Governance, Corruption and Public Accountability	Municipal wide		8 th January 2019	-			50%	Ongoing

23.	Support MP's programmes and projects	Governance, Corruption and Public Accountability	Municipal wide	DACF	10th January 2019	27th December 2019			25%	153,859	Ongoing
24.	Hold meetings – management, MPCU, Procurement, Spatial Planning and other meetings.	Governance, Corruption and Public Accountability	Agona Swedru	IGF	March, 2019	December 2019			25%		Completed
25.	Purchase of Communal refuse containers	Environmental , Infrastructure and Human settlement	Municipal wide	IGF	8 th February 2019	15 th June 2019	-	-	0%	153,859	Not implemented
26.	UNICEF support to sanitation activities	Environmental , Infrastructure and Human settlement	Municipal Wide	IGF	19 th January 2019	-	-	--	25%	153,859	Ongoing
27.	Procure 200 pieces of 204 litres Dust bin	Environmental , Infrastructure and Human settlement	Municipal wide	IGF	15th January 2019	-	-	-	0%	25	Not implemented
28.	Prepare base maps	Environmental , Infrastructure and Human settlement	Agona Nyakrom	DACF	8th January 2019	-	-	-	20%	17	Ongoing
29.	Support to National	Environmental , Infrastructure	Municipal Wide	DACF	26th January 2019	28th December 2019	-	-	25%	153,859	Ongoing

	Sanitation Day Exercise	and Human settlement									
30.	Purchase sanitation tools	Environmental , Infrastructure and Human settlement	Agona Swedru	DACF	-	-	-	-	5%	-	Ongoing
31.	Purchase of office furniture	Governance, corruption and public accountability	Swedru	IGF	8 th January	-			25%	All offices	Ongoing
32.	Sanitation Improvement Package (At Source)	Environmental , Infrastructure and Human settlement	Municipal Wide	IGF	8 th January 2019	-	--	-	25%	153,859	Ongoing
33.	Purchase of Disinfectants, Insecticides, and Repellants	Environmental , Infrastructure and Human settlement	Municipal Wide	DACF	11 th February 2019	15 th February 2019	-	-	15%	-	Ongoing
34.	Support to Community Led Total Sanitation and Open Defecation Free programme	Environmental , Infrastructure and Human settlement	Municipal Wide	DACF	8 th January 2019	22 nd November 2019	-	-	60%	153,859	Ongoing
35.	GoG support to people with disability	Social Development	Municipal Wide	DACF	12 th January 2019	-	-	-	80%	-	Ongoing
36.	Support to Child Protection	Social Development	-	DACF	18 th June 2019	-	-	-	40%	-	Ongoing

	and Gender Programmes										
37.	UNICEF support to child protection programmes	Social development	-	DACF	8 th January 20 19	-	-	-	7-0%	-	Not implemented
38.	Organize sensitization workshop on Disability Act for Persons with Disability	Social development	Municipal Wide	DACF	-	-	-	-	0%	-	Not implemented
39.	Monitoring visits to homes of extremely poor beneficiaries of LEAP social grant	Social development	Municipal wide	DACF	8 th January 2019	-	-	-	75%	5 selected schools	Ongoing
40.	Support to Malaria Programme	Social development	Municipal Wide	DACF	8 th January 2019	-	-	-	25%	153,859	Ongoing
41.	Provision of Scholarship to Midwifery Nurses	Social development	Municipal Wide	GOG	11 th February 2019	-	-	-	25%	-	Ongoing
42.	Support to HIV/AIDS programmes	Social development	Municipal Wide	DACF	10 th January 2019	-	--		25%	-	Ongoing

43.	Provision of Financial Assistance to Needy Student in the Municipality	Social development	Municipal Wide	DACF	8th April 2019	-	-	-	50%	-	Ongoing
44.	Support to Science, Technology and Mathematics Education Programme	Social development	Municipal Wide	DACF	10th January, 2019	-	-	-	80 %	74 basic schools	Ongoing
45.	Support to School Mocks and My First Day at School	Social development	Municipal wide	DACF	September, 2019	-	-	-	60%	74 basic schools	Ongoing
46.	Procure Desk for schools in the Municipality	Social development	Municipal wide	DACF	-	-	-	-	50%	74 basic schools	Ongoing
47.	Counterpart Funding	Economic development	Municipal Wide	DACF	8th January 2019	-	-	-	20%	-	Ongoing
48.	Payment for supply and installation of block molding machine	Economic Development	Municipal Wide	DACF	12th February 2018	23rd February 2018	-	-	100%	-	Completed
49.	Preparation of local plans	Environment, Infrastructure and Human Settlement	Agona Swedru	-	-	-	-	-	45%	2	Ongoing

50.	Provide Skill development training to Artisans	Economic development		DACF	23 rd September 2019	-	-	-	75%	1000	Ongoing
51.	Prepare planning scheme for Agona Nyakrom	Environment, Infrastructure and Human Settlement	Agona Nyakrom	DACF	April, 2019	-	-	-	50%	153,859	Ongoing
52.	Support to Nation Builders' Corp Programme	Economic development	Municipal Wide	DACF	8 th January 2019	28 th December 2019	-	-	85%	478	Ongoing
53.	Revaluation of properties in Agona Swedru.	Environment, Infrastructure and Human Settlement	Agona Swedru	DACF	7 th May 2019	-	-	-	20%	153,859	Ongoing
54.	Implement One District One Factory Policy	Economic development	-	DACF	22 nd January 2019	-	-	-	20%	2	Ongoing
55.	Support to Farmers' and Fishermen's Day celebration	Economic development	Municipal Wide	DACF	December, 2019	December, 2019	-	-	100%	-	Completed
56.	Establishment of Oil Palm Seedling nursery	Economic development	-	DACF	11 th February 2019	-	-	--	100%	1000	Completed

57.	Support to Planting For Export Programme	Economic development	-	DACF	18 rd January 2019	-	-	-	80%	100	Ongoing
58.	Support to Planting For Food And Jobs Programme	Economic development	-	DACF	18 rd January 2019	-	-	-	85%	1000	Ongoing
59.	Provision of Extension service	Economic development	Municipal Wide	DACF	8 th January 2019	10 th December 2019	-	-	40%	35	Ongoing
60.	Organize 10 short trainings in agriculture extension services for 50 youths in agriculture	Economic Development	Kwaman, Nyakrom, Upper and Lower Bobikuma , Abodom, Nkum	DACF	May. 2019	October, 2019	-	-	25%	50	Ongoing
61.	Mobilise and train farmers to adopt climate-resilient crop cultivars and animal breeds	Economic development	Municipal Wide	DACF	14 th August 2019	-	--	-	0%	-	Not implemented
62.	Train women and other vulnerable groups on climate-resilience methods in the	Economic development	Municipal Wide	DACF	21 st August 2019	-	-	-	0%	-	Not implemented.

	agricultural sector.										
63.	Research on best practices of climate models in the agricultural sector.	Economic development	Municipal Wide	DACF	12 th March 2019	-	-	-	0%	153,859	Not implemented
64.	Data collection on indigenous agricultural knowledge and application of findings in climate-smart policies.	Environmental , Infrastructure and Human settlement	Municipal wide	DACF	10 th March 2019	15 th May 2019	-	-	0%	7	Not implemented
65.	Support Street Naming Programme	Governance, Corruption and Public Accountability	Municipal Wide	DACF	10 th January 2019	-	-	-	55%	153,859	Ongoing
66.	Construct 4 No. Revenue Booth	Economic development	Agona Swedru	DACF	10 th January 2019	-	-	-	0%	13	Not implemented
67.	Education on Tax Compliance	Economic development	Municipal wide	DACF	8 th January, 2019	-	-	-	75%	153,859	Ongoing
68.	Revenue generation drive	Economic development	Agona Swedru	DACF	8 th January 2019	20 th December 2019	-	-	70%	-	Ongoing

