

**GOVERNMENT OF GHANA
MINISTRY OF LOCAL GOVERNMENT AND
RURAL DEVELOPMENT**



KINTAMPO MUNICIPAL ASSEMBLY

**GHANA SHARED GROWTH AND DEVELOPMENT
AGENDA (GSGDA II)
2014-2017**

ANNUAL PROGRESS REPORT 2017

FEBRUARY, 2017

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CHAPTER ONE

1 INTRODUCTION

1.1 BRIEF BACKGROUND OF KINTAMPO MUNICIPAL ASSEMBLY

The Kintampo Municipal is located between latitudes 8°45'N and 7°45'N and Longitudes 1°20'W and 2°1'E. It Shares boundaries with five other districts in the Country: Central Gonja District to the North; Bole District to the West; East Gonja District to the North-East (all in the Northern Region); Kintampo South District to the South; and Pru District to the South- East (all in the Brong Ahafo Region).

The Municipal Capital, Kintampo, is about 130km away by road from the regional capital and lies North-east of the BAR Capital, Sunyani. The Municipal has a surface area of about 5,108km², thus occupying a land area of about 12.9% of the total land area of BAR (39,557).

Kintampo Municipality has population of 95,480 comprising 47,302 (49.6%) male and 48,178 (50.4%) female, with a growth rate of 2.6%. (GSS, 2010 PHC)

The Municipal experiences the Tropical Continental or interior Savannah type of climate, which is a modified form of the tropical continental or the Wet-semi equatorial type of climate. The Municipal comes under the interior wooded savannah or tree savannah. However, owing to its transitional nature, the area does not totally exhibit typical savannah conditions.

Tourist Sites

The main natural attractions are the Kintampo Waterfalls and the Fuller falls. The Pumpum River flows about 70m down some beautiful rocky steps to form the Kintampo Water Falls and continue its journey towards the Black Volta at Buipe. The Fuller Falls which is 7km west of Kintampo provides a cool swim in a pool; stool- like carved rocks to sit.

The other tourist attractions in the Municipal are the historical heritage which includes the Geographical Centre of Ghana located at the Municipal capital, Kintampo; the Slave

Market, Caves and Night Lamp at Kunsu; and the European Cemetery where eight of the “Gold Coast Regiment” were buried. The British established several operational offices during the colonial period. Kintampo was the seat of the Commissioner of the Ashanti Region. Several of the original British buildings are still standing.

Festivals celebrated in the Municipality include the Yam and Bush Burning Festivals by the Mos, Nkyefie Festival of the Bonos, Damba Festival of the Dagombas and Gonjas, Munufie Festival by the Nkoranzas and Krubi Festival by the Wangara.

1.2 THE KEY M&E OBJECTIVES FOR THE YEAR 2017

This report provides information on the progress being made by the Kintampo North Municipal Assembly in the implementation of the MTDP.

It seeks to monitor progress towards the attainment of targets and to demonstrate results as part of accountability and transparency to the citizenry and other stakeholders. It also identifies the various weaknesses/bottlenecks that are likely to hinder the achievement of the goals and objectives set in the MTDP (2014-2017) and makes recommendations for addressing any shortcomings that may be identified during the assessment of performances.

1.3 PURPOSE OF THE M&E FOR THE PERIOD 2017

The purpose of this report is to provide management staff and other stakeholders with information on progress made towards achieving stated objectives, provide feedback to enhance learning and to improve the planning process and effectiveness of interventions, increase project and programme accountability with donors and other stakeholders and to provide managers with the opportunity to make timely adjustments and corrective actions to improve the programme or project design, work plan and implementation strategies.

1.4 PROCESSES INVOLVED AND DIFFICULTIES ENCOUNTERED

The preparation of the 2017 APR was facilitated by the MPCU with inputs from MMDAs and other stakeholders. Monitoring and evaluation data were compiled from both secondary and primary sources. Secondary data were compiled from the various quarterly and annual reports of Departments and Agencies, Development Partners and NGO’s /CSOs as well as the Municipal Assembly and its substructures.

Designed questionnaires and interviews were used in obtaining primary data. To facilitate data collection and analysis, standard reporting formats were prepared for all sector departments. Data collected focused on the core NDPC as well as specific Municipal indicators and targets identified in the M&E plan.

Both primary and secondary data collected were first reviewed by the MPCU and sent back to key stakeholders for their comments. Data was collated, analysed and interpreted by the MPCU in collaboration with MDA's. The draft APR was prepared and reviewed by the MPCU.

The draft APR was validated at a one-day stakeholders workshop at the Kintampo Municipal Assembly Conference Hall. Comments and suggestions emanating from the workshop had been incorporated in this final report.

Challenges encountered during the preparation of this report with regard to data collection included;

- Inadequacy and reliability of data on socio-economic indicators
- Inadequate capacity in M&E at MDAs and Sub-structure levels.
- Inadequate logistical and financial support for effective and continuous M&E activities.
- Absence of standard reporting requirements for MDAs.

1.5 STATUS OF IMPLEMENTATION OF DMTDP

This report marks the third year of the implementation of the Medium Term Development Plan Ghana Shared Growth Development Agenda II (GSGDA 2014-2017). To demonstrate through evidenced based information that the desired results were being met a result based M&E system was prepared to facilitate collection, analysis and dissemination of information on performance outcomes.

The status of implementation of specific initiatives under the various thematic areas as at December 2017 included;

1.5.1 Ensuring and Sustaining Macroeconomic Stability

Under the objective of improving fiscal resource mobilization of this thematic area, the activities undertaken were; Preparing and updating of fee fixing resolution, Trained revenue collectors, Organized Sensitization workshops on revenue mobilization, monitored revenue collectors, Mounted revenue Barriers at vantage points to collect revenue from exporters who evade tax payment and Composed revenue tax force to

maximize revenue collection. These activities were conducted to improve revenue generation.

1.5.2 Enhancing Competitiveness in Ghana's Private Sector

In terms of competitiveness in Ghana's private sector, two objectives were found applicable in the district; to improve private sector competitiveness domestically and expand opportunities for job creation. The Assembly was able to support Business Advisory Centre to train local businesses.

In the area of opportunities of Job creation, the Local Enterprise and Skill Development Programme which is a job creation programme for community development and focusing on training the unemployed to acquire viable skills that will eventually make them self-employed. During the year under review, about 500 women were trained in dress making, hairdressing, gari processing, farming, transport and petty trading.

1.5.3 Accelerated Agriculture Modernization and Agro-based Industrial Development

During the year under review, the department received and distributed improved maize seeds to farmers in the district. About 8,700 Farmers were registered under the government fertilizer programme.

1.5.4 Infrastructure, Energy and Human Settlement

Achievements for the year under review with respect to this thematic area include;

- Tarring of 15 km of Kintampo Town roads
- About 45km town roads were opened up
- Extension of electricity to newly developed areas in the district
- Construction of 2 No small town water system at New Longoro and Kadelso
- Supply and Installation of 46 No Galvanized street light poles (PHASE I)

1.5.5 Human Resource Development

Achievements under the Thematic Area for the year under review are as follows;

- Construction of 5No. 6 Unit Classrooms blocks at Kintampo, Jato Akura, Kawanpe, Portor and Kadelso
- Construction of 5No 3Unit KG Block at Yaraa, Tahiru Akura, Kadige, Aworata and Kyinya.
- Construction of 3No. CHPS at Dwere, KobedaII and Kurawura Akura
- Construction of 60-Bed Capacity Female and Private Ward

- Continuation of 2 No storey -48 unite store at Sawaba and Tamale Station Kintampo
- Implementation of LEAP in the district with 257 Households and 827 beneficiaries benefiting from the 48th payment cycles

1.5.6 Good Governance and Civic Responsibility

- Construction of 2nd floor with 2- unit theatre, recovery ward and Disable Ramp.
- Organised 1 public forum on Assembly's fee fixing resolution and 1 budget hearings on the 2017 annual budget.
- Four dissemination Fora held on Annual Progress Report.
- Organised Four Composite review meetings on the implementation of 2017 AAP
- Held under the Ghana's Strengthening Social Accountability mechanism

Challenges/Constrains Encountered

Some of the constraints against the M&E Team in the implementation of the 2017 plan include the unavailability and inadequacy of funds. Funds required for monitoring the implementation of the plan was woefully inadequate. This was largely due to the mandatory deductions made by the Common Fund Administration at source and delay in the release of DDF and UDG funds. The available funds were not also released on time to the M&E Team.

CHAPTER TWO

2.0 MONITORING AND EVALUATION ACTIVITIES

2.1 Programme/Project Status for the Period

This report covers both completed and on-going projects and programmes in the Kintampo Municipality from January 2017 to December 2017. Most of the projects are completed but final payments (*most of which are retention*) are yet to be made.

2.1.1 Location/Spread of Projects:

The projects are evenly spread across the municipality. Every Zonal Council area has projects/programmes located there.

2.1.2 Types of Projects:

The projects under execution during the period were skewed towards Education, Water and Sanitation, and Health sectors. There are other projects/programmes which are cross-cutting on social/environmental safeguards, accountability, climate change and vulnerability

2.1.3. SOURCE OF FUNDING

There are four (4) main sources of funding for the projects/programmes under execution during the period. These are the *DACF*, *DDF*, *UDG* and *GETFund*. Other Donors like the AFD and IDA also supported the development effort of the Assembly especially in the water and sanitation sector.

2.1.4. PACE OF WORK

In all, about 95% of projects/programmes initiated in the plan period were completed. All the DDF and UDG projects were not completed due to delays in the release of funds. Completion of GETFund projects were also delayed due to delays in payment of certificates.

KINTAMPO MUNICIPAL ASSEMBLY
Local Government Support Project (UDG I)
4th Quarter 2017 Progress Report

Year: 2017

Region/MMDA: Kintampo Municipal Assembly

Date: 10th January. 2018

No	Project Description	Output	Sector	Project location	Contractor	Budget Allocation	Date started	Expected Compl. Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. status	Number of direct beneficiaries		Number of Direct labour employed		Amount Paid to Casual Labour	
													M	F	M	F	M	F
1	Const. 3 boreholes.	Adequate water provided for beneficiary institutions.	Water and sanitation	YAARA KINTAMPO GULUMPE	SPRINGER (GH) LTD	79,778.40	13 TH MAY 2013	30 TH JULY 2013	66,125.51	-	67,590.36	Completed and in use	3,500	7,700	13	1	4000	500
2	Const. 1 No. 4-unit classroom block with ICT, Kintam	Additonal Classrooms Provided	EDUCATION	KINTAMPO	DOTD ENT LTD	91,174.20	13 TH MAY 2013	13 TH SEPT. 2013	96,895.50	-	96,874.44	Completed and handed over	10	140	15	10	10,560.00	3000

No	Project Description	Output	Sector	Project location	Contractor	Budget Allocation	Date started	Expected Compl. Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. status	Number of direct beneficiaries		Number of Direct labour employed		Amount Paid to Casual Labour	
													M	F	M	F	M	F
	po Vocational School																	
3	Rehab old market-phase 1, Kintampo	New Sheds and Stalls Provided	LOCAL GOVERNMENT	KINTAMPO	I A DORIENT.	170,952.60	10 th July 2013	10 th January 2014	165,266.48	-	156,697.00	Completed and in use	12	120	17	4	19137.00	4000
4	Compl. Of 7 No institutional Latrines, Kintampo	7 institutional latrines completed	WATER AND SANITATION	KINTAMPO	ALAI NKRU MAH SERVICES	68,380.65	13 TH MAY 2013	13 TH AUGUST 2013	78,118.90	-	77,472.31	Completed and in use	958	1112	15	5	7,000	850
5	Compl. Of 1 No ICT center,	ICT centre completed	EDUCATION	KINTAMPO	AFOAN ENT.	22,160.66	13 TH MAY 2013	13 TH AUGUST 2013	51,394.13	-	47,559.45	Completed and in use	15000	14500	9	2	3500	1,200

No	Project Description	Output	Sector	Project location	contractor	Budget Allocation	Date started	Expected Compl. Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. status	Number of direct beneficiaries		Number of Direct labour employed		Amount Paid to Casual Labour	
													M	F	M	F	M	F
	Kintampo																	
6	Const. of 2 nos KG Blocks Yaara, Tahiru Akura	2 KG blocks completed	EDUCATION	YAARA TAHIRU AKURA	ASUMAH CONTRACT WORKS	159,555.83	10 th July 2013	10 th January 2014	162,482.49	-	158778.69	Completed and in use	62	69	16	4	19,450	3297

KINTAMPO MUNICIPAL ASSEMBLY
Local Government Support Project (UDG II)
4th Quarter 2017 Progress Report

Year: 2017

Region/MMDA: Kintampo Municipal Assembly

Date: 10th January 2018

No	Project Description	Output	Sector	Project location	contractor	Budget Allocation	Date started	Expected Compl. Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. Status	Number of Direct Beneficiaries		Number of Direct Labour Employed		Amount paid to casual labour	
													M	F	M	F	M	F
1	REHAB OLD MARKET - PHASE II, KINTAMPO	New Sheds and Stalls Provided	LOCAL GOVERNMENT	KINTAMPO, MARKET SQUARE	ALAI NKRU MAH SERVICES	483,927.56	29-05-14	29-01-15	482,738.66	-	433,445.49	Completed and in use	12	120	53	8	65,351	4000
2	Renovation of 16 No. stores, construction of pavement and retaining wall	Old dilapidated 16 No. stores improved	LOCAL GOVERNMENT	KINTAMPO, MARKET SQUARE	ALAI NKRU MAH SERVICES	251,000.00	15-01-15	15-03-15	251,331.00	-	226,201.00	Completed and in use	5	11	15	10	18,000	7,000

KINTAMPO MUNICIPAL ASSEMBLY

Local Government Support Project (UDG III)

4th Quarter 2017 Progress Report

Year: 2017

Region/MMDA: B/A, Kintampo Municipal Assembly

Date: 10th January 2018

No	Project Description	Output	Sector	Project location	contractor	Budget Allocation	Date started	Expected Completion Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. Status	Number of Direct Beneficiaries		Number of Direct Labour Employed		Amount paid to casual labourers	
													M	F	M	F	M	F
1	Construction of Ntankoro Lorry Station	New transport terminal provided	ECONOMIC	KINTAMPO, NTANKORO ROAD	DOTDE NT LTD	770,538.75	June 2015	May 2016	1,080,954.00	-	1,079,097.30	Completed and in use.	67	49	125	47	107,000	33,000
2	Construction of Open Shed Urinal and mosque	Additional facilities provided	Economic	KINTAMPO, NTANKORO ROAD	DOTDE NT LTD	53,668.00	June 2016		53,668.00	-	53,668.00	Completed and in use	6	28	15	3	9,000	1,000
2	Consultancy services for preparatio		Environment	KINTAMPO	ISAAC BADU AMPONSAH	50,000.00			49,000.00	-	49,000.00	Completed	67	49	2	0	-	-

No	Project Description	Output	Sector	Project location	contract or	Budget Allocation	Date started	Expected Completion Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. Status	Number of Direct Beneficiaries		Number of Direct Labour Employed		Amount paid to casual labourers	
													M	F	M	F	M	F
	n of Environmental and social safeguards																	
	Total					820,638.75			1,129,954		1,181,765.31							

KINTAMPO MUNICIPAL ASSEMBLY
Local Government Support Project (UDG IV)
4th Quarter 2017 Progress Report

Year: 2017

Region/MMDA: B/A, Kintampo Municipal Assembly

Date: 10th January 2018

No	Project Description	Output	Sector	Project location	contractor	Budget Allocation	Date started	Expected Compl. Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. Status	Number of Direct Beneficiaries		Number of Direct Labour Employed		Amount paid to casual labourers	
													M	F	M	F	M	F
1	Construction of 60-Bed Capacity Female and Private Ward	Improved health services	Health	KINTAMPO GOVERNMENT HOSPITAL	ALAI NKRUMAH SERVICES	945,389.02	24-03-16	24-11-16	998,992.50	-	863,382.53	Completed but not in use	47,302	48,178	168	30	121,000	15,000
2	Construction of 1 No. KG Block at kandige	Improved access to education	Education	KADIGE	FLODIKENT	180,000	24-03-16	24-07-16	178,558.80	-	160,610.40	Completed and in use	45	68	40	15	25,650.00	6,500
3	Consultancy services for architectural and Engineering designs		Health	KINTAMPO	PETER ADUMATA	50,000.00			49,500.00	-	49,500.00	Completed			3	1	-	-

KINTAMPO MUNICIPAL ASSEMBLY
Local Government Support Project (UDG V BUFFER)
4th Quarter 2017 Progress Report

Year: 2017

Region/MMDA: B/A, Kintampo Municipal Assembly

Date: 10th January 2018

No	Project Description	Output	Sector	Project location	contractor	Budget Allocation	Date started	Expected Compl. Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. Status	Number of Direct Beneficiaries		Number of Direct Labour Employed		Amount paid to casual labourers	
													M	F	M	F	M	F
1	Construction of 1 No. 2 Storey 24 Unit Stores at Tamale Station in Kintampo	Provision of stores to improve level of income	Economic	Sawaba	ALAI NKRUM AH SERVICES		8-06-17	8-12-17	549,850.88	23,977.97	23,977.97	Painting on going	16	11	25	10	36,000	1800
2	Construction of 1 No. 2 Storey 24 Unit Stores at sawaba in Kintampo	Provision of stores to improve level of income	Economic	Tamale Station, Kintampo	R-KOSTA B LTD		15-06-17	15-12-17	577,310.14			Painting on going	18	10	25	11	25,000	1600
3	Construction of 1 No 6 Unit Classroom Block		Education	Kintampo	FLODICK ENT.		4-04-17	4-10-17	388,154.55		150,990.31	Completed but not ceiled	58	62	18	7	25,000	1200

No	Project Description	Output	Sector	Project location	contractor	Budget Allocation	Date started	Expected Compl. Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. Status	Number of Direct Beneficiaries		Number of Direct Labour Employed		Amount paid to casual labourers	
													M	F	M	F	M	F
3	Consultancy services for Preparation of ARAP			KINTAMPO	Isaac Amponsah Badu	50,000.00			40,000.00	-	40,000.00	Completed			3	1	-	-

KINTAMPO MUNICIPAL ASSEMBLY
District Development Facility Projects (2010 Allocation)