69.	Introduction of Revenue Management Software through collaboration with GIZ	Economic development	Agona Swedru	DACF	8th January 2019	-	-	-	85%	7	completed
70.	Support to Sanitation in the Municipality	Environmental , Infrastructure and Human settlement	Municipal Wide	DACF	8th January 2019	-	-	-	75%	153,859	Ongoing
71.	Support to Disaster prevention	Environmental , Infrastructure and Human settlement	Municipal Wide	DACF	8th January 2019	-	-	-	75%	153,859	Ongoing.
72.	Plant 10,000 trees annually	Environmental , Infrastructure and Human settlement	Municipal Wide	DACF	13th February 2019	-	-	-	20%	-	Ongoing
73.	Mainstream Climate Smart Agriculture in the Municipality	Environmental , Infrastructure and Human settlement	Municipal Wide	DACF	20th February 2019	-	-	-	55%	153,859	Ongoing
74.	Organize training for Girl Child coordinators in all schools in the Municipality	Social Development	Municipal wide	DACF	7th June 2019	-	-	-	0%	74 basic schools	Not implemented

75.	Encourage the use of gender clubs in various schools	Social development	Municipal wide	DACF	12th March 2019	-	-	-	40%	74 basic schools	Ongoing
76.	Sensitization of community members on the need to assist/support school feeding caterers	Social Development	Municipal wide	DACF	March, 2019	April 2019			70%	All communities	Ongoing
77.	Organize 4 sensitization seminars for effective civic educative programme to the youth in 4 communities in the municipality and institutionalize municipal youth advocacy platform (Municipal Youth Parliament/Ass embles)	Social Development	Nyakrom, Kwaman, Upper Bobikum a, Agona Swedru	DACF	January, 2019	December 2019	-	-	70%	4 communities	Ongoing

Source: (MPCU, 2019)

2.2 UPDATE ON FUNDING SOURCES AND DISBURSEMENTS

This section focuses on the sources of funds that were received by the Agona West Municipal Assembly and their disbursements. Internally Generated Fund (IGF) saw a decline by 9.04% in 2019 relative to the baseline year 2018. Factors that resulted in this decline still remain; the change of software to support effective revenue mobilization which delayed the printing and distribution of property rate bills as well as the collection of property rate from property owners, non-compliance by those liable to pay taxes, inadequate skills and knowledge of revenue collectors on newly introduced software among a host of reasons. Apart from the IGF, all other sources of revenue saw an improvement which depicts a clear improvement of revenue generation compared to the baseline year. However, the overall target was not met due to insufficient external and internal funds.

Table 6: Revenue Sources

REVENUE ITEM	Baseline 2018	Target 2019	Actual 2019
IGF	1,517,411.38	1,838,069.00	1,380,087.75
DACF	1,145,785.96	4,554,574.11	3,033,696.05
MP's CF	292,132.16	700,000.00	339,407.68
PWDs CF	72,298.52	-	145,575.46
MSHAP	1,913.00	-	12,690.05
GSFP	N/A	-	-
GoG	N/A	2,444,384.04	3,194,005.38
DACF-RFG	444,067.00	823,977.67	327,661.88
GSCSP	N/A	-	257,002.22
MAG-AGRIC	N/A	-	171,088.87
LEAP (UNICEF)	-	-	30,700.00
OTHERS	N/A	298,826.63	-
TOTAL	3,715,315.82	10,659,831.45	8,891,915.34

FIG 4: REVENUE PATTERN FOR 2018 & 2019

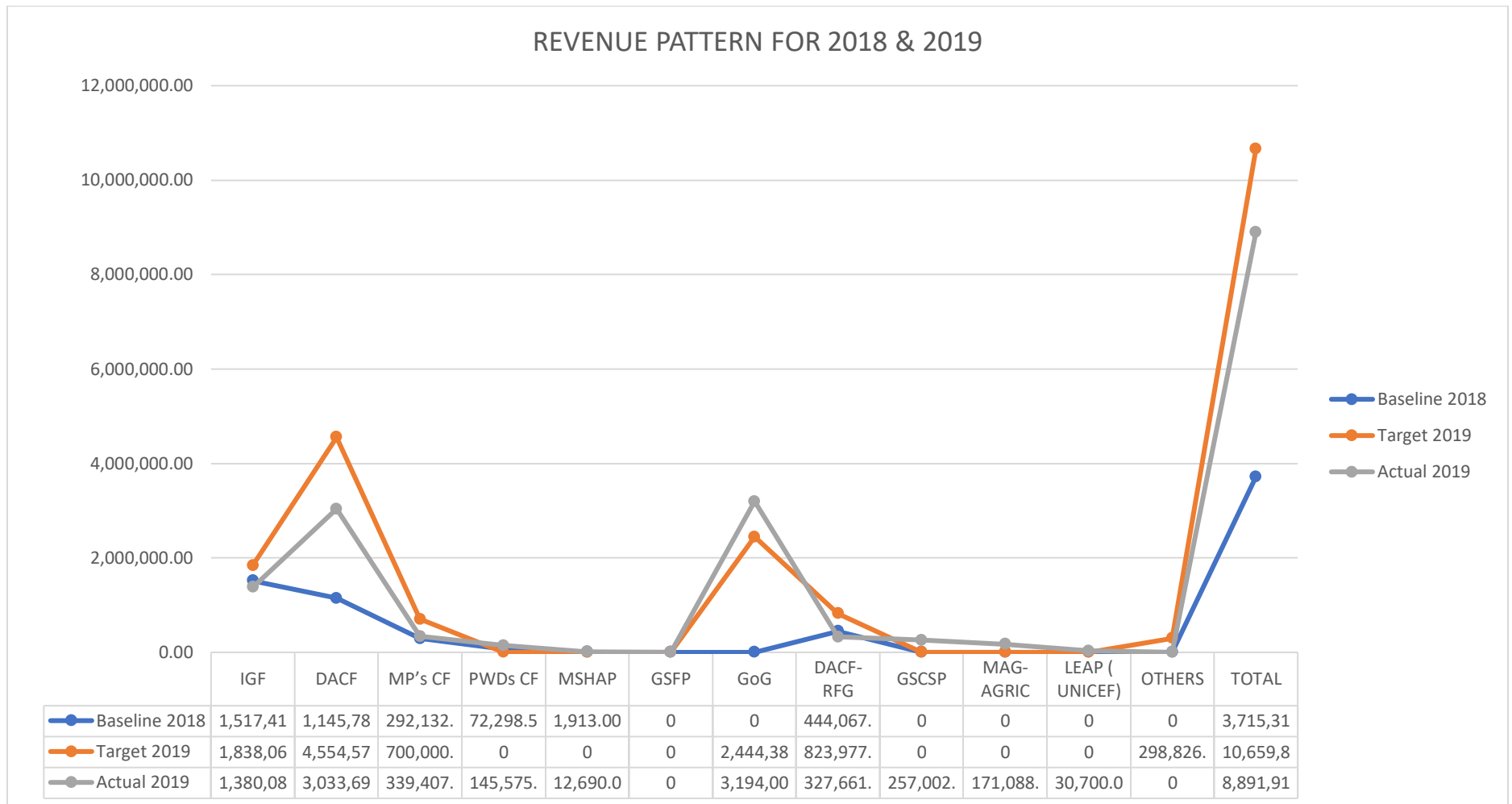
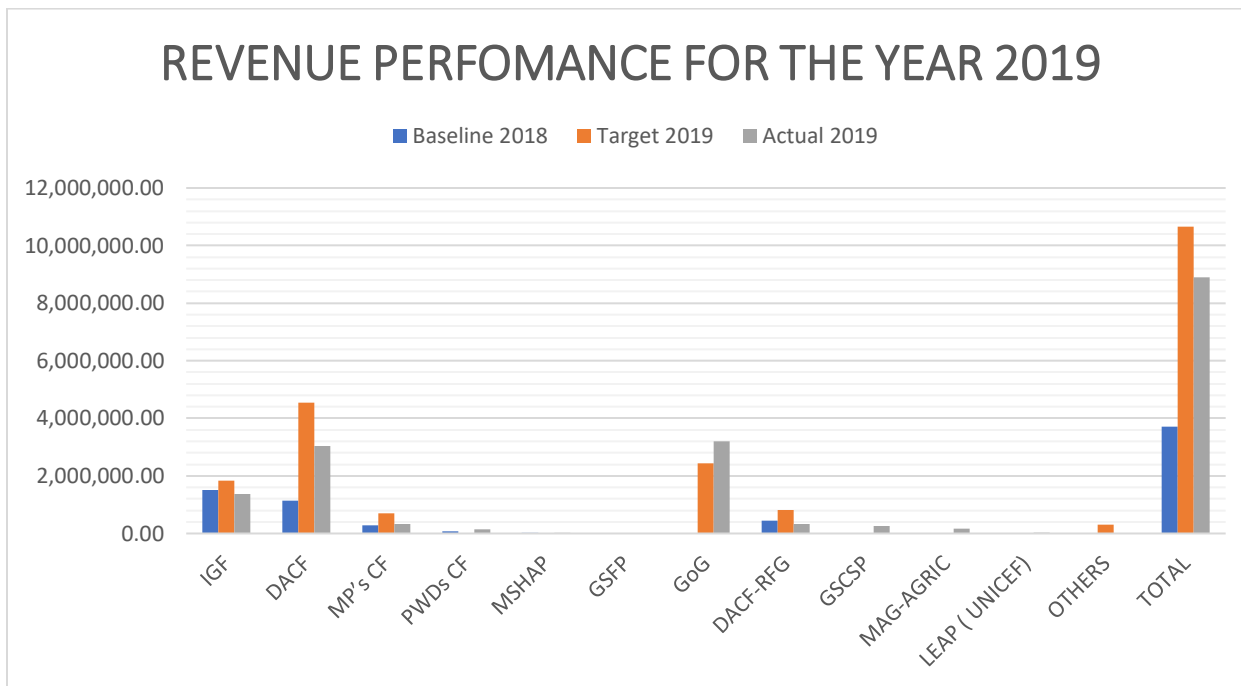