Year: 20117

Region/MMDA: Kintampo Municipal Assembly

Date: 10 January. 2018

No	Project Description	Sector	Project location	contractor	Budget Allocation	Date started	Expected Compl. Date	Contract sum	Expenditure for the reporting period	Expenditure to date	Project impl. status
1	Construction of 2 nd floor with 2- unit theatre, recovery ward and Disable Ramp.	Health	Kintampo	M/S Alai Nkrumah	590,000.00	28-11-16	27-05-17	549,016.86	-	-	98 % Completed.
2	Supply and Installation of 46 No Galvanized street light poles (PHASE I)	Security	Kintampo	M/S Korigu construction Company LTD	575,000.00	Nov. 2016	27-02-2017	343,053.00	343,053.00	343,053.00.	(PhaseI) 100% Completed,

PROGRESS REPORT ON DEVELOPMENT PROJECTS AS AT 31ST DECEMBER 2017

FOURTH QUARTER REPORT

KINTAMPO MUNICIPAL ASSEMBLY

GETFUND, DACE, AFD, GoG AND OTHER DONERS

No	NAME OF PROJECT	LOCATION	SECTOR	CONTRACTOR	SOURCE OF FUNDS	DATE COM M'	CONTRACT SUM GH ¢	PAYMENT TO DATE GH ¢	BALANCE GH ¢	COMPLETION DATE		% OF WRK DONE	RMKS
										EXPECTED	ACTUAL		
1.	Construction of 1 No. 6 unit classroom block	JatoAkuraa L/A Pri.	Education	M/S WHOMA VENTURES	GETFUND	25 th August 2011	150,388.09	N/A	N/A	N/A		100	Completed and in use
2.	Construction of 2-Storey 6 Unit Classroom for Kintampo Methodist JHS	Kintampo Meth. JHS	Education	M/S Saleh And Sons Co. Ltd	Getfund	18 TH March 2014	389,243.40	N/A	N/A	N/A		75	Completed
3.	Construction of Dining Hall with	Kintampo SHS	Education	M/S Selsgibarns Ltd	Getfund	-	1,109,565.59	N/A	N/A	N/A		80	Ceiling in progress

No	NAME OF PROJECT	LOCATION	SECTOR	CONTRACTOR	SOURCE OF FUNDS	DATE COM M'	CONTRACT SUM GH ₵	PAYMENT TO DATE GH ₵	BALANCE GH ₵	COMPLETION DATE		% OF WRK DONE	RMKS
										EXPECTED	ACTUAL		
	Kitchen												
4.	Construction of storey Administration/library	Kintampo SHS	Education	M/S Saleh And Sons Co. Ltd	Getfund	18 TH March 2014	852,864.50	N/A	N/A	N/A		100	Completed in use
5.	Construction of 1 No. 6 unit classroom block	Kawampere	Education	M/S A S BILFU.	Gog/Moe		294,771.31	N/A	N/A	N/A		100	Completed and in use
6.	Construction of 1 No. 6 unit classroom block	Portor	Education	M/S Planet Green	GOG/Moe		294.771.31	N/A	N/A	N/A		100	Completed and in use
7.	Construction of 1 no Office accomodation for	Kintampo	Transport	Flodick enterprise	DACF	Nov. 2014	310744.14	185,072.00	125,672.14	May 2015		100	Completed and in use

No	NAME OF PROJECT	LOCATION	SECTOR	CONTRACTOR	SOURCE OF FUNDS	DATE COM M'	CONTRACT SUM GH ¢	PAYMENT TO DATE GH ¢	BALANCE GH ¢	COMPLETION DATE		% OF WRK DONE	RMKS
										EXPECTED	ACTUAL		
	DVLA												
8.	Construction of Small Town Water System	Kadelso	Water and sanitation	URATEC	AFD	May 2012	843,678.93	735,940.28	107,738.65	N/A		100	Completed and in use
9.	Construction of 2 Storey Girls dormitory	Kintampo Senior high School	Education	Ashwura Ltd	GETFUND	2011	778,604.05	-	-	-	-	90	Painting started. Project abandoned
10	Construction of 2-unit KG Block with Ancillary	Kadelso Islamic Basic School.F acility all	Education	ALAI NKRUMAH SERVICES	GETFUND	11 July 2016	212,461.68	-	-	11 December 2016		100	Completed and in use
11	Construction of 4-unit 2 bedroom teacher's	Kintampo Senior High School and the	Education		GETFUND	23 rd May 2016	-	-	-	-	-	100	Completed but not in use. Information not

No	NAME OF PROJECT	LOCATION	SECTOR	CONTRACTOR	SOURCE OF FUNDS	DATE COM' M'	CONTRACT SUM GH ¢	PAYMENT TO DATE GH ¢	BALANCE GH ¢	COMPLETION DATE		% OF WRK DONE	RMKS
										EXPECTED	ACTUAL		
	quarter with ancillary												available
12	construction of 2-storey 12-unit classroom Block at	Kintampo Senior High School and the	Education	-	GETFUND	23 rd May 2016	-	-	-	-	-	80	Completed
13	Construction of 6-unit classroom Block with Ancillary Facility	Kadelso Islamic Basic School.Facility all	Education	ALAI NKRUMAH SERVICES	GETFUND	11 July 2016	409,483.03	-	-	11 February 2017		100	Completed and in use
14	Construction of 1 No CHPS	Dwere	Health	YirvielContractor	DACF	26/10/15	199,488.45	64,923.27		26/02/16		80	Completed not in use

No	NAME OF PROJECT	LOCATION	SECTOR	CONTRACTOR	SOURCE OF FUNDS	DATE COM M'	CONTRACT SUM GH ₵	PAYMENT TO DATE GH ₵	BALANCE GH ₵	COMPLETION DATE		% OF WRK DONE	RMKS
										EXPECTED	ACTUAL		
	Compound												
15	Construction of 1 No CHPS Compound	Kobeda II	Health	SILLASTAR GH. LIT	JICA	12/2/16	316,957.25			12/12/16		100	Completed
16	Completion of CHPS compound	Kurowura Akuraa	Health	Yirviel Contractor	DACF	26/10/15	143,953.95	56,593.09		26/02/16		100	Completed and in use
17	Construction of 1 No 3-Unit KG Block with Office	Aworata	Education	Amoah Construction Works	DACF	26/10/15	187,011.30	63,051.70		26/02/16		75	Plastering completed
18	Construction of 1 No 3-Unit KG Block with Office	Kyinya	Education	MASTEE Enterprise	DACF	26/10/15	188,743.80	63,311.57		26/02/16		65	Supper structure completed

No	NAME OF PROJECT	LOCATION	SECTOR	CONTRACTOR	SOURCE OF FUNDS	DATE COM M'	CONTRACT SUM GH ¢	PAYMENT TO DATE GH ¢	BALANCE GH ¢	COMPLETION DATE		% OF WRK DONE	RMKS
										EXPECTED	ACTUAL		
19	Construction of 1No 10-Seater Aqua Privy Toilet at Portor	Portor	Water and sanitation	M/S Alai-Nkrumah Services	DACF	26/10/15	76,404.50	-		26/02/16		100	Completed and in use
20	Construction of fence wall at MCE's residence	Kintampo	Local Government	M/S MASTEE S	DACF	26/10/15	196,121.40	128,934.00		26/02/16		75	Block Laying Completed
	TOTAL												

IMPLEMENTATION STATUS OF ANNUAL ACTION PLAN 2017 FROM FIRST QUARTER PROGRESS REPORT

SECTOR S	ECONO MIC	EDU.	GOG	HEAL TH	W/SANITA TION	OTHER S	TOTAL	COMPLETE D	ON-GOING	ABANDON ED
NO OF PHYSICAL PROJECTS	7	18	1	6	4	3	39	26	12	1
%	17.95	46.15	2.56	15.38	10.26	7.69	100	66.67	30.77	2.56
FUNDING SOURCE	DACF/MPCF	DDF	UDG	GOG	GETFUND	IGF	DONOR/CWSA	OTHER	NOT INDICATED	TOTAL
NO OF PHYSICAL PROJECTS	7	2	15	3	9	-	3	-	-	39
%	17.95	5.13	38.46	7.69	23.10	-	7.69	-	-	100

2.1.5 UPDATE ON REVENUE SOURCES MUNICIPAL: KINTAMPO

REVENUE ITEM	Baseline 2013	Target 2017	Actual 2017	Target 2016	Actual 2016	Target 2015	Actual 2015	Target 2014	Actual 2014
IGF		1,256,986	671,414.85	808,339.00	6,68,687	892,494.00	664,490.5	479,051.12	165,408.71
DACF		4,125,383.86	1,313,878.6	2,984,000.00	1,554,372.6	2,613,333.00	1,234,165.89	2,566,498.00	1,020,206.23
MP's CF			112,761.39	275,000.00	71,292.27	60,000.00	196,218.45	40,000.00	
PWDs CF									
MSHAP			-		11,612.21				
GSFP		-	-			804,375.00	392,812.5	1,451,976.00	
SRWSP		-	-	678,619.00	5,149.54	2,295,130.00	98,658.06		
DDF		1,001,933.19	-	1,346,553.80	1,789,814.00	1,604,000.00	385,961.00	1,989,174.00	697,938.16
GSOP		-	-						
UNFPA									
UDG		2,827,840.52	1,555,315.91	2,363,630.35	1,318,656.2	1,050,000.00	1,311,823.96	1,186,004.00	
LEAP									
Total		20,525,043.57	3,653,370.18	8,456,142.15	17,219,583.82	9,319,332.00	4,284,130.36	7,712,703.12	1,883,553.1

Releases of funds:

The Assembly largely depends on external sources including DACF and donors for the implementation of programmes and projects. Since the Assembly has no control over these resources, short falls in these funding regimes often affect the implementation of projects in the MMTDP. Funds from these sources are also characterized by delays in releases. In some cases the funds do not come at all within the planned period and therefore projects have to be rolled over to the next planning period.

2.1.6 Efforts to Generate Funds

The Assembly undertook rates education campaign and at times engages the services of Task Force to assist in rate collection.

2.1.7 Other Challenges With Regard To Generating Funds

Ratepayers are mostly subsistence farmers whose incomes are very low. This makes it difficult to collect rates from them even if they are willing to pay.

There is general apathy on the part of some ratepayers to pay their rates as and when they fall due. Release of funds, especially the DACF by the administrator of DACF has been erratic.

2.1.8 UPDATE ON EXPENDITURE

EXPENDITURE ITEM	Baseline 2013	Target 2017	Actual 2017	Target 2016	Actual 2016	Target 2015	Actual 2015	Target 2014	Actual 2014
COMPENSATION		3,073,66.10	2,390,479.79	2,827,977.10	2,008,954.66	2,3699,516.42	1,911,309.73	1,792,990.72	
GOODS AND SERVICE		1,840,74.38	1,356,647.74	2,707,899	1,192,989.22	2,523,506.00	1,647,186.23	1,914,084.70	
INVESTMENT					3,021,611.68		1,960,271.94		995,071.92
ASSETS		8,867,837.57	1,949,900.79	5,290,204.35	3,600,957.28	6,728.263	1,941,036.94	5,137,415.93	
TOTAL		9,359,278.05	5,697,028.32	10826080.45	9,824,512.84	32,951,285.42	7,459,804.84	8,844,491.35	995,071.92

Adequacy of funds:

Despite some progress in the internally generated funds over the last three years, the Assembly is still heavily dependent on donor support which it has no control over. Where an expected donor inflows do not come, a lot of projects suffer. This situation makes Assembly vulnerable and explains why some planned activities could not be executed during the year under review. Though some strides are being made over the years in terms of resource mobilization, much still needs to be done to meet the aspirations of the people.

2.1.8 Update on Indicators and Targets

Table 5 below contains an update of the core Municipal Indicators and targets of the DMTDP and the progress towards the targets.

Table 5: Core Municipal Indicators

No.	Indicator (Categorized by GPRS II Thematic Areas)	Baseline (2013)	Target 2017	Actual 2017	Target 2016	Actual 2016	Target 2015	Actual 2015	Target 2014	Actual 2014
1.	Percentage (%) Increase in yield of selected crops, livestock and Fish:									
	Maize:	2.61	30	24	26	22	25	32	52	21
	Rice (Paddy)	2.59	20	22	30	21	30	81	03	19
	Cassava	13.2	30	19	25	18	30	33	03	40
	Yam	12.48	30	23	25	15	30	12	03	22
	Cocoyam									
	Plantain Mongo									
2.	Proportion/Length of roads Maintained/ Rehabilitated	45km	70km	65km	75km	67km	65.00km	65km	61km	54km
	Trunk Roads (km)	9.6km	71.4km	67.6km	55km	57km	49.50km	50km	46.84km	45.65km
	Urban Roads (km)	15km	94.6km	78.1km	45.4km	40.1km	42km	38.1km	36km	32km
	Feeder Roads (km):	45km	86.12km	77km	82.6km	56km	53km	45km	43km	34km
3.	% change in Number of Communities/ Households with access to electricity		95	96	84	82	76	74	56	54
4	HIV/AIDS Prevalence rate (% of adult population, 15-49years. HIV positive) NB// Current Rate is 3.5%	0.6	3.0	2.2	3.0	3.8	3.5	3.3	3.1	0.4

Core Municipal Indicators

No .	Indicator (Categorized by GPRS II Thematic Areas)	Baseline (2013)	Target 2017	Actual 2017	Target 2016	Actual 2016	Target 2015	Actual 2015	Target 2014	Actual 2014
5.	Maternal Mortality Ratio (No. of Deaths due to pregnancy and child Birth per 100,000 Live Births)		0	0	0	31/100,000	0	98/100,000	0	213/100,000
6.	Under –five Mortality Rate (No. of deaths occurring between birth and exact age five per 1000 live births)	47/100	45/100	41/100	34/100	22/100	25/100	34/100	75/100	
7.	Malaria case fatality in children under five years per 10,000 population	3.7	0.5	1.5	1.5	0.5%	0.5	0.3	0.5	0.3
8	Percentage of Rural population with sustainable access to safe water sources	15	25	23	35	30.	51.7	50	45	32
9	% of population with access to improved sanitation (flush toilets, KVIP, Household latrine)	5	15	8	15	6	10	4	10	3
10	Doctor/Patient Ratio	1:237,00	1:45,670	1:56,700	1:30,000	1:5084	1: 105,625	1:53,631	1:109,785	1:289,568
11.	Nurse/Patient Ratio					1:2905	1: 1986	1:2282		
12.	No. of Registered Persons	45						73	75	64

	under DMHIS (NHIS) after split of Districts		95	78	65%	63	63.8			
13.	Gross Enrolment Rate:	96				92	110	113	105	98
	KG	86.4	85.80	85.67	79.99				86.55	82.68
	Primary	70.7	80.4	76.4	78	75.01	76.01	82.05		
	JSS	27.64	29.00	30.00	37.44	72.2	80	74.2	75	76.4
	SSS/TECH.	16.60	20.30	18.80	20.00	44.03	45.04	55.04	55.92	59.25
	Net Admission Rate in Primary Schools %	63	60	77	80	18.80	20.00	20.00	18.00	14.00
						69	70	74	65	68

Core Municipal Indicators

No .	Indicator (Categorized by GPRS II Thematic Areas)	Baseline (2013)	Target 2017	Actual 2017	Target 2016	Actual 2016	Target 2015	Actual 2015	Target 2014	Actual 2014
14.	Gender Parity Index:	0.92	1.00	1.00	1.99	0.98	0.98	0.97	0.95	0.94
15	Implementation of Capitation Grant	100% School implementation	100% School implementation	100% School implementation	100% School implementation	100% School implementation	100% School implementation	100% School implementation	100% School implementation	100% School implementation
15	Implementation of School feeding programme	Only 21 Schools	Only 21 Schools	Only 21 Schools	Only 21 Schools	Only 21 Schools	Only 21 Schools	Only 21 Schools	Only 21 Schools	Only 21 Schools

2.1.9 Update on Critical Development Issues

Critical development issues under consideration include the Implementation of the Municipal M & E Plan, the capitation Grant, the School feeding Programme and the National Health Insurance Scheme

Critical development issue is the inadequate data for planning. The on-going property addressing system is envisaged to correct this anomaly.

2.1.10 Participatory M&E and other studies

To encourage/promote participatory evaluation, beneficiaries of various developmental projects in the area took active part in the project evaluation.

Some of the participatory M&E tools employed include Group Discussions and Participatory Expenditure Tracking of social service expenditure.

An intensive data collection is required to enable the MPCU prepare specific plans such as the DESSAP among others.

CHAPTER THREE

3.0 Recommendations

A number of important issues which need to be addressed in the immediate future among several others include the under mention:

- An M&E vehicle should be purchased and made available to the MPCU for effective monitoring of development activities/projects in the Municipality;
- More pragmatic measures of mobilizing resources internally (IGF) should be introduced.
- Guidelines for the utilization of the DACF, which specifies that funds can only be used for ‘**development**’ projects, should be **strictly implemented** and **closely monitored**; and
- Widen the scope of civil society participation in development planning, implementation, monitoring and evaluation.
- Build capacity of MPCU in data gathering and processing

3.1 IMPLEMENTATION STATUS OF 2017 ANNUAL ACTION PLAN

Thematic Area/ Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/ Non-Achievement	Problems and constraints during implementation	Lessons for next plan
SPECIFIC THEMATIC AREA: ENHANCE COMPETITIVENESS OF GHANA'S PRIVATE SECTOR						
Key Focus Area: increasing productivity, employment generation and improving income levels						
	Provision of Recreational facilities at Kintampo Water Falls and Fuller Falls	<ul style="list-style-type: none"> Facilities have been provided 	<ul style="list-style-type: none"> Improved Local revenue 	<ul style="list-style-type: none"> Availability of funds 	Nil	<ul style="list-style-type: none"> Funds must be released on time
Key Focus Area: Provide Adequate and Reliable Power to Meet the Needs of Ghanaians						
	Extend Electricity to Kintampo Light Industrial Area	On-going	Improved security	Funds not available	Nil	<ul style="list-style-type: none"> Funds must be released on time
	Extend electricity (Street lights) to new developed suburbs in Kintampo	On-going	Improved security	Funds not available	Nil	Funds must be released on time
	Maintain Street/Security Light	<ul style="list-style-type: none"> Street/Security Light maintained 	<ul style="list-style-type: none"> Improved security 	<ul style="list-style-type: none"> Good relationship with VRA/NE D 	Nil	Funds must be released on time
Objective: Improve Efficiency and Competitiveness of MSMEs						
	Revive Graduate Apprenticeship Support Scheme	On-going	Create jobs	Inadequate funds	Identification and selection of benefici	Funds must be released on time

					aries	
	Provide Technical Training in finishing and designing for Dressmakers	On-going	Create jobs	Inadequate funds	Nil	Funds must be released on time
	Organize Capacity Building Training on Business Management for Master Craftsmen	On-going	Create jobs	Inadequate funds	Nil	Funds must be released on time
	Organize Training in Group Dynamics for Association of Small Scale Industries	On-going	Create jobs	Inadequate funds	Nil	Funds must be released on time
	Organize Training in Quality Finishing for Welders	completed	Job creation	Availability of funds	Nil	Funds must be released on time
	Organize skills training in Art/craft, Pottery, Batik/tie-dye, Weaving and Wood carving	On-going	Create jobs	Inadequate funds	Nil	Funds must be released on time

Conclusion: About 100% of what was planned was achieved.