FIG 4 illustrates the revenue pattern between the years 2018 and 2019. The trajectory of the graph indicates that the Assembly Generated more revenue in 2019 than in 2018. This could be as a result of increase in donor supports. Nonetheless, in term of the revenue components, in 2018, the Assembly generated more revenue under IGF and DACF-RFG than in 2019. It could therefore be said that the Assembly's internal effort in generating revenue (IGF) fell short in 2019 in spite of the diverse interventions which were developed and used to improve IGF. The sharp upward rise in DACF and GoG, based on the trajectory, indicate that the Assembly relied much on external source (Central Government) for its revenue in 2019 than in 2018.

FIG 5: REVENUE PERFORMANCE FOR THE YEAR 2019



Source: MPCU (2020)

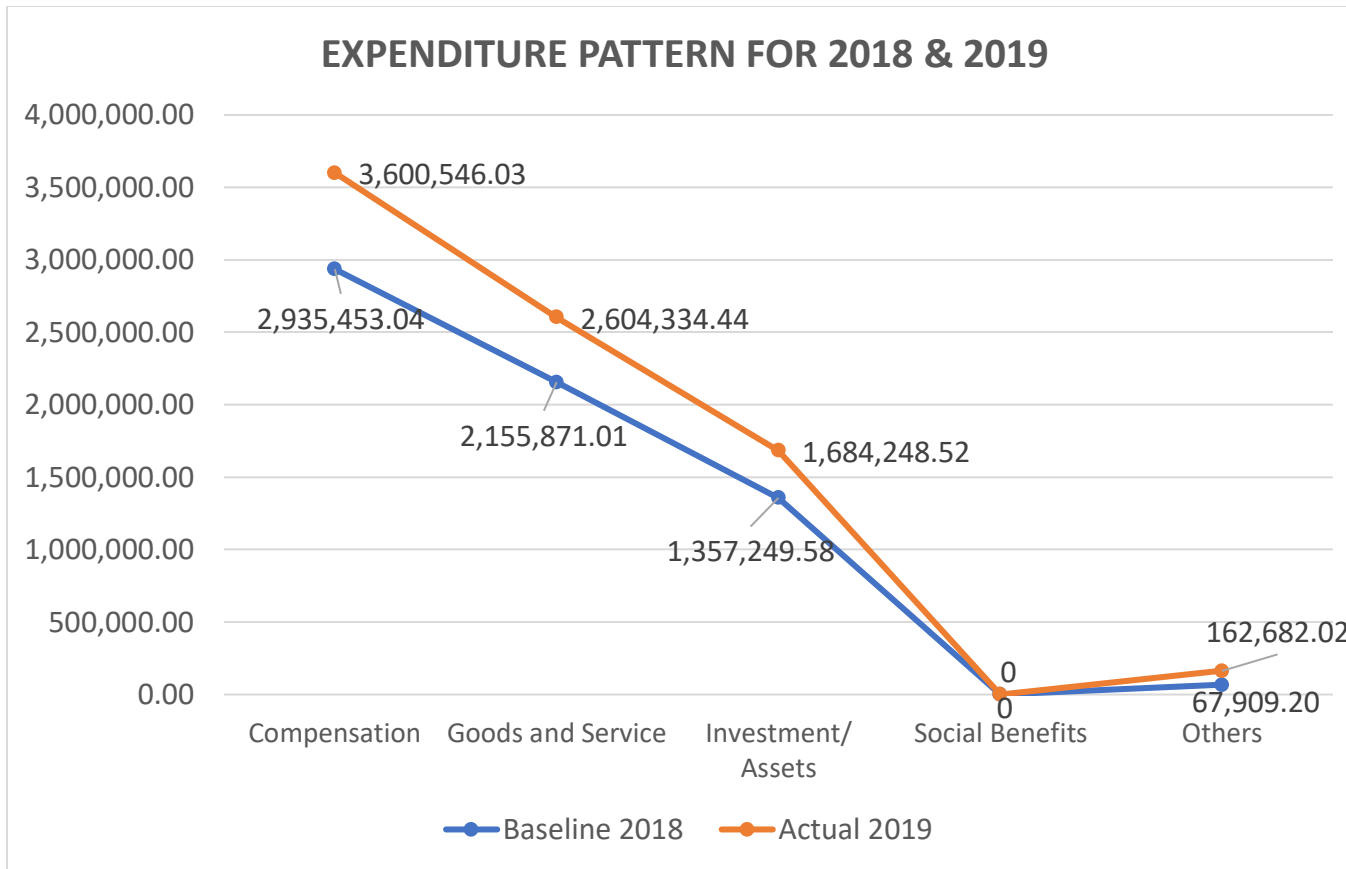
FIG 5 represents the Assembly’s revenue performance for the year 2019. In relation to the seven major sources of revenue being IGF, DACF, MPs CF, PWDs CF, GoG and DDF-RFG, the Assembly did not meet its target in most of the revenue sources which is due to

diverse reasons, notable among them is the Non-compliance on the part of tax payers and other stakeholders who forms part of the revenue contribution bracket of the Assembly. There was also delays in the release of funds from the Central Government to the Assembly which also contributed to the decrease. For instance, the Fourth quarter DACF is yet to be released to the Assembly from the Central Government.

Table 7: Expenditure

<i>EXPENDITURE ITEM</i>	<i>Baseline 2018</i>	<i>Target 2019</i>	<i>Actual 2019</i>
<i>Compensation</i>	<i>2,935,453.04</i>	<i>2,895,602.04</i>	<i>3,600,546.03</i>
<i>Goods and Service</i>	<i>2,155,871.01</i>	<i>4,424,410.96</i>	<i>2,604,334.44</i>
<i>Investment/ Assets</i>	<i>1,357,249.58</i>	<i>3,221,052.00</i>	<i>1,684,248.52</i>
<i>Social Benefits</i>	<i>-</i>	<i>47,000.00</i>	<i>-</i>
<i>Others</i>	<i>67,909.20</i>	<i>187,000.00</i>	<i>162,682.02</i>
<i>TOTAL</i>	<i>6,516,482.83</i>	<i>10,775,065.00</i>	<i>8,044,906.24</i>

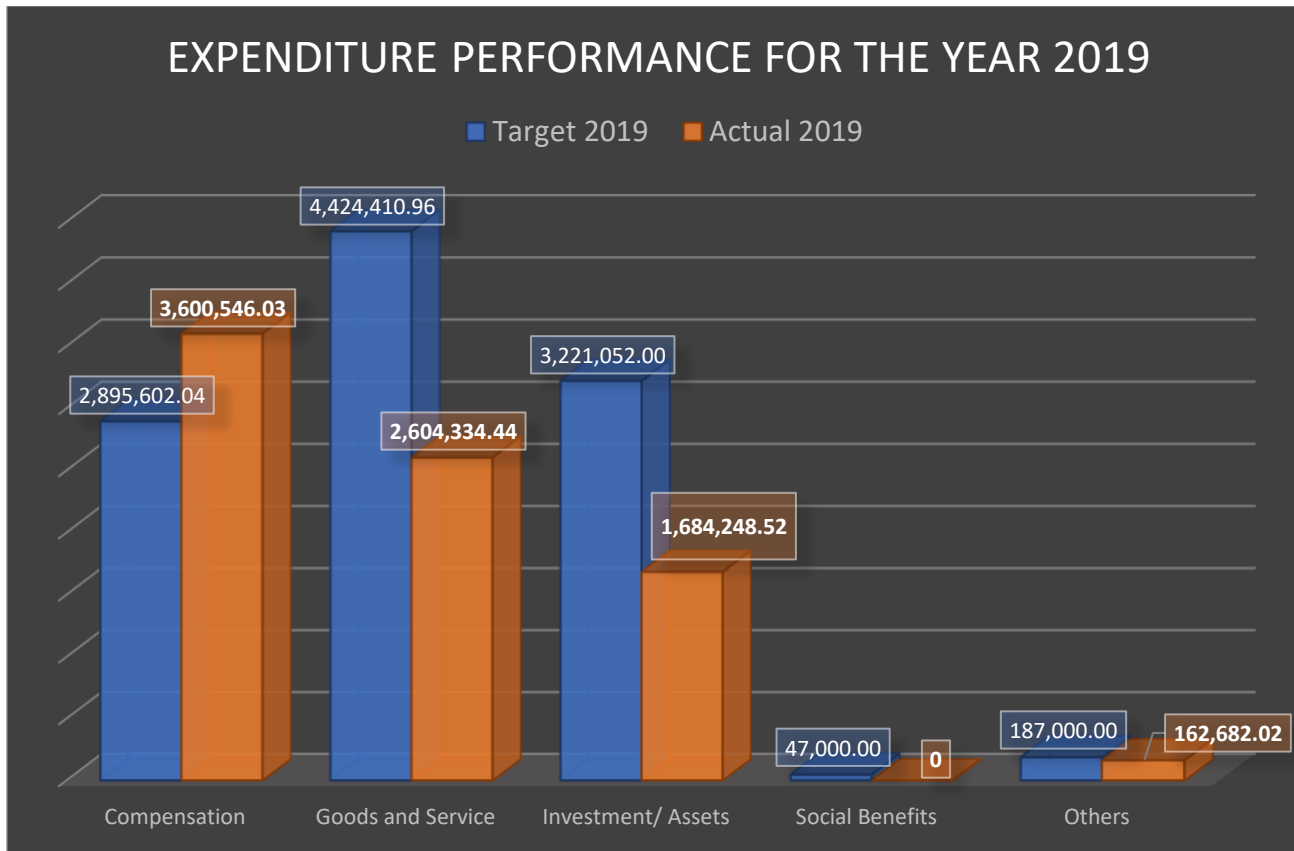
FIG 6



Source: MPCU (2020).

From Fig 6, the trajectory portrays that the Assembly spent more in 2019 than it did in 2018. There was a percentage increase of 23.45% from 2018 to 2019. This demonstrates that the Assembly committed more of its resources into projects, programmes and interventions in 2019 than in 2018. Hence, it could be established that the Assembly’s effort to achieve its intended goals which is “to increase access to basic socio-economic infrastructure development, enhance welfare service within Transparent and Accountable Governance” in the Municipality for the year was better than in 2018.

FIG 7



Source: MPCU (2020)

Fig 7 demonstrates the expenditure performance from all sources for the year 2019. It could be seen that compensation exceeded target by 19.6%, indicating that the Assembly spent more on compensation during the period under review because provisions were not made for newly promoted officers and New Recruits who were posted to the assembly during the latter part of 2019 in the Annual budget, therefore monies were taken from the compensation component to offset that.

However, the Assembly expended below all its targets set for the year under review apart from Compensation which demonstrates that the Assembly has been discipline in terms of its expenditure. This can be succinctly appreciated when the Total Annual Expenditure is harmonized against Total Annual Revenue.

2.3 ASSESSMENT OF PERFORMANCE INDICATORS

This section focuses on the municipal core performance indicators categorized by development dimension of *Agenda for Jobs*.

Table 8: Update on Municipal Core Performance Indicators

	Indicator (categorized by Dimension of Agenda for Jobs)	Baseline 2018	Target 2019	Actual 2019
	ECONOMIC DEVELOPMENT			
1.	Total output in agricultural production			
	i. Maize	14,532.4	17,112.9	4278.30
	ii. Rice (milled)	600.0	1025.6	290.5
	iii. Millet	-	-	-
	iv. Sorghum	-	-	-
	v. Cassava	41,462.1	45293.5	11323.0
	vi. Yam	-	-	-
	vii. Cocoyam	2000.0	1,2500	680.0
	viii. Plantain	3712.5	4103.5	1225.5
	ix. Groundnut	-	-	-
	x. Cowpea	-	-	-
	xi. Soyabean	-	-	-

	xii. Cocoa	-	-	-
	xiii. Shea butter	-	-	-
	xiv. Oil palm	6,195.50	7,032.20	7,383.80
	xv. Vegetables	6,896.20	12,463.70	14,224.70
	xvi. Cashew nut	-	-	-
	xvii. Cotton	-	-	-
	xviii. Cattle	1,000.00	2,500.00	2,625.00(rolled over)
	xix. Sheep			
	xx. Goat	3,000.00	5,000.00	5,500.00 (rolled over)
	xxi. Pig	4,000.00	6,000.00	7,200.00 (rolled over)
	xxii. Poultry			
		1,500.00	3,000.00	3,750.00 (rolled over)
		30,000.00	50,000.00	55,000.00(rolled over)
2.	Percentage of arable land under cultivation	-	-	-
3.	Number of new industries established			
	i. Agriculture,	-	-	-
	ii. Industry,	-	-	-
	iii. Service	-	-	-

4.	Number of new jobs created	-	-	-
	i. Agriculture	-	-	-
	ii. Industry	-	-	-
	iii. Service	-	-	-
	SOCIAL DEVELOPMENT			
5.	Net enrolment ratio			
	i. Kindergarten	87.50%	90.00%	82.20%
	ii. Primary	103.00%	100%	100.1%
	iii. JHS	57.50%	65%	58.6%
6.	Gender Parity Index			
	i. Kindergarten	1.07	1.1	1.13
	ii. Primary	1.08	1.1	1.11
	iii. JHS	1.13	1.1	1.12
	iv. SHS			
7.	Completion rate			
	i. Kindergarten			
	ii. Primary	116.20%	100%	116.9%
	iii. JHS	91.70%	95.0%	89.5%
	iv. SHS			

8.	Number of Operational Health Facilities	20	5	1
	i. CHP Compound	11	1	1
	ii. Clinic	2	1	0
	iii. Health Centre	5	1	0
	iv. Hospital	2	1	0
9.	Proportion of population with valid NHIS card			
	i. Total (by sex)	70,693	94,500	84,589
	ii. Indigents	3,178	3,727	978
	iii. Informal	27,274	28,961	26,300
	iv. Aged	1,140	1,721	4,851
	v. Under 18years	29,550	30,450	41,357
	vi. Pregnant women	4,216	5,090	5,236
10.	Number of birth and deaths registered	5,734	6,125	1,063
	i. Birth (sex) Male	3,067	3,400	533
	Female	2,667	2,800	530
	ii. Death (sex, age group)	220	300	352
	Male	125	200	225
	Female	95	100	127