IMPLEMENTATION STATUS Cont'd

Thematic	What was	Extent of	Impacts	Reasons for	Problems	
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Area/ Objective	planned	Implementatio n		Achievement/ Non- Achievement	and constrain ts during impleme ntation	Lessons for next plan
SPECIFIC THEMATIC AREA:ACCELERATED AGRICULTURE MODERNIZATION AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT						
Key Focus Area: Improve Agricultural Productivity						
To promote selected crop development for food security, export and to support industry	Organize 2-day Training in improved farming techniques in five communities for 400 farmers.	• Completed	Increase productivity	Adequate funds made available	• Nil	Timely release of funds
	Establish four demonstration plots each on cassava and yam on variety, soil fertility maintenance or improved cultural practices.	• Completed	Improve farming method	Adequate funds made available	• Nil	• Widen source of funds
	Conduct five Farmer Field Fora activity each in three locations for total of 450 farmers on integrated pest management	• Completed	• Improved production levels	Adequate funds made available	• Nil	• Timely release of funds
	Organize study tour for 30 cassava processors to a good practice centre	• Completed	• Improved production levels	Adequate funds made available	• Nil	• Timely release of funds

	Vaccinate pets against rabies and other diseases	• Completed	Disease control on pets	Adequate funds made available	• Nil	• Timely release of funds
	Organize Business Plan Development training workshop for 40 root and tuber stakeholders.	• Completed	Value addition	Adequate funds made available	• Nil	• Timely release of funds
	Facilitate the development of a business plan for root and tubers stakeholders	• Completed	Value addition	Adequate funds made available	• Nil	• Timely release of funds
	Organize 1-day refresher course for 5 Community Animal Health Workers	• Completed	Disease control on animals	Adequate funds made available	• Nil	• Timely release of funds
	Organize 2 training programmes for 20 cassava processors	Completed	• Improved production levels	Adequate funds made available	• Nil	• Timely release of funds
	Provide equipment for cassava	On-going	• Improved production levels	Adequate funds made available	• Nil	• Timely release of funds

	processors					
	Acquire and demarcate animal grazing land	Not implemented	Increase animal production	Inadequate funds	Inadequate funds	Widen source of funding
	Establish 2 tractor mechanization centre	Not implemented	Increase production	Inadequate funds	Inadequate funds	Widen source of funding
	Organize Farmers Day Celebration	completed	Increase production	Adequate funds made available	<ul style="list-style-type: none"> • Nil 	<ul style="list-style-type: none"> • Timely release of funds

IMPLEMENTATION STATUS Cont'd

Thematic Area/ Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/ Non-Achievement	Problems and constraints during implementation	Lessons for next plan
SPECIFIC THEMATIC AREA: ACCELERATED AGRICULTURE MODERNIZATION AND						

SUSTAINABLE NATURAL RESOURCE MANAGEMENT

Key Focus Area: Reverse Forest, Land Degradation and Climate Change

Provision of climate change activities. Eg planting of trees in all project areas	<ul style="list-style-type: none"> • 2000 seedlings have planted 	<ul style="list-style-type: none"> • Reduction of the effects of climate change 	Release of funds	<ul style="list-style-type: none"> • Erratic rain fall 	<ul style="list-style-type: none"> • Early planting
Identify and register chain saw operators in the municipality	15 illegal chain saw operators prosecuted	<ul style="list-style-type: none"> • Reduction indiscriminate felling of trees 	Release of funds	<ul style="list-style-type: none"> • Resistance the people because of poverty 	<ul style="list-style-type: none"> • Timely release of funds
Recruit 10 forest guards and provide them with necessary logistics	<ul style="list-style-type: none"> • 10 forest guards and trained 	<ul style="list-style-type: none"> • Reduction indiscriminate felling of trees 	Release of funds	<ul style="list-style-type: none"> • Resistance the people 	<ul style="list-style-type: none"> • Timely release of funds
Organize 6 public Education programmes on Effects of deforestation	<ul style="list-style-type: none"> • 650,000 tree seedlings planted at Kadelso 	<ul style="list-style-type: none"> • Reduction indiscriminate felling of trees 	Release of funds	<ul style="list-style-type: none"> • Erratic rain fall 	<ul style="list-style-type: none"> • Timely release of funds
Provide Seedlings for afforestation	650,000 tree seedlings planted	Increase afforestation	Release of funds	<ul style="list-style-type: none"> • Lack of funds 	<ul style="list-style-type: none"> • Timely release of funds
Enforce bye-laws on indiscriminate felling of trees	<ul style="list-style-type: none"> • Not implemented 	Reduction indiscriminate felling of trees	Release of funds	<ul style="list-style-type: none"> • Lack of funds 	<ul style="list-style-type: none"> • Timely release of funds

	Carry out education on silvicultural activities in charcoal production areas	<ul style="list-style-type: none"> • 10 sensitization on the activities of charcoal production organized 	<ul style="list-style-type: none"> • Reduction indiscriminate felling of trees 	Release of funds	<ul style="list-style-type: none"> • Lack of funds 	<ul style="list-style-type: none"> • Adequate funds must release on time
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Conclusion: 71.4% of what was planned was implemented. Widening an effective sourcing of funds will help overcome the constraints

Objective: mitigate and reduce natural disasters and reduce risks and vulnerability

	Form and organize Training for fire volunteer squads	12 volunteer groups trained	Awareness on disaster mitigation measures	Good relations with sector departments	Inadequate funds	Widen source of funds
	Establishment of Fire Cadets	Fire cadet established	Awareness on disaster mitigation measures	Release funds	Inadequate funds	Widen source of funds
	Create awareness on the effects of bush fires & Early Warning Signs	Effects of bush fire awareness created	Awareness on disaster mitigation measures	Release of funds	Inadequate funds	Widen source of funds
	Update and Enforce anti-bush fire bye-laws	anti-bush fire bye-laws updated	Awareness on disaster mitigation	Release of funds	Inadequate funds	Widen source of funds
	Revive anti-bushfire committees	completed	Awareness on disaster mitigation	Release of funds	Inadequate funds	Widen source of funds
	Organize Mass Education on rainstorm	completed	Awareness on disaster mitigation	Release of funds	Inadequate funds	Widen source of funds

	disaster					
	Organize Public Education on dangers in Building on water ways and desilting of gutters	completed	Awareness on disaster mitigation	Release of funds	Inadequate funds	Widen source of funds
	Celebrate World Disaster Day	completed	Awareness on disaster mitigation	Release of funds	Inadequate funds	Widen source of funds
Conclusion: What was planned was implementation. Collaboration & Widening an effective sourcing of funds will help overcome the constraints						

IMPLEMENTATION STATUS Cont'd

Thematic Area/ Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/ Non-Achievement	Problems and constraints during impleme	Lessons for next plan
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					ntation	
SPECIFIC THEMATIC AREA: INFRASTRUCTURE AND HUMAN SETTLEMENT						
Key Focus Area: Create and Sustain an Efficient Transport System that Meets User Needs						
To promote enabling environment for production of goods and services and employment creation	Construction of a Durbar Ground in Kintampo	On-going		• unavailability of funds	Delayed in release of funds	Adequate funds must release on time
	Construction of New Edifice at the Center of Ghana in Kintampo	On-going	Increase revenue	• unavailability of funds	Delayed in release of funds	• Adequate funds must release on time
	Construction of culvert and approaches at Kobeda	completed	Access to road	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Construction of Stores/shops at Kintampo old market and Tamale Station under PPP	completed	Increase revenue	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Provide Speed Checks at vantage spots	On-going	Reduction over speeding	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Redevelop Town Roads and Drains	On-going	Increase access roads	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Maintenance and reshaping of various roads	On-going	Increase access roads	• Availability of funds	Delayed in release of funds	• Adequate funds must

						release on time
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IMPLEMENTATION STATUS Cont'd

Thematic Area/ Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/ Non-Achievement	Problems and constraints during implementation	Lessons for next plan
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SPECIFIC THEMATIC AREA: INFRASTRUCTURE AND HUMAN SETTLEMENT

Key Focus Area: Promote a Sustainable, Spatially Integrated and Orderly Development of Human Settlements for Socio-economic Development.