11	Percent of population with sustainable access to safe drinking water sources				
		i. District	60	80	82
		ii. Urban	45	45	45
		iii. Rural	25	35	37
12	Proportion of population with access to improved sanitation services				
		i. District	45%	20%	35%
		ii. Urban	36%	37%	45%
		iii. Rural	9%	7%	20%
13.	Maternal mortality ratio	4 deaths (68/100,000)	2 deaths 34/100,000	0	
14.	Malaria case fatality (Institutional)				
		i. Sex : Male	0	0	0
		Female	1	0	0
		ii. Age group (0-4)	0.6	0	5 (0.0005)
15.	Number of recorded cases of child trafficking and abuse				
		i. Child trafficking (sex)	0	0	0
		ii. Child abuse (sex)	59	0	0
Safeguard the National Environment and Ensure a Resilient, Built Environment					

16.	Percentage of road network in good condition i. Total ii. Urban iii. Feeder			
		55	80	75
		30	40	40
		25	30	35
17.	Percentage of communities covered by electricity District Rural Urban			
		55	70	65
		20	30	27
		35	40	42
	Indicator (categorized by Dimension of Agenda for Jobs)	Baseline (2018)	Target 2019	Actual 2019
Governance, Corruption and Public Accountability				
18.	Reported cases of crime. i. Men, ii. Women iii. Children.			
		6	-	7
		119	-	136
		59	-	49
19.	Percentage of annual action plan implemented.	80.44%	100%	80.99% (98)
e20	Number of communities affected by disaster	8	10	6
		5	4	0

i. Bushfire	10	8	6
ii. Floods.			

Source: (MPCU, 2019)

Table 9 illustrates performance on the core activities in the Municipality. Emphasizing on education, health, sanitation and roads, it could be seen that the performance was terrific because the achievements under the above sectors reached their respective targets. The sectors fall under the economic and social as well as environmental, infrastructure and human settlement development dimensions. The performance is reflective in the Assembly’s effort in achieving its set goals of building a prosperous society, creating opportunities for the people of Agona West and safeguarding the natural environment and ensuring a resilient built environment. Under the economic sector, Agriculture which is a major drive of the local economy realized some marginal improvement over the set target mainly due to the introduction and adoption of Government Flagship Programs such as the Planting for Food and Jobs and Planting for Export and Rural Development which subsidize agro-products for farmers the municipality to enhance their yields. Another area that saw a relatively fair improvement was net enrolment ratio and completion rate in primary school which exceeded the target set for the year, this is a clear demonstration of the Assembly’s objective of increasing inclusive and equitable education at all levels.

In line with increasing access to health delivery and OPD service improvement, the overall population of individual with valid NHIS cards increased from 70,693 in 2018 to 84,589 which signifies 16.4% increase in 2019.

The Assembly’s objective of controlling and promoting orderly and structured development, improving accessibility and minimizing traffic within the Municipality, overall road networks saw improvements with regards to the baseline year.

2.4 CRITICAL DEVELOPMENT AND POVERTY ISSUES

Table 9: Update on Critical Development and Poverty Issues

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No of beneficiaries	
			Target	Actual
Ghana School Feeding Programme	-	-	13,190	13,877
Capitation Grants	-	-	-	75
National Health Insurance Scheme	-	-	94,500	84,589
Livelihood Empowerment Against Poverty (LEAP) programme	-	-	-	711
National Youth Employment Program	-	-	130	50
One District One Factory Programme	-	-	-	-
One Village One Dam Programme	-	-	-	-
Planting for Food and Jobs Programme	-	70,242.50	4,625	3,282
Planting for Export and Rural Development	-	-	700	647

Free SHS Programme	-	-	-	7183
Others (NABCO)	-	-	350	402

Source: (MPCU, 2019)

From table 9, it could be inferred that the critical development and poverty issues in the Municipality were geared towards achieving the key objectives which was to improve quality and increase access to economic, social and welfare services within the Municipality. Due to insufficient funding, the expected allocated amount was not met. Number of beneficiaries under the school Feeding Program 13,877 exceeded the 13,190 target set for the year which illustrates an expansion of the program to include additional schools. During the year also, 711 people benefited from LEAP contribution indicating the Assembly’s commitment to implement pro-poor programs to ensure equitable distribution of wealth. Flagship programs such as NABCO and Free SHS keeps contributing to development in the Municipality by increasing the enrolment of students from JHS and also reducing unemployment as well.

2.4.1 OTHER CRITICAL ISSUES

2.4.1.1 CLIMATE CHANGE AND DISASTER RISK MANAGEMENT

Over the years, the Municipality has experienced some effects of climate change, notable among them is the intense flooding that occurred in 2010. As a result, the Assembly develops strategies to reduce the impacts of climate change in the Municipality each year. In 2019, the following are the strategies the Assembly developed to check climate change impacts;

- i. Tree Planting by the Department of Parks and Gardens in collaboration with Department of Agriculture and Ghana Education Service.
- ii. Public education on disaster preparedness by NADMO. This is normally done in the form of discussions on FM Stations.
- iii. Provision of litter bins at vantage points in the urban centre – Agona Swedru.
- iv. Construction of culverts to improve drainage system.
- v. Desilting and opening of drains to mitigate flooding.
- vi. Conservation of Agona Swedru Forest Reserve.

In terms of disasters, the Municipality recorded a number of natural occurrences during the year.

Rainstorm: Abodom Kwaman

- Kwaman in Abodom Zone was hit by rainstorm disaster on 6th June, 2019. A total number of 7 persons were affected of which 2 were male adults, 3 female adults and 2 male children. Four (4) rooms were destroyed and personal belongings damaged.
- Nyakrom zone was also hit by a rainstorm. A total number of 210 people were displaced and 28 houses destroyed.
- Bobikuma zone was hit by a rainstorm. A total number of 27 persons were displaced and 7 houses destroyed.
- Abodom was also hit by a rainstorm and one (1) person was displaced while one (1) house was also destroyed.
- Swedru was also hit by rainstorm where 205 people were displaced and 34 houses destroyed.

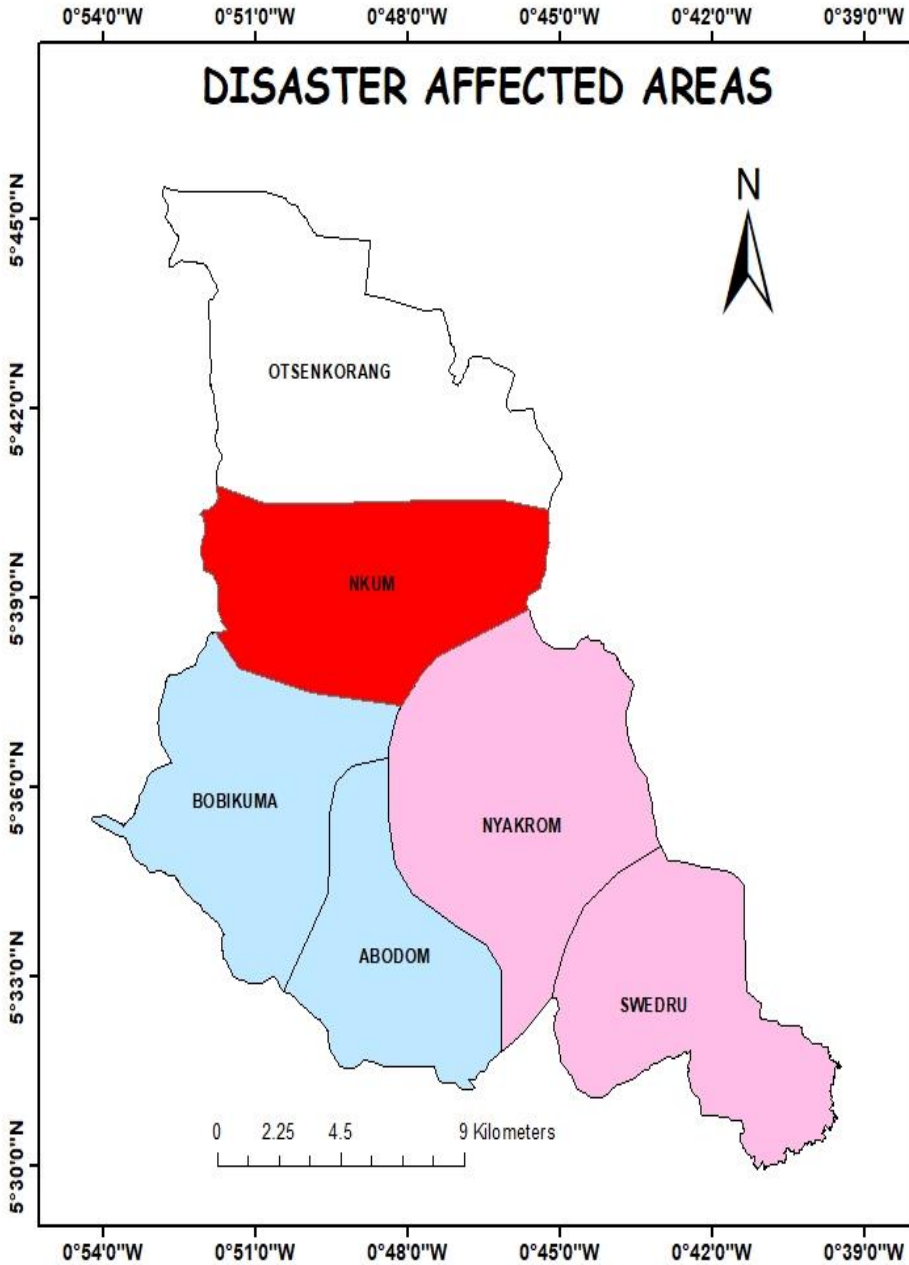
Fire: There were series of fire outbreaks in the Municipality in the course of the year.

- There was a fire outbreak that razed down four (4) stores at Dweneho in the Swedru Zone behind the Main Market popularly known as “18 mu” on Tuesday, 26th February, 2019. The cause of the fire is still unknown. A total number of 8 persons were affected out of which 2 were male adults and 6 female adults.
- There was a fire outbreak at Ankobease on 11th April, 2019 in Nkum Zone. A total number of four (4) persons were affected out of which 2 were male adults and 2 female adults. Also, one (1) house was affected and personal belongings damaged.
- There was a fire outbreak at Akaa in Nyakrom Zone on 1st August, 2019. Only one (1) person was affected and he is a male adult. One house was affected and personal belongings damaged.
- There was a fire outbreak at Owane in Swedru Zone on 10th September, 2019. A total number of 3 persons were affected out of which 2 were male adults and 1 female adult. Two (2) stores were affected and all items destroyed.
- There was also a fire outbreak at Yaabem in Swedru Zone on 28th August, 2019. A total number of 3 persons were affected and were all female adults. Only one (1) shop was affected and items damaged.

Sadly, the Secretariat did not receive any relief item at the end of the year.

FIG 8 and FIG 9 illustrates the incidence of disaster during the year.

Fig 8: Disaster Affected Areas

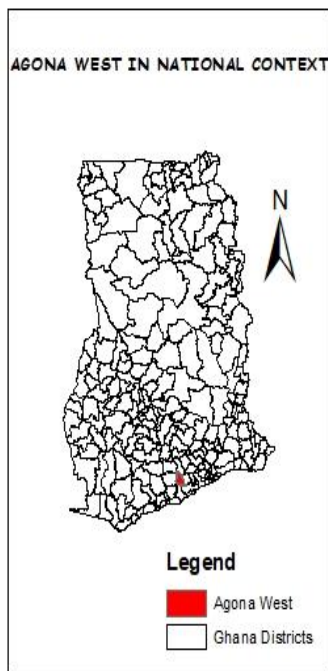


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AGONA WEST AREA COUNCIL MAP

Disaster Type

- Fire
- None
- Rainstorm
- Rainstorm, Fire

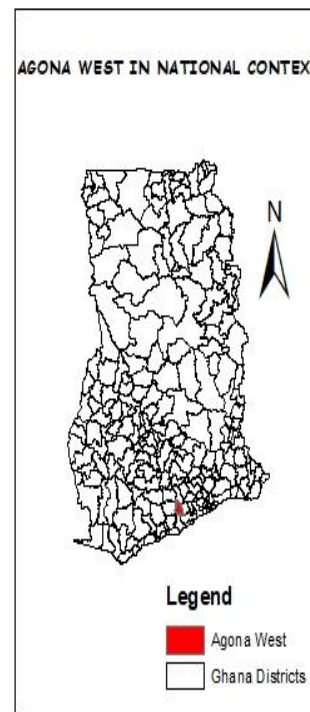
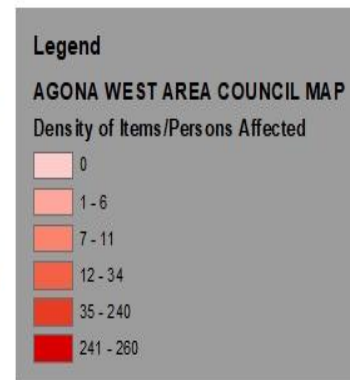
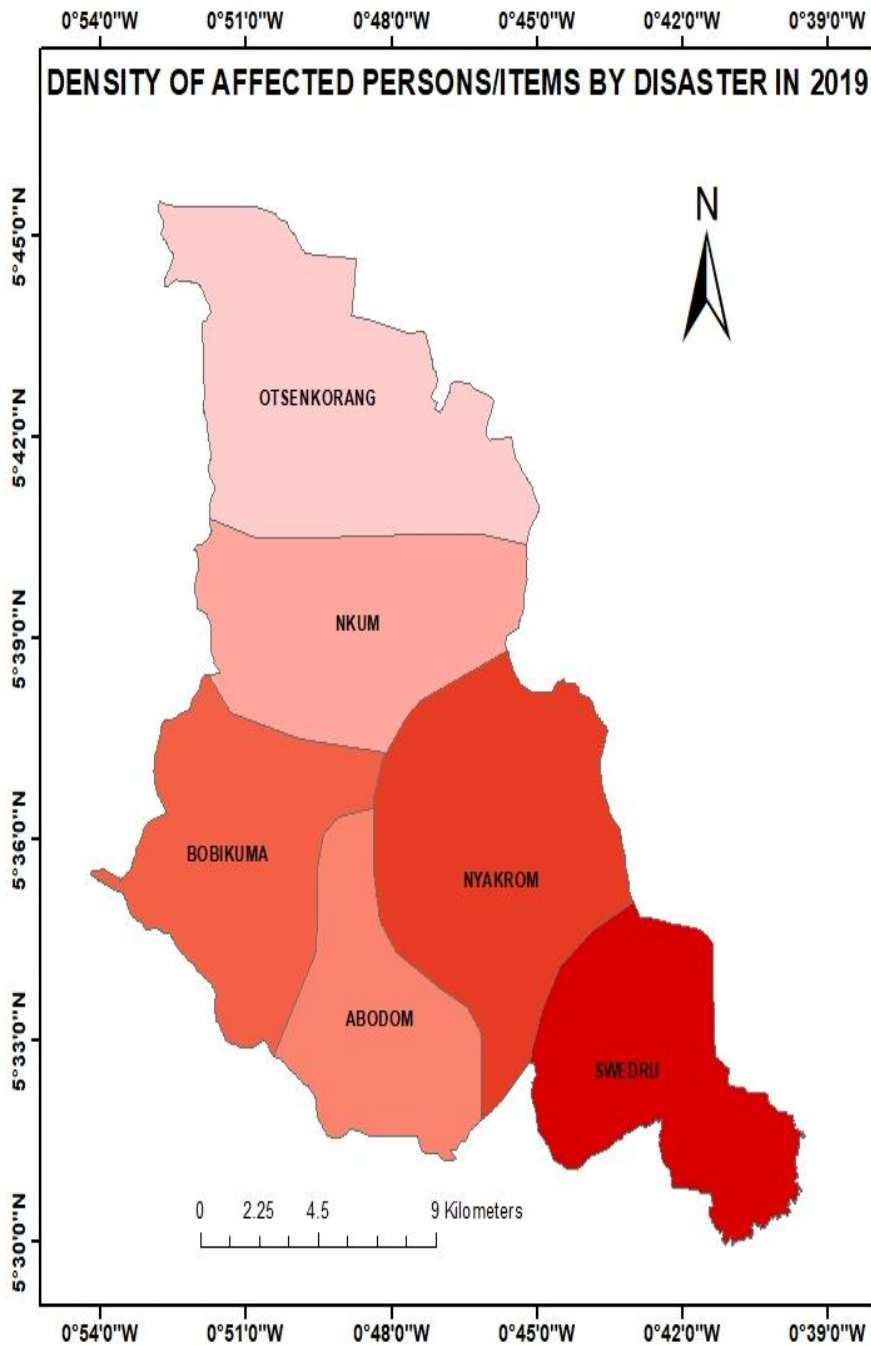