	Undertake surveys and secure necessary maps/lay outs/plans	<ul style="list-style-type: none"> On-going 	<ul style="list-style-type: none"> Ensure proper building arrangement 	<ul style="list-style-type: none"> Inadequate funds 	<ul style="list-style-type: none"> Lack of funds 	<ul style="list-style-type: none"> Adequate funds must release on time
	Provide Planning schemes for Babatokuma Township	<ul style="list-style-type: none"> On-going, 	<ul style="list-style-type: none"> Ensure proper building arrangement 	<ul style="list-style-type: none"> Inadequate funds 	<ul style="list-style-type: none"> Lack of funds 	<ul style="list-style-type: none"> Taken as apriority
	Review and enforce Planning and Building bye-laws/regulations	<ul style="list-style-type: none"> On-going, 	<ul style="list-style-type: none"> Ensure proper building arrangement 	<ul style="list-style-type: none"> Inadequate funds 	<ul style="list-style-type: none"> Inadequate funds 	<ul style="list-style-type: none"> Collaboration with other public agencies
	Complete Street Naming	<ul style="list-style-type: none"> On-going 	<ul style="list-style-type: none"> Increase road direction 	<ul style="list-style-type: none"> Presidents special initiative 	<ul style="list-style-type: none"> Inadequate funds 	<ul style="list-style-type: none"> Transfer of funds as ceded revenue for MWST
	Develop Town Park	<ul style="list-style-type: none"> Not implemented 	<ul style="list-style-type: none"> Increase sporting activities for job creation 	<ul style="list-style-type: none"> Lack of funds 	<ul style="list-style-type: none"> unavailability of funds 	<ul style="list-style-type: none"> Adequate funds must release on time

	Procure logistics for the T&CP office	completed	Increase efficiency	• adequate funding	• Inadequate funding	• Taken as a priority
	Restore Spatial/landuse system	On-going	Spatial/landuse system Restored	Inadequate funds	Late release of funds	Widen source of funding
	Upscale the knowledge of technical staff in GIS	Implemented 4 officers trained and GIS and LUPMIS	Skills upgraded	Funds made available	Nil	Widen source of funding
	Organise Public Education on Planning Regulations and Procedures	On-going	Public Education on Planning Regulations and Procedures Organised	Inadequate funds	Late release of funds	Widen source of funding
Conclusion: About 93.3% of what was planned is implemented/on-going. Making environmental cleanliness a top priority of the Assembly & timely release of funds/widening an effective sourcing of funds will help overcome the constraints						

IMPLEMENTATION STATUS Cont'd

Thematic Area/ Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/ Non-Achievement	Problems and constraints during implementation	Lessons for next plan
SPECIFIC THEMATIC AREA: INFRASTRUCTURE AND HUMAN SETTLEMENT						
Key Focus Area: Accelerate the Provision of Affordable and Safe Water						
	Repair 20 Broken Down	22 boreholes drilled	Reduction in water	• Availability of funds	Delayed in release	Adequate funds must

	Boreholes		related diseases		of funds	release on time
	Construct 30 No. boreholes to provide potable water to endemic communities	45 boreholes repaired and in operation	Reduction in water related diseases	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Construct 3 No. Small Town Water System (Gulumpe,Portor, Newlongoro)	No. Small Town Water System 2 constructed	Reduction in water related diseases	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Extend water from Babatokuma to communities along Tamale road	Not implemented	Reduction in water related diseases	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Train Unit Committees in Environmental Sanitation and Hygiene	On -going	Reduction Sanitation related diseases	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Provide 1 motorbikes for MWST	Not implemented	Reduction in water related diseases	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Provide Support, Logistics and Equipments for MWST	Adequate logistics provided to MWST	Reduction in water related diseases	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time
	Build capacity of MWST/WATSA N committees at district and sub-district levels	On-going	Reduction in water related diseases	• Availability of funds	Delayed in release of funds	• Adequate funds must release on time

Conclusion: about 83.3% of what was planned was implemented. Collaboration & Widening an effective sourcing of funds will help overcome the constraints						
SPECIFIC THEMATIC AREA: INFRASTRUCTURE AND HUMAN SETTLEMENT						
Key Focus Area: Accelerate the provision and Improve Environmental Sanitation						
	Develop new final Disposal site	• On-going	• Ensure proper Sanitation	• MA top priority	• Lack of funds	• Adequate funds must release on time
	Provide basic sanitary tools equipment/ & logistics for Environmental Health Unit	On -going	ability of sanitary officers to perform well	• MA top priority	• Lack of funds	• Adequate funds must release on time
	Organize 4 Sanitation dialogues in Zonal Councils	On -going	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Update Environmental & Sanitation bye-laws	On -going	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Create awareness on proper waste management/byelaws	On -going	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Procure 1 No. Cesspool Emptier	Not implemented	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Procure 6 Motorbikes for Environmental Health Staff	Not implemented	Ensure efficiency	• MA top priority	• Lack of funds	• Taken as apriority
	Rehabilitate/Construct Sewage Systems of Assembly's Residential and Office Accommodation	Not implemented	Ensure efficiency	• MA top priority	• Lack of funds	• Taken as apriority

	Construct visitors washroom at the Residency	Not implemented	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Construct 1 No 10 Seater Public Latrine	Completed	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Rehabilitate 10 old public toilets	Completed	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Construct 4 No. 4 Seater KVIP and 5No. 6 Seater KVIP for Schools	Not implemented	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Organize Community Based Clean up exercises	completed	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Promote the construction of Household Latrines using Community Led Total Sanitation Strategy for 1500 households	On going	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Procure 10 No. Refuse containers	Not implemented	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Launch clean-up exercise at 4 Zonal councils	completed	Ensure proper Sanitation	• MA top priority	• Lack of funds	• Taken as apriority
	Organize National Sanitation Day and	completed	Ensure proper	• MA top priority	• Lack of	• Taken as apriority

	other Sanitation Activities		Sanitation		funds	
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Conclusion: about 81% of what was planned was implemented. Collaboration & Widening an effective sourcing of funds will help overcome the constraints

IMPLEMENTATION STATUS Cont'd

Thematic Area/ Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/ Non-Achievement	Problems and constraints during implementation	Lessons for next plan
SPECIFIC THEMATIC AREA: HUMAN DEVELOPMENT, EMPLOYMENT AND PRODUCTIVITY						
Key Focus Area: increase equitable access to and participation in education at all levels						
To improve the health status of the people and build their capacity through quality education, and skills development (Vocational/Technical and entrepreneurial skills) towards enhancing gender equity and creating wealth	Support Needed but Brilliant Students in the Municipality	• Sponsorship in progress	• Needy students supported	• Release of funds	• Inadequate funds	• Widen source of funding
	Implementation of the School Feeding Programme for Pupils of selected Primary Schools	On-going	• Increase enrolment	Release of funds	• Delay in procurement processes	• Expedite action on procurement process
	Organise STME clinic	• Implemented	• Improvement of Teaching Learning	• Funds release	• Inadequate fund	• Widen source of funding
	Organize My First Day at School	• Completed	• Increase enrolment	• Support from DDF	• Delay in procurement	• Expedite action on procurement

					processes	process
Organise best teacher Award	<ul style="list-style-type: none"> On going 	Improvement of Teaching Learning	<ul style="list-style-type: none"> Support from CBRDP 	<ul style="list-style-type: none"> Delay in releases of funds 	<ul style="list-style-type: none"> MA transfer of counterpart fund to project a/c 	
Provide ICT centre for 20 JHS	Not implemented	Increase ICT Skills	Inadequate funds	Inadequate funds	Widen source of funding	
Provide Solar panels for 20 JHS	Completed	Increase in enrolment	Funds made available	Inadequate funds	Widen source of funding	
Provide Science equipments and tools for 20 JHS	<ul style="list-style-type: none"> Implemented 	<ul style="list-style-type: none"> Improvement of Teaching Learning 	<ul style="list-style-type: none"> Funds release 	<ul style="list-style-type: none"> Inadequate fund 	<ul style="list-style-type: none"> Widen source of funding 	
Construct 2 No. Teachers' Quarters for basic Schools	Not implemented	Improvement of accommodation of the Assembly	Inadequate funds	Inadequate funds	Widen source of funding	
Construct 6 No. KG Blocks	<ul style="list-style-type: none"> Implemented 	<ul style="list-style-type: none"> Improvement of Teaching Learning 	<ul style="list-style-type: none"> Funds release 	<ul style="list-style-type: none"> Inadequate fund 	<ul style="list-style-type: none"> Widen source of funding 	
Complete 1No. library and resource rooms (KINNS)	<ul style="list-style-type: none"> Completed 	<ul style="list-style-type: none"> Improvement of Teaching Learning 	<ul style="list-style-type: none"> Adequate funding from DDF 	<ul style="list-style-type: none"> Nil 	<ul style="list-style-type: none"> Timely release fund 	
Complete 2No. Teachers	<ul style="list-style-type: none"> Implemented 	<ul style="list-style-type: none"> Improvement 	<ul style="list-style-type: none"> Funds release 	<ul style="list-style-type: none"> Inadequate 	<ul style="list-style-type: none"> Widen source 	