Legend

- Agona West
- Ghana Districts

Source: MPCU (2020)

FIG 9: Zones and Number of People/Items Affected by Disasters



Source: MPCU (2020)

2.4.1.2 SANTATION MANAGEMENT

Solid Waste Management

The Environmental Health and Sanitation Unit (EHSU) has a waste management unit which collaborates with Zoomlion Ghana Ltd, and other stakeholders to address the solid waste challenges by sweeping all open spaces (including streets, markets), desilting of drains, collection and safe disposal of waste. Other interventions such as clean-up exercises and hygiene education are adopted to address solid waste management situation in the Municipality. Zoomlion has provided 23 communal refuse containers which is made up of 18 skip and 5 roll-on/roll-off and have been placed at some vantage areas in Agona Swedru and Agona Nyakrom townships. Two (2) skip loaders and 1 Roll-on/roll-off refuse trucks are being used to convey refuse from Swedru and Nyakrom Township. The rural towns practice controlled crude dumping method of solid waste disposal. Apart from the thirty-three (33) permanent sanitary laborers working with EHSU, the Environmental Health Analysts, Environmental Health Officers and Assistants of Environmental Health and Sanitation Unit, as well as Zoomlion supervisors collaborate to supervise the laborers to undertake sanitation activities so as to help raise the level of environmental sanitation in the Municipality.

Door-to-door Refuse Collection Services

A door-to-door refuse collection service was also carried out successfully throughout the year and a total of 297 tonnes of refuse was collected from various households.

Liquid Waste Management

The staff of the department collaborates with the managers of the public toilets to supervise the management of the 16 public toilets in the Municipality. A total of 250 household toilets were constructed during the period under review. The Assembly's cesspit emptier and other two cesspit emptiers that are privately owned were used to dislodge all the public and household when full for a fee upon request. The sanitary workers also rod choked inspection chambers to allow the movement of fecal matter when necessary. The general public was also sanitized on the need to provide household toilets in their homes.

OPEN DEFECATION FREE

Thirteen (13) communities have been declared ODF with 21 verified and awaiting results from RICCs.

2.4.1.3 GENDER RELATED ACTIVITIES

Women Empowerment

- The Assembly provided financial assistance to some Midwifery students as a form of women empowerment.
- Establishment and inauguration of Girls' Model School.
- 21 needy but brilliant students supported with uniforms, school bags and other stationaries in the Municipality.

2.4.1.4 EDUCATION

To achieve its goal of enhancing inclusive and equitable access to, and participation in quality education at all levels, the following interventions were undertaken by the Assembly.

- Fifty-Seven (57) students who are needy but brilliant in the Municipality were given scholarships by the Government. A total amount of GH¢99,953.80 was disbursed.

- To compliment the effort of the Government, the Assembly also supported some needy but brilliant students within the Municipality.

2.5 UPDATE ON EVALUATION AND PARTICIPATORY M&E

This section covers evaluations and participatory M&E conducted, their findings and recommendations.

Table 10: Update on evaluations conducted

Name of the Evaluation	Policy/programme/project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
Mid Term	Renovation of the Swedru Town Hall	MPCU, Monitoring Team	Field visit	i. The facility is gradually deteriorating	i. Ensure quality work is done to avoid double cost
Terminal	Completion of the Abattoir at Lower Bobikuma	MCE, MCD, MPCU, Municipal Director of Health, Chief, Assembly Member.	Discussions(MPCU meeting)	Facility is still non-functional and subdued by bush	Health workers should be posted to the facility in order to operationalize the facility
Ex-Ante	Construction of speed hump	MPO, Urban Roads Engineer, Works Engineer, Assembly Member	Discussions (MPCU meeting)	Construction of speed hump on Stadium area- Otabilkrom road still not started	The Assembly should release funds timely to facilitate the construction of the project
Mid-Term	Pothole patching	MDA, MPO, Traditional Authorities, Urban Roads	Site inspections MPCU meeting	i. Project is on-going ii. The rainy season hampered the construction	Contractors should be paid their initial amount in order to

		Engineer, Works Engineer, Procurement Officer, Contractor, Assembly Member and Community Members.		Some roads were not completely done due to contractual issues.	make them return to site.
Terminal	Expansion of Ghana School Feeding Programme	Municipal Director of Education, Head teachers, pupils, Municipal Chief Executive, Assembly Members, Desk officer	Interviews, Field visits, file verification	i. Programme is ongoing sustainably. ii. Some qualified schools have not been captured under the programme	i. More schools should be added to the programme.
Mid-Term	Routine inspection of communities	Planning Officer, MCE, MCD	Interview, community visits	Not all communities have been visited due to the unavailability of adequate vehicles	The Assembly should procure vehicle for the Environmental Health unit.
Terminal	Planting for Food and Jobs	MCD, MCE, MPCU	Discussions (MPCU meeting, Medium and Small Scale	i. Programme is improving the local economy	Recommended that the programme should be sustained

			Enterprise meeting)		
Mid-Term	Planting for Export and Rural Development	MCD, MPCU	Discussion (MPCU meeting)	<ul style="list-style-type: none"> i. 50,000 oil palm seedling nurseries has been established ii. Oil palm farms of beneficiary farmers have been measured and location picked with GPS iii. Number of beneficiaries so far are 647. 	Considerable number of interested people still need to register.
Terminal	Construction of weighing center at Ahomadonko	MCE, MCD, MPCU, Municipal Director of Health, Chief, Assembly Member and community members.	Focus group discussion	i. Project hasn't started due to land issue	The issue of land should be dealt with.

Source: (MPCU, 2019)

Table 10 illustrates the assessment of activities that were undertaken during the year. From the table, it could be said that the activities were geared towards meeting the set goals for the year. All the activities are progressing steadily. There has been expansion of the School Feeding Program from 24 beneficiary Schools in 2018 to 57 schools, there has also been expansion in educational and Health infrastructure such as Construction KG in Kwaman, 6Unit Classroom Block in Nkranfo and 1No CHPS Compound at Ahamadonko etc. The two agricultural interventions including PFJ and PERD have contributed significantly to the achievement of the goal of building a prosperous society. The Ghana School Feeding Programme particularly, which is a social intervention has contributed greatly to the achievement of the goal of creating opportunities for all. In a nutshell, the projects and programmes executed in 2019 have enabled the Assembly to achieve its set goals and objectives for the year. Even though there were challenges.

Table 11: Update on PM&E conducted

Name of the PM&E Tool	Policy/programme/project involved	Consultant or resource persons involved	Methodology used	Findings	Recommendations
Community score cards	Creation of tourist site	In-house	Site visit	Dapan Hill has the greatest potential of attracting investors into the Municipality	The services of a consultant should be sought to help develop the site
Community score cards	Open Defecation Free	In-house	Community visits	Thirteen (13) communities have been declared ODF with 21 verified and awaiting results from RICCs; Osipikwa, Asumani kwa, Edukoli, etc have all being declared. Osonobenomnsu, Ahwiem, Kwesi Baah, etc are verified and awaiting declaration.	Other communities should be made to increase their effort to ensure that they obtain the status of ODF.

Community score cards	Pay-As-You-Dump	In-house	Community visits	The policy has improved environmental cleanliness in the various communities	The policy should be sustained
Community score cards	Extension of electricity	Works Engineer, Urban Roads Engineer, MPO, Budget Analyst, Statistician, Contractor, Assembly Members and community members	Focus group discussion	Few communities have not been connected	The Assembly should timely release funds to speed up the completion of the project.
Community score cards	Rehabilitation of street light	Works Engineer, Urban Roads Engineer, MPO, Budget Analyst, Statistician, Contractor, Assembly Members and community members	Interviews, Focus Group Discussions	<ul style="list-style-type: none"> i. Some street lights have still not been worked on. ii. Some contractors are still lethargic to work. 	Future contracts should be awarded to local contractors.
Community score cards	Community Water and Sanitation project at Nkum	MCE, MCD, Works Engineer, Assistant Engineer,	Site Meeting	Pressure to pump the water is low	Alternative engineering method should be adopted to ensure that water pumped reach all beneficiary communities

		Environmental Health Officer, National and Regional Safeguard team, MPO, Budget Analyst, Statistician, Contractor, Assembly Member and community members			
Community score cards	Minor repairs of school buildings in the Municipality	Works Engineer, MPO, Budget Analyst, Statistician, Contractor, Assembly Members and community members	Site inspection	Many schools have still not been attended to.	The Assembly should improve its effort to attend to all selected schools.

Source: (MPCU, 2019)

From the table above, it could be seen that major projects planned and executed in 2019 were vigorously monitored to ensure that the various implemented projects were progressing. The Assembly allowed for the engagement of all stakeholders including community members indicating that the Assembly’s effort to achieve its goal of maintaining a stable, united and safe society was achieved during the period under review. The regular participatory monitoring and evaluation exercise demonstrate the Assembly’s efforts in ensuring that the set objective of Governance, Corruption and Public Accountability was achieved during the period under review.

CHAPTER THREE

3.0 THE WAY FORWARD

3.1 KEY ISSUES ADDRESSED AND THOSE YET TO BE ADDRESSED

3.1.1 Key Issues Addressed

- Existing potholes on most inner-city roads are presently being compacted.
- Power theft affecting PDS are presently being addressed.
- New officers have been posted to the Assembly by the Office of the Local Government Service which has improved availability and adequacy of staff.
- The technical know-how of staff of the Assembly has enhanced due to the occasional organization of workshops and training.
- The various departments and units borrow vehicles from other departments to carry out their respective tasks for the time being. New vehicles have also been procured for some departments.
- Logistics such as printers and computers have been provided for some departments and units in order to facilitate their day-to-day activities. Other departments and units are on the verge of receiving theirs in no time.
- Frequent community engagements, town hall meetings, radio discussions, etc. are being held to bridge the communication gap between the Assembly and the general public.
- Education on spatial planning regulations is being done to deal with the issue of ignorance on the side of the public about the regulations.
- Plans are being made to review outdated local plans and prepare local plans for lacking communities.

3.1.2 Key Issues yet to be Addressed

- Inappropriate mounting of temporal structures.
- Absence of speed humps along some roads are yet to be addressed.
- Poor road networks in all farming communities are yet to be addressed.
- Non-functional facilities including Afumkwaa KG and Amponsah CHPS are yet to be addressed.

- Most of the departments are still finding it difficult in carrying out their works due to lack of funds to support their work.
- Difficulty in obtaining data from departments and units in furnishing reports.
- Earmarked disaster-prone structures are yet to be addressed.
- Non-compliance to spatial planning regulations by the public.

3.2 RECOMMENDATIONS

- Members of the MPCU should be trained on the Assembly's core indicators and Monitoring and Evaluation
- New strategies should be employed to improve the Assembly's Internally Generated Fund so as to increase the construction of physical projects in the Municipality.
- Bringing of investors on board to establish a waste recycling plant solid waste.
- Some capacity improvement programmes should be provided for the staff in the Municipal Assembly within the short term.
- There should be timely release of funds to ensure quality delivery.
- Donor intervention to assist in the fulfilment of the Assembly's vision should be further explored.
- The public should be sensitized on the Assembly's bye-laws.
- There should be an internally arranged timeline for the submission of departmental reports in order to facilitate the preparation of composite reports.
- Dilapidated structures earmarked by NADMO as disaster-prone should be pulled down.
- Funds should be released to facilitate the construction of speed humps on certain roads in Agona Swedru.

- Road networks in the farming communities should be graded and tarred in order to improve urban-rural linkages.

3.3 CONCLUSION

In conclusion, as at the end of 31st December, 2019, projects and programmes comprising 24.41% completed and 59.05 % ongoing, while 0.79% were stalled and 15.75% yet to be implemented. It is therefore inferred that as at 2019 4th quarter, the Assembly have spent resources on 84.25% of projects and programmes earmarked for implementation. During the period, the Assembly was able to generate **GHC. 8,891,915.35** which represents 80.11% of the target set by the Assembly. Out of the revenue accrued, the Assembly expensed an amount of **GHC. 8,044,906.24** on Compensations, Goods and Services, Assets and Investment etc which signifies judicious allocation and utilization of resources. **Under the Ghana School Feeding Program, the following successes were chalked; there was an expansion from 24 Schools to 57 Schools which also increased the number of beneficiaries to more than 13,000 pupils within the Municipality during the year under review.**

These are succinct indication that the Assembly is striving within its remit to improve livelihood in the Municipality.

The Assembly is also poised to carry out its mandate and responsibilities with eagerness to make the Municipality one of the best performing assemblies in the country.

In order to fulfil this mammoth task;

- Strategies has been put in place to increase the Assembly's Internally Generated Fund (IGF).
- There has been an effort to enhance capacity on Project Implementation, Monitoring and Evaluation and Strengthen citizens' participation in Planning and M&E.
- Explore Donor Support opportunities for infrastructural Development
- Development of Waste Recycling Plant to recycle plastic waste to ensure a serene environment and to drive economic development in the Municipality.
- Improving the local economy through the development of Eco-tourism initiatives e.g. The Proposed Dapan Hill Tourists Site.
- Improving Community Service Delivery and Self-Help Projects

ANNEX

REGION: Central

MA: AWMA

CSG: 2019

REPORTING PERIOD 2019/4rd Quarter

DATE: 31st, December, 2019

PROGRESS REPORT ON THE GHANA SECONDARY CITIES SUPPORT PROGRAMME – CAPACITY SUPPORT GRANT

No	Project Description /Title	Output	Sector/Benchmark Area/Functional Area	Budget Allocation	Method of Procurement	Date of Invitation(CV, ITQ,RFP)	Date Assignment Started	Expected Completion Date	Contract Sum	Name of Consultant/Supplier	Expenditure for the Reporting Period	Expenditure to Date	Project Implementation Status	Number of Direct Beneficiaries	
														Males	Females
1	Review one existing local plan at Mahodwe	One local plan at Mahodwe reviewed	Spatial Planning	45,000.00	In-house training	10/9/2019	10/9/2019	15/12/2019	45,000.00	N/A	35,000.00	35,000.00	On-going	9,380 (estimate)	10,620(estimate)
2	Purchase of ICT equipment for street naming and LED database development	ICT equipment purchased and LED database developed	Street Naming	50,000.00	Shopping	17/09/2019	17/09/2019	25/11/2019	50,000.00	Yet to award	0.00	0	On-going (Procurement stage)	13	1

3	Organize 3 meetings with SMEs to promote Local Economic Development within Agona Swedru	SME meeting organized	Meeting between MA and Private Sector	35,000.00	In-house training	24/09/2019 4/10/2019 10/10/2019	24/09/2019 4/10/2019 10/10/2019	3/10/2019 3/10/2019 17/10/2019	35,000	N/A	35,000.00	35,000.00	Completed	52 36 45	33 44 15
4	Organize three training programs for key staffs and stakeholders on climate change adaptation and disaster risk reduction	Training programmes organized	Climate Change, Disaster Risk Management, Training	40,000.00	Individual consultant	1/10/2019	1/10/2019	29/11/2019	40,000.00	Yet to award	0.00	0	Procurement stage	40 (estimate)	35 (estimate)

5	Organize training for Selected Chiefs and land owners on the New Land Use and Spatial Planning Act, 2016, Act 925 and orientation program on Spatial Planning Instrument for technical Staff	Training for selected Chiefs and Land Owners organized	Spatial Planning, Training.	25,000.00	In-house training	10/10/2019	10/10/2019	16/10/2019	25,000.00	N/A	25,000.00	25,000.00	Completed	53	47
6	Undertake street naming exercise in Agona Nyakrom township	Street naming exercise undertaken in Agona Nyakrom	Street Naming	75,000.00	In-house training	6/8/2019	6/8/2019	31/12/2019	75,000.00	N/A	0	0	On-going (Flying of drones)	12,452 (estimate)	10,999 (estimate)