Quarters (KINSS)		nt of Teaching Learning		fund	of funding
Organise Training for teachers in pre-school	• Implemented	• Improvement of Teaching Learning	• Funds release	• Inadequate fund	• Widen source of funding
Provide furniture for 100 classrooms	• Implemented	• Improvement of Teaching Learning	• Funds release	• Inadequate fund	• Widen source of funding
Construct Admin. Block for Vocational/Technical School	• Implemented	• Improvement of Teaching Learning	• Funds release	• Inadequate fund	• Widen source of funding
Provide Furniture for Vocational/Technical School	• Implemented	• Improvement of Teaching Learning	• Funds release	• Inadequate fund	• Widen source of funding
Objective: Improve Quality of Teaching and Learning					
Construct Technical Workshop for Voc./Tec. School	• Implemented	• Improvement of Teaching Learning	• Funds release	• Inadequate fund	• Widen source of funding
Construct 1 No. Semi-detached Bungalow for teachers at Vocational/Technical School	• Implemented	• Improvement of Teaching Learning	• Funds release	• Inadequate fund	• Widen source of funding

	Provide fencing around compound of Voc/Tec School	<ul style="list-style-type: none"> • Implemented 	<ul style="list-style-type: none"> • Improvement of security 	<ul style="list-style-type: none"> • Funds release 	<ul style="list-style-type: none"> • Inadequate fund 	<ul style="list-style-type: none"> • Widen source of funding
	Embark on campaign against forced marriages and other negative cultural practices against the girl child	<ul style="list-style-type: none"> • Implemented 	<ul style="list-style-type: none"> • Increase enrolment of girls child 	<ul style="list-style-type: none"> • Funds release 	<ul style="list-style-type: none"> • Inadequate fund 	<ul style="list-style-type: none"> • Widen source of funding
Conclusion: About 96% of what was planned was implemented. Collaboration & Widening an effective sourcing of funds will help overcome the constraints						

IMPLEMENTATION STATUS Cont'd

Thematic Area/Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/Non-Achievement	Problems and constraints during implementation	Lessons for next plan
SPECIFIC THEMATIC AREA: HUMAN DEVELOPMENT, EMPLOYMENT AND PRODUCTIVITY						
Key Focus Area: : Improve Quality of Teaching and Learning						
	Organize training for staff of the GES annually	<ul style="list-style-type: none"> • Implemented 	<ul style="list-style-type: none"> • Improvement of Teaching Learning 	<ul style="list-style-type: none"> • Funds release 	<ul style="list-style-type: none"> • Inadequate fund 	<ul style="list-style-type: none"> • Widen source of funding
	Construct 1No transit Quarters for teachers.	<ul style="list-style-type: none"> • Implemented 	<ul style="list-style-type: none"> • Improve efficiency 	<ul style="list-style-type: none"> • Funds release 	<ul style="list-style-type: none"> • Inadequate fund 	<ul style="list-style-type: none"> • Widen source of funding
Objective: develop and retain human resource capacity at national, regional and district levels						
		On-going	Trained	Support from	Late	Widen

	Carry out Disability Committee Meetings and Training programmes		physically challenged persons	MA/ Inadequate funds	release of funds	funding source
	Provide Support for Orphans & Vulnerable Children's Activities	Done in conjunction with UNFPA		Funds made available by UNFPA	Nil	Widen funding source
	Sensitize the public on betrothal/Force Marriage, defilement and Abduction	Done in conjunction with UNFPA	Educate public on force marriage	Funds made available by UNFPA	Late release of funds	Widen funding source
	Monitor Early Childhood Care and Development Centres	Done in conjunction with UNFPA		Funds made available by UNFPA	Nil	Widen funding source

Objective: Ensure effective appreciation of and inclusion of disability issues both within the formal decision making process and in society

	Re-integration of Child Labour Victims into Families/Communities	Done in conjunction with UNFPA		Funds made available by UNFPA	Nil	Widen funding source
	Organize public Education programmes on	Done through radio talk show	Awareness creation on	Inadequate funding	Late release of funds	Widen funding source

	disability law- Act 2006, Act 715		Disability Act, 2006 Act 715			
	Provide support to physically Challenged annually	Ongoing	Incomes of the disabled improved	Support from MA/ Inadequate funds	Late release of funds	Widen funding source
	Establish Physically Challenged Resource Centre (PCRC)	Not implemented	persons with disability center established	Funds not available		Widen funding source
	Implement community based rehabilitation programme in 5 communities	Done in conjunction with UNFPA	community based rehabilitation programme implemented	Funds made available by UNFPA	Late release of funds	Widen funding source
	Celebration of rehabilitation week	Done	rehabilitation week Celebrated	Funds made available by UNFPA	Late release of funds	Widen funding source
	Monitoring and evaluation of LEAP and other Social Welfare Programmes	Done in conjunction with UNFPA		Funds made available by UNFPA	Nil	Widen funding source

Conclusion: About 100% of what was planned was implemented. Collaboration & Widening an effective sourcing of funds will help overcome the constraints

IMPLEMENTATION STATUS Cont'd

Thematic Area/ Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/ Non-Achievement	Problems and constraints during implementation	Lessons for next plan
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SPECIFIC THEMATIC AREA: HUMAN DEVELOPMENT, EMPLOYMENT AND PRODUCTIVITY

Key Focus Area: Objective: Ensure effective appreciation of and inclusion of disability issues both within the formal decision making process and in society

	Provide Prosthesis to Persons with Disability	Not implemented	Prosthesis to Persons with Disability provided	Funds not available	Nil	Widen funding source
	Identify young girls drop-out and interested poor illiterates	Done	School drop-out girls identified	Funds made available by UNFPA	Late release of funds	Widen funding source
	Strengthen SARA Clubs in the various Schools	Done in conjunction with UNFPA	SARA Clubs in Schools Strengthened	Funds made available by UNFPA	Late release of funds	Widen funding source
	Empower women in mainstreaming gender into socio-economic development	Done	Training women in socio-economic development	Funds made available by UNFPA	Late release of funds	Widen funding source
	Provide Training on Children's Act Rights of a child	Done in conjunction with UNFPA		Funds made available by UNFPA	Late release of funds	Widen funding source
	Educate public on the need to encourage girls to pursue non-traditional trades to increase family income earnings and reduce poverty	Done in conjunction with UNFPA	Educate public on the to increase family income earnings and reduce poverty	Funds made available by UNFPA	Late release of funds	Widen funding source
	Create awareness on benefits of skills acquisition by girl child	Done in conjunction with UNFPA	Awareness on benefits of skills acquisition	Funds made available by UNFPA	Late release of funds	Widen funding source
	Find lasting	Done in	Awareness	Funds made	Late	Widen

	solution to domestic violence	in conjunction with UNFPA	creation of the effects on domestic violence	available by UNFPA	release of funds	funding source
Objective: Bridge the equity gaps in access to health care and nutrition services and ensure sustainable financing arrangements						
	Provide free family planning services	Completed	Acceptance level reduced	<ul style="list-style-type: none"> • Stock out of family planning devices • Increase in prices of Family Planning Devices 	<ul style="list-style-type: none"> • Stock out of family planning devices • Increase in prices of Family Planning Devices 	May not achieve Couple Year protection
	Rehabilitate and extend electricity to Nutrition centre	completed	Improve health service delivery	Inadequate funding	Late release of funds	Widen source of funding
	Disseminate information on Patient's Charter	completed	Improve health service delivery	Inadequate funding	Late release of funds	Widen source of funding
	Organize Mass Spraying Exercises	Completed	Reduction in Malaria prevention and other communicable diseases	• Funds made available	• Inadequate funds	Widen source of funding
	Desilt Choked Drains/Gutters	Completed	Reduction in Malaria prevention and other communicable	• Funds made available	• Inadequate funds	Widen source of funding

			diseases			
	Organize Public Education campaigns on Malaria prevention and other communicable diseases	Completed	Reduction in Malaria prevention and other communicable diseases	• Funds made available	• Inadequate funds	Widen source of funding
	Build capacity of health staff in: (a) IMCI (b) Safe motherhood (c) Adolescent health and development (d) CHPS training (e) Family planning (f) Quality assurance	Completed	Efficient health service delivery	• Funds made available	• Inadequate funds	Widen source of funding
	Organised BBC activities	Completed	Reduced infant mortality	• Funds made available	• Inadequate funds	Widen source of funding
	Procure Logistics and consumables	Completed	Efficient service delivery	• Funds made available	• Inadequate funds	Widen source of funding
Objective: prevent and control the spread of communicable and non-communicable diseases and promote healthy lifestyles						
	Procure Food items to rehabilitate malnourished mothers and Children	Completed	Reduced infant mortality	• Funds made available	• Inadequate funds	Widen source of funding
Objective: Ensure the reduction of HIV/AIDS/STI/TB transmission						
	Organize	Completed	Creation	• Funds made	• Inadequ	Widen

	HIV/AIDS Monitoring and Supervision and Committee Meetings		of HIV/AIDS Awareness	available	ate funds	source of funding
	Procurement of drugs/consumables for the Management of Opportunistic diseases in PLWHAs	Completed	Reduced in diseases in PLWHAs	• Funds made available	• Inadequate funds	Widen source of funding
	Support in Management of cases of HIV/AIDS	On- going	supported	• Funds made available	• Inadequate funds	Widen source of funding
Objective: improve access to quality maternal, neonatal, child and adolescent health services						
	Support National Immunization	Completed	Reduced infant mortality	• Funds made available	• Inadequate funds	Widen source of funding
	Construction of Special/VIP Ward and furnishing at Kintampo Hospital	Completed	Improve health service delivery	Release of funds	Late release of funds	Widen source of funding
	Renovate 3 No. Health Facilities (Babatokuma, Kadelso, New longoro)	Completed	Improve health service delivery	Release of funds	Late release of funds	Widen source of funding
	Construct CHPS Compound	Completed	Improve health service delivery	Release of funds	Late release of funds	Widen source of funding
	Rehabilitate Clinic	Completed	Improve health service	Release of funds	Late release of funds	Widen source of funding

			delivery			
	Construct and Furnish an Adolescent Health and Development Centre	Completed	Improve health service delivery	Release of funds	Late release of funds	Widen source of funding

Conclusion 88% of what was planned was implemented. Collaboration & Widening an effective sourcing of funds will help overcome the constraints

IMPLEMENTATION STATUS Cont'd

Thematic Area/ Objective	What was planned	Extent of Implementation	Impacts	Reasons for Achievement/ Non-Achievement	Problems and constraints during implementation	Lessons for next plan
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SPECIFIC THEMATIC AREA: TRANSPARENT AND ACCOUNTABLE GOVERNANCE

Key Focus Area: Enhance Civil Society participation in governance

To strengthen sub-structures and improve active participation of the citizenry especially women, the vulnerable and excluded in a decentralized decision making and implementation process	Organize town hall meetings on Government policies and other civic responsibility	3 town hall meetings organised in conjunction with zonal councils	People appreciate and participated in the Kintampo Forum of the constitutional Review organized	Support from MA & Constitutional Review Commission	Inadequate funds to cover larger areas	Adequate budgetary allocation to agencies and widen funding sources
	Organize training for Assembly members on Local Governance and Decentralization	Trainings organized	Improved service delivery	Availability of funds	Late release of funds	Widen source of funding
	Organize training for Zonal Council members on Local Governance and	Trainings organized	Improved service delivery	Availability of funds	Late release of funds	Widen source of funding

	related issues					
	Organize workshop for selected Traditional Authorities on the integration of Traditional political System and current Local Governance System	Trainings organized for staff	Improved service delivery	Availability of funds	Late release of funds	Widen source of funding
	Organize Public Education on the Concept of Decentralization	Completed	Improved service delivery	Availability of funds	Late release of funds	Widen source of funding
	Construction of 3No. Zonal Council Administrative Blocks and furnishing (Babatokuma, Kadelso, New Longoro)	Completed	Improved service delivery	Availability of funds	Late release of funds	Widen source of funding
	Build capacity of Assembly members and other key MA staff by organizing periodic workshops/ sponsorship packages	Completed	Improved service delivery	Availability of funds	Late release of funds	Widen source of funding
Focal Area: integrate and Institutionalize District level planning and budgeting through participatory process at all levels.						
	Sensitization of the General Public on	Completed	Improved service delivery	Availability of funds	Late release of funds	Widen source of funding

	Planning and Building Regulations					
	Organize Statutory Days Celebrations	On going		Inadequate funding	Late release of funds	Widen funding source
	Undertake budget hearings and preparations	completed	Enhanced service delivery	Release of funds	Late release of funds	Widen source of funding
	Carry out MPCU Activities	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source
	Support peace keeping operations and highway patrol in the Municipality	On going	Improved security	Inadequate funding	Late release of funds	Widen funding source
	Organize radio talk shows to sensitize the general public	On going	Improved transparency	Inadequate funding	Late release of funds	Widen funding source
Focal Area: Ensure efficient internal revenue generation and transparency in local resource management						
	Assistance to Civil Society Organizations, Unions, Mosques, Churches, Individual etc	On going	Improved transparency	Inadequate funding	Late release of funds	Widen funding source
	Motivate revenue collectors	On going	Improved revenue	Inadequate funding	Late release of funds	Widen funding source
	Respond to all	On going	Avoid	Inadequate	Late	Widen

	Court cases		judgement debts	funding	release of funds	funding source
	Set target for revenue collectors	On going	Improved revenue	Inadequate funding	Late release of funds	Widen funding source
	Mount revenue check points	On going	Improved revenue	Inadequate funding	Late release of funds	Widen funding source
	Improve revenue collection and accountability	On going	Improved revenue	Inadequate funding	Late release of funds	Widen funding source
	Establish “District Data Base System”	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source
Focal Area: improve the capacity of security agencies to provide internal security for human safety and protection						
	Construct police stations and Ancillary facilities in Zonal council headquarters	Not implemented	Improved security	Inadequate funding	Late release of funds	Widen funding source
	Construct Bungalow for District Police Commander	Not implemented	Improved security	Inadequate funding	Late release of funds	Widen funding source
	Construct Barracks for Police	Not implemented	Improved security	Inadequate funding	Late release of funds	Widen funding source
	Formation of Municipal Peace Building Committee (MPBC)	On going	Improved security	Inadequate funding	Late release of funds	Widen funding source
	Organize training	On going	Improved	Inadequate	Late	Widen

	workshop on conflict resolution for the MPBC and other traditional leaders		security	funding	release of funds	funding source
Focal Area: increase the capacity of the legal system to ensure speedy and affordable access to justice for all.						
	Construct District Court and Department of Social Welfare Offices	Not implemented	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source
Focal Area: strengthen coordination of planning system for even development and resource allocation						
	Purchase of Motor Bike for Monitoring and Supervision	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source
Focal Area: ensure effective implementation of the local government service Act						
	Educate public on fee fixing resolution	On going	Improved transparency	Inadequate funding	Late release of funds	Widen funding source
	Rehabilitation and maintenance of Staff Bungalows and Office Buildings	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source
	Build capacity of Assembly members and other key DA staff by organising periodic workshops/ sponsorship	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source

	packages					
	Fencing of MCE's bungalow	On going	Improved security	Inadequate funding	Late release of funds	Widen funding source
	Maintenance, operation and running of Assembly vehicles	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source
	Construct 4 No. Semi-detached Staff bungalow	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source
	Procure 1 No. 4X4 Pick-ups for Project Monitoring and Evaluation and Administrative activities	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source
	Maintenance and operation of Grader and Tractors	Not implemented	Improved revenue	Inadequate funding	Late release of funds	Widen funding source
	Purchase of Office Equipment computers, accessories.	On going	Improved efficiency	Inadequate funding	Late release of funds	Widen funding source

Conclusion: About 78.05% of what was planned was implemented. Collaboration & Widening an effective sourcing of funds will help overcome the constraints

3.2 THE WAY FORWARD

Key Issues addressed and those yet to be addressed

The following are some of the issues where significant progress has been made:

Improvement of access quality education: The Municipal Assembly continues the expansion of educational infrastructure to improve the teaching and learning environment in the schools. For instance the percentage of public schools with sanitary facilities increased from 77% in 2015/16 academic year to 90% in 2016/17 academic year whilst

those with water facilities rose from 56% to 77% within the same period. The percentage of public schools with electricity also increased from 1% to 10% during the period under review.

Improvement of the participation of the decentralized structures in the Municipal Assembly level governance. A lot of capacity building programmes were organized for the Zonal Councils. Revenue collection Task forces are being formed at the Zonal Councils to assist in revenue collection so that 50% of the collected revenues would be seeded to the Zonal councils for the day to day running of their activities. It is our hope that this measure would help to generate revenue for the Assembly and also facilitate the operationalization of the Zonal Councils.

The following are still being pursued by the Assembly:

- Promotion and sustaining private sector investments in the Municipality
- Improving the infrastructural and institutional capacity of the Assembly and the decentralized structures
- Improvement in the revenue base of the Assembly to reduce its vulnerability is still a major challenge
- Expansion of potable water and sanitation facilities for the majority of the people
- Promotion of modernized agricultural production
- Expansion of the supply of energy to more communities

RECOMMENDATIONS

The following measures have been put forward for consideration by all the key stakeholders in local governance process.

- There is the need for the stakeholder commitment towards planning and implementation of projects and programmes. Effective marketing of the Assembly's programmes and projects through innovative strategies is a necessary

condition for effective and timely implementation of development programmes and projects in the Municipality.

- The Assembly should continue to pursue innovative measures to improve the resource base of the Assembly internally and externally. Internally, more pragmatic approaches should be developed and best practices from other areas as well as the use of rewards and punishments should be applied to improve the IGF situation of the district. Externally, the Assembly should strengthen its collaboration with development partners and forge partnerships for the implementation of its programmes.

- Staff motivation should be given a priority. A motivated staff is as important as capital and technology and this should never be overlooked at the Assembly level if the desired development goals are to be achieved.

CONCLUSION

The decentralization process in Ghana continues to provide some equity in the development to the people at the local level. Since its inception tremendous progress has been made. Challenges including low revenue base of Assemblies, lack of staff motivation, inadequate capacity, over polarization of issues among others continue to militate against the effective service delivery at the local level which, in most cases is aggravated by weak monitoring and enforcement mechanisms at the national level. It is our hope that these challenges would soon be mitigated to ensure smooth implementation of the decentralization policy especially as efforts are being made to deepen the policy in Ghana